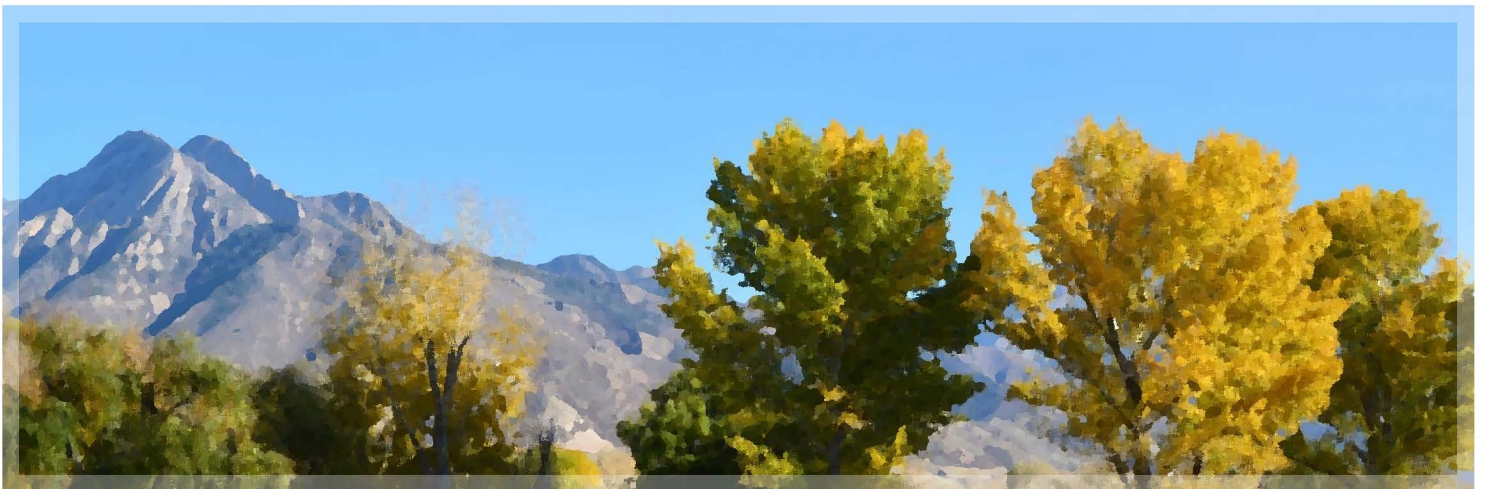


2021

Salt Lake County Proposed Budget

October 20, 2020

Mayor Jenny Wilson



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Salt Lake County
Fund Summary - Governmental and Other
 2021 Proposed Budget

	Beginning Fund Balance	Unrestrict/ (Restrict)	Tax Rate	Tax Revenue	Other Revenue	Transfer In /Other Sources	Total Available	Budget	Transfers Out /Other Uses	Ending Balance
Tax Funds - Countywide										
110 - GENERAL FUND	82,300,000	6,419,599	0.1407%	165,238,300	207,855,371	14,515,236	476,328,506	374,151,254	32,228,017	69,949,235
115 - GOVERNMENTAL IMMUNITY FUND	4,208,000	-	0.0015%	1,761,600	1,346,584	-	7,316,184	3,341,688	100,000	3,874,496
250 - FLOOD CONTROL FUND	2,800,000	-	0.0058%	6,811,500	1,121,893	-	10,733,393	9,265,059	47,837	1,420,497
370 - HEALTH FUND	13,282,000	(230,000)	0.0139%	16,324,200	29,303,077	-	58,679,277	47,571,760	-	11,107,517
390 - PLANETARIUM FUND	940,000	-	0.0026%	3,053,400	2,730,883	17,109	6,741,392	6,321,690	-	419,702
410 - BOND DEBT SERVICE FUND	11,200,000	-	0.0231%	27,566,600	1,924,602	-	40,691,202	25,739,557	3,000,000	11,951,645
450 - CAPITAL IMPROVEMENTS FUND	12,900,000	-	0.0072%	8,458,800	322,600	663,805	22,345,205	18,285,804	500,000	3,559,401
Total Tax Funds - Countywide	127,630,000	6,189,599	0.1948%	229,214,400	244,605,010	15,196,150	622,835,159	484,676,812	35,875,854	102,282,493
Tax Funds - Other										
232 - GOV IMMUNITY-UNINCORP FUND	1,735,000	-	0.0060%	247,900	-	-	1,982,900	175,947	-	1,806,953
235 - UNINCORP MUNICIPAL SERVICES FUND	626,000	-		842,306	9,102,010	-	10,570,316	10,288,781	-	281,535
360 - LIBRARY FUND	9,300,000	-	0.0515%	42,015,300	4,334,885	-	55,650,185	45,599,156	3,122,112	6,928,917
Total Tax Funds - Other	11,661,000	-	0.0575%	43,105,506	13,436,895	-	68,203,401	56,063,884	3,122,112	9,017,405
State Tax Admin Funds										
340 - STATE TAX ADMINISTRATION LEVY FUND	4,837,000	-	0.0210%	26,407,600	3,147,572	-	34,392,172	30,333,573	-	4,058,599
Total State Tax Admin Funds	4,837,000	-	0.0210%	26,407,600	3,147,572	-	34,392,172	30,333,573	-	4,058,599
Other Governmental Funds										
120 - GRANT PROGRAMS FUND	3,300,000	-		-	132,260,177	27,600,000	163,160,177	162,799,476	-	360,701
125 - ECON DEV AND COMMUNITY RESOURCES FUND	2,957,000	-		-	34,716,073	-	37,673,073	36,592,571	-	1,080,502
130 - TRANSPORTATION PRESERVATION FUND	24,000,000	-		-	324,031,246	-	348,031,246	322,849,464	-	25,181,782
140 - COVID RESPONSE FUND	1,000,000	-		-	0	-	1,000,000	1,000,000	-	0
180 - RAMPTON SALT PALACE CONV CTR FUND	2,600,000	-		-	4,762,993	11,320,016	18,683,009	18,231,524	-	451,485

(1) Tax rates shown are from 2020 and are only placeholders. Actual tax rates will be set in June of 2021.

Salt Lake County
Fund Summary - Governmental and Other
 2021 Proposed Budget

	Beginning Fund Balance	Unrestrict/ (Restrict)	Tax Rate	Tax Revenue	Other Revenue	Transfer In /Other Sources	Total Available	Budget	Transfers Out /Other Uses	Ending Balance
181 - TRCC TOURISM REC CULTRL CONVEN FUND	6,600,000	-		-	41,415,278	-	48,015,278	17,370,662	27,521,502	3,123,114
182 - MT AMERICA EXPO CENTER FUND	3,900,000	-		-	2,393,491	150,000	6,443,491	4,362,520	1,400,000	680,971
185 - SLCO ARTS AND CULTURE FUND	1,700,000	823,948		-	1,978,921	7,388,758	11,891,627	9,948,053	0	1,943,574
186 - EQUESTRIAN PARK FUND	540,000	-		-	731,716	1,699,608	2,971,324	2,535,158	-	436,166
280 - OPEN SPACE FUND	850,000	-		-	2,700	-	852,700	681,234	-	171,466
290 - VISITOR PROMOTION FUND	2,881,491	-		-	15,330,000	-	18,211,491	12,369,581	3,781,700	2,060,210
310 - ZOOS ARTS AND PARKS FUND	512,556	-		-	20,081,889	1,462,475	22,056,920	21,522,017	-	534,903
320 - HOUSING PROGRAMS FUND	2,989,000	-		-	5,000	-	2,994,000	1,821,700	-	1,172,300
350 - REDEVELOPMENT AGENCY OF SL CO FUND	2,937,000	-		-	1,198,090	-	4,135,090	494,980	-	3,640,110
411 - BOND DEBT SVC-MILLCREEK SID FUND	800,000	-		-	5,700	-	805,700	7,000	-	798,700
412 - BOND DEBT SVC-MUNIC BLDG AUTH FUND	5,700,000	-		-	1,096,833	5,847,966	12,644,799	7,640,618	-	5,004,181
413 - BOND DEBT SVC-STATE TRANSPORTATION FUND	450,000	-		-	9,084,070	-	9,534,070	9,088,570	-	445,500
414 - BOND DEBT SVC- 2014 SALES TAX REV BOND FUND	5,000	(3,746,432)		-	200	5,000,000	1,258,768	1,253,568	-	5,200
445 - DIST ATTORNEY FAC CONSTRUCTION FUND	1,000,000	-		-	5,000	-	1,005,000	500,000	-	505,000
447 - PEOPLESOFT IMPLEMENTATION FUND	164,000	-		-	-	-	164,000	163,546	-	454
448 - VUE WORKS WORK ORDER PROJECT	220,501	-		-	-	-	220,501	-	-	220,501
479 - PUBLIC HEALTH CENTER FUND	5,500,000	-		-	5,000	-	5,505,000	4,900,452	-	604,548
482 - CAPITAL THEATRE FUND	85,000	-		-	-	-	85,000	69,135	-	15,865
483 - TRCC BOND PROJECTS FUND	4,350,000	-		-	10,000	0	4,360,000	2,671,152	-	1,688,848
484 - PARKS AND RECREATION GO BOND FUND	15,500,000	-		-	1,738,994	-	17,238,994	15,697,954	-	1,541,040

Salt Lake County
Fund Summary - Governmental and Other
 2021 Proposed Budget

	Beginning Fund Balance	Unrestrict/ (Restrict)	Tax Rate	Tax Revenue	Other Revenue	Transfer In /Other Sources	Total Available	Budget	Transfers Out /Other Uses	Ending Balance
485 - LIBRARY 2019 MBA BOND PROJECTS FUND	898,000	984,000		-	80,000	34,836,281	36,798,281	31,830,759	-	4,967,522
486 - STR 2020 BOND PROJECTS	4,000,000	1,500,000		-	5,000	-	5,505,000	500,000	5,000,000	5,000
810 - BOYCE PET ADOPTION ENDOWMENT FUND	21,000	-		-	8,000	-	29,000	-	-	29,000
811 - FACES ENDOWMENT FUND	596	-		-	-	-	596	-	-	596
Total Other Governmental Funds	95,461,144	(438,484)		-	590,946,371	95,305,104	781,274,135	686,901,694	37,703,202	56,669,239
Fiduciary Funds										
995 - OPEB TRUST FUND	6,814,380	-		-	6,752,176	-	13,566,556	6,287,076	-	7,279,480
Total Fiduciary Funds	6,814,380	-		-	6,752,176	-	13,566,556	6,287,076	-	7,279,480
Total	246,403,524	5,751,115	0.2733%	298,727,506	858,888,024	110,501,254	1,520,271,423	1,264,263,039	76,701,168	179,307,216

(1) Note for Funds 412 and 485: Salt Lake County Municipal Building Authority (MBA)—MBA is a blended component unit, and is, in substance, part of the primary government's operations, even though it is a legally separate entity. MBA is a blended component unit because the governing board is substantially the same as the County and County management has operational responsibility for this component unit.

Salt Lake County
Fund Summary - Proprietary
 2021 Proposed Budget

	Beginning Cash Balance	Unrestrict/ (Restrict)	Other Revenue	Transfer In /Other Sources	Total Available	Budget	Deprec.	Balance Sheet	Transfers Out /Other Uses	Ending Balance
Enterprise Funds										
710 - GOLF COURSES FUND	1,700,000	(300,000)	7,815,513	-	9,215,513	9,037,693	1,077,280	300,000	-	955,100
726 - UPACA ECCLES THEATER FUND	100,000	544,763	3,225,647	1,700,000	5,570,410	8,978,445	3,559,150	97,404	-	53,711
730 - SOLID WASTE MANAGEMNT FACILITY FUND	20,834,000	5,600,000	16,052,021	-	42,486,021	14,596,640	2,269,795	11,270,402	1,029,375	17,859,399
735 - PUBLIC WORKS AND OTHER SERVICES FUND	3,036,000	-	51,831,862	-	54,867,862	52,370,653	575,065	-	-	3,072,274
Total Enterprise Funds	25,670,000	5,844,763	78,925,043	1,700,000	112,139,806	84,983,431	7,481,290	11,667,806	1,029,375	21,940,484
Internal Service Funds										
620 - FLEET MANAGEMENT FUND	2,300,000	11,000,000	19,547,279	-	32,847,279	19,718,111	3,950,000	13,288,973	-	3,790,195
650 - FACILITIES SERVICES FUND	3,600,000	-	21,612,552	-	25,212,552	19,930,971	131,696	277,828	663,805	4,471,644
680 - EMPLOYEE SERVICE RESERVE FUND	3,963,708	-	53,064,892	-	57,028,600	55,028,280	26,000	7,000	-	2,019,320
Total Internal Service Funds	9,863,708	11,000,000	94,224,723	-	115,088,431	94,677,362	4,107,696	13,573,801	663,805	10,281,159
Total	35,533,708	16,844,763	173,149,766	1,700,000	227,228,237	179,660,793	11,588,986	25,241,607	1,693,180	32,221,643

(1) Note for Fund 726: The County is a 25% partner and Salt Lake City/Redevelopment Agency of Salt Lake City is a 75% partner in the Utah Performing Arts Center Agency (UPACA), a joint venture. The purpose of this joint venture is to provide for the acquisition, construction, ownership, operation, maintenance, and improvement of the Eccles Theater in downtown Salt Lake City. The County provides operational, accounting, and other services for UPACA.

(2) Note for Fund 730: The County is an equal partner with Salt Lake City in the Salt Lake Valley Solid Waste Management Facility (the City/County Landfill), a joint venture. The purpose of this joint venture is to provide solid waste management and disposal services. The County provides operational, accounting, and other services for the City/County Landfill.

Salt Lake County
Summary of Fund Transfers by FROM Fund
 2021 Mayor Proposed Budget

From Fund	Detail	Transfer Description	Transfer Amount	To Fund
110 GENERAL FUND	FTR01	GRANT PROGRAMS FUND	27,600,000	120 GRANT PROGRAMS FUND
110 GENERAL FUND	FTR04	SENIOR CENTERS 2009 LRB DEBT SERVICE	2,030,134	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
110 GENERAL FUND	FTR19	GF TO UPACA SUBSIDY	1,700,000	726 UPACA ECCLES THEATER FUND
110 GENERAL FUND	FTR34	MILLCREEK REC CENTER MBA PMT	647,883	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
110 GENERAL FUND	FTR62	CULTURAL CORE (ONGOING)	250,000	185 SLCO ARTS AND CULTURE FUND
Total Transfers From Fund 110			32,228,017	
115 GOVERNMENTAL IMMUNITY FUND	FTR28	GEN FUND PROP TAX REFUNDS REIMB	100,000	110 GENERAL FUND
Total Transfers From Fund 115			100,000	
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR11	SALT PALACE SUBSIDY	2,500,000	180 RAMPTON SALT PALACE CONV CTR FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR12	STRRB 2020 REFUNDING	188,316	180 RAMPTON SALT PALACE CONV CTR FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR14	PLANETARIUM CAPITAL PROJECTS	17,109	390 PLANETARIUM FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR20	EQUESTRIAN PARK SUBSIDY	1,421,481	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR22	FINE ARTS SUBSIDY	6,317,143	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR24	GENERAL FUND PARKS & RECREATION	13,500,000	110 GENERAL FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR25	FINE ARTS CAPITAL IMPROVEMENT	453,117	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR26	PARKS-OPEN SPACE MAINTENANCE	415,236	110 GENERAL FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR27	FINE ARTS EQUIPMENT REPLACEMENT	85,668	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR30	EQUESTRIAN PARK EQUIPMENT REPLACEMENT	53,819	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR31	STR 2012 REFUNDING BOND	1,462,475	310 ZOOS ARTS AND PARKS FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR32	EQUESTRIAN PARK CAPITAL PROJECTS	224,308	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR46	SALT PALACE EQUIPMENT REPLACEMENT	450,000	180 RAMPTON SALT PALACE CONV CTR FUND

Salt Lake County
Summary of Fund Transfers by FROM Fund
 2021 Mayor Proposed Budget

From Fund	Detail	Transfer Description	Transfer Amount	To Fund
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR47	SOUTH TOWNE EQUIPMENT REPLACEMENT	150,000	182 MT AMERICA EXPO CENTER FUND
181 TRCC TOURISM REC CULTRL CONVEN FUND	FTR71	MID-VALLEY PERF ARTS 350000_08_09	282,830	185 SLCO ARTS AND CULTURE FUND
Total Transfers From Fund 181			27,521,502	
182 MT AMERICA EXPO CENTER FUND	FTR07	REALLOCATE STEC REVENUE	1,400,000	180 RAMPTON SALT PALACE CONV CTR FUND
Total Transfers From Fund 182			1,400,000	
185 SLCO ARTS AND CULTURE FUND	FTR54	SCOPE INCREASE ON EPEC RV PROJECT	0	483 TRCC BOND PROJECTS FUND
Total Transfers From Fund 185			0	
250 FLOOD CONTROL FUND	FTR08	PW ADMIN BLDG - 2009 MBA DEBT SERVICE	47,837	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
Total Transfers From Fund 250			47,837	
290 VISITOR PROMOTION FUND	FTR09	STRRB 2020 REFUNDING	1,281,700	180 RAMPTON SALT PALACE CONV CTR FUND
290 VISITOR PROMOTION FUND	FTR11	SALT PALACE SUBSIDY	2,500,000	180 RAMPTON SALT PALACE CONV CTR FUND
Total Transfers From Fund 290			3,781,700	
360 LIBRARY FUND	FTR16	LIBRARY 2009 LRB DEBT SERVICE PAYMENT	2,929,430	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
360 LIBRARY FUND	FTR92	LIBRARY 2019 MBA PROJECTS	192,682	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
Total Transfers From Fund 360			3,122,112	
410 BOND DEBT SERVICE FUND	FTR17	SALT PALACE DEBT SERVICE	3,000,000	180 RAMPTON SALT PALACE CONV CTR FUND
Total Transfers From Fund 410			3,000,000	
450 CAPITAL IMPROVEMENTS FUND	FTR41	INFORMATION TECHNOLOGY	500,000	110 GENERAL FUND
Total Transfers From Fund 450			500,000	
486 STR 2020 BOND PROJECTS	FTR56	STRRB 2020 Debt Service - Shelter The Homeless (STH)	5,000,000	414 BOND DEBT SVC- 2014 SALES TAX REV BOND FUND
Total Transfers From Fund 486			5,000,000	
650 FACILITIES SERVICES FUND	FTR42	GOVERNMENT CENTER CAPITAL IMPROVEMENT	663,805	450 CAPITAL IMPROVEMENTS FUND
Total Transfers From Fund 650			663,805	
Total Transfers for All Funds			77,364,973	

Salt Lake County

Revenue Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
110 - GENERAL FUND								
10200000 - MAYOR ADMINISTRATION	328,766	503,042	361,476	357,482	322,503	871,233	548,730	159.30%
10220000 - MAYOR FINANCIAL ADMINISTRATION	82,897	212,548	377,501	306,750	306,750	306,750	0	0.00%
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL	0	0	146,550	200,000	200,000	100,000	(100,000)	-50.00%
10250000 - RGNL TRANS HOUSING AND ECON DEV	7,355,513	7,438,216	8,503,170	9,993,678	13,590,955	13,622,580	31,625	26.70%
24000000 - CRIMINAL JUSTICE SERVICES	964,005	1,174,427	1,141,379	1,133,048	1,190,787	997,529	(193,258)	-11.38%
29000000 - INDIGENT LEGAL SERVICES	300,616	469,962	606,506	769,501	769,501	936,193	166,692	21.66%
31020000 - REAL ESTATE	57,118	2,292,698	98,029	80,000	80,000	80,000	0	0.00%
36200000 - MILLCREEK CANYON	581,222	588,646	617,173	1,000,000	1,000,000	1,000,000	0	0.00%
36300000 - PARKS	4,064,450	3,694,598	3,668,145	3,764,904	6,444,904	3,241,936	(3,202,968)	-8.11%
36400000 - RECREATION	26,900,750	27,447,083	28,247,541	30,301,220	23,065,803	23,043,101	(22,702)	-31.47%
36509900 - P AND R FACILITY IMPROVEMENTS	0	0	0	422,500	422,500	0	(422,500)	-100.00%
43500000 - EMERGENCY MANAGEMENT	0	14,545	0	20,000	20,000	20,000	0	0.00%
43600000 - ADDRESSING	4,580	27,880	32,210	8,000	8,000	2,500	(5,500)	-68.75%
50030000 - GENERAL FUND-STATUTORY AND GENL	259,753,351	268,222,969	277,411,932	346,788,387	348,406,809	380,963,010	32,556,201	9.81%
60500000 - INFORMATION SVCS	1,244,156	1,140,968	892,498	1,266,666	1,266,666	1,166,666	(100,000)	-7.89%
60509900 - INFORMATION SVCS CAPITAL PROJ	78,599	87,508	80,995	60,000	60,000	0	(60,000)	-100.00%
61000000 - CONTRACTS AND PROCUREMENT	398,726	371,571	337,530	300,000	300,000	300,000	0	0.00%
61500000 - HUMAN RESOURCES	57	201	123	0	0	0	0	0.00%
63100000 - FACILITIES MANAGEMENT	36,815	0	136,458	0	0	0	0	0.00%
64000000 - RECORDS MANAGEMENT AND ARCHIVES	3,367	10,237	13,722	2,000	2,000	2,000	0	0.00%
70100000 - COUNCIL	52	0	0	0	0	0	0	0.00%
76000000 - AUDITOR	0	7	0	0	0	0	0	0.00%
79000000 - CLERK	1,041,194	1,085,670	1,032,656	1,120,000	1,120,000	350,000	(770,000)	-68.75%
79010000 - CLERK - ELECTIONS	1,398,086	34,906	1,741,273	1,058,525	1,058,525	8,000	(1,050,525)	-99.24%
82000000 - DISTRICT ATTORNEY	2,269,872	3,002,113	3,254,002	3,663,001	3,663,001	3,658,780	(4,221)	-0.12%

Salt Lake County

Revenue Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
88000000 - RECORDER	5,366,802	4,936,201	9,230,121	10,000,000	12,334,000	12,500,000	166,000	20.27%
91200000 - COUNTY JAIL	9,216,611	13,520,097	13,925,682	13,514,404	13,619,898	12,433,611	(1,186,287)	-7.94%
91250000 - SHERIFF PUBLIC SAFETY BUREAU	5,832,208	5,782,246	5,529,791	5,484,841	5,484,841	5,544,841	60,000	1.09%
91300000 - SHERIFF CW INVEST/SUPPORT SVCS	201,155	142,820	221,204	336,006	391,535	391,535	0	14.18%
94000000 - SURVEYOR	219,720	258,619	328,532	193,240	193,240	273,005	79,765	41.28%
Total GENERAL FUND	327,700,689	342,459,778	357,936,200	432,144,153	435,322,218	461,813,270	26,491,052	6.82%
115 - GOVERNMENTAL IMMUNITY FUND								
82100000 - GOVERNMENTAL IMMUNITY	3,070,144	3,012,868	3,135,429	6,546,884	7,418,017	7,316,184	(101,833)	10.37%
Total GOVERNMENTAL IMMUNITY FUND	3,070,144	3,012,868	3,135,429	6,546,884	7,418,017	7,316,184	(101,833)	10.37%
120 - GRANT PROGRAMS FUND								
21000000 - YOUTH SERVICES DIVISION	4,672,432	4,784,429	5,954,349	6,120,020	6,360,023	5,616,594	(743,429)	-7.92%
22500000 - BEHAVIORAL HEALTH SERVICES PRGM	100,755,868	101,215,000	98,785,411	106,137,882	112,607,303	115,610,304	3,003,001	8.41%
23000000 - AGING AND ADULT SERVICES	8,914,273	9,980,506	10,024,538	9,987,071	11,175,052	11,033,179	(141,873)	9.36%
50250000 - GRANT FUND STATUTORY AND GENERAL	0	0	0	2,400,100	2,129,044	3,300,100	1,171,056	42.27%
Total GRANT PROGRAMS FUND	114,342,573	115,979,934	114,764,298	124,645,073	132,271,422	135,560,177	3,288,755	8.25%
125 - ECON DEV AND COMMUNITY RESOURCES FUND								
10270000 - REVOLVING LOAN PROGRAMS	1,998,027	880,102	288,950	5,758,000	2,751,302	3,307,000	555,698	-89.09%
10280000 - RDA PROPERTY TAX	17,420,959	15,645,726	22,775,118	26,571,576	26,571,576	33,616,073	7,044,497	26.51%
10290000 - EPA BROWNFIELD REVOLV LOANS	57,664	270,289	72,659	750,000	750,000	750,000	0	0.00%
Total ECON DEV AND COMMUNITY RESOURCES FUND	19,476,649	16,796,117	23,136,727	33,079,576	30,072,878	37,673,073	7,600,195	15.27%

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130 - TRANSPORTATION PRESERVATION FUND								
10300000 - TRANSPORTATION PRESERVATION DS	4,741,079	4,911,310	3,096,435	10,320,671	7,251,947	6,278,725	(973,222)	-55.74%
10310000 - REGIONAL TRANSPORTATION PROJECT	24,564	1,469,245	2,063,550	1,567,474	5,682,931	7,549,330	1,866,399	105.26%
10320000 - TRANSPORTATION PASS THRU	192,021,377	205,412,604	240,337,445	301,469,530	301,469,530	301,469,530	0	0.00%
10330000 - CORRIDOR PRESERVATION	3,493,516	3,016,910	3,084,608	5,778,345	8,901,686	7,470,000	(1,431,686)	19.00%
10340000 - HB420 2015 TRANSPORTATION PRGM	206,744	259,311	236,699	22,134	782,007	707,500	(74,507)	87.64%
10360000 - STATE GO BOND PASS-THRU	47,250,475	546,510	750,039	1,302,526	2,819,358	1,530,000	(1,289,358)	8.07%
10370000 - SB128 PARKING STRUCTURES	0	1,552,017	3,231,244	4,740,332	5,379,754	5,276,161	(103,593)	9.96%
10380000 - REGIONAL TRANSPORTATION CHOICES	0	17,144,790	38,724,084	25,094,202	24,075,252	17,750,000	(6,325,252)	-30.51%
Total TRANSPORTATION PRESERVATION FUND	247,737,756	234,312,696	291,524,103	350,295,214	356,362,465	348,031,246	(8,331,219)	-0.64%
140 - COVID RESPONSE FUND								
10400000 - PUBLIC HEALTH & ECONOMIC RECOVERY	0	0	0	0	203,604,000	600,000	(203,004,000)	0.29%
10410000 - COVID MITIGATION	0	0	0	0	0	400,000	400,000	0.00%
Total COVID RESPONSE FUND	0	0	0	0	203,604,000	1,000,000	(202,604,000)	0.49%
180 - RAMPTON SALT PALACE CONV CTR FUND								
35500000 - SALT PALACE CONV CTR OPS (SPCC)	12,757,558	13,586,326	13,839,324	24,583,654	17,279,975	7,362,993	(9,916,982)	-99.66%
35509900 - SPCC RESERVE CAPITAL PROJECTS	0	0	155,000	0	0	0	0	0.00%
Total RAMPTON SALT PALACE CONV CTR FUND	12,757,558	13,586,326	13,994,324	24,583,654	17,279,975	7,362,993	(9,916,982)	-99.66%
181 - TRCC TOURISM REC CULTRL CONVEN FUND								
10700000 - TRCC-TOURISM REC CULTRL CONVEN	42,067,824	44,273,583	46,184,535	59,828,702	38,866,967	44,520,000	5,653,033	-39.39%
10709900 - PARKS AND REC CAPITAL IMPROVEMENT	0	0	1,339,469	2,000,000	1,800,000	3,495,278	1,695,278	83.07%
Total TRCC TOURISM REC CULTRL CONVEN FUND	42,067,824	44,273,583	47,524,004	61,828,702	40,666,967	48,015,278	7,348,311	-33.97%

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182 - MT AMERICA EXPO CENTER FUND								
35520000 - MT AMERICA EXPO CENTER OPS	5,326,817	4,929,434	5,106,267	8,713,778	8,776,606	6,293,491	(2,483,115)	-27.58%
35529900 - MT AMERICA EXPO CENTER CAP PROJECTS	0	78,358	0	0	0	0	0	0.00%
Total MT AMERICA EXPO CENTER FUND	5,326,817	5,007,792	5,106,267	8,713,778	8,776,606	6,293,491	(2,483,115)	-27.58%
185 - SLCO ARTS AND CULTURE FUND								
35000000 - SLCO ARTS AND CULTURE	2,839,447	3,098,539	2,940,796	4,633,682	2,722,014	3,978,921	1,256,907	-24.05%
35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS	0	0	411,236	223,016	223,016	523,948	300,932	134.94%
Total SLCO ARTS AND CULTURE FUND	2,839,447	3,098,539	3,352,033	4,856,698	2,945,030	4,502,869	1,557,839	-12.01%
186 - EQUESTRIAN PARK FUND								
35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS	859,957	706,249	822,680	1,178,033	1,187,830	1,271,716	83,886	7.89%
Total EQUESTRIAN PARK FUND	859,957	706,249	822,680	1,178,033	1,187,830	1,271,716	83,886	7.89%
232 - GOV IMMUNITY-UNINCORP FUND								
50220000 - GOV IMMUNITY UNINCORP	0	0	0	1,815,400	1,828,199	1,982,900	154,701	9.16%
Total GOV IMMUNITY-UNINCORP FUND	0	0	0	1,815,400	1,828,199	1,982,900	154,701	9.16%
235 - UNINCORP MUNICIPAL SERVICES FUND								
50230000 - UNINCORP MUN SVCS STATUTORY AND GENERAL	0	0	0	10,306,602	9,803,925	10,570,316	766,391	2.69%
Total UNINCORP MUNICIPAL SERVICES FUND	0	0	0	10,306,602	9,803,925	10,570,316	766,391	2.69%
250 - FLOOD CONTROL FUND								
46000000 - FLOOD CONTROL ENGINEERING	6,596,469	6,446,448	6,576,772	10,030,618	10,493,980	10,733,393	239,413	6.70%
46100000 - FLOOD CONTROL PROJECTS	198,415	231,480	105,995	0	0	0	0	0.00%
Total FLOOD CONTROL FUND	6,794,884	6,677,928	6,682,767	10,030,618	10,493,980	10,733,393	239,413	6.70%

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270 - CLASS B & COLLECTOR ROAD FUND								
45500000 - CLASS B ROADS PROJECTS (HIST)	11,751,723	0	0	0	0	0	0	0.00%
Total CLASS B & COLLECTOR ROAD FUND	11,751,723	0	0	0	0	0	0	0.00%
280 - OPEN SPACE FUND								
10800000 - OPEN SPACE	14,593	114,342	82,649	1,652,700	1,790,206	852,700	(937,506)	-44.69%
Total OPEN SPACE FUND	14,593	114,342	82,649	1,652,700	1,790,206	852,700	(937,506)	-44.69%
290 - VISITOR PROMOTION FUND								
36000000 - VISITOR PROMOTION CONTRACT	0	0	0	3,083,170	3,964,352	927,545	(3,036,807)	-54.38%
36010000 - VISITOR PROMOTION CNTY EXP	22,943,621	24,183,152	24,984,441	25,660,000	18,329,709	17,283,946	(1,045,763)	-45.70%
Total VISITOR PROMOTION FUND	22,943,621	24,183,152	24,984,441	28,743,170	22,294,061	18,211,491	(4,082,570)	-47.24%
310 - ZOOS ARTS AND PARKS FUND								
35940000 - ZAP ADMINISTRATION	16,777,634	17,978,268	18,801,247	21,579,774	19,580,336	20,594,345	1,014,009	-5.03%
35950000 - ZAP BOND DEBT SERVICE	1,326	2,770	3,912	100	100	100	0	0.00%
Total ZOOS ARTS AND PARKS FUND	16,778,960	17,981,038	18,805,159	21,579,874	19,580,436	20,594,445	1,014,009	-5.03%
320 - HOUSING PROGRAMS FUND								
10260000 - HOUSING PROGRAMS	25,309	455,725	83,636	2,935,000	2,949,432	2,994,000	44,568	2.00%
Total HOUSING PROGRAMS FUND	25,309	455,725	83,636	2,935,000	2,949,432	2,994,000	44,568	2.00%
340 - STATE TAX ADMINISTRATION LEVY FUND								
73000000 - ASSESSOR	20,598	21,640	25,372	0	0	0	0	0.00%
73009900 - TAX ADMINISTRATION CAPITAL PROJECTS	200,000	200,000	200,000	200,000	200,000	200,000	0	0.00%
76100000 - STAT AND GENL-TAX ADMINISTRATION	25,713,939	26,254,040	27,560,163	32,148,972	33,367,643	34,192,172	824,529	6.12%
82010000 - DISTRICT ATTORNEY-TAX ADMIN	471	2,029	0	0	0	0	0	0.00%
Total STATE TAX ADMINISTRATION LEVY FUND	25,935,008	26,477,709	27,785,535	32,348,972	33,567,643	34,392,172	824,529	6.09%

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350 - REDEVELOPMENT AGENCY OF SL CO FUND								
10160000 - REDEVELOPMENT AGENCY OF SL CO	770,945	976,430	1,254,713	3,594,090	3,764,628	4,135,090	370,462	14.37%
Total REDEVELOPMENT AGENCY OF SL CO FUND	770,945	976,430	1,254,713	3,594,090	3,764,628	4,135,090	370,462	14.37%
360 - LIBRARY FUND								
25000000 - LIBRARY	43,130,460	43,608,411	45,271,848	56,828,685	58,394,389	55,650,185	(2,744,204)	-2.02%
25009900 - LIBRARY CAPITAL PROJECTS	7	100	0	0	0	0	0	0.00%
Total LIBRARY FUND	43,130,467	43,608,511	45,271,848	56,828,685	58,394,389	55,650,185	(2,744,204)	-2.02%
370 - HEALTH FUND								
21500000 - HEALTH	40,985,807	41,288,492	42,836,006	50,976,177	52,954,833	58,600,777	5,645,944	14.40%
21509900 - HEALTH CAPITAL PROJECTS	0	0	0	0	603,095	78,500	(524,595)	13.02%
Total HEALTH FUND	40,985,807	41,288,492	42,836,006	50,976,177	53,557,928	58,679,277	5,121,349	14.38%
381 - COUNTY-WIDE JUDGMENT LEVY FUND								
50010000 - GENERAL FUND JUDGEMENT LEVY FUND	0	0	4,336	0	0	0	0	0.00%
82110000 - GOVTL IMMUN-JUDGMENT LEVY (HIST)	0	0	(4,336)	0	0	0	0	0.00%
Total COUNTY-WIDE JUDGMENT LEVY FUND	0	0	0	0	0	0	0	0.00%
390 - PLANETARIUM FUND								
35100000 - CLARK PLANETARIUM	7,051,439	6,183,376	6,427,303	8,046,632	6,923,268	6,649,283	(273,985)	-20.18%
35109900 - CLARK PLANETARIUM CAPITAL PROJECTS	2,350	106,952	75,000	75,000	75,000	75,000	0	0.00%
Total PLANETARIUM FUND	7,053,789	6,290,328	6,502,303	8,121,632	6,998,268	6,724,283	(273,985)	-19.97%
410 - BOND DEBT SERVICE FUND								
51500000 - BOND DEBT SERVICE	32,880,942	32,941,957	30,466,847	41,828,000	41,223,131	40,691,202	(531,929)	-2.76%
Total BOND DEBT SERVICE FUND	32,880,942	32,941,957	30,466,847	41,828,000	41,223,131	40,691,202	(531,929)	-2.76%

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411 - BOND DEBT SVC-MILLCREEK SID FUND								
51510000 - BOND DEBT SVC-MILLCREEK SID	11,339	29,323	21,527	843,000	851,152	805,700	(45,452)	-4.38%
Total BOND DEBT SVC-MILLCREEK SID FUND	11,339	29,323	21,527	843,000	851,152	805,700	(45,452)	-4.38%
412 - BOND DEBT SVC-MUNIC BLDG AUTH FUND								
51520000 - BOND DEBT SVC-MUNIC BLDG AUTH	1,455,069	1,564,985	1,431,362	7,681,360	7,882,931	6,796,833	(1,086,098)	-11.22%
Total BOND DEBT SVC-MUNIC BLDG AUTH FUND	1,455,069	1,564,985	1,431,362	7,681,360	7,882,931	6,796,833	(1,086,098)	-11.22%
413 - BOND DEBT SVC-STATE TRANSPORTATION FUND								
51530000 - BOND DEBT SVC-STATE TRANSPORTA	8,023,986	8,416,364	8,593,518	9,229,851	9,230,876	9,534,070	303,194	3.30%
Total BOND DEBT SVC-STATE TRANSPORTATION FUND	8,023,986	8,416,364	8,593,518	9,229,851	9,230,876	9,534,070	303,194	3.30%
414 - BOND DEBT SVC- 2014 SALES TAX REV BOND FUND								
51540000 - BOND DEBT SVC-SALES TAX REV (STR) BOND 2014	27,225	2,154	1,213	50,200	50,292	(3,741,232)	(3,791,524)	-7,538.84%
Total BOND DEBT SVC- 2014 SALES TAX REV BOND FUND	27,225	2,154	1,213	50,200	50,292	(3,741,232)	(3,791,524)	-7,538.84%
426 - EXCISE TAX ROAD REV BOND PROJECTS FUND								
50360000 - EXCISE TAX ROAD PROJECTS CITIES (HIST)	67,520	824	0	0	0	0	0	0.00%
Total EXCISE TAX ROAD REV BOND PROJECTS FUND	67,520	824	0	0	0	0	0	0.00%
430 - RECREATION BOND PROJECTS FUND								
55370000 - PARK AND FACILITIES MAINTENANCE (HIST)	18,418	0	0	0	0	0	0	0.00%
Total RECREATION BOND PROJECTS FUND	18,418	0	0	0	0	0	0	0.00%

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431 - PARK BOND PROJECTS FUND								
55410000 - LODESTONE REGIONAL PARK	21,644	11,459	1,272	928,671	905,532	0	(905,532)	-102.56%
55420000 - SOUTHWEST REGIONAL PARK	37,559	22,918	2,544	0	0	0	0	0.00%
55450000 - JORDON RIVER TRAIL - PARK	121,033	71,162	4,578	0	0	0	0	0.00%
55460000 - PARLEYS TRAIL - PARK	1,153,337	119,277	27,317	0	0	0	0	0.00%
Total PARK BOND PROJECTS FUND	1,333,573	224,816	35,711	928,671	905,532	0	(905,532)	-102.56%
445 - DIST ATTORNEY FAC CONSTRUCTION FUND								
50450000 - DOWNTOWN DA FACILITY CONSTR	369,952	232,449	97,527	3,590,614	2,977,204	1,005,000	(1,972,204)	-86.85%
Total DIST ATTORNEY FAC CONSTRUCTION FUND	369,952	232,449	97,527	3,590,614	2,977,204	1,005,000	(1,972,204)	-86.85%
447 - PEOPLESOFT IMPLEMENTATION FUND								
53450000 - FINANCIAL SYSTEM PROJECT	2,160	3,839	2,553	49,000	39,096	164,000	124,904	294.15%
Total PEOPLESOFT IMPLEMENTATION FUND	2,160	3,839	2,553	49,000	39,096	164,000	124,904	294.15%
448 - VUE WORKS WORK ORDER PROJECT								
53510000 - VUE WORKS WORK ORDER PROJECT	4,720	5,041	5,559	0	220,501	220,501	0	100.00%
Total VUE WORKS WORK ORDER PROJECT	4,720	5,041	5,559	0	220,501	220,501	0	100.00%
450 - CAPITAL IMPROVEMENTS FUND								
50500000 - CAPITAL IMPROVEMENTS	6,756,883	6,500,399	6,814,034	16,396,493	18,120,942	21,681,400	3,560,458	29.16%
Total CAPITAL IMPROVEMENTS FUND	6,756,883	6,500,399	6,814,034	16,396,493	18,120,942	21,681,400	3,560,458	29.16%
478 - FLEET BUILDING FUND								
52600000 - FLEET BUILDING	197	0	0	0	0	0	0	0.00%
Total FLEET BUILDING FUND	197	0	0	0	0	0	0	0.00%

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479 - PUBLIC HEALTH CENTER FUND								
52610000 - PUBLIC HEALTH CENTER	121,881	308,350	738,725	1,884,823	5,000	0	(5,000)	-37,696.46%
55480000 - HHW BUILDING PROJECT	0	0	0	3,084,601	4,928,635	5,505,000	576,365	49.11%
Total PUBLIC HEALTH CENTER FUND	121,881	308,350	738,725	4,969,424	4,933,635	5,505,000	571,365	10.86%
482 - CAPITAL THEATRE FUND								
53200000 - CAP THEATRE CAPITAL PROJECTS	28,835	71,079	95,099	6,060,000	5,776,405	85,000	(5,691,405)	-103.44%
Total CAPITAL THEATRE FUND	28,835	71,079	95,099	6,060,000	5,776,405	85,000	(5,691,405)	-103.44%
483 - TRCC BOND PROJECTS FUND								
52630000 - PARKS OPERATIONS CENTER	53,790	239,763	282,615	0	0	0	0	0.00%
52640000 - TRCC RELATED CAP MAINT PROJECTS	29,402	78,169	76,457	1,419,736	1,273,000	140,000	(1,133,000)	-100.53%
52650000 - MID-VALLEY REGIONAL CULTURAL CENTER	1,363,391	1,800,243	1,789,904	3,413,981	4,296,810	4,220,000	(76,810)	18.76%
Total TRCC BOND PROJECTS FUND	1,446,584	2,118,175	2,148,977	4,833,717	5,569,810	4,360,000	(1,209,810)	-8.51%
484 - PARKS AND RECREATION GO BOND FUND								
55470000 - PARKS AND RECREATION GO BOND PROJECTS	346,513	5,142,772	3,544,002	46,259,703	34,295,286	17,238,994	(17,056,292)	-84.62%
Total PARKS AND RECREATION GO BOND FUND	346,513	5,142,772	3,544,002	46,259,703	34,295,286	17,238,994	(17,056,292)	-84.62%
485 - LIBRARY 2019 MBA BOND PROJECTS FUND								
52660000 - KEARNS BRANCH	0	0	3,891,770	1,041,845	1,053,887	1,004,000	(49,887)	-3.59%
52670000 - OPERATIONS CENTER	0	682,393	47,610	272,378	284,516	220,000	(64,516)	-18.41%
52680000 - GRANITE BRANCH	0	0	0	1,001	(4,619,225)	(11,190,000)	(6,570,775)	242.27%
52690000 - DAYBREAK BRANCH	0	2,791	205,633	3,643,634	14,058,568	11,845,000	(2,213,568)	58.34%
52720000 - HOLLADAY BRANCH	0	0	50,571	394,067	127,143	83,000	(44,143)	-244.66%
Total LIBRARY 2019 MBA BOND PROJECTS FUND	0	685,184	4,195,583	5,352,925	10,904,889	1,962,000	(8,942,889)	-31.10%

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486 - STR 2020 BOND PROJECTS								
55490000 - HOMELESS SHELTER PROJECTS	0	0	1,510,201	10,146,357	10,076	5,505,000	5,494,924	-46,063.49%
Total STR 2020 BOND PROJECTS	0	0	1,510,201	10,146,357	10,076	5,505,000	5,494,924	-46,063.49%
620 - FLEET MANAGEMENT FUND								
68000000 - FLEET MANAGEMENT	19,662,869	19,754,223	19,969,239	20,671,163	20,634,182	19,547,279	(1,086,903)	-5.45%
Total FLEET MANAGEMENT FUND	19,662,869	19,754,223	19,969,239	20,671,163	20,634,182	19,547,279	(1,086,903)	-5.45%
650 - FACILITIES SERVICES FUND								
62000000 - PRINTING (HIST)	331,620	0	0	0	0	0	0	0.00%
63000000 - FACILITIES SERVICES	7,293,332	7,686,378	8,759,879	11,650,316	11,650,316	11,580,316	(70,000)	-0.60%
63500000 - TELECOMMUNICATIONS	4,262,236	4,450,417	3,933,318	4,500,000	4,500,000	4,500,000	0	0.00%
69000000 - GOVERNMENT CENTER OPERATIONS	5,173,430	4,972,807	4,845,709	5,532,236	5,532,236	5,532,236	0	0.00%
Total FACILITIES SERVICES FUND	17,060,618	17,109,602	17,538,906	21,682,552	21,682,552	21,612,552	(70,000)	-0.32%
680 - EMPLOYEE SERVICE RESERVE FUND								
53000000 - EMP SERV RES-HEALTH BENEFITS	40,813,257	45,265,289	46,977,942	48,952,251	49,314,509	49,314,509	0	0.73%
53020000 - EMP SERV RES-OTHER BENEFITS	1,423,120	1,461,681	1,952,932	2,002,771	1,906,308	1,906,308	0	-5.06%
53040000 - EMP SERV RES-WELLNESS PROGRAM	870,222	565,824	507,136	507,136	481,048	485,708	4,660	-4.45%
53050000 - EMP SERV RES-FITNESS CENTER	199,799	203,898	204,387	202,644	194,561	194,561	0	-4.15%
53060000 - EMP SERV RES-WORKERS COMP	2,326,757	3,158,546	1,914,790	1,914,790	1,163,806	1,163,806	0	-64.53%
Total EMPLOYEE SERVICE RESERVE FUND	45,633,155	50,655,238	51,557,187	53,579,592	53,060,232	53,064,892	4,660	-0.97%
710 - GOLF COURSES FUND								
38200000 - GOLF COURSES	6,697,307	6,726,614	8,089,064	7,515,513	4,285,863	7,515,513	3,229,650	0.00%
38209900 - GOLF CAPITAL PROJECTS	0	0	0	300,000	197,650	300,000	102,350	0.00%
Total GOLF COURSES FUND	6,697,307	6,726,614	8,089,064	7,815,513	4,483,513	7,815,513	3,332,000	0.00%

Salt Lake County

Revenue Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
726 - UPACA ECCLES THEATER FUND								
34000000 - UPACA ECCLES THEATER	135,106,909	9,719,709	7,161,548	6,822,454	1,945,340	2,381,806	436,466	-228.27%
34009900 - UPACA ECCLES THEATER CAPITAL PROJECTS	0	0	78,933	1,231,518	1,155,585	843,841	(311,744)	-33.55%
Total UPACA ECCLES THEATER FUND	135,106,909	9,719,709	7,240,481	8,053,972	3,100,925	3,225,647	124,722	-155.71%
730 - SOLID WASTE MANAGEMNT FACILITY FUND								
47500000 - SL COUNTY LANDFILL	14,718,574	15,794,708	16,393,798	15,021,655	16,073,832	16,052,021	(21,811)	6.41%
Total SOLID WASTE MANAGEMNT FACILITY FUND	14,718,574	15,794,708	16,393,798	15,021,655	16,073,832	16,052,021	(21,811)	6.41%
735 - PUBLIC WORKS AND OTHER SERVICES FUND								
10150000 - COMMUNITY DEVELOPMENT & ENGAGEMENT SVCS	745,320	710,976	0	0	0	0	0	0.00%
40500000 - PLANNING AND DEVELOPMENT SERVICES	5,844,381	4,660,113	2,410,305	0	0	0	0	0.00%
41000000 - ANIMAL SERVICES	6,407,997	6,083,829	6,296,161	6,417,266	6,783,062	7,441,193	658,131	15.10%
44000000 - PUBLIC WORKS OPERATIONS	19,843,519	20,045,566	23,837,097	25,989,092	26,189,927	26,130,234	(59,693)	0.54%
45000000 - PUBLIC WORKS ENGINEERING	3,893,215	2,032,318	2,029,966	2,942,487	2,942,487	3,153,944	211,457	7.19%
45100000 - PW ENGINEERING CAPITAL PROJECTS	0	4,037,794	4,203,914	9,202,473	11,619,582	13,205,761	1,586,179	34.45%
50200000 - MUNICIPAL SERVICES - STAT AND GENL	1,355,768	90,344	21,333	151,971	1,433,125	90,000	(1,343,125)	-4.32%
56000000 - MUNICIPAL SERVICES CAPITAL IMP	62,549	8,480	0	0	0	0	0	0.00%
85000000 - JUSTICE COURTS	1,637,912	2,207,195	1,699,634	1,783,430	1,783,430	1,810,730	27,300	1.53%
Total PUBLIC WORKS AND OTHER SERVICES FUND	39,790,661	39,876,615	40,498,410	46,486,719	50,751,613	51,831,862	1,080,249	10.53%
810 - BOYCE PET ADOPTION ENDOWMENT FUND								
41100000 - BOYCE PET ADOPTION ENDOWMENT	18,159	33,082	45,049	50,000	8,000	29,000	21,000	-262.50%
Total BOYCE PET ADOPTION ENDOWMENT FUND	18,159	33,082	45,049	50,000	8,000	29,000	21,000	-262.50%

Salt Lake County
 Revenue Budget by Fund and Organization
 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
811 - FACES ENDOWMENT FUND								
41050000 - FACES ENDOWMENT	0	80,683	42,022	0	596	596	0	100.00%
Total FACES ENDOWMENT FUND	0	80,683	42,022	0	596	596	0	100.00%
995 - OPEB TRUST FUND								
53080000 - OPEB ADMINISTRATION	4,528,641	5,704,723	7,650,831	11,878,935	12,493,518	13,566,556	1,073,038	13.51%
Total OPEB TRUST FUND	4,528,641	5,704,723	7,650,831	11,878,935	12,493,518	13,566,556	1,073,038	13.51%
Grand Total	1,288,477,212	1,170,990,444	1,264,312,545	1,620,264,101	1,786,211,224	1,582,919,935	(203,291,289)	-11.38%

Note: Budget revenue amounts for governmental funds reported above include prior year fund balance, but Actual amounts do not.

Salt Lake County

Expenditures Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
110 - GENERAL FUND								
10200000 - MAYOR ADMINISTRATION	5,490,829	6,457,152	6,299,374	7,182,643	6,599,906	7,443,187	843,281	3.95%
10220000 - MAYOR FINANCIAL ADMINISTRATION	4,215,393	4,629,326	5,119,061	5,554,356	5,281,286	5,443,613	162,327	-2.10%
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL	286,590	360,087	998,449	1,297,488	927,193	940,268	13,075	-38.53%
10240000 - COVID-19 ISOLATION CENTERS	0	0	0	0	500,000	0	(500,000)	0.00%
10250000 - RGNL TRANS HOUSING AND ECON DEV	13,902,594	14,217,164	14,125,633	16,022,160	19,247,497	19,503,221	255,724	18.09%
10990000 - MAYOR MANAGED CAPITAL PROJECTS	121,248	54,469	487,118	1,222,513	605,010	374,885	(230,125)	-140.10%
19010000 - 2020 EARTHQUAKE RESPONSE	0	0	0	0	200,000	200,000	0	100.00%
23500000 - EXTENSION SERVICE	717,402	785,130	888,761	897,799	798,245	798,825	580	-12.40%
24000000 - CRIMINAL JUSTICE SERVICES	11,195,986	12,465,110	13,346,946	18,794,511	18,260,731	15,091,989	(3,168,742)	-20.28%
29000000 - INDIGENT LEGAL SERVICES	19,978,295	21,073,432	21,358,230	22,502,017	21,337,182	22,179,764	842,582	-1.51%
31020000 - REAL ESTATE	358,667	8,036,669	630,066	445,541	439,907	451,852	11,945	1.43%
36200000 - MILLCREEK CANYON	567,695	587,270	618,858	1,000,000	1,000,000	1,000,000	0	0.00%
36300000 - PARKS	15,527,853	14,609,917	15,102,327	16,426,534	15,548,355	15,008,899	(539,456)	-9.12%
36400000 - RECREATION	33,331,015	36,189,309	37,916,921	41,218,312	39,813,064	40,510,287	697,223	-1.78%
43500000 - EMERGENCY MANAGEMENT	2,546,878	5,815,991	5,820,470	5,991,005	5,403,815	5,507,931	104,116	-8.94%
43600000 - ADDRESSING	521,968	528,475	558,527	575,870	581,366	607,575	26,209	5.45%
50030000 - GENERAL FUND-STATUTORY AND GENL	8,754,745	3,726,775	4,735,541	5,450,091	5,003,318	12,225,039	7,221,721	135.41%
60500000 - INFORMATION SVCS	17,273,632	20,095,279	21,441,583	23,629,674	21,959,521	22,812,883	853,362	-3.72%
60509900 - INFORMATION SVCS CAPITAL PROJ	1,294,814	556,972	638,668	1,077,899	953,279	953,279	0	-13.07%
61000000 - CONTRACTS AND PROCUREMENT	1,076,339	1,174,700	1,253,239	1,256,643	1,217,148	1,240,011	22,863	-1.37%
61500000 - HUMAN RESOURCES	3,169,336	3,061,642	3,158,449	3,811,838	3,676,804	4,234,944	558,140	11.51%
63100000 - FACILITIES MANAGEMENT	361,670	668,004	670,524	749,638	880,921	888,357	7,436	15.75%
63109900 - FACILITIES MANAGEMENT CAPITAL PROJECTS	0	0	0	1,038,612	15,302	1,330,605	1,315,303	1,908.20%
64000000 - RECORDS MANAGEMENT AND ARCHIVES	454,816	477,428	524,453	577,146	556,116	637,844	81,728	10.91%

Salt Lake County

Expenditures Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
70100000 - COUNCIL	2,470,496	2,650,483	2,742,657	3,028,145	2,718,586	2,834,362	115,776	-7.13%
76000000 - AUDITOR	1,645,595	1,709,136	1,852,360	2,100,964	1,879,408	1,887,934	8,526	-11.33%
79000000 - CLERK	1,682,145	1,748,348	1,824,130	1,893,535	1,862,392	1,939,303	76,911	2.46%
79010000 - CLERK - ELECTIONS	3,947,535	4,555,686	4,314,006	9,478,361	8,757,158	3,513,883	(5,243,275)	-68.11%
79019900 - ELECTIONS CLERK CAPITAL PROJECTS	0	0	257,490	0	0	0	0	0.00%
82000000 - DISTRICT ATTORNEY	33,379,865	37,719,750	38,997,590	42,275,986	40,395,003	42,347,136	1,952,133	0.18%
88000000 - RECORDER	3,721,269	3,206,675	2,233,801	2,711,795	2,584,143	2,914,956	330,813	7.86%
88009900 - RECORDER CAPITAL PROJECTS	0	0	2,850	200,000	533,981	463,392	(70,589)	49.33%
91200000 - COUNTY JAIL	83,618,731	91,881,755	95,418,656	109,986,361	104,036,604	105,080,518	1,043,914	-4.72%
91250000 - SHERIFF PUBLIC SAFETY BUREAU	11,469,573	12,311,723	12,030,785	13,256,204	12,867,254	14,548,309	1,681,054	10.04%
91300000 - SHERIFF CW INVEST/SUPPORT SVCS	17,824,196	17,340,984	17,487,823	18,004,457	17,627,261	16,303,195	(1,324,066)	-9.65%
94000000 - SURVEYOR	2,442,923	2,349,644	2,652,967	2,897,810	2,821,972	2,933,009	111,037	1.25%
Total GENERAL FUND	303,350,093	331,044,485	335,508,312	382,555,908	366,889,728	374,151,254	7,261,527	-2.29%
115 - GOVERNMENTAL IMMUNITY FUND								
82100000 - GOVERNMENTAL IMMUNITY	1,669,067	1,378,066	1,513,878	3,341,688	3,341,688	3,341,688	0	0.00%
Total GOVERNMENTAL IMMUNITY FUND	1,669,067	1,378,066	1,513,878	3,341,688	3,341,688	3,341,688	0	0.00%
120 - GRANT PROGRAMS FUND								
21000000 - YOUTH SERVICES DIVISION	12,114,309	12,777,915	14,227,082	16,934,898	16,348,956	15,267,078	(1,081,878)	-10.20%
22500000 - BEHAVIORAL HEALTH SERVICES PRGM	112,489,452	112,230,171	109,347,464	117,234,330	120,474,207	124,542,337	4,068,130	6.07%
23000000 - AGING AND ADULT SERVICES	18,681,756	20,053,525	21,343,856	22,078,638	22,968,304	22,737,741	(230,563)	2.87%
50250000 - GRANT FUND STATUTORY AND GENERAL	51,081	25,630	97,402	322,821	252,320	252,320	0	-27.94%
Total GRANT PROGRAMS FUND	143,336,598	145,087,241	145,015,803	156,570,687	160,043,787	162,799,476	2,755,689	3.89%

Salt Lake County

Expenditures Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
125 - ECON DEV AND COMMUNITY RESOURCES FUND								
10270000 - REVOLVING LOAN PROGRAMS	701,793	2,214,681	1,063,118	2,309,572	2,286,358	2,286,358	0	-1.02%
10280000 - RDA PROPERTY TAX	17,420,959	15,645,726	22,781,045	26,577,503	26,571,576	33,616,073	7,044,497	26.49%
10290000 - EPA BROWNFIELD REVOLV LOANS	918	198,358	50,030	690,140	690,140	690,140	0	0.00%
Total ECON DEV AND COMMUNITY RESOURCES FUND	18,123,669	18,058,765	23,894,193	29,577,215	29,548,074	36,592,571	7,044,497	23.74%
130 - TRANSPORTATION PRESERVATION FUND								
10300000 - TRANSPORTATION PRESERVATION DS	3,217,544	2,885,485	2,930,050	2,943,865	2,943,865	2,945,900	2,035	0.07%
10310000 - REGIONAL TRANSPORTATION PROJECT	462,509	2,081,012	1,400,000	0	0	0	0	0.00%
10320000 - TRANSPORTATION PASS THRU	192,021,377	205,412,604	240,337,445	301,469,530	301,469,530	301,469,530	0	0.00%
10330000 - CORRIDOR PRESERVATION	1,035,742	2,179,199	1,319,614	3,677,141	3,677,141	3,000,000	(677,141)	-18.41%
10340000 - HB420 2015 TRANSPORTATION PRGM	6,061,322	19,730,885	0	0	0	500,000	500,000	0.00%
10360000 - STATE GO BOND PASS-THRU	0	34,699,895	6,400,000	1,200,000	1,200,000	1,200,000	0	0.00%
10370000 - SB128 PARKING STRUCTURES	0	0	2,400,000	2,472,000	2,472,000	2,546,161	74,161	3.00%
10380000 - REGIONAL TRANSPORTATION CHOICES	0	0	44,517,089	25,094,200	19,310,809	11,187,873	(8,122,936)	-72.01%
Total TRANSPORTATION PRESERVATION FUND	202,798,495	266,989,080	299,304,198	336,856,736	331,073,345	322,849,464	(8,223,881)	-4.23%
140 - COVID RESPONSE FUND								
10400000 - PUBLIC HEALTH & ECONOMIC RECOVERY	0	0	0	0	190,072,351	600,000	(189,472,351)	0.32%
10410000 - COVID MITIGATION	0	0	0	0	13,531,649	400,000	(13,131,649)	2.96%
Total COVID RESPONSE FUND	0	0	0	0	203,604,000	1,000,000	(202,604,000)	0.49%
180 - RAMPTON SALT PALACE CONV CTR FUND								
35500000 - SALT PALACE CONV CTR OPS (SPCC)	17,795,645	23,314,776	19,965,508	19,897,841	17,053,743	16,833,937	(219,806)	-17.97%
35509900 - SPCC RESERVE CAPITAL PROJECTS	1,963,047	2,991,260	2,395,165	13,959,795	2,145,189	1,397,587	(747,602)	-585.60%
Total RAMPTON SALT PALACE CONV CTR FUND	19,758,692	26,306,037	22,360,673	33,857,636	19,198,932	18,231,524	(967,408)	-81.39%

Salt Lake County

Expenditures Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
181 - TRCC TOURISM REC CULTRL CONVEN FUND								
10700000 - TRCC-TOURISM REC CULTRL CONVEN	8,917,287	7,633,468	10,116,399	13,400,962	5,846,497	5,615,567	(230,930)	-133.16%
10709900 - PARKS AND REC CAPITAL IMPROVEMENT	4,438,583	4,182,210	6,272,387	16,257,188	11,470,474	10,759,276	(711,198)	-47.93%
36309900 - PARKS EQUIPMENT REPLACE	346,436	349,278	354,653	438,574	95,610	259,094	163,484	-187.72%
36409900 - REC EQUIPMENT REPLACEMENT	671,539	771,461	711,478	1,354,806	453,410	736,725	283,315	-136.32%
Total TRCC TOURISM REC CULTRL CONVEN FUND	14,373,846	12,936,416	17,454,917	31,451,530	17,865,991	17,370,662	(495,329)	-78.81%
182 - MT AMERICA EXPO CENTER FUND								
35520000 - MT AMERICA EXPO CENTER OPS	4,363,158	4,780,712	4,234,998	4,656,280	3,902,579	3,871,494	(31,085)	-20.11%
35529900 - MT AMERICA EXPO CENTER CAP PROJECTS	397,867	340,923	426,337	474,865	45,976	491,026	445,050	35.15%
Total MT AMERICA EXPO CENTER FUND	4,761,025	5,121,635	4,661,335	5,131,145	3,948,555	4,362,520	413,965	-19.47%
185 - SLCO ARTS AND CULTURE FUND								
35000000 - SLCO ARTS AND CULTURE	6,670,756	7,348,381	7,778,970	8,308,955	7,480,108	8,629,627	1,149,519	4.29%
35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS	949,728	592,186	1,938,240	1,367,578	670,248	1,318,426	648,178	-7.33%
Total SLCO ARTS AND CULTURE FUND	7,620,484	7,940,567	9,717,210	9,676,533	8,150,356	9,948,053	1,797,697	3.33%
186 - EQUESTRIAN PARK FUND								
35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS	1,835,702	1,837,111	1,838,150	2,048,354	1,961,567	2,153,197	191,630	5.34%
35609900 - EPEC CAPITAL PROJECTS	182,699	327,288	179,622	701,244	413,532	381,961	(31,571)	-77.21%
Total EQUESTRIAN PARK FUND	2,018,401	2,164,399	2,017,772	2,749,598	2,375,099	2,535,158	160,059	-9.03%
232 - GOV IMMUNITY-UNINCORP FUND								
50220000 - GOV IMMUNITY UNINCORP	0	0	0	178,615	175,947	175,947	0	-1.52%
Total GOV IMMUNITY-UNINCORP FUND	0	0	0	178,615	175,947	175,947	0	-1.52%

Salt Lake County

Expenditures Budget by Fund and Organization 2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
235 - UNINCORP MUNICIPAL SERVICES FUND								
50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL	0	0	0	10,300,361	9,513,067	10,288,781	775,714	-0.12%
Total UNINCORP MUNICIPAL SERVICES FUND	0	0	0	10,300,361	9,513,067	10,288,781	775,714	-0.12%
250 - FLOOD CONTROL FUND								
46000000 - FLOOD CONTROL ENGINEERING	5,207,039	4,902,198	5,174,267	6,019,839	5,633,142	5,838,674	205,532	-3.22%
46100000 - FLOOD CONTROL PROJECTS	2,666,843	2,466,454	3,241,921	3,449,202	2,955,465	3,426,385	470,920	-0.77%
Total FLOOD CONTROL FUND	7,873,882	7,368,652	8,416,188	9,469,041	8,588,607	9,265,059	676,452	-2.38%
270 - CLASS B & COLLECTOR ROAD FUND								
45500000 - CLASS B ROADS PROJECTS (HIST)	320,199	0	0	0	0	0	0	0.00%
Total CLASS B & COLLECTOR ROAD FUND	320,199	0	0	0	0	0	0	0.00%
280 - OPEN SPACE FUND								
10800000 - OPEN SPACE	738,893	154,018	172,178	684,217	680,824	681,234	410	-0.44%
Total OPEN SPACE FUND	738,893	154,018	172,178	684,217	680,824	681,234	410	-0.44%
290 - VISITOR PROMOTION FUND								
36000000 - VISITOR PROMOTION CONTRACT	9,848,116	10,247,773	11,428,914	12,264,301	11,093,354	9,714,611	(1,378,743)	-22.98%
36010000 - VISITOR PROMOTION CNTY EXP	3,833,247	4,408,127	5,039,138	5,521,503	2,469,970	2,654,970	185,000	-116.06%
Total VISITOR PROMOTION FUND	13,681,363	14,655,900	16,468,053	17,785,804	13,563,324	12,369,581	(1,193,743)	-39.93%
310 - ZOOS ARTS AND PARKS FUND								
35910000 - ZAP TIER I	10,556,120	11,311,626	11,829,468	13,293,382	12,025,686	12,659,534	633,848	-5.27%
35920000 - ZAP TIER II	1,982,900	2,211,235	2,384,763	2,658,678	2,405,139	2,531,909	126,770	-5.27%
35930000 - ZAP ZOOLOGICAL	3,753,289	4,021,914	4,206,036	4,726,539	4,275,803	4,501,171	225,368	-5.27%
35940000 - ZAP ADMINISTRATION	702,853	780,193	446,948	461,676	363,421	365,128	1,707	-26.57%
35950000 - ZAP BOND DEBT SERVICE	1,462,200	1,461,600	1,463,775	1,459,125	1,459,125	1,464,275	5,150	0.35%
Total ZOOS ARTS AND PARKS FUND	18,457,362	19,786,569	20,330,990	22,599,400	20,529,174	21,522,017	992,843	-5.25%

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320 - HOUSING PROGRAMS FUND								
10260000 - HOUSING PROGRAMS	402	0	3,932	1,825,632	1,821,700	1,821,700	0	-0.22%
Total HOUSING PROGRAMS FUND	402	0	3,932	1,825,632	1,821,700	1,821,700	0	-0.22%
340 - STATE TAX ADMINISTRATION LEVY FUND								
70110000 - COUNCIL-TAX ADMINISTRATION	1,262,225	1,413,896	1,326,089	1,518,746	1,452,934	1,478,030	25,096	-2.80%
73000000 - ASSESSOR	13,456,465	13,517,730	14,150,192	15,232,086	14,686,930	14,927,221	240,291	-2.08%
73009900 - TAX ADMINISTRATION CAPITAL PROJECTS	1,553,968	593,486	142,747	400,000	921,931	1,121,931	200,000	78.31%
76010000 - AUDITOR-TAX ADMINISTRATION	1,574,756	1,938,976	1,841,403	1,956,084	1,938,532	1,947,546	9,014	-0.44%
76100000 - STAT AND GENL-TAX ADMINISTRATION	1,128,518	1,245,538	1,321,383	1,931,568	1,756,959	1,655,685	(101,274)	-15.70%
82010000 - DISTRICT ATTORNEY-TAX ADMIN	659,650	592,206	434,130	606,363	568,190	582,351	14,161	-4.23%
88510000 - RECORDER-TAX ADMINISTRATION	2,734,107	2,739,388	3,075,347	3,725,619	3,281,113	3,590,254	309,141	-4.13%
94010000 - SURVEYOR TAX ADMINISTRATION	494,214	504,010	596,329	624,904	624,164	637,325	13,161	1.99%
97000000 - TREASURER-TAX ADMINISTRATION	4,630,087	4,543,104	4,626,139	4,784,272	4,295,502	4,393,230	97,728	-9.10%
Total STATE TAX ADMINISTRATION LEVY FUND	27,493,990	27,088,336	27,513,759	30,779,642	29,526,255	30,333,573	807,318	-1.51%
350 - REDEVELOPMENT AGENCY OF SL CO FUND								
10160000 - REDEVELOPMENT AGENCY OF SL CO	220,690	353,317	1,221,689	1,077,592	1,694,127	494,980	(1,199,147)	-34.39%
Total REDEVELOPMENT AGENCY OF SL CO FUND	220,690	353,317	1,221,689	1,077,592	1,694,127	494,980	(1,199,147)	-34.39%
360 - LIBRARY FUND								
25000000 - LIBRARY	38,307,421	40,953,016	40,531,650	45,112,065	44,910,829	45,386,986	476,157	0.61%
25009900 - LIBRARY CAPITAL PROJECTS	3,466,378	1,126,371	435,532	377,983	304,354	212,170	(92,184)	-54.48%
Total LIBRARY FUND	41,773,799	42,079,387	40,967,181	45,490,048	45,215,183	45,599,156	383,973	0.24%
370 - HEALTH FUND								
21500000 - HEALTH	39,449,311	42,872,862	44,297,896	47,748,719	47,849,861	47,493,260	(356,601)	-0.53%
21509900 - HEALTH CAPITAL PROJECTS	583,440	17,366	0	0	603,095	78,500	(524,595)	13.02%
Total HEALTH FUND	40,032,751	42,890,227	44,297,896	47,748,719	48,452,956	47,571,760	(881,196)	-0.37%

