



Consolidated Annual Performance and Evaluation Report (CAPER)

Salt Lake County HOME Consortium
Salt Lake Urban County

Program Year 2024
(2024 - 2025)

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Consolidated Annual Performance and Evaluation Report (CAPER) provides an evaluation of the Salt Lake County use of federal entitlement funds and its progress towards the housing and community development goals detailed in the Program Year (PY) 2024 Action Plan, the fifth year of the PY 2020-2024 Consolidated Plan. The Consolidated Plan is built on the following five key priorities:

- Priority 1: Decent housing affordability
- Priority 2: Rental Housing
- Priority 3: Tenant based rental assistance
- Priority 4: Suitable Living Environment; Availability and Accessibility
- Priority 5: Creating Economic Opportunity and Sustainability

These priorities guide Salt Lake County's implementation of formula grants received from the U.S. Department of Housing and Urban Development (HUD). These include the Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), and Emergency Solutions Grant (ESG).

Over Program Year (PY) 2024, service providers and partner organizations offered invaluable resources to low- and moderate-income households in Salt Lake County through HUD funding. Salt Lake County would like to highlight two impactful projects:

The first project, supported with \$312,796 in HOME funds, address the housing needs of seriously and persistently mentally ill (SPMI) adults. The Alliance House project involves the demolition of an existing building and the construction of 16 new apartments designed specifically to support their clients. This investment represents a transformative step toward expanding safe and supportive housing opportunities for a highly vulnerable population.

The second project demonstrated outstanding outcomes with CDBG funds awarded to the Housing Case Management program. This program serves individuals experiencing substance use disorders, often with co-occurring mental and physical health conditions, low incomes, and

histories of homelessness. Despite significant challenges related to housing instability, the program exceeded expectations. By the fourth quarter, Housing Case Management had served 623 individuals—more than double its annual goal of 296. Assistance included deposits, utility support, and application fee coverage, with 349 individuals successfully placed in permanent housing.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Access to crisis assistance	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	6083		0	6083	

Access to crisis assistance	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / ESG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%	100	0	0.00%
Access to crisis assistance	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
Administration of HOME, ESG and CDBG	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$14845	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1	0	0.00%			

Administration of HOME, ESG and CDBG	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$14845	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	1	0	0.00%			
Administration of HOME, ESG and CDBG	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$14845	Other	Other	1	0	0.00%	1	0	0.00%
Economic stability	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	30		0	30	

Economic stability	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / ESG: \$	Jobs created/retained	Jobs	0	0		10	0	0.00%
Economic stability	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / ESG: \$	Businesses assisted	Businesses Assisted	10	0	0.00%			
Homeownership	Affordable Housing	CDBG: \$ / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	30	0	0.00%			
Housing Rehabilitation & Accessibility	Affordable Housing	CDBG: \$ / HOME: \$ / ESG: \$	Rental units rehabilitated	Household Housing Unit	0	32		0	32	
Housing Rehabilitation & Accessibility	Affordable Housing	CDBG: \$ / HOME: \$ / ESG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	250	22	8.80%	177	22	12.43%

Infrastructure	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%	100	0	0.00%
Public facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	223		2	223	11,150.00%
Public facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	2	0	0.00%			
Public facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
Public facilities	Non-Housing Community Development	CDBG: \$ / HOME: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Rental Assistance	Homeless	HOME: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	100	490	490.00%	231	490	212.12%

Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Rental units constructed	Household Housing Unit	307	8	2.61%	80	8	10.00%
Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Rental units rehabilitated	Household Housing Unit	46	0	0.00%	200	0	0.00%
Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Homeowner Housing Added	Household Housing Unit	0	38		0	38	
Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	38		0	38	
Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Housing for Homeless added	Household Housing Unit	0	2		0	2	
Rental Housing	Affordable Housing	CDBG: \$100000 / HOME: \$ / ESG: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0		0	0	

Stability and safety	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / HOME: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	42		111	42	37.84%
Stability and safety	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / HOME: \$ / ESG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Stability and safety	Affordable Housing Homeless Non-Homeless Special Needs	CDBG: \$ / HOME: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

In Program Year (PY) 2024–2025, Salt Lake County strategically deployed its HUD entitlement funds to align with the priorities and objectives identified in the Consolidated Plan. Particular emphasis was placed on addressing the County's highest-priority needs: expanding access to

affordable housing, preserving existing housing stock, supporting services for vulnerable populations, and investing in public facilities that enhance community well-being.