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	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
390 - PLANETARIUM FUND								
35100000 - CLARK PLANETARIUM	6,715,936	5,960,787	6,301,570	6,694,637	5,870,896	5,982,492	111,596	-12.13%
35109900 - CLARK PLANETARIUM CAPITAL PROJECTS	465,829	568,224	331,044	403,688	257,561	339,198	81,637	-25.04%
Total PLANETARIUM FUND	7,181,764	6,529,011	6,632,615	7,098,325	6,128,457	6,321,690	193,233	-12.67%
410 - BOND DEBT SERVICE FUND								
51500000 - BOND DEBT SERVICE	32,566,324	31,015,643	28,654,745	26,513,476	26,475,832	25,739,557	(736,275)	-2.92%
Total BOND DEBT SERVICE FUND	32,566,324	31,015,643	28,654,745	26,513,476	26,475,832	25,739,557	(736,275)	-2.92%
411 - BOND DEBT SVC-MILLCREEK SID FUND								
51510000 - BOND DEBT SVC-MILLCREEK SID	12,812	4,445	2,275	7,000	7,000	7,000	0	0.00%
Total BOND DEBT SVC-MILLCREEK SID FUND	12,812	4,445	2,275	7,000	7,000	7,000	0	0.00%
412 - BOND DEBT SVC-MUNIC BLDG AUTH FUND								
51520000 - BOND DEBT SVC-MUNIC BLDG AUTH	6,940,816	7,079,711	7,111,897	7,718,438	7,718,438	7,640,618	(77,820)	-1.01%
Total BOND DEBT SVC-MUNIC BLDG AUTH FUND	6,940,816	7,079,711	7,111,897	7,718,438	7,718,438	7,640,618	(77,820)	-1.01%
413 - BOND DEBT SVC-STATE TRANSPORTATION FUND								
51530000 - BOND DEBT SVC-STATE TRANSPORTA	8,021,643	8,409,543	8,596,993	8,957,000	8,957,000	9,088,570	131,570	1.47%
Total BOND DEBT SVC-STATE TRANSPORTATION FUND	8,021,643	8,409,543	8,596,993	8,957,000	8,957,000	9,088,570	131,570	1.47%
414 - BOND DEBT SVC- 2014 SALES TAX REV BOND FUND								
51540000 - BOND DEBT SVC-SALES TAX REV (STR) BOND 2014	2,051,969	1,630,933	0	45,200	45,200	1,253,568	1,208,368	2,673.38%
Total BOND DEBT SVC- 2014 SALES TAX REV BOND FUND	2,051,969	1,630,933	0	45,200	45,200	1,253,568	1,208,368	2,673.38%

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426 - EXCISE TAX ROAD REV BOND PROJECTS FUND								
50370000 - EXCISE TAX ROAD PROJECTS UNINCORP	6,191,560	0	0	0	0	0	0	0.00%
Total EXCISE TAX ROAD REV BOND PROJECTS FUND	6,191,560	0	0	0	0	0	0	0.00%
431 - PARK BOND PROJECTS FUND								
55410000 - LODESTONE REGIONAL PARK	787,508	1,432,691	131,507	89,466	0	0	0	0.00%
55420000 - SOUTHWEST REGIONAL PARK	140,197	956,662	52,248	0	0	0	0	0.00%
55430000 - WHEADON FARM PARK	0	25,476	0	0	0	0	0	0.00%
55450000 - JORDON RIVER TRAIL - PARK	760,537	465,827	289,058	0	0	0	0	0.00%
55460000 - PARLEYS TRAIL - PARK	2,321,491	353,418	149,418	0	0	0	0	0.00%
Total PARK BOND PROJECTS FUND	4,009,733	3,234,074	622,231	89,466	0	0	0	0.00%
445 - DIST ATTORNEY FAC CONSTRUCTION FUND								
50450000 - DOWNTOWN DA FACILITY CONSTR	38,600,724	1,973,515	836,568	1,975,457	800,000	500,000	(300,000)	-184.43%
Total DIST ATTORNEY FAC CONSTRUCTION FUND	38,600,724	1,973,515	836,568	1,975,457	800,000	500,000	(300,000)	-184.43%
447 - PEOPLESOFT IMPLEMENTATION FUND								
53450000 - FINANCIAL SYSTEM PROJECT	5,435	78,134	88,842	262,253	199,096	163,546	(35,550)	-49.58%
Total PEOPLESOFT IMPLEMENTATION FUND	5,435	78,134	88,842	262,253	199,096	163,546	(35,550)	-49.58%
448 - VUE WORKS WORK ORDER PROJECT								
53510000 - VUE WORKS WORK ORDER PROJECT	235,660	142,000	0	0	0	0	0	0.00%
Total VUE WORKS WORK ORDER PROJECT	235,660	142,000	0	0	0	0	0	0.00%
450 - CAPITAL IMPROVEMENTS FUND								
50500000 - CAPITAL IMPROVEMENTS	4,962,831	7,896,613	4,448,190	15,943,461	14,152,267	18,285,804	4,133,537	16.55%
Total CAPITAL IMPROVEMENTS FUND	4,962,831	7,896,613	4,448,190	15,943,461	14,152,267	18,285,804	4,133,537	16.55%

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478 - FLEET BUILDING FUND								
52600000 - FLEET BUILDING	972	0	0	0	0	0	0	0.00%
Total FLEET BUILDING FUND	972	0	0	0	0	0	0	0.00%
479 - PUBLIC HEALTH CENTER FUND								
52610000 - PUBLIC HEALTH CENTER	3,342,660	1,347,185	55,524	755,821	5,000	0	(5,000)	-15,116.42%
55480000 - HHW BUILDING PROJECT	0	0	1,870	4,799,601	4,920,452	4,900,452	(20,000)	2.05%
Total PUBLIC HEALTH CENTER FUND	3,342,660	1,347,185	57,394	5,555,422	4,925,452	4,900,452	(25,000)	-13.30%
482 - CAPITAL THEATRE FUND								
53200000 - CAP THEATRE CAPITAL PROJECTS	29,793	5,386,191	1,544,483	5,999,142	5,764,727	69,135	(5,695,592)	-102.87%
Total CAPITAL THEATRE FUND	29,793	5,386,191	1,544,483	5,999,142	5,764,727	69,135	(5,695,592)	-102.87%
483 - TRCC BOND PROJECTS FUND								
52630000 - PARKS OPERATIONS CENTER	5,682,565	2,926,886	41,425	0	0	0	0	0.00%
52640000 - TRCC RELATED CAP MAINT PROJECTS	6,728,788	415,075	518,666	1,294,800	1,129,923	0	(1,129,923)	-114.59%
52650000 - MID-VALLEY REGIONAL CULTURAL CENTER	3,073,920	759,432	39,133,987	2,796,891	2,718,960	2,671,152	(47,808)	-4.62%
Total TRCC BOND PROJECTS FUND	15,485,273	4,101,393	39,694,078	4,091,691	3,848,883	2,671,152	(1,177,731)	-36.91%
484 - PARKS AND RECREATION GO BOND FUND								
55470000 - PARKS AND RECREATION GO BOND PROJECTS	28,384,411	17,818,911	24,576,975	45,506,992	33,862,888	15,697,954	(18,164,934)	-88.03%
Total PARKS AND RECREATION GO BOND FUND	28,384,411	17,818,911	24,576,975	45,506,992	33,862,888	15,697,954	(18,164,934)	-88.03%

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	2017 Actuals	2018 Actuals	2019 Actuals	2020 Adopted Budget	2020 June Final (99)	Total Budget at Proposed Stage	Variance \$	Variance %
485 - LIBRARY 2019 MBA BOND PROJECTS FUND								
52660000 - KEARNS BRANCH	0	1,186,813	1,054,129	1,100,000	1,100,000	994,713	(105,287)	-9.57%
52670000 - OPERATIONS CENTER	0	6,072,010	719,433	270,378	260,933	0	(260,933)	-103.62%
52680000 - GRANITE BRANCH	0	606,013	4,014,213	16,891,413	12,910,468	1,873,950	(11,036,518)	-116.32%
52690000 - DAYBREAK BRANCH	0	1,270,652	601,830	3,641,634	13,877,616	11,655,508	(2,222,108)	57.75%
52700000 - WEST VALLEY CITY BRANCH	0	0	0	6,000,000	6,000,000	6,000,000	0	0.00%
52710000 - HERRIMAN BRANCH	0	0	0	11,306,588	11,306,588	11,306,588	0	0.00%
52720000 - HOLLADAY BRANCH	0	0	3,280,826	393,067	85,574	0	(85,574)	-459.33%
Total LIBRARY 2019 MBA BOND PROJECTS FUND	0	9,135,489	9,670,432	39,603,080	45,541,179	31,830,759	(13,710,420)	-17.07%
486 - STR 2020 BOND PROJECTS								
55490000 - HOMELESS SHELTER PROJECTS	0	0	1,125	10,146,357	1,591,915	500,000	(1,091,915)	-605.96%
Total STR 2020 BOND PROJECTS	0	0	1,125	10,146,357	1,591,915	500,000	(1,091,915)	-605.96%
620 - FLEET MANAGEMENT FUND								
68000000 - FLEET MANAGEMENT	17,042,615	17,935,756	16,950,468	20,348,115	20,240,517	19,718,111	(522,406)	-3.11%
68009900 - FLEET MANAGED CAPITAL PROJECTS	0	0	0	2,620,685	0	0	0	0.00%
Total FLEET MANAGEMENT FUND	17,042,615	17,935,756	16,950,468	22,968,800	20,240,517	19,718,111	(522,406)	-16.06%
650 - FACILITIES SERVICES FUND								
62000000 - PRINTING (HIST)	281,854	0	0	0	0	0	0	0.00%
63000000 - FACILITIES SERVICES	8,076,736	9,102,048	10,373,116	11,716,994	11,267,362	11,364,730	97,368	-3.13%
63500000 - TELECOMMUNICATIONS	3,793,543	3,697,102	3,660,618	4,462,832	4,419,385	4,605,521	186,136	3.23%
69000000 - GOVERNMENT CENTER OPERATIONS	3,977,784	3,308,752	3,339,302	4,163,477	4,011,661	3,960,720	(50,941)	-5.05%
Total FACILITIES SERVICES FUND	16,129,917	16,107,902	17,373,036	20,343,303	19,698,408	19,930,971	232,563	-2.09%

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680 - EMPLOYEE SERVICE RESERVE FUND								
53000000 - EMP SERV RES-HEALTH BENEFITS	42,787,763	40,443,138	45,205,976	49,144,851	49,529,868	49,531,819	1,951	0.78%
53020000 - EMP SERV RES-OTHER BENEFITS	1,175,549	1,907,197	1,718,642	2,431,764	2,430,422	2,430,422	0	-0.06%
53040000 - EMP SERV RES-WELLNESS PROGRAM	832,816	427,840	442,754	523,016	481,048	512,875	31,827	-2.11%
53050000 - EMP SERV RES-FITNESS CENTER	174,025	137,009	172,133	202,228	194,561	189,358	(5,203)	-6.61%
53060000 - EMP SERV RES-WORKERS COMP	1,502,690	1,578,118	1,028,684	2,314,790	2,363,806	2,363,806	0	2.07%
Total EMPLOYEE SERVICE RESERVE FUND	46,472,844	44,493,302	48,568,189	54,616,649	54,999,705	55,028,280	28,575	0.75%
710 - GOLF COURSES FUND								
38200000 - GOLF COURSES	7,509,801	7,737,176	8,068,131	8,618,151	8,050,077	8,759,221	709,144	1.75%
38209900 - GOLF CAPITAL PROJECTS	241,486	249,859	79,034	65,000	3,473	278,472	274,999	6,146.62%
Total GOLF COURSES FUND	7,751,287	7,987,034	8,147,165	8,683,151	8,053,550	9,037,693	984,143	4.40%
726 - UPACA ECCLES THEATER FUND								
34000000 - UPACA ECCLES THEATER	6,574,310	7,973,270	8,151,888	9,709,736	7,996,953	8,015,389	18,436	-21.19%
34009900 - UPACA ECCLES THEATER CAPITAL PROJECTS	0	0	81,178	1,474,263	1,422,076	963,056	(459,020)	-35.95%
Total UPACA ECCLES THEATER FUND	6,574,310	7,973,270	8,233,066	11,183,999	9,419,029	8,978,445	(440,584)	-23.42%
730 - SOLID WASTE MANAGEMNT FACILITY FUND								
47500000 - SL COUNTY LANDFILL	13,350,589	13,586,280	14,208,289	13,864,948	14,742,387	14,594,391	(147,996)	4.95%
47509900 - SL COUNTY LANDFILL PROJECTS	0	0	14,795	14,795	2,249	2,249	0	-557.85%
Total SOLID WASTE MANAGEMNT FACILITY FUND	13,350,589	13,586,280	14,223,084	13,879,743	14,744,636	14,596,640	(147,996)	4.86%

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735 - PUBLIC WORKS AND OTHER SERVICES FUND								
10150000 - COMMUNITY DEVELOPMENT & ENGAGEMENT SVCS	733,936	754,536	268,669	0	0	0	0	0.00%
40500000 - PLANNING AND DEVELOPMENT SERVICES	5,966,189	4,474,644	3,494,608	0	0	0	0	0.00%
41000000 - ANIMAL SERVICES	5,707,992	5,785,078	6,067,287	6,646,140	6,963,062	7,551,971	588,909	13.01%
41009900 - ANIMAL SERVICES CAPITAL PROJECTS	19,921	667	1,707	0	0	0	0	0.00%
44000000 - PUBLIC WORKS OPERATIONS	22,920,649	20,188,591	22,336,457	26,182,778	26,189,927	25,657,981	(531,946)	-2.00%
44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS	4,992	175	64,442	0	0	0	0	0.00%
45000000 - PUBLIC WORKS ENGINEERING	3,388,365	2,019,108	2,186,766	2,873,461	2,833,403	2,878,365	44,962	0.17%
45100000 - PW ENGINEERING CAPITAL PROJECTS	0	4,817,245	4,875,274	9,202,473	11,619,582	13,205,761	1,586,179	34.45%
50200000 - MUNICIPAL SERVICES - STAT AND GENL	1,156,411	83,794	2,823	61,971	555,302	555,302	0	88.84%
56000000 - MUNICIPAL SERVICES CAPITAL IMP	62,549	8,480	0	0	0	0	0	0.00%
85000000 - JUSTICE COURTS	1,502,871	1,538,872	1,285,070	1,694,800	1,666,540	1,719,552	53,012	1.49%
85009900 - JUSTICE COURTS CAPITAL PROJECTS	0	136,620	95,128	320,294	264,721	801,721	537,000	181.86%
Total PUBLIC WORKS AND OTHER SERVICES FUND	41,463,874	39,807,809	40,678,230	46,981,917	50,092,537	52,370,653	2,278,116	10.76%
995 - OPEB TRUST FUND								
53080000 - OPEB ADMINISTRATION	4,312,111	4,615,390	4,621,746	6,257,841	6,287,076	6,287,076	0	0.47%
Total OPEB TRUST FUND	4,312,111	4,615,390	4,621,746	6,257,841	6,287,076	6,287,076	0	0.47%
Grand Total	1,179,525,630	1,229,692,629	1,312,173,983	1,544,135,910	1,669,354,511	1,443,923,832	(225,430,678)	-13.50%

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	2017 Actuals	2018 Actuals	2019 Actuals	2020 Final Budget (99)	Total Budget at Proposed Stage	Variance \$
110 - GENERAL FUND						
710100 - Ofs Str Bond Proceeds-Principal	0	0	0	6,210,000	0	0
710500 - Ofs Capital Leases	0	0	0	3,971,378	0	0
710700 - Ofs Note Proceeds	0	0	797,630	0	0	0
730005 - Ofs Other	0	0	22,909	0	0	0
Total Fund 110 - GENERAL FUND		0	820,538	10,181,378	0	0
120 - GRANT PROGRAMS FUND						
710500 - Ofs Capital Leases	0	0	0	1,328,155	0	0
Total Fund 120 - GRANT PROGRAMS FUND		0	0	1,328,155	0	0
130 - TRANSPORTATION PRESERVATION FUND						
710700 - Ofs Note Proceeds	0	23,200,000	0	0	0	0
Total Fund 130 - TRANSPORTATION PRESERVATION FUND		23,200,000	0	0	0	0
180 - RAMPTON SALT PALACE CONV CTR FUND						
710100 - Ofs Str Bond Proceeds-Principal	0	0	0	19,675,000	0	0
Total Fund 180 - RAMPTON SALT PALACE CONV CTR FUND		0	0	19,675,000	0	0
250 - FLOOD CONTROL FUND						
730005 - Ofs Other	0	877	84,039	0	0	0
Total Fund 250 - FLOOD CONTROL FUND		877	84,039	0	0	0
360 - LIBRARY FUND						
700100 - (Gain)/Loss-Sale Of Gov Assets	0	0	0	0	0	0
710220 - Ofs Lease Rev Bnds Prcnds-Prncpl	0	0	0	0	0	0
Total Fund 360 - LIBRARY FUND		0	0	0	0	0

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370 - HEALTH FUND						
710500 - Ofs Capital Leases	0	0	0	0	0	0
730005 - Ofs Other	0	11,625	0	0	0	0
Total Fund 370 - HEALTH FUND		11,625	0	0	0	0
412 - BOND DEBT SVC-MUNIC BLDG AUTH FUND						
710220 - Ofs Lease Rev Bnds Prcnds-Prncpl	0	0	1,484,524	0	0	0
710230 - Ofs Lease Rev Bnd Prcnds-Prem	0	0	280,567	0	0	0
Total Fund 412 - BOND DEBT SVC-MUNIC BLDG AUTH FUND		0	1,765,091	0	0	0
484 - PARKS AND RECREATION GO BOND FUND						
710200 - Ofs Go Bond Proceeds-Principal	0	0	39,615,000	0	0	0
710210 - Ofs Go Bond Proceeds-Premium	0	0	6,893,636	0	0	0
Total Fund 484 - PARKS AND RECREATION GO BOND FUND		0	46,508,636	0	0	0
485 - LIBRARY 2019 MBA BOND PROJECTS FUND						
710220 - Ofs Lease Rev Bnds Prcnds-Prncpl	0	0	16,355,476	34,836,281	0	0
710230 - Ofs Lease Rev Bnd Prcnds-Prem	0	0	3,082,712	0	0	0
Total Fund 485 - LIBRARY 2019 MBA BOND PROJECTS FUND		0	19,438,188	34,836,281	0	0
486 - STR 2020 BOND PROJECTS						
710100 - Ofs Str Bond Proceeds-Principal	0	0	0	17,685,000	0	0
Total Fund 486 - STR 2020 BOND PROJECTS		0	0	17,685,000	0	0
620 - FLEET MANAGEMENT FUND						
730005 - Ofs Other	0	49,844	38,544	0	0	0
Total Fund 620 - FLEET MANAGEMENT FUND		49,844	38,544	0	0	0

Salt Lake County
Other Financing Sources by Fund and Account
2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Final Budget (99)	Total Budget at Proposed Stage	Variance \$
650 - FACILITIES SERVICES FUND						
730005 - Ofs Other	0	0	818	0	0	0
Total Fund 650 - FACILITIES SERVICES FUND		0	818	0	0	0
710 - GOLF COURSES FUND						
730005 - Ofs Other	0	0	1,179	0	0	0
Total Fund 710 - GOLF COURSES FUND		0	1,179	0	0	0
726 - UPACA ECCLES THEATER FUND						
730005 - Ofs Other	0	15,477	20,073	0	0	0
Total Fund 726 - UPACA ECCLES THEATER FUND		15,477	20,073	0	0	0
730 - SOLID WASTE MANAGEMNT FACILITY FUND						
730005 - Ofs Other	0	0	3,181	0	0	0
Total Fund 730 - SOLID WASTE MANAGEMNT FACILITY FUND		0	3,181	0	0	0
735 - PUBLIC WORKS AND OTHER SERVICES FUND						
730005 - Ofs Other	0	2,210	12,116	0	0	0
Total Fund 735 - PUBLIC WORKS AND OTHER SERVICES FUND		2,210	12,116	0	0	0

Salt Lake County
Other Financing Uses by Fund and Account
2021 Mayor Proposed Budget

	2017 Actuals	2018 Actuals	2019 Actuals	2020 Final Budget (99)	Total Budget at Proposed Stage	Variance \$
180 - RAMPTON SALT PALACE CONV CTR FUND						
760205 - Ofu Revenue Bond Refunding	0	0	0	19,571,720	0	0
Total Fund 180 - RAMPTON SALT PALACE CONV CTR FUND		0	0	19,571,720	0	0
410 - BOND DEBT SERVICE FUND						
760200 - Ofu Go Bond Refunding	0	0	32,050,000	0	0	0
Total Fund 410 - BOND DEBT SERVICE FUND		0	32,050,000	0	0	0
726 - UPACA ECCLES THEATER FUND						
781005 - Distribution To Owners	0	2,037,490	724,812	0	0	0
Total Fund 726 - UPACA ECCLES THEATER FUND		2,037,490	724,812	0	0	0
730 - SOLID WASTE MANAGEMNT FACILITY FUND						
781005 - Distribution To Owners	0	3,829,863	1,159,677	1,029,375	0	0
Total Fund 730 - SOLID WASTE MANAGEMNT FACILITY FUND		3,829,863	1,159,677	1,029,375	0	0

**Salt Lake County
Consolidated Debt Service Schedule
2021 Mayor Proposed Budget**

Bond Type	Series	Purpose	Fund	Paying Department ID	Original Issue Amount	Final Maturity Date	Outstanding at December 31, 2020	Principal Due in 2021	Interest Due in 2021	Total Payments Due in 2021	Outstanding at December 31, 2021
General Obligation	2012A ⁽⁵⁾	Tracy Aviary, Hogle Zoo	410	5150	14,600,000	2031	8,750,000	715,000	207,475	922,475	8,035,000
General Obligation	2012B	(Refunding 2004A) Salt Palace, Old Mill, Salt Palace II, South Mountain, South Towne, and Emergency Operation	410	5150	38,165,000	2021	4,675,000	4,675,000	45,582	4,720,582	-
General Obligation	2013	Park Projects	410	5150	25,000,000	2023	3,440,000	1,090,000	144,750	1,234,750	2,350,000
General Obligation	2015A	(Refunding 2008) Open Space I	410	5150	13,925,000	2027	10,285,000	1,265,000	418,550	1,683,550	9,020,000
General Obligation	2015B	Open Space, Natural Habitat, Parks, and Trails	410	5150	22,000,000	2035	17,755,000	950,000	540,100	1,490,100	16,805,000
General Obligation	2016 ⁽¹⁾	(Refunding 2009B, 2010B) Open Space II, Tracy Aviary I, Hogle Zoo I	410	5150	27,885,000	2029	23,645,000	2,195,000	1,113,700	3,308,700	21,450,000
General Obligation	2017	Parks and Recreation	410	5150	39,125,000	2027	21,325,000	2,625,000	1,066,250	3,691,250	18,700,000
General Obligation	2017B	Refunding 2011A and 2013	410	5150	29,345,000	2032	27,300,000	1,700,000	865,650	2,565,650	25,600,000
General Obligation	2019	Parks and Recreation	410	5150	39,615,000	2027	35,450,000	4,350,000	1,772,500	6,122,500	31,100,000
Total General Obligation (GO) Bonds Principal							152,625,000	19,565,000	6,174,557	25,739,557	133,060,000
									Total unamortized GO Bond Premiums as of Dec 2020		14,170,337
											147,230,337
										Total GO Capacity as of December 2019⁽⁴⁾	3,471,008,726
										Remaining General Obligation Capacity	3,323,778,389
Sales Tax Revenue	2010D ⁽⁵⁾	District Attorney, Fleet, Senior Center and Public Health Land and Buildings	110, 120, 370, 620	5003, 8200, 2300, 2150, 6800	33,020,000	2035	24,325,000	1,330,000	1,120,046	2,450,046	22,995,000
Sales Tax Revenue	2011	Solar Projects at Salt Palace	180	3550	1,917,804	2028	994,000	115,000	21,072	136,072	879,000
Sales Tax Revenue	2012A ⁽³⁾	Recreation Projects (ZAP II)	310	3550, 3595	43,725,000	2025	6,605,000	1,195,000	264,375	1,459,375	5,410,000
Sales Tax Revenue	2014 ⁽³⁾	District Attorney, Public Health, Senior Center, Parks and Public Works Operations Center, and Salt Palace Land	110, 120, 370, 735	4400, 3630, 2300, 2150, 8200, 3550	30,000,000	2035	23,935,000	955,000	879,832	1,834,832	22,980,000
Sales Tax Revenue	2017A	District Attorney Building, Public Health Building	110, 370	2150, 8200	13,550,000	2024	7,550,000	2,075,000	157,939	2,232,939	5,475,000
Sales Tax Revenue	2017B	District Attorney Building, Public Health Building	110, 370	2150, 8200	38,520,000	2037	38,520,000	-	1,378,362	1,378,362	38,520,000
Sales Tax Revenue	2020	Shelter the Homeless projects, (Partial Refunding 2012A and 2014) Salt Palace Projects	110, 180, 414	5003, 3550, 5154	43,555,000	2035	43,555,000	4,940,000	1,149,673	6,089,673	38,615,000
Total Sales Tax Revenue Bonds							145,484,000	10,610,000	4,971,299	15,581,299	134,874,000
										Sales Tax Revenue December 2019⁽⁴⁾	67,550,608
										Remaining Sales Tax Payment Capacity	18,194,005
										Remaining Sales Tax Bonding Capacity	252,827,606

**Salt Lake County
Consolidated Debt Service Schedule
2021 Mayor Proposed Budget**

Bond Type	Series	Purpose	Fund	Paying Department ID	Original Issue Amount	Final Maturity Date	Outstanding at December 31, 2020	Principal Due in 2021	Interest Due in 2021	Total Payments Due in 2021	Outstanding at December 31, 2021
TRCC Sales Tax	2017	Parks Operating Center, Mid-Valley Cultural Center, and TRCC capital projects	181	1070	44,230,000	2037	40,065,000	1,555,000	1,941,050	3,496,050	38,510,000
Total TRCC Sales Tax Revenue Bonds							40,065,000	1,555,000	1,941,050	3,496,050	38,510,000
										TRCC Sales Tax Revenue December 2019 ⁽⁴⁾	44,920,769
										TRCC Sales Tax Payment Capacity	18,964,335
										Remaining TRCC Sales Tax Bonding Capacity	263,532,265
Lease Revenue	2009B	Public Works Administration, Libraries, Senior Centers	412, 735	5152, 4400	58,390,000	2029	45,875,000	4,425,000	2,551,704	6,976,704	41,450,000
Lease Revenue	2019	Libraries - Holladay, Daybreak, Ops Center	412	5152	17,840,000	2041	17,840,000	-	892,000	892,000	17,840,000
Total Lease Revenue Bonds							63,715,000	4,425,000	3,443,704	7,868,704	59,290,000
Transportation Revenue	2010B ⁽²⁾	State Roads (Transportation Tax)	413	5153	57,635,000	2025	44,415,000	7,265,000	1,818,570	9,083,570	37,150,000
Total Transportation Revenue Bonds ⁽²⁾							44,415,000	7,265,000	1,818,570	9,083,570	37,150,000
Excise Tax Revenue	2014	Transportation Preservation (Excise Tax)	130	1030	38,600,000	2023	5,145,000	1,630,000	257,250	1,887,250	3,515,000
Excise Tax Revenue	2017	(Partial Refunding 2014) Transportation Preservation	130	1030	23,925,000	2033	23,645,000	-	1,043,150	1,043,150	23,645,000
Total Excise Tax Revenue Bonds							28,790,000	1,630,000	1,300,400	2,930,400	27,160,000
TOTAL FOR ALL SALT LAKE COUNTY BONDS							\$ 475,094,000	\$ 45,050,000	\$ 19,649,580	\$ 64,699,580	\$ 430,044,000

⁽¹⁾ Refunded by Series 2016 as of the crossover date of June 15, 2019.

⁽²⁾ In accordance with an interlocal agreement between Salt Lake County and the State of Utah, the State's Division of Finance transfers from the Highway Fund to a State Sinking Fund an amount equal to two times the debt service requirement necessary to pay principal and interest on the

⁽³⁾ A portion of the 2012A and 2014 Sales Tax Revenue bonds were used for Salt Palace projects. Those portions were refunded with the 2020 Sales Tax Bonds.

⁽⁴⁾ Final 2020 revenue and capacity figures are not yet available, so 2019 figures were used to estimate remaining capacity

⁽⁵⁾ This issue is anticipated to be refunded in 2020.

Salt Lake County
 Contributions (Account 667005)
 2021 Proposed Budget

110 - GENERAL FUND	435,324
10200000 - MAYOR ADMINISTRATION	102,124
1002 - Other Contributions (Misc.)	60,000
1004 - YWCA-Rape Recovery Center	42,124
10250000 - RGNL TRANS HOUSING AND ECON DEV	165,000
1006 - Utah Women Trades	5,000
1007 - Downtown Alliance Winter Market	15,000
1008 - Suazo Center	5,000
1009 - Columbus Community Center	5,000
1010 - Catholic Community Services Weigand Center Operations	100,000
1011 - Kem C. Gardner Policy Institute	10,000
1012 - Salt Lake Chamber	25,000
23500000 - EXTENSION SERVICE	13,500
1013 - Junior Livestock Council	13,500
24000000 - CRIMINAL JUSTICE SERVICES	50,500
1014 - YWCA Family Justice Center	50,000
1015 - Friends of Drug Court	500
36300000 - PARKS	41,200
1016 - Jordan River Commission	41,200
43500000 - EMERGENCY MANAGEMENT	63,000
1017 - USDA Forest Service - Avalanche Contract - Alta	43,000
1018 - Wildland Fire Program	20,000
181 - TRCC TOURISM REC CULTRL CONVEN FUND	2,068,056
10700000 - TRCC-TOURISM REC CULTRL CONVEN	2,068,056
1029 - Friends of Tracy Aviary - Jordan River Nature Center	100,000
1033 - Murray City - Murray Theatre Renovation	121,556
1034 - Murray City - Murray Lifeguard	20,000
1040 - Sandy City - Sandy Amphitheater	456,500
1043 - Sugarhouse Park Authority	220,000
1044 - Taylorsville City - Open Space at Taylorsville Plaza	700,000
1047 - Visit Salt Lake - Ski Salt Lake Marketing	450,000

Salt Lake County
 Contributions (Account 667005)
 2021 Proposed Budget

235 - UNINCORP MUNICIPAL SERVICES FUND	32,833
50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL	32,833
1053 - Various Community Councils	32,833
290 - VISITOR PROMOTION FUND	515,000
36010000 - VISITOR PROMOTION CNTY EXP	515,000
1055 - Utah Sports Commission	50,000
1056 - Utah Restaurant Association - restaurant promotion	10,000
1057 - Sundance	50,000
1058 - Visit Salt Lake - Tour of Utah	20,000
1059 - VSL/SLCC Hospitality Scholarship Program	350,000
1060 - Alta Web-Site Rebuild	35,000
310 - ZOOS ARTS AND PARKS FUND	17,902,375
35910000 - ZAP TIER I	11,508,667
1061 - Tier I Organizations	11,508,667
35920000 - ZAP TIER II	2,301,735
1062 - Tier II Organizations	2,301,735
35930000 - ZAP ZOOLOGICAL	4,091,973
1063 - Zoological Organizations	4,091,973
GRAND TOTAL	20,953,588

2021 Technology Projects Reviewed by TAB

SR.	PROJECT	FUND	AGENCY	AGENCY REQUEST	TAB PRIORITY	MAYOR PROP.
1	2021 Tax Modernization Program	General Fund	IT	310,763	1	310,763
2	2021 Hardware and Software Maintenance Increases	General Fund	IT	119,092	2	119,092
3	Two Way Texting	General Fund	Criminal Justice Services	30,000 <small>(internally funded)</small>	3	30,000 <small>(internally funded)</small>
4	Mainframe Virtual Tape Library	General Fund	IT	100,000	4	100,000
5	Static Code Analysis Tools	General Fund	IT	50,453	5	50,453
6	ACA Reporting Service	General Fund	Human Resources	0	6	0
7	Fiscal Coordinator FTE	General Fund	IT	82,400	7	82,400
8	Application Monitoring Tool	General Fund	IT	100,000	8	100,000
9	Right Sizing MS Licensing Productivity Tools	General Fund	IT	116,337	9	116,337
10	Applicant Tracking System	General Fund	Human Resources	290,760	10	290,760
11	PeopleSoft Source Control	General Fund	IT	50,000	11	0
12	GRAMA Workflow Solution	General Fund	Records Management & Archives	69,000	12	69,000

2021 Technology Projects Reviewed by TAB

SR.	PROJECT	FUND	AGENCY	AGENCY REQUEST	TAB PRIORITY	MAYOR PROP.
13	Employee Communications Application	General Fund	Mayor's Finance	28,600	13	28,600
14	Performance Management System	General Fund	Human Resources	0	14	0
15	Job Description Management Sys.	General Fund	Human Resources	0	15	0
16	Resource Management Tool	General Fund	IT	10,000	16	0
Non-General Fund Requests						
17	Timeclock Plus	Fine Arts	Arts & Culture	33,294		34,000
18	Software Defined Networking Project	Internal Service	IT	63,193		63,193
19	Single Mode Fiber Upgrade	Internal Service	IT	100,000		100,000

**Salt Lake County
Capital Projects
2021 Proposed Stage Total Budget**

	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Fund: 110 - GENERAL FUND	224,620	975,380	1,922,161	-	3,122,161	-	3,122,161
Department ID: 1099000100 - BUDGET REPLACEMENT SYSTEM	-	-	374,885	-	374,885	-	374,885
Project: BUDGET_SYSTEM - County Budget System	-	-	374,885	-	374,885	-	374,885
Department ID: 6050990000 - INFORMATION SVCS CAPITAL PROJ	124,620	(124,620)	953,279	-	953,279	-	953,279
Project: IS_PROJECTS - IT CAPITAL PROJECTS	124,620	(124,620)	953,279	-	953,279	-	953,279
Department ID: 6310990000 - FACILITIES MGT CAPITAL PROJECTS PRGRM	-	1,100,000	230,605	-	1,330,605	-	1,330,605
Project: ENERGY_MGMT - ENERGY MANAGEMENT SAVINGS	-	1,100,000	230,605	-	1,330,605	-	1,330,605
Department ID: 8800990000 - RECORDER CAPITAL PROJECTS	100,000	-	363,392	-	463,392	-	463,392
Project: RECORDER_SYSTEM - RECORDER SYSTEM	100,000	-	363,392	-	463,392	-	463,392
Fund: 180 - RAMPTON SALT PALACE CONV CTR FUND	1,397,587	-	-	-	1,397,587	-	1,397,587
Department ID: 3550990000 - SPCC RESERVE CAPITAL PROJECTS PRGM	1,397,587	-	-	-	1,397,587	-	1,397,587
Project: SP0116 - PARKING SYSTEM	699,229	-	-	-	699,229	-	699,229
Project: SP20_01 - REPAIR BRICK CAP SOUTH DOCKS	108,725	-	-	-	108,725	-	108,725
Project: SP20_02 - FIRE AND SECURITY PANEL RE-VAMP	543,450	-	-	-	543,450	-	543,450
Project: SP_ADMIN - SPCC - INDIRECT COSTS	46,183	-	-	-	46,183	-	46,183
Fund: 181 - TRCC TOURISM REC CULTRL CONVEN FUND	6,017,075	-	5,738,020	-	11,755,095	(3,495,278)	8,259,817
Department ID: 1070990000 - PARKS AND REC CAPITAL IMPROVEMENT PRGM	5,342,599	-	5,416,677	-	10,759,276	(3,495,278)	7,263,998
Project: NFST19BCCY01 - 2167: [RB] Cardiff By-Pass Trail	100,000	-	-	-	100,000	(100,000)	0
Project: NFST19BSTR01 - 2168: [RB] BST - Westside Segment	20,000	-	-	-	20,000	(20,000)	0
Project: PAR15_BSTOY01 - 1939: [RB] Mt Olympus Trailhead - Remodel	-	-	574,965	-	574,965	(574,965)	0
Project: PART18BCPK01 - 2105: Big Cottonwood - Softball Renovation Ph2	-	-	138,661	-	138,661	-	138,661
Project: PART18JRPK01 - 1936: [RB] Jordan River Area Ph 1	245,313	-	1	-	245,314	(245,313)	1
Project: PART18PLTR01 - 1932: [RB] Parleys Trail (Pratt) 900W to JRTR	0	-	3,674,712	-	3,674,712	-	3,674,712
Project: PART18UCTR01 - 1943: [RB] Utah & Salt Lake Canal Trail - Ph3	-	-	600,725	-	600,725	-	600,725
Project: PART18VRPK01 - 2162: Valley Regional - Softball Complex Ph1	3,504,689	-	-	-	3,504,689	(2,000,000)	1,504,689
Project: PART18YFPK01 - 1935: [RB] Rose & Yellowfork Canyon - Trails	405,000	-	-	-	405,000	(405,000)	0
Project: PART19WHFM01 - 1931: [RB] Wheeler Farm - Rebuild Paddocks	-	-	306	-	306	-	306
Project: PART20GFRC01 - 1859: Gene Fullmer RC - Roof Repair	0	-	25,000	-	25,000	-	25,000
Project: PART20JLRC01 - 1326: JL Sorenson RC - Pool Deck Repair	47,475	-	-	-	47,475	-	47,475
Project: PART20JRTR01 - 1879: JRT - Trail Stabilization	150,000	-	200,000	-	350,000	(150,000)	200,000
Project: PART20MGPL01 - 1011: Magna PL - Renovate Locker Rooms	-	-	170,088	-	170,088	-	170,088
Project: PART20NWRC01 - 1316: Northwest Rec Center - Replace Boiler	-	-	11,097	-	11,097	-	11,097
Project: PART20PRDV01 - 1882: ADA Transition Plan, Tranche 2	48,497	-	21,122	-	69,619	-	69,619
Project: PART20WHFM01 - 1314: Wheeler Farm - Regrade/Gravel Path Surface	52,750	-	-	-	52,750	-	52,750
Project: PART21GFRC01 - Gene Fullmer RC - Replace Chiller	160,000	-	-	-	160,000	-	160,000
Project: PART21JRTR01 - JRT - Water Hazards	500,000	-	-	-	500,000	-	500,000
Project: PARTOVHD - PARKS & REC EQUIPMENT OVERHEAD	108,875	-	-	-	108,875	-	108,875

Salt Lake County
Capital Projects
2021 Proposed Stage Total Budget

	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Department ID: 3630990000 - PARKS EQUIPMENT REPLACE PRGM	209,101	-	49,993	-	259,094	-	259,094
Project: PARTOVHD - PARKS & REC EQUIPMENT OVERHEAD	22,221	-	-	-	22,221	-	22,221
Project: PARTPKEQ - 2016: Parks Equipment Replacement	186,880	-	49,993	-	236,873	-	236,873
Department ID: 3640990000 - REC EQUIPMENT REPLACEMENT PRGM	465,375	-	271,350	-	736,725	-	736,725
Project: PARTOVHD - PARKS & REC EQUIPMENT OVERHEAD	26,825	-	-	-	26,825	-	26,825
Project: PARTRCEQ - 2017: Recreation Equipment Replacement	438,550	-	271,350	-	709,900	-	709,900
Fund: 182 - MT AMERICA EXPO CENTER FUND	491,026	-	-	-	491,026	-	491,026
Department ID: 3552990000 - MT AMERICA EXPO CTR CAPITAL PROJECTS PRGM	491,026	-	-	-	491,026	-	491,026
Project: ST20_01 - COOLING TOWER-MEDIA FILL PACK	128,500	-	-	-	128,500	-	128,500
Project: ST20_02 - EXPANSION JOINT REPAIRS ON ALL STAND-UP WALLS	128,500	-	-	-	128,500	-	128,500
Project: ST20_03 - Concrete patch repair on dock-roof support pilla	51,800	-	-	-	51,800	-	51,800
Project: ST21_01 - Major Technology Upgrade	20,820	-	-	-	20,820	-	20,820
Project: ST_ADMIN - MAX- INDIRECT COSTS	11,406	-	-	-	11,406	-	11,406
Project: ST_LG_EQUIP - MAX - LARGE EQUIPMENT	50,000	-	-	-	50,000	-	50,000
Project: ST_SM_EQUIP - MAX - SMALL EQUIPMENT	100,000	-	-	-	100,000	-	100,000
Fund: 185 - SLCO ARTS AND CULTURE FUND	738,785	-	579,641	-	1,318,426	-	1,318,426
Department ID: 3500990000 - SLCO ARTS AND CULTURE CAPITAL PROJECTS PRGM	738,785	-	579,641	-	1,318,426	-	1,318,426
Project: CFA_0003UMOCA - REB-UMOCA FLOOR REFINISHING	-	-	8,693	-	8,693	-	8,693
Project: CFA_0004CA - ART-EQUIPMENT REPLACEMENT	23,098	-	30,500	-	53,598	-	53,598
Project: CFA_0007UMOCA - UMOCA CEILING TILE AND LIGHTING REPLACEMENT	24,000	-	-	-	24,000	-	24,000
Project: CFA_0008CA - REB-CFA-2 WAY RADIO SYS UPGRADE-PHASE II	40,000	-	140,764	-	180,764	-	180,764
Project: CFA_0009CA - ART-IT INFRASTRUCTURE REPLACEMENT	62,570	-	70,064	-	132,634	-	132,634
Project: CFA_0010UMOCA - UMOCA Access Control Improvements	50,625	-	-	-	50,625	-	50,625
Project: CFA_0023CA - ART-Security Camera and Fire system replacements	94,800	-	-	-	94,800	-	94,800
Project: CFA_0024CA - ART Timeclock Plus	34,000	-	-	-	34,000	-	34,000
Project: CFA_0025CA - PFF Audio and Lighting Equipment Replacement	75,000	-	-	-	75,000	-	75,000
Project: CFA_0034RW - REB-PFF-RW- THEATRICAL LIGHTING SYSTEM	-	-	6,013	-	6,013	-	6,013
Project: CFA_0035RW - REB-PFF-RW-REH. STUDIO SOUND ISOLATION	-	-	42,735	-	42,735	-	42,735
Project: CFA_0040RW - PFF-JEANNE WAGNER SEATING REPLACEMENT	65,000	-	275,200	-	340,200	-	340,200
Project: CFA_0042RW - REB-RWC-BOILER REPAIRS	-	-	3,288	-	3,288	-	3,288
Project: CFA_0044RW - RWC HVAC Upgrades Phase I	60,000	-	-	-	60,000	-	60,000
Project: CFA_0052CT - REB-CT- MARQUEE RENOVATION	-	-	2,384	-	2,384	-	2,384
Project: CFA_0060CT - CT Freight elevator ram replacement	70,000	-	-	-	70,000	-	70,000
Project: CFA_0061CT - PFF-CT Audio Console Replacement	60,000	-	-	-	60,000	-	60,000
Project: CFA_0063AH - AH Ticket Lobby security door upgrades	26,000	-	-	-	26,000	-	26,000
Project: CFA_CAP_OVERHEA - ARTS & CULTURE OVERHEAD	53,692	-	-	-	53,692	-	53,692
Fund: 186 - EQUESTRIAN PARK FUND	250,059	-	131,902	-	381,961	-	381,961
Department ID: 3560990000 - EPEC CAPITAL PROJECTS PRGM	250,059	-	131,902	-	381,961	-	381,961

**Salt Lake County
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	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Project: EP1903 - EPEC-Covered Storage Area D Compound	28,000	-	-	-	28,000	-	28,000
Project: EP2002 - EPEC - Indoor Arena Roof Leak Repairs	64,650	-	-	-	64,650	-	64,650
Project: EQPOVHD - EPEC - Overhead	6,320	-	-	-	6,320	-	6,320
Project: EQUIP - EPEC - Equipment	25,751	-	131,902	-	157,653	-	157,653
Project: P048389 - P048389	38,850	-	-	-	38,850	-	38,850
Project: P169142 - P169142	51,800	-	-	-	51,800	-	51,800
Project: P499062 - P499062	19,500	-	-	-	19,500	-	19,500
Project: P678667 - P678667	15,188	-	-	-	15,188	-	15,188
Fund: 250 - FLOOD CONTROL FUND	2,402,909	-	1,023,476	-	3,426,385	-	3,426,385
Department ID: 461000000 - FLOOD CONTROL PROJECTS PRGM	2,402,909	-	1,023,476	-	3,426,385	-	3,426,385
Project: EFCFP170002 - FC FACILITY INSPECTIONS	50,000	-	3,863	-	53,863	-	53,863
Project: EFCFP170006 - JR CHANNEL REPAIR AT 4500 S	-	-	5,825	-	5,825	-	5,825
Project: EFCFP170008 - Corner Canyon Crk Improvements	1	-	-	-	1	-	1
Project: EFCFP170015 - WILLOW CK 600 E-810 E RECONSTRUCT	1	-	-	-	1	-	1
Project: EFCFP180002 - GOGGIN DRAIN GATES REHAB	-	-	28,304	-	28,304	-	28,304
Project: EFCFP180004 - SJC REPAIR AT KODIAK CREEK CT	-	-	22,569	-	22,569	-	22,569
Project: EFCFP180005 - SW CANAL CREEK STUDY UPDATE	-	-	47,972	-	47,972	-	47,972
Project: EFCFP180006 - ROSE CREEK RIVERTON INTERLOCAL	1	-	-	-	1	-	1
Project: EFCFP190002 - NORTHWEST CANAL AND CREEK STUDY	-	-	2,000	-	2,000	-	2,000
Project: EFCFP200001 - MILL CREEK OVERFLOW JSL CANAL	500,000	-	275,000	-	775,000	-	775,000
Project: EFCFP210001 - Emig Ck Wall at Wilson Ave	50,000	-	-	-	50,000	-	50,000
Project: EFCFP210002 - Parleys Piped Section Repair	150,000	-	-	-	150,000	-	150,000
Project: EFCFP210003 - USL Canal Overflow 15500 S	200,000	-	-	-	200,000	-	200,000
Project: EFCFP210004 - Hidden Hollow Top Grate	50,000	-	-	-	50,000	-	50,000
Project: EFCFPXX1000 - FLOOD CONTROL PROJECTS OVERHEAD AND OTHER	100,406	-	-	-	100,406	-	100,406
Project: EFCFPXX1001 - MIDVALE CHANNEL DEBT SERVICE	2,500	-	-	-	2,500	-	2,500
Project: EFCFPXX1002 - FP MISC RIGHT OF WAY AND SETTLEMENTS	10,000	-	19,461	-	29,461	-	29,461
Project: EFCFPXX1003 - FP SMALL PROJECTS	50,000	-	50,992	-	100,992	-	100,992
Project: FP140001 - SURPLUS CANAL	1,240,000	-	507,440	-	1,747,440	-	1,747,440
Project: FP140005 - LITTLE DELL DAM MAINT	-	-	60,050	-	60,050	-	60,050
Fund: 340 - STATE TAX ADMINISTRATION LEVY FUND	200,000	-	921,931	-	1,121,931	(200,000)	921,931
Department ID: 7300990000 - ASSESSOR CAPITAL PROJECTS	200,000	-	921,931	-	1,121,931	(200,000)	921,931
Project: PUMA PROJECT - MCAT FUND: PUMA TAX SYSTEM	200,000	-	921,931	-	1,121,931	(200,000)	921,931
Fund: 360 - LIBRARY FUND	14,395	-	197,775	-	212,170	-	212,170
Department ID: 2500990000 - LIBRARY CAPITAL PROJECTS PRGM	14,395	-	197,775	-	212,170	-	212,170
Project: LIBINDIRECT - Overhead	14,395	-	-	-	14,395	-	14,395
Project: LIBKEYCARD - REBUDGET - KEY CARD ACCESS - PHASE 2	-	-	44,547	-	44,547	-	44,547
Project: LIBLIGHTING - REBUDGET - LIGHT PROJECTS - PHASE 2	-	-	92,538	-	92,538	-	92,538
Project: LIBSECURITY - REBUDGET - SECURITY CAMERAS - PHASE 2	-	-	60,690	-	60,690	-	60,690

Salt Lake County
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	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Fund: 370 - HEALTH FUND	-	-	78,500	-	78,500	(78,500)	0
Department ID: 2150990000 - HEALTH CAPITAL PROJECTS PRGM	-	-	78,500	-	78,500	(78,500)	0
Project: HLT2020VW - ELECTRIC VEHICLE CHARGERS VW SETTLEMENT GRANT	-	-	78,500	-	78,500	(78,500)	0
Fund: 390 - PLANETARIUM FUND	192,109	-	147,089	-	339,198	(75,000)	264,198
Department ID: 3510990000 - CLARK PLANETARIUM CAPITAL PROJECTS PRGM	192,109	-	147,089	-	339,198	(75,000)	264,198
Project: CP_Equipment_21 - Capital Equipment Fund FY21	100,000	-	-	-	100,000	-	100,000
Project: CP_Exhibits_YR4 - CP Capital Exhibits Fund (Year 4)	0	-	75,000	-	75,000	0	75,000
Project: CP_Exhibits_YR5 - Capital Exhibits Fund (Year 5)	75,000	-	-	-	75,000	(75,000)	0
Project: CP_HVAC - REBUDGET CP HVAC Repair and Replace	-	-	72,089	-	72,089	-	72,089
Project: CP_Indirectcost - CP Capital Indirect	17,109	-	-	-	17,109	-	17,109
Fund: 445 - DIST ATTORNEY FAC CONSTRUCTION FUND	-	-	500,000	-	500,000	(5,000)	495,000
Department ID: 5045000000 - DOWNTOWN DA FACILITY CONSTR PRGM	-	-	500,000	-	500,000	(5,000)	495,000
Project: 5045BLDG - DISTRICT ATTORNEY BUILDINGS	-	-	500,000	-	500,000	(5,000)	495,000
Fund: 447 - PEOPLESOFT IMPLEMENTATION FUND	-	-	163,546	-	163,546	-	163,546
Department ID: 5345000000 - FINANCIAL SYSTEM PROJECT PRGM	-	-	163,546	-	163,546	-	163,546
Project: PEOPLESOFT - PEOPLE SOFT SME CONSULTING	-	-	163,546	-	163,546	-	163,546
Fund: 450 - CAPITAL IMPROVEMENTS FUND	4,075,396	2,320,649	11,889,759	-	18,285,804	-	18,285,804
Department ID: 5050000000 - CAPITAL IMPROVEMENTS PRGM	4,075,396	2,320,649	11,889,759	-	18,285,804	-	18,285,804
Project: 080C - CGC PHASE 5 OVERLAY	-	-	20,254	-	20,254	-	20,254
Project: 087C - WAYFINDING / SIGNAGE	0	-	46,013	-	46,013	-	46,013
Project: 095C - CGC BATHROOM REMODELS	-	-	220,629	-	220,629	-	220,629
Project: 115C - STAIRS / ESCALATOR REPLACEMENT	-	-	82,891	-	82,891	-	82,891
Project: 52SH - METRO JAIL CONTROL ROOM / SECURITY ELECTRONICS	-	-	177,939	-	177,939	-	177,939
Project: AGE001 - MAGNA SC KITCHEN FLOOR	-	-	52,956	-	52,956	-	52,956
Project: AGE002 - MOA FLOORING CABINETS FURNITURE	-	-	53,714	-	53,714	-	53,714
Project: AGE003 - KNA MECHANICAL UNITS	-	-	321,445	-	321,445	-	321,445
Project: AGE004 - SUNDAY ANDERSON NORTH CONCRETE	56,870	-	-	-	56,870	-	56,870
Project: AGE2017TEABAT - TEA ASBESTOS ABATEMENT	-	-	59,650	-	59,650	-	59,650
Project: CAP_CONTIN - CAPITAL CONTINGENCY	330,000	-	-	-	330,000	-	330,000
Project: CI_120019 - KILLYONS CANYON	-	-	120,000	-	120,000	-	120,000
Project: CJS02 - CJS SPACE UTILIZATION	-	-	212,323	-	212,323	-	212,323
Project: EFCGC160001 - JORDAN RIVER 1700 S CHANNEL REALIGNMENT	-	-	111,871	-	111,871	-	111,871
Project: EFCGC200001 - JORDAN RIVER CHANNEL IMPROVEMENTS	-	-	2,026,907	-	2,026,907	-	2,026,907
Project: ESRDAYCAREREM0D - GC Day Care Remodel	-	-	41,000	-	41,000	-	41,000
Project: FAC120C - CGC GENERAL DOOR REPAIR PH 4	-	-	71,397	-	71,397	-	71,397
Project: FAC125C - FACILITY CONDITION ASSESS/ENERGY MANAGE AUDIT	-	-	72,620	-	72,620	-	72,620

**Salt Lake County
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	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Project: FAC133C - CGC CONCRETE MAINTENANCE	-	-	35,740	-	35,740	-	35,740
Project: FAC141C - CGC REMODELS / MOVES	-	-	1,355,141	-	1,355,141	-	1,355,141
Project: FAC147C - CGC PARKING LOT OVERLAY	-	-	1,971	-	1,971	-	1,971
Project: FAC148C - GOVERNMENT CENTER MAIN LINE IRRIGATION REPLACE	-	-	96,160	-	96,160	-	96,160
Project: FAC153C - CGC KITCHEN STEAM TABLE & KETTLES	-	-	4,322	-	4,322	-	4,322
Project: FAC154C - RECORDS CENTER ADDTL MEZZANINE	-	-	395,362	-	395,362	-	395,362
Project: FAC157C - CGC EXTERIOR DOOR SECURITY	-	-	236,957	-	236,957	-	236,957
Project: FAC159C - CGC - NO AND SO BLDGS FIRE ALARM UPGRADE	-	-	372,398	-	372,398	-	372,398
Project: FAC160C - PARKING STRUCTURE WATERPROOFING PH 4	-	-	97,900	-	97,900	-	97,900
Project: FAC161C - WATERSIDE ECONOMIZER REPLACEMENT	-	-	83,950	-	83,950	-	83,950
Project: FAC162C - AHU FAN UPGRADE STUDY AND DESIGN	-	-	76,280	-	76,280	-	76,280
Project: FAC163C - STAIRWELL MAKE OVER	-	70,000	21,108	-	91,108	-	91,108
Project: FAC164C - UPGRADE CAMERAS IN ELECTIONS CLERK OFFICE	-	-	40,794	-	40,794	-	40,794
Project: FAC166C - FITNESS AREA SHOWER REPAIR	-	-	20,125	-	20,125	-	20,125
Project: FAC167C - CGC CARPENTERS PAINT BOOTH REMODEL	-	-	44,414	-	44,414	-	44,414
Project: FAC168C - CGC REPLACE HEATING COOLING PIPING	-	-	148,010	-	148,010	-	148,010
Project: FAC169C - CGC SKYLIGHT REPLACEMENT PH 1	-	105,000	71,600	-	176,600	-	176,600
Project: FAC170 - CGC P&R Remodel	750,000	-	-	-	750,000	-	750,000
Project: FAC171 - CGC Cooling system valve upgrade/replacement	251,814	-	-	-	251,814	-	251,814
Project: FAC172 - IS COOLING TOWER REPLACEMENT	223,125	-	-	-	223,125	-	223,125
Project: FAC173 - CGC Re-key North and south Buildings	178,500	-	-	-	178,500	-	178,500
Project: FAC174 - CGC Walk-In Freezer/Refrigerator replacement	373,175	-	-	-	373,175	-	373,175
Project: FAC175 - CGC Electric Vehicle Chargers	-	-	75,000	-	75,000	-	75,000
Project: GC140001 - STREAMFLOW GAGING SYSTEM UPGRADE	-	-	821	-	821	-	821
Project: HLT001 - STORM DRAIN REPLACEMENT	-	-	66,528	-	66,528	-	66,528
Project: HLT002 - REPAIR ASPHALT PARKING LOT	-	-	20,201	-	20,201	-	20,201
Project: HLT003 - REPAIR PARKING LOT	-	-	14,949	-	14,949	-	14,949
Project: HLT004 - SMH REPAIR CRACK SEAL PARKING LOT	-	-	41,468	-	41,468	-	41,468
Project: HLT005 - South Main Health Boiler Burner Replacement	-	-	15,000	-	15,000	-	15,000
Project: HLT19BOILER - ENH - BOILER REPLACEMENT	-	-	21,729	-	21,729	-	21,729
Project: HLT19GEN - ESH & ENV & SEH HEALTH LOCATIONS GENERATORS	-	-	261,189	-	261,189	-	261,189
Project: HLT2018EH - EH HVAC PHASE II	-	-	160,812	-	160,812	-	160,812
Project: HLT_CAPL_OH - HEALTH OVERHEAD	4,685	-	-	-	4,685	-	4,685
Project: HLTSRHSOUND - SOUTH REDWOOD HEALTH SOUND VIBRATIONS	-	-	38,675	-	38,675	-	38,675
Project: NK010 - INDIRECT COSTS	153,040	-	-	-	153,040	-	153,040
Project: SHF111 - OXBOW JAIL ROOF REPAIR	-	-	46,301	-	46,301	-	46,301
Project: SHF113 - OXBOW JAIL KITCHEN UPGRADES	-	-	40,669	-	40,669	-	40,669
Project: SHF115 - ADC WATER HEAT EXCHANGER REPLACEMENTS-5 YR PHAS	0	650,000	842,495	-	1,492,495	-	1,492,495
Project: SHF116 - ADC AIR HANDLER REPLACEMENT - 6 YEAR PHASING	0	400,000	748,458	-	1,148,458	-	1,148,458
Project: SHF117 - ADC NORTH CHILLER REPLACEMENT	-	-	382,168	-	382,168	-	382,168
Project: SHF118 - OXJ GENERATOR REPLACEMENT	0	395,649	120,905	-	516,554	-	516,554
Project: SHF119 - Metro Jail Admin / Visiting Lobby Security Upgrade	604,986	-	-	-	604,986	-	604,986
Project: SHF120 - Shooting Range Sand Trap and Timber Replacement	596,736	-	-	-	596,736	-	596,736
Project: SHF121 - Security Cameras at the SOB	-	-	53,500	-	53,500	-	53,500
Project: SHF95 - SHERIFFS OFFICE BUILDING HVAC REPAIR / UPGRADE	-	-	570,438	-	570,438	-	570,438
Project: SHF96 - ADC ROOF REPAIR PHASE 4	0	700,000	469,092	-	1,169,092	-	1,169,092
Project: SHF97 - WINDOW REPAIRS	-	-	47,359	-	47,359	-	47,359
Project: UFA001 - SECURITY FENCING-GATES	-	-	196,684	-	196,684	-	196,684

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	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Project: UFA002 - PARKING LOT SEAL COAT	-	-	29,117	-	29,117	-	29,117
Project: UFA005 - SEISMIC RETROFIT STRUCTURAL STATION 110 AND 116	-	-	301,108	-	301,108	-	301,108
Project: UFA006 - UFA STATION 116 ASPHALT REPLACEMENT	-	-	87,244	-	87,244	-	87,244
Project: YSV001 - SHELTER GROUP HOME KITCHEN REFRESH & REMODEL	-	-	196,478	-	196,478	-	196,478
Project: YSV002 - YS FIRE ALARM SYSTEM REPLACE / UPGRADE	47,801	-	-	-	47,801	-	47,801
Project: YSV003 - REPLACE ROOF ON CHRISTMAS BOX HOUSE	504,664	-	-	-	504,664	-	504,664
Project: YSV201802 - REPLACE WORN AND DAMAGED DOORS GROUP HOMES	-	-	98,632	-	98,632	-	98,632
Project: YSV201803 - GIRLS GROUP HOME REMODELING-FAST OBSERV DESK	-	-	143,206	-	143,206	-	143,206
Project: YSV2018FENCING - YOUTH SERVICES FENCING	-	-	5,692	-	5,692	-	5,692
Fund: 479 - PUBLIC HEALTH CENTER FUND	-	-	4,900,452	-	4,900,452	(5,000)	4,895,452
Department ID: 5548000000 - HHW BUILDING PROJECT PRGM	-	-	4,900,452	-	4,900,452	(5,000)	4,895,452
Project: HLT2019HHW - HHW BUILDING	-	-	4,900,452	-	4,900,452	(5,000)	4,895,452
Fund: 482 - CAPITAL THEATRE FUND	-	-	69,135	-	69,135	-	69,135
Department ID: 5320000000 - CAPITOL THEATRE CAPITAL PROJECTS PRGM	-	-	69,135	-	69,135	-	69,135
Project: CTRENOP2 - REB-CT-REMODEL PHASE II BASE	-	-	69,135	-	69,135	-	69,135
Fund: 483 - TRCC BOND PROJECTS FUND	-	-	2,671,152	-	2,671,152	(10,000)	2,661,152
Department ID: 5265000000 - MID-VALLEY REGIONAL CULTURAL CENTER PRGM	-	-	2,671,152	-	2,671,152	(10,000)	2,661,152
Project: CFA_0001MV - REBUD-Mid Valley Regional CC	-	-	2,671,152	-	2,671,152	(10,000)	2,661,152
Fund: 484 - PARKS AND RECREATION GO BOND FUND	-	-	15,697,954	-	15,697,954	(1,738,994)	13,958,960
Department ID: 5547000000 - PARKS AND RECREATION GO BOND PRJCTS PRGM	-	-	15,697,954	-	15,697,954	(1,738,994)	13,958,960
Project: PARB17CHRC - COTTONWOOD HEIGHTS RC	-	-	1,081	-	1,081	-	1,081
Project: PARB17CRRP - 1933: [RB] Capital Renewal & Replace Projects	-	-	6,248,004	-	6,248,004	(236,000)	6,012,004
Project: PARB17DRRC - 1947: [RB] Draper Recreation Center	-	-	296,462	-	296,462	-	296,462
Project: PARB17JWTR - 1945: [RB] Jordan River - Water Trail	-	-	2,336,177	-	2,336,177	(620,000)	1,716,177
Project: PARB17KNPK - 2022: [RB] Knudsen Nature Park	-	-	2,441	-	2,441	-	2,441
Project: PARB17MRPK - 1938: [RB] Magna Regional Park Ph1	-	-	300,957	-	300,957	-	300,957
Project: PARB17MUSC - 1937: [RB] SLC - Multi-Use Sports Court	-	-	510	-	510	-	510
Project: PARB17OHTC - 1948: [RB] SLC - Oak Hills Tennis Renovation	-	-	1,238	-	1,238	-	1,238
Project: PARB17PCPK - 1941: [RB] Pioneer Crossing Park	-	-	2,766,997	-	2,766,997	-	2,766,997
Project: PARB17WPBK - 1944: [RB] Welby Regional Park Ph1	-	-	2,776,091	-	2,776,091	(150,000)	2,626,091
Project: PARB17WCTR - 1946: [RB] WC/Sandy Canal Trail Development	-	-	732,994	-	732,994	(732,994)	0
Project: PARB17WHFM - 1934: [RB] Wheeler Farm - Education Center	-	-	235,002	-	235,002	-	235,002
Fund: 485 - LIBRARY 2019 MBA BOND PROJECTS FUND	-	-	31,830,759	-	31,830,759	(80,000)	31,750,759
Department ID: 5266000000 - KEARNS BRANCH PRGM	-	-	994,713	-	994,713	(20,000)	974,713
Project: LIBKEARNS - REBUDGET - KEARNS - NEW BUILDING	-	-	994,713	-	994,713	(20,000)	974,713

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	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Department ID: 5268000000 - GRANITE BRANCH PRGM	-	-	1,873,950	-	1,873,950	(10,000)	1,863,950
Project: LIBGRANITE - REBUDGET - GRANITE LIBRARY	-	-	1,873,950	-	1,873,950	(10,000)	1,863,950
Department ID: 5269000000 - DAYBREAK BRANCH PRGM	-	-	11,655,508	-	11,655,508	(50,000)	11,605,508
Project: LIBDAYBREAK - REBUDGET - DAYBREAK LIBRARY	-	-	11,655,508	-	11,655,508	(50,000)	11,605,508
Department ID: 5270000000 - WEST VALLEY CITY BRANCH PRGM	-	-	6,000,000	-	6,000,000	-	6,000,000
Project: LIBWVC - REBUDGET - WEST VALLEY LIBRARY	-	-	6,000,000	-	6,000,000	-	6,000,000
Department ID: 5271000000 - HERRIMAN BRANCH PRGM	-	-	11,306,588	-	11,306,588	-	11,306,588
Project: LIBHERRIMAN - REBUDGET - NEW HERRIMAN LIBRARY	-	-	11,306,588	-	11,306,588	-	11,306,588
Fund: 486 - STR 2020 BOND PROJECTS	-	-	500,000	-	500,000	(5,000)	495,000
Department ID: 5549000000 - HOMELESS SHELTER PROJECTS	-	-	500,000	-	500,000	(5,000)	495,000
Project: SHELTERHOME - STR 2019 Homeless Shelter Project	-	-	500,000	-	500,000	(5,000)	495,000
Fund: 620 - FLEET MANAGEMENT FUND	-	-	2,288,973	-	2,288,973	-	2,288,973
Department ID: 6800990000 - FLEET MANAGED CAPITAL PROJECTS PRGM	-	-	2,288,973	-	2,288,973	-	2,288,973
Project: FLTFUEL - FLEET FUEL	-	-	2,288,973	-	2,288,973	-	2,288,973
Fund: 710 - GOLF COURSES FUND	278,472	-	-	-	278,472	-	278,472
Department ID: 3820990000 - GOLF CAPITAL PROJECTS PRGM	278,472	-	-	-	278,472	-	278,472
Project: PARG21MBGC01 - Meadowbrook GC - Re-drill well	200,000	-	-	-	200,000	-	200,000
Project: PARG21MBGC02 - Meadowbrook GC - Fire Alarm Panel	25,000	-	-	-	25,000	-	25,000
Project: PARG21OMGC01 - Old Mill GC - Fire Alarm Panel	25,000	-	-	-	25,000	-	25,000
Project: PARG21SMGC01 - So Mountain GC - Fire Alarm Panel	25,000	-	-	-	25,000	-	25,000
Project: PARGOVHD - Golf Overhead	3,472	-	-	-	3,472	-	3,472
Fund: 726 - UPACA ECCLES THEATER FUND	46,856	-	1,013,604	-	1,060,460	(843,841)	216,619
Department ID: 3400990000 - ECCLES THEATER CAPITAL PROJECTS	46,856	-	1,013,604	-	1,060,460	(843,841)	216,619
Project: ECC_0001ES - REB-ES-REGENT STREET BLACK BOX THEATER RISERS	-	-	97,404	-	97,404	(97,404)	0
Project: ECC_0002ES - REB-ES-MCCARTHEY PLAZA	-	-	305,660	-	305,660	(305,660)	0
Project: ECC_0003ET - REB-ET-BUILDING STORAGE ACCESS	-	-	29,544	-	29,544	(29,544)	0
Project: ECC_0004ES - OPS-ES-SITE Equipment Replacement	10,000	-	-	-	10,000	-	10,000
Project: ECC_0005ES - REB-ES-BUILDING EVENT FURNITURE	-	-	14,951	-	14,951	(14,951)	0
Project: ECC_0007ES - REB-ES-REGENT STREET BLACK BOX PUBLIC STAIRWAY	-	-	28,643	-	28,643	(28,643)	0
Project: ECC_0009ES - OPS-ES-BTS SITE Equipment Replacement	15,000	-	-	-	15,000	-	15,000
Project: ECC_0009ET - ET-BLDG BTS EQUIP REPLACEMENT	20,000	-	-	-	20,000	-	20,000
Project: ECC_0010ET - REB-ET- VIDEO WALL	-	-	169,763	-	169,763	-	169,763
Project: ECC_0011ET - ET-DELTA HALL DOOR REPLACEMENT	-	-	103,400	-	103,400	(103,400)	0
Project: ECC_0016ES - ET-ECCLES THEATRICAL NETWORKS SITE	-	-	38,315	-	38,315	(38,315)	0

Salt Lake County
Capital Projects
2021 Proposed Stage Total Budget

	New	Addition / Reduction	Re-budget	Transfer	TOTAL EXPENSE	Revenue	NET
Project: ECC_0016ET - ET-ECCLES THEATRICAL NETWORKS BLDG	-	-	225,924	-	225,924	(225,924)	0
Project: ECC_CAP_OVERHEA - Overhead	1,856	-	-	-	1,856	-	1,856
Fund: 730 - SOLID WASTE MANAGEMNT FACILITY FUND	352,249	-	9,850,402	-	10,202,651	-	10,202,651
Department ID: 4750990000 - SOLID WASTE CAPITAL PROJECTS PRGM	352,249	-	9,850,402	-	10,202,651	-	10,202,651
Project: 2019_FINALCOVER - FINAL COVER	-	-	2,990,402	-	2,990,402	-	2,990,402
Project: 2019_METHANE - METHANE LINES	-	-	500,000	-	500,000	-	500,000
Project: MODULE_8 - MODULE 8 DESIGN & CONSTRUCTION	-	-	5,600,000	-	5,600,000	-	5,600,000
Project: OVERHEAD - CAPITAL PROJECTS OVERHEAD	2,249	-	-	-	2,249	-	2,249
Project: PERIMETER_RD - PERIMETER ROAD	350,000	-	640,000	-	990,000	-	990,000
Project: TS_SCALES - TRANSFER STATION SCALES REPLACEMENT	-	-	120,000	-	120,000	-	120,000
Fund: 735 - PUBLIC WORKS AND OTHER SERVICES FUND	-	537,000	264,721	-	801,721	-	801,721
Department ID: 8500990000 - JUSTICE COURTS CAPITAL PROJECTS PRGM	-	537,000	264,721	-	801,721	-	801,721
Project: 2019_COURTROOM - REMODEL COURT ROOMS	-	537,000	264,721	-	801,721	-	801,721
GRAND TOTAL	16,681,538	3,833,029	92,380,952	-	112,895,519	(6,536,613)	106,358,906

Salt Lake County

FTE Budget by Fund and Organization

2021 Mayor Proposed Budget

	2020 June Adjusted Budget	2020 Year- End Adjust- ments	2020 Final Budget	2021 Adjusted Base Budget Entered	Total Changes at Review Stage	Technical Stages Changes	Proposed Stages Changes	Proposed Stage Total Budget	Variance (Prop - Adj Base)
110 - GENERAL FUND									
10200000 - MAYOR ADMINISTRATION	36.75	0.00	36.75	36.75	3.00	0.00	(2.00)	37.75	1.00
10220000 - MAYOR FINANCIAL ADMINISTRATION	34.00	0.00	34.00	34.00	0.00	0.00	0.00	34.00	0.00
10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL	5.00	0.00	5.00	4.00	1.00	0.00	0.00	5.00	1.00
10250000 - RGNL TRANS HOUSING AND ECON DEV	40.00	0.00	40.00	39.00	2.00	0.00	0.00	41.00	2.00
24000000 - CRIMINAL JUSTICE SERVICES	147.75	0.00	147.75	147.75	(1.00)	0.00	2.00	148.75	1.00
31020000 - REAL ESTATE	3.00	0.00	3.00	3.00	0.00	0.00	0.00	3.00	0.00
36300000 - PARKS	82.00	0.00	82.00	82.00	1.00	0.00	0.00	83.00	1.00
36400000 - RECREATION	186.75	0.00	186.75	186.75	0.00	0.00	0.00	186.75	0.00
43500000 - EMERGENCY MANAGEMENT	1.00	0.00	1.00	1.00	0.00	0.00	0.00	1.00	0.00
43600000 - ADDRESSING	4.00	0.00	4.00	4.00	0.00	0.00	0.00	4.00	0.00
60500000 - INFORMATION SVCS	103.75	0.00	103.75	103.75	1.00	0.00	0.00	104.75	1.00
61000000 - CONTRACTS AND PROCUREMENT	10.00	0.00	10.00	10.00	0.00	0.00	0.00	10.00	0.00
61500000 - HUMAN RESOURCES	31.00	0.00	31.00	31.00	2.00	0.00	(3.00)	30.00	(1.00)
63100000 - FACILITIES MANAGEMENT	1.80	0.00	1.80	1.80	0.00	0.00	0.00	1.80	0.00
64000000 - RECORDS MANAGEMENT AND ARCHIVES	5.00	0.00	5.00	5.00	0.00	0.00	0.00	5.00	0.00
70100000 - COUNCIL	26.00	0.00	26.00	26.00	0.00	0.00	0.00	26.00	0.00
76000000 - AUDITOR	14.00	0.00	14.00	14.00	0.00	0.00	0.00	14.00	0.00
79000000 - CLERK	16.00	0.00	16.00	16.00	0.00	0.00	0.00	16.00	0.00
79010000 - CLERK - ELECTIONS	18.75	0.00	18.75	18.75	0.00	0.00	0.00	18.75	0.00
82000000 - DISTRICT ATTORNEY	283.50	0.00	283.50	283.50	0.00	0.00	0.00	283.50	0.00
88000000 - RECORDER	19.00	0.00	19.00	19.00	4.00	0.00	0.00	23.00	4.00
91200000 - COUNTY JAIL	907.50	1.00	908.50	908.50	8.00	0.00	(12.00)	904.50	(4.00)
91250000 - SHERIFF PUBLIC SAFETY BUREAU	135.00	5.00	140.00	140.00	19.00	0.00	(8.00)	151.00	11.00
91300000 - SHERIFF CW INVEST/SUPPORT SVCS	12.00	0.00	12.00	12.00	0.00	0.00	0.00	12.00	0.00
94000000 - SURVEYOR	20.48	0.00	20.48	20.48	0.00	0.00	0.00	20.48	0.00
Total GENERAL FUND	2,144.03	6.00	2,150.03	2,148.03	40.00	0.00	(23.00)	2,165.03	17.00

Salt Lake County
FTE Budget by Fund and Organization
 2021 Mayor Proposed Budget

	2020 June Adjusted Budget	2020 Year- End Adjust- ments	2020 Final Budget	2021 Adjusted Base Budget Entered	Total Changes at Review Stage	Technical Stages Changes	Proposed Stages Changes	Proposed Stage Total Budget	Variance (Prop - Adj Base)
120 - GRANT PROGRAMS FUND									
21000000 - YOUTH SERVICES DIVISION	151.25	0.00	151.25	151.25	0.00	0.00	0.00	151.25	0.00
22500000 - BEHAVIORAL HEALTH SERVICES PRGM	26.00	0.00	26.00	26.00	0.00	0.00	0.00	26.00	0.00
23000000 - AGING AND ADULT SERVICES	151.39	0.00	151.39	151.39	0.00	0.00	0.00	151.39	0.00
Total GRANT PROGRAMS FUND	328.64	0.00	328.64	328.64	0.00	0.00	0.00	328.64	0.00
185 - SLCO ARTS AND CULTURE FUND									
35000000 - SLCO ARTS AND CULTURE	55.25	0.00	55.25	55.25	0.00	0.00	0.00	55.25	0.00
Total SLCO ARTS AND CULTURE FUND	55.25	0.00	55.25	55.25	0.00	0.00	0.00	55.25	0.00
235 - UNINCORP MUNICIPAL SERVICES FUND									
50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total UNINCORP MUNICIPAL SERVICES FUND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
250 - FLOOD CONTROL FUND									
46000000 - FLOOD CONTROL ENGINEERING	31.00	0.00	31.00	31.00	0.00	0.00	0.00	31.00	0.00
Total FLOOD CONTROL FUND	31.00	0.00	31.00	31.00	0.00	0.00	0.00	31.00	0.00
280 - OPEN SPACE FUND									
10800000 - OPEN SPACE	0.25	0.00	0.25	0.25	0.00	0.00	0.00	0.25	0.00
Total OPEN SPACE FUND	0.25	0.00	0.25	0.25	0.00	0.00	0.00	0.25	0.00
310 - ZOOS ARTS AND PARKS FUND									
35940000 - ZAP ADMINISTRATION	2.00	0.00	2.00	2.00	0.00	0.00	0.00	2.00	0.00
Total ZOOS ARTS AND PARKS FUND	2.00	0.00	2.00	2.00	0.00	0.00	0.00	2.00	0.00

Salt Lake County
FTE Budget by Fund and Organization
 2021 Mayor Proposed Budget

	2020 June Adjusted Budget	2020 Year- End Adjust- ments	2020 Final Budget	2021 Adjusted Base Budget Entered	Total Changes at Review Stage	Technical Stages Changes	Proposed Stages Changes	Proposed Stage Total Budget	Variance (Prop - Adj Base)
340 - STATE TAX ADMINISTRATION LEVY FUND									
70110000 - COUNCIL-TAX ADMINISTRATION	5.50	0.00	5.50	5.50	0.00	0.00	0.00	5.50	0.00
73000000 - ASSESSOR	106.00	0.00	106.00	106.00	0.00	0.00	0.00	106.00	0.00
76010000 - AUDITOR-TAX ADMINISTRATION	10.00	0.00	10.00	10.00	0.00	0.00	0.00	10.00	0.00
82010000 - DISTRICT ATTORNEY-TAX ADMIN	2.00	0.00	2.00	2.00	0.00	0.00	0.00	2.00	0.00
88510000 - RECORDER-TAX ADMINISTRATION	24.75	0.00	24.75	24.75	4.00	0.00	0.00	28.75	4.00
94010000 - SURVEYOR TAX ADMINISTRATION	6.00	0.00	6.00	6.00	0.00	0.00	0.00	6.00	0.00
97000000 - TREASURER-TAX ADMINISTRATION	25.00	0.00	25.00	25.00	0.00	0.00	0.00	25.00	0.00
Total STATE TAX ADMINISTRATION LEVY FUND	179.25	0.00	179.25	179.25	4.00	0.00	0.00	183.25	4.00
360 - LIBRARY FUND									
25000000 - LIBRARY	413.00	0.00	413.00	413.00	25.00	0.00	0.00	438.00	25.00
Total LIBRARY FUND	413.00	0.00	413.00	413.00	25.00	0.00	0.00	438.00	25.00
370 - HEALTH FUND									
21500000 - HEALTH	363.50	2.00	365.50	365.50	0.00	0.00	0.00	365.50	0.00
Total HEALTH FUND	363.50	2.00	365.50	365.50	0.00	0.00	0.00	365.50	0.00
390 - PLANETARIUM FUND									
35100000 - CLARK PLANETARIUM	32.00	0.00	32.00	32.00	0.00	0.00	0.00	32.00	0.00
Total PLANETARIUM FUND	32.00	0.00	32.00	32.00	0.00	0.00	0.00	32.00	0.00
620 - FLEET MANAGEMENT FUND									
68000000 - FLEET MANAGEMENT	46.00	0.00	46.00	46.00	0.00	0.00	0.00	46.00	0.00
Total FLEET MANAGEMENT FUND	46.00	0.00	46.00	46.00	0.00	0.00	0.00	46.00	0.00

Salt Lake County
FTE Budget by Fund and Organization
 2021 Mayor Proposed Budget

	2020 June Adjusted Budget	2020 Year- End Adjust- ments	2020 Final Budget	2021 Adjusted Base Budget Entered	Total Changes at Review Stage	Technical Stages Changes	Proposed Stages Changes	Proposed Stage Total Budget	Variance (Prop - Adj Base)
650 - FACILITIES SERVICES FUND									
63000000 - FACILITIES SERVICES	72.20	0.00	72.20	72.20	1.00	0.00	0.00	73.20	1.00
63500000 - TELECOMMUNICATIONS	5.00	0.00	5.00	5.00	0.00	0.00	0.00	5.00	0.00
69000000 - GOVERNMENT CENTER OPERATIONS	3.00	0.00	3.00	3.00	(1.00)	0.00	0.00	2.00	(1.00)
Total FACILITIES SERVICES FUND	80.20	0.00	80.20	80.20	0.00	0.00	0.00	80.20	0.00
680 - EMPLOYEE SERVICE RESERVE FUND									
53040000 - EMP SERV RES-WELLNESS PROGRAM	3.00	0.00	3.00	3.00	0.00	0.00	0.00	3.00	0.00
53050000 - EMP SERV RES-FITNESS CENTER	0.50	0.00	0.50	0.50	0.00	0.00	0.00	0.50	0.00
Total EMPLOYEE SERVICE RESERVE FUND	3.50	0.00	3.50	3.50	0.00	0.00	0.00	3.50	0.00
710 - GOLF COURSES FUND									
38200000 - GOLF COURSES	38.00	0.00	38.00	38.00	0.00	0.00	0.00	38.00	0.00
Total GOLF COURSES FUND	38.00	0.00	38.00	38.00	0.00	0.00	0.00	38.00	0.00
726 - UPACA ECCLES THEATER FUND									
34000000 - UPACA ECCLES THEATER	24.25	0.00	24.25	24.25	0.00	0.00	0.00	24.25	0.00
Total UPACA ECCLES THEATER FUND	24.25	0.00	24.25	24.25	0.00	0.00	0.00	24.25	0.00
730 - SOLID WASTE MANAGEMNT FACILITY FUND									
47500000 - SL COUNTY LANDFILL	50.00	0.00	50.00	50.00	0.00	0.00	0.00	50.00	0.00
Total SOLID WASTE MANAGEMNT FACILITY FUND	50.00	0.00	50.00	50.00	0.00	0.00	0.00	50.00	0.00
735 - PUBLIC WORKS AND OTHER SERVICES FUND									
41000000 - ANIMAL SERVICES	54.75	3.00	57.75	57.75	3.00	0.00	0.00	60.75	3.00
44000000 - PUBLIC WORKS OPERATIONS	129.75	0.00	129.75	129.75	(17.00)	0.00	0.00	112.75	(17.00)
45000000 - PUBLIC WORKS ENGINEERING	15.00	0.00	15.00	15.00	0.00	0.00	0.00	15.00	0.00
85000000 - JUSTICE COURTS	14.00	0.00	14.00	14.00	0.00	0.00	0.00	14.00	0.00
Total PUBLIC WORKS AND OTHER SERVICES FUND	213.50	3.00	216.50	216.50	(14.00)	0.00	0.00	202.50	(14.00)
Grand Total	4,004.37	11.00	4,015.37	4,013.37	55.00	0.00	(23.00)	4,045.37	32.00



2021 Salary and Benefits Budget Recommendations

2021 Salary and Benefits Recommendations Summary

To compete for talent, Utah public employers need to learn from the private sector and be more holistic with its compensation, benefits and rewards programs. After this is accomplished, the focus should be around culture, employee wellbeing, and providing meaningful experiences and employment opportunities. Without this strategy, the ability for the public sector to attract and retain needed personnel will continue to erode.

This document provides the Mayor's salary-related recommendations and benefits considerations for the 2021 fiscal year. These recommendations are focused on enterprise-wide salary actions. Individual Agency recommendations are outlined separately by those Agencies. The salary-related recommendations include a 1.5% General (GEN) and 2% Trade/Technical (TRD) Salary Structure Adjustments and related Employee Pay Adjustments to maintain Employees' position in their new salary range (excluding Sworn, Provisional and Temporary Employees). The Sheriff's Office regularly submits a separate budget request for their Sworn and Civilian Employees.

The 2021 benefits considerations include 1) no cost increase for Employees' health and dental plan premiums, 2) continuation of High Deductible Health Plans (HDHP) at no cost to full-time, benefitted Employees, the HSA Employer contribution, tuition reimbursement, wellness incentives, Tier II Long-term disability Benefit protection, and the County Facilities 20% Employee Discount Card 3) guaranteed life insurance issue amount increase of \$50,000 (from \$150,000 to \$200,000) and 4) an increase in on-site daycare tuition (3%).

County Total Rewards Philosophy

Developed in 2015, Salt Lake County's Total Compensation Philosophy is to attract, motivate and retain quality Employees who support the County mission of providing high-quality, cost-effective public services. We believe in a transparent, performance-based approach to compensation.

We strive to provide Employees with competitive compensation, benefits and retirement programs that reflect current market practices and are fiscally responsible.

Our goal is to compete in comparable markets for high performing Employees and recognize that public service has rewards beyond a base salary.

Employees expect fairness and equity; diversity and inclusion; quality supervision; career development; recognition and work/life balance. Our Employees enjoy a superior work culture, career development and growth opportunities and the satisfaction of serving the public.

Impact of COVID-19 on Compensation and Benefits

Organizations are changing how they reward and recognize employees as they proceed in uncertain budgetary times. Remote workers, fewer staff and different processes have driven leaders to find new ways to measure and reward quality and high performance. Utah's unemployment rate (4.1%) is about half the national average (7.9%) and still has a relatively competitive labor market. Even with the increase in unemployment, COVID's impact on Utah's workplace and labor market is evident.

2020 salary budget surveys report that agencies continue to compete for top talent and are needing to pay competitively for that talent. The amounts of bonus payouts to top performers have increased while less is going to base pay as organizations' salary budgets are tightened.

The current environment is shifting more toward paying for top skills and talent and rewarding high performance and away from paying for employees' tenure. These are different approaches than what the county has typically taken. The County's merit system is largely based on paying for employees' tenure. In response to an increased focus on paying for top talent and high performance, Human Resources 2021 salary and benefits recommendations consider these market pressures.

Source: Bureau of Labor Statistics, August, September; WorldatWork, *Future Look*, August 28, 2020; HR Executive: *What COVID means to compensation*, Aug 3, 2020

As of 3Q20, there have been no significant changes to medical insurance plans or impacts on costs as an outcome of COVID-19. Some insurance plans have expanded benefits to better cover services, such as telemedicine and certain diagnostic services. Human Resources anticipates the impact of COVID healthcare will be more evident during the 2022 plan renewal cycle.

Benefits

Utah employers along the Wasatch front since the 2012 economic recovery (post-Great Recession), have had to walk a fine line with regard to their Employee benefits programs. Healthcare has consistently experienced hyper-inflation, significantly affecting one of employers' already high cost expenses. With the extremely tight labor market the balancing act in which employers are obligated to participate is how to pay the continual higher costs of health care, while keeping a benefits package that will retain and attract personnel.

Going into 2021, no substantive changes will be experienced in County benefits offerings, plan design, cost-share or premiums. A few enhancements to existing plans are recommended. Given contemporary strains on employer benefit plans and escalating costs, this is an atypical and favorable circumstance.

2020 Legislative Intent

In 2019, Salt Lake County Council passed the following legislative intent:

4. Benchmark Health Insurance Benefits and Practices

It is the intent of the Council to form a working group to explore the health care market and related benefits along the Wasatch Front, in both the private and governmental sectors, and to report back to the Council with recommendations. The working group will consist of the Council's fiscal staff, the SLCO Chief Financial Officer and his team, and the county's health benefits consultant.

This study was undertaken by NFP, the County's employee benefits and HR consulting firm, in 2Q20 (prior to the COVID-19's sustained effects). NFP finds that overall, the County is offering a competitive employee health plan benefit. It is at or leading the market in almost every benefit measured. There are a few legacy benefit areas related to waiting periods, premium cost sharing, plan designs, and H.S.A frontloading that could

be refined and updated for better efficiencies and cost savings, while still meeting the expectations of potential new Employees and existing stakeholders.

2021 Benefits Summary

Health and Dental Plans

- No Employee premium increases to the 2021 health and dental plans
- County to absorb .21% reinsurance increase approximately \$98,000 annually
- Provide additional medical services as 'pre-deductible' on HDHP plans (*CARES Act extends thru 12/31/21*)
- Telemedicine services covered at 100%- \$11,000 annually

Retirement

- No net change to the budget
- Minor shift in Tier 2 Hybrid plan reduces County 401(k) contribution share by .27% and increases the pension share by the same amount

Long Term Disability

- Continues to be an important benefit for the financial well-being of Employees experiencing major health issues
- Rate increasing 12.47% or approximately \$98,000.00 annually

Medicare Supplement Plan

- Rates increasing 2.9%

Onsite Daycare

- Request 3 % tuition increase (2% to teacher salaries and 1% to cost of food and materials)
 - Keeps tuition cost below the Wasatch Front market average

Life Insurance

- Guaranteed issue amount increases \$50K (from \$150k to \$200k)

Recommend Continuing

- High Deductible Health Plan (HDHP) at no cost for full-time benefitted Employees with HSA Employer contribution
- Wellness incentive – cash rebate and HSA contributions based on participation
- Tuition Reimbursement – up to 100% reimbursement capped at \$5250/yr. (IRS Limit)
- County Facilities 20% Employee Discount Card for eligible Employees
- Tier II Long-term Disability Benefit protection (Employees approved for LTD continue to receive service credits through URS) coverage

Compensation

COVID-19 and the ensuing social and economic effects presents unique challenges in managing County employee compensation. Many of our Employees are working in new and extraordinary ways in public service. Yet, the County's revenue is diminished and uncertain. At a time that financial rewards seem particularly appropriate, our ability to provide them is limited.

Retrospective: 2018, 2019 and 2020 Salary Adjustments

The 2020 salary-related adjustments included, 1) a 2.75% Annual Base Pay Increase*, 2) a 2% General (GEN) and 3% Trade/Technical (TRD) Salary Structure Adjustments and related Employee Pay Adjustments to bring Employees' pay to the new minimum of their salary grades and 3) establishing a countywide minimum Living Wage rate of \$12.00/hour.

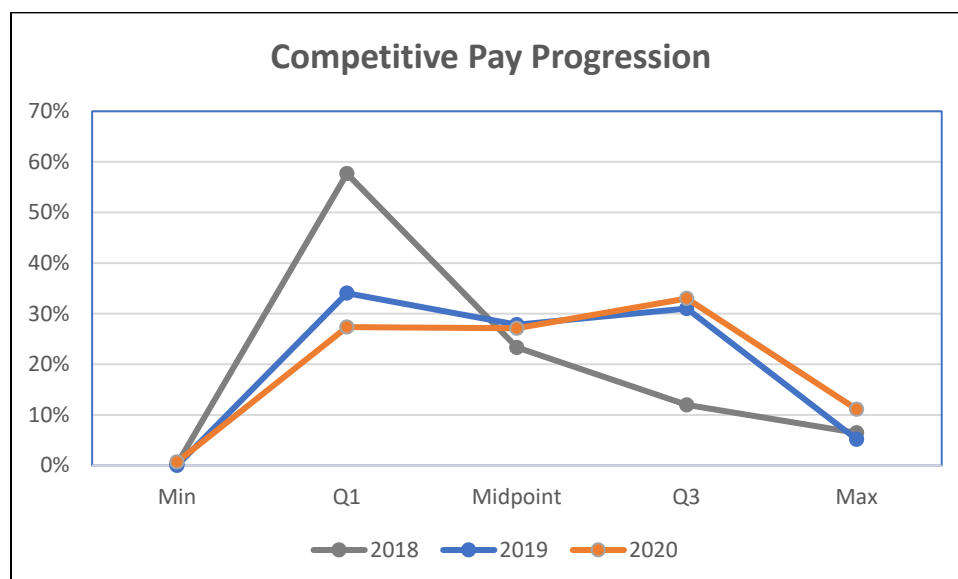
The 2019 adjustments included, 1) a 3.0% Annual Base Pay Increase* and 2) a 2% General (GEN) Salary Structure Adjustments and related Employee Pay Adjustments to bring Employees' pay to the new minimum of their salary grades.

The 2018 salary-related adjustments included, 1) a 1.5% Annual Base Pay Increase* and 2) 2% GEN and 2% TRD Salary Structure Adjustments and a 1% Employee Pay Adjustment to partially maintain Employees' position in their new salary range.

* Annual pay increases include all benefitted Employees except for Sworn, Provisional and Temporary Employees.

2020 Employee Competitive Pay Progression, Compa-Ratio and Quartile Placement

The following chart illustrates the considerable progress the County has made over the past few years with paying Employees' salaries that are more competitive. The chart shows the salary range divided into quartiles and shows the range's minimum, midpoint and max. The grade midpoints reflect the average market rates for the jobs in a grade. The chart shows in 2018 that almost 80% of County Employees' pay fell below the midpoints. In 2020, less than 60% of Employees' pay is below the midpoint.



The compa-ratio is another measure that compares Employees’ pay to the grade midpoint and market rates. In 2018, the average compa-ratio was .91, around 9% below market. This year, the average compa-ratio is .97. That suggests that, on average, salaries in 2020 are about 3% below market.

This shift is largely due to two key events. First, the pay policy and pay practice changes that took place in 2016. The policy changes removed the salary requirement that limited hiring and transferring salaries between the grade minimums and just 5% into the grade regardless of the related education and experience the Employee had.

Second, the two rounds of compression adjustments in 2018 and 2019. Each of those pay compression projects funded approximately \$4 million in pay and benefits. The compression methodology provided greater salary increases to Employees’ with pay in the grades’ first and second quartiles.

The following table identifies the number of Employees in each quartile for both the GEN and the TRD salary structures. In both salary structures, the number of Employees in the first and second quartiles are almost the same. This is further evidence that Employees’ pay has shifted dramatically from the first quartile in 2018 further into the grades’ ranges suggesting Employees are being paid closer to market averages.

Salary Structure/ Quartile	# of Employees	% of Salary Structure	Salary Structure/ Quartile	# of Employees	% of Salary Structure
GEN	2239		TRD	632	
Q1	660	29.5%	Q1	151	23.9%
Q2	632	28.2%	Q2	152	24.1%
Q3	704	31.4%	Q3	251	39.7%
Q4	243	10.9%	Q4	78	12.3%

Excludes Elected, Appointed, Sworn, Provisional, Temporary Employees

Excludes salaries above grade maximum

Minimum Living Wage—Update

In January 2020, the County implemented a \$12.00/hour minimum Living Wage based on the One Adult and No Children category in the 2019 MIT Living Wage Calculator. This year’s review of the 2020 MIT report showed minimal change to the One Adult and No Children category. As such, Human Resources is not recommending a change to the \$12.00/hour minimum Living Wage for 2021. The tables below compare the living wage rates for 2019 and 2020.

2020 MIT Living Wage		
1 Adult 0 Children	2 Adults (Both Working) 2 Children	2 Adults (1 Working) 2 Children
\$12.02	\$17.00	\$26.70

2019 MIT Living Wage		
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1 Adult 0 Children	2 Adults (Both Working) 2 Children	2 Adults (1 Working) 2 Children
\$11.93	\$16.57	\$25.95

2021 Compensation Recommendation

It is recommended to adjust the General (GEN) and Trade/Technical (TRD) salary structures in response to market movements. The salary structure adjustments would go into effect January 1, 2021.

Based on Human Resource’s recommendations, it was determined to move forward the option that *adjusts the General (GEN) salary structure by 1.5% and the Trade/Technical (TRD) salary structure by 2% and to fund the pay increases in those amounts*. Employees in the GEN structure will receive 1.5% pay increase. Those in the TRD structure will receive a 2% pay increase. This approach matches the competitive market’s upward salary movement, maintains Employees’ current compa-ratios (Employee salary: salary range midpoint) and does not contribute to salary compression. This will apply to all Employee types, except Sworn, Provisional and Temporary.

The following table shows the 2021 budget direction that is based on these recommendations.

FY 2021 Salary Recommendations Options		
Align with Market Rates Includes salary and benefits costs		
Type of Adjustment	Option	Option Cost
Salary Structure Adjustment-- Increase EE pay by the structure adjustment percentage to maintain range placement in the new range	GEN 1.5%	\$2,555,215
	TRD 2.0%	\$1,080,822
Overall Cost		\$3,636,037

2021 Salary Structure Adjustments

Regularly adjusting the structures is one of the central ways to keep the foundation of the County's compensation program moving with the market. Even during times with tight salary budgets, it must be a priority to move salary structures as the market moves to keep the County's competitive compensation framework intact.

Based on 2020 salary budget surveys, Human Resources recommends adjusting the GEN salary structure up 1.5% and the TRD structure up 2% in 2021. This will increase the minimum, midpoint and the maximum of each grade in the GEN and TRD by 1.5% and 2%, respectively.

The table below compares each grade to the market median showing the GEN structure is 1.5% below the market and the TRD structure is 2% below the market.

GEN Grade	Grade Midpoint	Market Median	Midpoint Compared Market Median	TRD Grade	Grade Midpoint	Market Median	Midpoint Compared Market Median
8	\$ 31,308	\$ 30,976	1.011				
9	\$ 32,689	\$ 30,484	1.072	9	\$ 38,479	38569	0.998
10	\$ 35,458	\$ 35,564	0.997	10	\$ 41,958	\$ 45,013	0.932
11	\$ 38,758	\$ 39,025	0.993	11	\$ 46,174	\$ 45,945	1.005
12	\$ 42,804	\$ 41,502	1.031	12	\$ 51,129	\$ 51,111	1.000
13	\$ 48,342	\$ 51,039	0.947	13	\$ 55,873	\$ 60,907	0.917
14	\$ 56,114	\$ 55,876	1.004	14	\$ 63,992	\$ 71,214	0.899
15	\$ 65,484	\$ 66,869	0.979	15	\$ 73,584	\$ 71,863	1.024
16	\$ 76,772	\$ 75,791	1.013	16	\$ 85,287	\$ 89,638	0.951
17	\$ 90,294	\$ 96,699	0.934	17	\$ 99,308	\$ 99,986	0.993
18	\$ 111,909	\$ 116,609	0.960	18	\$ 115,964	\$ 108,246	1.071
19	\$ 119,043	\$ 132,371	0.899	19	\$ 121,235	\$ 126,495	0.958
20	\$ 127,774	\$ 133,014	0.961	20	\$ 126,507	\$ 126,547	1.000
Average			0.985	Average			0.979
Percent below Market			1.5%	Percent below Market			2.0%

Because adjusting the salary structures are a priority, each of the options in the *2021 Salary-Based Recommendations* tables that are listed in the Appendix includes the recommendation to adjust both salary structures.

2021 Base Pay Increases

Due to COVID budgetary impacts, 2020 salary budget projections for base pay increases are the smallest since the Great Recession in 2009 – 2010. All industries projected smaller salary increase from prior years. The government sector showed the most significant decrease with salary projections in 2021 at 2%. However, employers still projecting, albeit lower pay increases in 2021, indicates an optimism about an economic recovery in 2021 and hope to restore some lost pay.

According to 2020 Salary Budget Surveys and local government comparators, the projected 2021 base pay increases range from 2.0% to 3.0% with an overall average of 2.5%. The table below shows the 2021 projected base pay increases compared to 2020.

2020 Actual Base Pay Increases		2021 Projected Base Pay Increases	
Salary Budget Survey	Increase %	Salary Budget Survey	Increase %
Culpepper-Govt/Public Admin	2.4%	Culpepper-Govt/Public Admin	2.3%
Culpepper-Utah	2.9%	Culpepper-Utah	3.0%
Local Govt Agencies--Utah	2.9%	Local Govt Agencies--Utah	2.2%
Local Govt Agencies--Wasatch Front	2.9%	Local Govt Agencies--Wasatch Front	2.0%
Willis Towers Watson-General Industry	3.0%	Willis Towers Watson-General Industry	2.8%
WorldatWork-Western Region	2.5%	WorldatWork-Western Region	2.9%
2020 Actual Average	2.8%	2021 Projected Average	2.5%

The 2020 salary budget surveys also reported that about 75% of companies plan to award annual performance bonuses next year, the same number of companies as last year. These bonus payouts are generally tied to company and employee performance goals.

Although the number of performance bonus awards remains the same, the *amounts* of the bonus payouts are projected to be higher in 2021. One common reason is that companies are heading into 2021 with limited salary budgets and still want to reward high performing employees. In many cases, more companies opt to reward high performance with larger lump sum bonus payments and smaller increases to employees' base salaries.

Source: Salary.com National 2020-2021 Salary Budget Survey; Willis Towers Watson, 2020 General Industry Salary Budget Survey.

With consideration budget constraints and continue revenue uncertainties, other than the salary increase corresponding with the salary structure adjustments (1.5% GEN, 2% TRD) no additional annual ("merit") increase is being recommended at this time. It is recommended this be reviewed in June 2021 for budget availability for a mid-year, partial-year "merit" base salary increase.

If an annual pay increase is awarded, it is recommended to be handled in alignment with customary practices: based upon the Employee's 2020 Annual Performance Appraisal, prorated by applicable partial-year service. An Employee whose performance is "Unacceptable" – a 1 or 2 rating, would be ineligible for an annual pay increase. Employees with salaries above their job salary grade maximum ("redlined") will be eligible for up to a 1% of salary lump sum payment. This pay increase is intended to reward Employees for their work performance and assist in maintaining competitive wage levels.

Sources: Mercer, Compensation and Benefits Impacts of COVID-19, May 2020.; SHRM, Salary Increase Budgets Decline for First Time in 12 Years, Sept 3, 2020, Salary.com, 2020-2021 US and Canada National Salary Budget Survey, Sept 2020.

Human Resources' additional, detailed base pay increase recommendations are included in the Appendix.

Gender Pay Review

The gender pay equity analysis included 2941 County Employees, 1676 were female, 1265 were male. In the General salary structure, 1578 are female and 703 are male. In the Trade/Technical salary structure, 98 are female and 562 are male.

Of the 22 grades in both salary structures with both male and female Employees, on average males make more than females in 15 grades. While in general, men are making more than women, the average difference is less than one dollar for six of the 17 grades.

All salary differences in the General structure are less than one standard deviation. In the Technical/Trade structure, grades 009, 014 and 018 have pay differences greater than one standard deviation but less than two standard deviations. While statistically there are no existing issues, further investigation into these areas is needed to determine factors affecting these pay differences. The gender pay review tables are included in the Appendix.

Minority Pay Review

The minority pay equity analysis included 2817 county Employees, 526 were minority, 2291 were non-minority. In the General salary structure, 424 are minority and 1758 are non-minority. In the Trade/Technical salary structure, 102 are minority and 533 are non-minority.

Of the 24 grades in both salary structures with both Minority and Non-Minority Employees, on average Non-Minority Employees make more than Minority Employees in 13 grades. The average difference is less than one dollar for 10 of the 14 grades. All but four grades in the GEN and TRD structures have pay differences less than one standard deviation but less than two standard deviations. As with the Gender analysis, statistically, there are no issues. The minority pay review tables are included in the Appendix.

Appendix

Supporting Recommendations and Documentation

The *2021 Salary-Based Recommendations* tables below lists Human Resources salary-based recommendation as well as provides additional salary options for consideration. These recommendations were submitted to the Total Rewards Advisory Committee, the CFO and the Mayor for discussion and their recommendations. From these recommendations it was determined to propose the 1.5% General salary structure and the 2% Trade/Technical salary structure adjustments. Employees in the GEN structure will receive 1.5% base pay increase. Those in the TRD structure will receive a 2% base pay increase.

FY 2021 Salary Recommendations Options								
Plan 1: Aligns with Market Rates Includes salary and benefits costs								
Order of Adjustment	Type of Adjustment	EE Count	Option A	Option A Cost	Option B	Option B Cost	Option C	Option C Cost
1	Salary Structure Adjustment--Increase all EE pay by the structure adjustment percentage to maintain range	2308	GEN 1.5%	\$2,555,215	GEN 1.5%	\$2,555,215	GEN 1.5%	\$2,555,215
		665	TRD 2.0%	\$1,080,822	TRD 2.0%	\$1,080,822	TRD 2.0%	\$1,080,822
2	Annual Base Pay Increase Across-the-Board	2,973	1.75%	\$3,990,434	1.00%	\$2,280,248	0	\$0
3	Total Targeted Award for Extraordinary COVID Efforts (Lump sum)		0.75%	\$1,682,916	0.50%	\$1,121,944	0.25%	\$560,972
	Cost--Base Pay			\$6,398,341		\$4,837,375		\$2,884,604
	Cost--Benefits			\$2,911,045		\$2,200,854		\$1,312,405
	Overall Cost			\$9,309,387		\$7,038,229		\$4,197,009

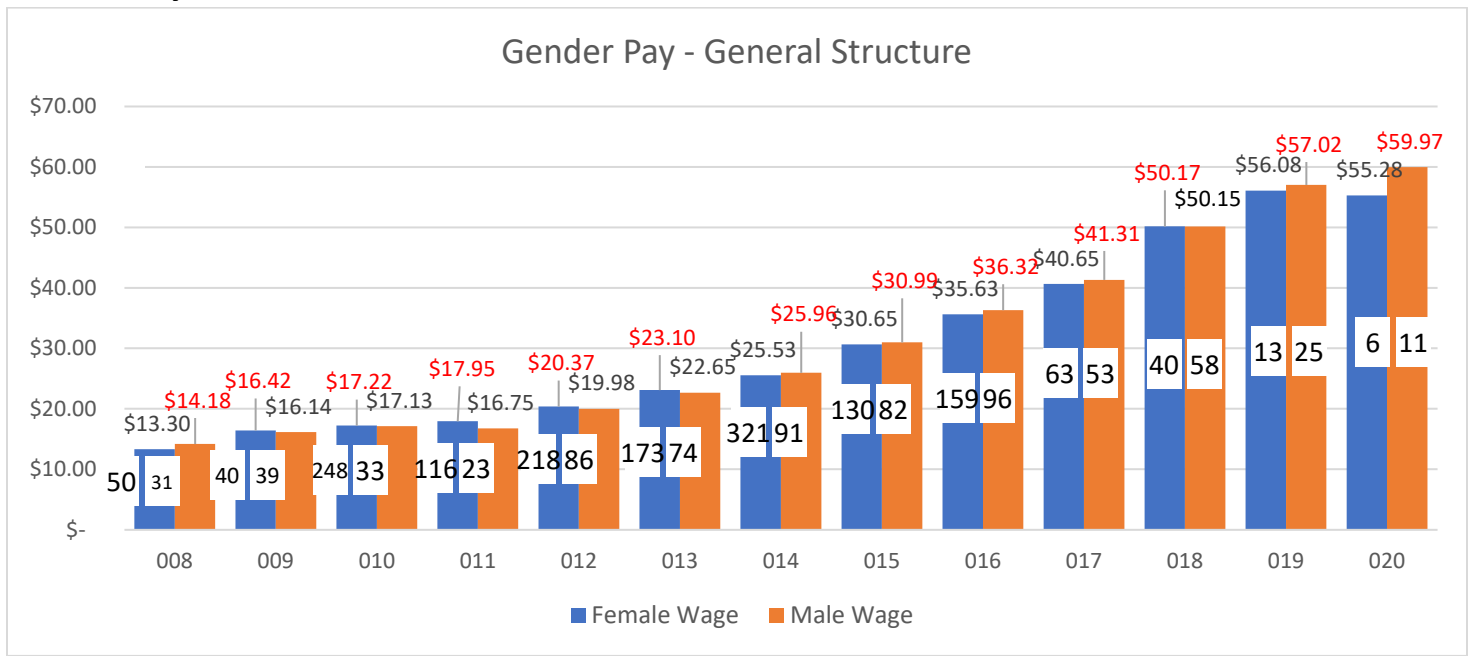
FY 2021 Salary Budget Recommendations								
Plan 2: Increase Pay to New Grade Minimum Only Includes salary and benefits costs								
Order of Adjustment	Type of Adjustment	EE Count	Option A	Option A Cost	Option B	Option B Cost	Option C	Option C Cost
1	Salary Structure Pay Adjustment--Pay increases to new grade minimum only	95	GEN 1.5%	\$49,267	GEN 1.5%	\$49,267	GEN 1.5%	\$49,267
		11	TRD 2.0%	\$9,721	TRD 2.0%	\$9,721	TRD 2.0%	\$9,721
2	Total Annual Base Pay Increase Across-the-Board	2,973	1.75%	\$3,990,434	1.00%	\$2,280,248	0	\$0
3	Total Targeted Award for Extraordinary COVID Efforts (Lump sum)		.75% Award	\$1,682,916	.5 % Award	\$1,121,944	.25% Award	\$560,972
	Cost--Base Pay			\$3,897,287		\$2,354,555		\$426,098
	Cost--Benefits			\$1,773,144		\$1,071,249		\$193,861
	Overall Cost			\$5,670,431		\$3,425,804		\$619,959

2020-2021 Local Government Agency Budget Survey							
Agency	Merit %	COLA %	Market Adjustment %	Total Base pay increase up to %	Salary Structure Adjustment %	Effective date	Notes
Box Elder County	3.00 %	0.00 %	0.00%	3.00%	0.00%	1/1/2021	
Cedar City	0.00 %	0.00 %	2.50%	2.50%	0.00%	7/1/2020	
Clearfield City	2.00 %	0.00 %	2.00%	4.00%	0.00%	1/1/2021	
Clinton City	2.00 %	2.00 %	0.00%	4.00%	0.00%	7/1/2020	
Davis County	2.74 %	2.00 %	0.00%	0.00%	0.00%	1/1/2020	Market Adjustment: Selected job classes
Herriman City	4.00 %	0.00 %	0.00%	4.00%	0.00%	7/1/2020	
Lindon City	2.50 %	0.00 %	0.00%	2.50%	0.00%	1/1/2020	
Salt Lake City	0.00 %	0.00 %	0.00%	0.00%	0.00%		
Sandy City	0.00 %	2.00 %	0.00%	0.00%	0.00%	7/1/2020	
South Ogden City (average)	2.85 %	3.80 %	0.00%	0.00%	0.00%	7/13/2020	Merit: Average 2.85%. 2.1% to 3.6% based on step
State of Utah	0.00 %	0.00 %	0.00%	0.00%	0.00%	7/1/2020	
Syracuse City	3.83 %	0.00 %	0.00%	3.83%	0.00%	7/1/2020	
Unified Police Department	2.75 %	0.00 %	0.00%	2.75%	0.00%	7/1/2020	
Washington County	0.00 %	4.00 %	0.00%	4.00%	2.00%	1/1/2020	
Weber County	3.00 %		0.00%	0.00%	0.00%		Merit: Up to 3% COLA: \$.45/hour Market Adjustment: Selected job classes (\$150,000 market adjustment budget for one year)
Wasatch Front Average	2.00 %						
Overall Average	1.91 %	0.99 %	0.30%	2.04%	0.13%		

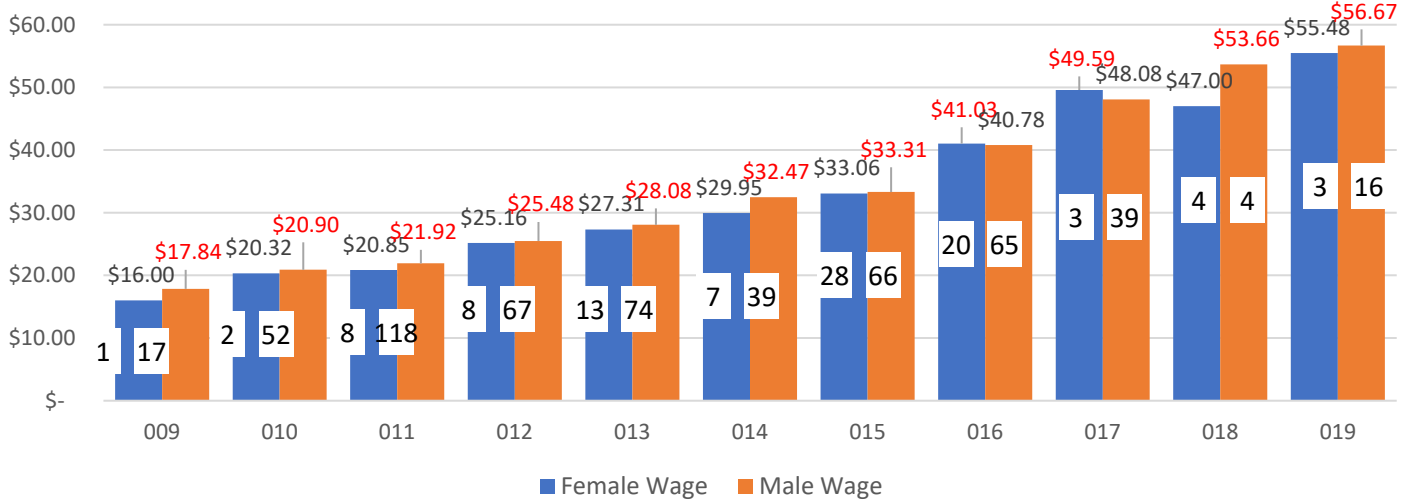
Salary Surveys used in 2021 Salary/Benefits Budget Recommendations
All Survey Data Aged to July 1, 2020

Survey Name
CompData Health Care - West, 2018
CompData Not-For-Profit - West, 2018
Culpepper Engineering, 2019
Culpepper Information Technology, 2019
Employers Assoc of America, National IT & Engineering Survey, 2019
Employers Council Benchmark - Utah, 2018
ERI Salary Assessor (Salt Lake County), 2018
Mercer Benchmark Finance, Accounting & Legal, 2019
Mercer Benchmark Information Technology, 2019
TechNet County Government Utah (Salt Lake County), 2019
Western Management Group Salt Lake Area, 2019
WTW General Industry Executive, 2019
WTW General Industry Mid-Mgmt, Prof & Support, 2019

Gender Pay Review



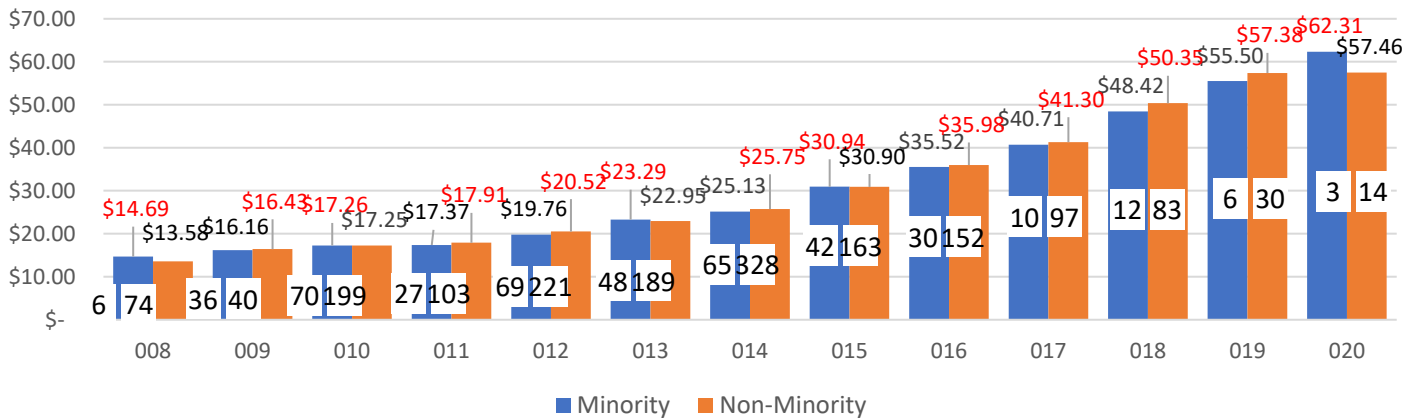
Gender Pay - Trade/Technical Structure



Minority Pay Review

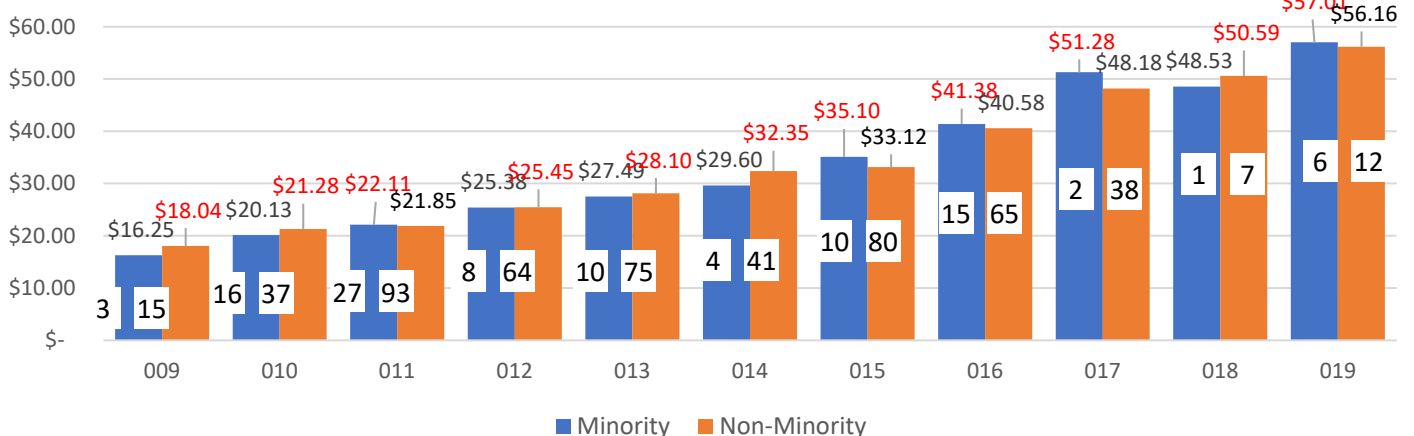
High Values in Red

Minority - General Structure



High Values in Red

Minority - Trade/Technical Structure



Definitions for Budget Packet Documents

The following provides explanations for some of the terms and abbreviations used in the budget documents in sections 2 - 21 of the Proposed Budget document.

Organization Exec Summary sheet, Budget Summary section

- **County Funding:** Operating Expenditures less Operating Revenues from the organization's requested budget. This amount ties to the County Funding amount on the Total line of the "Organizations" sheet as well as the "Account Detail" sheet. Since this is the requested budget, it does not include any subsequent changes to the organization's budget proposed by the Mayor, such as county-wide health insurance or merit increases.
- **Revenue:** Operating Revenues from the organization's requested budget. This amount excludes accounts such as tax revenues, investment earnings, proceeds from bond issuance, and other financing sources.
- **Expenditures:** Operating Expenses from the organization's requested budget. This amount excludes accounts such as balance sheet acquisitions, bond refundings, and other financing uses.
- **Base:** The Adjusted Base Budget (ABB) from the 2020 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2020 one-time appropriations.

Org Priorities sheet, New Requests & Stress Test Reductions section

- **\$ County Funding:** This is the amount of County Funding requested by the organization. County Funding represents Operating Expense less Operating Revenue for a given request. Numbers are NOT rounded to the nearest thousand as they are in the summary table above.
- **\$ Mayor Proposed:** This is the amount of County Funding that the Mayor is including in the proposed budget document, and represents decisions made in the Mayor's stage of the budget process. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position.
- **H/(L):** Abbreviations for Higher/(Lower). This is the variance in the requested budget versus the Adjusted Base Budget. A positive number in this column indicates the requested budget is higher than the Adjusted Base Budget, and a negative number indicates the opposite.
- **Request/Stress Test:** Identifies if the item is a requested budget change by the organization (or Mayor) or if it is a potential reduction identified by the organization to meet its 5% stress test.
- **Base Budget Adjustment:** A change to the adjusted base budget that the organization highlighted because it might be significant to policy makers, such as a program or appropriation unit shift.
- **Future Years Adjustments:** Provides policymakers with the full ongoing annual impact of a particular request item. Used to adjust the next budget (2022) for items that are one-time in 2021 or only budgeted for a partial year in 2021 and that will have an additional impact in the following year when a full year of expense or revenue is anticipated. The amount listed in Future Year Adjustments should be added to the amount listed in the "\$ Mayor Proposed" column to determine the amount anticipated for 2022.

Community Services Dept - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	71,717	1,086 1.5%	72,802	896 1.2%	72,613	
REVENUE	21,611	2,335 10.8%	23,945	2,121 9.8%	23,732	
COUNTY FUNDING	50,106	(1,249) (2.5%)	48,857	(1,225) (2.4%)	48,881	
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	19,613 0.0%	19,613	10,224 0.0%	10,224	
FTE	356.25	1.00 0.3%	357.25	1.00 0.3%	357.25	

BUDGET & FTE PRIORITIES

Community Services Dept - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Open Space												
Open Space Prgm	-	15	15	-	-	0	0	-	-	-	-	-
Open Space Administration	3	103	100	0.25	-	(0)	(0)	-	-	-	-	-
Trust Fund	-	500	500	-	-	-	-	-	-	(34)	(34)	-
Urban Farming	-	62	62	-	-	-	-	-	-	-	-	-
	3	681	678	0.25	-	-	-	-	-	(34)	(34)	-
Arts and Culture												
Center For The Arts Prgm	-	(11)	(11)	-	-	-	-	-	-	-	-	-
Abra vanel Hall	226	324	98	-	58	11	(47)	-	-	(22)	(22)	-
Admin	595	5,815	5,220	55.25	41	(8)	(49)	-	-	(121)	(121)	-
Art Collection	-	28	28	-	-	-	-	-	-	(1)	(1)	-
Arttix	490	525	34	-	382	(50)	(431)	-	-	(10)	(10)	-
Capitol Theatre	206	353	147	-	97	(93)	(189)	-	-	(15)	(15)	-
Guest Services	119	148	30	-	21	(74)	(95)	-	-	(2)	(2)	-
Rose Wagner	142	370	229	-	29	(15)	(44)	-	-	(6)	(6)	-
Ut Museum Of Contemporary Art	13	83	71	-	(0)	(3)	(3)	-	-	(4)	(4)	-
Quinney Center For Dance	80	189	110	-	(11)	(1)	10	-	-	(12)	(12)	-
Information Technology	-	127	127	-	-	13	13	-	-	(8)	(8)	-
Mid-valley Performing Arts Center	60	343	283	-	(144)	(110)	35	-	-	4	4	-
Marketing	-	77	77	-	-	(20)	(20)	-	-	(7)	(7)	-
Public Relations	-	4	4	-	-	-	-	-	-	(2)	(2)	-
Sales And Events	-	69	69	-	-	4	4	-	-	(1)	(1)	-
Cultural Core	-	250	250	-	-	250	250	-	-	-	-	-
*Sico Arts And Culture Capital Projects Prgm	-	1,419	1,419	-	-	1,419	1,419	-	-	-	-	-
	1,929	10,112	8,184	55.25	471	1,324	853	-	-	(205)	(205)	-
Clark Planetarium												
Clark Planetarium Prgm	-	-	-	-	-	9	9	-	-	-	-	-
Clark Administration	12	1,454	1,442	7.00	(3)	15	18	(1.00)	-	(6)	(6)	-
Education	813	754	(58)	5.00	(52)	17	69	-	-	(2)	(2)	-
Community Outreach	41	190	149	2.00	1	(42)	(42)	-	-	-	-	-
Imax Theater	360	273	(87)	-	53	(28)	(80)	-	-	-	-	-
Production	100	-	(100)	-	(336)	-	336	-	-	-	-	-
Development	65	54	(11)	-	(70)	(4)	66	-	-	(10)	(10)	-
Science Store	455	447	(8)	1.00	148	6	(143)	-	-	(35)	(35)	-
Guest Services	-	427	427	5.00	-	13	13	-	-	-	-	-
Marketing	-	817	817	5.00	-	96	96	1.00	-	(67)	(67)	-
Concessions	110	85	(25)	-	28	1	(26)	-	-	(5)	(5)	-
Facilities Services	-	721	721	2.00	-	67	67	-	-	(20)	(20)	-
Exhibits	71	465	394	4.00	31	(15)	(46)	-	-	-	-	-
Events And Memberships	115	7	(108)	-	5	1	(5)	-	-	-	-	-
Dome Theatre	295	252	(43)	1.00	295	(36)	(331)	-	-	(30)	(30)	-
*Clark Planetarium Capital Projects Prgm	75	339	264	-	75	339	264	-	-	-	-	-
	2,512	6,284	3,772	32.00	174	438	264	-	-	(175)	(175)	-
Equestrian Park												
Epec Operations Prgm	732	2,153	1,421	-	164	192	27	-	-	(97)	(97)	-
*Epec Capital Projects Prgm	-	553	553	-	-	553	553	-	-	-	-	-
	732	2,706	1,975	-	164	745	580	-	-	(97)	(97)	-
Parks and Millcreek Canyon												
Parks Prgm	-	1,877	1,877	-	-	132	132	-	-	-	-	-
Plumbing	46	50	4	-	-	-	-	-	-	-	-	-

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Irrigation	-	97	97	-	-	-	-	-	-	-	-	-
Painting	18	24	6	-	-	-	-	-	-	-	-	-
Electrical	37	63	26	-	-	-	-	-	-	-	-	-
Carpentry	11	42	31	-	-	-	-	-	-	-	-	-
Building Maintenance	103	109	6	-	-	-	-	-	-	-	-	-
Playground Maintenance	3	49	46	-	-	-	-	-	-	-	-	-
Pool Maintenance	46	47	1	-	-	1	1	-	-	-	-	-
Caretaking	12	561	549	-	-	(35)	(35)	-	-	(62)	(62)	-
Mowing	-	273	273	-	-	(16)	(16)	-	-	-	-	-
Custodial	-	-	-	-	-	-	-	-	-	(69)	(69)	-
Vehicle/equipment Maintenance	-	513	513	-	-	-	-	-	-	-	-	-
Utilities	-	1,993	1,993	-	-	98	98	-	-	-	-	-
Ballfield Maintenance	-	367	367	-	-	(17)	(17)	-	-	(79)	(79)	-
Fertilizing	-	107	107	-	-	-	-	-	-	-	-	-
Garbage Collection	28	275	247	-	-	-	-	-	-	-	-	-
Weed Spraying	-	45	45	-	-	-	-	-	-	-	-	-
Tree Maintenance	-	11	11	-	-	-	-	-	-	-	-	-
Snow Removal	-	10	10	-	-	-	-	-	-	-	-	-
Grounds Maintenance	-	182	182	-	-	4	4	-	-	-	-	-
Trail Maintenance	(370)	(232)	138	-	-	(2)	(2)	-	-	-	-	-
Parks Administration	1,808	5,062	3,253	65.00	538	3	(535)	1.00	-	-	-	-
Parks Planning And Development	297	749	452	6.00	-	(9)	(9)	-	-	-	-	-
Unbudgeted Projects	-	-	-	-	-	-	-	-	-	-	-	-
Division Administration	85	933	848	7.00	(36)	33	69	-	-	-	-	-
Sugarhouse Park	368	316	(52)	1.00	-	(8)	(8)	-	-	-	-	-
Wheeler Historic Farm	751	1,032	281	4.00	35	24	(11)	-	-	(32)	(32)	-
*Millcreek Canyon Prgm	1,000	1,000	-	-	-	-	-	-	-	-	-	-
*Parks Equipment Replace Prgm	-	448	448	-	-	448	448	-	-	-	-	-
	4,242	16,001	11,759	83.00	537	657	120	1.00	-	(243)	(243)	-

Recreation

Recreation Prgm	-	5,556	5,556	-	-	839	839	-	(184)	(911)	(728)	-
Recreation Administration	179	1,232	1,052	5.00	214	(41)	(255)	-	-	-	-	-
Division Administration	-	1,481	1,481	10.00	34	114	79	-	-	-	-	-
Acord Ice Arena	299	762	464	5.00	(9)	(44)	(34)	-	-	-	-	-
Adaptive Recreation	117	835	717	6.75	(1)	(10)	(9)	-	-	-	-	-
Central City Recreation Center	133	596	462	4.00	8	(4)	(12)	-	-	-	-	-
Copperview Recreation Center	185	748	563	5.00	32	(7)	(39)	-	-	-	-	-
County Ice Center	413	938	525	5.00	(15)	(43)	(29)	-	-	-	-	-
Dimple Dell Recreation Center	915	1,868	953	9.00	48	(42)	(90)	-	-	-	-	-
Fairmont Aquatic Center	289	1,099	810	5.00	81	(39)	(121)	-	-	-	-	-
Gene Fullmer Recreation Center	745	1,886	1,141	9.00	(50)	(116)	(66)	-	-	-	-	-
Holladay Lions Recreation Ctr	795	1,957	1,161	9.00	(21)	(77)	(56)	-	(51)	(63)	(12)	-
Jl Sorenson Recreation Center	1,809	3,267	1,458	12.00	280	(108)	(388)	-	-	-	-	-
Kearns Recreation Center	891	1,268	376	9.00	(99)	(27)	73	-	-	-	-	-
Magna Recreation Center	609	1,333	724	8.00	(9)	(20)	(11)	-	-	-	-	-
Marv Jenson Recreation Center	-	(3)	(3)	-	56	(1)	(56)	-	-	-	-	-
Millcreek Activity Center	536	1,109	573	11.00	36	15	(21)	-	-	-	-	-
Millcreek Community Center	501	1,163	662	6.00	12	(13)	(25)	-	-	-	-	-
Northwest Recreation Center	370	1,593	1,222	8.00	(16)	(25)	(8)	-	-	-	-	-
Redwood Recreation Center	217	749	531	5.00	21	(11)	(33)	-	-	-	-	-
Slc Sports Complex	1,121	2,396	1,275	10.00	72	(74)	(146)	-	-	-	-	-
Spence Eccles Field House	206	102	(104)	1.00	61	0	(61)	-	-	-	-	-
Sports Office	1,612	1,955	343	6.00	25	(33)	(58)	-	-	-	-	-
Taylorville Recreation Center	611	1,231	620	7.00	97	(19)	(116)	-	-	-	-	-
Sorenson Multicultural Center	1,387	1,260	(126)	9.00	(92)	(33)	59	-	-	-	-	-
Northwest Community Center	441	722	281	5.00	(45)	(29)	16	-	-	-	-	-
Draper Recreation Center	800	2,017	1,217	9.00	583	655	72	-	-	-	-	-

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
South Jordan Recreation Center	420	1,657	1,237	8.00	(240)	(127)	114	-	-	-	-	-
*Parks And Rec Capital Improvement Prgm	3,495	19,300	15,804	-	3,495	19,300	15,804	-	-	-	-	-
*Rec Equipment Replacement Prgm	-	1,124	1,124	-	-	1,124	1,124	-	-	-	-	-
*P And R Facility Improvement Prgm	-	-	-	-	-	-	-	-	-	-	-	-
	19,098	61,201	42,103	186.75	4,559	21,106	16,547	-	(235)	(975)	(740)	-
SUBTOTAL - ORGS WITH A STRESS TEST	23,945	72,802	48,857	357.25	2,335	1,086	(1,249)	1.00	(235)	(1,730)	(1,495)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	4,570	24,183	19,613	-	3,570	23,183	19,613	-	-	-	-	-
TOTAL COMMUNITY SERVICES DEPT - COUNTYWIDE FUNDING ORGS	28,516	96,986	68,470	357.25	5,905	24,269	18,364	1.00	(235)	(1,730)	(1,495)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	110 [20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates RECREATION Sales tax projections, originally put in pre Revenue Committee.	-	-	-
0	110 [20539] REVENUE PROJECTION CHANGE ZAP Revenue true-up RECREATION	-	-	-
0	390 [20532] REVENUE PROJECTION CHANGE Property Tax Projection updates CLARK PLANETARIUM As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
1	185 [15881] NEW REQUEST 350000_04 MVPAC Staffing Internal Redeployment SLCO ARTS AND CULTURE FUND 185 – ARTS & CULTURE: Personnel Appr Decrease \$96,578 FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$2,279 SITE: \$2,279 Operations Appr Decrease \$48,269 BLDG: \$45,990 SITE: \$2,279 Because of anticipated lower activity at Arts & Culture venues associated with health & safety restrictions in place in early 2021, we propose internally redeploying existing staff to cover Mid-Valley Performing Arts Center duties through April 1, 2021. This will result in three months of vacant position savings. Internal redeployment cover duties associated with the staff approved as part of the MVPAC pro-forma, including two technical directors, two facilities operations workers, two ArtTix supervisors, two event managers, and one house manager. Redeployed staff would include one technical director and one facilities operations worker from Eccles Theater and the remainder of staff from Arts & Culture. Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. The Community Services Department recommends this decision package. FUTURE YEARS ADJUSTMENT: 96,578	-	(96,578)	(96,578)
2	186 [15905] NEW REQUEST Increased event activity and maintenance EQUESTRIAN PARK EVENT CTR (EPEC) OPS [OpExp: 191,630; OpRev: 164,383] We are increasing event activity projections in 2021 over 2020. There are correspondingly related event expenses and expenses for non-event maintenance that has been deferred from 2020 due to COVID adjustments The Community Services Department recommends this decision package.	-	27,247	27,247

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
3	185	<p>[15635] NEW REQUEST 350000_01 Align Revenue & Expense - Full Open June 1</p> <p>SLCO ARTS AND CULTURE [OpExp: -326,176; OpRev: 487,297]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Increase \$432,881</p> <p>Personnel Appr Decrease \$113,369</p> <p>Operations Appr Decrease \$213,007</p> <p>To adjust earned revenues and related expenses to the projected 2021 booking calendar. This reflects the projected increased revenue in 2021 over the adjusted 2020 revenue projections. The 2020 projections reduced revenue for closure from March 12 through June 30, 2020, and reduced capacity performances from July 1 through December 31, 2020. While the timing of returning to full capacity performances is still highly uncertain, A&C has taken a conservative approach and projected revenues based on returning to full capacity performances on June 1, 2021, with revenue based on reduced capacity performances prior to June 1. Further, given the uncertainty of how quickly ticket sales and rental activity will return to historical levels, A&C has discounted all 2021 revenue projections assuming 80% of historical activity levels.</p> <p>This initiative also adjusts temporary event staff wages, credit card fees, and building operations expenses to what is needed to support anticipated activity in 2021, while minimizing all non-essential expenses as much as possible. This results in a net decrease to the personnel and operations appropriation units because base budget expenses were not fully reduced in 2020 to match the revised 2020 revenue projections (which anticipated reduced capacity performances through the end of the year). Lastly, this initiative removes the lease payment for Historic Capitol Theatre, LLC and the associated interest revenue resulting from the winding up of the Capitol Theatre renovation fund in 2021. This will restore operating expenses to approximately 80% of 2019 levels (excluding MVPAC request for 2021).</p> <p>This initiative results in a decrease to County funding of approximately \$800K. A portion of this is requested to offset the cost of partially restoring venue operations and program expenses that were reduced in 2020 as part of COVID-19 reductions. Requested venue operations restorations total \$84,124 (see request 350000_05) and requested program restoration total 36,684 (see request 350000_06).</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	(813,473)	(813,473)
4	185	<p>[15659] STRESS TEST REDUCTION 350000_R01 Additional Redeployment Savings</p> <p>SLCO ARTS AND CULTURE</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Decrease \$114,467</p> <p>If required to make budget reductions, Arts & Culture would first propose additional redeployment savings. While redeployment savings are not anticipated to offer the same level of savings in 2021 as they have in 2020, we plan to continue to take advantage of these opportunities as long as they are available and we are operating at lower levels of activity. We are estimating that redeployment savings in 2021 will be approximately 40% of what they have been in 2020, based on fewer redeployment opportunities across the County.</p> <p>The Community Services Department recommends this stress test.</p> <p>SLCO ARTS AND CULTURE</p> <p>FUTURE YEARS ADJUSTMENT: 114,467</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 114,467</p>	-	(114,467)	(114,467)
5	110	<p>[15669] NEW REQUEST P&R 7: Parks Debt Service Increase</p> <p>PARKS</p> <p>Parks' debt service obligation will increase by \$29,588 in 2021. P&R requests an increase of \$29,588 in Parks' Debt Service appropriation to cover this increase. Due to the compulsory nature of this expense, the budget packet excludes it from the stress test. In performing this calculation, though, the budget packet may display the request's "county funding" as \$0.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
6	390	<p>[16007] NEW REQUEST 351000_01 Personnel Annualization</p> <p>CLARK PLANETARIUM [OpExp: 98,886; OpRev: 98,886]</p> <p>This request is for the personnel annualization for the Clark Planetarium. Through increased revenue, we will cover the additional costs in personnel. This request is budget neutral.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
7	185	<p>[15637] NEW REQUEST 350000_02 Payroll Allocation True Up</p> <p>SLCO ARTS AND CULTURE</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$62,765</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Increase \$11,065 SITE: \$11,065</p> <p>Personnel Appr Increase \$44,739 BLDG: \$33,674 SITE: \$11,065</p> <p>This initiative reflects the annual payroll true-up of Arts & Culture personnel allocations to Arts & Culture, Eccles BLDG, and Eccles SITE. In 2019, set percentages were established for allocating each employee's time to each cost center based on a multi-year timecard study of how employee's effort was spent. This initiative also trues up the anticipated redeployment savings from 2020 to 2021. Because Arts & Culture is anticipating presenting full capacity performances for 7 months in 2021 (starting June 1, 2021 onward) compared to 2.5 months in 2020 (January to mid-March 2020), we are anticipating slightly lower redeployment savings.</p> <p>For Eccles Theater, this initiative also anticipates leaving the vacant Site Event Manager position unfilled for the duration of 2021. The increase in SITE expenses will be offset by an increase to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	62,765	62,765
8	185	<p>[15638] NEW REQUEST 350000_05 Restore Bldg Operations Reductions</p> <p>SLCO ARTS AND CULTURE</p> <p>FUND 185 – ARTS & CULTURE: Operations Appr Increase \$84,124</p> <p>As part of the COVID-19 reductions in June 2020, the A&C operating budget was impacted with ongoing reductions of \$167,161 to building operations to help offset lost revenue. These reductions, while necessary to ensure the long-term financial stability of Arts & Culture, have resulted in significant reductions to maintenance, equipment, and repair budgets to the point that only the most urgent repairs can be made. This initiative will partially restore these reductions to allow for additional maintenance and other venue operations budgets. This will restore operating expenses to approximately 90% of 2019 levels (excluding MVPAC request for 2021). This initiative is requested to be funded by the decrease in County funding resulting from initiative 350000_01.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	84,124	84,124