CDBG funding played a central role in advancing these objectives. Activities supported with CDBG directly addressed urgent community needs, including housing instability, homelessness prevention, and access to supportive services for low- and moderate-income residents. For example, the Housing Case Management program, which received CDBG support, not only met but significantly exceeded its performance targets, serving 623 individuals compared to the goal of 296. By assisting with deposits, utilities, and application fees, the program effectively reduced barriers to housing access and facilitated 349 successful placements into permanent housing. This demonstrates measurable progress toward the County's priority of reducing homelessness and increasing housing stability.

Beyond housing, CDBG investments also supported projects designed to strengthen community infrastructure and enhance access to critical services. These activities responded directly to the Consolidated Plan's call for prioritizing high-impact projects that serve vulnerable populations, including individuals with disabilities, households experiencing homelessness, and residents with extremely low incomes.

Overall, Salt Lake County's use of CDBG and HOME funds in PY 2024–2025 reflects a deliberate and effective alignment with the Consolidated Plan. By concentrating resources on high-priority activities, the County has advanced its overarching goals of expanding affordable housing opportunities, stabilizing households at risk, and investing in community-based services that foster long-term resilience.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	3,862	1,009
Black or African American	705	104
Asian	73	5
American Indian or American Native	339	35
Native Hawaiian or Other Pacific Islander	231	92
Total	5,210	1,245
Hispanic	859	426
Not Hispanic	4,351	819

Describe the clients assisted (including the racial and/or ethnicity of clients assisted with ESG)

	HESG
American Indian, Alaska Native, or Indigenous	11
Asian or Asian American	4
Black, African American, or African	58
Hispanic/Latina/e/o	76
Middle Eastern or North African	0
Native Hawaiian or Pacific Islander	9
White	184
Multiracial	98
Client doesn't know	0
Client prefers not to answer	0
Data not collected	0
Total	440

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Salt Lake County is committed to serving individuals from diverse racial and ethnic backgrounds through its Emergency Solutions Grant (ESG) programs. Because HUD provides a limited set of reporting categories, many individuals who identify with more than one race or ethnicity are reflected under the "multiracial" category. Within this group, the County is pleased to report the following self-identified

racial and ethnic combinations among participants served:

- Six individuals identified as Hispanic/Latina/e/o & American Indian, Alaska Native, or Indigenous.
- One individual identified as Native Hawaiian or Pacific Islander & American Indian, Alaska Native, or Indigenous.
- Four individuals identified as White & American Indian, Alaska Native, or Indigenous.
- One individual identified as White & Asian & Asian American.
- Ten individuals identified as Hispanic/Latina/e/o & Black, African American, or African.
- Three individuals identified as Native Hawaiian or Pacific Islander & Black, African American, or African.
- Seven individuals identified as White & Black, African American, or African.
- Forty-four individuals identified as White & Hispanic/Latina/e/o.
- Two individuals identified as White & Native Hawaiian or Pacific Islander.
- Eight individuals identified as Multiracial with more than two races.
- Two individuals identified as Multiracial with more than two races (non-Hispanic).
- One individual reported as “Client doesn’t know.”

This data reflects Salt Lake County’s efforts to capture the full diversity of individuals served, even within the limits of HUD’s prescribed categories. The County recognizes that many people experience layered racial and ethnic identities, and it remains committed to ensuring equitable access to services for all community members.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,575,275	
HOME	public - federal	2,514,890	
ESG	public - federal	213,884	

Table 3 - Resources Made Available

Narrative

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Salt Lake County	100		

Table 4 – Identify the geographic distribution and location of investments

Narrative

In Program Year 2024–2025, Salt Lake County effectively utilized HUD entitlement funds including the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) to address critical housing and community development needs identified in the Consolidated Plan.