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
9	185	<p>[15652] NEW REQUEST 350000_03 Centralized Service True-Up</p> <p>SLCO ARTS AND CULTURE [OpExp: 4,515; OpRev: 40,607]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Increase \$40,607</p> <p>Operations Appr Increase \$4,515</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$24,523 SITE: \$24,523</p> <p>Operations Appr Increase \$50,039 BLDG: \$74,562 SITE: \$(24,523)</p> <p>Per the Eccles Theater operating agreement, Eccles Theater pays Arts & Culture for Centralized Services including venue promotion & marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater and the reversal of one-time savings from the A&C Division Director vacancy, the Centralized Service charge will need to increase as well. The Centralized Service charge to BLDG is increasing, while the charge to SITE is decreasing because the allocation percentage for County overhead, recalculated annually based on prior year activity metrics, increased the allocation to BLDG by approximately 15% and decreased the allocation to SITE by the same percentage. The decrease in SITE will be offset by a decrease to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	(36,092)	(36,092)
10	185	<p>[15653] NEW REQUEST 350000_06 Restore Program Reductions</p> <p>SLCO ARTS AND CULTURE</p> <p>FUND 185 – ARTS & CULTURE: Operations Appr Increase \$36,684</p> <p>As part of COVID-19 budget reductions, program budgets were reduced by approximately \$80,000. Included in these reductions are advertising, ticketing software customizations, and employee training. This initiative will partially restore these reductions to allow for some of these important activities to resume. These restorations are especially important as we plan to announce our new ten-year Arts & Culture Master Plan and will support our work in making progress on key objectives. This initiative is requested to be funded by the decrease in County funding resulting from initiative 350000_01.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	36,684	36,684
11	185	<p>[15657] NEW REQUEST 350000_08 MVPAC Pro-Rate Open Mar 31</p> <p>SLCO ARTS AND CULTURE [OpExp: -110,215; OpRev: -57,049]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Decrease \$57,049</p> <p>Personnel Appr Decrease \$18,778</p> <p>Operations Appr Decrease \$91,436</p> <p>The opening of Mid-Valley Performing Arts Center, originally planned for October 2020, has been delayed due to the financial impacts of COVID-19 and the uncertainty around impacts on the construction schedule. We are anticipating the venue will open in late March of 2021. This initiative reflects the anticipating lost revenue and expense savings resulting from being open three less months in 2021 than originally expected. This change results in a decrease to County funding of \$53,166.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 53,166</p>	-	(53,166)	(53,166)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
12	110	<p>[15736] STRESS TEST REDUCTION P&R ST5: Close Crestwood Pool for 2021</p> <p>RECREATION [OpExp: -63,404; OpRev: -51,220]</p> <p>Crestwood Pool is a small, aging outdoor pool located 3 miles from Cottonwood Heights Recreation Center and Outdoor Pool. If requested, Recreation would not operate Crestwood Pool in 2021, and the neighborhood immediately surrounding the pool would experience a reduction in aquatic recreation opportunities during the 12-week outdoor pool season.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 12,184</p>	-	(12,184)	(12,184)
13	110	<p>[15741] STRESS TEST REDUCTION P&R ST2: Delay Start of Drop-In Daycare until 7/1/20</p> <p>RECREATION [OpExp: -126,363; OpRev: -21,400]</p> <p>In the current stage of its modified operations, Recreation is not offering drop-in daycare for fitness patrons. Fitness patrons sign up for workout time slots, and Recreation personnel clean and sanitize the equipment and area between each time slot. As part of subsequent phases of reopening in 2021, Recreation may once again be able to offer drop-in daycare to patrons by applying the same time slot reservation and sanitizing routines to the amenity. Drop-in daycare allows parents the flexibility to work out on-premises while their children are supervised in a safe and secure environment. Under this reduction, Recreation would not offer the drop-in daycare amenity to patrons until July 1, 2021. Without the availability of drop-in daycare, attendance may drop and the revenue goals in Recreation's economic recovery request may not be achievable. Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 104,963</p>	-	(104,963)	(104,963)
14	110	<p>[15742] STRESS TEST REDUCTION P&R ST3: Cancel 2021 Corporate Games</p> <p>RECREATION [OpExp: -185,153; OpRev: -140,700]</p> <p>In 2019, Recreation's popular Olympic-style corporate event hosted 8,500 participants from a variety of local and national corporations. Due to COVID, Recreation did not run the event in 2020. If group sports are allowed in 2021, Recreation could resume hosting Corporate Games. This cut would reduce group sports opportunities in the County and would postpone local businesses' access to this popular team-building and recreational activity.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 44,453</p>	-	(44,453)	(44,453)
15	110	<p>[15751] STRESS TEST REDUCTION P&R ST1: Eliminate 2021 Conference Travel</p> <p>RECREATION</p> <p>Recreation would not send any representatives to conferences for which overnight travel is necessary. There would be a reduction in staff training and professional development.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 52,200</p>	-	(52,200)	(52,200)
16	110	<p>[15670] NEW REQUEST P&R 4: New Park Asset (Magna Regional Park)</p> <p>PARKS</p> <p>Magna Regional Park will open in July 2021 after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker and on-going maintenance is needed to ensure the new park, pavilions, and restrooms are maintained clean and safe for patrons' daily use. The addition of an FTE is congruent with our other large regional park. The expenses, including the FTE, are pro-rated for 2021 and annualized for 2022.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 95,642</p>	1.00	140,098	140,099

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
17	110	<p>[15672] NEW REQUEST P&R 6: New MSD Asset (White City Trail)</p> <p>PARKS [OpExp: 3,500; OpRev: 3,500]</p> <p>The White City Canal Trail, a new MSD trail constructed by the GO Bond, opened in August 2020. P&R will maintain the trail and invoice the MSD for the costs.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
18	110	<p>[15674] NEW REQUEST P&R 5: New Park Asset (Wheeler Outdoor Ed Center)</p> <p>PARKS</p> <p>The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with USU Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows us to open and operate the building. The Wheeler Farm Outdoor Education Center was anticipated to open in 2020, but due to construction delays, is scheduled to open in 2021. This request was originally adopted in the 2020 budget, but given the delayed opening, was cut as part of the COVID reductions taken during June Adjusted Budget. This request restores the original request given the scheduled opening.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	64,880	64,880
19	110	<p>[15675] NEW REQUEST P&R 3: Parks Revenue (Economic Recovery)</p> <p>PARKS</p> <p>Parks forecasts a revenue increase over 2020's COVID-reduced budget based on its modified operations plan and a continued economic recovery. The COVID revenue reduction anticipated a decrease in park caretaking service level for the Municipal Services District and limited programming at Wheeler Farm. The Wheeler Farm program revenue is anticipated to recover in 2021 due to most of the programming offered in the 3rd and 4th quarter of 2021. Parks is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	(533,532)	(533,532)
20	110	<p>[15676] NEW REQUEST P&R 1: Extend Draper Rec modified operations</p> <p>RECREATION [OpExp: 681,691; OpRev: 583,308]</p> <p>Draper Recreation Center was scheduled to open at the beginning of 2020. Because of COVID-19 shutdown, it opened with a modified, partial-year operations budget in June 2020. This request is to annualize the modified operations budget for 2021.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this decision package.</p>	-	98,383	98,383
21	110	<p>[15677] NEW REQUEST P&R 2: Rec Revenue (Economic Recovery)</p> <p>RECREATION</p> <p>Recreation forecasts a revenue increase over 2020's COVID-reduced budget based on its modified operations plan (including a phased re-opening of programming) and a continued economic recovery. The modified operations plan focuses on upholding public health standards while also restoring patronage by offering programming and fitness center amenities in a phased approach throughout 2021. Recreation is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this decision package.</p>	-	(480,307)	(480,307)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
22	185	[15654] NEW REQUEST 350000_07 Cultural Core SLCO ARTS AND CULTURE FUND 185 – ARTS & CULTURE: Operations Appr Increase \$250,000 (FUNDED BY GENERAL FUND TRANSFER) The Cultural Core contribution was paused in 2020 (year 4 of the implementation agreement) because of significant losses to earned revenue from COVID-19 health restrictions. We are requesting that the contribution be re-instated in 2021, so that Cultural Core objectives can be met in year 5 of the implementation agreement. Meeting these objectives will be particularly important during the revitalization and recovery of Downtown Salt Lake City from the COVID-19 Pandemic; namely marketing & promotion, increasing audience diversity and creative placemaking within the Cultural Core. Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses. The Community Services Department recommends this decision package.	-	250,000	250,000
23	390	[15898] STRESS TEST REDUCTION 351000_R02 Reduction in Janitorial Services & Supplies CLARK PLANETARIUM Reduction in Janitorial Services and Supplies: These funds support the cleaning products and contract staffing hours needed for additional cleaning needs such as deep cleaning of the theatres and building, and extra staffing for special events and private rentals. Cutting these funds will impact our ability to keep the building clean during events and will require that our salaried facilities staff manage deep cleaning on top of their regular duties. This will negatively impact our overall cleaning costs, overtime costs and potentially impact our availability and revenue for private rentals.	-	(20,382)	-
24	390	[15899] STRESS TEST REDUCTION 351000_R03 Reduction in Computers, Supplies & Components CLARK PLANETARIUM Reduction in Computers, Supplies and Components: Reducing this line item will impact our ability to purchase new computers, replace current systems on a County recommended life cycle, and upgrade computer components to keep pace with changing and improving technologies.	-	(10,000)	-
25	110	[15799] STRESS TEST REDUCTION P&R ST4: Delay Opening of Wheeler Farm Outdoor Ed Center PARKS Parks would delay the opening of the Wheeler Farm Outdoor Education Center until July, and notify the Utah State University Extension that programming cannot begin until then without passing through costs to USU. Already delayed with construction issues, this facility would continue to be dormant and its intended use of an education center would not be realized until mid to late 2021. Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.	-	(32,440)	-
26	390	[15900] STRESS TEST REDUCTION 351000_R04 Reduction in Printing Fees CLARK PLANETARIUM Reduction in Printing Fees: The printing fees support the fabrication of promotional window wraps, advertising brochures and direct mail campaigns. This reduction will require Clark Planetarium to forego new window wraps in 2021 and will impact the frequency of direct mail campaigns.	-	(10,000)	-
27	390	[16044] STRESS TEST REDUCTION 351000_R01 Reduction in Professional Services CLARK PLANETARIUM Reduction in Professional Services: Clark Planetarium uses freelance designers to support marketing and exhibits projects and invites a speaker for its annual gala fundraiser. Reducing these funds will reduce the ability to access professional services for specific tasks and functions and push more work onto our internal graphic designer and the development team, thus reducing their effectiveness to manage overall project success.	-	(20,000)	-
28	110	[17066] STRESS TEST REDUCTION P&R ST2A: Eliminate Drop-In Daycare for 2021 RECREATION [OpExp: -126,363; OpRev: -21,400] In the current stage of its modified operations, Recreation is not offering drop-in daycare for fitness patrons. Fitness patrons sign up for workout time slots, and Recreation personnel clean and sanitize the equipment and area between each time slot. As part of subsequent phases of reopening in 2021, Recreation may once again be able to offer drop-in daycare to patrons by applying the same time slot reservation and sanitizing routines to the amenity. Drop-in daycare allows parents the flexibility to work out on-premises while their children are supervised in a safe and secure environment. Under this reduction, Recreation would not offer the drop-in daycare amenity to patrons in 2021. If Recreation were asked to cut drop-in daycare for fitness patrons in 2021, attendance may drop and the revenue goals in Recreation's economic recovery request may not be achievable. Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.	-	(104,963)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
29	280	[15779] STRESS TEST REDUCTION OSF ST1: Reduce Open Space Land Purchases OPEN SPACE Open Space would reduce its appropriated budget for land purchases. Outcome Measure: Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public.	-	(33,906)	-
30	390	[15901] STRESS TEST REDUCTION 351000_R05 Reduction in Dome Theatre Show Purchase's CLARK PLANETARIUM Reduction in Dome Theatre Show Purchases: Clark Planetarium has set a long-term goal to open three new show titles in the Hansen Dome Theatre each calendar year. Changing the show schedule and introducing new content on a regular basis is one of the most common comments from our members and the general public. New programming increases member and public desire to attend and return to the Planetarium. A reduction in this line item will mean that we will only be able to open two new titles rather than three in 2021, thus reducing overall revenue for the theatre, the retail store and memberships.	-	(25,000)	-
31	390	[15902] STRESS TEST REDUCTION 351000_R06 Reduction in Inventory CLARK PLANETARIUM Reduction in Inventory: These funds support the acquisition of product to sell in our Planet Fun store and concessions counter. Reducing our inventory budget will impact our ability to keep a broad quantity of product available. We will not be as well positioned to change up inventory to test out new products and offer fresh options as will skew toward purchasing long-standing best sellers.	-	(40,000)	-
32	186	[15913] STRESS TEST REDUCTION 356000 EPEC 5% Stress Test EQUESTRIAN PARK EVENT CTR (EPEC) OPS If a 5% reduction in expenses is mandated, we would seek first to lower maintenance costs projections. Our increase in initial maintenance cost projections was based in part that we would be making up for the reductions in maintenance in 2020 due to COVID related cutbacks and for additional event activity projected. If maintenance costs are reduced, we would further defer certain maintenance needs including maintenance on the barn doors, west side entry doors for indoor arena, rain gutter repairs, roll up doors for the Rabbit barn and maintenance shop.	-	(96,959)	-
33	390	[15903] STRESS TEST REDUCTION 351000_R07 Reduction in Marketing/Advertising CLARK PLANETARIUM Reduction in Marketing/Advertising: Clark Planetarium plans and executes a robust annual marketing campaign to drive attendance. There is a well-documented and quantitative relationship between marketing expenses and earned income. A reduction in marketing/advertising costs will negatively impact our ability to promote the Planetarium to the community, resulting in reduced attendance and revenue in ticket sales, retail sales, concessions and memberships.	-	(50,000)	-
34	110	[15743] STRESS TEST REDUCTION P&R ST7: Reduce Temporary Employee Hours for 2021 RECREATION Recreation would reduce temporary employee hours and use merit staff to backfill those duties. These duties would include assisting patrons at the front desk, monitoring and sanitizing the fitness room, performing daily bookkeeping functions, cleaning and maintaining the building, lifeguarding, and managing pool pump room operations. Merit employees would have less time available to perform their normal job duties, such as developing and running recreation programs. At the present time Recreation is short 14 FTEs due to a hiring freeze, but because Recreation is still in the nascent steps of its phased re-opening plan and programming needs are low, Recreation believes that this backfilling of duties is practicable. However, if the situation persists and merit staff are not able to devote time to programming, Recreation will be unable to progress to the latter stages of re-opening and will not achieve the reopening goals set forth in this document. Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.	-	(421,118)	-
35	110	[15735] STRESS TEST REDUCTION P&R ST6: Reduce Park Service Levels in 2021 PARKS A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters, we have continued to lower our standards by reducing hours assigned at each activity than realistically needed. Parks was initially funded for an additional 2 weeks of service in 2020 but was eliminated due to COVID related budget shortfalls. The adjusted 2020 budget funds 28 weeks of service, while 32 weeks of service is needed. This reduction will reduce park caretaking to 26 weeks, extend the frequency between mowing occurrences and reduce time spent maintaining athletic fields. Results of cut: Caretaking- Restrooms will open April 15 and close October 10. Mowing- extended from 7 days to 10 days between occurrence Athletic Fields-extend daily maintenance to every other day. Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.	-	(210,896)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
36	185	[15665] STRESS TEST REDUCTION 350000_R03 Bldg Operations Reductions SLCO ARTS AND CULTURE FUND 185 – ARTS & CULTURE: Operations Appr Decrease \$54,323 This stress test would reverse some of initiative 350000_05 to partially restore building operations expense reductions that have been made over the previous years. Under this stress test, we would continue to reduce all non-essential maintenance, equipment replacement, and repair. These reductions will likely result in the inability to maintain first-class venues, replace or repair necessary equipment as it fails, or provide a high level of service to organizations and patrons using our venues.	-	(54,323)	-
37	185	[15661] STRESS TEST REDUCTION 350000_R02 Program Expense Reductions SLCO ARTS AND CULTURE FUND 185 – ARTS & CULTURE: Operations Appr Decrease \$36,684 This stress test would reverse initiative 350000_06 to partially restore program expense reductions that were made as a result of COVID-19. Under this stress test, we would continue to reduce all non-essential program expenses including advertising, ticketing software customizations, and employee training for an additional year. This will have a serious impact on our employees' ability to stay up to date on industry certifications, best practices, and current trends. Further, the significant reduction to the advertising budget will limit the ability to meet or exceed revenue projections.	-	(36,684)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			1.00	(1,248,967)	(1,577,233)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(1,494,938)	(328,267)

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL REQUESTED:	-	19,613,036	10,224,402
TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Community Services Dept - Countywide Funding
Orgs

Funds Selected	Organizations Selected
726 - UPACA ECCLES THEATER FUND * 390 - PLANETARIUM FUND * 280 - OPEN SPACE FUND * 186 - EQUESTRIAN PARK FUND * 185 - SLCO ARTS AND CULTURE FUND * 181 - TRCC TOURISM REC CULTRL CONVEN FUND * 110 - GENERAL FUND	36509900 - P AND R FACILITY IMPROVEMENTS * 36409900 - REC EQUIPMENT REPLACEMENT * 36400000 - RECREATION * 36309900 - PARKS EQUIPMENT REPLACE * 36300000 - PARKS * 36200000 - MILLCREEK CANYON * 35609900 - EPEC CAPITAL PROJECTS * 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS * 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS * 35100000 - CLARK PLANETARIUM * 35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS * 35000000 - SLCO ARTS AND CULTURE * 10800000 - OPEN SPACE * 10709900 - PARKS AND REC CAPITAL IMPROVEMENT

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	59,105	8,999	68,470	50,106	18,364	59,940	(835)	45,789	6,348
REVENUE	49,207	16,025	39,557	33,182	6,375	48,220	987	50,981	(1,773)
NON-OPERATING REVENUE	11,800	1,228	11,041	10,571	470	15,271	(3,472)	11,228	572
PROPERTY TAXES	3,119	67	3,052	3,052	-	3,052	67	2,952	167
401005 General Property Tax	3,053	67	2,986	2,986	-	2,986	67	2,691	362
401010 Personal Property Tax	-	-	-	-	-	-	-	209	(209)
401025 Prior Year Redemptions	66	-	66	66	-	66	-	52	14
FEE IN LIEU OF TAXES	153	7	146	146	-	146	7	162	(9)
401030 Motor Veh Fee In Lieu Of Taxes	153	7	146	146	-	146	7	162	(9)
SALES TAXES	7,653	384	7,269	7,269	-	7,269	384	7,855	(202)
403065 Recreation Sales Tax	7,653	384	7,269	7,269	-	7,269	384	7,855	(202)
INVESTMENT EARNINGS	50	(54)	50	104	(54)	104	(54)	258	(208)
429005 Interest - Time Deposits	50	-	50	50	-	50	-	199	(149)
429010 Int-Tax Pool	-	-	-	-	-	-	-	4	(4)
429015 Interest-Miscellaneous	-	(54)	-	54	(54)	54	(54)	55	(55)
SALE OF CAPITAL ASSETS	-	-	-	-	-	4,400	(4,400)	-	-
443025 Sale-Fixed Assets Real Property	-	-	-	-	-	4,400	(4,400)	-	-
PRIOR YEAR FUND BALANCE	824	824	524	-	524	300	524	-	824
499998 Fund Bal Restrict/Commit/Assign	824	824	524	-	524	300	524	-	824
OPERATING REVENUE	28,302	5,692	28,516	22,611	5,905	25,453	2,850	33,404	(5,102)
OPERATING GRANTS & CONTRIBUTIO	1,278	108	1,278	1,169	108	1,219	58	1,274	4
411000 State Government Grants	1,097	111	1,097	986	111	986	111	924	173
415000 Federal Government Grants	152	2	152	150	2	200	(48)	165	(13)
417005 Oprtg Contributions-Restricted	14	(5)	14	19	(5)	19	(5)	166	(152)
417010 Operatng Contributions-General	15	-	15	15	-	15	-	18	(3)
CAPITAL GRANTS & CONTRIBUTIONS	2,050	2,050	2,050	-	2,050	130	1,920	1,075	975
419005 Capit Contributions-Restricted	2,050	2,050	2,050	-	2,050	130	1,920	1,075	975
CHARGES FOR SERVICES	22,794	2,224	23,008	20,570	2,438	21,512	1,282	30,268	(7,474)
409085 Preservation Surcharge Fee	-	-	-	-	-	646	(646)	411	(411)
421055 Show Admissions	185	68	185	117	68	117	68	303	(118)
421060 Light Shows	110	1	110	109	1	109	1	180	(70)
421065 Clark Memberships	65	(11)	65	76	(11)	76	(11)	108	(43)
421070 Imax Admissions	220	53	220	167	53	167	53	363	(143)
421075 Bookstore	455	148	455	307	148	307	148	755	(300)
421080 Show Distribution	100	(50)	100	150	(50)	150	(50)	108	(8)
421082 Ticket Sales/Online Fee	12	(3)	12	15	(3)	15	(3)	19	(7)
421095 Development And Promotion Fees	6	(4)	6	10	(4)	10	(4)	9	(3)
421110 Misc Planetarium Programs	5	(10)	5	15	(10)	15	(10)	7	(2)
421200 Property Cleanup	107	(15)	107	123	(15)	58	49	155	(48)
421235 Parks Fees-Misc	-	-	-	-	-	-	-	1,012	(1,012)
421325 Recreation Fees	14,198	832	14,412	13,367	1,045	13,224	974	16,787	(2,589)
421340 Rec Fees-Golf Courses	-	-	-	-	-	-	-	14	(14)
421365 Other Sundry Receipt	60	-	60	60	-	60	-	20	40
421370 Miscellaneous Revenue	595	41	595	554	41	540	55	629	(34)
421380 Front Of House Revenue	119	21	119	98	21	56	63	121	(2)
421381 Event Setup Revenue	64	2	64	62	2	25	39	114	(50)
421382 Artix Service Fee	477	411	477	66	411	24	452	818	(341)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
421383 Box Office Over / Short	-	-	-	-	-	-	-	0	(0)
421384 Credit Card Fees Reimbursement	13	(29)	13	43	(29)	43	(29)	41	(28)
421387 Merchandise Sales Revenue	3	3	3	0	3	0	3	16	(13)
421388 Artix Chargebacks	-	-	-	-	-	-	-	(3)	3
421390 Emt Revenue	15	(2)	15	16	(2)	4	11	17	(2)
423400 Interlocal Agreements	1,239	(14)	1,239	1,253	(14)	1,993	(754)	2,012	(773)
423405 Msd Contract Revenue	1,261	4	1,261	1,258	4	1,258	4	1,216	45
424000 Local Revenue Contracts	529	161	529	368	161	368	161	728	(199)
427005 Rent - Right Of Way Usage	0	-	0	0	-	0	-	-	0
427010 Rental Income	1,070	253	1,070	818	253	818	253	1,782	(712)
427020 Resident Revenue	149	72	149	78	72	78	72	287	(138)
427021 Commercial Revenue	46	9	46	38	9	27	19	154	(108)
427022 Non-Profit Revenue	78	(38)	78	116	(38)	42	36	145	(67)
427023 Office And Storage Rent	206	(35)	206	240	(35)	240	(35)	184	21
427040 Commissions	50	(139)	50	189	(139)	189	(139)	129	(79)
427045 Concessions	467	237	467	230	237	225	242	659	(192)
427050 Commissary	158	97	158	61	97	61	97	143	15
427060 Sp/St/Ep Operating Revenue	732	164	732	567	164	567	164	823	(91)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	1	(1)
INTER/INTRA FUND REVENUES	2,180	1,309	2,180	871	1,309	2,591	(411)	788	1,392
421375 Membership Fees Collected	-	-	-	-	-	-	-	(0)	0
431015 Interfund Revenue - Library	83	-	83	83	-	83	-	122	(40)
431090 Interfund Rev-Aging	68	-	68	68	-	68	-	92	(25)
431125 Interfund Revenue-Parks And Rec	-	-	-	-	-	-	-	60	(60)
431160 Interfund Revenue	1,755	1,309	1,755	446	1,309	2,166	(411)	193	1,563
433040 Intrafund Revenue-Parks	275	-	275	275	-	275	-	321	(46)
TRANSFERS IN AND OTHER FINANCING SOU	9,105	9,105	-	-	-	7,496	1,609	6,349	2,757
OFS TRANSFERS IN	9,105	9,105	-	-	-	7,496	1,609	6,329	2,777
720005 Ofs Transfers In	9,105	9,105	-	-	-	7,496	1,609	6,329	2,777
OFS - OTHER	-	-	-	-	-	-	-	20	(20)
730005 Ofs Other	-	-	-	-	-	-	-	20	(20)
EXPENSE	87,760	14,720	97,339	73,040	24,299	86,522	1,238	79,639	8,122
OPERATING EXPENSE	87,407	14,691	96,986	72,717	24,269	85,392	2,015	79,193	8,214
COST OF GOODS SOLD	346	-	346	346	-	346	-	502	(156)
501005 Cost Of Materials Sold	346	-	346	346	-	346	-	502	(156)
EMPLOYEE COMPENSATION	41,650	352	41,696	41,298	398	40,222	1,428	38,363	3,286
601020 Lump Sum Vacation Pay	154	-	154	154	-	154	-	154	0
601025 Lump Sum Sick Pay	49	-	49	49	-	49	-	59	(10)
601030 Permanent And Provisional	18,643	48	18,447	18,595	(148)	18,302	341	16,609	2,034
601035 Perm And Prov-Public Safety	-	-	-	-	-	-	-	0	(0)
601040 Time Limited Employees	55	1	54	54	(0)	54	1	45	10
601050 Temporary Seasonal Emergency	13,425	(98)	13,425	13,523	(98)	13,376	49	11,595	1,830
601065 Overtime	52	-	52	52	-	71	(19)	62	(10)
601095 Budgeted Pers Underexpend	(1,885)	209	(1,601)	(2,094)	493	(2,530)	645	-	(1,885)
603005 Social Security Taxes	1,467	(1,000)	1,452	2,467	(1,015)	2,432	(965)	2,129	(662)
603006 Social Security Taxes - Temp and Oth	993	993	993	-	993	-	993	-	993
603025 Retirement Or Pension Contrib	3,100	32	3,057	3,068	(11)	3,019	81	2,720	380
603040 Ltd Contributions	71	(0)	70	71	(1)	70	1	61	10
603045 Supplemental Retirement (401K)	197	5	204	192	12	189	7	188	8
603050 Health Insurance Premiums	4,393	162	4,404	4,231	173	4,098	294	3,654	739
603055 Employee Serv Res Fund Charges	565	-	565	565	-	565	-	632	(67)
603056 Opeb - Current Yr	365	-	365	365	-	365	-	442	(76)
605015 Employee Parking	5	-	5	5	-	5	-	8	(3)
605025 Employee Awards/Service Pins	1	-	1	1	-	1	-	-	1
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	6	(6)
MATERIALS AND SUPPLIES	28,185	3,422	35,570	24,763	10,807	27,513	672	24,882	3,303
607005 Janitorial Supplies And Service	635	(62)	635	698	(62)	645	(10)	591	44
607010 Maintenance - Grounds	1,360	947	3,248	413	2,836	1,758	(398)	1,203	157
607015 Maintenance - Buildings	1,655	870	5,758	785	4,974	1,384	270	459	1,196
607020 Consumable Parts	10	-	10	10	-	10	-	25	(15)
607025 Maint - Plumbing Heat And Ac	1	-	1	1	-	1	-	-	1
607030 Maintenance - Other	19	(16)	19	36	(16)	30	(11)	12	7

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
607035 Property Tax Expense	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	1,413	(7)	1,413	1,420	(7)	1,401	12	1,432	(19)
607045 Architecture Charges	-	-	-	-	-	-	-	5	(5)
609005 Food Provisions	405	4	405	401	4	402	3	331	74
609010 Clothing Provisions	87	2	87	86	2	86	2	103	(16)
609015 Dining And Kitchen Supplies	13	-	13	13	-	13	-	11	3
609020 Bedding And Linen	1	0	1	1	0	1	0	-	1
609025 Medications	-	-	-	-	-	-	-	1	(1)
609030 Medical Supplies	11	-	11	11	-	11	-	14	(3)
609035 Safety Supplies	23	5	23	18	5	18	5	33	(9)
609040 Laundry Supplies And Services	-	-	-	-	-	-	-	0	(0)
609050 Commissary Provisions	208	-	208	208	-	208	(0)	271	(63)
609055 Recreational Supplies And Serv	2,070	2	2,070	2,068	2	2,055	15	2,016	54
609056 Livestock And Animal < \$5000	5	-	5	5	-	5	-	7	(2)
609057 Livestock And Animal Provision	28	-	28	28	-	28	-	31	(3)
609060 Identification Supplies	2	-	2	2	-	2	-	2	(0)
611005 Subscriptions And Memberships	117	(0)	117	117	(0)	117	(0)	91	26
611007 Digital Materials-Magazines	-	-	-	-	-	-	-	0	(0)
611010 Physical Materials-Books	24	0	24	24	0	24	0	3	21
611015 Education And Training Serv/Supp	264	18	264	246	18	247	17	134	130
611025 Physical Material-Audio/Visual	15	2	15	13	2	13	2	59	(44)
611026 Digital Materials-Audio/Visual	4	-	4	4	-	4	-	0	4
611030 Art And Photographic Supplies	-	-	-	-	-	-	-	1	(1)
611035 Library Book Supplies	-	-	-	-	-	-	-	0	(0)
611040 Education Materials	53	(33)	53	86	(33)	86	(33)	51	2
613005 Printing Charges	99	(2)	99	101	(2)	100	(1)	95	4
613010 Public Notices	-	-	-	-	-	-	-	1	(1)
613015 Printing Supplies	1	-	1	1	-	1	-	4	(4)
613020 Development Advertising	413	(2)	413	415	(2)	415	(2)	373	40
613025 Contracted Printings	2	-	2	2	-	2	-	8	(6)
613030 Printing Development	37	-	37	37	-	37	-	26	11
613045 Art And Photographic Services	243	(133)	243	376	(133)	376	(133)	340	(97)
615005 Office Supplies	194	1	194	193	1	194	(0)	137	57
615015 Computer Supplies	23	1	23	22	1	22	1	51	(28)
615016 Computer Software Subscription	582	16	582	566	16	568	14	480	102
615020 Computer Software < 3000	18	2	18	16	2	16	2	13	4
615025 Computer Components < 3000	200	136	278	64	214	138	62	176	25
615030 Communication Equip-Noncapital	125	116	125	8	116	85	40	2	123
615035 Small Equipment (Non-Computer)	1,235	1,117	1,834	118	1,717	657	578	615	620
615040 Postage	63	(13)	63	76	(13)	74	(11)	64	(1)
615050 Meals And Refreshments	53	(4)	53	57	(4)	57	(4)	40	13
615055 Volunteer Awards	2	0	2	2	0	2	0	1	1
615065 Credit Card Charges	516	(61)	516	578	(61)	577	(61)	541	(24)
617005 Maintenance - Office Equip	79	(6)	79	84	(6)	84	(6)	70	8
617010 Maint - Machinery And Equip	403	(4)	403	407	(4)	419	(16)	399	3
617015 Maintenance - Software	101	3	101	98	3	98	3	83	17
617020 Maint - Art And Antiques	2	-	2	2	-	2	-	2	0
617025 Parts Purchases	-	-	-	-	-	-	-	1	(1)
617030 Maint - Autos Trucks-Nonfleet	1	-	1	1	-	1	-	3	(2)
617035 Maint - Autos And Equip-Fleet	190	(1)	190	191	(1)	191	(1)	246	(56)
619005 Gasoline Diesel Oil And Grease	305	(1)	305	305	(1)	305	(1)	240	65
619010 Oil Products And Services	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	72	(0)	72	72	(0)	69	3	56	15
619025 Travel And Transportation	52	(115)	52	167	(115)	167	(115)	162	(110)
619030 Travel And Transportation Clients	235	(6)	235	241	(6)	241	(6)	254	(18)
619035 Vehicle Rental Charges	7	-	7	7	-	7	-	10	(3)
619045 Vehicle Replacement Charges	646	16	646	630	16	630	16	587	59
621005 Heat And Fuel	1,253	(5)	1,253	1,258	(5)	1,218	36	1,046	207
621010 Light And Power	2,464	(3)	2,464	2,467	(3)	2,346	118	2,294	170
621015 Water And Sewer	2,637	88	2,637	2,549	88	2,539	98	2,015	622
621020 Telephone	573	(7)	573	580	(7)	566	7	510	63
621025 Mobile Telephone	83	(0)	83	83	(0)	82	1	102	(19)
621030 Internet/Data Communications	99	1	99	98	1	98	1	53	46
623005 Non-Cap Improv Othr Than Build	101	67	123	34	89	34	67	17	84
625005 Non-Capital Buildings	-	-	-	-	-	-	-	11	(11)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
625010 Non-Capital Building Imprvmts	96	96	96	-	96	45	51	111	(15)
629025 Maint - Swimming Pools	405	60	1,088	345	743	670	(265)	1,125	(720)
633005 Rent - Land	32	1	32	31	1	31	1	39	(7)
633010 Rent - Buildings	665	(85)	665	750	(85)	746	(82)	693	(28)
633015 Rent - Equipment	41	-	41	41	-	41	-	160	(119)
633025 Miscellaneous Rental Charges	41	(6)	41	46	(6)	46	(6)	45	(4)
639010 Consultants Fees	250	-	250	250	-	250	-	674	(424)
639025 Other Professional Fees	791	235	801	556	245	582	209	556	235
639035 Contract Management Fee	2,046	192	2,046	1,854	192	1,854	192	1,644	402
639045 Contracted Labor/Projects	1,917	(5)	1,917	1,922	(5)	1,911	7	1,813	104
639055 Interlocal Agreements	368	-	368	368	-	368	-	4	364
OTHER OPERATING EXPENSE 1	361	0	361	361	0	360	1	370	(9)
641005 Shop Crew And Deputy Small Tools	27	-	27	27	-	27	-	37	(10)
641015 Refuse Bags	-	-	-	-	-	-	-	0	(0)
641025 Insecticides Herbicides And Pesti	-	-	-	-	-	-	-	22	(22)
645005 Contract Hauling	302	0	302	302	0	301	1	298	4
645010 Dumping Fees	32	-	32	32	-	32	-	13	19
OTHER OPERATING EXPENSE 2	6,116	1,189	6,260	4,928	1,332	5,006	1,111	6,746	(629)
655100 Health Incentives	1	-	1	1	-	1	-	-	1
663005 Overhead Costs (Dont Use)	36	-	36	36	-	-	36	-	36
663010 Council Overhead Cost	398	27	398	372	27	398	-	410	(11)
663015 Mayor Overhead Cost	1,154	78	1,154	1,076	78	1,154	-	814	340
663025 Auditor Overhead Cost	288	19	288	269	19	288	-	272	16
663030 District Attorney Overhead Cost	301	-	301	301	-	301	-	371	(71)
663035 Real Estate Overhead Cost	69	8	69	61	8	69	-	72	(3)
663040 Info Services Overhead Cost	1,948	36	1,948	1,912	36	1,948	-	1,640	308
663045 Purchasing Overhead Cost	253	(1)	253	255	(1)	253	-	227	26
663050 Human Resources Overhead Cost	1,363	-	1,363	1,363	-	1,363	-	926	438
663055 Govern Immunity Overhead Cost	159	5	159	153	5	159	-	139	20
663060 Records Managmnt Overhead Cost	6	-	6	6	-	6	-	5	1
663070 Mayor Finance Overhead Cost	899	63	899	836	63	899	-	905	(6)
664005 Other Pass Thru Expense	1,000	120	1,000	880	120	900	100	532	468
667005 Contributions	41	-	41	41	-	41	-	242	(201)
667030 Vehicle Replacement Purchase	-	-	-	-	-	-	-	190	(190)
667095 Operations Underexpend	(1,800)	834	(1,657)	(2,634)	977	(2,775)	975	-	(1,800)
OTHER NONOPERATING EXPENSE	30	-	30	30	-	30	-	32	(1)
659005 Costs In Handling Collections	30	-	30	30	-	30	-	32	(1)
CAPITAL EXPENDITURES	10,243	9,728	12,247	515	11,732	11,439	(1,196)	7,973	2,270
673005 Purchase Of Land	500	-	500	500	-	500	-	-	500
673020 Improvmt Other Than Buildings	5,553	5,553	7,503	-	7,503	6,976	(1,423)	1,158	4,395
675010 Improvements Of Buildings	150	150	150	-	150	150	-	2,580	(2,430)
677005 Construction In Progress	3,643	3,643	3,643	-	3,643	3,591	52	3,522	122
679005 Office Furn Equip Softwr>5000	64	64	64	-	64	65	(0)	151	(87)
679010 Art	15	-	15	15	-	15	-	15	-
679020 Machinery And Equipment	318	318	371	-	371	232	86	548	(230)
679095 Capital Underexpend	-	-	-	-	-	(90)	90	-	-
INTERGOVERNMENTAL CHARGE	476	-	476	476	-	477	(0)	325	151
693010 Intrafund Charges	476	-	476	476	-	477	(0)	321	155
693020 Interfund Charges	-	-	-	-	-	-	-	4	(4)
NON-OPERATING EXPENSE	353	30	353	323	30	323	30	323	30
LONG TERM DEBT	353	30	353	323	30	323	30	323	30
685084 2014 Str Various Project-Princ	184	7	184	177	7	177	7	171	13
687084 2014 Str Various Project-Int	169	23	169	146	23	146	23	152	17
TRANSFERS OUT AND OTHER FINANCING USES	-	-	-	-	-	807	(807)	122	(122)
OFU TRANSFERS OUT	-	-	-	-	-	807	(807)	122	(122)
770010 Ofu Transfers Out	-	-	-	-	-	807	(807)	122	(122)

CORE MISSION

Support arts and culture in Salt Lake County with premiere spaces, places and services.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services, and programming.				
<ul style="list-style-type: none"> Measure maintenance expenses to ensure we are staying within our approved budget while simultaneously continuing to maintain first class building standards and services. Ensure expenses stay on or below budgeted amounts. Track the total of actual maintenance expenses as a percentage of total maintenance expenses budgeted for 2021. 	-	100%	41%	100%
Salt Lake County Arts and Culture maintains financial stability.				
<ul style="list-style-type: none"> Measure revenue objectives through pro-active and strategic sales, advertising and comprehensive marketing to optimize tickets sales and venue rental revenue. Track the total of all revenue accounts as a percentage of total revenues budgeted for 2021. 	-	100%	27%	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		TOTAL	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
OPERATING							
EXPENDITURES	8,788	(95)	(1.1%)	8,693	(159)	(1.8%)	8,630
REVENUE	1,458	471	32.3%	1,929	471	32.3%	1,929
COUNTY FUNDING	7,330	(566)	(7.7%)	6,764	(629)	(8.6%)	6,701
CAPITAL PROJECT & RELATED ORGS							
COUNTY FUNDING	-	1,419	0.0%	1,419	1,318	0.0%	1,318
FTE	55.25	-	0.0%	55.25	-	0.0%	55.25

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Center For The Arts Prgm	-	(11)	(11)	-	-	-	-	-	-	-	-	-
Abravanel Hall	226	324	98	-	58	11	(47)	-	-	(22)	(22)	-
Admin	595	5,815	5,220	55.25	41	(8)	(49)	-	-	(121)	(121)	-
Art Collection	-	28	28	-	-	-	-	-	-	(1)	(1)	-
Arttix	490	525	34	-	382	(50)	(431)	-	-	(10)	(10)	-
Capitol Theatre	206	353	147	-	97	(93)	(189)	-	-	(15)	(15)	-
Guest Services	119	148	30	-	21	(74)	(95)	-	-	(2)	(2)	-
Rose Wagner	142	370	229	-	29	(15)	(44)	-	-	(6)	(6)	-
Ut Museum Of Contemporary Art	13	83	71	-	(0)	(3)	(3)	-	-	(4)	(4)	-
Quinney Center For Dance	80	189	110	-	(11)	(1)	10	-	-	(12)	(12)	-
Information Technology	-	127	127	-	-	13	13	-	-	(8)	(8)	-
Mid-valley Performing Arts Center	60	343	283	-	(144)	(110)	35	-	-	4	4	-
Marketing	-	77	77	-	-	(20)	(20)	-	-	(7)	(7)	-
Public Relations	-	4	4	-	-	-	-	-	-	(2)	(2)	-
Sales And Events	-	69	69	-	-	4	4	-	-	(1)	(1)	-
Cultural Core	-	250	250	-	-	250	250	-	-	-	-	-
SUBTOTAL	1,929	8,693	6,764	55.25	471	(95)	(566)	-	-	(205)	(205)	-
Sloco Arts And Culture Capital Projects Prgm	-	1,419	1,419	-	-	1,419	1,419	-	-	-	-	-
TOTAL ARTS AND CULTURE	1,929	10,112	8,184	55.25	471	1,324	853	-	-	(205)	(205)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[15635] NEW REQUEST 350000_01 Align Revenue & Expense - Full Open June 1</p> <p>[OpExp: -326,176; OpRev: 487,297]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Increase \$432,881</p> <p>Personnel Appr Decrease \$113,369</p> <p>Operations Appr Decrease \$213,007</p> <p>To adjust earned revenues and related expenses to the projected 2021 booking calendar. This reflects the projected increased revenue in 2021 over the adjusted 2020 revenue projections. The 2020 projections reduced revenue for closure from March 12 through June 30, 2020, and reduced capacity performances from July 1 through December 31, 2020. While the timing of returning to full capacity performances is still highly uncertain, A&C has taken a conservative approach and projected revenues based on returning to full capacity performances on June 1, 2021, with revenue based on reduced capacity performances prior to June 1. Further, given the uncertainty of how quickly ticket sales and rental activity will return to historical levels, A&C has discounted all 2021 revenue projections assuming 80% of historical activity levels.</p> <p>This initiative also adjusts temporary event staff wages, credit card fees, and building operations expenses to what is needed to support anticipated activity in 2021, while minimizing all non-essential expenses as much as possible. This results in a net decrease to the personnel and operations appropriation units because base budget expenses were not fully reduced in 2020 to match the revised 2020 revenue projections (which anticipated reduced capacity performances through the end of the year). Lastly, this initiative removes the lease payment for Historic Capitol Theatre, LLC and the associated interest revenue resulting from the winding up of the Capitol Theatre renovation fund in 2021. This will restore operating expenses to approximately 80% of 2019 levels (excluding MVPAC request for 2021).</p> <p>This initiative results in a decrease to County funding of approximately \$800K. A portion of this is requested to offset the cost of partially restoring venue operations and program expenses that were reduced in 2020 as part of COVID-19 reductions. Requested venue operations restorations total \$84,124 (see request 350000_05) and requested program restoration total 36,684 (see request 350000_06).</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	(813,473)	(813,473)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
2	<p>[15637] NEW REQUEST 350000_02 Payroll Allocation True Up</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$62,765</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Increase \$11,065 SITE: \$11,065</p> <p>Personnel Appr Increase \$44,739 BLDG: \$33,674 SITE: \$11,065</p> <p>This initiative reflects the annual payroll true-up of Arts & Culture personnel allocations to Arts & Culture, Eccles BLDG, and Eccles SITE. In 2019, set percentages were established for allocating each employee’s time to each cost center based on a multi-year timecard study of how employee’s effort was spent. This initiative also trues up the anticipated redeployment savings from 2020 to 2021. Because Arts & Culture is anticipating presenting full capacity performances for 7 months in 2021 (starting June 1, 2021 onward) compared to 2.5 months in 2020 (January to mid-March 2020), we are anticipating slightly lower redeployment savings.</p> <p>For Eccles Theater, this initiative also anticipates leaving the vacant Site Event Manager position unfilled for the duration of 2021. The increase in SITE expenses will be offset by an increase to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	62,765	62,765
3	<p>[15652] NEW REQUEST 350000_03 Centralized Service True-Up</p> <p>[OpExp: 4,515; OpRev: 40,607]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Increase \$40,607</p> <p>Operations Appr Increase \$4,515</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$24,523 SITE: \$24,523</p> <p>Operations Appr Increase \$50,039 BLDG: \$74,562 SITE: \$(24,523)</p> <p>Per the Eccles Theater operating agreement, Eccles Theater pays Arts & Culture for Centralized Services including venue promotion & marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater and the reversal of one-time savings from the A&C Division Director vacancy, the Centralized Service charge will need to increase as well. The Centralized Service charge to BLDG is increasing, while the charge to SITE is decreasing because the allocation percentage for County overhead, recalculated annually based on prior year activity metrics, increased the allocation to BLDG by approximately 15% and decreased the allocation to SITE by the same percentage. The decrease in SITE will be offset by a decrease to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	(36,092)	(36,092)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
4	[15881]	NEW REQUEST 350000_04 MVPAC Staffing Internal Redeployment	-	(96,578)	(96,578)
	<p>FUND 185 – ARTS & CULTURE: Personnel Appr Decrease \$96,578</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$2,279 SITE: \$2,279</p> <p>Operations Appr Decrease \$48,269 BLDG: \$45,990 SITE: \$2,279</p> <p>Because of anticipated lower activity at Arts & Culture venues associated with health & safety restrictions in place in early 2021, we propose internally redeploying existing staff to cover Mid-Valley Performing Arts Center duties through April 1, 2021. This will result in three months of vacant position savings. Internal redeployment cover duties associated with the staff approved as part of the MVPAC pro-forma, including two technical directors, two facilities operations workers, two ArtTix supervisors, two event managers, and one house manager. Redeployed staff would include one technical director and one facilities operations worker from Eccles Theater and the remainder of staff from Arts & Culture.</p> <p>Outcome Measure: Salt Lake County Arts & Culture maintains financial stability.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 96,578</p>				
9	[15638]	NEW REQUEST 350000_05 Restore Bldg Operations Reductions	-	84,124	84,124
	<p>FUND 185 – ARTS & CULTURE: Operations Appr Increase \$84,124</p> <p>As part of the COVID-19 reductions in June 2020, the A&C operating budget was impacted with ongoing reductions of \$167,161 to building operations to help offset lost revenue. These reductions, while necessary to ensure the long-term financial stability of Arts & Culture, have resulted in significant reductions to maintenance, equipment, and repair budgets to the point that only the most urgent repairs can be made. This initiative will partially restore these reductions to allow for additional maintenance and other venue operations budgets. This will restore operating expenses to approximately 90% of 2019 levels (excluding MVPAC request for 2021). This initiative is requested to be funded by the decrease in County funding resulting from initiative 350000_01.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>				
10	[15653]	NEW REQUEST 350000_06 Restore Program Reductions	-	36,684	36,684
	<p>FUND 185 – ARTS & CULTURE: Operations Appr Increase \$36,684</p> <p>As part of COVID-19 budget reductions, program budgets were reduced by approximately \$80,000. Included in these reductions are advertising, ticketing software customizations, and employee training. This initiative will partially restore these reductions to allow for some of these important activities to resume. These restorations are especially important as we plan to announce our new ten-year Arts & Culture Master Plan and will support our work in making progress on key objectives. This initiative is requested to be funded by the decrease in County funding resulting from initiative 350000_01.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>				
12	[15654]	NEW REQUEST 350000_07 Cultural Core	-	250,000	250,000
	<p>FUND 185 – ARTS & CULTURE: Operations Appr Increase \$250,000 (FUNDED BY GENERAL FUND TRANSFER)</p> <p>The Cultural Core contribution was paused in 2020 (year 4 of the implementation agreement) because of significant losses to earned revenue from COVID-19 health restrictions. We are requesting that the contribution be re-instated in 2021, so that Cultural Core objectives can be met in year 5 of the implementation agreement. Meeting these objectives will be particularly important during the revitalization and recovery of Downtown Salt Lake City from the COVID-19 Pandemic; namely marketing & promotion, increasing audience diversity and creative placemaking within the Cultural Core.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>				

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
13	<p>[15657] NEW REQUEST 350000_08 MVPAC Pro-Rate Open Mar 31 [OpExp: -110,215; OpRev: -57,049]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Decrease \$57,049</p> <p>Personnel Appr Decrease \$18,778</p> <p>Operations Appr Decrease \$91,436</p> <p>The opening of Mid-Valley Performing Arts Center, originally planned for October 2020, has been delayed due to the financial impacts of COVID-19 and the uncertainty around impacts on the construction schedule. We are anticipating the venue will open in late March of 2021. This initiative reflects the anticipating lost revenue and expense savings resulting from being open three less months in 2021 than originally expected. This change results in a decrease to County funding of \$53,166.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 53,166</p>	-	(53,166)	(53,166)
14	<p>[15659] STRESS TEST REDUCTION 350000_R01 Additional Redeployment Savings</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Decrease \$114,467</p> <p>If required to make budget reductions, Arts & Culture would first propose additional redeployment savings. While redeployment savings are not anticipated to offer the same level of savings in 2021 as they have in 2020, we plan to continue to take advantage of these opportunities as long as they are available and we are operating at lower levels of activity. We are estimating that redeployment savings in 2021 will be approximately 40% of what they have been in 2020, based on fewer redeployment opportunities across the County.</p> <p>The Community Services Department recommends this stress test.</p> <p>SLCO ARTS AND CULTURE</p> <p>FUTURE YEARS ADJUSTMENT: 114,467</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 114,467</p>	-	(114,467)	(114,467)
15	<p>[15661] STRESS TEST REDUCTION 350000_R02 Program Expense Reductions</p> <p>FUND 185 – ARTS & CULTURE: Operations Appr Decrease \$36,684</p> <p>This stress test would reverse initiative 350000_06 to partially restore program expense reductions that were made as a result of COVID-19. Under this stress test, we would continue to reduce all non-essential program expenses including advertising, ticketing software customizations, and employee training for an additional year. This will have a serious impact on our employees' ability to stay up to date on industry certifications, best practices, and current trends. Further, the significant reduction to the advertising budget will limit the ability to meet or exceed revenue projections.</p>	-	(36,684)	-
16	<p>[15665] STRESS TEST REDUCTION 350000_R03 Bldg Operations Reductions</p> <p>FUND 185 – ARTS & CULTURE: Operations Appr Decrease \$54,323</p> <p>This stress test would reverse some of initiative 350000_05 to partially restore building operations expense reductions that have been made over the previous years. Under this stress test, we would continue to reduce all non-essential maintenance, equipment replacement, and repair. These reductions will likely result in the inability to maintain first-class venues, replace or repair necessary equipment as it fails, or provide a high level of service to organizations and patrons using our venues.</p>	-	(54,323)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(565,736)	(680,203)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(205,474)	(114,467)
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	1,419,103	1,318,426
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
726 - UPACA ECCLES THEATER FUND * 185 - SLCO ARTS AND CULTURE FUND			35000000 - SLCO ARTS AND CULTURE						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	6,701	(629)	6,764	7,330	(566)	6,323	378	5,031	1,670
REVENUE	9,129	7,566	1,979	1,562	416	7,680	1,449	7,139	1,989
NON-OPERATING REVENUE	350	246	50	104	(54)	404	(54)	192	158
INVESTMENT EARNINGS	50	(54)	50	104	(54)	104	(54)	192	(142)
429005 Interest - Time Deposits	50	-	50	50	-	50	-	138	(88)
429015 Interest-Miscellaneous	-	(54)	-	54	(54)	54	(54)	54	(54)
PRIOR YEAR FUND BALANCE	300	300	-	-	-	300	-	-	300
499998 Fund Bal Restrict/Commit/Assign	300	300	-	-	-	300	-	-	300
OPERATING REVENUE	1,929	471	1,929	1,458	471	1,157	772	2,748	(819)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	26	(26)
417005 Oprtg Contributions-Restricted	-	-	-	-	-	-	-	26	(26)
CHARGES FOR SERVICES	1,929	471	1,929	1,458	471	1,157	772	2,722	(793)
421200 Property Cleanup	107	(15)	107	123	(15)	58	49	155	(48)
421370 Miscellaneous Revenue	595	41	595	554	41	540	55	578	17
421380 Front Of House Revenue	119	21	119	98	21	56	63	121	(2)
421381 Event Setup Revenue	64	2	64	62	2	25	39	114	(50)
421382 Artix Service Fee	477	411	477	66	411	24	452	818	(341)
421383 Box Office Over / Short	-	-	-	-	-	-	-	0	(0)
421384 Credit Card Fees Reimbursement	13	(29)	13	43	(29)	43	(29)	41	(28)
421387 Merchandise Sales Revenue	3	3	3	0	3	0	3	16	(13)
421388 Artix Chargebacks	-	-	-	-	-	-	-	(3)	3
421390 Emt Revenue	15	(2)	15	16	(2)	4	11	17	(2)
427020 Resident Revenue	149	72	149	78	72	78	72	287	(138)
427021 Commercial Revenue	46	9	46	38	9	27	19	154	(108)
427022 Non-Profit Revenue	78	(38)	78	116	(38)	42	36	145	(67)
427023 Office And Storage Rent	206	(35)	206	240	(35)	240	(35)	184	21
427045 Concessions	57	32	57	25	32	20	37	94	(37)
TRANSFERS IN AND OTHER FINANCING SOUI	6,850	6,850	-	-	-	6,118	732	4,199	2,651
OFS TRANSFERS IN	6,850	6,850	-	-	-	6,118	732	4,199	2,651
720005 Ofs Transfers In	6,850	6,850	-	-	-	6,118	732	4,199	2,651
EXPENSE	8,630	(159)	8,693	8,788	(95)	7,537	1,093	7,779	851
OPERATING EXPENSE	8,630	(159)	8,693	8,788	(95)	7,480	1,150	7,779	851
EMPLOYEE COMPENSATION	4,697	(230)	4,761	4,927	(166)	4,086	611	3,910	787
601020 Lump Sum Vacation Pay	11	-	11	11	-	11	-	6	5
601025 Lump Sum Sick Pay	3	-	3	3	-	3	-	2	1
601030 Permanent And Provisional	2,799	(113)	2,841	2,912	(70)	2,686	113	2,421	378
601050 Temporary Seasonal Emergency	396	(140)	396	535	(140)	458	(63)	310	86
601065 Overtime	-	-	-	-	-	-	-	0	(0)
601095 Budgeted Pers Underexpend	-	65	-	(65)	65	(448)	448	-	-
603005 Social Security Taxes	247	(16)	250	263	(13)	240	7	203	44
603025 Retirement Or Pension Contrib	458	(8)	463	466	(3)	431	27	370	88
603040 Ltd Contributions	12	(1)	13	13	(0)	12	0	9	4
603045 Supplemental Retirement (401K)	49	(2)	51	51	(0)	48	1	47	2
603050 Health Insurance Premiums	606	(16)	617	621	(5)	529	77	427	179
603055 Employee Serv Res Fund Charges	66	-	66	66	-	66	-	53	13
603056 Opeb - Current Yr	45	-	45	45	-	45	-	55	(10)
605015 Employee Parking	5	-	5	5	-	5	-	8	(3)
605025 Employee Awards/Service Pins	1	-	1	1	-	1	-	-	1
MATERIALS AND SUPPLIES	2,470	(346)	2,470	2,816	(346)	2,527	(56)	2,705	(235)
607005 Janitorial Supplies And Service	221	(74)	221	294	(74)	243	(22)	196	25
607010 Maintenance - Grounds	58	-	58	58	-	58	-	51	7
607015 Maintenance - Buildings	308	(36)	308	344	(36)	303	5	314	(6)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607030 Maintenance - Other	13	(16)	13	29	(16)	23	(11)	10	2
607040 Facilities Management Charges	111	3	111	108	3	90	20	81	29
609010 Clothing Provisions	2	-	2	2	-	2	-	0	1
609020 Bedding And Linen	1	0	1	1	0	1	0	-	1
609030 Medical Supplies	5	-	5	5	-	5	-	3	2
609035 Safety Supplies	8	5	8	2	5	2	5	3	5
609060 Identification Supplies	2	-	2	2	-	2	-	0	1
611005 Subscriptions And Memberships	5	(0)	5	5	(0)	5	(0)	5	(0)
611015 Education And Training Serv/Supp	15	5	15	10	5	10	5	6	9
611030 Art And Photographic Supplies	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	20	(0)	20	20	(0)	19	1	12	8
613020 Development Advertising	35	(1)	35	36	(1)	36	(1)	34	1
613025 Contracted Printings	-	-	-	-	-	-	-	4	(4)
613045 Art And Photographic Services	0	(0)	0	1	(0)	1	(0)	1	(1)
615005 Office Supplies	17	(2)	17	19	(2)	19	(2)	14	3
615015 Computer Supplies	-	-	-	-	-	-	-	2	(2)
615016 Computer Software Subscription	297	20	297	276	20	278	18	296	1
615020 Computer Software < 3000	10	2	10	8	2	8	2	3	7
615025 Computer Components < 3000	5	1	5	4	1	4	1	24	(19)
615030 Communication Equip-Noncapital	1	-	1	1	-	1	-	-	1
615035 Small Equipment (Non-Computer)	3	1	3	3	1	3	1	11	(8)
615040 Postage	23	(0)	23	23	(0)	22	1	26	(3)
615050 Meals And Refreshments	9	(2)	9	11	(2)	11	(2)	10	(1)
615055 Volunteer Awards	2	0	2	2	0	2	0	1	0
615065 Credit Card Charges	72	(66)	72	138	(66)	138	(66)	103	(31)
617005 Maintenance - Office Equip	7	-	7	7	-	7	-	5	2
617010 Maint - Machinery And Equip	11	-	11	11	-	11	-	6	5
617015 Maintenance - Software	15	(13)	15	28	(13)	28	(13)	16	(1)
617020 Maint - Art And Antiques	2	-	2	2	-	2	-	2	0
617025 Parts Purchases	-	-	-	-	-	-	-	0	(0)
617030 Maint - Autos Trucks-Nonfleet	1	-	1	1	-	1	-	0	0
617035 Maint - Autos And Equip-Fleet	0	-	0	0	-	0	-	1	(1)
619005 Gasoline Diesel Oil And Grease	2	-	2	2	-	2	-	0	2
619015 Mileage Allowance	3	0	3	3	0	3	0	0	3
619025 Travel And Transportation	-	(43)	-	43	(43)	43	(43)	5	(5)
619045 Vehicle Replacement Charges	3	-	3	3	-	3	-	0	3
621005 Heat And Fuel	158	(12)	158	170	(12)	127	31	103	55
621010 Light And Power	435	(14)	435	449	(14)	345	90	299	136
621015 Water And Sewer	82	(2)	82	84	(2)	78	4	71	11
621020 Telephone	137	(7)	137	144	(7)	131	5	118	19
621025 Mobile Telephone	17	1	17	17	1	16	2	12	5
621030 Internet/Data Communications	64	-	64	64	-	64	-	52	12
625010 Non-Capital Building Imprvmnts	-	-	-	-	-	-	-	1	(1)
633005 Rent - Land	14	1	14	14	1	14	1	14	1
633010 Rent - Buildings	7	(85)	7	92	(85)	89	(82)	89	(82)
633015 Rent - Equipment	1	-	1	1	-	1	-	-	1
639010 Consultants Fees	250	-	250	250	-	250	-	591	(341)
639025 Other Professional Fees	5	(4)	5	9	(4)	9	(4)	93	(88)
639045 Contracted Labor/Projects	16	(5)	16	21	(5)	17	(1)	15	1
OTHER OPERATING EXPENSE 1	6	(0)	6	6	(0)	5	1	4	2
645005 Contract Hauling	5	(0)	5	5	(0)	4	1	4	1
645010 Dumping Fees	1	-	1	1	-	1	-	0	1
OTHER OPERATING EXPENSE 2	1,430	417	1,430	1,013	417	837	594	1,134	297
663005 Overhead Costs (Dont Use)	36	-	36	36	-	-	36	-	36
663010 Council Overhead Cost	119	-	119	119	-	119	-	57	62
663015 Mayor Overhead Cost	346	-	346	346	-	346	-	180	165
663025 Auditor Overhead Cost	86	-	86	86	-	86	-	38	48
663030 District Attorney Overhead Cost	95	-	95	95	-	95	-	82	13
663035 Real Estate Overhead Cost	0	-	0	0	-	0	-	4	(3)
663040 Info Services Overhead Cost	325	-	325	325	-	325	-	350	(25)
663045 Purchasing Overhead Cost	57	-	57	57	-	57	-	99	(42)
663050 Human Resources Overhead Cost	83	-	83	83	-	83	-	106	(23)
663055 Govern Immunity Overhead Cost	114	-	114	114	-	114	-	98	16
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	1	(1)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663070 Mayor Finance Overhead Cost	169	-	169	169	-	169	-	119	50
667095 Operations Underexpend	-	417	-	(417)	417	(558)	558	-	-
OTHER NONOPERATING EXPENSE	11	-	11	11	-	11	-	11	(0)
659005 Costs In Handling Collections	11	-	11	11	-	11	-	11	(0)
CAPITAL EXPENDITURES	15	-	15	15	-	15	-	15	-
679010 Art	15	-	15	15	-	15	-	15	-
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	57	(57)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	57	(57)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	57	(57)	-	-

REVENUE AND EXPENDITURE DETAIL

Arts and Culture

Funds Selected	Organizations Selected
185 - SLCO ARTS AND CULTURE FUND	35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,318	1,318	1,419	-	1,419	447	871	1,527	(209)
REVENUE	1,063	1,063	524	-	524	223	840	801	262
NON-OPERATING REVENUE	524	524	524	-	524	-	524	-	524
PRIOR YEAR FUND BALANCE	524	524	524	-	524	-	524	-	524
499998 - Fund Bal Restrict/Commit/Assign	524	524	524	-	524	-	524	-	524
OPERATING REVENUE	-	-	-	-	-	223	(223)	411	(411)
CHARGES FOR SERVICES	-	-	-	-	-	223	(223)	411	(411)
409085 - Preservation Surcharge Fee	-	-	-	-	-	223	(223)	411	(411)
TRANSFERS IN AND OTHER FINANCING SOU	539	539	-	-	-	-	539	389	149
OFS TRANSFERS IN	539	539	-	-	-	-	539	389	149
720005 - Ofs Transfers In	539	539	-	-	-	-	539	389	149
EXPENSE	1,318	1,318	1,419	-	1,419	670	648	1,938	(620)
OPERATING EXPENSE	1,318	1,318	1,419	-	1,419	670	648	1,938	(620)
MATERIALS AND SUPPLIES	1,140	1,140	1,241	-	1,241	552	588	(405)	1,545
607015 - Maintenance - Buildings	358	358	358	-	358	293	65	(511)	869
607030 - Maintenance - Other	-	-	-	-	-	-	-	0	(0)
615015 - Computer Supplies	-	-	-	-	-	-	-	1	(1)
615020 - Computer Software < 3000	-	-	-	-	-	-	-	2	(2)
615025 - Computer Components < 3000	133	133	211	-	211	74	59	32	101
615030 - Communication Equip-Noncapital	116	116	116	-	116	76	40	-	116
615035 - Small Equipment (Non-Computer)	163	163	185	-	185	40	123	22	141
617005 - Maintenance - Office Equip	-	-	-	-	-	-	-	2	(2)
617010 - Maint - Machinery And Equip	-	-	-	-	-	-	-	8	(8)
617015 - Maintenance - Software	-	-	-	-	-	-	-	1	(1)
625010 - Non-Capital Building Imprvmnts	96	96	96	-	96	45	51	39	57
639025 - Other Professional Fees	275	275	275	-	275	24	251	-	275
OTHER OPERATING EXPENSE 2	54	54	54	-	54	54	-	48	6
663010 - Council Overhead Cost	7	7	7	-	7	7	-	2	5
663015 - Mayor Overhead Cost	20	20	20	-	20	20	-	5	15
663025 - Auditor Overhead Cost	5	5	5	-	5	5	-	2	3
663035 - Real Estate Overhead Cost	2	2	2	-	2	2	-	-	2
663040 - Info Services Overhead Cost	9	9	9	-	9	9	-	2	7
663045 - Purchasing Overhead Cost	(0)	(0)	(0)	-	(0)	(0)	-	(0)	(0)
663055 - Govern Immunity Overhead Cost	1	1	1	-	1	1	-	1	0
663070 - Mayor Finance Overhead Cost	10	10	10	-	10	10	-	6	3
664005 - Other Pass Thru Expense	-	-	-	-	-	-	-	31	(31)
CAPITAL EXPENDITURES	124	124	124	-	124	65	60	2,295	(2,170)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
675010 - Improvements Of Buildings	-	-	-	-	-	-	-	2,245	(2,245)
679005 - Office Furn Equip Softwr>5000	64	64	64	-	64	65	(0)	49	15
679020 - Machinery And Equipment	60	60	60	-	60	-	60	-	60

CORE MISSION

The Clark Planetarium's mission is to create and present enlightening experiences that inspire wonder in learning about space and science, and to promote greater public awareness of the science in our daily lives.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Clark Planetarium will provide an accessible and engaging experience.				
• In 2020, we aimed to ensure that our interactive exhibits are operational and available to our visitors. When exhibits are not operational, it negatively affects the visitor experience. The percentage of operational time will stay roughly constant at 90% from the start of January 2020 to the end of December 2020.	90	90	97	0
• In 2020, we aimed to increase the number of memberships sold. Memberships are an important source of revenue and are also reflective of visitor satisfaction. Beginning in January 2020, memberships will increase from 1,440 memberships to 1,600 memberships by the end of December 2020.	1,440	1,600	1,413	0
• In 2021, we aim to track more than operational time for our interactive exhibits and are focusing on measuring the intended outcome of our exhibits being accessible and engaging. We are launching a comprehensive visitor feedback program using multiple survey methods and aggregated results. Guests will report a net score of 7 on a 0-10 scale, with 10 being the highest level of agreement.	0	0	0	7
• In 2021, memberships will continue to be an important indicator of a positive experience and long term investment in the organization. In 2021, we aim to measure member benefit satisfaction through a regularly survey program, asking them to rate the value of their member benefits on a 0-10 scale, with 10 being the highest satisfaction.	0	0	0	7
Clark Planetarium will expand its services through partnerships, collaborations, and programming.				
• In 2020, we aimed to increase the number of partnerships that enable us to reach a broader audience and provide services to families and children. The number of partners will go from 55 existing partners as of the start of January 2020 to 75 partners by the end of December.	55	75	56	0
• In 2020, we are seeking to maintain the number of programs presented at offsite locations or events. Programs are delivered regularly throughout the year and we will keep off-site program delivery constant at 200 programs from the start of January 2020 to the end of December 2020.	200	200	74	0
• In 2020, our goal is to increase the number of programs presented onsite at Clark Planetarium. Onsite programs enhance the visitor experience and offer something new and exciting for guests. Onsite programs will grow to 65 programs by the end of December 2020.	50	65	7	0
• In 2021, our goal is to more broadly offer experiences via partners and to ensure that we are working with interdisciplinary partners, ranging from the arts, humanities, STEM and more. We will track and measure the types of organizations we partner with, frequency of collaborations, and geographic impact.	0	0	0	75
• In 2021, we will measure program delivery through a wider lens. Our programs are offered onsite, offsite and virtually, and range from our programming in our theatres to classes and workshops. It is important for us to measure program satisfaction so that we can better understand the guest experience and whether we are offering engaging activities that drive a desire to be more open to learning more about science in general. Using a comprehensive survey program, guests to rate their satisfaction with Clark Planetarium through its programs with an average score of 7, with 10 being the highest level of satisfaction.	0	0	0	7