Community Development Block Grant (CDBG)

CDBG resources available in PY 2024–2025 included the annual grant allocation, recaptured prior year funds, and program income. These funds supported homeowner rehabilitation programs that allowed low- and moderate-income households to make essential health, safety, and accessibility repairs to preserve existing affordable housing stock. CDBG also supported public services and facility improvements that directly benefited vulnerable populations.

In Magna, CDBG funds were used to improve sidewalks in residential areas with a high percentage of low- and moderate-income residents. The improvements created safer and more accessible routes for pedestrians, including children walking to school, older adults, and individuals with disabilities. These upgrades increased neighborhood safety and advanced broader goals of walkability and connectivity for residents who rely on pedestrian pathways.

In South Salt Lake, CDBG funds supported facility improvements that directly benefit low-income residents. Upgraded community facilities now provide safe, accessible, and welcoming spaces for essential services such as after-school programs, workforce training, and supportive resources for

vulnerable populations. These improvements strengthened the capacity of service providers to meet community needs and created healthier environments for residents to gather and thrive.

HOME Investment Partnerships (HOME)

HOME resources were prioritized for both the development and preservation of affordable housing across the Consortium area. Investments included new construction, tenant-based rental assistance (TBRA), and homeowner rehabilitation.

In West Valley City, HOME funds supported homeowner rehabilitation for low-income households. This assistance addressed critical health and safety concerns, improved energy efficiency, and preserved the useful life of homes. By maintaining affordable housing stock, the County helped residents remain stably housed, avoid displacement, and preserve long-term affordability in an area facing rising housing costs.

Emergency Solutions Grant (ESG)

ESG resources available in PY 2024–2025 included the annual grant allocation, which was matched dollar-for-dollar by ESG subrecipients. These funds supported homelessness prevention, rapid rehousing, and shelter operations.

Through ESG, Salt Lake County strengthened the regional homelessness response system by investing in both shelter operations and rapid rehousing. These activities directly supported individuals and families experiencing homelessness in South Salt Lake, Downtown Salt Lake City, and other high-need areas of the County. ESG resources helped residents secure immediate safety while also stabilizing in permanent housing.

Through these targeted investments, Salt Lake County maximized the impact of HUD resources by focusing on infrastructure improvements in low-income neighborhoods, facility upgrades for vulnerable populations, preservation and development of affordable housing, and expanded homelessness services. All expenditures were consistent with Consolidated Plan priorities. By coordinating HUD funds with state, local, and private resources, the County leveraged partnerships, ensured accountability through monitoring and oversight, and advanced its commitment to creating safe, healthy, and equitable communities for all residents.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

In PY 2024–2025, Salt Lake County strategically leveraged federal resources in conjunction with state, local, and private investments to maximize the impact of HUD-funded activities. Each entitlement program was designed and administered in a way that attracted additional resources and strengthened partnerships, ensuring broader community impact than federal funding alone could provide.

CDBG:

CDBG resources were combined with local and private funds to support homeowner rehabilitation, public services, and facility improvements. Subrecipients often contributed additional operating funds, volunteer labor, and in-kind donations to expand the program's reach. These leveraged resources ensured that CDBG investments had a multiplier effect, particularly in housing rehabilitation and public facility projects.

HOME:

Salt Lake County met the statutory HOME match requirement through a combination of state and local housing trust funds, fee waivers, and other non-federal contributions. Nonprofit developers also contributed private financing and philanthropic dollars to complete affordable housing projects supported by HOME funds. In addition, Tenant-Based Rental Assistance (TBRA) leveraged supportive services funded by state and county behavioral health programs, providing wraparound stability for assisted households.

ESG:

ESG funds were matched dollar for dollar by participating subrecipients. Match contributions included private donations and volunteer hours. This requirement ensured that federal funds were directly supplemented, allowing ESG-assisted projects to expand shelter operations, rapid rehousing, and homelessness prevention activities beyond what HUD funding alone could support.

Additional Leveraged Resources:

Approximately \$330,000 of Social Services Block Grant (SSBG) funds were leveraged with CDBG

public service and ESG funds to provide services under the Community and Support Services Request for Applications (RFA). These SSBG funds were matched with 25% cash contributions from non-federal sources by subrecipient agencies. In addition, Salt Lake County general funds provided \$100,000 of match for the SSBG funds awarded in PY 2024, further expanding the reach of HUD-funded programs.

Use of Publicly Owned Land and Property:

Urban County municipalities utilized publicly owned land to carry out several community development activities in PY 2024. In addition, city-owned facilities receiving rehabilitation support represented an important leveraging of existing community assets, extending the useful life of structures already in public ownership and ensuring their continued service to low- and moderate-income households.

Through these strategies, Salt Lake County ensured that federal entitlement funds not only advanced Consolidated Plan goals but also catalyzed broader community investments. The leveraging of SSBG, general funds, and other state, local, and private resources, combined with the strategic use of publicly owned assets, amplified the impact of HUD programs and contributed to the long-term sustainability of affordable housing and community development initiatives in the County.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	0

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	215	76
Number of Non-Homeless households to be provided affordable housing units	229	0
Number of Special-Needs households to be provided affordable housing units	62	0
Total	506	76

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	194	210
Number of households supported through The Production of New Units	80	82
Number of households supported through Rehab of Existing Units	232	14
Number of households supported through Acquisition of Existing Units	0	0
Total	506	306

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

In Program Year 2024–2025, Salt Lake County set specific goals for supporting households through rental assistance and housing development initiatives. Overall, the total one-year goal was to assist 506 households; however, the actual number of households supported was 309, reflecting challenges in fully achieving planned targets.

Rental Assistance: The County exceeded its goal in providing rental assistance, supporting 210 households compared to the goal of 194. This success highlights the effectiveness of the County's emergency rental assistance programs and strong partnerships with local agencies.

Production of New Units: The County met the goal for new unit production, completing 82 units against a target of 80. This demonstrates progress in expanding housing availability despite ongoing market and construction challenges.

Rehabilitation of Existing Units: The most significant shortfall occurred in the rehabilitation of existing units, with only 17 units completed compared to the goal of 232. Delays were primarily due to construction contractor shortages, supply chain disruptions, and unforeseen structural issues in existing properties, which extended project timelines and reduced overall capacity.

Acquisition of Existing Units: No acquisitions of existing units were completed, which impacted the County's ability to meet the overall total. Contributing factors included rising property costs and competitive market conditions that limited acquisition opportunities.

The differences between planned goals and actual outcomes underscore the challenges of implementing housing programs in a dynamic market and the need for continued monitoring, flexible strategies, and proactive problem-solving. Lessons learned from these experiences will inform program planning in future years to better align goals with achievable outcomes.

Discuss how these outcomes will impact future annual action plans.

The outcomes achieved during this program year provide valuable insights that will directly inform and enhance the planning and execution of future Annual Action Plans. By analyzing both the successes and challenges encountered, Salt Lake County can refine its strategies to more effectively address community needs and allocate resources. For instance, measurable progress in areas such as housing stability, supportive services, and community development highlights which programs and interventions have the greatest impact. Conversely, outcomes that fell short of targets indicate areas where program design, implementation, or outreach strategies may need adjustment. This evidence-based approach ensures that future Annual Action Plans are grounded in data, promoting more efficient and effective use of HUD funds.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	38	198
Low-income	0	96
Moderate-income	0	12
Total	38	306

Table 13 – Number of Households Served

Narrative Information

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Salt Lake County continues to participate in statewide efforts to improve services to those individuals and households experiencing homelessness. Salt Lake County participates in the Salt Lake Valley Coalition to End Homelessness (SLVCEH). SLVCEH provides training on, prioritizes projects for funding, & monitors Housing First practices. These practices set the basis for all resources, groups, and pathways in exiting homelessness to permanent housing. There is increased emphasis on resource coordination through Coordinated Entry (CES) & providers' use of Progressive Engagement. There has been an increase in housing navigator staff to connect clients with the right housing & strengthen relations with landlords. Housing plans are encouraged upon entry to the homeless resource centers, supported by increased availability of housing case management services, & supportive services are available as soon participants exit resource centers. This includes having treatment providers on site to conduct assessments for SUD & mental health treatment.