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	5,846	99 1.7%	5,945	137 2.3%	5,982
REVENUE	2,338	99 4.2%	2,437	99 4.2%	2,437
COUNTY FUNDING	3,508	- 0.0%	3,508	38 1.1%	3,545
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	264 0.0%	264	264 0.0%	264
FTE	32.00	- 0.0%	32.00	- 0.0%	32.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Clark Planetarium Prgm	-	-	-	-	-	9	9	-	-	-	-	-
Clark Administration	12	1,454	1,442	7.00	(3)	15	18	(1.00)	-	(6)	(6)	-
Education	813	754	(58)	5.00	(52)	17	69	-	-	(2)	(2)	-
Community Outreach	41	190	149	2.00	1	(42)	(42)	-	-	-	-	-
Imax Theater	360	273	(87)	-	53	(28)	(80)	-	-	-	-	-
Production	100	-	(100)	-	(336)	-	336	-	-	-	-	-
Development	65	54	(11)	-	(70)	(4)	66	-	-	(10)	(10)	-
Science Store	455	447	(8)	1.00	148	6	(143)	-	-	(35)	(35)	-
Guest Services	-	427	427	5.00	-	13	13	-	-	-	-	-
Marketing	-	817	817	5.00	-	96	96	1.00	-	(67)	(67)	-
Concessions	110	85	(25)	-	28	1	(26)	-	-	(5)	(5)	-
Facilities Services	-	721	721	2.00	-	67	67	-	-	(20)	(20)	-
Exhibits	71	465	394	4.00	31	(15)	(46)	-	-	-	-	-
Events And Memberships	115	7	(108)	-	5	1	(5)	-	-	-	-	-
Dome Theatre	295	252	(43)	1.00	295	(36)	(331)	-	-	(30)	(30)	-
SUBTOTAL	2,437	5,945	3,508	32.00	99	99	-	-	-	(175)	(175)	-
Clark Planetarium Capital Projects Prgm	75	339	264	-	75	339	264	-	-	-	-	-
TOTAL CLARK PLANETARIUM	2,512	6,284	3,772	32.00	174	438	264	-	-	(175)	(175)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16007] NEW REQUEST 351000_01 Personnel Annualization [OpExp: 98,886; OpRev: 98,886] This request is for the personnel annualization for the Clark Planetarium. Through increased revenue, we will cover the additional costs in personnel. This request is budget neutral. The Community Services Department recommends this decision package.	-	-	-
2	[16044] STRESS TEST REDUCTION 351000_R01 Reduction in Professional Services Reduction in Professional Services: Clark Planetarium uses freelance designers to support marketing and exhibits projects and invites a speaker for its annual gala fundraiser. Reducing these funds will reduce the ability to access professional services for specific tasks and functions and push more work onto our internal graphic designer and the development team, thus reducing their effectiveness to manage overall project success.	-	(20,000)	-
3	[15898] STRESS TEST REDUCTION 351000_R02 Reduction in Janitorial Services & Supplies Reduction in Janitorial Services and Supplies: These funds support the cleaning products and contract staffing hours needed for additional cleaning needs such as deep cleaning of the theatres and building, and extra staffing for special events and private rentals. Cutting these funds will impact our ability to keep the building clean during events and will require that our salaried facilities staff manage deep cleaning on top of their regular duties. This will negatively impact our overall cleaning costs, overtime costs and potentially impact our availability and revenue for private rentals.	-	(20,382)	-
4	[15899] STRESS TEST REDUCTION 351000_R03 Reduction in Computers, Supplies & Components Reduction in Computers, Supplies and Components: Reducing this line item will impact our ability to purchase new computers, replace current systems on a County recommended life cycle, and upgrade computer components to keep pace with changing and improving technologies.	-	(10,000)	-
5	[15900] STRESS TEST REDUCTION 351000_R04 Reduction in Printing Fees Reduction in Printing Fees: The printing fees support the fabrication of promotional window wraps, advertising brochures and direct mail campaigns. This reduction will require Clark Planetarium to forego new window wraps in 2021 and will impact the frequency of direct mail campaigns.	-	(10,000)	-
6	[15901] STRESS TEST REDUCTION 351000_R05 Reduction in Dome Theatre Show Purchase's Reduction in Dome Theatre Show Purchases: Clark Planetarium has set a long-term goal to open three new show titles in the Hansen Dome Theatre each calendar year. Changing the show schedule and introducing new content on a regular basis is one of the most common comments from our members and the general public. New programming increases member and public desire to attend and return to the Planetarium. A reduction in this line item will mean that we will only be able to open two new titles rather than three in 2021, thus reducing overall revenue for the theatre, the retail store and memberships.	-	(25,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
7	[15902]	STRESS TEST REDUCTION 351000_R06 Reduction in Inventory Reduction in Inventory: These funds support the acquisition of product to sell in our Planet Fun store and concessions counter. Reducing our inventory budget will impact our ability to keep a broad quantity of product available. We will not be as well positioned to change up inventory to test out new products and offer fresh options as will skew toward purchasing long-standing best sellers.	-	(40,000)	-
8	[15903]	STRESS TEST REDUCTION 351000_R07 Reduction in Marketing\Advertising Reduction in Marketing/Advertising: Clark Planetarium plans and executes a robust annual marketing campaign to drive attendance. There is a well-documented and quantitative relationship between marketing expenses and earned income. A reduction in marketing/advertising costs will negatively impact our ability to promote the Planetarium to the community, resulting in reduced attendance and revenue in ticket sales, retail sales, concessions and memberships.	-	(50,000)	-
	[20532]	REVENUE PROJECTION CHANGE Property Tax Projection updates As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
	TOTAL STRESS TEST REDUCTIONS:		-	(175,382)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY					
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>					
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:		-	264,198	264,198
	TOTAL STRESS TEST REDUCTIONS:		-	-	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
390 - PLANETARIUM FUND			35100000 - CLARK PLANETARIUM						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	3,545	38	3,508	3,508	-	3,508	38	3,014	531
REVENUE	5,726	190	5,635	5,536	99	5,604	122	6,583	(857)
NON-OPERATING REVENUE	3,272	74	3,198	3,198	-	3,198	74	3,140	132
PROPERTY TAXES	3,119	67	3,052	3,052	-	3,052	67	2,952	167
401005 General Property Tax	3,053	67	2,986	2,986	-	2,986	67	2,691	362
401010 Personal Property Tax	-	-	-	-	-	-	-	209	(209)
401025 Prior Year Redemptions	66	-	66	66	-	66	-	52	14
FEE IN LIEU OF TAXES	153	7	146	146	-	146	7	162	(9)
401030 Motor Veh Fee In Lieu Of Taxes	153	7	146	146	-	146	7	162	(9)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	26	(26)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	22	(22)
429010 Int-Tax Pool	-	-	-	-	-	-	-	4	(4)
OPERATING REVENUE	2,437	99	2,437	2,338	99	2,363	74	3,288	(850)
OPERATING GRANTS & CONTRIBUTIO	1,034	(42)	1,034	1,076	(42)	1,076	(42)	1,015	19
411000 State Government Grants	947	(39)	947	986	(39)	986	(39)	924	23
415000 Federal Government Grants	58	2	58	57	2	57	2	67	(8)
417005 Oprtg Contributions-Restricted	14	(5)	14	19	(5)	19	(5)	6	8
417010 Operatng Contributions-General	15	-	15	15	-	15	-	18	(3)
CAPITAL GRANTS & CONTRIBUTIONS	(25)	(25)	(25)	-	(25)	25	(50)	-	(25)
419005 Capit Contributions-Restricted	(25)	(25)	(25)	-	(25)	25	(50)	-	(25)
CHARGES FOR SERVICES	1,428	166	1,428	1,262	166	1,262	166	2,272	(844)
421055 Show Admissions	185	68	185	117	68	117	68	303	(118)
421060 Light Shows	110	1	110	109	1	109	1	180	(70)
421065 Clark Memberships	65	(11)	65	76	(11)	76	(11)	108	(43)
421070 Imax Admissions	220	53	220	167	53	167	53	363	(143)
421075 Bookstore	455	148	455	307	148	307	148	755	(300)
421080 Show Distribution	100	(50)	100	150	(50)	150	(50)	108	(8)
421082 Ticket Sales/Online Fee	12	(3)	12	15	(3)	15	(3)	19	(7)
421095 Development And Promotion Fees	6	(4)	6	10	(4)	10	(4)	9	(3)
421110 Misc Planetarium Programs	5	(10)	5	15	(10)	15	(10)	7	(2)
421365 Other Sundry Receipt	60	-	60	60	-	60	-	20	40
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	1	(1)
427010 Rental Income	50	16	50	34	16	34	16	150	(100)
427040 Commissions	50	(70)	50	120	(70)	120	(70)	73	(23)
427045 Concessions	110	28	110	82	28	82	28	177	(67)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	1	(1)
TRANSFERS IN AND OTHER FINANCING SOUI	17	17	-	-	-	44	(26)	156	(139)
OFS TRANSFERS IN	17	17	-	-	-	44	(26)	156	(139)
720005 Ofs Transfers In	17	17	-	-	-	44	(26)	156	(139)
EXPENSE	5,982	137	5,945	5,846	99	5,871	112	6,302	(319)
OPERATING EXPENSE	5,982	137	5,945	5,846	99	5,871	112	6,302	(319)
COST OF GOODS SOLD	346	-	346	346	-	346	-	502	(156)
501005 Cost Of Materials Sold	346	-	346	346	-	346	-	502	(156)
EMPLOYEE COMPENSATION	3,497	137	3,460	3,361	99	3,386	112	3,533	(36)
601020 Lump Sum Vacation Pay	-	-	-	-	-	-	-	23	(23)
601025 Lump Sum Sick Pay	-	-	-	-	-	-	-	7	(7)
601030 Permanent And Provisional	1,971	100	1,941	1,871	70	1,896	75	1,809	162
601050 Temporary Seasonal Emergency	884	-	884	884	-	884	-	706	178
601065 Overtime	-	-	-	-	-	-	-	0	(0)
601095 Budgeted Pers Underexpend	(476)	-	(476)	(476)	-	(476)	-	-	(476)
603005 Social Security Taxes	151	(55)	148	206	(57)	206	(55)	188	(37)
603006 Social Security Taxes - Temp and Oth	64	64	64	-	64	-	64	-	64
603025 Retirement Or Pension Contrib	332	22	326	309	16	309	22	299	33

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
603040 Ltd Contributions	7	0	7	7	0	7	0	7	1
603045 Supplemental Retirement (401K)	21	(4)	21	24	(3)	24	(4)	21	(1)
603050 Health Insurance Premiums	447	8	447	439	8	439	8	378	70
603055 Employee Serv Res Fund Charges	47	-	47	47	-	47	-	35	12
603056 Opeb - Current Yr	50	-	50	50	-	50	-	60	(10)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	1,648	(261)	1,648	1,909	(261)	1,909	(261)	1,800	(152)
607005 Janitorial Supplies And Service	37	6	37	31	6	31	6	26	10
607015 Maintenance - Buildings	90	(10)	90	100	(10)	100	(10)	120	(30)
607040 Facilities Management Charges	50	(10)	50	60	(10)	60	(10)	33	17
609005 Food Provisions	4	4	4	-	4	-	4	-	4
609010 Clothing Provisions	6	2	6	4	2	4	2	6	0
611005 Subscriptions And Memberships	20	0	20	20	0	20	0	14	6
611010 Physical Materials-Books	0	0	0	0	0	0	0	0	0
611015 Education And Training Serv/Supp	5	1	5	5	1	5	1	13	(8)
611025 Physical Material-Audio/Visual	6	2	6	4	2	4	2	3	3
611040 Education Materials	53	(33)	53	86	(33)	86	(33)	51	2
613005 Printing Charges	35	(2)	35	36	(2)	36	(2)	48	(13)
613020 Development Advertising	351	(1)	351	351	(1)	351	(1)	327	23
613030 Printing Development	37	-	37	37	-	37	-	26	11
613045 Art And Photographic Services	243	(133)	243	376	(133)	376	(133)	339	(97)
615005 Office Supplies	13	2	13	11	2	11	2	17	(3)
615015 Computer Supplies	19	1	19	18	1	18	1	34	(15)
615016 Computer Software Subscription	26	(4)	26	30	(4)	30	(4)	28	(2)
615020 Computer Software < 3000	2	0	2	2	0	2	0	5	(3)
615025 Computer Components < 3000	25	(3)	25	28	(3)	28	(3)	59	(34)
615030 Communication Equip-Noncapital	1	-	1	1	-	1	-	-	1
615035 Small Equipment (Non-Computer)	16	7	16	9	7	9	7	67	(51)
615040 Postage	7	(13)	7	20	(13)	20	(13)	19	(12)
615050 Meals And Refreshments	14	(2)	14	16	(2)	16	(2)	12	2
615065 Credit Card Charges	35	5	35	30	5	30	5	36	(1)
617005 Maintenance - Office Equip	13	(6)	13	18	(6)	18	(6)	3	9
617010 Maint - Machinery And Equip	91	(4)	91	95	(4)	95	(4)	97	(7)
617015 Maintenance - Software	44	16	44	28	16	28	16	25	18
617035 Maint - Autos And Equip-Fleet	4	(1)	4	5	(1)	5	(1)	1	3
619005 Gasoline Diesel Oil And Grease	6	(1)	6	6	(1)	6	(1)	4	2
619015 Mileage Allowance	0	(0)	0	0	(0)	0	(0)	0	0
619025 Travel And Transportation	-	(59)	-	59	(59)	59	(59)	44	(44)
619030 Travel And Transportation Clients	5	(6)	5	10	(6)	10	(6)	6	(2)
619045 Vehicle Replacement Charges	32	16	32	16	16	16	16	13	19
621005 Heat And Fuel	100	5	100	95	5	95	5	62	38
621010 Light And Power	70	-	70	70	-	70	-	69	1
621020 Telephone	25	(1)	25	26	(1)	26	(1)	23	2
621025 Mobile Telephone	1	(1)	1	2	(1)	2	(1)	1	(0)
633025 Miscellaneous Rental Charges	41	(6)	41	46	(6)	46	(6)	37	4
639025 Other Professional Fees	127	(36)	127	163	(36)	163	(36)	129	(3)
OTHER OPERATING EXPENSE 1	4	1	4	3	1	3	1	3	0
645005 Contract Hauling	4	1	4	3	1	3	1	3	0
OTHER OPERATING EXPENSE 2	483	261	483	223	261	223	261	459	24
663010 Council Overhead Cost	21	-	21	21	-	21	-	21	(0)
663015 Mayor Overhead Cost	61	-	61	61	-	61	-	74	(13)
663025 Auditor Overhead Cost	15	-	15	15	-	15	-	14	1
663030 District Attorney Overhead Cost	49	-	49	49	-	49	-	48	1
663040 Info Services Overhead Cost	169	-	169	169	-	169	-	162	7
663045 Purchasing Overhead Cost	33	-	33	33	-	33	-	12	21
663050 Human Resources Overhead Cost	70	-	70	70	-	70	-	65	4
663055 Govern Immunity Overhead Cost	14	-	14	14	-	14	-	13	1
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	0	0
663070 Mayor Finance Overhead Cost	52	-	52	52	-	52	-	49	3
667095 Operations Underexpend	-	261	-	(261)	261	(261)	261	-	-
OTHER NONOPERATING EXPENSE	4	-	4	4	-	4	-	4	0
659005 Costs In Handling Collections	4	-	4	4	-	4	-	4	0

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
390 - PLANETARIUM FUND			35109900 - CLARK PLANETARIUM CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	264	264	264	-	264	183	82	256	8
REVENUE	75	75	75	-	75	75	-	75	-
OPERATING REVENUE	75	75	75	-	75	75	-	75	-
CAPITAL GRANTS & CONTRIBUTIONS	75	75	75	-	75	75	-	75	-
419005 - Capit Contributions-Restricted	75	75	75	-	75	75	-	75	-
EXPENSE	339	339	339	-	339	258	82	383	(44)
OPERATING EXPENSE	339	339	339	-	339	258	82	331	8
MATERIALS AND SUPPLIES	72	72	72	-	72	80	(8)	74	(2)
607015 - Maintenance - Buildings	72	72	72	-	72	80	(8)	-	72
621010 - Light And Power	-	-	-	-	-	-	-	0	(0)
625010 - Non-Capital Building Imprvmnts	-	-	-	-	-	-	-	71	(71)
633025 - Miscellaneous Rental Charges	-	-	-	-	-	-	-	2	(2)
639025 - Other Professional Fees	-	-	-	-	-	-	-	1	(1)
OTHER OPERATING EXPENSE 2	17	17	17	-	17	17	-	51	(34)
663010 - Council Overhead Cost	1	1	1	-	1	1	-	2	(1)
663015 - Mayor Overhead Cost	4	4	4	-	4	4	-	2	1
663025 - Auditor Overhead Cost	1	1	1	-	1	1	-	2	(1)
663040 - Info Services Overhead Cost	2	2	2	-	2	2	-	2	(0)
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	0
663055 - Govern Immunity Overhead Cost	2	2	2	-	2	2	-	1	0
663070 - Mayor Finance Overhead Cost	8	8	8	-	8	8	-	10	(2)
667030 - Vehicle Replacement Purchase	-	-	-	-	-	-	-	32	(32)
CAPITAL EXPENDITURES	250	250	250	-	250	160	90	206	44
675010 - Improvements Of Buildings	150	150	150	-	150	150	-	67	83
679005 - Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	64	(64)
679020 - Machinery And Equipment	100	100	100	-	100	100	-	74	26
679095 - Capital Underexpend	-	-	-	-	-	(90)	90	-	-
TRANSFERS OUT AND OTHER FINANCING USES	-	-	-	-	-	-	-	52	(52)
OFU TRANSFERS OUT	-	-	-	-	-	-	-	52	(52)
770010 - Ofu Transfers Out	-	-	-	-	-	-	-	52	(52)

CORE MISSION

The mission of the Salt Lake County Equestrian Park & Event Center is to be a world class equestrian facility offering services for events, long term boarding, and recreational use by equestrian and non-equestrian users. We strive to maximize economic and cultural benefits to the community by making the best use of the park's facilities while maintaining focus on equestrian activity.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Salt Lake County Equestrian Park provides recreational opportunities and economic benefits to the community.				
• Measure the total number of annual attendees at the Salt Lake County Equestrian Park & Event Center.	78,000	80,000	13,664	103,000
We are targeting about 103,000 attendees for 2021.				
• Measure the number of events hosted at the Salt Lake County Equestrian Park & Event Center.	158	160	55	120
We are targeting 120 events in 2021.				
• Measure the revenues earned at the Salt Lake County Equestrian Park & Event Center. We are targeting approximately \$715,000 for 2021.	800,000	800,000	263,206	715,000
• Increase levels of customer satisfaction of Salt Lake County Equestrian Park & Event Center facility clients from 4.6 average rating as of the end of December 2019 to 4.7 average rating by end of December 2021.	4.6	4.65	4.94	4.7

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	1,962	192 9.8%	2,153	192 9.8%	2,153	
REVENUE	567	164 29.0%	732	164 29.0%	732	
COUNTY FUNDING	1,394	27 2.0%	1,421	27 2.0%	1,421	
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	553 0.0%	553	382 0.0%	382	
FTE	-	-	-	-	-	

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Epec Operations Prgm	732	2,153	1,421	-	164	192	27	-	-	(97)	(97)	-
SUBTOTAL	732	2,153	1,421	-	164	192	27	-	-	(97)	(97)	-
Epec Capital Projects Prgm	-	553	553	-	-	553	553	-	-	-	-	-
TOTAL EQUESTRIAN PARK	732	2,706	1,975	-	164	745	580	-	-	(97)	(97)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15905] NEW REQUEST Increased event activity and maintenance [OpExp: 191,630; OpRev: 164,383] We are increasing event activity projections in 2021 over 2020. There are correspondingly related event expenses and expenses for non-event maintenance that has been deferred from 2020 due to COVID adjustments The Community Services Department recommends this decision package.	-	27,247	27,247
2	[15913] STRESS TEST REDUCTION 356000 EPEC 5% Stress Test If a 5% reduction in expenses is mandated, we would seek first to lower maintenance costs projections. Our increase in initial maintenance cost projections was based in part that we would be making up for the reductions in maintenance in 2020 due to COVID related cutbacks and for additional event activity projected. If maintenance costs are reduced, we would further defer certain maintenance needs including maintenance on the barn doors, west side entry doors for indoor arena, rain gutter repairs, roll up doors for the Rabbit barn and maintenance shop.	-	(96,959)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	27,247	27,247
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(96,959)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY (orgs with an asterisk in the expenditure & revenue summary by org/program table above)				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	553,060	381,961
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Equestrian Park

Funds Selected			Organizations Selected						
186 - EQUESTRIAN PARK FUND			35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,421	27	1,421	1,394	27	1,394	27	1,015	406
REVENUE	2,153	1,586	732	567	164	1,595	559	1,765	388
OPERATING REVENUE	732	164	732	567	164	567	164	823	(91)
CHARGES FOR SERVICES	732	164	732	567	164	567	164	823	(91)
427060 Sp/St/Ep Operating Revenue	732	164	732	567	164	567	164	823	(91)
TRANSFERS IN AND OTHER FINANCING SOU	1,421	1,421	-	-	-	1,027	394	943	479
OFS TRANSFERS IN	1,421	1,421	-	-	-	1,027	394	943	479
720005 Ofs Transfers In	1,421	1,421	-	-	-	1,027	394	943	479
EXPENSE	2,153	192	2,153	1,962	192	1,962	192	1,908	245
OPERATING EXPENSE	2,153	192	2,153	1,962	192	1,962	192	1,838	315
MATERIALS AND SUPPLIES	2,046	192	2,046	1,854	192	1,854	192	1,644	402
639035 Contract Management Fee	2,046	192	2,046	1,854	192	1,854	192	1,644	402
OTHER OPERATING EXPENSE 2	107	-	107	107	-	107	-	194	(87)
663010 Council Overhead Cost	13	-	13	13	-	13	-	13	(0)
663015 Mayor Overhead Cost	37	-	37	37	-	37	-	114	(77)
663025 Auditor Overhead Cost	9	-	9	9	-	9	-	9	0
663030 District Attorney Overhead Cost	1	-	1	1	-	1	-	6	(6)
663035 Real Estate Overhead Cost	2	-	2	2	-	2	-	1	1
663040 Info Services Overhead Cost	19	-	19	19	-	19	-	14	5
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	6	(6)
663055 Govern Immunity Overhead Cost	7	-	7	7	-	7	-	6	1
663070 Mayor Finance Overhead Cost	20	-	20	20	-	20	-	25	(5)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	-	-	70	(70)
OFU TRANSFERS OUT	-	-	-	-	-	-	-	70	(70)
770010 Ofu Transfers Out	-	-	-	-	-	-	-	70	(70)

REVENUE AND EXPENDITURE DETAIL

Equestrian Park

Funds Selected			Organizations Selected						
186 - EQUESTRIAN PARK FUND			35609900 - EPEC CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	382	382	553	-	553	414	(32)	180	202
REVENUE	278	278	-	-	-	307	(29)	125	153
TRANSFERS IN AND OTHER FINANCING SOU	278	278	-	-	-	307	(29)	125	153
OFS TRANSFERS IN	278	278	-	-	-	307	(29)	125	153
720005 - Ofs Transfers In	278	278	-	-	-	307	(29)	125	153
EXPENSE	382	382	553	-	553	414	(32)	180	202
OPERATING EXPENSE	382	382	553	-	553	414	(32)	180	202
MATERIALS AND SUPPLIES	166	166	283	-	283	275	(109)	18	148
607010 - Maintenance - Grounds	20	20	53	-	53	244	(225)	2	18
607015 - Maintenance - Buildings	80	80	131	-	131	17	63	12	67
615035 - Small Equipment (Non-Computer)	-	-	-	-	-	-	-	3	(3)
617010 - Maint - Machinery And Equip	-	-	-	-	-	14	(14)	-	-
623005 - Non-Cap Improv Othr Than Build	67	67	89	-	89	0	67	1	66

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
639025 - Other Professional Fees	-	-	10	-	10	-	-	-	-
OTHER OPERATING EXPENSE 2	6	6	6	-	6	6	-	131	(125)
663010 - Council Overhead Cost	1	1	1	-	1	1	-	1	(0)
663015 - Mayor Overhead Cost	2	2	2	-	2	2	-	6	(4)
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	1	(0)
663040 - Info Services Overhead Cost	1	1	1	-	1	1	-	1	0
663045 - Purchasing Overhead Cost	(0)	(0)	(0)	-	(0)	(0)	-	0	(0)
663055 - Govern Immunity Overhead Cost	0	0	0	-	0	0	-	0	0
663070 - Mayor Finance Overhead Cost	2	2	2	-	2	2	-	4	(2)
667030 - Vehicle Replacement Purchase	-	-	-	-	-	-	-	119	(119)
CAPITAL EXPENDITURES	209	209	263	-	263	132	78	27	183
673020 - Improvmt Other Than Buildings	52	52	52	-	52	-	52	-	52
679020 - Machinery And Equipment	158	158	211	-	211	132	26	27	131
INTERGOVERNMENTAL CHARGE	-	-	-	-	-	-	-	4	(4)
693020 - Interfund Charges	-	-	-	-	-	-	-	4	(4)

CORE MISSION

The Salt Lake County Parks & Recreation Division preserves natural lands located in Salt Lake County for the enjoyment of county residents and the public at large.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public.				
• Protect Salt Lake County lands by preserving 60 critical parcels by the end of the year 2030.	36	60	36	36

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
<u>OPERATING</u>					
EXPENDITURES	681	- 0.0%	681	0 0.1%	681
REVENUE	3	- 0.0%	3	- 0.0%	3
COUNTY FUNDING	678	- 0.0%	678	0 0.1%	679
<u>FTE</u>	0.25	- 0.0%	0.25	- 0.0%	0.25

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Open Space Prgm	-	15	15	-	-	0	0	-	-	-	-	-
Open Space Administration	3	103	100	0.25	-	(0)	(0)	-	-	-	-	-
Trust Fund	-	500	500	-	-	-	-	-	-	(34)	(34)	-
Urban Farming	-	62	62	-	-	-	-	-	-	-	-	-
SUBTOTAL	3	681	678	0.25	-	-	-	-	-	(34)	(34)	-
TOTAL OPEN SPACE	3	681	678	0.25	-	-	-	-	-	(34)	(34)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15779] STRESS TEST REDUCTION OSF ST1: Reduce Open Space Land Purchases Open Space would reduce its appropriated budget for land purchases. Outcome Measure: Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public.	-	(33,906)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(33,906)	-

REVENUE AND EXPENDITURE DETAIL

Open Space

Funds Selected			Organizations Selected						
280 - OPEN SPACE FUND			10800000 - OPEN SPACE						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	679	0	678	678	-	678	0	129	549
REVENUE	3	-	3	3	-	3	(0)	583	(580)
NON-OPERATING REVENUE	-	-	-	-	-	-	-	40	(40)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	40	(40)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	40	(40)
OPERATING REVENUE	3	-	3	3	-	3	-	43	(40)
CHARGES FOR SERVICES	3	-	3	3	-	3	-	43	(40)
423400 Interlocal Agreements	-	-	-	-	-	-	-	42	(42)
427010 Rental Income	3	-	3	3	-	3	-	1	2
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	0	(0)	500	(500)
OFS TRANSFERS IN	-	-	-	-	-	0	(0)	500	(500)
720005 Ofs Transfers In	-	-	-	-	-	0	(0)	500	(500)
EXPENSE	681	0	681	681	-	1,431	(750)	172	509
OPERATING EXPENSE	681	0	681	681	-	681	0	172	509
EMPLOYEE COMPENSATION	42	0	42	42	-	42	0	31	11
601020 Lump Sum Vacation Pay	0	-	0	0	-	0	-	-	0
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	22	0	22	22	0	22	0	21	1
601050 Temporary Seasonal Emergency	10	-	10	10	-	10	-	-	10
601095 Budgeted Pers Underexpend	(0)	(0)	(0)	-	(0)	-	(0)	-	(0)
603005 Social Security Taxes	2	0	2	2	0	2	0	2	1
603025 Retirement Or Pension Contrib	4	0	4	4	(0)	4	0	4	0
603040 Ltd Contributions	0	(0)	0	0	(0)	0	(0)	0	0
603050 Health Insurance Premiums	0	(0)	0	0	(0)	0	(0)	0	(0)
603055 Employee Serv Res Fund Charges	0	-	0	0	-	0	-	0	0
603056 Opeb - Current Yr	3	-	3	3	-	3	-	4	(0)
MATERIALS AND SUPPLIES	127	-	127	127	-	127	-	126	1
607010 Maintenance - Grounds	13	-	13	13	-	13	-	101	(89)
611005 Subscriptions And Memberships	0	-	0	0	-	0	-	-	0
611010 Physical Materials-Books	0	-	0	0	-	0	-	-	0
611015 Education And Training Serv/Supp	5	2	5	2	2	2	2	(0)	5
613005 Printing Charges	1	-	1	1	-	1	-	-	1
613025 Contracted Printings	-	-	-	-	-	-	-	1	(1)
615005 Office Supplies	0	-	0	0	-	0	-	0	0
615020 Computer Software < 3000	0	-	0	0	-	0	-	-	0
615025 Computer Components < 3000	1	-	1	1	-	1	-	-	1
615035 Small Equipment (Non-Computer)	-	-	-	-	-	-	-	0	(0)
615040 Postage	1	-	1	1	-	1	-	-	1
615050 Meals And Refreshments	1	-	1	1	-	1	-	1	(0)
615055 Volunteer Awards	0	-	0	0	-	0	-	-	0
619015 Mileage Allowance	3	-	3	3	-	3	-	0	3
619025 Travel And Transportation	-	(2)	-	2	(2)	2	(2)	1	(1)
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	-	0
621020 Telephone	-	-	-	-	-	-	-	0	(0)
621025 Mobile Telephone	3	-	3	3	-	3	-	1	2
623005 Non-Cap Improv Othr Than Build	34	-	34	34	-	34	-	-	34
633010 Rent - Buildings	-	-	-	-	-	-	-	15	(15)
639025 Other Professional Fees	51	-	51	51	-	51	-	6	45
639045 Contracted Labor/Projects	15	-	15	15	-	15	-	-	15
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	1	(1)
641005 Shop Crew And Deputy Small Tools	-	-	-	-	-	-	-	1	(1)
OTHER OPERATING EXPENSE 2	12	-	12	12	-	12	-	14	(3)
663010 Council Overhead Cost	1	-	1	1	-	1	-	0	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663015 Mayor Overhead Cost	1	-	1	1	-	1	-	0	1
663025 Auditor Overhead Cost	0	-	0	0	-	0	-	0	0
663030 District Attorney Overhead Cost	-	-	-	-	-	-	-	5	(5)
663035 Real Estate Overhead Cost	6	-	6	6	-	6	-	2	4
663040 Info Services Overhead Cost	1	-	1	1	-	1	-	1	0
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	0
663050 Human Resources Overhead Cost	0	-	0	0	-	0	-	0	0
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	1	-	1	1	-	1	-	4	(3)
CAPITAL EXPENDITURES	500	-	500	500	-	500	-	-	500
673005 Purchase Of Land	500	-	500	500	-	500	-	-	500
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	750	(750)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	750	(750)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	750	(750)	-	-

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Provide and maintain assets and amenities in a safe and functional condition for public use.				
• All Emergency, Health, Safety, Law and Ordinance service requests are addressed within 24 hours.	-	100%	100%	100%
• All non-emergency requests are addressed within 48 hours.	-	100%	97.27%	100%
Incorporate all park expenses in VueWorks software to capture associated costs of parks and establish baseline information.				
• Implementation is accurate and reliable.	-	100%	67.5%	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	14,344	208 1.5%	14,553	312 2.2%	14,656
REVENUE	2,705	537 19.9%	3,242	537 19.9%	3,242
COUNTY FUNDING	11,639	(329) (2.8%)	11,311	(225) (1.9%)	11,414
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	1,000	4 0.0%	1,000	- 0.0%	1,000
REVENUE	(1,000)	- 0.0%	(1,000)	- 0.0%	(1,000)
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	448 0.0%	448	259 0.0%	259
FTE	82.00	1.00 1.2%	83.00	1.00 1.2%	83.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Parks Prgm	-	1,877	1,877	-	-	132	132	-	-	-	-	-
Plumbing	46	50	4	-	-	-	-	-	-	-	-	-
Irrigation	-	97	97	-	-	-	-	-	-	-	-	-
Painting	18	24	6	-	-	-	-	-	-	-	-	-
Electrical	37	63	26	-	-	-	-	-	-	-	-	-
Carpentry	11	42	31	-	-	-	-	-	-	-	-	-
Building Maintenance	103	109	6	-	-	-	-	-	-	-	-	-
Playground Maintenance	3	49	46	-	-	-	-	-	-	-	-	-
Pool Maintenance	46	47	1	-	-	1	1	-	-	-	-	-
Caretaking	12	561	549	-	-	(35)	(35)	-	-	(62)	(62)	-
Mowing	-	273	273	-	-	(16)	(16)	-	-	-	-	-
Custodial	-	-	-	-	-	-	-	-	-	(69)	(69)	-
Vehicle/equipment Maintenance	-	513	513	-	-	-	-	-	-	-	-	-
Utilities	-	1,993	1,993	-	-	98	98	-	-	-	-	-
Ballfield Maintenance	-	367	367	-	-	(17)	(17)	-	-	(79)	(79)	-
Fertilizing	-	107	107	-	-	-	-	-	-	-	-	-
Garbage Collection	28	275	247	-	-	-	-	-	-	-	-	-
Weed Spraying	-	45	45	-	-	-	-	-	-	-	-	-
Tree Maintenance	-	11	11	-	-	-	-	-	-	-	-	-
Snow Removal	-	10	10	-	-	-	-	-	-	-	-	-
Grounds Maintenance	-	182	182	-	-	4	4	-	-	-	-	-
Trail Maintenance	(370)	(232)	138	-	-	(2)	(2)	-	-	-	-	-
Parks Administration	1,808	5,062	3,253	65.00	538	3	(535)	1.00	-	-	-	-
Parks Planning And Development	297	749	452	6.00	-	(9)	(9)	-	-	-	-	-
Unbudgeted Projects	-	-	-	-	-	-	-	-	-	-	-	-
Division Administration	85	933	848	7.00	(36)	33	69	-	-	-	-	-
Sugarhouse Park	368	316	(52)	1.00	-	(8)	(8)	-	-	-	-	-
Wheeler Historic Farm	751	1,032	281	4.00	35	24	(11)	-	-	(32)	(32)	-
SUBTOTAL	3,242	14,553	11,311	83.00	537	208	(329)	1.00	-	(243)	(243)	-
Millcreek Canyon Prgm	1,000	1,000	-	-	-	-	-	-	-	-	-	-
Parks Equipment Replace Prgm	-	448	448	-	-	448	448	-	-	-	-	-
TOTAL PARKS AND MILLCREEK CANYON	4,242	16,001	11,759	83.00	537	657	120	1.00	-	(243)	(243)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
2	<p>[15670] NEW REQUEST P&R 4: New Park Asset (Magna Regional Park)</p> <p>Magna Regional Park will open in July 2021 after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker and on-going maintenance is needed to ensure the new park, pavilions, and restrooms are maintained clean and safe for patrons' daily use. The addition of an FTE is congruent with our other large regional park. The expenses, including the FTE, are pro-rated for 2021 and annualized for 2022.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 95,642</p>	1.00	140,098	140,099

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
3	<p>[15674] NEW REQUEST P&R 5: New Park Asset (Wheeler Outdoor Ed Center)</p> <p>The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with USU Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows us to open and operate the building. The Wheeler Farm Outdoor Education Center was anticipated to open in 2020, but due to construction delays, is scheduled to open in 2021. This request was originally adopted in the 2020 budget, but given the delayed opening, was cut as part of the COVID reductions taken during June Adjusted Budget. This request restores the original request given the scheduled opening.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	64,880	64,880
4	<p>[15672] NEW REQUEST P&R 6: New MSD Asset (White City Trail)</p> <p>[OpExp: 3,500; OpRev: 3,500] The White City Canal Trail, a new MSD trail constructed by the GO Bond, opened in August 2020. P&R will maintain the trail and invoice the MSD for the costs.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
5	<p>[15669] NEW REQUEST P&R 7: Parks Debt Service Increase</p> <p>Parks' debt service obligation will increase by \$29,588 in 2021. P&R requests an increase of \$29,588 in Parks' Debt Service appropriation to cover this increase. Due to the compulsory nature of this expense, the budget packet excludes it from the stress test. In performing this calculation, though, the budget packet may display the request's "county funding" as \$0.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
6	<p>[15799] STRESS TEST REDUCTION P&R ST4: Delay Opening of Wheeler Farm Outdoor Ed Center</p> <p>Parks would delay the opening of the Wheeler Farm Outdoor Education Center until July, and notify the Utah State University Extension that programming cannot begin until then without passing through costs to USU. Already delayed with construction issues, this facility would continue to be dormant and its intended use of an education center would not be realized until mid to late 2021.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p>	-	(32,440)	-
7	<p>[15735] STRESS TEST REDUCTION P&R ST6: Reduce Park Service Levels in 2021</p> <p>A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters, we have continued to lower our standards by reducing hours assigned at each activity than realistically needed. Parks was initially funded for an additional 2 weeks of service in 2020 but was eliminated due to COVID related budget shortfalls. The adjusted 2020 budget funds 28 weeks of service, while 32 weeks of service is needed. This reduction will reduce park caretaking to 26 weeks, extend the frequency between mowing occurrences and reduce time spent maintaining athletic fields. Results of cut: Caretaking- Restrooms will open April 15 and close October 10. Mowing- extended from 7 days to 10 days between occurrence Athletic Fields-extend daily maintenance to every other day.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p>	-	(210,896)	-
19	<p>[15675] NEW REQUEST P&R 3: Parks Revenue (Economic Recovery)</p> <p>Parks forecasts a revenue increase over 2020's COVID-reduced budget based on its modified operations plan and a continued economic recovery. The COVID revenue reduction anticipated a decrease in park caretaking service level for the Municipal Services District and limited programming at Wheeler Farm. The Wheeler Farm program revenue is anticipated to recover in 2021 due to most of the programming offered in the 3rd and 4th quarter of 2021. Parks is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020.</p> <p>Outcome measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>The Community Services Department recommends this decision package.</p>	-	(533,532)	(533,532)
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	1.00	(328,554)	(328,553)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(243,336)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	448,141	259,094
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Parks and Millcreek Canyon

Funds Selected			Organizations Selected						
110 - GENERAL FUND			36300000 - PARKS * 36200000 - MILLCREEK CANYON						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	11,414	(225)	11,311	11,639	(329)	11,780	(366)	11,113	301
REVENUE	4,242	537	4,242	3,705	537	7,445	(3,203)	4,285	(43)
NON-OPERATING REVENUE	-	-	-	-	-	3,000	(3,000)	0	(0)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	0	(0)
SALE OF CAPITAL ASSETS	-	-	-	-	-	3,000	(3,000)	-	-
443025 Sale-Fixed Assets Real Property	-	-	-	-	-	3,000	(3,000)	-	-
OPERATING REVENUE	4,242	537	4,242	3,705	537	4,445	(203)	4,285	(43)
CHARGES FOR SERVICES	3,557	573	3,557	2,984	573	3,724	(167)	3,772	(215)
421235 Parks Fees-Misc	-	-	-	-	-	-	-	1,012	(1,012)
421325 Recreation Fees	1,367	615	1,367	752	615	752	615	(0)	1,367
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	2	(2)
423400 Interlocal Agreements	27	-	27	27	-	767	(740)	493	(466)
423405 Msd Contract Revenue	1,261	4	1,261	1,258	4	1,258	4	1,216	45
424000 Local Revenue Contracts	368	-	368	368	-	368	-	526	(159)
427005 Rent - Right Of Way Usage	0	-	0	0	-	0	-	-	0
427010 Rental Income	490	(45)	490	535	(45)	535	(45)	463	26
427045 Concessions	45	-	45	45	-	45	-	59	(14)
INTER/INTRA FUND REVENUES	685	(36)	685	721	(36)	721	(36)	513	172
431160 Interfund Revenue	410	(36)	410	446	(36)	446	(36)	192	218
433040 Intrafund Revenue-Parks	275	-	275	275	-	275	-	321	(46)
EXPENSE	16,009	341	15,906	15,668	238	16,548	(539)	15,721	288
OPERATING EXPENSE	15,656	312	15,553	15,344	208	16,225	(569)	15,398	258
EMPLOYEE COMPENSATION	9,010	186	8,907	8,824	83	8,804	206	8,120	890
601020 Lump Sum Vacation Pay	88	-	88	88	-	88	-	2	86
601025 Lump Sum Sick Pay	28	-	28	28	-	28	-	-	28
601030 Permanent And Provisional	4,654	59	4,573	4,595	(22)	4,595	59	4,243	411
601040 Time Limited Employees	55	1	54	54	(0)	54	1	45	10
601050 Temporary Seasonal Emergency	1,982	42	1,982	1,941	42	1,941	42	1,441	542
601065 Overtime	35	-	35	35	-	35	-	9	26
601095 Budgeted Pers Underexpend	(491)	(15)	(491)	(476)	(15)	(495)	4	-	(491)
603005 Social Security Taxes	363	(143)	357	507	(150)	507	(143)	427	(63)
603006 Social Security Taxes - Temp and Oth	151	151	151	-	151	-	151	-	151
603025 Retirement Or Pension Contrib	780	22	764	758	6	758	22	700	80
603040 Ltd Contributions	17	0	17	17	(0)	17	0	16	2
603045 Supplemental Retirement (401K)	47	6	48	41	7	41	6	42	5
603050 Health Insurance Premiums	1,050	63	1,050	987	63	987	63	922	128
603055 Employee Serv Res Fund Charges	152	-	152	152	-	152	-	149	3
603056 Opeb - Current Yr	98	-	98	98	-	98	-	122	(24)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	2	(2)
MATERIALS AND SUPPLIES	4,819	126	4,819	4,694	126	5,434	(614)	4,893	(73)
607005 Janitorial Supplies And Service	83	5	83	78	5	78	5	81	2
607010 Maintenance - Grounds	342	4	342	339	4	1,079	(737)	827	(485)
607015 Maintenance - Buildings	299	3	299	296	3	296	3	156	143
607020 Consumable Parts	3	-	3	3	-	3	-	23	(21)
607025 Maint - Plumbing Heat And Ac	1	-	1	1	-	1	-	-	1
607030 Maintenance - Other	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	47	-	47	47	-	47	-	61	(14)
607045 Architecture Charges	-	-	-	-	-	-	-	5	(5)
609005 Food Provisions	1	-	1	1	-	1	-	2	(1)
609010 Clothing Provisions	19	-	19	19	-	19	-	22	(3)
609015 Dining And Kitchen Supplies	-	-	-	-	-	-	-	1	(1)
609025 Medications	-	-	-	-	-	-	-	0	(0)
609030 Medical Supplies	1	-	1	1	-	1	-	0	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609035 Safety Supplies	-	-	-	-	-	-	-	4	(4)
609050 Commissary Provisions	28	-	28	28	-	28	-	50	(21)
609055 Recreational Supplies And Serv	95	2	95	93	2	93	2	49	47
609056 Livestock And Animal < \$5000	5	-	5	5	-	5	-	7	(2)
609057 Livestock And Animal Provision	28	-	28	28	-	28	-	31	(3)
609060 Identification Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	3	-	3	3	-	3	-	4	(1)
611010 Physical Materials-Books	1	-	1	1	-	1	-	0	1
611015 Education And Training Serv/Supp	27	11	27	17	11	17	11	14	13
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	2	(2)
613005 Printing Charges	13	-	13	13	-	13	-	14	(1)
613010 Public Notices	-	-	-	-	-	-	-	1	(1)
613015 Printing Supplies	1	-	1	1	-	1	-	0	0
613020 Development Advertising	2	-	2	2	-	2	-	1	0
613025 Contracted Printings	-	-	-	-	-	-	-	2	(2)
615005 Office Supplies	19	1	19	18	1	18	1	10	9
615015 Computer Supplies	1	-	1	1	-	1	-	2	(2)
615016 Computer Software Subscription	15	-	15	15	-	15	-	9	7
615020 Computer Software < 3000	4	-	4	4	-	4	-	1	4
615025 Computer Components < 3000	18	5	18	13	5	13	5	28	(10)
615030 Communication Equip-Noncapital	7	-	7	7	-	7	-	0	6
615035 Small Equipment (Non-Computer)	22	-	22	22	-	22	-	27	(4)
615040 Postage	5	-	5	5	-	5	-	2	2
615050 Meals And Refreshments	3	-	3	3	-	3	-	9	(6)
615065 Credit Card Charges	34	-	34	34	-	34	-	45	(11)
617005 Maintenance - Office Equip	10	-	10	10	-	10	-	5	6
617010 Maint - Machinery And Equip	212	-	212	212	-	212	-	224	(12)
617015 Maintenance - Software	-	-	-	-	-	-	-	14	(14)
617025 Parts Purchases	-	-	-	-	-	-	-	0	(0)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	114	-	114	114	-	114	-	172	(57)
619005 Gasoline Diesel Oil And Grease	245	-	245	245	-	245	-	194	51
619010 Oil Products And Services	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	4	-	4	4	-	4	-	5	(2)
619025 Travel And Transportation	-	(11)	-	11	(11)	11	(11)	44	(44)
619035 Vehicle Rental Charges	-	-	-	-	-	-	-	4	(4)
619045 Vehicle Replacement Charges	338	-	338	338	-	338	-	338	-
621005 Heat And Fuel	131	2	131	129	2	129	2	54	76
621010 Light And Power	295	11	295	283	11	283	11	254	40
621015 Water And Sewer	1,960	89	1,960	1,870	89	1,870	89	1,544	416
621020 Telephone	43	2	43	42	2	42	2	53	(9)
621025 Mobile Telephone	31	-	31	31	-	31	-	54	(24)
621030 Internet/Data Communications	29	1	29	28	1	28	1	2	27
625005 Non-Capital Buildings	-	-	-	-	-	-	-	6	(6)
629025 Maint - Swimming Pools	46	1	46	44	1	44	1	67	(22)
633010 Rent - Buildings	81	-	81	81	-	81	-	74	6
633015 Rent - Equipment	35	-	35	35	-	35	-	47	(12)
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	0	(0)
639010 Consultants Fees	-	-	-	-	-	-	-	81	(81)
639025 Other Professional Fees	121	-	121	121	-	121	-	161	(40)
639045 Contracted Labor/Projects	0	-	0	0	-	0	-	3	(3)
OTHER OPERATING EXPENSE 1	349	-	349	349	-	349	-	354	(6)
641005 Shop Crew And Deputy Small Tools	25	-	25	25	-	25	-	32	(7)
641015 Refuse Bags	-	-	-	-	-	-	-	0	(0)
641025 Insecticides Herbicides And Pesti	-	-	-	-	-	-	-	22	(22)
645005 Contract Hauling	294	-	294	294	-	294	-	291	3
645010 Dumping Fees	30	-	30	30	-	30	-	9	21
OTHER OPERATING EXPENSE 2	1,470	-	1,470	1,470	-	1,470	-	2,022	(552)
663010 Council Overhead Cost	77	-	77	77	-	77	-	148	(71)
663015 Mayor Overhead Cost	223	-	223	223	-	223	-	206	17
663025 Auditor Overhead Cost	56	-	56	56	-	56	-	98	(43)
663030 District Attorney Overhead Cost	100	-	100	100	-	100	-	219	(119)
663035 Real Estate Overhead Cost	52	-	52	52	-	52	-	65	(13)
663040 Info Services Overhead Cost	313	-	313	313	-	313	-	224	89

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663045 Purchasing Overhead Cost	161	-	161	161	-	161	-	120	42
663050 Human Resources Overhead Cost	134	-	134	134	-	134	-	121	14
663055 Govern Immunity Overhead Cost	5	-	5	5	-	5	-	4	0
663060 Records Managmnt Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	168	-	168	168	-	168	-	234	(65)
664005 Other Pass Thru Expense	880	-	880	880	-	880	-	502	378
667005 Contributions	41	-	41	41	-	41	-	81	(40)
667095 Operations Underexpend	(742)	-	(742)	(742)	-	(742)	-	-	(742)
OTHER NONOPERATING EXPENSE	8	-	8	8	-	8	-	9	(1)
659005 Costs In Handling Collections	8	-	8	8	-	8	-	9	(1)
CAPITAL EXPENDITURES	-	-	-	-	-	160	(160)	-	-
673020 Improvmnt Other Than Buildings	-	-	-	-	-	160	(160)	-	-
NON-OPERATING EXPENSE	353	30	353	323	30	323	30	323	30
LONG TERM DEBT	353	30	353	323	30	323	30	323	30
685084 2014 Str Various Project-Princ	184	7	184	177	7	177	7	171	13
687084 2014 Str Various Project-Int	169	23	169	146	23	146	23	152	17

REVENUE AND EXPENDITURE DETAIL

Parks and Millcreek Canyon

Funds Selected	Organizations Selected
181 - TRCC TOURISM REC CULTRL CONVEN FUND	36309900 - PARKS EQUIPMENT REPLACE

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	259	259	448	-	448	96	163	355	(96)
EXPENSE	259	259	448	-	448	96	163	355	(96)
OPERATING EXPENSE	259	259	448	-	448	96	163	355	(96)
MATERIALS AND SUPPLIES	237	237	426	-	426	73	163	3	234
615035 - Small Equipment (Non-Computer)	237	237	426	-	426	73	163	3	234
OTHER OPERATING EXPENSE 2	22	22	22	-	22	22	-	15	7
663010 - Council Overhead Cost	1	1	1	-	1	1	-	1	0
663015 - Mayor Overhead Cost	4	4	4	-	4	4	-	1	3
663025 - Auditor Overhead Cost	1	1	1	-	1	1	-	1	0
663040 - Info Services Overhead Cost	2	2	2	-	2	2	-	1	1
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	(0)
663055 - Govern Immunity Overhead Cost	1	1	1	-	1	1	-	1	0
663070 - Mayor Finance Overhead Cost	13	13	13	-	13	13	-	10	3
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	336	(336)
679020 - Machinery And Equipment	-	-	-	-	-	-	-	336	(336)

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake County residents.				
• Increase the number of unstructured daily visits by 3%.	1,863,022	1,918,913	466,018	0
• Increase the number of structured program participants by 3%.	183,006	188,497	31,464	0
• Increase programming to achieve 80% of structured 2019 patronage.	-	-	-	80%
• Increase programming to achieve 80% of unstructured 2019 patronage.	-	-	-	80%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
OPERATING							
EXPENDITURES	40,096	682	1.7%	40,777	415	1.0%	40,510
REVENUE	14,539	1,064	7.3%	15,603	850	5.8%	15,390
COUNTY FUNDING	25,556	(382)	(1.5%)	25,174	(436)	(1.7%)	25,121
CAPITAL PROJECT & RELATED ORGS							
COUNTY FUNDING	-	16,929	0.0%	16,929	8,001	0.0%	8,001
FTE	186.75	-	0.0%	186.75	-	0.0%	186.75

BUDGET & FTE PRIORITIES

Recreation

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Recreation Prgm	-	5,556	5,556	-	-	839	839	-	(184)	(911)	(728)	-
Recreation Administration	179	1,232	1,052	5.00	214	(41)	(255)	-	-	-	-	-
Division Administration	-	1,481	1,481	10.00	34	114	79	-	-	-	-	-
Acord Ice Arena	299	762	464	5.00	(9)	(44)	(34)	-	-	-	-	-
Adaptive Recreation	117	835	717	6.75	(1)	(10)	(9)	-	-	-	-	-
Central City Recreation Center	133	596	462	4.00	8	(4)	(12)	-	-	-	-	-
Copperview Recreation Center	185	748	563	5.00	32	(7)	(39)	-	-	-	-	-
County Ice Center	413	938	525	5.00	(15)	(43)	(29)	-	-	-	-	-
Dimple Dell Recreation Center	915	1,868	953	9.00	48	(42)	(90)	-	-	-	-	-
Fairmont Aquatic Center	289	1,099	810	5.00	81	(39)	(121)	-	-	-	-	-
Gene Fullmer Recreation Center	745	1,886	1,141	9.00	(50)	(116)	(66)	-	-	-	-	-
Holladay Lions Recreation Ctr	795	1,957	1,161	9.00	(21)	(77)	(56)	-	(51)	(63)	(12)	-
Jl Sorenson Recreation Center	1,809	3,267	1,458	12.00	280	(108)	(388)	-	-	-	-	-
Kearns Recreation Center	891	1,268	376	9.00	(99)	(27)	73	-	-	-	-	-
Magna Recreation Center	609	1,333	724	8.00	(9)	(20)	(11)	-	-	-	-	-
Marv Jenson Recreation Center	-	(3)	(3)	-	56	(1)	(56)	-	-	-	-	-
Millcreek Activity Center	536	1,109	573	11.00	36	15	(21)	-	-	-	-	-
Millcreek Community Center	501	1,163	662	6.00	12	(13)	(25)	-	-	-	-	-
Northwest Recreation Center	370	1,593	1,222	8.00	(16)	(25)	(8)	-	-	-	-	-
Redwood Recreation Center	217	749	531	5.00	21	(11)	(33)	-	-	-	-	-
Slc Sports Complex	1,121	2,396	1,275	10.00	72	(74)	(146)	-	-	-	-	-
Spence Eccles Field House	206	102	(104)	1.00	61	0	(61)	-	-	-	-	-
Sports Office	1,612	1,955	343	6.00	25	(33)	(58)	-	-	-	-	-
Taylorville Recreation Center	611	1,231	620	7.00	97	(19)	(116)	-	-	-	-	-
Sorenson Multicultural Center	1,387	1,260	(126)	9.00	(92)	(33)	59	-	-	-	-	-
Northwest Community Center	441	722	281	5.00	(45)	(29)	16	-	-	-	-	-
Draper Recreation Center	800	2,017	1,217	9.00	583	655	72	-	-	-	-	-
South Jordan Recreation Center	420	1,657	1,237	8.00	(240)	(127)	114	-	-	-	-	-
SUBTOTAL	15,603	40,777	25,174	186.75	1,064	682	(382)	-	(235)	(975)	(740)	-
Parks And Rec Capital Improvement Prgm	3,495	19,300	15,804	-	3,495	19,300	15,804	-	-	-	-	-
Rec Equipment Replacement Prgm	-	1,124	1,124	-	-	1,124	1,124	-	-	-	-	-
P And R Facility Improvement Prgm	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL RECREATION	19,098	61,201	42,103	186.75	4,559	21,106	16,547	-	(235)	(975)	(740)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[15676]	NEW REQUEST	P&R 1: Extend Draper Rec modified operations	-	98,383	98,383

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
	<p>[OpExp: 681,691; OpRev: 583,308] Draper Recreation Center was scheduled to open at the beginning of 2020. Because of COVID-19 shutdown, it opened with a modified, partial-year operations budget in June 2020. This request is to annualize the modified operations budget for 2021.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this decision package.</p>			
2	<p>[15677] NEW REQUEST P&R 2: Rec Revenue (Economic Recovery)</p> <p>Recreation forecasts a revenue increase over 2020's COVID-reduced budget based on its modified operations plan (including a phased re-opening of programming) and a continued economic recovery. The modified operations plan focuses on upholding public health standards while also restoring patronage by offering programming and fitness center amenities in a phased approach throughout 2021. Recreation is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this decision package.</p>	-	(480,307)	(480,307)
3	<p>[15751] STRESS TEST REDUCTION P&R ST1: Eliminate 2021 Conference Travel</p> <p>Recreation would not send any representatives to conferences for which overnight travel is necessary. There would be a reduction in staff training and professional development.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 52,200</p>	-	(52,200)	(52,200)
4	<p>[15741] STRESS TEST REDUCTION P&R ST2: Delay Start of Drop-In Daycare until 7/1/20</p> <p>[OpExp: -126,363; OpRev: -21,400] In the current stage of its modified operations, Recreation is not offering drop-in daycare for fitness patrons. Fitness patrons sign up for workout time slots, and Recreation personnel clean and sanitize the equipment and area between each time slot. As part of subsequent phases of reopening in 2021, Recreation may once again be able to offer drop-in daycare to patrons by applying the same time slot reservation and sanitizing routines to the amenity. Drop-in daycare allows parents the flexibility to work out on-premises while their children are supervised in a safe and secure environment. Under this reduction, Recreation would not offer the drop-in daycare amenity to patrons until July 1, 2021. Without the availability of drop-in daycare, attendance may drop and the revenue goals in Recreation's economic recovery request may not be achievable. Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 104,963</p>	-	(104,963)	(104,963)
5	<p>[15742] STRESS TEST REDUCTION P&R ST3: Cancel 2021 Corporate Games</p> <p>[OpExp: -185,153; OpRev: -140,700] In 2019, Recreation's popular Olympic-style corporate event hosted 8,500 participants from a variety of local and national corporations. Due to COVID, Recreation did not run the event in 2020. If group sports are allowed in 2021, Recreation could resume hosting Corporate Games. This cut would reduce group sports opportunities in the County and would postpone local businesses' access to this popular team-building and recreational activity.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 44,453</p>	-	(44,453)	(44,453)
5	<p>[17066] STRESS TEST REDUCTION P&R ST2A: Eliminate Drop-In Daycare for 2021</p> <p>[OpExp: -126,363; OpRev: -21,400] In the current stage of its modified operations, Recreation is not offering drop-in daycare for fitness patrons. Fitness patrons sign up for workout time slots, and Recreation personnel clean and sanitize the equipment and area between each time slot. As part of subsequent phases of reopening in 2021, Recreation may once again be able to offer drop-in daycare to patrons by applying the same time slot reservation and sanitizing routines to the amenity. Drop-in daycare allows parents the flexibility to work out on-premises while their children are supervised in a safe and secure environment. Under this reduction, Recreation would not offer the drop-in daycare amenity to patrons in 2021. If Recreation were asked to cut drop-in daycare for fitness patrons in 2021, attendance may drop and the revenue goals in Recreation's economic recovery request may not be achievable. Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p>	-	(104,963)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
6	<p>[15736] STRESS TEST REDUCTION P&R ST5: Close Crestwood Pool for 2021</p> <p>[OpExp: -63,404; OpRev: -51,220] Crestwood Pool is a small, aging outdoor pool located 3 miles from Cottonwood Heights Recreation Center and Outdoor Pool. If requested, Recreation would not operate Crestwood Pool in 2021, and the neighborhood immediately surrounding the pool would experience a reduction in aquatic recreation opportunities during the 12-week outdoor pool season.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 12,184</p>	-	(12,184)	(12,184)
7	<p>[15743] STRESS TEST REDUCTION P&R ST7: Reduce Temporary Employee Hours for 2021</p> <p>Recreation would reduce temporary employee hours and use merit staff to backfill those duties. These duties would include assisting patrons at the front desk, monitoring and sanitizing the fitness room, performing daily bookkeeping functions, cleaning and maintaining the building, lifeguarding, and managing pool pump room operations. Merit employees would have less time available to perform their normal job duties, such as developing and running recreation programs. At the present time Recreation is short 14 FTEs due to a hiring freeze, but because Recreation is still in the nascent steps of its phased re-opening plan and programming needs are low, Recreation believes that this backfilling of duties is practicable. However, if the situation persists and merit staff are not able to devote time to programming, Recreation will be unable to progress to the latter stages of re-opening and will not achieve the reopening goals set forth in this document.</p> <p>Outcome measure: Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake county residents.</p>	-	(421,118)	-
	<p>[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates</p> <p>Sales tax projections, originally put in pre Revenue Committee.</p>	-	-	-
	<p>[20539] REVENUE PROJECTION CHANGE ZAP Revenue true-up</p>	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(381,924)	(595,724)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(739,881)	(213,800)
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<i>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</i>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	16,928,534	8,000,723
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Recreation

Funds Selected			Organizations Selected						
110 - GENERAL FUND			36400000 - RECREATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	25,121	(436)	25,174	25,556	(382)	25,417	(296)	17,525	7,596
REVENUE	23,043	1,234	22,872	21,809	1,064	23,066	(23)	28,267	(5,224)
NON-OPERATING REVENUE	7,653	384	7,269	7,269	-	8,669	(1,016)	7,855	(202)
SALES TAXES	7,653	384	7,269	7,269	-	7,269	384	7,855	(202)
403065 Recreation Sales Tax	7,653	384	7,269	7,269	-	7,269	384	7,855	(202)
SALE OF CAPITAL ASSETS	-	-	-	-	-	1,400	(1,400)	-	-
443025 Sale-Fixed Assets Real Property	-	-	-	-	-	1,400	(1,400)	-	-
OPERATING REVENUE	15,390	850	15,603	14,539	1,064	14,397	993	20,392	(5,003)
OPERATING GRANTS & CONTRIBUTIO	93	-	93	93	-	93	-	102	(9)
415000 Federal Government Grants	93	-	93	93	-	93	-	98	(5)
417005 Oprtg Contributions-Restricted	-	-	-	-	-	-	-	4	(4)
CHARGES FOR SERVICES	15,146	850	15,359	14,296	1,064	14,153	993	20,075	(4,929)
421325 Recreation Fees	12,832	217	13,045	12,615	430	12,472	360	16,787	(3,955)
421340 Rec Fees-Golf Courses	-	-	-	-	-	-	-	14	(14)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	48	(48)
423400 Interlocal Agreements	1,212	(14)	1,212	1,226	(14)	1,226	(14)	1,328	(116)
424000 Local Revenue Contracts	161	161	161	-	161	-	161	202	(41)
427010 Rental Income	528	282	528	246	282	246	282	1,169	(641)
427040 Commissions	-	(69)	-	69	(69)	69	(69)	56	(56)
427045 Concessions	255	177	255	78	177	78	177	329	(74)
427050 Commissary	158	97	158	61	97	61	97	143	15
INTER/INTRA FUND REVENUES	150	-	150	150	-	150	-	215	(65)
421375 Membership Fees Collected	-	-	-	-	-	-	-	(0)	0
431015 Interfund Revenue - Library	83	-	83	83	-	83	-	122	(40)
431090 Interfund Rev-Aging	68	-	68	68	-	68	-	92	(25)
431160 Interfund Revenue	-	-	-	-	-	-	-	1	(1)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	-	-	20	(20)
OFS - OTHER	-	-	-	-	-	-	-	20	(20)
730005 OfS Other	-	-	-	-	-	-	-	20	(20)
EXPENSE	40,510	415	40,777	40,096	682	39,813	697	37,917	2,593
OPERATING EXPENSE	40,510	415	40,777	40,096	682	39,813	697	37,917	2,593
EMPLOYEE COMPENSATION	24,403	259	24,527	24,145	382	23,904	499	22,769	1,634
601020 Lump Sum Vacation Pay	55	-	55	55	-	55	-	123	(68)
601025 Lump Sum Sick Pay	17	-	17	17	-	17	-	49	(32)
601030 Permanent And Provisional	9,197	1	9,070	9,196	(126)	9,104	93	8,115	1,082
601035 Perm And Prov-Public Safety	-	-	-	-	-	-	-	0	(0)
601050 Temporary Seasonal Emergency	10,153	-	10,153	10,153	-	10,084	70	9,139	1,015
601065 Overtime	17	-	17	17	-	36	(19)	52	(35)
601095 Budgeted Pers Underexpend	(917)	160	(633)	(1,076)	443	(1,109)	192	-	(917)
603005 Social Security Taxes	704	(786)	694	1,489	(796)	1,478	(774)	1,310	(606)
603006 Social Security Taxes - Temp and Oth	778	778	778	-	778	-	778	-	778
603025 Retirement Or Pension Contrib	1,526	(4)	1,500	1,531	(31)	1,517	9	1,348	178
603040 Ltd Contributions	34	(0)	33	34	(1)	34	0	30	4
603045 Supplemental Retirement (401K)	80	4	84	76	8	76	4	78	2
603050 Health Insurance Premiums	2,289	106	2,289	2,183	106	2,143	146	1,927	362
603055 Employee Serv Res Fund Charges	300	-	300	300	-	300	-	395	(95)
603056 Opeb - Current Yr	169	-	169	169	-	169	-	200	(31)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	4	(4)
MATERIALS AND SUPPLIES	13,362	-	13,362	13,362	-	13,319	42	12,409	952
607005 Janitorial Supplies And Service	295	-	295	295	-	294	1	288	6
607010 Maintenance - Grounds	3	-	3	3	-	3	-	54	(51)
607015 Maintenance - Buildings	45	-	45	45	-	45	-	251	(207)
607020 Consumable Parts	7	-	7	7	-	7	-	2	5

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607030 Maintenance - Other	7	-	7	7	-	7	-	2	5
607035 Property Tax Expense	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	1,205	-	1,205	1,205	-	1,203	2	1,220	(15)
609005 Food Provisions	400	-	400	400	-	401	(0)	329	71
609010 Clothing Provisions	60	-	60	60	-	60	-	51	9
609015 Dining And Kitchen Supplies	13	-	13	13	-	13	-	10	4
609025 Medications	-	-	-	-	-	-	-	1	(1)
609030 Medical Supplies	6	-	6	6	-	6	-	12	(6)
609035 Safety Supplies	16	-	16	16	-	16	-	13	3
609040 Laundry Supplies And Services	-	-	-	-	-	-	-	0	(0)
609050 Commissary Provisions	180	-	180	180	-	180	(0)	222	(42)
609055 Recreational Supplies And Serv	1,975	-	1,975	1,975	-	1,962	13	1,927	48
609060 Identification Supplies	-	-	-	-	-	-	-	1	(1)
611005 Subscriptions And Memberships	89	-	89	89	-	89	0	68	20
611007 Digital Materials-Magazines	-	-	-	-	-	-	-	0	(0)
611010 Physical Materials-Books	23	-	23	23	-	23	-	3	20
611015 Education And Training Serv/Supp	213	-	213	213	-	214	(2)	101	111
611025 Physical Material-Audio/Visual	9	-	9	9	-	10	(0)	42	(33)
611026 Digital Materials-Audio/Visual	4	-	4	4	-	4	-	0	4
611030 Art And Photographic Supplies	-	-	-	-	-	-	-	0	(0)
611035 Library Book Supplies	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	31	-	31	31	-	31	-	22	9
613015 Printing Supplies	0	-	0	0	-	0	-	4	(4)
613020 Development Advertising	26	-	26	26	-	26	0	11	16
613025 Contracted Printings	2	-	2	2	-	2	-	1	1
615005 Office Supplies	144	-	144	144	-	145	(1)	96	48
615015 Computer Supplies	4	-	4	4	-	4	-	12	(8)
615016 Computer Software Subscription	244	-	244	244	-	244	-	147	97
615020 Computer Software < 3000	1	-	1	1	-	1	-	2	(1)
615025 Computer Components < 3000	19	-	19	19	-	19	-	27	(8)
615030 Communication Equip-Noncapital	-	-	-	-	-	-	-	2	(2)
615035 Small Equipment (Non-Computer)	84	-	84	84	-	84	-	72	12
615040 Postage	27	-	27	27	-	27	-	16	11
615050 Meals And Refreshments	27	-	27	27	-	27	-	9	19
615065 Credit Card Charges	375	-	375	375	-	375	1	356	19
617005 Maintenance - Office Equip	49	-	49	49	-	49	-	36	13
617010 Maint - Machinery And Equip	89	-	89	89	-	87	2	62	27
617015 Maintenance - Software	42	-	42	42	-	42	-	27	15
617025 Parts Purchases	-	-	-	-	-	-	-	1	(1)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	3	(3)
617035 Maint - Autos And Equip-Fleet	71	-	71	71	-	71	-	71	(0)
619005 Gasoline Diesel Oil And Grease	52	-	52	52	-	52	-	42	10
619015 Mileage Allowance	62	-	62	62	-	59	3	51	11
619025 Travel And Transportation	52	-	52	52	-	52	-	69	(17)
619030 Travel And Transportation Clients	231	-	231	231	-	231	-	247	(16)
619035 Vehicle Rental Charges	6	-	6	6	-	6	-	6	0
619045 Vehicle Replacement Charges	273	-	273	273	-	273	-	236	37
621005 Heat And Fuel	865	-	865	865	-	867	(2)	827	37
621010 Light And Power	1,664	-	1,664	1,664	-	1,647	17	1,672	(8)
621015 Water And Sewer	595	-	595	595	-	591	5	400	195
621020 Telephone	368	-	368	368	-	367	1	316	52
621025 Mobile Telephone	32	-	32	32	-	32	(0)	33	(1)
621030 Internet/Data Communications	7	-	7	7	-	7	-	-	7
623005 Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	1	(1)
629025 Maint - Swimming Pools	301	-	301	301	-	303	(2)	317	(16)
633005 Rent - Land	17	-	17	17	-	17	-	25	(8)
633010 Rent - Buildings	577	-	577	577	-	577	-	514	63
633015 Rent - Equipment	6	-	6	6	-	6	-	113	(107)
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	6	(6)
639010 Consultants Fees	-	-	-	-	-	-	-	2	(2)
639025 Other Professional Fees	212	-	212	212	-	215	(2)	159	53
639045 Contracted Labor/Projects	1,886	-	1,886	1,886	-	1,878	8	1,795	91
639055 Interlocal Agreements	368	-	368	368	-	368	-	4	364
OTHER OPERATING EXPENSE 1	3	-	3	3	-	3	-	5	(2)
641005 Shop Crew And Deputy Small Tools	2	-	2	2	-	2	-	2	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
641025 Insecticides Herbicides And Pesti	-	-	-	-	-	-	-	0	(0)
645005 Contract Hauling	-	-	-	-	-	-	-	0	(0)
645010 Dumping Fees	1	-	1	1	-	1	-	3	(2)
OTHER OPERATING EXPENSE 2	2,259	156	2,402	2,103	300	2,103	156	2,404	(145)
655100 Health Incentives	1	-	1	1	-	1	-	-	1
663010 Council Overhead Cost	141	-	141	141	-	141	-	143	(2)
663015 Mayor Overhead Cost	409	-	409	409	-	409	-	196	212
663025 Auditor Overhead Cost	102	-	102	102	-	102	-	95	7
663030 District Attorney Overhead Cost	56	-	56	56	-	56	-	10	46
663035 Real Estate Overhead Cost	1	-	1	1	-	1	-	-	1
663040 Info Services Overhead Cost	1,084	-	1,084	1,084	-	1,084	-	867	217
663045 Purchasing Overhead Cost	4	-	4	4	-	4	-	(8)	12
663050 Human Resources Overhead Cost	1,076	-	1,076	1,076	-	1,076	-	634	443
663055 Govern Immunity Overhead Cost	14	-	14	14	-	14	-	13	0
663060 Records Managmnt Overhead Cost	5	-	5	5	-	5	-	3	1
663070 Mayor Finance Overhead Cost	426	-	426	426	-	426	-	411	15
667030 Vehicle Replacement Purchase	-	-	-	-	-	-	-	39	(39)
667095 Operations Underexpend	(1,058)	156	(915)	(1,214)	300	(1,214)	156	-	(1,058)
OTHER NONOPERATING EXPENSE	8	-	8	8	-	8	-	8	(1)
659005 Costs In Handling Collections	8	-	8	8	-	8	-	8	(1)
INTERGOVERNMENTAL CHARGE	476	-	476	476	-	477	(0)	321	155
693010 Intrafund Charges	476	-	476	476	-	477	(0)	321	155

REVENUE AND EXPENDITURE DETAIL

Recreation

Funds Selected	Organizations Selected
181 - TRCC TOURISM REC CULTRL CONVEN FUND * 110 - GENERAL FUND	36509900 - P AND R FACILITY IMPROVEMENTS * 36409900 - REC EQUIPMENT REPLACEMENT * 10709900 - PARKS AND REC CAPITAL IMPROVEMENT

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	8,001	8,001	16,929	-	16,929	9,701	(1,701)	5,644	2,356
REVENUE	3,495	3,495	3,495	-	3,495	2,223	1,273	1,357	2,139
OPERATING REVENUE	3,495	3,495	3,495	-	3,495	2,223	1,273	1,339	2,156
OPERATING GRANTS & CONTRIBUTIO	150	150	150	-	150	50	100	130	20
411000 - State Government Grants	150	150	150	-	150	-	150	-	150
415000 - Federal Government Grants	-	-	-	-	-	50	(50)	-	-
417005 - Oprtg Contributions-Restricted	-	-	-	-	-	-	-	130	(130)
CAPITAL GRANTS & CONTRIBUTIONS	2,000	2,000	2,000	-	2,000	30	1,970	1,000	1,000
419005 - Capit Contributions-Restricted	2,000	2,000	2,000	-	2,000	30	1,970	1,000	1,000
CHARGES FOR SERVICES	-	-	-	-	-	423	(423)	149	(149)
409085 - Preservation Surcharge Fee	-	-	-	-	-	423	(423)	-	-
423400 - Interlocal Agreements	-	-	-	-	-	-	-	149	(149)
INTER/INTRA FUND REVENUES	1,345	1,345	1,345	-	1,345	1,720	(375)	60	1,285
431125 - Interfund Revenue-Parks And Rec	-	-	-	-	-	-	-	60	(60)
431160 - Interfund Revenue	1,345	1,345	1,345	-	1,345	1,720	(375)	-	1,345
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	-	-	17	(17)
OFS TRANSFERS IN	-	-	-	-	-	-	-	17	(17)
720005 - Ofs Transfers In	-	-	-	-	-	-	-	17	(17)
EXPENSE	11,496	11,496	20,424	-	20,424	11,924	(428)	6,984	4,512
OPERATING EXPENSE	11,496	11,496	20,424	-	20,424	11,924	(428)	6,984	4,512
MATERIALS AND SUPPLIES	2,096	2,096	9,074	-	9,074	1,361	735	1,613	483
607010 - Maintenance - Grounds	924	924	2,779	-	2,779	361	563	167	757
607015 - Maintenance - Buildings	404	404	4,456	-	4,456	251	153	116	287
607040 - Facilities Management Charges	-	-	-	-	-	-	-	37	(37)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609010 - Clothing Provisions	-	-	-	-	-	-	-	24	(24)
609015 - Dining And Kitchen Supplies	-	-	-	-	-	-	-	0	(0)
609035 - Safety Supplies	-	-	-	-	-	-	-	13	(13)
609055 - Recreational Supplies And Serv	-	-	-	-	-	-	-	40	(40)
611025 - Physical Material-Audio/Visual	-	-	-	-	-	-	-	12	(12)
615020 - Computer Software < 3000	-	-	-	-	-	-	-	0	(0)
615025 - Computer Components < 3000	-	-	-	-	-	-	-	6	(6)
615035 - Small Equipment (Non-Computer)	710	710	1,097	-	1,097	427	283	410	300
617005 - Maintenance - Office Equip	-	-	-	-	-	-	-	19	(19)
617010 - Maint - Machinery And Equip	-	-	-	-	-	-	-	1	(1)
621025 - Mobile Telephone	-	-	-	-	-	-	-	1	(1)
623005 - Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	15	(15)
625005 - Non-Capital Buildings	-	-	-	-	-	-	-	5	(5)
629025 - Maint - Swimming Pools	59	59	742	-	742	322	(264)	741	(682)
639025 - Other Professional Fees	-	-	-	-	-	-	-	6	(6)
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	3	(3)
641005 - Shop Crew And Deputy Small Tools	-	-	-	-	-	-	-	3	(3)
OTHER OPERATING EXPENSE 2	256	256	256	-	256	156	100	274	(18)
663010 - Council Overhead Cost	17	17	17	-	17	17	-	20	(3)
663015 - Mayor Overhead Cost	49	49	49	-	49	49	-	29	19
663025 - Auditor Overhead Cost	12	12	12	-	12	12	-	13	(1)
663035 - Real Estate Overhead Cost	6	6	6	-	6	6	-	-	6
663040 - Info Services Overhead Cost	22	22	22	-	22	22	-	17	6
663045 - Purchasing Overhead Cost	(1)	(1)	(1)	-	(1)	(1)	-	(1)	(1)
663055 - Govern Immunity Overhead Cost	1	1	1	-	1	1	-	1	0
663070 - Mayor Finance Overhead Cost	31	31	31	-	31	31	-	33	(3)
664005 - Other Pass Thru Expense	120	120	120	-	120	20	100	-	120
667005 - Contributions	-	-	-	-	-	-	-	161	(161)
CAPITAL EXPENDITURES	9,144	9,144	11,094	-	11,094	10,407	(1,263)	5,094	4,050
673020 - Improvmnt Other Than Buildings	5,501	5,501	7,451	-	7,451	6,816	(1,315)	1,158	4,343
675010 - Improvements Of Buildings	-	-	-	-	-	-	-	267	(267)
677005 - Construction In Progress	3,643	3,643	3,643	-	3,643	3,591	52	3,522	122
679005 - Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	38	(38)
679020 - Machinery And Equipment	-	-	-	-	-	-	-	110	(110)

CORE MISSION

To pay for the Tourism, Recreation, Cultural, and Convention needs of the citizens of Salt Lake County.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County experiences growth in recreational and cultural activities and in the tourism and convention industry.				
• Maintain the number of county resident visits utilizing TRCC related facilities from 4,609,428 visits as of the end of December 2017 to 4,609,428 visits by end of December 2019.	4,609,428	4,609,428	0	0
• Increase the five year average of out-of-state visitors utilizing convention facilities from 242,622 people as of the end of December 2017 to 258,064 people by end of December 2019.	242,622	258,064	0	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	2,279	(162) (7.1%)	2,117	(162) (7.1%)	2,117
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	2,279	(162) (7.1%)	2,117	(162) (7.1%)	2,117
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Trcc Administration	-	49	49	-	-	-	-	-	-	-	-	-
Contributions	-	2,068	2,068	-	-	(162)	(162)	-	-	-	-	-
SUBTOTAL	-	2,117	2,117	-	-	(162)	(162)	-	-	-	-	-
TOTAL TRCC-TOURISM, RECREATION, CULTURAL, CONVENTIONS	-	2,117	2,117	-	-	(162)	(162)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)						
	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
0	[20537]	REVENUE PROJECTION CHANGE	Sales Tax Projection Updates	-	-	-
	Sales tax projections, originally put in pre Revenue Committee.					
1	[16124]	NEW REQUEST	107000 TRCC 2017 Bond Debt Service True-Up	-	-	-
	True-up 2017 TRCC bond debt service to amortization schedule per J. Majid.					
1	[20729]	NEW REQUEST	Contribution to Murray Theater Renovation	-	121,556	121,556
	Contribution of \$121,556 from TRCC to "Murray Theater Renovation".					
	FUTURE YEARS ADJUSTMENT: -121,556					
2	[20389]	REDUCTION AMOUNT	107000 True-up TRCC Contributions to Agreement Terms	-	(283,891)	(283,891)
	The agreement term and annual funding amount for TRCC contributions vary from year-to-year. This request is to true-up the TRCC contributions base budget to match agreement terms for 2021.					
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	(162,335)	(162,335)
	TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			-	-	-

REVENUE AND EXPENDITURE DETAIL

TRCC-Tourism, Recreation, Cultural, Conventions

Funds Selected			Organizations Selected						
181 - TRCC TOURISM REC CULTRL CONVEN FUND * 110 - GENERAL FUND			10700000 - TRCC-TOURISM REC CULTRL CONVEN						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,117	(162)	2,117	2,279	(162)	2,350	(233)	6,130	(4,013)
REVENUE	37,920	10,670	27,250	27,250	-	30,754	7,166	47,292	(9,372)
NON-OPERATING REVENUE	37,920	10,670	27,250	27,250	-	29,239	8,681	45,696	(7,776)
SALES TAXES	36,100	10,500	25,600	25,600	-	25,600	10,500	42,452	(6,352)
403015 Car Rental Tax	11,500	2,500	9,000	9,000	-	9,000	2,500	15,555	(4,055)
403060 Restaurant Food Tax	24,600	8,000	16,600	16,600	-	16,600	8,000	26,896	(2,296)
TRANSIENT ROOM TAXES	1,820	170	1,650	1,650	-	1,650	170	2,919	(1,099)
403075 Transient Room Sp-Tourism Tax	1,820	170	1,650	1,650	-	1,650	170	2,919	(1,099)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	325	(325)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	320	(320)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	5	(5)
PRIOR YEAR FUND BALANCE	-	-	-	-	-	1,989	(1,989)	-	-
499998 Fund Bal Restrict/Commit/Assign	-	-	-	-	-	1,989	(1,989)	-	-
OPERATING REVENUE	-	-	-	-	-	-	-	489	(489)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	489	(489)
429020 Distributions From Solid Waste	-	-	-	-	-	-	-	489	(489)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	1,515	(1,515)	1,108	(1,108)
OFS TRANSFERS IN	-	-	-	-	-	1,515	(1,515)	1,108	(1,108)
720005 Ofs Transfers In	-	-	-	-	-	1,515	(1,515)	1,108	(1,108)
EXPENSE	33,137	27,361	7,266	5,776	1,490	28,693	4,444	43,845	(10,708)
OPERATING EXPENSE	2,117	(162)	2,117	2,279	(162)	2,350	(233)	6,619	(4,502)
MATERIALS AND SUPPLIES	3	-	3	3	-	3	-	3	(0)
639025 Other Professional Fees	3	-	3	3	-	3	-	3	(0)
OTHER OPERATING EXPENSE 2	2,115	(162)	2,115	2,277	(162)	2,347	(233)	6,616	(4,502)
663010 Council Overhead Cost	0	-	0	0	-	0	-	0	-
663015 Mayor Overhead Cost	6	-	6	6	-	6	-	59	(54)
663025 Auditor Overhead Cost	0	-	0	0	-	0	-	0	-
663040 Info Services Overhead Cost	0	-	0	0	-	0	-	0	0
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	40	-	40	40	-	40	-	7	33
667005 Contributions	2,068	(162)	2,068	2,230	(162)	2,301	(233)	6,550	(4,482)
NON-OPERATING EXPENSE	3,499	2	3,499	3,497	2	3,497	2	3,497	1
LONG TERM DEBT	3,499	2	3,499	3,497	2	3,497	2	3,497	1
685140 2017 Trcc Various Project-Prin	1,555	55	1,555	1,500	55	1,500	55	1,430	125
687140 2017 Trcc Various Project-Int	1,941	(53)	1,941	1,994	(53)	1,994	(53)	2,067	(126)
689010 Salt Pal Ren Collection Charge	3	-	3	3	-	3	-	-	3
TRANSFERS OUT AND OTHER FINANCING US	27,522	27,522	1,651	-	1,651	22,847	4,675	33,729	(6,207)
OFU TRANSFERS OUT	27,522	27,522	1,651	-	1,651	22,847	4,675	33,729	(6,207)
770010 Ofu Transfers Out	27,522	27,522	1,651	-	1,651	22,847	4,675	33,729	(6,207)

CORE MISSION

Support arts and culture in Salt Lake County with premiere spaces, places and services.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services.				
• Increase Arts for All program participation. The Arts for All program ensures access to Eccles Theater programming for income qualified residents. We are working with various organizations throughout the county to outreach to diverse and underserved communities.	80%	90%	87%	90%
• Measure maintenance expenses to ensure we are staying within our approved budget while simultaneously continuing to maintain first class building standards and services. Ensure expenses stay on or below budgeted amounts. Track the total of actual maintenance expenses as a percentage of total maintenance expenses budgeted for 2021.	-	100%	31%	100%
Salt Lake County Arts and Culture maintains financial stability.				
• Measure revenue objectives through pro-active and strategic sales, advertising and comprehensive marketing to optimize tickets sales and venue rental revenue. Track the total of all revenue accounts as a percentage of total revenues budgeted for 2021.	-	100%	17%	100%

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	7,646	384 5.0%	8,029	370 4.8%	8,015
REVENUE	1,837	522 28.4%	2,359	515 28.0%	2,352
COUNTY FUNDING	5,809	(139) (2.4%)	5,670	(145) (2.5%)	5,664
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	119 0.0%	119	119 0.0%	119
FTE	24.25	- 0.0%	24.25	- 0.0%	24.25

BUDGET & FTE PRIORITIES

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Upaca Eccles Theater Prgm	-	3,696	3,696	-	-	6	6	-	-	-	-	-
Admin	38	2,358	2,320	22.25	-	(78)	(78)	-	-	(122)	(122)	-
Information Technology	-	97	97	-	-	(64)	(64)	-	-	(19)	(19)	-
Artix	682	212	(471)	-	234	86	(148)	-	-	(27)	(27)	-
Bldg Operations	-	530	530	-	-	48	48	-	-	(38)	(38)	-
Guest Services	2	46	44	-	(1)	5	6	-	-	-	-	-
Marketing	-	5	5	-	-	-	-	-	-	(4)	(4)	-
Sponsor And Membership Services	50	57	7	-	49	49	-	-	-	-	-	-
Sales And Events	955	3	(952)	-	230	(4)	(234)	-	-	-	-	-
Production Operations	0	44	44	-	(1)	13	15	-	-	(5)	(5)	-
Site Operations	539	514	(25)	2.00	94	29	(65)	-	(19)	(19)	(0)	-
Utah Performing Arts Center Agency (upaca)	-	-	-	-	-	-	-	-	-	-	-	-
Arts For All	93	468	375	-	(82)	293	375	-	-	-	-	-
SUBTOTAL	2,359	8,029	5,670	24.25	522	384	(139)	-	(19)	(234)	(215)	-
Eccles Theater Capital Projects	844	963	119	-	844	963	119	-	-	-	-	-
TOTAL ECCLES THEATER	3,203	8,992	5,789	24.25	1,366	1,347	(20)	-	(19)	(234)	(215)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	<p>[20545] NEW REQUEST 340000_05 Reduced Capacity through Sep 1</p> <p>[OpExp: -497,809; OpRev: -2,122,595] Adjust revenues and expenses for potential delay of full capacity performances until September 1 instead of June 1. Reflects anticipated lost revenues from extended reduced capacity restrictions and reduction of associated event expenses from lower activity. Also reflects extending redeployment of two FTE to MVPAC through the end of the 2021 and additional redeployment savings to help offset lost revenue. Lost revenue and event savings are entered as ongoing. Redeployment savings are entered as one-time.</p> <p>FUTURE YEARS ADJUSTMENT: 171,126</p>	-	1,624,786	1,624,786
1	<p>[15633] STRESS TEST REDUCTION 340000_R01 Additional Redeployment Savings</p> <p>[OpExp: -38,155; OpRev: -7,631] FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$7,631 SITE: \$7,631</p> <p>Personnel Appr Decrease \$38,155 BLDG: \$30,524 SITE: \$7,631</p> <p>If required to make budget reductions, Arts & Culture would first propose additional redeployment savings. While redeployment savings are not anticipated to offer the same level of savings in 2021 as they have in 2020, we plan to continue to take advantage of these opportunities as long as they are available and we are operating at lower levels of activity. We are estimating that redeployment savings in 2021 will be approximately 40% of what they have been in 2020 based on fewer redeployment opportunities across the County.</p> <p>The Community Services Department recommends this stress test.</p> <p>UPACA ECCLES THEATER [OpExp: -38,155; OpRev: -7,631]</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 30,524</p>	-	(30,524)	(30,524)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
2	<p>[15632] NEW REQUEST 340000_01 Align Revenue & Expense - Full Open June 1</p> <p>[OpExp: 733,349; OpRev: 2,767,497]</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Increase \$2,777,496 BLDG: \$2,642,698 SITE: \$134,799</p> <p>Personnel Appr Increase \$92,571 BLDG: \$73,234 SITE: \$13,444</p> <p>Operations Appr Increase \$640,779 BLDG: \$559,113 SITE: \$81,666</p> <p>To adjust earned revenues and related expenses to the projected 2021 booking calendar. This reflects the projected increased revenue in 2021 over the adjusted 2020 revenue projections. The 2020 projections reduced revenue for closure from March 12 through June 30, 2020, and reduced capacity performances from July 1 through December 31, 2020. While the timing of returning to full capacity performances is still highly uncertain, A&C has taken a conservative approach and projected revenues based on returning to full capacity performances on June 1, 2021, with revenue based on reduced capacity performances prior to June 1. Further, given the uncertainty of how quickly ticket sales and rental activity will return to historical levels, A&C has discounted all 2021 revenue projections assuming 80% of historical activity levels.</p> <p>This initiative also adjusts temporary event staff wages, credit card fees, and building operations expenses to what is needed to support anticipated activity in 2021, while minimizing all non-essential expenses as much as possible. This will restore operating expenses to approximately 60% of 2019 levels.</p> <p>BLDG – The projected increase in revenue from anticipating being open for full capacity performances in 2021 for 7 months starting June 1, 2021, compared to 2.5 months in 2020, along with the associated increase to expenses results in a balanced budget with no net loss or net income anticipated. Reductions also include adjusting ticket office hours to open at noon instead of 10am.</p> <p>SITE – The projected revenues and associated expenses for Eccles SITE result in an operating subsidy of \$480,000 which is approximately \$25,000 less than the 2020 adjusted SITE operating subsidy from the RDA.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	(2,034,148)	(2,034,148)
3	<p>[15641] NEW REQUEST 340000_02 Reduce Bldg Equipment Replacement</p> <p>FUND 726 – ECCLES THEATER: Operations Appr Decrease: \$130,000 BLDG: \$130,000</p> <p>Because of the financial strain of the COVID-19 health restrictions on Eccles Theater, we are requesting a one-time reduction of the equipment replacement funds for Eccles BLDG (\$80,000 for IT equipment replacement; \$50,000 for operations equipment replacement). This reduction would maintain \$20,000 in the IT equipment replacement fund. The remaining IT equipment replacement funds are needed to renew essential equipment maintenance support agreements.</p> <p>Without any IT equipment replacement funds, all maintenance contracts for equipment will be allowed to expire. We would lose support for hardware failures, software bugs, and technical configuration support. Failures in network equipment will result in outages in all services that system supports. Software security issues will not be addressed and failed equipment cannot be repaired.</p> <p>Lower activity levels at Eccles Theater has a minimal impact on the IT equipment replacement cycle because vendors only support their equipment for a set number of years.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 150,000</p>	-	(150,000)	(150,000)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
4	<p>[15650] NEW REQUEST 340000_03 Reduce Site Equipment Replacement [OpExp: -50,000; OpRev: -25,000]</p> <p>FUND 726 – ECCLES THEATER: Operations Appr Decrease: \$50,000 SITE: \$50,000</p> <p>Because of the financial strain of the COVID-19 health restrictions on Eccles Theater, we are requesting a one-time reduction of the equipment replacement funds for Eccles SITE (\$15,000 for IT equipment replacement; \$10,000 for operations equipment replacement). Although necessary to avoid an increase in the SITE operating subsidy, reducing equipment replacement for a second year will have a detrimental effect on Eccles Theater staff ability to maintain the building to first-class standards. All replacements scheduled for 2020 and 2021 will be delayed until 2022 at the earliest. This will result in a significant impact in our ability to replace equipment as it reaches end of warranty or as it fails. Equipment replacement funds are budgeted as capital projects but charged to operations and reimbursed through the RDA subsidy. RDA subsidy revenue is budgeted in 3400001100 and expenses are budgeted in 340099000 (ECC_0004ES - \$10,000; ECC_0009ES - \$15,000).</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 25,000</p>	-	(25,000)	(25,000)
5	<p>[15651] NEW REQUEST 340000_04 Arts for All True Up [OpExp: 293,250; OpRev: -81,750]</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$81,750 ARTS FOR ALL: \$81,750</p> <p>Personnel Appr Increase \$10,765 ARTS FOR ALL: \$10,765</p> <p>Operations Appr Increase \$286,085 ARTS FOR ALL: \$286,085</p> <p>This initiative will align Arts for All fee revenue with the expected booking calendar and on-sale calendar for 2021. Additionally, we request the use of Arts for All funds to fund a temporary employee to help promote and coordinate the Arts for All program. Finally, we also request the use of the available Arts for All restricted fund balance (as of June 30, 2020, totaling \$375,000), to purchase additional tickets for the Arts for All program. This will allow Eccles Theater to continue the widening of the reach and impact of the Arts for All program, especially during the recovery from the COVID-19 pandemic.</p> <p>Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Expand Arts for All program offerings and increase attendance by 10%</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: -375,000</p>	-	375,000	375,000
6	<p>[15658] NEW REQUEST 350000_02 Payroll Allocation True Up [OpExp: 53,106; OpRev: 11,065]</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$62,765</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Increase \$11,065 SITE: \$11,065</p> <p>Personnel Appr Increase \$53,107 BLDG: \$42,042 SITE: \$11,065</p> <p>This initiative reflects the annual payroll true-up of Arts & Culture personnel allocations to Arts & Culture, Eccles BLDG, and Eccles SITE. In 2019, set percentages were established for allocating each employee's time to each cost center based on a multi-year timecard study of how employee's effort was spent. This initiative also trues up the anticipated redeployment savings from 2020 to 2021. Because Arts & Culture is anticipating presenting full capacity performances for 7 months in 2021 (starting June 1, 2021 onward) compared to 2.5 months in 2020 (January to mid-March 2020), we are anticipating slightly lower redeployment savings.</p> <p>For Eccles Theater, this initiative also anticipates leaving the vacant Site Event Manager position unfilled for the duration of 2021. The increase in SITE expenses will be offset by an increase to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	42,041	42,041

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
7	<p>[15660] NEW REQUEST 350000_03 Centralized Service True Up</p> <p>[OpExp: 50,039; OpRev: -24,523]</p> <p>FUND 185 – ARTS & CULTURE: Revenue Appr Increase \$40,607</p> <p>Operations Appr Increase \$4,515</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$24,523 SITE: \$24,523</p> <p>Operations Appr Increase \$50,039 BLDG: \$74,562 SITE: \$(24,523)</p> <p>Per the Eccles Theater operating agreement, Eccles Theater pays Arts & Culture for Centralized Services including venue promotion & marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater and the reversal of one-time savings from the A&C Division Director vacancy, the Centralized Service charge will need to increase as well. The Centralized Service charge to BLDG is increasing, while the charge to SITE is decreasing because the allocation percentage for County overhead, recalculated annually based on prior year activity metrics, increased the allocation to BLDG by approximately 15% and decreased the allocation to SITE by the same percentage. The decrease in SITE will be offset by a decrease to the RDA subsidy by the same amount. This represents an increase of approximately \$25,000 over the 2019 Centralized Service charge.</p> <p>Outcome Measure: Salt Lake County Arts and Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Measure revenue and maintenance expenses.</p> <p>The Community Services Department recommends this decision package.</p>	-	74,562	74,562
8	<p>[15879] NEW REQUEST 350000_04 MVPAC Staffing Internal Redeployment</p> <p>[OpExp: -48,270; OpRev: -2,279]</p> <p>FUND 185 – ARTS & CULTURE: Personnel Appr Decrease \$96,578</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$2,279 SITE: \$2,279</p> <p>Operations Appr Decrease \$48,269 BLDG: \$45,990 SITE: \$2,279</p> <p>Because of anticipated lower activity at Arts & Culture venues associated with health & safety restrictions in place in early 2021, we propose internally redeploying existing staff to cover Mid-Valley Performing Arts Center duties through April 1, 2021. This will result in three months of vacant position savings. Internal redeployment cover duties associated with the staff approved as part of the MVPAC pro-forma, including two technical directors, two facilities operations workers, two ArtTix supervisors, two event managers, and one house manager. Redeployed staff would include one technical director and one facilities operations worker from Eccles Theater and the remainder of staff from Arts & Culture.</p> <p>Outcome Measure: Salt Lake County Arts & Culture maintains financial stability.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 45,991</p>	-	(45,991)	(45,991)
9	<p>[15781] STRESS TEST REDUCTION 340000_R03 A&C Internal Redeployment to MVPAC until 2022</p> <p>[OpExp: -96,325; OpRev: -4,816]</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$4,816 SITE: \$4,816</p> <p>Personnel Appr Decrease \$4,816 SITE: \$4,816</p> <p>If additional reductions are needed due to a further delay in opening for full capacity performances, A&C proposes internally redeploying Eccles Theater staff to parallel positions at MVPAC for the duration of 2021. This would include one technical director and one facilities operations worker. This will create a significant burden on remaining Eccles Theater staff when full capacity performances resume and building activity returns to normal levels. However, based on financial considerations this may be necessary as a one-year internal redeployment to provide budget relief to Eccles Theater and to offer A&C-specific expertise to help in the opening of MVPAC.</p>	-	(91,509)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
10	<p>[15782] STRESS TEST REDUCTION 340000_R02 Additional Building Operations Reductions</p> <p>FUND 726 – ECCLES THEATER: Operations Appr Decrease \$12,709 BLDG: \$12,709</p> <p>Although operations expenses have already been reduced to all but the most essential expenses, if required further reductions would be made including eliminating all marketing expenses, and further reducing supplies and equipment expenditures leaving only \$5,000 for operations supplies and small equipment purchases and \$20,000 for IT supplies and peripherals within the operating budget.</p>	-	(12,709)	-
11	<p>[15783] STRESS TEST REDUCTION 340000_R06 Eliminate Ticket Office Daytime Hours Until 2022</p> <p>FUND 726 – ECCLES THEATER: Personnel Appr Decrease \$16,557 BLDG: \$16,557</p> <p>Additional expense savings could be realized by closing the Delta Hall ticket office for daytime hours for the duration of 2021. Currently, the budget reflects re-opening the ticket office for daytime hours in July when ticket sales are expected to ramp up in anticipation of full capacity performances beginning in September. Closing for daytime hours would be a significant change to normal operations, limit our service offerings to those that prefer to purchase tickets in person during daytime hours, and inhibit A&C's ability to maintain trained staff needed when surge staffing is needed for large on sales. Some budget has been maintained for estimated large on-sales which require additional staff, though the ability to maintain adequately trained staff will be difficult due to a decrease in overall hours offered to staff, as already mentioned.</p>	-	(27,322)	-
12	<p>[15784] STRESS TEST REDUCTION 340000_R05 Close Building to All Activity Until June 1</p> <p>[OpExp: -44,123; OpRev: -6,500]</p> <p>FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$6,500 SITE: \$6,500</p> <p>Operations Appr Decrease \$44,123 BLDG: \$37,623 SITE: \$6,500</p> <p>If extreme reductions are needed, Eccles Theater could be closed to all performances, events and non-essential staff until full capacity performances resume, projected to take place starting June 1, 2021. By reducing staff to only essential employees, utility operations could be converted to extreme power-saving function rather than comfort functions, which would result in additional utility savings.</p>	-	(37,623)	-
13	<p>[15880] STRESS TEST REDUCTION 340000_R04 Reduce IT Equipment Replacement</p> <p>FUND 726 – ECCLES THEATER: Operations Appr Decrease: \$15,387 BLDG: \$15,387</p> <p>If necessary, Eccles Theater would reduce the IT equipment replacement fund by \$15,387, eliminating most of the IT equipment replacement funds for 2021. Without the minimum necessary funds requested in 340000_02, most of the maintenance contracts for equipment will be allowed to expire. We would lose support for hardware failures, software bugs, and technical configuration support. Failures in network equipment will result in outages in all services that system supports. Software security issues will not be addressed and failed equipment cannot be repaired. This reduction would only leave a minimal amount available to continue critical system maintenance support agreements with no funding available to cover critical system failures.</p>	-	(15,387)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		-	(138,750)	(169,274)
TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
TOTAL STRESS TEST REDUCTIONS:		-	(215,074)	(30,524)
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:		-	119,215	119,215
TOTAL STRESS TEST REDUCTIONS:		-	-	-

REVENUE AND EXPENDITURE DETAIL

Eccles Theater

Funds Selected			Organizations Selected						
726 - UPACA ECCLES THEATER FUND			34000000 - UPACA ECCLES THEATER						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,664	(145)	5,670	5,809	(139)	6,102	(438)	1,199	4,465
REVENUE	4,082	2,195	2,764	1,887	877	2,800	1,282	7,182	(3,100)
NON-OPERATING REVENUE	30	(20)	405	50	355	50	(20)	209	(179)
INVESTMENT EARNINGS	30	(20)	30	50	(20)	50	(20)	209	(179)
429005 Interest - Time Deposits	30	(20)	30	50	(20)	50	(20)	209	(179)
PRIOR YEAR FUND BALANCE	-	-	375	-	375	-	-	-	-
499998 Fund Bal Restrict/Commit/Assign	-	-	375	-	375	-	-	-	-
OPERATING REVENUE	2,352	515	2,359	1,837	522	1,895	456	6,953	(4,601)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	191	(191)
419010 Capital Contributions-General	-	-	-	-	-	-	-	191	(191)
CHARGES FOR SERVICES	2,352	515	2,359	1,837	522	1,895	456	6,729	(4,377)
421051 Co-Promoter Split Broadway	374	(485)	374	859	(485)	859	(485)	1,437	(1,063)
421052 Co-Promoter Split Popular	69	542	69	(473)	542	(473)	542	326	(257)
421053 Arts For All Fee	93	(82)	93	175	(82)	169	(76)	163	(70)
421054 Facility Fee Revenue	413	122	413	291	122	291	122	1,477	(1,064)
421065 Clark Memberships	50	(30)	50	80	(30)	80	(30)	178	(128)
421200 Property Cleanup	7	3	7	4	3	4	3	31	(24)
421370 Miscellaneous Revenue	10	8	10	2	8	2	8	18	(8)
421380 Front Of House Revenue	5	1	5	4	1	4	1	19	(14)
421381 Event Setup Revenue	5	1	5	4	1	4	1	28	(23)
421382 Artix Service Fee	277	115	277	162	115	162	115	1,008	(731)
421383 Box Office Over / Short	-	-	-	-	-	-	-	1	(1)
421386 Catering Revenue	2	1	2	1	1	1	1	11	(8)
421387 Merchandise Sales Revenue	15	14	15	1	14	1	14	77	(62)
421388 Artix Chargebacks	-	-	-	-	-	-	-	(3)	3
421389 Artix Payment Adjustment	-	-	-	-	-	-	-	(1)	1
421390 Emt Revenue	0	0	0	-	0	-	0	3	(3)
424000 Local Revenue Contracts	589	117	596	472	124	536	53	543	46
427020 Resident Revenue	4	4	4	0	4	0	4	9	(5)
427021 Commercial Revenue	367	167	367	200	167	200	167	1,053	(686)
427022 Non-Profit Revenue	12	2	12	10	2	10	2	91	(79)
427024 Eccles Fee Discounts	-	-	-	-	-	-	-	(3)	3
427045 Concessions	60	15	60	45	15	45	15	264	(204)
427065 Restaurant Rent And Commissions	-	-	-	-	-	-	-	1	(1)
INTER/INTRA FUND REVENUES	-	-	-	-	-	-	-	33	(33)
433100 Intrafund Revenue	-	-	-	-	-	-	-	33	(33)
TRANSFERS IN AND OTHER FINANCING SOUI	1,700	1,700	-	-	-	854	846	20	1,680
OFS TRANSFERS IN	1,700	1,700	-	-	-	854	846	-	1,700
720005 OfS Transfers In	1,700	1,700	-	-	-	854	846	-	1,700
OFS - OTHER	-	-	-	-	-	-	-	20	(20)
730005 OfS Other	-	-	-	-	-	-	-	20	(20)
EXPENSE	8,015	370	8,029	7,646	384	7,997	18	8,877	(861)
OPERATING EXPENSE	8,015	370	8,029	7,646	384	7,997	18	8,152	(136)
EMPLOYEE COMPENSATION	2,143	(96)	2,119	2,239	(120)	2,235	(92)	2,377	(234)
601020 Lump Sum Vacation Pay	-	-	-	-	-	-	-	15	(15)
601030 Permanent And Provisional	1,213	(172)	1,194	1,386	(192)	1,386	(172)	1,280	(67)
601045 Compensated Absence	48	-	48	48	-	48	-	127	(78)
601050 Temporary Seasonal Emergency	124	(157)	124	281	(157)	296	(172)	229	(105)
601065 Overtime	5	(0)	5	5	(0)	5	(0)	0	5
601095 Budgeted Pers Underexpend	-	337	-	(337)	337	(358)	358	-	-
603005 Social Security Taxes	98	(29)	97	127	(31)	129	(30)	113	(15)
603023 Pension Expense Adj Gasb 68	84	-	84	84	-	84	-	20	64
603025 Retirement Or Pension Contrib	194	(25)	190	219	(29)	219	(25)	198	(4)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
603040 Ltd Contributions	3	(3)	3	6	(3)	6	(3)	5	(1)
603045 Supplemental Retirement (401K)	16	(1)	17	18	(1)	18	(1)	20	(3)
603050 Health Insurance Premiums	311	(36)	311	348	(36)	348	(36)	300	11
603055 Employee Serv Res Fund Charges	23	-	23	23	-	23	-	21	2
603056 Opeb - Current Yr	15	-	15	15	-	15	-	17	(2)
603075 Opeb - Underfunded Arc	5	-	5	5	-	5	-	29	(24)
605015 Employee Parking	3	(1)	3	4	(1)	4	(1)	3	0
605026 Employee Awards-Gift Cards	-	(7)	-	7	(7)	7	(7)	1	(1)
MATERIALS AND SUPPLIES	1,642	(1,079)	1,680	2,721	(1,041)	2,810	(1,168)	2,724	(1,082)
607005 Janitorial Supplies And Service	176	(229)	176	405	(229)	405	(229)	458	(283)
607010 Maintenance - Grounds	32	(14)	32	45	(14)	45	(14)	18	14
607015 Maintenance - Buildings	89	(104)	89	193	(104)	193	(104)	204	(115)
607025 Maint - Plumbing Heat And Ac	4	(4)	4	8	(4)	8	(4)	-	4
607030 Maintenance - Other	8	(10)	8	18	(10)	18	(10)	10	(3)
607040 Facilities Management Charges	37	(22)	37	59	(22)	59	(22)	53	(17)
609010 Clothing Provisions	-	(1)	-	1	(1)	1	(1)	1	(1)
609030 Medical Supplies	-	(1)	-	1	(1)	1	(1)	0	(0)
609035 Safety Supplies	1	(1)	1	2	(1)	2	(1)	0	0
609040 Laundry Supplies And Services	1	-	1	1	-	1	-	-	1
609060 Identification Supplies	0	(1)	0	1	(1)	1	(1)	-	0
611005 Subscriptions And Memberships	7	(3)	7	10	(3)	10	(3)	6	1
611010 Physical Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	1	(16)	1	17	(16)	17	(16)	4	(3)
613005 Printing Charges	2	(8)	2	10	(8)	10	(8)	2	(0)
613020 Development Advertising	14	(13)	14	27	(13)	27	(13)	32	(18)
613030 Printing Development	50	(39)	50	89	(39)	89	(39)	42	8
613045 Art And Photographic Services	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	8	(2)	8	10	(2)	10	(2)	7	0
615015 Computer Supplies	-	-	-	-	-	-	-	1	(1)
615016 Computer Software Subscription	42	(10)	42	52	(10)	58	(17)	30	12
615020 Computer Software < 3000	10	(0)	10	11	(0)	11	(0)	25	(14)
615025 Computer Components < 3000	10	(4)	10	14	(4)	14	(4)	84	(74)
615030 Communication Equip-Noncapital	0	(0)	0	0	(0)	0	(0)	10	(10)
615035 Small Equipment (Non-Computer)	23	(55)	23	78	(55)	78	(55)	80	(57)
615040 Postage	2	(1)	2	2	(1)	2	(1)	1	1
615050 Meals And Refreshments	2	(5)	2	7	(5)	7	(5)	4	(2)
615055 Volunteer Awards	-	(3)	-	3	(3)	3	(3)	1	(1)
615065 Credit Card Charges	125	(327)	125	452	(327)	452	(327)	332	(207)
617005 Maintenance - Office Equip	6	(2)	6	8	(2)	8	(2)	14	(8)
617010 Maint - Machinery And Equip	18	(15)	18	33	(15)	33	(15)	14	4
617015 Maintenance - Software	1	-	1	1	-	1	-	-	1
617035 Maint - Autos And Equip-Fleet	-	-	-	-	-	-	-	2	(2)
619005 Gasoline Diesel Oil And Grease	1	(0)	1	1	(0)	1	(0)	1	(0)
619015 Mileage Allowance	-	-	-	-	-	-	-	0	(0)
619025 Travel And Transportation	-	(50)	-	50	(50)	50	(50)	31	(31)
619030 Travel And Transportation Clients	-	(3)	-	3	(3)	3	(3)	-	-
619045 Vehicle Replacement Charges	4	4	4	-	4	-	4	4	-
621005 Heat And Fuel	59	(12)	59	70	(12)	70	(12)	60	(1)
621010 Light And Power	214	(51)	214	265	(51)	265	(51)	254	(40)
621015 Water And Sewer	25	(3)	25	28	(3)	28	(3)	34	(10)
621020 Telephone	40	2	40	38	2	38	2	28	12
621025 Mobile Telephone	10	3	10	7	3	7	3	7	3
621030 Internet/Data Communications	40	(13)	40	53	(13)	53	(13)	33	7
625010 Non-Capital Building Imprvmnts	-	-	-	-	-	65	(65)	27	(27)
633010 Rent - Buildings	13	-	13	13	-	13	-	13	(0)
633015 Rent - Equipment	4	(5)	4	9	(5)	9	(5)	11	(7)
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	0	(0)
639005 Legal Auditing And Acctg Fees	-	(13)	-	13	(13)	31	(31)	164	(164)
639010 Consultants Fees	-	(27)	-	27	(27)	27	(27)	3	(3)
639035 Contract Management Fee	556	(9)	595	566	29	566	(9)	570	(13)
639045 Contracted Labor/Projects	12	(15)	12	27	(15)	27	(15)	50	(38)
OTHER OPERATING EXPENSE 1	1	(2)	1	3	(2)	3	(2)	0	0
645005 Contract Hauling	-	(3)	-	3	(3)	3	(3)	0	(0)
645010 Dumping Fees	1	-	1	1	-	1	-	0	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
645015 Recycling Activities	0	0	0	-	0	-	0	0	0
OTHER OPERATING EXPENSE 2	667	1,748	667	(1,081)	1,748	(614)	1,281	329	338
655100 Health Incentives	-	(1)	-	1	(1)	1	(1)	-	-
657005 Insurance	210	29	210	181	29	181	29	165	45
667050 Arts For All Expense	457	286	457	171	286	457	(0)	164	293
667080 Settlement Fees	-	-	-	-	-	194	(194)	-	-
667095 Operations Underexpend	-	1,433	-	(1,433)	1,433	(1,447)	1,447	-	-
OTHER NONOPERATING EXPENSE	3	(1)	3	4	(1)	4	(1)	4	(1)
659005 Costs In Handling Collections	3	(1)	3	4	(1)	4	(1)	4	(1)
DEPRECIATION & LOSS ON SALE	3,559	-	3,559	3,559	-	3,559	-	2,684	875
669010 Depreciation	3,559	-	3,559	3,559	-	3,559	-	2,684	875
INTERGOVERNMENTAL CHARGE	-	(200)	-	200	(200)	-	-	33	(33)
693010 Intrafund Charges	-	(200)	-	200	(200)	-	-	33	(33)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	-	-	725	(725)
DISTRIBUTIONS TO OWNERS	-	-	-	-	-	-	-	725	(725)
781005 Distribution To Owners	-	-	-	-	-	-	-	725	(725)
BALANCE SHEET	475	475	-	-	-	1,238	(763)	-	475
NON-OPERATING REVENUE	375	375	-	-	-	1,446	(1,071)	-	375
PRIOR YEAR FUND BALANCE	375	375	-	-	-	1,446	(1,071)	-	375
RCASH Cash Restrictions Unrestrictions	375	375	-	-	-	1,446	(1,071)	-	375
BALANCE SHEET ACQUISITION	100	100	-	-	-	(208)	308	-	100
	100	100	-	-	-	(208)	308	-	100
BAL_SHT Balance Sheet Acquisition	-	-	-	-	-	(212)	212	-	-
CASH Beginning Cash	100	100	-	-	-	4	96	-	100

REVENUE AND EXPENDITURE DETAIL

Eccles Theater

Funds Selected	Organizations Selected
726 - UPACA ECCLES THEATER FUND	34009900 - UPACA ECCLES THEATER CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	119	119	119	-	119	266	(147)	2	117
REVENUE	844	844	1,014	-	1,014	1,156	(312)	79	765
NON-OPERATING REVENUE	-	-	170	-	170	-	-	-	-
PRIOR YEAR FUND BALANCE	-	-	170	-	170	-	-	-	-
499998 - Fund Bal Restrict/Commit/Assign	-	-	170	-	170	-	-	-	-
OPERATING REVENUE	844	844	844	-	844	1,156	(312)	79	765
CHARGES FOR SERVICES	844	844	844	-	844	1,156	(312)	79	765
424000 - Local Revenue Contracts	844	844	844	-	844	1,156	(312)	79	765
EXPENSE	963	963	963	-	963	1,422	(459)	81	882
OPERATING EXPENSE	963	963	963	-	963	1,422	(459)	81	882
MATERIALS AND SUPPLIES	961	961	961	-	961	1,420	(459)	79	882
607015 - Maintenance - Buildings	303	303	303	-	303	457	(155)	41	262
615025 - Computer Components < 3000	299	299	299	-	299	266	33	-	299
615035 - Small Equipment (Non-Computer)	25	25	25	-	25	315	(290)	8	16
623005 - Non-Cap Improv Othr Than Build	306	306	306	-	306	351	(45)	-	306
625010 - Non-Capital Building Imprvmnts	29	29	29	-	29	31	(2)	30	(1)
OTHER OPERATING EXPENSE 2	2	2	2	-	2	2	-	2	0
663010 - Council Overhead Cost	0	0	0	-	0	0	-	-	0
663015 - Mayor Overhead Cost	1	1	1	-	1	1	-	-	1
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	-	0
663040 - Info Services Overhead Cost	0	0	0	-	0	0	-	-	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	-	0
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	2	(1)
BALANCE SHEET	267	267	97	-	97	909	(642)	-	267
NON-OPERATING REVENUE	170	170	-	-	-	576	(406)	-	170
PRIOR YEAR FUND BALANCE	170	170	-	-	-	576	(406)	-	170
RCASH - Cash Restrictions Unrestrictions	170	170	-	-	-	576	(406)	-	170
BALANCE SHEET ACQUISITION	97	97	97	-	97	333	(236)	-	97
	97	97	97	-	97	333	(236)	-	97
BAL_SHT - Balance Sheet Acquisition	97	97	97	-	97	333	(236)	-	97

CORE MISSION

The Salt Lake County Parks & Recreation Division offers an accessible, quality golfing experience through the operation of six regulation courses managed by PGA-certified professionals.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County golf courses support the physical health of residents of all ages, socioeconomic backgrounds, and abilities.				
• Increase junior golf clinic/camp participation levels to 600 participants.	560	600	0	600
• Maintain a 3 year rolling average of 9 hole rounds played.	0	0	178,801	296,854
Salt Lake County golf course administration cultivates relationships with community organizations to promote the sport of golf.				
• Increase Youth-On-Course participation.	87	400	268	400
Salt Lake County golf is in excellent financial health.				
• Achieve revenue goal.	1%	100%	90%	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	8,016	698 8.7%	8,713	744 9.3%	8,759
REVENUE	3,537	3,960 112.0%	7,498	3,960 112.0%	7,498
COUNTY FUNDING	4,478	(3,263) (72.9%)	1,216	(3,217) (71.8%)	1,262
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	2,151 0.0%	2,151	(22) 0.0%	(22)
FTE	38.00	- 0.0%	38.00	- 0.0%	38.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Golf Prgm	731	1,817	1,086	-	731	45	(686)	-	-	-	-	-
Meadow Brook Golf Course	1,085	1,038	(47)	6.00	526	71	(455)	-	-	-	-	-
Mick Riley Golf Course	887	902	14	6.00	411	53	(357)	-	-	-	-	-
Mountain View Golf Course	1,034	1,012	(22)	6.00	531	68	(463)	-	-	-	-	-
Old Mill Golf Course	1,634	1,083	(551)	6.00	749	78	(671)	-	-	-	-	-
Riverbend Golf Course	1,218	1,119	(99)	6.00	571	67	(503)	-	-	-	-	-
South Mountain Golf Course	909	1,136	227	6.00	442	114	(328)	-	-	-	-	-
Golf Administration	-	607	607	2.00	-	201	201	-	-	-	-	-
SUBTOTAL	7,498	8,713	1,216	38.00	3,960	698	(3,263)	-	-	-	-	-
Golf Capital Projects Prgm	102	2,253	2,151	-	102	2,253	2,151	-	-	-	-	-
TOTAL GOLF COURSES	7,600	10,967	3,367	38.00	4,063	2,951	(1,112)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[15679] NEW REQUEST GLF 1: Golf Operations (Economic Recovery)</p> <p>[OpExp: 760,243; OpRev: 3,229,650]</p> <p>Golf requests a reversal of its 2020 COVID shutdown cuts, based on its modified operations plan and a continued economic recovery. From January to July 2020, Golf's actual operating revenue is 92.5% of the entire year's budgeted revenue, despite COVID closures and subsequent modified operations. The revenue adjustment accounts for the effect of rejuvenated demand for Golf's amenities and for the popularity of Golf's response to the pandemic. Golf is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020. The expense adjustments are necessary to ensure that Golf is able to dependably offer a safe and welcoming recreation experience to all patrons.</p> <p>Outcome measure: Salt Lake County Golf is in excellent financial health.</p> <p>The Community Services Department recommends this decision package.</p>	-	(2,469,407)	(2,469,407)
2	<p>[15680] NEW REQUEST GLF 2: Maintain Healthy Fund Balance</p> <p>[OpExp: -62,578; OpRev: 730,710]</p> <p>In order to maintain a healthy Golf Fund balance, Golf proposes these on-going adjustments to raise revenue budgets and reduce temporary employee hours. In Spring 2019, Golf raised fees but did not raise revenue goals due to the unknown price sensitivity of golf patrons. After over a year of operations with the new fee structure, Golf believes it is appropriate to increase revenue budgets and is scheduled to present its revenue proposal to the Revenue Committee on September 9, 2020. In 2019, with the fee in effect for 2/3 of the year, Golf's actual operating revenue was 106.1% of budgeted revenue. From January to July 2020, Golf's actual operating revenue is 92.5% of the entire year's budgeted revenue, despite COVID closures and subsequent modified operations. This revenue adjustment accounts for the effect of the increased fee on Golf's revenue.</p> <p>Outcome measure: Salt Lake County Golf is in excellent financial health.</p> <p>The Community Services Department recommends this decision package.</p>	-	(793,288)	(793,288)
3	<p>[20478] NEW REQUEST GLF 3: Balance Sheet Purchases</p> <p>Golf courses require capital equipment such as large greens mowers, aerators, and mowers in order to maintain fairways and greens in a safe, playable condition. Golf is submitting this balance sheet purchase request to replace older, broken equipment with new equipment. Without investment in maintenance equipment, the golf courses will suffer both in functionality and in aesthetics - both of which attract patrons to Salt Lake County golf courses.</p> <p>Outcome measure: Salt Lake County golf courses support the physical health of residents of all ages, socioeconomic backgrounds, and abilities.</p> <p>Balance Sheet Acquisition: \$300,000</p>	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(3,262,695)	(3,262,695)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	2,151,122	(21,528)

REVENUE AND EXPENDITURE DETAIL

Golf Courses

Funds Selected			Organizations Selected						
710 - GOLF COURSES FUND			38200000 - GOLF COURSES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,262	(3,217)	1,216	4,478	(3,263)	3,782	(2,521)	3	1,259
REVENUE	7,516	3,960	7,516	3,555	3,960	5,839	1,676	8,090	(575)
NON-OPERATING REVENUE	18	-	18	18	-	18	-	24	(6)
INVESTMENT EARNINGS	18	-	18	18	-	18	-	24	(6)
429005 Interest - Time Deposits	18	-	18	18	-	18	-	24	(6)
OPERATING REVENUE	7,498	3,960	7,498	3,537	3,960	4,268	3,230	8,065	(568)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	884	(884)
419005 Capit Contributions-Restricted	-	-	-	-	-	-	-	884	(884)
CHARGES FOR SERVICES	7,498	3,960	7,498	3,537	3,960	4,268	3,230	7,181	317
421325 Recreation Fees	5,186	2,662	5,186	2,524	2,662	3,021	2,165	-	5,186
421340 Rec Fees-Golf Courses	-	-	-	-	-	-	-	4,901	(4,901)
427010 Rental Income	1,560	950	1,560	610	950	844	716	1,516	44
427040 Commissions	-	-	-	-	-	-	-	75	(75)
427045 Concessions	-	-	-	-	-	-	-	12	(12)
427050 Commissary	639	296	639	344	296	344	296	677	(38)
427065 Restaurant Rent And Commissions	112	53	112	59	53	59	53	-	112
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	1,553	(1,553)	1	(1)
OFS TRANSFERS IN	-	-	-	-	-	1,553	(1,553)	-	-
720005 Ofs Transfers In	-	-	-	-	-	1,553	(1,553)	-	-
OFS - OTHER	-	-	-	-	-	-	-	1	(1)
730005 Ofs Other	-	-	-	-	-	-	-	1	(1)
EXPENSE	8,759	744	8,713	8,016	698	8,050	709	8,068	691
OPERATING EXPENSE	8,759	744	8,713	8,016	698	8,050	709	8,068	691
EMPLOYEE COMPENSATION	4,306	70	4,260	4,235	24	4,226	79	4,306	0
601020 Lump Sum Vacation Pay	6	-	6	6	-	6	-	2	4
601025 Lump Sum Sick Pay	2	-	2	2	-	2	-	-	2
601030 Permanent And Provisional	2,204	10	2,167	2,194	(27)	2,194	10	2,071	133
601045 Compensated Absence	-	(44)	-	44	(44)	-	-	56	(56)
601050 Temporary Seasonal Emergency	702	35	702	667	35	702	-	602	100
601065 Overtime	-	-	-	-	-	-	-	0	(0)
601095 Budgeted Pers Underexpend	(6)	36	(6)	(42)	36	(42)	36	-	(6)
603005 Social Security Taxes	169	(53)	166	222	(56)	222	(53)	197	(28)
603006 Social Security Taxes - Temp and Oth	51	51	51	-	51	-	51	-	51
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	98	(98)
603025 Retirement Or Pension Contrib	384	(6)	377	390	(13)	390	(6)	368	16
603040 Ltd Contributions	8	0	8	8	(0)	8	0	8	0
603045 Supplemental Retirement (401K)	3	(0)	4	3	0	3	(0)	4	(1)
603050 Health Insurance Premiums	591	42	591	549	42	549	42	546	45
603055 Employee Serv Res Fund Charges	55	-	55	55	-	55	-	67	(13)
603056 Opeb - Current Yr	60	-	60	60	-	60	-	68	(8)
603075 Opeb - Underfunded Arc	77	-	77	77	-	77	-	219	(142)
MATERIALS AND SUPPLIES	2,898	-	2,898	2,898	-	2,995	(97)	2,683	215
607005 Janitorial Supplies And Service	21	-	21	21	-	21	-	24	(3)
607010 Maintenance - Grounds	557	-	557	557	-	654	(97)	468	89
607015 Maintenance - Buildings	36	-	36	36	-	36	-	14	23
607020 Consumable Parts	2	-	2	2	-	2	-	27	(25)
607030 Maintenance - Other	-	-	-	-	-	-	-	1	(1)
607040 Facilities Management Charges	62	-	62	62	-	62	-	65	(3)
609005 Food Provisions	8	-	8	8	-	8	-	6	1
609010 Clothing Provisions	9	-	9	9	-	9	-	6	3
609030 Medical Supplies	1	-	1	1	-	1	-	1	0
609035 Safety Supplies	2	-	2	2	-	2	-	1	1
609050 Commissary Provisions	461	-	461	461	-	461	-	449	12

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609055 Recreational Supplies And Serv	78	-	78	78	-	78	-	56	22
611005 Subscriptions And Memberships	15	-	15	15	-	15	-	17	(2)
611015 Education And Training Serv/Supp	16	4	16	12	4	12	4	5	11
611025 Physical Material-Audio/Visual	7	-	7	7	-	7	-	6	1
613005 Printing Charges	-	-	-	-	-	-	-	0	(0)
613020 Development Advertising	10	-	10	10	-	10	-	2	8
613025 Contracted Printings	8	-	8	8	-	8	-	7	1
615005 Office Supplies	12	-	12	12	-	12	-	9	4
615015 Computer Supplies	-	-	-	-	-	-	-	1	(1)
615016 Computer Software Subscription	-	-	-	-	-	-	-	19	(19)
615020 Computer Software < 3000	22	-	22	22	-	22	-	-	22
615025 Computer Components < 3000	-	-	-	-	-	-	-	9	(9)
615035 Small Equipment (Non-Computer)	363	-	363	363	-	363	-	375	(12)
615040 Postage	-	-	-	-	-	-	-	1	(1)
615050 Meals And Refreshments	-	-	-	-	-	-	-	0	(0)
615065 Credit Card Charges	122	-	122	122	-	122	-	116	6
617005 Maintenance - Office Equip	-	-	-	-	-	-	-	0	(0)
617010 Maint - Machinery And Equip	127	-	127	127	-	127	-	152	(25)
617015 Maintenance - Software	-	-	-	-	-	-	-	0	(0)
617020 Maint - Art And Antiques	-	-	-	-	-	-	-	0	(0)
617025 Parts Purchases	104	-	104	104	-	104	-	144	(40)
617035 Maint - Autos And Equip-Fleet	8	-	8	8	-	8	-	28	(19)
619005 Gasoline Diesel Oil And Grease	133	-	133	133	-	133	-	91	42
619010 Oil Products And Services	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	6	-	6	6	-	6	-	2	4
619025 Travel And Transportation	-	(4)	-	4	(4)	4	(4)	2	(2)
619045 Vehicle Replacement Charges	22	-	22	22	-	22	-	16	6
621005 Heat And Fuel	46	-	46	46	-	46	-	49	(2)
621010 Light And Power	264	-	264	264	-	264	-	249	16
621015 Water And Sewer	276	-	276	276	-	276	-	155	121
621020 Telephone	93	-	93	93	-	93	-	90	3
621025 Mobile Telephone	1	-	1	1	-	1	-	2	(1)
633015 Rent - Equipment	-	-	-	-	-	-	-	9	(9)
639025 Other Professional Fees	4	-	4	4	-	4	-	8	(4)
OTHER OPERATING EXPENSE 1	8	-	8	8	-	8	-	19	(10)
641005 Shop Crew And Deputy Small Tools	8	-	8	8	-	8	-	14	(6)
641025 Insecticides Herbicides And Pesti	-	-	-	-	-	-	-	3	(3)
645010 Dumping Fees	-	-	-	-	-	-	-	1	(1)
OTHER OPERATING EXPENSE 2	470	727	470	(257)	727	(257)	727	338	133
663010 Council Overhead Cost	28	-	28	28	-	28	-	28	0
663015 Mayor Overhead Cost	81	-	81	81	-	81	-	27	53
663025 Auditor Overhead Cost	20	-	20	20	-	20	-	18	2
663030 District Attorney Overhead Cost	-	-	-	-	-	-	-	0	(0)
663035 Real Estate Overhead Cost	2	-	2	2	-	2	-	-	2
663040 Info Services Overhead Cost	57	-	57	57	-	57	-	48	9
663045 Purchasing Overhead Cost	25	-	25	25	-	25	-	13	12
663050 Human Resources Overhead Cost	104	-	104	104	-	104	-	57	47
663055 Govern Immunity Overhead Cost	25	-	25	25	-	25	-	22	3
663070 Mayor Finance Overhead Cost	128	-	128	128	-	128	-	124	4
667095 Operations Underexpend	-	727	-	(727)	727	(727)	727	-	-
DEPRECIATION & LOSS ON SALE	1,077	-	1,077	1,077	-	1,077	-	723	354
669010 Depreciation	1,077	-	1,077	1,077	-	1,077	-	716	361
671005 Loss On Sale Of Asset	-	-	-	-	-	-	-	7	(7)
INTERGOVERNMENTAL CHARGE	-	(54)	-	54	(54)	-	-	-	-
693020 Interfund Charges	-	(54)	-	54	(54)	-	-	-	-
BALANCE SHEET	2,000	2,000	300	-	300	965	1,035	-	2,000
BALANCE SHEET ACQUISITION	2,000	2,000	300	-	300	965	1,035	-	2,000
	2,000	2,000	300	-	300	965	1,035	-	2,000
BAL_SHT Balance Sheet Acquisition	300	300	300	-	300	-	300	-	300
CASH Beginning Cash	1,700	1,700	-	-	-	965	735	-	1,700

REVENUE AND EXPENDITURE DETAIL

Golf Courses

Funds Selected			Organizations Selected						
710 - GOLF COURSES FUND			38209900 - GOLF CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(22)	(22)	2,151	-	2,151	(194)	173	79	(101)
REVENUE	300	300	102	-	102	198	102	-	300
OPERATING REVENUE	300	300	102	-	102	198	102	-	300
CHARGES FOR SERVICES	300	300	102	-	102	198	102	-	300
409085 - Preservation Surcharge Fee	300	300	102	-	102	198	102	-	300
EXPENSE	278	278	2,253	-	2,253	3	275	79	199
OPERATING EXPENSE	278	278	2,253	-	2,253	3	275	79	199
MATERIALS AND SUPPLIES	75	75	1,725	-	1,725	0	75	73	2
607010 - Maintenance - Grounds	-	-	175	-	175	0	(0)	73	(73)
607015 - Maintenance - Buildings	75	75	1,050	-	1,050	-	75	-	75
639025 - Other Professional Fees	-	-	500	-	500	-	-	-	-
OTHER OPERATING EXPENSE 2	3	3	3	-	3	3	-	6	(3)
663010 - Council Overhead Cost	0	0	0	-	0	0	-	1	(1)
663015 - Mayor Overhead Cost	1	1	1	-	1	1	-	1	(0)
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	1	(0)
663035 - Real Estate Overhead Cost	1	1	1	-	1	1	-	-	1
663040 - Info Services Overhead Cost	0	0	0	-	0	0	-	1	(0)
663045 - Purchasing Overhead Cost	(0)	(0)	(0)	-	(0)	(0)	-	0	(0)
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	3	(2)
CAPITAL EXPENDITURES	200	200	525	-	525	-	200	-	200
673020 - Improvmt Other Than Buildings	200	200	525	-	525	-	200	-	200
BALANCE SHEET	(300)	(300)	-	-	-	-	(300)	-	(300)
NON-OPERATING REVENUE	(300)	(300)	-	-	-	-	(300)	-	(300)
PRIOR YEAR FUND BALANCE	(300)	(300)	-	-	-	-	(300)	-	(300)
RCASH - Cash Restrictions Unrestrictions	(300)	(300)	-	-	-	-	(300)	-	(300)

CORE MISSION

The mission of Salt Lake County Library Services is to make a positive difference in the lives of our community by inspiring imagination, satisfying curiosity and providing a great place for everyone to visit.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.				
• Measurement of the number of times patrons access county libraries in person or online.	3,310,740	3,000,000	1,696,339	5,300,000
Provide children, students and adults with the tools needed to build learning and social skills that will help prepare them for a lifetime of learning.				
• Maintain or exceed 90% of surveyed attendees stating that they used what they learned to do something new or different with their child(ren) and that they have a better understanding of the value of doing the activity/activities they learned with their child(ren).	-	-	-	90%
Library customers will find a robust and diverse collection of materials available for checkout online and from our branches. Materials are available in a variety of formats and languages, and include learning tablets, telescopes, and other unique offerings.				
• Usage of the library's collection will exceed national average for library systems our size and service population.	7,356,037	12,000,000	4,113,581	12,000,000
Salt Lake County Library will foster digital literacy by maintaining residents' access to technology resources and providing appropriate devices, technology and training to the public				
• The number of hotspots, chrome books, public computers and wireless internet sessions accessed by library customers will remain constant.	446,698	800,000	149,596	450,000

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	44,377	685	1.5%	45,062	1,010	2.3%
REVENUE	1,080	33	3.1%	1,113	33	3.1%
COUNTY FUNDING	43,297	652	1.5%	43,949	977	2.3%
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	212	0.0%	212	212	0.0%
FTE	413.00	25.00	6.1%	438.00	25.00	6.1%

BUDGET & FTE PRIORITIES

Library Services

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Library Fund Prgm	(308)	-	308	-	-	493	493	-	-	-	-	-
Admin - Management	-	544	544	5.00	-	544	544	5.00	-	-	-	-
Admin - Fiscal	-	356	356	3.00	-	356	356	3.00	-	-	-	-
Admin - Personnel	-	413	413	4.00	-	413	413	4.00	-	-	-	-
Administrative Services	1,077	3,519	2,442	-	-	(1,398)	(1,398)	(12.00)	-	(51)	(51)	-
Automated Services	-	377	377	4.00	-	377	377	4.00	-	-	-	-
Systems	-	1,001	1,001	8.75	-	1,001	1,001	8.75	-	-	-	-
Web Services	-	390	390	3.00	-	390	390	3.00	-	-	-	-
It Operations	-	162	162	1.00	-	162	162	1.00	-	-	-	-
Information Services	-	1,402	1,402	-	-	(2,028)	(2,028)	(16.75)	-	(201)	(201)	-
Marketing	-	909	909	7.00	-	120	120	-	-	(73)	(73)	-
Facilities	-	3,133	3,133	29.75	-	(291)	(291)	(1.00)	-	(20)	(20)	-
Technical Service Operations	-	2,378	2,378	32.25	-	2,378	2,378	32.25	-	-	-	-
Materials	12	5,468	5,457	-	-	(2,339)	(2,339)	(32.25)	-	(200)	(200)	-
Bingham Creek Library	-	1,368	1,368	20.75	-	1,368	1,368	20.75	-	-	-	-
Columbus Library	-	680	680	9.75	-	680	680	9.75	-	-	-	-
Draper Library	-	1,054	1,054	17.00	-	1,054	1,054	17.00	-	-	-	-
Herriman Library	-	1,099	1,099	17.50	-	1,099	1,099	17.50	-	-	-	-
Holladay Library	-	890	890	13.50	-	890	890	13.50	-	-	-	-
Hunter Library	-	1,185	1,185	17.25	-	1,185	1,185	17.25	-	-	-	-
Metro Library	-	402	402	5.75	-	402	402	5.75	-	-	-	-
Kearns Library	-	1,202	1,202	18.50	-	1,202	1,202	18.50	-	-	-	-
Magna Library	-	871	871	12.50	-	871	871	12.50	-	-	-	-
Millcreek Library	-	1,052	1,052	15.75	-	1,052	1,052	15.75	-	-	-	-
Riverton Library	-	1,057	1,057	16.75	-	1,057	1,057	16.75	-	-	-	-
Sandy Library	-	1,660	1,660	24.75	-	1,660	1,660	24.75	-	-	-	-
South Jordan Library	-	1,162	1,162	17.75	-	1,162	1,162	17.75	-	-	-	-
South Main Library	-	105	105	1.25	-	105	105	1.25	-	-	-	-
Smith Library	-	516	516	7.25	-	516	516	7.25	-	-	-	-
Taylorville Library	-	943	943	14.25	-	943	943	14.25	-	-	-	-
Tyler Library	-	585	585	9.25	-	585	585	9.25	-	-	-	-
Viridian Event Center	-	444	444	5.75	-	444	444	5.75	-	-	-	-
Whitmore Library	-	1,312	1,312	21.00	-	1,312	1,312	21.00	-	-	-	-
West Jordan Library	-	1,180	1,180	18.25	-	1,180	1,180	18.25	-	-	-	-
West Valley Library	-	889	889	12.75	-	889	889	12.75	-	-	-	-
Lifelong Learning	-	379	379	4.00	-	379	379	4.00	-	-	-	-
Customer Services	-	372	372	6.00	-	372	372	6.00	-	-	-	-
Public Service Operations	-	140	140	1.00	-	140	140	1.00	-	-	-	-
Outreach And Programming Administration	-	131	131	1.00	-	131	131	1.00	-	-	-	-
Early Childhood Education	-	189	189	2.00	-	189	189	2.00	-	-	-	-
Outreach	-	87	87	1.00	-	87	87	1.00	-	-	-	-
Direct Services	333	4,055	3,723	28.00	33	(20,447)	(20,480)	(286.25)	-	(2,273)	(2,273)	-
SUBTOTAL	1,113	45,062	43,949	438.00	33	685	652	25.00	-	(2,817)	(2,817)	-
Library Capital Projects Prgm	-	212	212	-	-	212	212	-	-	-	-	-
TOTAL LIBRARY SERVICES	1,113	45,274	44,161	438.00	33	897	864	25.00	-	(2,817)	(2,817)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	<p>[20532] REVENUE PROJECTION CHANGE Property Tax Projection updates</p> <p>As vetted by Revenue Committee meeting on Sept. 18.</p>	-	-	-
1	<p>[15809] STRESS TEST REDUCTION Library- Cuts to Travel budget</p> <p>Reduction in travel will impact the training for staff, and will reduce the library's ability to stay current on emerging trends. Travel is also an important way for library staff to share their expertise with librarians in other states.</p> <p>The Community Services Department recommends this stress test.</p> <p>FUTURE YEARS ADJUSTMENT: 36,100</p>	-	(36,100)	(36,100)
2	<p>[15727] NEW REQUEST Library - Appropriation Unit Shifts</p> <p>Operating expense will increase by \$138,329 and capital expense / COGS will decrease by \$138,229 Shift funds from Capital and COGS to Operating budget. Outcome Measure: Library customers will find a robust and diverse collection of materials available for checkout online and from our branches. Materials are available in a variety of formats and languages, and include learning tablets, telescopes, and other unique offerings.</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
3	<p>[15729] NEW REQUEST Library -New Building - Daybreak Operating expenses</p> <p>Operating expense will increase \$72,906 . This is 1/4 year expense. The budget impact for full year 2022 operating expenses will be \$291,621. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 218,718</p>	-	72,906	72,906
4	<p>[15737] NEW REQUEST Library -New Building - Granite Operating Expenses</p> <p>Operating expenses increase by \$32,117. Operating expenses are for new building - 1/4 year. Full year 2022 operating expense will be \$128,468. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 96,351</p>	-	32,117	32,117
5	<p>[15761] NEW REQUEST Library - Additional Personnel - Opening of Daybreak</p> <p>We are requesting 21.5 new FTEs to staff the new Daybreak library. Personnel expense will be \$400,594 in 2021 (partial year) Additional personnel costs for 2022 will be \$1,063,877, totaling \$1,464,471. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 1,063,877</p>	21.50	400,594	400,597
6	<p>[15778] NEW REQUEST Library - Additional Personnel - Opening of Granite</p> <p>We are requesting 6.5 new FTEs for staffing of the Granite Library. Personnel cost will be \$146,727 in 2021 (partial year) .Additional personnel costs for 2022 will be \$290,200, totaling \$436,927 for the year. The additional FTEs will be combined with the smaller Smith and Columbus staffs in 2022. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.</p> <p>The Community Services Department recommends this decision package.</p> <p>FUTURE YEARS ADJUSTMENT: 290,200</p>	6.50	146,727	146,729
7	<p>[15744] NEW REQUEST Library - Accounting for credit card fees</p> <p>[OpExp: 33,000; OpRev: 33,000]</p> <p>Operating expense and revenue will both increase by \$33,000. This will provide better accounting and tracking of expenses and revenue Outcome Measure: Salt Lake County Library will foster digital literacy by maintaining residents' access to technology resources and providing appropriate devices, technology and training to the public</p> <p>The Community Services Department recommends this decision package.</p>	-	-	-
8	<p>[17065] REDUCTION AMOUNT Library Reduction in Custodial FTEs</p> <p>Personnel expense will decrease by \$157,953 and operating expense will increase by \$157953. As our custodial staff leave, instead of hiring new FTEs we are outsourcing to Contract Labor for custodial services. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, online presence, social media, event center, reading rooms, employees, collection, public meeting spaces, technology resources, online resources and strong connection with the communities served.</p> <p>The Community Services Department recommends this decision package.</p>	(3.00)	-	3