SLVCEH Steering Committee provides oversight of the CoC strategy & looks to Core Function Groups & CES Task Group for recommendations. Data is tracked in HMIS & reports show progress on System Performance Measures (SPM). CoC strategy uses landlord liaisons to prevent eviction as well as the Emergency Rental Assistance provided through ARPA. Liaisons offer support, funding for repairs or deposits, negotiations, & work with case managers to educate clients to maintain housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

Our community continues to operate five low barrier Homeless Resource Centers. They are designed to address the emergency shelter needs of those experiencing homelessness and provide options for connections to housing, employment, and health care. In addition to the emergency shelter options within the community, providers offer transitional housing options for youth, persons experiencing family violence, those involved in substance abuse treatment programs, and veterans. Programs provide targeted services for the populations they serve.

Our community has recognized the unique vulnerabilities of those sleeping in congregate shelters and on the streets. The CoC's response to increased need during this crisis included operating non-congregate facilities to mitigate the spread of disease, as well as provide a place for healing. Building off

of lessons learned from the COVID-19 response, our community has created plans for interim housing for those who are seniors and/or medically vulnerable, and a second interim housing facility for families. Additional temporary housing and shelter options have been added during the winter months, as part of our system-wide winter overflow planning.

Con't

The CoC leverages feedback from our community and SLVCEH groups in order to track, serve, and engage with those in emergency shelters. Service providers within the jurisdiction work to address the emergency shelter and transitional housing needs of homeless persons by: 1. Analyzing system performance by utilizing HMIS data on an on-going basis 2. Using reports, such as, HIC, PIT, and LSA reports to track length of time spent homeless and in shelters to better understand inflow and outflow capacity 3. Utilizing a Housing First model 4. Connecting clients to permanent housing as quickly as possible using programs such as RRH 5. Utilizing progressive engagement to ensure housing stability 6. Having staff dedicated to managing and maintaining landlord relationships 7. The front line, intake staff of agencies receive ongoing training on trauma informed care, motivational interviewing, and population specific training for the most vulnerable populations. 8. Clients have diversion/housing problem solving conversations prior to shelter entry to help persons avoid an emergency shelter stay if possible.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Salt Lake County provides support to Housing Connect, Salt Lake County's Housing Authority through an annual contribution. This contribution provides for case management and housing stability services that otherwise could not be funded for my federal grants due to funding constraints.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Salt Lake County and Housing Connect provide opportunities to tenant residents to provide feedback and suggestions to enhance how management impacts residents. Housing Connect has resident advisory boards for select housing projects and for the overall organization.. Housing case managers assess each client on an individual basis to determine the best course of action regarding the client's housing stability.

Clients who are interested in home ownership and ready to move forward with a new housing opportunity are referred to community partners who provide pre-purchase home counseling. There are multiple organizations within Salt Lake County that provide such counseling and other services relevant to homeownership for low-income families, such as down payment assistance, including Community Development Corporation of Utah and NeighborWorks Salt Lake. Salt Lake County encourages all its subrecipients to coordinate closely with the housing authorities to explore housing opportunities and maintain eligibility for affordable housing.