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
9	[15810] STRESS TEST REDUCTION Library - Delay Granite opening Granite is scheduled to open in late fall, 2021. If we are unable to purchase needed equipment and have funds to operate the building, the opening of Granite will be delayed until at least 2022. Community is excited about the opening and a delay would have a negative impact.	-	(178,845)	-
10	[15812] STRESS TEST REDUCTION Library - Delay Daybreak opening Daybreak is scheduled to open in late fall, 2021. If we are unable to hire staff for the building, the opening of Daybreak will be delayed until at least 2022. This building had some construction delays and community is excited for the opening. Further delay would have a negative impact.	-	(473,505)	-
11	[15813] STRESS TEST REDUCTION Library - Cuts to Training Reduction in training will impact the staff's ability to provide service that the public receives.	-	(13,900)	-
12	[15814] STRESS TEST REDUCTION Library - Cuts to Marketing Budget Eliminating advertising will impact the campaign the library is creating to demonstrate the library's value to County residents in preparation of our anticipated tax increase in 2021.	-	(67,500)	-
13	[15825] STRESS TEST REDUCTION Library - Cuts to Contract Labor Security We rely on security personnel at several library locations where we see higher levels of negative behaviors. Security personnel back library staff up and provide an opportunity for law-enforcement engagement with the community.	-	(111,000)	-
14	[15827] STRESS TEST REDUCTION Library -Cuts to Programming budget Our youth programming provides skill building opportunities and growth in many areas. A reduction in programming would leave a void for many who need those opportunities.	-	(15,000)	-
15	[15829] STRESS TEST REDUCTION Library - Reduce IT replacement budget Over time, we've increased our computer replacement schedule from 4 to 5 years or more. Reducing this budget again will extend the replacement schedule even further, and eventually, will mean a greater number of computers that have to be replaced simultaneously.	-	(200,000)	-
16	[15830] STRESS TEST REDUCTION Library - Reduction of Materials and Digital Resources Library customers expect to find a diverse collection of materials available for download or checkout. Reducing our materials budget will result in fewer purchases of high demand items, leading to longer wait times for customers.	-	(200,000)	-
17	[15832] STRESS TEST REDUCTION Library - Reduction of Library Operating hours Each library branch is normally open to the public 60 hours each week. Cutting the number of hours we are open by 6-8 hours per week, opening later in the morning, closing earlier in the evening, or closing altogether on Saturday would have an impact on our customers. We often have customers lined up at the doors when we open, and we often have quite a few customers who stay until we close. The Library is a gathering place and this reduces the number of hours patrons have to participate in programs, use materials and technology resources, read, create, and play.	-	(1,219,286)	-
18	[15835] STRESS TEST REDUCTION Library - Cuts to Personnel Budget We have open positions that, while necessary to our operations, filling could be delayed to 2022. These positions impact staff at branches who may need to focus on the essentials, rather than provide added-value services our customers expect. Personnel Underspend - will keep positions but delay the hiring (6 positions) until 2022	-	(277,273)	-
19	[15836] STRESS TEST REDUCTION Library - Cuts in Capital Equipment Reducing the capital equipment budget will affect Library Facilities department by further delaying a much-needed riding lawn mower replacement and deferring a planned closed trailer purchase to protect equipment used by Facilities. It would also defer a planned replacement of a plotter printer in Marketing, increasing the need to pay for repairs and maintenance.	-	(24,767)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	25.00	652,344	616,252
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(2,817,176)	(36,100)
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	212,170	212,170
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
360 - LIBRARY FUND			25000000 - LIBRARY						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	44,274	977	43,949	43,297	652	43,831	443	39,027	5,247
REVENUE	46,350	968	45,415	45,382	33	45,692	659	50,414	(4,064)
NON-OPERATING REVENUE	45,237	935	44,302	44,302	-	44,302	935	43,767	1,470
PROPERTY TAXES	42,848	824	42,025	42,025	-	42,025	824	41,238	1,610
401005 General Property Tax	42,015	824	41,192	41,192	-	41,192	824	38,265	3,751
401010 Personal Property Tax	-	-	-	-	-	-	-	2,315	(2,315)
401020 Late Fees Prior Yr Redemptions	42	-	42	42	-	42	-	24	18
401025 Prior Year Redemptions	791	-	791	791	-	791	-	634	157
FEE IN LIEU OF TAXES	2,337	111	2,226	2,226	-	2,226	111	2,418	(81)
401030 Motor Veh Fee In Lieu Of Taxes	2,337	111	2,226	2,226	-	2,226	111	2,418	(81)
INVESTMENT EARNINGS	52	-	52	52	-	52	-	111	(60)
429005 Interest - Time Deposits	21	-	21	21	-	21	-	(21)	42
429010 Int-Tax Pool	-	-	-	-	-	-	-	58	(58)
429015 Interest-Miscellaneous	31	-	31	31	-	31	-	74	(43)
OPERATING REVENUE	1,113	33	1,113	1,080	33	1,080	33	1,505	(391)
OPERATING GRANTS & CONTRIBUTIO	59	-	59	59	-	59	-	59	(0)
411000 State Government Grants	59	-	59	59	-	59	-	59	(0)
CHARGES FOR SERVICES	925	33	925	892	33	892	33	1,315	(390)
421370 Miscellaneous Revenue	5	-	5	5	-	5	-	13	(8)
423400 Interlocal Agreements	-	-	-	-	-	-	-	52	(52)
425045 Library Fines And Forfeitures	718	30	718	688	30	688	30	1,015	(297)
427010 Rental Income	88	3	88	85	3	85	3	127	(39)
441005 Sale-Mtrls Supl Cntrl Assets	114	-	114	114	-	114	-	108	6
INTER/INTRA FUND REVENUES	129	-	129	129	-	129	-	130	(1)
431160 Interfund Revenue	129	-	129	129	-	129	-	130	(1)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	309	(309)	5,142	(5,142)
OFS TRANSFERS IN	-	-	-	-	-	309	(309)	5,142	(5,142)
720005 Ofs Transfers In	-	-	-	-	-	309	(309)	5,142	(5,142)
EXPENSE	48,509	4,132	48,184	44,377	3,807	52,374	(3,865)	43,633	4,876
OPERATING EXPENSE	45,387	1,010	45,062	44,377	685	44,911	476	40,532	4,855
COST OF GOODS SOLD	10	(3)	10	13	(3)	13	(3)	13	(3)
501005 Cost Of Materials Sold	10	(3)	10	13	(3)	13	(3)	13	(3)
EMPLOYEE COMPENSATION	31,350	750	30,989	30,600	389	30,359	992	27,326	4,025
601020 Lump Sum Vacation Pay	100	-	100	100	-	100	-	112	(12)
601025 Lump Sum Sick Pay	50	-	50	50	-	50	-	35	15
601030 Permanent And Provisional	20,124	945	19,837	19,179	658	19,052	1,071	16,936	3,188
601050 Temporary Seasonal Emergency	-	-	-	-	-	-	-	623	(623)
601065 Overtime	66	-	66	66	-	66	-	26	41
601095 Budgeted Pers Underexpend	(201)	(201)	(201)	-	(201)	-	(201)	-	(201)
603005 Social Security Taxes	1,539	72	1,517	1,467	50	1,457	82	1,278	261
603025 Retirement Or Pension Contrib	3,405	127	3,348	3,277	71	3,258	147	2,911	493
603040 Ltd Contributions	74	3	73	71	2	71	4	62	12
603045 Supplemental Retirement (401K)	181	34	186	147	39	146	35	133	48
603050 Health Insurance Premiums	5,011	(231)	5,011	5,242	(231)	5,158	(147)	4,126	885
603055 Employee Serv Res Fund Charges	480	-	480	480	-	480	-	503	(23)
603056 Opeb - Current Yr	511	-	511	511	-	511	-	571	(60)
605026 Employee Awards-Gift Cards	10	-	10	10	-	10	-	9	1
MATERIALS AND SUPPLIES	11,489	(38)	11,525	11,527	(2)	12,251	(762)	10,767	722
607005 Janitorial Supplies And Service	100	15	100	85	15	85	15	79	22
607010 Maintenance - Grounds	74	(45)	74	119	(45)	119	(45)	52	23
607015 Maintenance - Buildings	131	(9)	131	140	(9)	140	(9)	107	24
607020 Consumable Parts	11	-	11	11	-	11	-	10	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607025 Maint - Plumbing Heat And Ac	0	(0)	0	0	(0)	0	(0)	0	0
607030 Maintenance - Other	3	(0)	3	3	(0)	3	(0)	4	(1)
607040 Facilities Management Charges	250	(128)	250	378	(128)	378	(128)	323	(73)
609005 Food Provisions	15	0	15	14	0	14	0	11	3
609010 Clothing Provisions	18	(0)	18	18	(0)	18	(0)	25	(7)
609015 Dining And Kitchen Supplies	4	1	4	2	1	2	1	2	1
609020 Bedding And Linen	10	3	10	6	3	6	3	10	(0)
609030 Medical Supplies	1	0	1	1	0	1	0	1	0
609035 Safety Supplies	3	(0)	3	3	(0)	3	(0)	3	(0)
609060 Identification Supplies	20	(1)	20	21	(1)	21	(1)	3	17
611005 Subscriptions And Memberships	155	(4)	155	158	(4)	158	(4)	150	4
611006 Digital Content Databases	468	(64)	468	532	(64)	532	(64)	540	(73)
611007 Digital Materials-Magazines	70	(10)	70	80	(10)	80	(10)	72	(2)
611010 Physical Materials-Books	3,564	23	3,564	3,541	23	3,812	(248)	3,088	476
611011 Digital Materials-Books	495	(10)	495	505	(10)	505	(10)	538	(43)
611015 Education And Training Serv/Supp	42	2	42	40	2	40	2	36	7
611025 Physical Material-Audio/Visual	1,040	(64)	1,040	1,104	(64)	1,324	(284)	1,230	(191)
611026 Digital Materials-Audio/Visual	739	138	739	601	138	601	138	745	(6)
611030 Art And Photographic Supplies	2	-	2	2	-	2	-	1	1
611035 Library Book Supplies	451	18	451	434	18	431	21	369	82
613005 Printing Charges	-	-	-	-	-	-	-	0	(0)
613015 Printing Supplies	46	(6)	46	53	(6)	53	(6)	40	6
613020 Development Advertising	102	72	102	30	72	30	72	97	5
613025 Contracted Printings	92	0	92	92	0	92	0	94	(2)
613035 Microfilming And Blueprinting	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	172	(3)	172	176	(3)	172	0	162	10
615015 Computer Supplies	5	0	5	5	0	5	0	4	0
615016 Computer Software Subscription	405	58	405	347	58	347	58	354	50
615020 Computer Software < 3000	78	28	78	51	28	51	28	41	37
615025 Computer Components < 3000	496	61	496	435	61	693	(196)	295	202
615030 Communication Equip-Noncapital	8	1	8	6	1	6	1	1	7
615035 Small Equipment (Non-Computer)	57	186	57	(129)	186	(105)	162	246	(190)
615040 Postage	60	(4)	60	64	(4)	64	(4)	35	26
615050 Meals And Refreshments	22	(12)	22	34	(12)	33	(11)	29	(7)
615055 Volunteer Awards	1	-	1	1	-	1	-	3	(2)
615065 Credit Card Charges	33	33	33	-	33	-	33	-	33
617005 Maintenance - Office Equip	47	(75)	47	122	(75)	122	(75)	116	(68)
617010 Maint - Machinery And Equip	74	46	74	29	46	29	46	34	41
617015 Maintenance - Software	168	(49)	168	217	(49)	217	(49)	211	(43)
617025 Parts Purchases	4	(3)	4	7	(3)	7	(3)	4	(0)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	62	6	62	56	6	56	6	72	(10)
619005 Gasoline Diesel Oil And Grease	54	-	54	54	-	54	-	52	2
619015 Mileage Allowance	53	(3)	53	56	(3)	56	(3)	48	5
619025 Travel And Transportation	0	(127)	36	128	(91)	128	(127)	86	(86)
619035 Vehicle Rental Charges	15	0	15	15	0	15	0	15	(0)
619045 Vehicle Replacement Charges	133	(63)	133	197	(63)	197	(63)	117	16
621005 Heat And Fuel	163	(20)	163	183	(20)	183	(20)	147	15
621010 Light And Power	506	(54)	506	559	(54)	545	(39)	461	44
621015 Water And Sewer	106	(25)	106	131	(25)	131	(25)	92	14
621020 Telephone	88	(42)	88	130	(42)	130	(42)	106	(17)
621025 Mobile Telephone	46	(6)	46	52	(6)	52	(6)	45	1
633015 Rent - Equipment	5	(1)	5	6	(1)	6	(1)	5	0
633025 Miscellaneous Rental Charges	11	(2)	11	13	(2)	13	(2)	9	2
639025 Other Professional Fees	259	1	259	258	1	258	1	232	27
639045 Contracted Labor/Projects	454	102	454	352	102	327	127	117	338
OTHER OPERATING EXPENSE 1	67	3	67	64	3	64	3	59	8
641005 Shop Crew And Deputy Small Tools	10	(2)	10	12	(2)	12	(2)	10	0
641025 Insecticides Herbicides And Pesti	18	3	18	15	3	15	3	13	5
643015 Road Salt	8	1	8	7	1	7	1	8	(0)
645005 Contract Hauling	29	1	29	28	1	28	1	26	3
645010 Dumping Fees	2	-	2	2	-	2	-	2	(0)
OTHER OPERATING EXPENSE 2	2,214	412	2,214	1,802	412	1,802	412	1,838	376
657005 Insurance	6	-	6	6	-	6	-	6	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663010 Council Overhead Cost	190	-	190	190	-	190	-	198	(8)
663015 Mayor Overhead Cost	550	-	550	550	-	550	-	313	236
663025 Auditor Overhead Cost	137	-	137	137	-	137	-	131	6
663030 District Attorney Overhead Cost	75	-	75	75	-	75	-	70	5
663035 Real Estate Overhead Cost	12	-	12	12	-	12	-	53	(41)
663040 Info Services Overhead Cost	331	-	331	331	-	331	-	233	98
663045 Purchasing Overhead Cost	16	-	16	16	-	16	-	66	(50)
663050 Human Resources Overhead Cost	416	-	416	416	-	416	-	361	55
663055 Govern Immunity Overhead Cost	53	-	53	53	-	53	-	47	6
663060 Records Managmnt Overhead Cost	4	-	4	4	-	4	-	3	0
663070 Mayor Finance Overhead Cost	424	-	424	424	-	424	-	358	66
667095 Operations Underexpend	-	412	-	(412)	412	(412)	412	-	-
OTHER NONOPERATING EXPENSE	114	(17)	114	131	(17)	131	(17)	114	0
659005 Costs In Handling Collections	72	1	72	71	1	71	1	73	(1)
661005 Tax Anticipation Interest	42	(18)	42	60	(18)	60	(18)	41	1
CAPITAL EXPENDITURES	49	(108)	49	156	(108)	208	(159)	293	(244)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	103	(103)
679020 Machinery And Equipment	49	(108)	49	156	(108)	208	(159)	189	(141)
INTERGOVERNMENTAL CHARGE	94	11	94	83	11	83	11	123	(29)
693020 Interfund Charges	94	11	94	83	11	83	11	123	(29)
TRANSFERS OUT AND OTHER FINANCING US	3,122	3,122	3,122	-	3,122	7,463	(4,341)	3,101	21
OFU TRANSFERS OUT	3,122	3,122	3,122	-	3,122	7,463	(4,341)	3,101	21
770010 Ofu Transfers Out	3,122	3,122	3,122	-	3,122	7,463	(4,341)	3,101	21

REVENUE AND EXPENDITURE DETAIL

Library Services

Funds Selected			Organizations Selected						
360 - LIBRARY FUND			25009900 - LIBRARY CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	212	212	212	-	212	304	(92)	436	(223)
EXPENSE	212	212	212	-	212	304	(92)	436	(223)
OPERATING EXPENSE	212	212	212	-	212	304	(92)	436	(223)
MATERIALS AND SUPPLIES	198	198	198	-	198	290	(92)	406	(208)
607010 - Maintenance - Grounds	-	-	-	-	-	80	(80)	128	(128)
607015 - Maintenance - Buildings	198	198	198	-	198	210	(12)	143	55
607040 - Facilities Management Charges	-	-	-	-	-	-	-	8	(8)
615035 - Small Equipment (Non-Computer)	-	-	-	-	-	-	-	89	(89)
625010 - Non-Capital Building Imprvmnts	-	-	-	-	-	-	-	32	(32)
639025 - Other Professional Fees	-	-	-	-	-	-	-	7	(7)
OTHER OPERATING EXPENSE 2	14	14	14	-	14	14	-	29	(15)
663010 - Council Overhead Cost	1	1	1	-	1	1	-	4	(3)
663015 - Mayor Overhead Cost	4	4	4	-	4	4	-	7	(3)
663025 - Auditor Overhead Cost	1	1	1	-	1	1	-	3	(2)
663035 - Real Estate Overhead Cost	0	0	0	-	0	0	-	-	0
663040 - Info Services Overhead Cost	2	2	2	-	2	2	-	4	(2)
663045 - Purchasing Overhead Cost	(3)	(3)	(3)	-	(3)	(3)	-	(1)	(2)
663055 - Govern Immunity Overhead Cost	2	2	2	-	2	2	-	1	0
663070 - Mayor Finance Overhead Cost	6	6	6	-	6	6	-	11	(5)

CORE MISSION

Salt Lake County Zoo, Arts and Parks' mission is to enhance resident and visitor experiences through art, culture and recreational offerings.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
All Salt Lake County residents have access to—and participate in—artistic and cultural opportunities.				
• Increase the number of participants in the ZAP Kids Summer Passport Program.	19,000	21,000	0	10,000
Salt Lake County residents and visitors are aware—and recognize the impact—of the Zoo, Arts and Parks Program.				
• Increase the number of users on the Zoo, Arts and Parks website through ongoing marketing efforts.	2,500	2,700	1,210	1,800
• Increase the total number of followers on ZAP's social media platforms	14,595	16,785	15,247	16,785
Zoo, Arts and Parks funding stabilizes and supports Salt Lake County's artistic and cultural community.				
• Increase the number of organizations that attend ZAP application workshops on an annual basis.	175	195	182	195

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	363	- 0.0%	363	2 0.7%	365
COUNTY FUNDING	363	- 0.0%	363	2 0.7%	365
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	18,721	0 0.0%	18,722	972 5.2%	19,694
FTE	2.00	- 0.0%	2.00	- 0.0%	2.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Zap Administration Prgm	-	363	363	2.00	-	-	-	-	-	(13)	(13)	-
SUBTOTAL	-	363	363	2.00	-	-	-	-	-	(13)	(13)	-
Zap Tier I Prgm	-	12,026	12,026	-	-	-	-	-	-	-	-	-
Zap Tier II Prgm	-	2,405	2,405	-	-	-	-	-	-	-	-	-
Laa Advancement - Zap Tier II	-	14	14	-	-	-	-	-	-	-	-	-
Zap Zoological Prgm	-	4,276	4,276	-	-	-	-	-	-	-	-	-
Zap Bond Debt Service Prgm	-	1	1	-	-	0	0	-	-	-	-	-
TOTAL ZOO, ARTS & PARKS - TIER I, II, ZOO, ADMIN	-	19,084	19,084	2.00	-	0	0	-	-	(13)	(13)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	-
0	[20539] REVENUE PROJECTION CHANGE ZAP Revenue true-up	-	-	-
2	[15816] STRESS TEST REDUCTION 359400_R01 ZAP Staff Education & Training A cut to the education and training budget would eliminate important opportunities for professional development and training for staff and limit the program's ability to stay on top of industry trends and best practices.	-	(1,610)	-
3	[15817] STRESS TEST REDUCTION 359400_R02 ZAP LAAA Consultant Fees A cut to LAAA consultant fees would steeply reduce the program's ability to provide support to local arts agencies in Salt Lake County, which the ZAP program identifies as a targeted priority due to the services they provide both to their communities and other arts and cultural nonprofits.	-	(3,500)	-
4	[15818] STRESS TEST REDUCTION 359400_R03 ZAP General Operations A cut to general operational expenses would limit the program's ability to operate at full capacity by reducing staff access to resources used to maximize efficiency, including software, equipment, printing costs, and office supplies.	-	(5,521)	-
5	[15819] STRESS TEST REDUCTION 359400_R04 ZAP Advisory Board Engagement This reduction would completely cut meals that support the two Advisory Boards' volunteer work, which involve at least one all-day meeting annually, as well as the funds for volunteer awards used to recognize board members.	-	(850)	-
6	[15820] STRESS TEST REDUCTION 359400_R05 ZAP Summer Passport A reduction to the expenses for the ZAP Kids Summer Passport Program will reduce the number of passports printed for distribution as well as funding for the Final Destination Celebration, a very successful family-oriented event that concludes the program each year. Since its inception in 2017, this program has successfully enabled ZAP to reach its outcomes through 1) increasing awareness of the value of ZAP to County residents and 2) increasing awareness of grantee organizations and their activities. Survey data collected from this program has shown equal levels of resident participation across County districts as well as increased traffic to grantees' summer activities. Increased awareness of and engagement with the ZAP program will be steeply reduced and the program may lose momentum with the community if this unique program's funding is reduced.	-	(1,750)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(13,231)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
(orgs with an asterisk in the expenditure & revenue summary by org/program table above)				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	200	972,186
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Zoo, Arts & Parks - Tier I, II, Zoo, Admin

Funds Selected			Organizations Selected							
310 - ZOOS ARTS AND PARKS FUND * 290 - VISITOR PROMOTION FUND			35950000 - ZAP BOND DEBT SERVICE * 35940000 - ZAP ADMINISTRATION * 35930000 - ZAP ZOOLOGICAL * 35920000 - ZAP TIER II * 35910000 - ZAP TIER I							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)	
COUNTY FUNDING (Operating Expense less Operating Revenue)	20,059	975	19,084	19,084	0	19,071	988	18,867	1,191	
REVENUE	21,544	2,468	20,539	19,076	1,462	20,537	1,007	20,646	898	
NON-OPERATING REVENUE	20,082	1,005	19,076	19,076	-	19,076	1,005	18,805	1,277	
SALES TAXES	20,037	1,005	19,031	19,031	-	19,031	1,005	18,728	1,309	
403065 Recreation Sales Tax	18,247	916	17,331	17,331	-	17,331	916	18,728	(481)	
403080 Zap State Compliance Revenues	1,790	90	1,701	1,701	-	1,701	90	-	1,790	
INVESTMENT EARNINGS	45	-	45	45	-	45	-	78	(33)	
429005 Interest - Time Deposits	45	-	45	45	-	45	-	74	(29)	
429015 Interest-Miscellaneous	0	-	0	0	-	0	-	4	(4)	
TRANSFERS IN AND OTHER FINANCING SOUI	1,462	1,462	1,462	-	1,462	1,461	2	1,841	(379)	
OFS TRANSFERS IN	1,462	1,462	1,462	-	1,462	1,461	2	1,841	(379)	
720005 Ofs Transfers In	1,462	1,462	1,462	-	1,462	1,461	2	1,841	(379)	
EXPENSE	21,522	980	20,548	20,542	5	20,529	993	20,331	1,191	
OPERATING EXPENSE	20,059	975	19,084	19,084	0	19,071	988	18,867	1,191	
EMPLOYEE COMPENSATION	194	2	192	192	-	192	2	185	9	
601020 Lump Sum Vacation Pay	0	-	0	0	-	0	-	-	0	
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0	
601030 Permanent And Provisional	134	2	132	132	-	132	2	128	6	
601050 Temporary Seasonal Emergency	7	-	7	7	-	7	-	7	1	
603005 Social Security Taxes	11	0	11	11	-	11	0	10	1	
603025 Retirement Or Pension Contrib	21	0	21	21	-	21	0	20	1	
603040 Ltd Contributions	1	0	0	0	-	0	0	0	0	
603045 Supplemental Retirement (401K)	1	(0)	1	1	-	1	(0)	1	(0)	
603050 Health Insurance Premiums	16	-	16	16	-	16	-	16	0	
603055 Employee Serv Res Fund Charges	2	-	2	2	-	2	-	2	(0)	
MATERIALS AND SUPPLIES	74	(15)	74	89	(15)	89	(16)	81	(8)	
607040 Facilities Management Charges	0	-	0	0	-	0	-	0	0	
609005 Food Provisions	0	0	0	-	0	-	0	-	0	
611005 Subscriptions And Memberships	2	-	2	2	-	2	-	2	(0)	
611015 Education And Training Serv/Supp	2	-	2	2	-	2	-	1	1	
613005 Printing Charges	-	(1)	-	1	(1)	1	(1)	0	(0)	
613020 Development Advertising	3	-	3	3	-	3	-	2	0	
613025 Contracted Printings	3	(1)	3	4	(1)	4	(1)	5	(1)	
615005 Office Supplies	1	(0)	1	1	(0)	1	(0)	1	(0)	
615016 Computer Software Subscription	5	-	5	5	-	5	-	4	1	
615020 Computer Software < 3000	2	-	2	2	-	2	-	-	2	
615025 Computer Components < 3000	-	(2)	-	2	(2)	2	(2)	5	(5)	
615035 Small Equipment (Non-Computer)	1	(1)	1	1	(1)	1	(1)	1	(0)	
615050 Meals And Refreshments	1	(4)	1	5	(4)	5	(4)	3	(3)	
615055 Volunteer Awards	0	(0)	0	0	(0)	0	(0)	-	0	
619025 Travel And Transportation	-	(5)	-	5	(5)	5	(5)	4	(4)	
621020 Telephone	1	-	1	1	-	1	-	1	(0)	
633010 Rent - Buildings	4	(0)	4	4	(0)	5	(1)	5	(1)	
633025 Miscellaneous Rental Charges	-	(2)	-	2	(2)	2	(2)	0	(0)	
639005 Legal Auditing And Acctg Fees	43	-	43	43	-	43	-	48	(4)	
639025 Other Professional Fees	7	0	7	7	0	7	0	0	7	
OTHER OPERATING EXPENSE 2	19,791	987	18,819	18,803	15	18,789	1,001	18,600	1,190	
663010 Council Overhead Cost	1	-	1	1	-	1	-	1	0	
663015 Mayor Overhead Cost	3	-	3	3	-	3	-	93	(90)	
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	1	0	
663030 District Attorney Overhead Cost	16	-	16	16	-	16	-	11	5	
663040 Info Services Overhead Cost	11	-	11	11	-	11	-	12	(1)	
663045 Purchasing Overhead Cost	52	-	52	52	-	52	-	50	2	

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663050 Human Resources Overhead Cost	4	-	4	4	-	4	-	5	(2)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663060 Records Managmnt Overhead Cost	-	-	-	-	-	-	-	0	(0)
663070 Mayor Finance Overhead Cost	10	-	10	10	-	10	-	7	3
667005 Contributions	17,902	882	17,020	17,020	-	17,006	896	18,420	(518)
667045 Zap State Compliance Expenses	1,790	90	1,701	1,701	-	1,701	90	-	1,790
667095 Operations Underexpend	-	15	-	(15)	15	(15)	15	-	-
NON-OPERATING EXPENSE	1,463	5	1,463	1,459	5	1,459	5	1,464	(0)
LONG TERM DEBT	1,463	5	1,463	1,459	5	1,459	5	1,464	(0)
685120 2012A Str Salt Pal Exp Iii-Pri	1,195	60	1,195	1,135	60	1,135	60	1,085	110
687120 2012A Str Salt Pal Exp Iii-Int	264	(58)	264	323	(58)	323	(58)	378	(114)
689010 Salt Pal Ren Collection Charge	4	3	4	1	3	1	3	1	3

Human Services Dept - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>		
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>	
<u>OPERATING</u>						
EXPENDITURES	249.596	(1.522) (0.6%)	248.074	(3.394) (1.4%)	246.202	
REVENUE	164.872	(2.402) (1.5%)	162.470	(2.402) (1.5%)	162.470	
COUNTY FUNDING	84,724	880 1.0%	85,604	(992) (1.2%)	83,732	
<u>CAPITAL PROJECT & RELATED ORGS</u>						
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-	
<u>FTE</u>	841.89	(1.00) (0.1%)	840.89	1.00 0.1%	842.89	

BUDGET & FTE PRIORITIES

Human Services Dept - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Youth Services												
Youth Services Administration	-	2,114	2,114	16.00	-	103	103	1.00	-	(134)	(134)	-
After School Programs	1,003	1,734	731	9.50	(88)	(27)	61	-	-	-	-	-
Basic Center Programs	1,905	4,211	2,305	49.25	87	791	704	11.00	-	(120)	(120)	-
Fast	-	-	-	-	(229)	(896)	(668)	(10.00)	-	-	-	-
Counseling And Substance Abuse Services	716	2,902	2,186	28.00	(7)	(44)	(36)	(3.00)	-	(176)	(176)	-
Shelter Services	1,559	3,166	1,607	38.50	(9)	(114)	(105)	1.00	-	(45)	(45)	-
Alcohol And Drug Prevention	233	501	268	6.00	(8)	(73)	(65)	-	-	-	-	-
Milestone Transitional Living Prgm	200	486	286	4.00	-	(13)	(13)	-	-	-	-	-
	5,617	15,113	9,497	151.25	(254)	(272)	(18)	-	-	(476)	(476)	-
Health												
Health Prgm	-	-	-	-	-	94	94	-	-	-	-	-
Health Admin	120	3,946	3,826	29.50	-	(36)	(36)	-	-	(280)	(280)	-
Board Of Health	-	12	12	-	-	-	-	-	-	-	-	-
Facilities	331	2,619	2,288	19.50	-	(72)	(72)	-	-	(124)	(124)	-
Community Health Admin	225	229	3	1.50	-	(0)	(0)	-	-	-	-	-
Health Promotion	864	1,189	325	10.75	-	(23)	(23)	-	-	-	-	-
Prevention Bureau	3,890	3,974	83	15.00	-	(67)	(67)	-	-	-	-	-
Outreach	601	1,365	765	12.00	-	(14)	(14)	-	-	(76)	(76)	-
Environmental Health Admin	1,358	1,611	254	15.00	(240)	(38)	201	-	-	(242)	(242)	-
Air Pollution Prevention	2,695	1,585	(1,111)	11.00	-	(10)	(10)	-	-	-	-	-
Food Protection	1,939	2,472	533	22.00	(283)	5	288	-	-	(212)	(212)	-
Sanitation And Safety	487	1,982	1,495	17.00	(69)	26	95	-	-	(78)	(78)	-
Water Quality-hazardous Waste	2,932	2,799	(133)	20.00	(120)	(12)	108	-	-	(6)	(6)	-
Family Health Admin	225	436	211	4.00	-	(17)	(17)	-	-	-	-	-
Immunizations	1,420	4,471	3,052	33.50	-	107	107	-	-	(310)	(310)	-
Public Health	2,899	3,300	400	25.50	-	111	111	1.00	-	-	-	-
Wic	4,245	4,511	267	53.50	-	(63)	(63)	1.00	-	-	-	-
Medical Office Admin	-	301	301	2.00	-	(14)	(14)	-	-	(11)	(11)	-
Epidemiology	1,420	2,375	955	25.00	-	72	72	1.00	-	(20)	(20)	-
Infectious Disease	837	4,251	3,414	38.00	(98)	(46)	51	(1.00)	-	(222)	(222)	-
Travel	581	989	408	4.75	(194)	13	207	-	-	(217)	(217)	-
Emergency Planning	1,214	1,201	(12)	6.00	-	(178)	(178)	(2.00)	-	-	-	-
*Health Capital Projects Prgm	79	79	-	-	79	79	-	-	-	-	-	-
	28,361	45,697	17,336	365.50	(925)	(84)	841	-	-	(1,798)	(1,798)	-
Behavioral Health												
Mental Health Treatment	22,870	29,379	6,509	-	(1,203)	(38)	1,165	-	-	(1,826)	(1,826)	-
Substance Use Disorder Treatmt	17,946	19,778	1,832	3.00	1,134	21	(1,113)	(1.00)	-	(374)	(374)	-
Behavioral Health Admin	2,551	4,397	1,846	23.00	(22)	126	148	1.00	-	-	-	-
Housing	701	1,670	969	-	124	(15)	(139)	-	-	-	-	-
Medicaid	71,542	71,482	(60)	-	(1,006)	(1,066)	(60)	-	-	-	-	-
	115,610	126,707	11,096	26.00	(973)	(973)	-	-	-	(2,200)	(2,200)	-
Aging And Adult Services												
Administration	369	1,614	1,245	13.15	-	13	13	-	-	-	-	-
Building Maintenance	-	663	663	1.00	-	(0)	(0)	-	-	-	-	-
Technology	-	587	587	1.00	-	(0)	(0)	-	-	-	-	-
Chore Legal	101	139	39	-	-	-	-	-	-	-	-	-
Communications	35	16	(19)	-	-	-	-	-	-	-	-	-
Rsvp	87	193	106	1.60	-	(5)	(5)	-	-	-	-	-
Health Insur Counseling	63	78	15	0.09	-	(53)	(53)	(1.00)	-	-	-	-
Intake	273	1,115	841	12.41	-	15	15	1.00	-	-	-	-
Ombudsman	203	358	156	3.83	-	(4)	(4)	-	-	-	-	-

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Mow	2,371	2,668	297	7.15	-	0	0	-	-	(50)	(50)	-
Transportation	708	1,902	1,194	13.12	(66)	(59)	7	-	-	-	-	-
Congregate Meal Delivery	67	146	80	0.12	-	0	0	-	-	-	-	-
Fgp	341	441	99	2.04	-	(1)	(1)	-	-	-	-	-
Scp	345	600	256	2.81	-	7	7	-	-	-	-	-
Volunteer Admin	-	522	522	6.25	-	17	17	-	-	-	-	-
Tap	1,385	2,066	681	9.45	-	38	38	0.56	-	-	-	-
Waiver	805	856	51	7.25	-	(64)	(64)	(0.56)	-	-	-	-
Caregiver	742	813	70	6.28	(80)	(99)	(19)	-	-	-	-	-
Veterans Direct	596	501	(95)	1.03	-	0	0	-	-	-	-	-
Housing Coordinator	396	470	74	5.00	-	(0)	(0)	-	-	-	-	-
Healthy Aging Centers	135	417	283	2.50	-	5	5	-	-	-	-	-
	2,005	6,259	4,254	55.31	-	44	44	-	-	(520)	(520)	-
	11,027	22,425	11,398	151.39	(146)	(146)	-	-	-	(571)	(571)	-
Extension Service												
Extension Service Prgm	-	799	799	-	-	-	-	-	-	(40)	(40)	-
	-	799	799	-	-	-	-	-	-	(40)	(40)	-
Criminal Justice Services												
Criminal Justice Services Prgm	-	0	0	-	-	-	-	-	-	-	-	-
Criminal Justice Admin	-	2,805	2,805	11.00	-	178	178	-	-	-	-	-
Office Support Staff	-	610	610	9.00	-	(58)	(58)	(0.50)	-	-	-	-
Supervision	-	1,851	1,851	20.00	-	97	97	2.00	-	-	-	-
Jail Screening	-	1,300	1,300	14.00	-	21	21	-	-	-	-	-
Probation Case Management	342	3,373	3,031	41.00	(183)	(130)	53	(1.00)	-	(736)	(736)	-
Treatment	-	1,083	1,083	11.00	-	77	77	1.00	-	-	-	-
Drug Court Case Mgt	646	1,899	1,253	19.75	-	(69)	(69)	(0.50)	-	-	-	-
Assessments	10	624	614	8.00	(10)	(377)	(367)	(4.00)	-	-	-	-
Pre Sentence Reports	-	1,187	1,187	13.00	-	120	120	2.00	-	-	-	-
	998	14,731	13,734	146.75	(193)	(142)	51	(1.00)	-	(736)	(736)	-
Indigent Legal Services												
Indigent Adults/slida	404	18,257	17,853	-	(64)	(64)	-	-	-	(1,087)	(1,087)	-
Indigent Juvenile	106	1,944	1,838	-	-	6	6	-	-	-	-	-
Indigent Parent/guardian	426	2,356	1,930	-	230	230	-	-	-	-	-	-
Sanity Hearings	-	123	123	-	-	-	-	-	-	-	-	-
	936	22,680	21,744	-	167	173	6	-	-	(1,087)	(1,087)	-
SUBTOTAL - ORGS WITH A STRESS TEST	162,470	248,074	85,604	840.89	(2,402)	(1,522)	880	(1.00)	-	(6,907)	(6,907)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	79	79	-	-	79	79	-	-	-	-	-	-
TOTAL HUMAN SERVICES DEPT - COUNTYWIDE FUNDING ORGS	162,549	248,153	85,604	840.89	(2,324)	(1,444)	880	(1.00)	-	(6,907)	(6,907)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)							
Fund	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed	
0	370	[20532]	REVENUE PROJECTION CHANGE	Property Tax Projection updates	-	-	-
			HEALTH				
			As vetted by Revenue Committee meeting on Sept. 18.				

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	110	[15804] GRANT TRUE-UP 240000_01 Client Fees Reduction CRIMINAL JUSTICE SERVICES [OpExp: -193,258; OpRev: -193,258] Criminal Justice Services (CJS) requests a budget neutral fee reduction for our probation clients. The reduction in fees will have an equivalent reduction in expenses. Probation Services provides court mandated supervision and case management services to adults convicted of criminal offenses in Salt Lake County. CJS currently charges \$30 a month for probation supervision fees. CJS also completes court ordered presentence reports at a cost of \$60 per report. CJS clients have court required financial obligations such as direct court fines and fees, forfeiture of property, restitution, treatment and drug testing costs. CJS data shows over 58% of our clients cannot meet their basic needs without subsidy. Additional fees disproportionately affect low-income families and communities of color. CJS is proposing to reduce the monthly probation fee from \$30 a month to \$15 a month and the one-time presentence report fee from \$60 to \$30. This would result in \$160,000 revenue for 2021, which would cause a budget shortfall of \$193,258. To offset the budget shortfall, CJS will reduce Personnel and Operating Expenses \$193,258. MAYOR PROPOSED BUDGET INCLUDES THE FEE REDUCTION WITH NO REDUCTION IN FTE.	(2.00)	-	193,258
2	110	[16074] OTHER TECHNICAL ADJUSTMENT 240000_03 IS Project_Two Way Texting CRIMINAL JUSTICE SERVICES Criminal Justice Services (CJS) is in need to enhance current communication technology with our clients. Two-Way-Texting has been reviewed and recommended by TAB in August 13, 2020. The new technology includes the ability to notify clients of court dates, case manager follow-up, Pre-Trial information, and Probation Services information. Texting is the most effective method of communicating with CJS customers. This request is for CJS to enter the RFP process in 2021 to meet these needs. This is a budget neutral request.	-	-	-
3	110	[15746] GRANT TRUE-UP 290000_01 Grant True Up INDIGENT LEGAL SERVICES [OpExp: -63,588; OpRev: -63,588] True up various grant funds: IDC grant to fund 4 adult criminal defense attorneys and 1 parental defense social workers; CCJJ JAG grant to fund 1 adult criminal defense social workers and 1 juvenile defense social workers. Also to separate out the conflict of interest from the main services for Juvenile defense services.	-	-	-
4	110	[15838] GRANT TRUE-UP 290000_03 Title IV E Revenues INDIGENT LEGAL SERVICES [OpExp: 230,280; OpRev: 230,280] In 2020, County entered an agreement with the state agency Indigent Defense Commission to submit County's parental defense services dollars to the state in order to draw the eligible Federal Title IV-E. This request is to recognize the Title IV-E revenues to fund various needs in the parental defense services area.	-	-	-
5	120	[16040] GRANT TRUE-UP 230000_01 COVID-19 State pass through AAA Funding AGING AND ADULT SERVICES [OpExp: -145,916; OpRev: -145,916] To true up the funding provided to Aging & Adult Services from the State of Utah AAA contract to provide services to older adults in Salt Lake County in response to COVID 19 emergency. The total funding is for \$2,301,900 from March 1, 2020 to September 30, 2021. A portion of the funding was utilized in 2020, this adjustment is to true up the revenues to accurately budget the balance of funds in 2021.	-	-	-
6	120	[15631] GRANT TRUE-UP 225000_01 BHS 2021 Grant and Medicaid Revenue True Up BEHAVIORAL HEALTH SERVICES PRGM [OpExp: -1,010,973; OpRev: -1,010,973] BHS true up of awarded federal and state grant revenues and projected Medicaid revenue.	-	-	-
7	120	[15636] NEW REQUEST 225000_02 BHS Personnel Appropriation Shortfall BEHAVIORAL HEALTH SERVICES PRGM [OpExp: 38,100; OpRev: 38,100] Request to use Medicaid reserve to cover \$38,100 in increased personnel expense in 2021 as compared to 2020.	-	-	-
8	120	[16077] GRANT TRUE-UP 210000_01 Revenues and Other Technical Adjustments YOUTH SERVICES DIVISION [OpExp: -253,766; OpRev: -253,766] This request is to true up YSV operating revenues and other technical adjustments by \$254K: *\$142K: Decrease in FAST Medicaid revenue; *\$76K: Decrease in Mental Health Medicaid revenue; *\$69K: Increase in pass through revenue from SL County Behavioral Health for Mental Health and Substance Abuse Counseling; *\$88K: Decrease in Afterschool Programming revenue from SLCo Health Department pass through and local grants; *\$9K: Decrease in Child Nutrition Program reimbursement; *\$8K: Decrease in Prevention Program funding from local grants;	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
9	110	[16196] OTHER TECHNICAL ADJUSTMENT 240000_02 HR Generalist CRIMINAL JUSTICE SERVICES CJS is restoring position #8172 from Human Resources to Criminal Justice Services based on an agreement originally made in 2018. Enclosed is the CJS portion of the entry.	1.00	84,089	85,049
10	370	[16031] REVENUE PROJECTION CHANGE 215000_02 Projected Revenue Losses HEALTH Due to impacts from COVID 19 during 2020 Health expects revenue losses mainly in its environmental health division (\$711,805). These losses are driven by businesses that have closed permanently. In addition, due to the expected COVID vaccine impacts during the first quarter of 2021 the Travel Clinic and STD clinics will be closed or have reduced operating hours due to staffing needs for COVID vaccine. The expected quarter loss is (\$291,250).	-	1,003,055	1,003,055
11	110	[15748] NEW REQUEST 290000_02 UJDA rent increase INDIGENT LEGAL SERVICES UJDA contract amount increases by \$5,860 to accommodate its rent increase.	-	5,860	5,860
12	120	[15634] STRESS TEST REDUCTION 225000 BHS 5% Stress Test BEHAVIORAL HEALTH SERVICES PRGM In accordance with the Family First Coronavirus Response Act (FFCRA), the Medicaid match that BHS is required to pay was reduced by 6.2% retroactively to Jan 1, 2020. BHS took a one-time reduction of its appropriated county general fund in 2020 equivalent to the estimated first 6 months of match savings. This savings was approximately \$2.2 million. This assistance was extended through the end of 2020 and BHS assumes that the HHS public health emergency declaration will continue at least through the first half of 2021. For this reason, we are suggesting another one-time, \$2.2 million reduction in our match expense to support the County during this challenging time. FUTURE YEARS ADJUSTMENT: 2,200,000	-	(2,200,000)	(2,200,000)
13	110	[16035] STRESS TEST REDUCTION 290000 ILS 5% Stress Test #1 INDIGENT LEGAL SERVICES To utilize LDA 2020 surplus fund (one time) to support LDA current operational needs without reducing its 2020 contract amount. FUTURE YEARS ADJUSTMENT: 500,000	-	(500,000)	(500,000)
14	120	[16058] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #2 AGING AND ADULT SERVICES Six month closure of the Friendly Neighborhood Senior Center (located at the Senior High Rise). Senior needs will continue to be met through in person and new virtual senior center classes and programming. Food Program to remain in place, as a lunchtime program only.	-	(125,995)	(125,995)
15	120	[16059] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #3 AGING AND ADULT SERVICES Closure of the RSVP (Retired Senior Volunteer) program will result in 229 less volunteers and 23,690 less volunteer hours donated to the community during the year.	-	(119,240)	(119,240)
16	120	[16080] STRESS TEST REDUCTION 210000 YSV 5% Stress Test YOUTH SERVICES DIVISION The 5% stress test would be accomplished through personnel underspend of vacant positions. The budget impact includes (1) certain administrative functions will be reduced such as limited reception coverage and reduced building maintenance; (2) program operations will be run with fewer staff who will take on additional duties to serve our clients. This will cause staff greater stress and potential burn out.	-	(475,884)	-
17	110	[16037] STRESS TEST REDUCTION 290000 ILS 5% Stress Test #2 INDIGENT LEGAL SERVICES To utilize LDA prior years' surplus funds remaining balance (one time) to support LDA current operational needs without reducing its 2020 contract amount.	-	(504,000)	-
18	110	[15811] STRESS TEST REDUCTION 240000 CJS 5% Stress Test CRIMINAL JUSTICE SERVICES Criminal Justice Services proposes 5% stress test through personnel underspend. This course of action will force CJS to keep 9 FTE positions open at the beginning of 2021. This would be detrimental to the ability of CJS to manage our clients in accordance with national best practice caseload standards. Caseload to Case Manager ratios would increase to a level that wouldn't allow case managers to focus on criminogenic needs, thus impacting recidivism. Adhering to best practices in caseload standards and addressing criminogenic needs, have a higher statistically significant impact on reducing recidivism among our clients. Reducing recidivism saves the County money by reducing jail, law enforcement contact, and court costs.	-	(735,759)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
19	370	[16189] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #2 HEALTH Community Health Services: 1.00 FTE, Filled, Healthy Communities Health Educator. The impact of losing the filled position will impact our ability to develop and support local city-based coalitions. We support 8 community coalitions in addressing their specific goals including suicide prevention, mental health promotion, healthy weight, and physical activity, with evidence-based interventions. This position establishes a framework for new data driven measure to assess and evaluate all coalition interventions. In addition, this position is specifically assigned to a new coalition in West Valley City to coach them through our model process.	-	(76,217)	-
20	370	[16193] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #5 HEALTH Medical Office: to reduce 1 vacant FTE, Travel, Education, Printing, Supplies, Lab Fees, Medications, Consultants, Subscriptions, Small Equipment, Meals, Mileage, Telephone, Books. The impact of losing the vacant position in STD would reduce the program's ability to successfully complete effective investigations on cases, increase caseload for others and not be able to fulfill prevention efforts around gonorrhea and HIV testing. Employees will not be able to further their needed education to receive cutting edge information in their fields to provide up-to-date services in clinics and programs. We may not be able to make necessary purchases for medical and laboratory supplies to keep our clinical services active including running out of necessary vaccines for preventative travel vaccines required for clinic. Unable to renew Medical licenses required for position, relevant peer group memberships (CSTE, ISTM).	-	(469,664)	-
21	110	[15662] STRESS TEST REDUCTION 2350000 USU Extension 5% Stress Test EXTENSION SERVICE Reduce the contract amount with USU Extension Services by \$39K. The reduction will significantly impact on (1) Reducing in hours for our marketing, plant/pest diagnostics and food safety positions; (2) Reducing in funding for our 4-H Afterschool program; (3) Eliminating Expanded Food and Nutrition Education Program support which directly benefits low income and minority populations in Salt Lake County; (4) Reducing program support and travel. A reduction in this budget would have overall impact on all of our outcomes as it would reduce travel and programmatic support across the board. Reduction in general office support.	-	(39,941)	-
22	370	[15904] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #1 HEALTH Admin Services: Suspend all maintenance projects, and defer preventative maintenance provided by County Facilities. Only emergency repairs would be considered. Eliminate rotation of computers, with replacement only upon complete break down.	-	(404,269)	-
23	110	[15842] STRESS TEST REDUCTION 290000 ILS 5% Stress Test #3 INDIGENT LEGAL SERVICES Reduce LDA operating costs (one time) such as professional education travel and computer updates.	-	(83,178)	-
24	370	[16190] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #3 HEALTH Environment Health Services: Reduction limits transportation of staff, equipment and waste disposal for the community and encampment abatement program. Abatements will take longer and the volume of solid and infectious waste in encampments will increase posing an environmental and public health hazard. limits supply of equipment, tools and PPE used in the community and encampment abatement program. Personnel reductions would also need to take place in Food Protection.	-	(538,413)	-
25	370	[16192] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #4 HEALTH Family Health Services: to reduce the budget for medications. Reductions to medications would reduce our ability to provide vaccine-preventable immunizations to the public.	-	(309,594)	-
26	120	[20439] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #1(A) AGING AND ADULT SERVICES Combining of programming within the Active Aging Program. Senior needs will continue to be met through in person and new virtual senior center classes and programming. This stress test is for the second six month period.	-	(137,529)	-
27	120	[16056] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #1 AGING AND ADULT SERVICES Combining of programming within the Active Aging Program. Senior needs will continue to be met through in person and new virtual senior center classes and programming. This is a 6-month budget.	-	(137,529)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
28	120	[16139] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #4 AGING AND ADULT SERVICES Reduction of 6,703 meals to homebound older adults. This will result in approximately 40 fewer clients being served through the year. This may result in a waitlist being established.	-	(50,276)	-
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	(1.00)	1,093,004	(1,658,013)
		TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	-	-
		TOTAL STRESS TEST REDUCTIONS:	-	(6,907,488)	(2,945,235)

REVENUE AND EXPENDITURE DETAIL

Human Services Dept - Countywide Funding Orgs

Funds Selected			Organizations Selected						
370 - HEALTH FUND * 120 - GRANT PROGRAMS FUND * 110 - GENERAL FUND			29000000 - INDIGENT LEGAL SERVICES * 24000000 - CRIMINAL JUSTICE SERVICES * 23500000 - EXTENSION SERVICE * 23000000 - AGING AND ADULT SERVICES * 22500000 - BEHAVIORAL HEALTH SERVICES PRGM * 21509900 - HEALTH CAPITAL PROJECTS * 21500000 - HEALTH * 21000000 - YOUTH SERVICES DIVISION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	83,732	(992)	85,604	84,724	880	83,969	(237)	77,210	39,618
REVENUE	179,591	(2,165)	179,431	181,756	(2,325)	185,519	(5,927)	160,978	18,613
NON-OPERATING REVENUE	17,043	159	16,882	16,884	(1)	17,509	(466)	13,551	3,492
PROPERTY TAXES	16,562	359	16,203	16,203	-	16,203	359	12,612	3,950
401005 General Property Tax	16,324	359	15,965	15,965	-	15,965	359	11,518	4,806
401010 Personal Property Tax	-	-	-	-	-	-	-	889	(889)
401025 Prior Year Redemptions	238	-	238	238	-	238	-	205	33
FEE IN LIEU OF TAXES	651	31	620	620	-	620	31	689	(39)
401030 Motor Veh Fee In Lieu Of Taxes	651	31	620	620	-	620	31	689	(39)
INVESTMENT EARNINGS	60	(1)	60	61	(1)	61	(1)	248	(188)
429005 Interest - Time Deposits	20	-	20	20	-	20	-	85	(65)
429010 Int-Tax Pool	1	-	1	1	-	1	-	18	(17)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	103	(103)
429030 Interest Rebate-Babs	39	(1)	39	40	(1)	40	(1)	42	(3)
SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	2	(2)
443030 Sale-Fixed Assets Personal Property	-	-	-	-	-	-	-	2	(2)
PRIOR YEAR FUND BALANCE	(230)	(230)	-	-	-	625	(855)	-	(230)
499998 Fund Bal Restrict/Commit/Assign	(230)	(230)	-	-	-	625	(855)	-	(230)
OPERATING REVENUE	162,549	(2,324)	162,549	164,872	(2,324)	162,812	(263)	145,798	16,751
OPERATING GRANTS & CONTRIBUTIO	67,297	(1,288)	67,297	68,585	(1,288)	65,500	1,797	61,415	5,882
411000 State Government Grants	37,477	(1,358)	37,477	38,835	(1,358)	35,632	1,845	34,203	3,274
412000 Local Govt Private Grants	392	(18)	392	411	(18)	451	(59)	728	(336)
415000 Federal Government Grants	29,393	88	29,393	29,305	88	29,382	10	26,469	2,923
417005 Oprtg Contributions-Restricted	35	-	35	35	-	35	-	16	20
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	120	(120)
419005 Capit Contributions-Restricted	-	-	-	-	-	-	-	120	(120)
CHARGES FOR SERVICES	93,002	(1,062)	93,002	94,064	(1,062)	95,089	(2,087)	81,918	11,084
407010 Air Bureau	152	-	152	152	-	152	-	194	(42)
407015 Sanitation	433	(76)	433	509	(76)	509	(76)	457	(24)
407020 Food Bureau	2,284	(347)	2,284	2,632	(347)	2,632	(347)	2,557	(273)
407025 Water Bureau	3,216	(209)	3,216	3,425	(209)	3,425	(209)	3,557	(341)
409004 Retail Tobacco Free	7	-	7	7	-	7	-	15	(8)
409005 Emission Fees	2,836	(79)	2,836	2,915	(79)	2,915	(79)	2,951	(116)
421125 Client Fees	160	(193)	160	353	(193)	353	(193)	294	(134)
421195 Mac Travel Clinic	581	(194)	581	775	(194)	775	(194)	759	(178)
421205 Medical Office Fee	293	(98)	293	390	(98)	390	(98)	342	(50)
421215 Comm Serv Fee	37	-	37	37	-	37	-	52	(15)
421225 Vital Statistics	1,065	-	1,065	1,065	-	1,065	-	1,062	3
421230 Immunizations Rev	1,261	-	1,261	1,261	-	1,261	-	1,679	(418)
421310 Division On Aging	632	-	632	632	-	632	-	624	8
421370 Miscellaneous Revenue	19	-	19	19	-	19	-	51	(32)
423000 Local Government Contracts	610	-	610	610	-	610	-	55	555
423400 Interlocal Agreements	-	-	-	-	-	-	-	56	(56)
423405 Msd Contract Revenue	-	-	-	-	-	-	-	162	(162)
424000 Local Revenue Contracts	-	-	-	-	-	-	-	171	(171)
424200 State Revenue Contracts	533	-	533	533	-	533	-	557	(24)
424600 Federal Revenue Contracts	78,455	134	78,455	78,320	134	79,345	(890)	65,924	12,531
425040 Environmental Health Penalties	75	-	75	75	-	75	-	35	40
427010 Rental Income	353	-	353	353	-	353	-	352	1
427035 Rent - Outdoor Advertising	1	-	1	1	-	1	-	-	1
427040 Commissions	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	12	(12)
INTER/INTRA FUND REVENUES	2,250	27	2,250	2,223	27	2,223	27	2,344	(95)
431020 Interfund Revenue - Subs Abs	50	-	50	50	-	50	-	50	-
431055 Interfund Revenue-Health	153	(14)	153	167	(14)	167	(14)	217	(64)
431090 Interfund Rev-Aging	-	-	-	-	-	-	-	13	(13)
431110 Interfund Revenue-Commdev 3750	67	(28)	67	95	(28)	95	(28)	79	(12)
431160 Interfund Revenue	961	-	961	961	-	961	-	965	(4)
433050 Intrafund Revenue-A And D	1,019	69	1,019	950	69	950	69	1,021	(2)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	5,198	(5,198)	1,630	(1,630)
OFS - DEBT PROCEEDS	-	-	-	-	-	4,922	(4,922)	-	-
710500 Ofs Capital Leases	-	-	-	-	-	4,922	(4,922)	-	-
OFS TRANSFERS IN	-	-	-	-	-	276	(276)	1,630	(1,630)
720005 Ofs Transfers In	-	-	-	-	-	276	(276)	1,630	(1,630)
EXPENSE	248,189	(3,207)	250,062	251,396	(1,334)	249,277	(1,088)	227,185	21,005
OPERATING EXPENSE	246,280	(3,316)	248,153	249,596	(1,444)	246,781	(500)	223,007	23,273
EMPLOYEE COMPENSATION	73,219	462	72,369	72,757	(389)	72,804	415	67,320	5,899
601005 Elected And Exempt Salary	172	3	169	169	-	169	3	179	(7)
601020 Lump Sum Vacation Pay	214	-	214	214	-	214	-	261	(47)
601025 Lump Sum Sick Pay	68	-	68	68	-	68	-	47	21
601030 Permanent And Provisional	45,448	724	44,727	44,724	3	44,779	669	40,342	5,105
601040 Time Limited Employees	2,394	19	2,359	2,375	(16)	2,257	137	1,880	514
601050 Temporary Seasonal Emergency	2,866	(47)	2,830	2,913	(83)	2,913	(47)	2,591	274
601065 Overtime	99	-	99	99	-	99	-	118	(19)
601095 Budgeted Pers Underexpend	(2,620)	(12)	(2,433)	(2,608)	175	(3,271)	651	-	(2,620)
603005 Social Security Taxes	3,670	(167)	3,613	3,838	(225)	3,833	(162)	3,322	348
603006 Social Security Taxes - Temp and Oth	167	167	167	-	167	-	167	-	167
603025 Retirement Or Pension Contrib	7,866	(57)	7,721	7,924	(203)	7,905	(39)	6,995	871
603030 Retirement Cont-Public Safety	-	-	-	-	-	-	-	0	(0)
603040 Ltd Contributions	177	2	174	174	(0)	174	3	156	21
603045 Supplemental Retirement (401K)	514	71	527	443	84	442	72	442	72
603050 Health Insurance Premiums	10,322	(239)	10,271	10,561	(290)	10,539	(217)	8,975	1,347
603055 Employee Serv Res Fund Charges	974	-	974	974	-	974	-	966	9
603056 Opeb - Current Yr	889	-	889	889	-	889	-	1,045	(156)
604001 COVID-19 PAYROLL COSTS	-	-	-	-	-	820	(820)	-	-
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	41,309	(1,900)	41,274	43,209	(1,935)	43,308	(1,999)	37,981	3,328
607005 Janitorial Supplies And Service	184	(2)	184	186	(2)	198	(14)	173	11
607010 Maintenance - Grounds	104	0	104	104	0	104	0	122	(18)
607015 Maintenance - Buildings	308	-	308	308	-	308	-	464	(155)
607020 Consumable Parts	6	-	6	6	-	6	-	2	4
607030 Maintenance - Other	6	-	6	6	-	6	-	13	(7)
607040 Facilities Management Charges	612	-	612	612	-	612	-	698	(86)
609005 Food Provisions	2,816	19	2,816	2,797	19	2,797	18	1,966	850
609010 Clothing Provisions	7	-	7	7	-	15	(7)	19	(12)
609015 Dining And Kitchen Supplies	38	-	38	38	-	38	-	58	(20)
609025 Medications	1,700	-	1,700	1,700	-	1,700	-	1,607	93
609030 Medical Supplies	217	(21)	213	238	(25)	393	(177)	208	9
609035 Safety Supplies	0	-	0	0	-	0	-	1	(1)
609040 Laundry Supplies And Services	10	-	9	10	(1)	10	-	6	4
609045 Personal Provisions	10	(3)	10	13	(3)	13	(3)	12	(2)
609055 Recreational Supplies And Serv	52	(27)	52	79	(27)	79	(27)	61	(8)
609060 Identification Supplies	-	-	-	-	-	-	-	0	(0)
609065 Shelter Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	186	(0)	186	187	(0)	187	(0)	159	27
611010 Physical Materials-Books	31	1	31	30	1	30	1	26	6
611011 Digital Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	216	(40)	216	255	(40)	255	(40)	243	(27)
611025 Physical Material-Audio/Visual	6	(1)	6	7	(1)	7	(1)	5	2
611026 Digital Materials-Audio/Visual	-	-	-	-	-	-	-	0	(0)
611030 Art And Photographic Supplies	1	-	1	1	-	1	-	0	0
611040 Education Materials	0	-	0	0	-	0	-	1	(1)
613005 Printing Charges	78	(1)	78	79	(1)	79	(1)	73	5

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613010 Public Notices	2	-	2	2	-	2	-	3	(0)
613015 Printing Supplies	13	-	13	13	-	13	-	13	(0)
613020 Development Advertising	111	2	111	109	2	109	2	126	(15)
613025 Contracted Printings	142	-	142	142	-	142	-	126	16
613045 Art And Photographic Services	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	182	(5)	182	187	(5)	187	(5)	173	9
615015 Computer Supplies	44	-	44	44	-	44	-	34	11
615016 Computer Software Subscription	946	23	946	923	23	923	23	618	328
615020 Computer Software < 3000	53	-	53	53	-	53	-	27	26
615025 Computer Components < 3000	483	31	483	452	31	447	36	395	88
615030 Communication Equip-Noncapital	40	-	40	40	-	40	-	25	15
615035 Small Equipment (Non-Computer)	350	(9)	350	359	(9)	359	(9)	473	(123)
615040 Postage	111	(0)	111	111	(0)	111	(0)	92	19
615045 Petty Cash Replenish	23	-	23	23	-	23	-	12	11
615050 Meals And Refreshments	98	(15)	98	113	(15)	120	(22)	117	(19)
615055 Volunteer Awards	15	-	15	15	-	15	-	6	8
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
615070 Support Materials-Client Trtmt	80	-	80	80	-	80	-	81	(1)
617005 Maintenance - Office Equip	103	0	103	103	0	103	0	74	29
617010 Maint - Machinery And Equip	41	(3)	41	44	(3)	44	(3)	44	(3)
617015 Maintenance - Software	397	1	397	397	1	397	1	397	(0)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	183	4	183	180	4	180	4	166	17
619005 Gasoline Diesel Oil And Grease	146	-	146	146	-	146	-	123	23
619015 Mileage Allowance	320	(5)	316	325	(9)	325	(5)	283	38
619020 Taxi Cab Fares	567	(99)	567	666	(99)	666	(99)	488	78
619025 Travel And Transportation	320	(7)	320	326	(7)	346	(26)	316	4
619030 Travel And Transportation Clients	351	11	351	340	11	342	10	273	78
619035 Vehicle Rental Charges	98	(6)	98	105	(6)	105	(6)	88	10
619045 Vehicle Replacement Charges	289	43	289	246	43	246	43	416	(127)
621005 Heat And Fuel	170	2	170	168	2	168	2	147	23
621010 Light And Power	396	2	386	394	(8)	394	2	389	7
621015 Water And Sewer	91	0	91	91	0	91	0	88	3
621020 Telephone	653	(4)	653	657	(4)	657	(4)	589	65
621025 Mobile Telephone	336	(6)	336	342	(6)	342	(6)	293	43
621030 Internet/Data Communications	1	1	1	-	1	-	1	3	(2)
623005 Non-Cap Improv Othr Than Build	79	79	79	-	79	481	(403)	-	79
625005 Non-Capital Buildings	-	-	-	-	-	122	(122)	-	-
633010 Rent - Buildings	1,001	(770)	1,001	1,771	(770)	1,041	(40)	1,689	(689)
633015 Rent - Equipment	97	-	97	97	-	97	-	98	(1)
633025 Miscellaneous Rental Charges	3	-	3	3	-	3	-	1	2
639005 Legal Auditing And Acctg Fees	1	-	1	1	-	1	-	2	(1)
639010 Consultants Fees	55	-	55	55	-	55	-	45	10
639015 In-Home Health Services	1,530	(40)	1,530	1,570	(40)	1,570	(40)	1,622	(92)
639020 Laboratory Fees	337	24	321	313	8	313	24	349	(12)
639025 Other Professional Fees	1,636	(32)	1,636	1,668	(32)	1,692	(56)	2,049	(413)
639030 Men Health-Medicaid Match-Dhcf	403	-	403	403	-	403	-	374	28
639040 Behavioral Health-Medicaid Match	21,398	(992)	21,398	22,390	(992)	22,390	(992)	19,148	2,250
639045 Contracted Labor/Projects	391	-	391	391	-	391	-	176	215
639050 Client Support Services	21	(22)	21	43	(22)	46	(25)	15	6
639055 Interlocal Agreements	613	(35)	613	648	(35)	648	(35)	-	613
OTHER OPERATING EXPENSE 1	580	(1)	580	581	(1)	581	(1)	558	22
641005 Shop Crew And Deputy Small Tools	31	-	31	31	-	31	-	26	4
641010 Refuse Container	28	-	28	28	-	28	-	39	(11)
641015 Refuse Bags	3	-	3	3	-	3	-	0	3
641020 Laboratory Supplies	29	-	29	29	-	29	-	13	16
641025 Insecticides Herbicides And Pesti	16	-	16	16	-	16	-	16	(0)
645005 Contract Hauling	29	(1)	29	30	(1)	30	(1)	29	0
645010 Dumping Fees	3	-	3	3	-	3	-	0	2
645015 Recycling Activities	1	-	1	1	-	1	-	1	(0)
645030 House Haz Waste And Cleanup	441	-	441	441	-	441	-	434	7
STATE MANDATED EXPENSE	22,182	(327)	22,682	22,510	173	21,340	843	21,322	861
649020 Civil Sanity Hearings	460	-	460	460	-	460	-	389	71
653005 Indigent Burials	100	-	100	100	-	100	-	126	(26)