Actions taken to provide assistance to troubled PHAs

Salt Lake County works closely with the local housing authorities to provide support and align priorities to ensure funding is leveraged efficiently and services offered are not duplicative. The housing authorities are aggressively pursuing affordable housing development projects through County and low-income housing tax credit (LIHTC) funding.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Over the past few years, the issues of affordable housing and housing affordability have received increased attention from the state legislature, city and county policymakers, non-profit advocates, developers, and the business community (Salt Lake Area Chamber of Commerce). The increased concern was prompted by growing drug and crime problems with the Salt Lake City homeless population and the rapidly rising prices for both homes and rental units. In response, the 2019 Utah Legislature passed SB 34. SB 34 ties local transportation funds to the adoption by cities and counties of measures to increase housing affordability. By late 2019, nearly all significant cities had adopted three or four of 23 possible measures to improve housing affordability and incorporated these measures into their General Plans. Cities still need to consider the impact of newly adopted measures. Meanwhile, local opposition to high-density affordable housing and rising housing prices continues unabated. Local opposition postponed one large high-density project in the county and stopped another. In some cities, newly elected council members and mayors are outspoken in their opposition to high-density housing. Future improvements in housing affordability depend on higher-density housing, which, in turn, depends on zoning ordinances. In recent years, some cities have been willing to upzone or rezone for higher-density housing, especially around Transit Oriented Developments and RDAs. Adding accessory dwelling unit (ADU) ordinances is welcome, but zoning is critical in all these positive and encouraging cases. Zoning affects not only the location of new housing but also the cost of land and, ultimately, housing prices. Housing affordability is also affected by rising development and hookup fees and delays in approvals. Very few cities in Salt Lake County have reduced fees or streamlined approvals for affordable housing.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The most substantial impediment in meeting underserved needs is a lack of consistent annual funding and resources. Strategic shifts identified through the Salt Lake County 2020-2024 Consolidated Plan provide a framework for maximizing and leveraging federal funding to focus funding better to address underserved needs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Salt Lake County maintains "lead procedures" to comply with HUD and EPA lead rules. To ensure Salt Lake County's compliance with lead requirements, new staff members will be trained and certified as Lead Risk Assessors and Certified Lead Inspectors.

Salt Lake County outreach team performs outreach in an ongoing basis, using mailings to households in our target areas, as well as participate at community open houses, community festivals and fairs.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Salt Lake County provided HOME funding for developing new affordable housing units. These units are designated for occupancy by low-income households, which reduces their overall housing rent burden. Additionally, CDBG funds were awarded to agencies that target low-income households and provided various services, including job training, increased access to housing, translation services, and opportunities to increase earned income. HOME and ESG funds were also utilized to provide tenant-based rental assistance to low-income households that provided housing stability, allowing them to improve their incomes.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The strategy that has worked in the past and continues today in overcoming gaps and solving problems is: (1) Get the right people around the table; (2) Using data, identify and quantify what are the problems (gaps) that need to be resolved; (3) Come to an agreement on what are the goals and outcomes expected; (4) Obtain buy off on those goals and outcomes from those who have the authority and power to make decisions for the organization or sector of the community they represent; (5) Ask a person or organization to lead the effort with responsibility and skills to keep focused on the goal and keep everyone apprised of progress toward meeting the goals and expectations.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Salt Lake County recognizes the importance of coordination between supportive service and housing providers in meeting priority needs. Stakeholders and service providers have continued to work towards developing and implementing a streamlined and effective delivery system to include the following efforts:

- Increased coordination through the Salt Lake Continuum of Care and Salt Lake Valley Coalition to End Homelessness. Coordinating to improve coordinated entry to help individuals and families experiencing homelessness move through more effectively.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Salt Lake County uses the application process to begin its annual monitoring of applicants. Each application is reviewed and subjected to a risk analysis of proposed activities. This is to ensure that each applicant agency and application meets a national objective and that the program's goals are aligned with the goals identified in Salt Lake County's Consolidated Plan. Subrecipients are required to attend a pre-application training to ensure they understand the programs eligibility and requirements.

Funding determinations are made by the HOME Consortium and Urban County after applicants and the public have had the opportunity to provide comments. Salt Lake County Housing and Community Development staff review every subrecipient contract prior to execution to determine the level of risk the contract poses to the County. Staff then perform project monitoring during the program year to review eligibility files, backup fiscal documentation, agency level policies, and overall quality of services. This process ensures that all funded projects comply with regulatory and contractual requirements. For projects with an extended affordability period, compliance monitoring is performed annually.

Sub-recipients are required to attend a grant training prior to the start of the fiscal year to ensure agencies are aware of program requirements. This training allows Salt Lake County staff to reiterate Federal regulations, provide guidance on changes for the upcoming grant year, identify concerns noted in prior year monitoring visits, and confirm that agencies are aware of Salt Lake County expectations with regard to compliance and performance standards.

Salt Lake County operates all CDBG, HOME, and ESG grants on a reimbursement basis. This ensures that desk reviews, an important part of monitoring, can be completed before Federal funds are utilized for any program or project. A desk review was completed for every reimbursement request. This helps Salt Lake County staff to ensure that all requirements of the contract and federal regulations were actively being met prior to disbursing any funds or drawing funds from HUD's Integrated Disbursement and Information System (IDIS).

Through the use of a Risk Analysis, coupled with internal reporting mechanisms, Salt Lake County is able to determine which sub-recipients would benefit from a technical training session, and which agencies need to have an on-site monitoring visit. The agencies that score highest typically have a monitoring visit during the following program year. As per Federal regulations, select agencies from each program will be monitored on an annual basis.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Salt Lake County has contracted with Root Policy Research to conduct a comprehensive assessment and review of the homelessness and affordable housing systems in Salt Lake County. Through this collaboration, specific groups such as minority and women owned business have been interviewed and have provided feedback to Salt Lake County on how federal funds are utilized. Salt Lake County will continue to coordinate with the community to ensure all underrepresented groups can provide input on the long-term goals of the County.

Salt Lake County actively solicits participation from public and private agencies that provide assisted housing, health services, and social services, including those focusing on services to children, elderly, and persons with disabilities, persons living with HIV/AIDS, their families, and the homeless. Participation is sought from public and private agencies that represent minority groups and organizations representing non-English speaking residents and limited English proficiency residents to promote dialogue on needs and program performance. Salt Lake County consults with community-based and regionally-based organizations that represent protected class members and organizations that enforce fair housing laws when preparing both the AFH and the consolidated plan. The consultation process includes contacting regional agencies, adjacent units of general local government, and local government agencies. This includes local agencies with metropolitan-wide planning and transportation responsibilities, particularly for problems and solutions that go beyond a single jurisdiction.

Forms of Public Notice: All activities requiring public notice are placed on the Division of Housing and Community Development's web page at <https://www.saltlakecounty.gov/regional-development/housing-community-development/Public-Notices-and-Comments/>. Public notices can also be published as notices in the legal section of The Salt Lake Tribune and The Deseret News, and posted on the Utah Public Notices website. Press releases are sent to the County's Public Information Officer for distribution to the local media. Notice is sent to organizations that have received funds or collaborated with HCD in the past, neighborhood organizations, community councils, citizen review committee members, and any other parties on our mailing list. The list includes, but is not limited to: Units of local government; Public and private agencies that provide housing, health, and social services, including those that provide services to children, elderly, disabled, persons living with HIV/AIDS and the homeless; Public and private agencies.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Salt Lake County does not have any Brownfields Economic Development Initiatives at the moment.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Draft

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

Salt Lake County recognizes the importance of ensuring that all affordable rental housing assisted under the HOME program meets applicable housing codes and regulations. While the County is currently not in full compliance with the requirement to conduct on-site inspections, significant steps have been taken to address this issue.

Recently, Salt Lake County developed a comprehensive plan to achieve compliance with 24 CFR 91.520(d), which includes the creation of a structured monitoring schedule for all HOME-assisted rental properties. Under this plan, on-site inspections will be conducted systematically, and by October 2025, all scheduled inspections will be completed. Supporting documentation of these inspections and their outcomes will be provided to HUD to demonstrate compliance with program requirements.

Salt Lake County remains committed to ensuring the safety, quality, and regulatory compliance of all HOME-assisted housing and will continue to strengthen its monitoring and oversight processes.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

Salt Lake County's affirmative marketing actions for informing the public, project owners and potential tenants about Federal fair housing laws include staff members being proactive and providing information during one on one meetings with sub-recipients and during its annual contractor training to help increase awareness.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

All homeowner rehabilitation activities served households of 80% AMI or below. All TBRA projects serve households under 60% AMI.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

Salt Lake County has faced significant challenges to increasing the affordable housing opportunities. Salt

Lake County continues to see significant demand for owner and renter-occupied housing and the resulting impact on the supply of affordable housing. Salt Lake County utilized federal funding to expand housing opportunities for extremely low income households, as well as vulnerable and at-risk populations. These funds were leveraged with other community resources and efforts in the community, such as Low-Income Housing Tax Credits, Salt Lake County Housing Trust Fund, and State of Utah Olene Walker Trust Fund.

Salt Lake County used HOME funds to provide activities for rental rehabilitation, new development and single family homeowner occupied rehabilitation. HOME funding is targeted to households earning 0% to 80% AMI. Salt Lake County continues to coordinate with partner agencies, stakeholders, and community leaders throughout the County to foster and maintain affordable housing.

Draft

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	3	0	0	0
Total Labor Hours		0			
Total Section 3 Worker Hours		0			
Total Targeted Section 3 Worker Hours		0			

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

Draft

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SALT LAKE COUNTY
Organizational DUNS Number	128055613
UEI	
EIN/TIN Number	876000316
Identify the Field Office	DENVER
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Salt Lake City & County CoC

ESG Contact Name

Prefix	Mr
First Name	Russell
Middle Name	
Last Name	Goodman
Suffix	
Title	Community Development Section Manager

ESG Contact Address

Street Address 1	2001 S State Street
Street Address 2	S2-100
City	Salt Lake City
State	UT
ZIP Code	-
Phone Number	3854684863
Extension	
Fax Number	
Email Address	Rjgoodman@saltlakecounty.gov

ESG Secondary Contact

Prefix	Ms
First Name	Jennifer
Last Name	Jimenez
Suffix	
Title	HCD Operations Manager
Phone Number	3854684944

CAPER

1

Extension
Email Address

jjimenez@slco.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2024
Program Year End Date 06/30/2025

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: The Road Home

City: Salt Lake City

State: UT

Zip Code: 84101, 1104

DUNS Number: 612496802

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 220000

Subrecipient or Contractor Name: Volunteers of America, Utah

City: South Salt Lake

State: UT

Zip Code: 84115, 2520

DUNS Number: 931851265

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 174464

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 1 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	30
Children	42
Don't Know/Refused/Other	0
Missing Information	0
Total	72

Table 2 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	364
Children	4
Don't Know/Refused/Other	0
Missing Information	0
Total	368

Table 3 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 4 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	394
Children	46
Don't Know/Refused/Other	0
Missing Information	0
Total	440

Table 5 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	0
Female	0
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 6 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	46
18-24	367
25 and over	27
Don't Know/Refused/Other	0
Missing Information	0
Total	440

Table 7 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households				
Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	0	0	0	2
Victims of Domestic Violence	0	0	3	0
Elderly	0	0	0	0
HIV/AIDS	0	0	0	2
Chronically Homeless	0	0	0	34
Persons with Disabilities:				
Severely Mentally Ill	0	0	0	0
Chronic Substance Abuse	0	0	0	0
Other Disability	0	0	0	0
Total (Unduplicated if possible)	0	0	0	0

Table 8 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

8. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	0
Total Number of bed-nights provided	0
Capacity Utilization	0.00%

Table 9 – Shelter Capacity

9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Draft

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2022	2023	2024
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 10 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2022	2023	2024
Expenditures for Rental Assistance	0	0	86,686
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	0	86,686

Table 11 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2022	2023	2024
Essential Services	0	0	0
Operations	0	0	87,232
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0

Subtotal	0	0	87,232
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Table 12 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2022	2023	2024
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	0

Table 13 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2022	2023	2024
	0	0	173,918

Table 14 - Total ESG Funds Expended

11f. Match Source

	2022	2023	2024
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	0
Private Funds	0	0	173,918
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	173,918

Table 15 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2022	2023	2024
	0	0	347,836

Table 16 - Total Amount of Funds Expended on ESG Activities