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653015 Indigent Legal-Legal Defender	16,600	(564)	17,100	17,163	(64)	15,993	606	16,207	393
653020 Indigent Legal-Bar Services	3,491	(7)	3,491	3,498	(7)	3,498	(7)	3,361	130
653025 Indigent Legal-Conflict	1,336	93	1,336	1,243	93	1,243	93	1,234	101
653030 Indigent Legal-Other	70	70	70	-	70	-	70	-	70
653035 Indigent Legal-Appeals	127	80	127	47	80	47	80	4	122
OTHER OPERATING EXPENSE 2	104,786	(2,233)	107,044	107,019	25	99,621	5,165	92,504	12,282
655100 Health Incentives	151	-	151	151	-	155	(4)	110	41
657005 Insurance	4	-	4	4	-	4	-	3	0
663010 Council Overhead Cost	518	-	518	518	-	518	-	530	(12)
663015 Mayor Overhead Cost	1,378	-	1,378	1,378	-	1,378	-	1,509	(131)
663025 Auditor Overhead Cost	374	-	374	374	-	374	-	351	23
663030 District Attorney Overhead Cost	672	-	672	672	-	672	-	622	49
663035 Real Estate Overhead Cost	4	-	4	4	-	4	-	3	2
663040 Info Services Overhead Cost	2,569	-	2,569	2,569	-	2,569	-	2,286	283
663045 Purchasing Overhead Cost	185	-	185	185	-	185	-	151	33
663050 Human Resources Overhead Cost	903	-	903	903	-	903	-	904	(1)
663055 Govern Immunity Overhead Cost	75	-	75	75	-	75	-	77	(3)
663060 Records Managmnt Overhead Cost	28	-	28	28	-	28	-	29	(1)
663070 Mayor Finance Overhead Cost	865	-	865	865	-	865	-	849	16
665005 Volunteer Meals	18	-	18	18	-	18	-	14	3
665010 Volunteer Transportation	165	-	165	165	-	165	-	139	25
665015 Volunteer Stipends	390	-	390	390	-	390	-	320	71
665085 Pass Thru Grant Contracts	139	-	139	139	-	139	-	153	(14)
665100 Comm Dev Pass Thru Grant City	-	-	-	-	-	-	-	1	(1)
665110 Sud And Mh Subcontractor Pmts	98,808	(20)	98,808	98,828	(20)	93,622	5,186	84,308	14,500
667005 Contributions	64	-	64	64	-	64	-	143	(79)
667095 Operations Underexpend	(2,523)	(2,213)	(265)	(310)	45	(2,507)	(17)	-	(2,523)
OTHER NONOPERATING EXPENSE	96	-	96	96	-	96	-	93	3
659005 Costs In Handling Collections	96	-	96	96	-	96	-	93	3
CAPITAL EXPENDITURES	924	683	924	241	683	5,848	(4,924)	210	714
679005 Office Furn Equip Softwr>5000	200	-	200	200	-	211	(11)	40	160
679015 Autos And Trucks	1	-	1	1	-	1	-	-	1
679020 Machinery And Equipment	40	-	40	40	-	40	-	170	(130)
681005 Leases-Buildings	-	-	-	-	-	4,922	(4,922)	-	-
684005 Principal Payments-Bldng Lease	683	683	683	-	683	674	9	-	683
INTERGOVERNMENTAL CHARGE	3,184	-	3,184	3,184	-	3,184	-	3,018	166
655103 Employee Service Awards	4	-	4	4	-	4	-	5	(2)
693010 Intrafund Charges	1,268	-	1,268	1,268	-	1,268	-	1,230	38
693020 Interfund Charges	1,913	-	1,913	1,913	-	1,913	-	1,783	130
NON-OPERATING EXPENSE	1,909	109	1,909	1,800	109	1,860	49	1,803	106
LONG TERM DEBT	1,909	109	1,909	1,800	109	1,860	49	1,803	106
685083 2010D Str Various Project-Prin	140	3	140	137	3	137	3	134	6
685084 2014 Str Various Project-Princ	343	12	343	330	12	330	12	319	24
685139 2017Ab Str Various Project-Pri	540	13	540	527	13	527	13	520	20
687002 Interest Exp-Leases (Debt Svc)	54	54	54	-	54	60	(6)	-	54
687083 2010D Str Various Project-Int	118	(5)	118	123	(5)	123	(5)	127	(9)
687084 2014 Str Various Project-Int	316	43	316	273	43	273	43	284	32
687139 2017Ab Str Various Project-Int	400	(10)	400	410	(10)	410	(10)	419	(19)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	637	(637)	2,375	(2,375)
OFU TRANSFERS OUT	-	-	-	-	-	637	(637)	2,375	(2,375)
770010 Ofu Transfers Out	-	-	-	-	-	637	(637)	2,375	(2,375)

CORE MISSION

Promoting independence through advocacy, engagement and access to resources.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Older adults with the highest levels of need have access to critical medical rides				
• The number of critical medical rides provided to older adults in Salt Lake County with the highest level of need.	46,098	47,481	21,322	47,481
• Increase the number of wheelchair van critical medical rides provided to older adults in Salt Lake County with the highest level of need.	5,568	6,403	3,471	6,723
Older adults with the highest levels of need are able to age in place				
• Maintain the number of home-delivered meals served (regular and liquid).	331,840	341,795	220,941	341,795
• Maintain the number of new clients receiving home-delivered meals.	1,760	1,813	1,216	1,813
• Increase The number of Caregiver Support case managed clients.	288	331	644	348
Opportunities are available for older adults to remain socially engaged				
• The average number of classes and programs offered through the senior centers.	21,948	21,948	0	0
• Maintain the number of meals served in café style senior centers.	53,438	55,041	29,232	55,041
• The total number of participants in classes and programs offered through the virtually senior center.	0	0	0	2,500

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	22,571	(146) (0.6%)	22,425	(252) (1.1%)	22,320
REVENUE	11,173	(146) (1.3%)	11,027	(146) (1.3%)	11,027
COUNTY FUNDING	11,398	- 0.0%	11,398	(106) (0.9%)	11,293
FTE	151.39	- 0.0%	151.39	- 0.0%	151.39

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Administration	369	1,614	1,245	13.15	-	13	13	-	-	-	-	-
Building Maintenance	-	663	663	1.00	-	(0)	(0)	-	-	-	-	-
Technology	-	587	587	1.00	-	(0)	(0)	-	-	-	-	-
Chore Legal	101	139	39	-	-	-	-	-	-	-	-	-
Communications	35	16	(19)	-	-	-	-	-	-	-	-	-
Rsvp	87	193	106	1.60	-	(5)	(5)	-	-	-	-	-
Health Insur Counseling	63	78	15	0.09	-	(53)	(53)	(1.00)	-	-	-	-
Intake	273	1,115	841	12.41	-	15	15	1.00	-	-	-	-
Ombudsman	203	358	156	3.83	-	(4)	(4)	-	-	-	-	-
Mow	2,371	2,668	297	7.15	-	0	0	-	-	(50)	(50)	-
Transportation	708	1,902	1,194	13.12	(66)	(59)	7	-	-	-	-	-
Congregate Meal Delivery	67	146	80	0.12	-	0	0	-	-	-	-	-
Fgp	341	441	99	2.04	-	(1)	(1)	-	-	-	-	-
Scp	345	600	256	2.81	-	7	7	-	-	-	-	-
Volunteer Admin	-	522	522	6.25	-	17	17	-	-	-	-	-
Tap	1,385	2,066	681	9.45	-	38	38	0.56	-	-	-	-
Waiver	805	856	51	7.25	-	(64)	(64)	(0.56)	-	-	-	-
Caregiver	742	813	70	6.28	(80)	(99)	(19)	-	-	-	-	-
Veterans Direct	596	501	(95)	1.03	-	0	0	-	-	-	-	-
Housing Coordinator	396	470	74	5.00	-	(0)	(0)	-	-	-	-	-
Healthy Aging	135	417	283	2.50	-	5	5	-	-	-	-	-
Centers	2,005	6,259	4,254	55.31	-	44	44	-	-	(520)	(520)	-
SUBTOTAL	11,027	22,425	11,398	151.39	(146)	(146)	-	-	-	(571)	(571)	-
TOTAL AGING AND ADULT SERVICES	11,027	22,425	11,398	151.39	(146)	(146)	-	-	-	(571)	(571)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16040] GRANT TRUE-UP 230000_01 COVID-19 State pass through AAA Funding [OpExp: -145,916; OpRev: -145,916] To true up the funding provided to Aging & Adult Services from the State of Utah AAA contract to provide services to older adults in Salt Lake County in response to COVID 19 emergency. The total funding is for \$2,301,900 from March 1, 2020 to September 30, 2021. A portion of the funding was utilized in 2020, this adjustment is to true up the revenues to accurately budget the balance of funds in 2021.	-	-	-
14	[16058] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #2 Six month closure of the Friendly Neighborhood Senior Center (located at the Senior High Rise). Senior needs will continue to be met through in person and new virtual senior center classes and programming. Food Program to remain in place, as a lunchtime program only.	-	(125,995)	(125,995)
15	[16056] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #1 Combining of programming within the Active Aging Program. Senior needs will continue to be met through in person and new virtual senior center classes and programming. This is a 6-month budget.	-	(137,529)	-
16	[16059] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #3 Closure of the RSVP (Retired Senior Volunteer) program will result in 229 less volunteers and 23,690 less volunteer hours donated to the community during the year.	-	(119,240)	(119,240)
27	[20439] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #1(A) Combining of programming within the Active Aging Program. Senior needs will continue to be met through in person and new virtual senior center classes and programming. This stress test is for the second six month period.	-	(137,529)	-
28	[16139] STRESS TEST REDUCTION 2300000 AAS 5% Stress Test #4 Reduction of 6,703 meals to homebound older adults. This will result in approximately 40 fewer clients being served through the year. This may result in a waitlist being established.	-	(50,276)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	(245,235)
TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
TOTAL STRESS TEST REDUCTIONS:	-	(570,569)	(245,235)

REVENUE AND EXPENDITURE DETAIL

Aging And Adult Services

Funds Selected		Organizations Selected							
120 - GRANT PROGRAMS FUND		23000000 - AGING AND ADULT SERVICES							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	11,293	(106)	11,398	11,398	-	11,413	(120)	10,940	353
REVENUE	11,033	(146)	11,033	11,179	(146)	11,175	(142)	10,025	1,009
NON-OPERATING REVENUE	6	(0)	6	6	(0)	6	(0)	7	(1)
INVESTMENT EARNINGS	6	(0)	6	6	(0)	6	(0)	7	(1)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	1	(1)
429030 Interest Rebate-Babs	6	(0)	6	6	(0)	6	(0)	7	(0)
OPERATING REVENUE	11,027	(146)	11,027	11,173	(146)	11,169	(142)	10,017	1,010
OPERATING GRANTS & CONTRIBUTIO	9,169	(146)	9,169	9,315	(146)	9,311	(142)	8,024	1,145
411000 State Government Grants	3,029	-	3,029	3,029	-	3,109	(79)	3,031	(2)
415000 Federal Government Grants	6,105	(146)	6,105	6,251	(146)	6,167	(62)	4,977	1,128
417005 Oprtg Contributions-Restricted	35	-	35	35	-	35	-	16	20
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	120	(120)
419005 Capit Contributions-Restricted	-	-	-	-	-	-	-	120	(120)
CHARGES FOR SERVICES	1,829	-	1,829	1,829	-	1,829	-	1,820	10
421310 Division On Aging	632	-	632	632	-	632	-	624	8
421370 Miscellaneous Revenue	18	-	18	18	-	18	-	24	(6)
423000 Local Government Contracts	65	-	65	65	-	65	-	4	61
424000 Local Revenue Contracts	-	-	-	-	-	-	-	136	(136)
424600 Federal Revenue Contracts	1,090	-	1,090	1,090	-	1,090	-	1,001	89
427010 Rental Income	24	-	24	24	-	24	-	19	5
427040 Commissions	-	-	-	-	-	-	-	0	(0)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	12	(12)
INTER/INTRA FUND REVENUES	29	-	29	29	-	29	-	54	(25)
431090 Interfund Rev-Aging	-	-	-	-	-	-	-	13	(13)
433050 Intrafund Revenue-A And D	29	-	29	29	-	29	-	41	(13)
EXPENSE	22,738	(220)	22,843	22,958	(115)	22,968	(231)	21,344	1,394
OPERATING EXPENSE	22,320	(252)	22,425	22,571	(146)	22,582	(262)	20,957	1,363
EMPLOYEE COMPENSATION	12,535	(47)	12,582	12,582	-	12,582	(47)	11,789	746
601020 Lump Sum Vacation Pay	71	-	71	71	-	71	-	48	23
601025 Lump Sum Sick Pay	22	-	22	22	-	22	-	22	0
601030 Permanent And Provisional	7,731	167	7,622	7,565	57	7,565	167	6,898	833
601040 Time Limited Employees	92	11	91	81	10	81	11	87	5
601050 Temporary Seasonal Emergency	1,186	-	1,186	1,186	-	1,186	-	962	224
601065 Overtime	-	-	-	-	-	-	-	33	(33)
601095 Budgeted Pers Underexpend	(553)	(149)	(366)	(404)	38	(404)	(149)	-	(553)
603005 Social Security Taxes	598	(78)	590	677	(87)	677	(78)	589	9
603006 Social Security Taxes - Temp and Oth	91	91	91	-	91	-	91	-	91
603025 Retirement Or Pension Contrib	1,317	33	1,295	1,283	12	1,283	33	1,182	135
603040 Ltd Contributions	29	1	28	28	0	28	1	26	3
603045 Supplemental Retirement (401K)	65	6	67	59	8	59	6	60	5
603050 Health Insurance Premiums	1,535	(128)	1,535	1,664	(128)	1,664	(128)	1,474	61
603055 Employee Serv Res Fund Charges	207	-	207	207	-	207	-	241	(34)
603056 Opeb - Current Yr	144	-	144	144	-	144	-	167	(24)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	7,623	(146)	7,623	7,769	(146)	7,779	(156)	7,081	542
607005 Janitorial Supplies And Service	32	-	32	32	-	32	-	29	3
607010 Maintenance - Grounds	30	-	30	30	-	30	-	64	(34)
607015 Maintenance - Buildings	37	-	37	37	-	37	-	36	1
607030 Maintenance - Other	6	-	6	6	-	6	-	11	(5)
607040 Facilities Management Charges	184	-	184	184	-	184	-	297	(114)
609005 Food Provisions	2,673	-	2,673	2,673	-	2,669	4	1,881	792
609010 Clothing Provisions	0	-	0	0	-	0	-	-	0
609015 Dining And Kitchen Supplies	38	-	38	38	-	38	-	57	(19)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609030 Medical Supplies	82	(20)	82	102	(20)	102	(20)	64	19
609035 Safety Supplies	-	-	-	-	-	-	-	0	(0)
609040 Laundry Supplies And Services	1	-	1	1	-	1	-	0	0
609055 Recreational Supplies And Serv	23	(15)	23	38	(15)	38	(15)	22	1
609060 Identification Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	17	-	17	17	-	17	-	16	1
611010 Physical Materials-Books	11	-	11	11	-	11	-	6	4
611015 Education And Training Serv/Supp	36	-	36	36	-	36	-	57	(22)
611025 Physical Material-Audio/Visual	3	-	3	3	-	3	-	1	2
611030 Art And Photographic Supplies	1	-	1	1	-	1	-	0	0
613005 Printing Charges	21	-	21	21	-	21	-	18	4
613020 Development Advertising	75	-	75	75	-	75	-	76	(2)
613025 Contracted Printings	81	-	81	81	-	81	-	73	8
615005 Office Supplies	41	-	41	41	-	41	-	39	2
615015 Computer Supplies	1	-	1	1	-	1	-	0	1
615016 Computer Software Subscription	38	-	38	38	-	38	-	31	7
615020 Computer Software < 3000	3	-	3	3	-	3	-	0	2
615025 Computer Components < 3000	60	-	60	60	-	60	-	85	(25)
615035 Small Equipment (Non-Computer)	88	-	88	88	-	88	-	98	(11)
615040 Postage	40	-	40	40	-	40	-	40	0
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	29	-	29	29	-	29	-	28	1
615055 Volunteer Awards	14	-	14	14	-	14	-	5	9
617005 Maintenance - Office Equip	29	-	29	29	-	29	-	20	10
617010 Maint - Machinery And Equip	17	-	17	17	-	17	-	26	(9)
617015 Maintenance - Software	100	-	100	100	-	100	-	104	(3)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	114	-	114	114	-	114	-	93	21
619005 Gasoline Diesel Oil And Grease	101	-	101	101	-	101	-	87	14
619015 Mileage Allowance	75	-	75	75	-	75	-	59	15
619020 Taxi Cab Fares	560	(99)	560	659	(99)	659	(99)	482	78
619025 Travel And Transportation	77	-	77	77	-	77	-	60	18
619030 Travel And Transportation Clients	2	-	2	2	-	2	-	4	(3)
619035 Vehicle Rental Charges	78	-	78	78	-	78	-	76	2
619045 Vehicle Replacement Charges	202	48	202	154	48	154	48	326	(124)
621005 Heat And Fuel	55	-	55	55	-	55	-	62	(7)
621010 Light And Power	145	-	145	145	-	145	-	126	19
621015 Water And Sewer	38	-	38	38	-	38	-	35	3
621020 Telephone	188	-	188	188	-	188	-	191	(3)
621025 Mobile Telephone	66	-	66	66	-	66	-	67	(1)
621030 Internet/Data Communications	-	-	-	-	-	-	-	3	(3)
633010 Rent - Buildings	326	-	326	326	-	341	(15)	341	(15)
633015 Rent - Equipment	86	-	86	86	-	86	-	88	(2)
633025 Miscellaneous Rental Charges	3	-	3	3	-	3	-	1	2
639005 Legal Auditing And Acctg Fees	1	-	1	1	-	1	-	2	(1)
639015 In-Home Health Services	1,530	(40)	1,530	1,570	(40)	1,570	(40)	1,622	(92)
639020 Laboratory Fees	2	-	2	2	-	2	-	2	(1)
639025 Other Professional Fees	143	-	143	143	-	143	-	127	16
639030 Men Health-Medicaid Match-Dhcf	-	-	-	-	-	-	-	0	(0)
639045 Contracted Labor/Projects	10	-	10	10	-	10	-	36	(26)
639050 Client Support Services	12	(20)	12	32	(20)	32	(20)	5	7
OTHER OPERATING EXPENSE 1	4	-	4	4	-	4	-	5	(1)
645005 Contract Hauling	4	-	4	4	-	4	-	5	(1)
OTHER OPERATING EXPENSE 2	2,041	(58)	2,099	2,099	-	2,099	(58)	1,984	57
657005 Insurance	4	-	4	4	-	4	-	3	0
663010 Council Overhead Cost	75	-	75	75	-	75	-	76	(1)
663015 Mayor Overhead Cost	201	-	201	201	-	201	-	201	(0)
663025 Auditor Overhead Cost	54	-	54	54	-	54	-	50	4
663030 District Attorney Overhead Cost	189	-	189	189	-	189	-	93	97
663035 Real Estate Overhead Cost	-	-	-	-	-	-	-	1	(1)
663040 Info Services Overhead Cost	532	-	532	532	-	532	-	522	10
663045 Purchasing Overhead Cost	52	-	52	52	-	52	-	43	9
663050 Human Resources Overhead Cost	182	-	182	182	-	182	-	170	12
663055 Govern Immunity Overhead Cost	27	-	27	27	-	27	-	26	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663060 Records Managmnt Overhead Cost	3	-	3	3	-	3	-	3	0
663070 Mayor Finance Overhead Cost	181	-	181	181	-	181	-	172	9
665005 Volunteer Meals	18	-	18	18	-	18	-	14	3
665010 Volunteer Transportation	165	-	165	165	-	165	-	139	25
665015 Volunteer Stipends	390	-	390	390	-	390	-	320	71
665085 Pass Thru Grant Contracts	139	-	139	139	-	139	-	153	(14)
665110 Sud And Mh Subcontractor Pmts	4	-	4	4	-	4	-	-	4
667095 Operations Underexpend	(173)	(58)	(115)	(115)	-	(115)	(58)	-	(173)
CAPITAL EXPENDITURES	21	-	21	21	-	21	-	-	21
679020 Machinery And Equipment	21	-	21	21	-	21	-	-	21
INTERGOVERNMENTAL CHARGE	96	-	96	96	-	96	-	97	(1)
655103 Employee Service Awards	4	-	4	4	-	4	-	5	(2)
693010 Intrafund Charges	-	-	-	-	-	-	-	13	(13)
693020 Interfund Charges	92	-	92	92	-	92	-	80	13
NON-OPERATING EXPENSE	418	31	418	387	31	387	31	387	31
LONG TERM DEBT	418	31	418	387	31	387	31	387	31
685083 2010D Str Various Project-Prin	22	0	22	22	0	22	0	21	1
685084 2014 Str Various Project-Princ	196	7	196	189	7	189	7	183	14
687083 2010D Str Various Project-Int	19	(1)	19	19	(1)	19	(1)	20	(1)
687084 2014 Str Various Project-Int	181	25	181	156	25	156	25	163	18

CORE MISSION

At the Division of Behavioral Health Services (BHS), we believe that behavioral health is an essential part of overall health and that together we can make a difference for those among us that suffer from the symptoms of mental health and substance use disorders. We know that prevention is effective, treatment works, and that individuals with a behavioral health condition can and do recover. DBHS is continually striving to ensure access to evidence-based treatment practices throughout the community that provide support along the road to recovery and healing. The results of these efforts are improved outcomes for individuals and families, and a stronger and healthier community.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Individuals experiencing debilitating mental health conditions receive stabilizing and supportive services while remaining in their communities.				
• Increase the average number of monthly clients served on the Volunteers of America (VOA) Assertive Community Treatment (ACT) team.	86	100	112	0
• Maintain the psychiatric inpatient spend monthly from \$816,667 as of the start of the year 2020 to \$816,667 by end of the year 2020.	816,667	816,667	0	0
• Increase the number of bed nights funded for individuals with mental illness who are served in permanent supportive housing programs through a Medicaid Supportive Living benefit to at least 90,000 nights annually.	0	0	0	90,000
• Increase the number of individuals served in co-occurring residential programs (co-occurring mental illness and substance use disorders) to 252 clients annually.	0	0	84	252
• Each Assertive Community Treatment team implemented to fidelity will add to their respective census by at least 4 clients per month until full.	0	0	112	250
Salt Lake County provides access to high quality programs and resources to assist individuals in their recovery from substance use disorders and to prevent costly and disruptive incarceration.				
• Increase the average daily caseload of individuals accessing Medication-Assisted Treatment (MAT) through the Salt Lake County Jail MAT expansion from 20 clients per day by the start of the year 2020 to 25 clients per day by end of the year 2020.	20	25	0	0
• Maintain the monthly number of new clients receiving rental assistance through the Sober Living Voucher Program from 30 clients per month by the start of the year 2020 to 30 clients per month by end of the year 2020.	30	30	47	0
• Maintain at least 280 individuals served monthly in the SLCo Sober Living Program.	0	0	326	280
• Maintain at least an 85% reduction in jail recidivism for Sober Living Program participants comparing new charge bookings one year pre- and post-housing.	-	-	87.5%	85%
• Maintain a positive drug testing rate of less than 10% for Sober Living Program participants.	-	-	10.73%	10%
• Maintain at least 80 Intensive Supervision Probation program graduates during 2021.	0	0	53	80
• Maintain at least an 80% reduction in jail recidivism for successful Intensive Supervision Probation program graduates comparing new charge bookings one year pre- and post-program.	-	-	86%	80%
• Maintain at least a 30% reduction in criminogenic risk scores for Intensive Supervision Probation program graduates from start of program to finish.	-	-	34.6%	30%
• Maintain at least 330 individuals served in the Jail MAT Program annually.	0	0	53	330

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	127,680	(973) (0.8%)	126,707	(3,137) (2.5%)	124,542
REVENUE	116,583	(973) (0.8%)	115,610	(973) (0.8%)	115,610
COUNTY FUNDING	11,096	- 0.0%	11,096	(2,164) (19.5%)	8,932
FTE	26.00	- 0.0%	26.00	- 0.0%	26.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Mental Health Treatment	22,870	29,379	6,509	-	(1,203)	(38)	1,165	-	-	(1,826)	(1,826)	-
Substance Use Disorder Treatmt	17,946	19,778	1,832	3.00	1,134	21	(1,113)	(1.00)	-	(374)	(374)	-
Behavioral Health Admin	2,551	4,397	1,846	23.00	(22)	126	148	1.00	-	-	-	-
Housing	701	1,670	969	-	124	(15)	(139)	-	-	-	-	-
Medicaid	71,542	71,482	(60)	-	(1,006)	(1,066)	(60)	-	-	-	-	-
SUBTOTAL	115,610	126,707	11,096	26.00	(973)	(973)	-	-	-	(2,200)	(2,200)	-
TOTAL BEHAVIORAL HEALTH	115,610	126,707	11,096	26.00	(973)	(973)	-	-	-	(2,200)	(2,200)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[15631]	GRANT TRUE-UP	225000_01 BHS 2021 Grant and Medicaid Revenue True Up	-	-	-
[OpExp: -1,010,973; OpRev: -1,010,973] BHS true up of awarded federal and state grant revenues and projected Medicaid revenue.						
12	[15634]	STRESS TEST REDUCTION	225000 BHS 5% Stress Test	-	(2,200,000)	(2,200,000)
In accordance with the Family First Coronavirus Response Act (FFCRA), the Medicaid match that BHS is required to pay was reduced by 6.2% retroactively to Jan 1, 2020. BHS took a one-time reduction of its appropriated county general fund in 2020 equivalent to the estimated first 6 months of match savings. This savings was approximately \$2.2 million. This assistance was extended through the end of 2020 and BHS assumes that the HHS public health emergency declaration will continue at least through the first half of 2021. For this reason, we are suggesting another one-time, \$2.2 million reduction in our match expense to support the County during this challenging time.						
FUTURE YEARS ADJUSTMENT: 2,200,000						
12	[15636]	NEW REQUEST	225000_02 BHS Personnel Appropriation Shortfall	-	-	-
[OpExp: 38,100; OpRev: 38,100] Request to use Medicaid reserve to cover \$38,100 in increased personnel expense in 2021 as compared to 2020.						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	-	(2,200,000)
TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	(2,200,000)	(2,200,000)

Funds Selected			Organizations Selected						
120 - GRANT PROGRAMS FUND			22500000 - BEHAVIORAL HEALTH SERVICES PRGM						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	8,932	(2,164)	11,096	11,096	-	7,867	1,065	10,562	(1,630)
REVENUE	115,610	(973)	115,610	116,583	(973)	112,607	3,003	98,785	16,825
OPERATING REVENUE	115,610	(973)	115,610	116,583	(973)	112,607	3,003	98,785	16,825
OPERATING GRANTS & CONTRIBUTIO	37,781	(1,325)	37,781	39,106	(1,325)	34,106	3,675	33,912	3,869
411000 State Government Grants	29,119	(1,343)	29,119	30,461	(1,343)	25,461	3,658	26,359	2,760
415000 Federal Government Grants	8,662	18	8,662	8,644	18	8,644	18	7,552	1,110
CHARGES FOR SERVICES	77,829	352	77,829	77,477	352	78,502	(672)	64,874	12,955
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	0	(0)
423000 Local Government Contracts	545	-	545	545	-	545	-	-	545
424000 Local Revenue Contracts	-	-	-	-	-	-	-	35	(35)
424200 State Revenue Contracts	422	-	422	422	-	422	-	468	(46)
424600 Federal Revenue Contracts	76,862	352	76,862	76,510	352	77,534	(672)	64,370	12,492
EXPENSE	124,542	(3,137)	126,707	127,680	(973)	120,474	4,068	109,347	15,195
OPERATING EXPENSE	124,542	(3,137)	126,707	127,680	(973)	120,474	4,068	109,347	15,195
EMPLOYEE COMPENSATION	2,847	74	2,812	2,774	38	2,774	74	2,598	249
601020 Lump Sum Vacation Pay	10	-	10	10	-	10	-	4	6
601025 Lump Sum Sick Pay	3	-	3	3	-	3	-	-	3
601030 Permanent And Provisional	1,940	54	1,912	1,886	26	1,886	54	1,651	290
601040 Time Limited Employees	-	-	-	-	-	-	-	107	(107)
601050 Temporary Seasonal Emergency	90	-	90	90	-	90	-	45	45
601065 Overtime	3	-	3	3	-	3	-	2	1
601095 Budgeted Pers Underexpend	(85)	-	(85)	(85)	-	(85)	-	-	(85)
603005 Social Security Taxes	148	4	146	144	2	144	4	133	16
603006 Social Security Taxes - Temp and Oth	7	7	7	-	7	-	7	-	7
603025 Retirement Or Pension Contrib	337	16	332	321	10	321	16	298	40
603040 Ltd Contributions	7	0	7	7	0	7	0	7	1
603045 Supplemental Retirement (401K)	12	(7)	12	19	(6)	19	(7)	18	(6)
603050 Health Insurance Premiums	303	(1)	303	304	(1)	304	(1)	267	36
603055 Employee Serv Res Fund Charges	30	-	30	30	-	30	-	23	6
603056 Opeb - Current Yr	42	-	42	42	-	42	-	45	(3)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	22,533	(991)	22,533	23,524	(991)	23,519	(986)	20,238	2,295
607040 Facilities Management Charges	10	-	10	10	-	10	-	2	8
609025 Medications	225	-	225	225	-	225	-	243	(18)
611005 Subscriptions And Memberships	88	-	88	88	-	88	-	88	0
611010 Physical Materials-Books	1	-	1	1	-	1	-	0	0
611015 Education And Training Serv/Supp	10	-	10	10	-	10	-	5	5
613005 Printing Charges	2	-	2	2	-	2	-	1	0
613010 Public Notices	0	-	0	0	-	0	-	-	0
613020 Development Advertising	0	-	0	0	-	0	-	-	0
615005 Office Supplies	12	-	12	12	-	12	-	9	3
615016 Computer Software Subscription	5	-	5	5	-	5	-	1	4
615020 Computer Software < 3000	3	-	3	3	-	3	-	5	(2)
615025 Computer Components < 3000	15	-	15	15	-	15	-	4	11
615035 Small Equipment (Non-Computer)	10	-	10	10	-	10	-	1	9
615040 Postage	1	-	1	1	-	1	-	1	(0)
615045 Petty Cash Replenish	2	-	2	2	-	2	-	2	(0)
615050 Meals And Refreshments	5	-	5	5	-	5	-	4	0
615070 Support Materials-Client Trtmt	80	-	80	80	-	80	-	81	(1)
617005 Maintenance - Office Equip	4	-	4	4	-	4	-	4	0
617015 Maintenance - Software	291	1	291	290	1	290	1	289	2
619015 Mileage Allowance	5	-	5	5	-	5	-	3	2
619025 Travel And Transportation	19	-	19	19	-	19	-	13	5
619030 Travel And Transportation Clients	194	-	194	194	-	194	-	188	6

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	-	1
619045 Vehicle Replacement Charges	-	-	-	-	-	-	-	0	(0)
621020 Telephone	10	-	10	10	-	10	-	9	1
621025 Mobile Telephone	8	-	8	8	-	8	-	6	2
633010 Rent - Buildings	87	-	87	87	-	82	5	82	5
639025 Other Professional Fees	50	-	50	50	-	50	-	47	3
639040 Behavioral Health-Medicaid Match	21,398	(992)	21,398	22,390	(992)	22,390	(992)	19,148	2,250
STATE MANDATED EXPENSE	460	-	460	460	-	460	-	389	71
649020 Civil Sanity Hearings	460	-	460	460	-	460	-	389	71
OTHER OPERATING EXPENSE 2	95,668	(2,220)	97,868	97,888	(20)	90,688	4,981	83,452	12,216
663010 Council Overhead Cost	103	-	103	103	-	103	-	104	(1)
663015 Mayor Overhead Cost	274	-	274	274	-	274	-	222	51
663025 Auditor Overhead Cost	74	-	74	74	-	74	-	69	6
663030 District Attorney Overhead Cost	61	-	61	61	-	61	-	57	4
663040 Info Services Overhead Cost	328	-	328	328	-	328	-	212	116
663045 Purchasing Overhead Cost	23	-	23	23	-	23	-	38	(15)
663050 Human Resources Overhead Cost	21	-	21	21	-	21	-	36	(15)
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	2	(0)
663060 Records Managmnt Overhead Cost	0	-	0	0	-	0	-	0	(0)
663070 Mayor Finance Overhead Cost	121	-	121	121	-	121	-	107	14
665110 Sud And Mh Subcontractor Pmts	96,861	(20)	96,861	96,880	(20)	91,880	4,981	82,605	14,256
667095 Operations Underexpend	(2,200)	(2,200)	-	-	-	(2,200)	-	-	(2,200)
CAPITAL EXPENDITURES	200	-	200	200	-	200	-	-	200
679005 Office Furn Equip Softwr>5000	200	-	200	200	-	200	-	-	200
INTERGOVERNMENTAL CHARGE	2,834	-	2,834	2,834	-	2,834	-	2,670	165
693010 Intrafund Charges	1,025	-	1,025	1,025	-	1,025	-	980	46
693020 Interfund Charges	1,809	-	1,809	1,809	-	1,809	-	1,690	119

CORE MISSION

To provide citizens of Salt Lake County with alternatives to incarceration using evidence-based practices and community collaboration.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Criminal Justice Services Pretrial provides an alternative to incarceration for individuals facing criminal charges/convictions to ensure court appearance through case adjudication.				
• Reduce the average monthly number of Pretrial released clients that fail to appear.	54	49	28	49
• Increase the percentage of successful discharges of individuals court ordered released to pretrial supervision. Client success is defined as attending all court hearings, committing no new offenses, and complying with release conditions.	48%	53%	36%	53%
CJS Specialty Courts provide an alternative to incarceration by providing individuals with an opportunity to gain employment and/or the job readiness skills necessary for a productive law-abiding lifestyle.				
• Increase the percentage of Specialty Court participants that are employed at the time of Specialty Court completion.	33%	43%	80%	70%
Criminal Justice Services reduces recidivism by identifying and addressing client criminogenic needs and individual risk factors.				
• Maintain the client Risk/Needs LS/CMI score from entry to exit for successful specialty court clients.	0	0	-12	-12
• Maintain the client Risk/Needs LS/CMI score from entry to exit for successful probation clients.	0	0	-6	-6

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	14,873	(142) (1.0%)	14,731	186 1.3%	15,059
REVENUE	1,191	(193) (16.2%)	998	(193) (16.2%)	998
COUNTY FUNDING	13,682	51 0.4%	13,734	380 2.8%	14,062
FTE	147.75	(1.00) (0.7%)	146.75	1.00 0.7%	148.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Criminal Justice Services Prgm	-	0	0	-	-	-	-	-	-	-	-	-
Criminal Justice Admin	-	2,805	2,805	11.00	-	178	178	-	-	-	-	-
Office Support Staff	-	610	610	9.00	-	(58)	(58)	(0.50)	-	-	-	-
Supervision	-	1,851	1,851	20.00	-	97	97	2.00	-	-	-	-
Jail Screening	-	1,300	1,300	14.00	-	21	21	-	-	-	-	-
Probation Case Management	342	3,373	3,031	41.00	(183)	(130)	53	(1.00)	-	(736)	(736)	-
Treatment	-	1,083	1,083	11.00	-	77	77	1.00	-	-	-	-
Drug Court Case Mgt	646	1,899	1,253	19.75	-	(69)	(69)	(0.50)	-	-	-	-
Assessments	10	624	614	8.00	(10)	(377)	(367)	(4.00)	-	-	-	-
Pre Sentence Reports	-	1,187	1,187	13.00	-	120	120	2.00	-	-	-	-
SUBTOTAL	998	14,731	13,734	146.75	(193)	(142)	51	(1.00)	-	(736)	(736)	-
TOTAL CRIMINAL JUSTICE SERVICES	998	14,731	13,734	146.75	(193)	(142)	51	(1.00)	-	(736)	(736)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[15804] GRANT TRUE-UP 240000_01 Client Fees Reduction</p> <p>[OpExp: -193,258; OpRev: -193,258] Criminal Justice Services (CJS) requests a budget neutral fee reduction for our probation clients. The reduction in fees will have an equivalent reduction in expenses. Probation Services provides court mandated supervision and case management services to adults convicted of criminal offenses in Salt Lake County. CJS currently charges \$30 a month for probation supervision fees. CJS also completes court ordered presentence reports at a cost of \$60 per report. CJS clients have court required financial obligations such as direct court fines and fees, forfeiture of property, restitution, treatment and drug testing costs. CJS data shows over 58% of our clients cannot meet their basic needs without subsidy. Additional fees disproportionately affect low-income families and communities of color. CJS is proposing to reduce the monthly probation fee from \$30 a month to \$15 a month and the one-time presentence report fee from \$60 to \$30. This would result in \$160,000 revenue for 2021, which would cause a budget shortfall of \$193,258. To offset the budget shortfall, CJS will reduce Personnel and Operating Expenses \$193,258.</p> <p>MAYOR PROPOSED BUDGET INCLUDES THE FEE REDUCTION WITH NO REDUCTION IN FTE.</p>	(2.00)	-	193,258
2	<p>[16196] OTHER TECHNICAL ADJUSTMENT 240000_02 HR Generalist</p> <p>CJS is restoring position #8172 from Human Resources to Criminal Justice Services based on an agreement originally made in 2018. Enclosed is the CJS portion of the entry.</p>	1.00	84,089	85,049
3	<p>[16074] OTHER TECHNICAL ADJUSTMENT 240000_03 IS Project_Two Way Texting</p> <p>Criminal Justice Services (CJS) is in need to enhance current communication technology with our clients. Two-Way-Texting has been reviewed and recommended by TAB in August 13, 2020. The new technology includes the ability to notify clients of court dates, case manager follow-up, Pre-Trial information, and Probation Services information. Texting is the most effective method of communicating with CJS customers. This request is for CJS to enter the RFP process in 2021 to meet these needs.</p> <p>This is a budget neutral request.</p>	-	-	-
19	<p>[15811] STRESS TEST REDUCTION 240000 CJS 5% Stress Test</p> <p>Criminal Justice Services proposes 5% stress test through personnel underspend. This course of action will force CJS to keep 9 FTE positions open at the beginning of 2021. This would be detrimental to the ability of CJS to manage our clients in accordance with national best practice caseload standards. Caseload to Case Manager ratios would increase to a level that wouldn't allow case managers to focus on criminogenic needs, thus impacting recidivism. Adhering to best practices in caseload standards and addressing criminogenic needs, have a higher statistically significant impact on reducing recidivism among our clients. Reducing recidivism saves the County money by reducing jail, law enforcement contact, and court costs.</p>	-	(735,759)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		(1.00)	84,089	278,307
TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
TOTAL STRESS TEST REDUCTIONS:		-	(735,759)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			24000000 - CRIMINAL JUSTICE SERVICES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	14,062	380	13,734	13,682	51	17,032	(2,970)	12,206	1,856
REVENUE	998	(193)	998	1,191	(193)	4,785	(3,787)	1,141	(144)
OPERATING REVENUE	998	(193)	998	1,191	(193)	1,191	(193)	1,141	(144)
CHARGES FOR SERVICES	160	(193)	160	353	(193)	353	(193)	293	(133)
421125 Client Fees	160	(193)	160	353	(193)	353	(193)	294	(134)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	0	(0)
424600 Federal Revenue Contracts	-	-	-	-	-	-	-	(1)	1
INTER/INTRA FUND REVENUES	838	-	838	838	-	838	-	848	(11)
431160 Interfund Revenue	838	-	838	838	-	838	-	848	(11)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	3,594	(3,594)	-	-
OFS - DEBT PROCEEDS	-	-	-	-	-	3,594	(3,594)	-	-
710500 Ofs Capital Leases	-	-	-	-	-	3,594	(3,594)	-	-
EXPENSE	15,092	219	14,764	14,873	(109)	18,261	(3,169)	13,347	1,745
OPERATING EXPENSE	15,059	186	14,731	14,873	(142)	18,223	(3,164)	13,347	1,712
EMPLOYEE COMPENSATION	12,174	202	11,881	11,972	(91)	11,765	409	10,677	1,497
601020 Lump Sum Vacation Pay	22	-	22	22	-	22	-	61	(39)
601025 Lump Sum Sick Pay	7	-	7	7	-	7	-	1	6
601030 Permanent And Provisional	8,200	(9)	8,036	8,209	(173)	8,209	(9)	7,042	1,158
601050 Temporary Seasonal Emergency	130	(17)	95	147	(53)	147	(17)	52	78
601065 Overtime	15	-	15	15	-	15	-	24	(9)
601095 Budgeted Pers Underexpend	(452)	168	(452)	(620)	168	(827)	375	-	(452)
603005 Social Security Taxes	627	(12)	615	640	(25)	640	(12)	527	100
603006 Social Security Taxes - Temp and Oth	8	8	8	-	8	-	8	-	8
603025 Retirement Or Pension Contrib	1,321	(61)	1,290	1,381	(91)	1,381	(61)	1,129	192
603040 Ltd Contributions	30	0	30	30	(0)	30	0	26	5
603045 Supplemental Retirement (401K)	72	16	75	56	19	56	16	70	2
603050 Health Insurance Premiums	1,912	108	1,861	1,804	57	1,804	108	1,436	477
603055 Employee Serv Res Fund Charges	159	-	159	159	-	159	-	158	1
603056 Opeb - Current Yr	122	-	122	122	-	122	-	152	(30)
MATERIALS AND SUPPLIES	1,132	(621)	1,096	1,753	(657)	1,115	17	1,586	(454)
607015 Maintenance - Buildings	154	-	154	154	-	154	-	287	(133)
607030 Maintenance - Other	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	15	-	15	15	-	15	-	9	6
609030 Medical Supplies	5	-	1	5	(4)	5	-	-	5
609040 Laundry Supplies And Services	1	-	-	1	(1)	1	-	0	1
611005 Subscriptions And Memberships	4	-	4	4	-	4	-	2	2
611010 Physical Materials-Books	6	-	6	6	-	6	-	3	3
611015 Education And Training Serv/Supp	53	-	53	53	-	53	-	29	23
613005 Printing Charges	13	-	13	13	-	13	-	5	7
615005 Office Supplies	24	-	24	24	-	24	-	25	(1)
615015 Computer Supplies	4	-	4	4	-	4	-	2	2
615016 Computer Software Subscription	212	30	212	182	30	182	30	31	181
615020 Computer Software < 3000	5	-	5	5	-	5	-	1	4
615025 Computer Components < 3000	53	-	53	53	-	53	-	12	41
615035 Small Equipment (Non-Computer)	19	-	19	19	-	19	-	6	13
615040 Postage	3	-	3	3	-	3	-	2	1
615050 Meals And Refreshments	9	-	9	9	-	9	-	6	3
615055 Volunteer Awards	1	-	1	1	-	1	-	0	0
617005 Maintenance - Office Equip	14	-	14	14	-	14	-	10	4
617015 Maintenance - Software	7	-	7	7	-	7	-	1	6
619015 Mileage Allowance	12	-	8	12	(4)	12	-	4	8
619020 Taxi Cab Fares	7	-	7	7	-	7	-	6	1
619025 Travel And Transportation	40	-	40	40	-	40	-	50	(10)
619030 Travel And Transportation Clients	88	12	88	76	12	76	12	31	58

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
621005 Heat And Fuel	1	-	1	1	-	1	-	1	(0)
621010 Light And Power	3	-	(7)	3	(10)	3	-	2	1
621020 Telephone	79	-	79	79	-	79	-	57	22
621025 Mobile Telephone	10	-	10	10	-	10	-	6	4
633010 Rent - Buildings	-	(674)	-	674	(674)	36	(36)	634	(634)
639020 Laboratory Fees	142	24	126	118	8	118	24	130	11
639025 Other Professional Fees	151	(13)	151	164	(13)	164	(13)	234	(83)
OTHER OPERATING EXPENSE 1	1	-	1	1	-	1	-	1	(0)
645015 Recycling Activities	1	-	1	1	-	1	-	1	(0)
OTHER OPERATING EXPENSE 2	905	-	905	905	-	905	-	846	60
655100 Health Incentives	2	-	2	2	-	2	-	-	2
663010 Council Overhead Cost	50	-	50	50	-	50	-	49	1
663015 Mayor Overhead Cost	132	-	132	132	-	132	-	157	(25)
663025 Auditor Overhead Cost	36	-	36	36	-	36	-	32	3
663030 District Attorney Overhead Cost	60	-	60	60	-	60	-	73	(12)
663035 Real Estate Overhead Cost	0	-	0	0	-	0	-	-	0
663040 Info Services Overhead Cost	290	-	290	290	-	290	-	231	59
663045 Purchasing Overhead Cost	45	-	45	45	-	45	-	15	30
663050 Human Resources Overhead Cost	144	-	144	144	-	144	-	141	2
663055 Govern Immunity Overhead Cost	7	-	7	7	-	7	-	8	(1)
663060 Records Managmnt Overhead Cost	6	-	6	6	-	6	-	5	1
663070 Mayor Finance Overhead Cost	83	-	83	83	-	83	-	84	(2)
667005 Contributions	51	-	51	51	-	51	-	50	1
CAPITAL EXPENDITURES	606	606	606	-	606	4,195	(3,589)	-	606
681005 Leases-Buildings	-	-	-	-	-	3,594	(3,594)	-	-
684005 Principal Payments-Bldng Lease	606	606	606	-	606	601	5	-	606
INTERGOVERNMENTAL CHARGE	242	-	242	242	-	242	-	238	5
693010 Intrafund Charges	242	-	242	242	-	242	-	238	5
NON-OPERATING EXPENSE	33	33	33	-	33	38	(5)	-	33
LONG TERM DEBT	33	33	33	-	33	38	(5)	-	33
687002 Interest Exp-Leases (Debt Svc)	33	33	33	-	33	38	(5)	-	33

CORE MISSION

The Utah State University (USU) Extension office in Salt Lake County is a partnership between USU Extension and Salt Lake County Government. Employees and programming in Salt Lake County work(s) to "IMPROVE LIVES AND COMMUNITIES" by conducting workshops, trainings, mass media demonstrations, 4-H youth projects, consultations, groups collaborations, and providing educational resources. All services we offer are research based.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County residents of all ages have the opportunity to participate in activities that lead to healthy and productive lives.				
• Maintain the number of people participating in Family and Consumer Science related programming (Food and Nutrition, Finance, Relationship Education, Health and Wellness, Substance Abuse, etc.).	18,000	20,000	4,171	20,000
• Maintain the number of people participating in Horticulture, Agriculture and Natural Resource related programming.	6,000	6,000	4,864	6,000
Salt Lake County Youth have the education, skills, and leadership for future success.				
• Maintain the number of learning experiences in which 4-H youth participate.	28,000	28,000	8,347	28,000
• Maintain the number of volunteer hours provided by program volunteers and mentors.	30,000	30,000	3,158	30,000

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	799	- 0.0%	799	- 0.0%	799
COUNTY FUNDING	799	- 0.0%	799	- 0.0%	799
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Extension Service Prgm	-	799	799	-	-	-	-	-	-	(40)	(40)	-
SUBTOTAL	-	799	799	-	-	-	-	-	-	(40)	(40)	-
TOTAL EXTENSION SERVICE	-	799	799	-	-	-	-	-	-	(40)	(40)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
22	[15662]	STRESS TEST REDUCTION 2350000 USU Extension 5% Stress Test	-	(39,941)	-
Reduce the contract amount with USU Extension Services by \$39K. The reduction will significantly impact on (1) Reducing in hours for our marketing, plant/pest diagnostics and food safety positions; (2) Reducing in funding for our 4-H Afterschool program; (3) Eliminating Expanded Food and Nutrition Education Program support which directly benefits low income and minority populations in Salt Lake County; (4) Reducing program support and travel. A reduction in this budget would have overall impact on all of our outcomes as it would reduce travel and programmatic support across the board. Reduction in general office support.					
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	-	-
TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(39,941)	-

REVENUE AND EXPENDITURE DETAIL

Extension Service

Funds Selected		Organizations Selected							
110 - GENERAL FUND		23500000 - EXTENSION SERVICE							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	799	-	799	799	-	798	1	889	(90)
REVENUE	-	-	-	-	-	3	(3)	70	(70)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	3	(3)	70	(70)
OFS TRANSFERS IN	-	-	-	-	-	3	(3)	70	(70)
720005 Ofs Transfers In	-	-	-	-	-	3	(3)	70	(70)
EXPENSE	799	-	799	799	-	798	1	889	(90)
OPERATING EXPENSE	799	-	799	799	-	798	1	889	(90)
MATERIALS AND SUPPLIES	728	(45)	728	773	(45)	769	(41)	761	(32)
607015 Maintenance - Buildings	-	-	-	-	-	-	-	7	(7)
607040 Facilities Management Charges	2	-	2	2	-	2	-	2	(0)
621020 Telephone	10	-	10	10	-	10	-	8	2
621025 Mobile Telephone	1	-	1	1	-	1	-	1	0
633010 Rent - Buildings	103	-	103	103	-	99	4	99	4
639025 Other Professional Fees	-	(10)	-	10	(10)	10	(10)	644	(644)
639055 Interlocal Agreements	613	(35)	613	648	(35)	648	(35)	-	613
OTHER OPERATING EXPENSE 2	70	45	70	25	45	29	42	128	(58)
663010 Council Overhead Cost	3	-	3	3	-	3	-	3	0
663015 Mayor Overhead Cost	8	-	8	8	-	8	-	51	(43)
663025 Auditor Overhead Cost	2	-	2	2	-	2	-	2	0
663030 District Attorney Overhead Cost	0	-	0	0	-	0	-	-	0
663040 Info Services Overhead Cost	39	-	39	39	-	39	-	41	(2)
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	0
663055 Govern Immunity Overhead Cost	-	-	-	-	-	-	-	1	(1)
663060 Records Managmnt Overhead Cost	0	-	0	0	-	0	-	-	0
663070 Mayor Finance Overhead Cost	3	-	3	3	-	3	-	4	(0)
667005 Contributions	14	-	14	14	-	14	-	27	(13)
667095 Operations Underexpend	-	45	-	(45)	45	(42)	42	-	-

CORE MISSION

To promote and protect community and environmental health.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Health Department makes positive impacts to the social determinants of health in children.				
• Increase the percentage of hours clients of the Nurse Family Partnership and Targeted Case Management programs read to their children.	28%	38%	33%	38%
Food establishments in Salt Lake County have established practices that reduce common causes of food borne illnesses.				
• Increase the number of Salt Lake County food establishments that have formal and regular cleaning/maintenance schedules.	0	144	13	144
Salt Lake County public drinking water systems minimize the potential for contamination through effective regulation				
• Increase in the number of fluoidating systems in Salt Lake County that submit to the Health Department their emergency contingency plan which describes operating procedures and outlines how the system will effectively manage and control the release of contaminants into the drinking water system.	0	14	6	12
Children in Salt Lake County are healthy and protected from preventable diseases.				
• Reduce the number of schools in Salt lake County that have kindergarten vaccination exemption rates over 7%. The Health Department will identify all schools in the County that have this rate or higher and develop strategies with the schools that will work to decrease these exemption rates.	-	100%	-	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	45,781	(162) (0.4%)	45,619	275 0.6%	46,056
REVENUE	29,285	(1,003) (3.4%)	28,282	(1,003) (3.4%)	28,282
COUNTY FUNDING	16,496	841 5.1%	17,336	1,278 7.7%	17,773
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-
FTE	365.50	- 0.0%	365.50	- 0.0%	365.50

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Health Prgm	-	-	-	-	-	94	94	-	-	-	-	-
Health Admin	120	3,946	3,826	29.50	-	(36)	(36)	-	-	(280)	(280)	-
Board Of Health	-	12	12	-	-	-	-	-	-	-	-	-
Facilities	331	2,619	2,288	19.50	-	(72)	(72)	-	-	(124)	(124)	-
Community Health Admin	225	229	3	1.50	-	(0)	(0)	-	-	-	-	-
Health Promotion	864	1,189	325	10.75	-	(23)	(23)	-	-	-	-	-
Prevention Bureau	3,890	3,974	83	15.00	-	(67)	(67)	-	-	-	-	-
Outreach	601	1,365	765	12.00	-	(14)	(14)	-	-	(76)	(76)	-
Environmental Health Admin	1,358	1,611	254	15.00	(240)	(38)	201	-	-	(242)	(242)	-
Air Pollution Prevention	2,695	1,585	(1,111)	11.00	-	(10)	(10)	-	-	-	-	-
Food Protection	1,939	2,472	533	22.00	(283)	5	288	-	-	(212)	(212)	-
Sanitation And Safety	487	1,982	1,495	17.00	(69)	26	95	-	-	(78)	(78)	-
Water Quality-hazardous Waste	2,932	2,799	(133)	20.00	(120)	(12)	108	-	-	(6)	(6)	-
Family Health Admin	225	436	211	4.00	-	(17)	(17)	-	-	-	-	-
Immunizations	1,420	4,471	3,052	33.50	-	107	107	-	-	(310)	(310)	-
Public Health	2,899	3,300	400	25.50	-	111	111	1.00	-	-	-	-
Wic	4,245	4,511	267	53.50	-	(63)	(63)	1.00	-	-	-	-
Medical Office Admin	-	301	301	2.00	-	(14)	(14)	-	-	(11)	(11)	-
Epidemiology	1,420	2,375	955	25.00	-	72	72	1.00	-	(20)	(20)	-
Infectious Disease	837	4,251	3,414	38.00	(98)	(46)	51	(1.00)	-	(222)	(222)	-
Travel	581	989	408	4.75	(194)	13	207	-	-	(217)	(217)	-
Emergency Planning	1,214	1,201	(12)	6.00	-	(178)	(178)	(2.00)	-	-	-	-
SUBTOTAL	28,282	45,619	17,336	365.50	(1,003)	(162)	841	-	-	(1,798)	(1,798)	-
Health Capital Projects Prgm	79	79	-	-	79	79	-	-	-	-	-	-
TOTAL HEALTH	28,361	45,697	17,336	365.50	(925)	(84)	841	-	-	(1,798)	(1,798)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
2	[16031] REVENUE PROJECTION CHANGE 215000_02 Projected Revenue Losses Due to impacts from COVID 19 during 2020 Health expects revenue losses mainly in its environmental health division (\$711,805). These losses are driven by businesses that have closed permanently. In addition, due to the expected COVID vaccine impacts during the first quarter of 2021 the Travel Clinic and STD clinics will be closed or have reduced operating hours due to staffing needs for COVID vaccine. The expected quarter loss is (\$291,250).	-	1,003,055	1,003,055
19	[16189] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #2 Community Health Services: 1.00 FTE, Filled, Healthy Communities Health Educator. The impact of losing the filled position will impact our ability to develop and support local city-based coalitions. We support 8 community coalitions in addressing their specific goals including suicide prevention, mental health promotion, healthy weight, and physical activity, with evidence-based interventions. This position establishes a framework for new data driven measure to assess and evaluate all coalition interventions. In addition, this position is specifically assigned to a new coalition in West Valley City to coach them through our model process.	-	(76,217)	-
21	[16193] STRESS TEST REDUCTION 215000 HLT 5% Stress Test #5 Medical Office: to reduce 1 vacant FTE, Travel, Education, Printing, Supplies, Lab Fees, Medications, Consultants, Subscriptions, Small Equipment, Meals, Mileage, Telephone, Books. The impact of losing the vacant position in STD would reduce the program's ability to successfully complete effective investigations on cases, increase caseload for others and not be able to fulfill prevention efforts around gonorrhea and HIV testing. Employees will not be able to further their needed education to receive cutting edge information in their fields to provide up-to-date services in clinics and programs. We may not be able to make necessary purchases for medical and laboratory supplies to keep our clinical services active including running out of necessary vaccines for preventative travel vaccines required for clinic. Unable to renew Medical licenses required for position, relevant peer group memberships (CSTE, ISTM).	-	(469,664)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
22	[15904]	STRESS TEST REDUCTION	215000 HLT 5% Stress Test #1	-	(404,269)	-
	Admin Services: Suspend all maintenance projects, and defer preventative maintenance provided by County Facilities. Only emergency repairs would be considered. Eliminate rotation of computers, with replacement only upon complete break down.					
25	[16190]	STRESS TEST REDUCTION	215000 HLT 5% Stress Test #3	-	(538,413)	-
	Environment Health Services: Reduction limits transportation of staff, equipment and waste disposal for the community and encampment abatement program. Abatements will take longer and the volume of solid and infectious waste in encampments will increase posing an environmental and public health hazard. limits supply of equipment, tools and PPE used in the community and encampment abatement program. Personnel reductions would also need to take place in Food Protection.					
26	[16192]	STRESS TEST REDUCTION	215000 HLT 5% Stress Test #4	-	(309,594)	-
	Family Health Services: to reduce the budget for medications. Reductions to medications would reduce our ability to provide vaccine-preventable immunizations to the public.					
	[20532]	REVENUE PROJECTION CHANGE	Property Tax Projection updates	-	-	-
	As vetted by Revenue Committee meeting on Sept. 18.					
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	1,003,055	1,003,055
	TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			-	(1,798,157)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>						
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			-	-	-

Funds Selected			Organizations Selected						
370 - HEALTH FUND			21500000 - HEALTH						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	17,773	1,278	17,336	16,496	841	16,325	1,449	13,589	4,184
REVENUE	45,319	(844)	45,159	46,163	(1,004)	47,887	(2,568)	44,396	923
NON-OPERATING REVENUE	17,036	159	16,876	16,877	(1)	17,502	(466)	13,543	3,493
PROPERTY TAXES	16,562	359	16,203	16,203	-	16,203	359	12,612	3,950
401005 General Property Tax	16,324	359	15,965	15,965	-	15,965	359	11,518	4,806
401010 Personal Property Tax	-	-	-	-	-	-	-	889	(889)
401025 Prior Year Redemptions	238	-	238	238	-	238	-	205	33
FEE IN LIEU OF TAXES	651	31	620	620	-	620	31	689	(39)
401030 Motor Veh Fee In Lieu Of Taxes	651	31	620	620	-	620	31	689	(39)
INVESTMENT EARNINGS	54	(1)	54	55	(1)	55	(1)	240	(187)
429005 Interest - Time Deposits	20	-	20	20	-	20	-	85	(65)
429010 Int-Tax Pool	1	-	1	1	-	1	-	18	(17)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	103	(103)
429030 Interest Rebate-Babs	33	(1)	33	34	(1)	34	(1)	35	(3)
SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	2	(2)
443030 Sale-Fixed Assets Personal Property	-	-	-	-	-	-	-	2	(2)
PRIOR YEAR FUND BALANCE	(230)	(230)	-	-	-	625	(855)	-	(230)
499998 Fund Bal Restrict/Commit/Assign	(230)	(230)	-	-	-	625	(855)	-	(230)
OPERATING REVENUE	28,282	(1,003)	28,282	29,285	(1,003)	30,112	(1,830)	29,293	(1,010)
OPERATING GRANTS & CONTRIBUTIO	15,539	-	15,539	15,539	-	16,365	(827)	15,106	433
411000 State Government Grants	2,454	-	2,454	2,454	-	3,171	(717)	2,033	421
412000 Local Govt Private Grants	208	-	208	208	-	248	(41)	527	(320)
415000 Federal Government Grants	12,877	-	12,877	12,877	-	12,946	(69)	12,546	331
CHARGES FOR SERVICES	12,570	(1,003)	12,570	13,573	(1,003)	13,573	(1,003)	14,020	(1,449)
407010 Air Bureau	152	-	152	152	-	152	-	194	(42)
407015 Sanitation	433	(76)	433	509	(76)	509	(76)	457	(24)
407020 Food Bureau	2,284	(347)	2,284	2,632	(347)	2,632	(347)	2,557	(273)
407025 Water Bureau	3,216	(209)	3,216	3,425	(209)	3,425	(209)	3,557	(341)
409004 Retail Tobacco Free	7	-	7	7	-	7	-	15	(8)
409005 Emission Fees	2,836	(79)	2,836	2,915	(79)	2,915	(79)	2,951	(116)
421195 Mac Travel Clinic	581	(194)	581	775	(194)	775	(194)	759	(178)
421205 Medical Office Fee	293	(98)	293	390	(98)	390	(98)	342	(50)
421215 Comm Serv Fee	37	-	37	37	-	37	-	52	(15)
421225 Vital Statistics	1,065	-	1,065	1,065	-	1,065	-	1,062	3
421230 Immunizations Rev	1,261	-	1,261	1,261	-	1,261	-	1,679	(418)
421370 Miscellaneous Revenue	1	-	1	1	-	1	-	27	(26)
425040 Environmental Health Penalties	75	-	75	75	-	75	-	35	40
427010 Rental Income	329	-	329	329	-	329	-	333	(4)
427035 Rent - Outdoor Advertising	1	-	1	1	-	1	-	-	1
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	0	(0)
INTER/INTRA FUND REVENUES	173	-	173	173	-	173	-	167	6
431020 Interfund Revenue - Subs Abs	50	-	50	50	-	50	-	50	-
431160 Interfund Revenue	123	-	123	123	-	123	-	117	6
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	272	(272)	1,560	(1,560)
OFS TRANSFERS IN	-	-	-	-	-	272	(272)	1,560	(1,560)
720005 OfS Transfers In	-	-	-	-	-	272	(272)	1,560	(1,560)
EXPENSE	47,493	299	47,056	47,194	(138)	48,487	(993)	46,672	821
OPERATING EXPENSE	46,056	275	45,619	45,781	(162)	46,437	(381)	42,882	3,174
EMPLOYEE COMPENSATION	32,936	275	32,499	32,662	(162)	33,312	(376)	30,602	2,334
601005 Elected And Exempt Salary	172	3	169	169	-	169	3	179	(7)
601020 Lump Sum Vacation Pay	79	-	79	79	-	79	-	119	(41)
601025 Lump Sum Sick Pay	25	-	25	25	-	25	-	22	3

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
601030 Permanent And Provisional	20,589	456	20,266	20,133	133	20,133	456	18,408	2,181
601040 Time Limited Employees	1,607	8	1,584	1,599	(15)	1,481	126	1,116	492
601050 Temporary Seasonal Emergency	634	-	634	634	-	634	-	632	2
601065 Overtime	64	-	64	64	-	64	-	38	26
601095 Budgeted Pers Underexpend	(1,352)	14	(1,352)	(1,367)	14	(1,367)	14	-	(1,352)
603005 Social Security Taxes	1,709	(20)	1,682	1,728	(46)	1,719	(11)	1,500	209
603025 Retirement Or Pension Contrib	3,612	(23)	3,546	3,635	(90)	3,617	(5)	3,237	375
603030 Retirement Cont-Public Safety	-	-	-	-	-	-	-	0	(0)
603040 Ltd Contributions	82	1	81	81	(0)	81	1	73	9
603045 Supplemental Retirement (401K)	298	43	303	255	48	254	44	241	56
603050 Health Insurance Premiums	4,555	(206)	4,555	4,761	(206)	4,738	(184)	4,139	415
603055 Employee Serv Res Fund Charges	408	-	408	408	-	408	-	360	48
603056 Opeb - Current Yr	456	-	456	456	-	456	-	538	(81)
604001 COVID-19 PAYROLL COSTS	-	-	-	-	-	820	(820)	-	-
MATERIALS AND SUPPLIES	7,809	-	7,809	7,809	-	8,016	(207)	6,835	974
607005 Janitorial Supplies And Service	61	-	61	61	-	61	-	56	5
607010 Maintenance - Grounds	60	-	60	60	-	60	-	49	11
607015 Maintenance - Buildings	78	-	78	78	-	78	-	34	44
607040 Facilities Management Charges	227	-	227	227	-	227	-	224	4
609005 Food Provisions	-	-	-	-	-	-	-	0	(0)
609010 Clothing Provisions	7	-	7	7	-	14	(7)	16	(9)
609025 Medications	1,475	-	1,475	1,475	-	1,475	-	1,364	111
609030 Medical Supplies	122	-	122	122	-	274	(152)	140	(17)
609035 Safety Supplies	0	-	0	0	-	0	-	1	(1)
609040 Laundry Supplies And Services	8	-	8	8	-	8	-	6	3
611005 Subscriptions And Memberships	75	-	75	75	-	75	-	51	24
611010 Physical Materials-Books	5	-	5	5	-	5	-	6	(1)
611015 Education And Training Serv/Supp	89	-	89	89	-	89	-	91	(3)
611025 Physical Material-Audio/Visual	0	-	0	0	-	0	-	2	(1)
611040 Education Materials	0	-	0	0	-	0	-	1	(1)
613005 Printing Charges	37	-	37	37	-	37	-	43	(6)
613010 Public Notices	2	-	2	2	-	2	-	3	(1)
613015 Printing Supplies	13	-	13	13	-	13	-	13	(0)
613020 Development Advertising	33	-	33	33	-	33	-	47	(15)
613025 Contracted Printings	61	-	61	61	-	61	-	53	8
613045 Art And Photographic Services	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	86	-	86	86	-	86	-	69	17
615015 Computer Supplies	39	-	39	39	-	39	-	30	9
615016 Computer Software Subscription	547	-	547	547	-	547	-	450	97
615020 Computer Software < 3000	43	-	43	43	-	43	-	10	33
615025 Computer Components < 3000	268	-	268	268	-	268	-	250	18
615030 Communication Equip-Noncapital	40	-	40	40	-	40	-	24	16
615035 Small Equipment (Non-Computer)	166	-	166	166	-	166	-	282	(116)
615040 Postage	66	-	66	66	-	66	-	47	19
615045 Petty Cash Replenish	21	-	21	21	-	21	-	10	11
615050 Meals And Refreshments	47	-	47	47	-	54	(7)	58	(11)
615055 Volunteer Awards	-	-	-	-	-	-	-	1	(1)
617005 Maintenance - Office Equip	44	-	44	44	-	44	-	34	10
617010 Maint - Machinery And Equip	20	-	20	20	-	20	-	12	8
617015 Maintenance - Software	-	-	-	-	-	-	-	4	(4)
617035 Maint - Autos And Equip-Fleet	41	4	41	38	4	38	4	61	(20)
619005 Gasoline Diesel Oil And Grease	34	-	34	34	-	34	-	27	7
619015 Mileage Allowance	195	-	195	195	-	195	-	181	14
619025 Travel And Transportation	179	-	179	179	-	199	(19)	175	4
619030 Travel And Transportation Clients	60	-	60	60	-	62	(2)	45	15
619035 Vehicle Rental Charges	15	-	15	15	-	15	-	7	8
619045 Vehicle Replacement Charges	56	(4)	56	59	(4)	59	(4)	52	4
621005 Heat And Fuel	74	-	74	74	-	74	-	54	20
621010 Light And Power	177	-	177	177	-	177	-	193	(16)
621015 Water And Sewer	39	-	39	39	-	39	-	38	1
621020 Telephone	317	-	317	317	-	317	-	273	44
621025 Mobile Telephone	216	-	216	216	-	216	-	183	34
633010 Rent - Buildings	423	-	423	423	-	422	1	394	30
633015 Rent - Equipment	11	-	11	11	-	11	-	4	7
639010 Consultants Fees	55	-	55	55	-	55	-	45	10

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
639020 Laboratory Fees	194	-	194	194	-	194	-	214	(20)
639025 Other Professional Fees	1,196	-	1,196	1,196	-	1,217	(21)	894	302
639030 Men Health-Medicaid Match-Dhcf	403	-	403	403	-	403	-	374	29
639045 Contracted Labor/Projects	381	-	381	381	-	381	-	140	241
OTHER OPERATING EXPENSE 1	572	-	572	572	-	572	-	547	25
641005 Shop Crew And Deputy Small Tools	31	-	31	31	-	31	-	26	4
641010 Refuse Container	28	-	28	28	-	28	-	39	(11)
641015 Refuse Bags	3	-	3	3	-	3	-	0	3
641020 Laboratory Supplies	29	-	29	29	-	29	-	13	16
641025 Insecticides Herbicides And Pesti	16	-	16	16	-	16	-	16	(0)
645005 Contract Hauling	21	-	21	21	-	21	-	18	3
645010 Dumping Fees	3	-	3	3	-	3	-	0	2
645030 House Haz Waste And Cleanup	441	-	441	441	-	441	-	434	7
STATE MANDATED EXPENSE	100	-	100	100	-	100	-	126	(26)
653005 Indigent Burials	100	-	100	100	-	100	-	126	(26)
OTHER OPERATING EXPENSE 2	4,512	-	4,512	4,512	-	4,310	201	4,484	27
655100 Health Incentives	149	-	149	149	-	153	(4)	110	39
663010 Council Overhead Cost	153	-	153	153	-	153	-	161	(8)
663015 Mayor Overhead Cost	407	-	407	407	-	407	-	431	(24)
663025 Auditor Overhead Cost	110	-	110	110	-	110	-	107	4
663030 District Attorney Overhead Cost	249	-	249	249	-	249	-	267	(18)
663035 Real Estate Overhead Cost	4	-	4	4	-	4	-	2	2
663040 Info Services Overhead Cost	931	-	931	931	-	931	-	921	10
663045 Purchasing Overhead Cost	57	-	57	57	-	57	-	41	16
663050 Human Resources Overhead Cost	325	-	325	325	-	325	-	325	0
663055 Govern Immunity Overhead Cost	30	-	30	30	-	30	-	32	(2)
663060 Records Managmnt Overhead Cost	18	-	18	18	-	18	-	20	(2)
663070 Mayor Finance Overhead Cost	285	-	285	285	-	285	-	298	(12)
665100 Comm Dev Pass Thru Grant City	-	-	-	-	-	-	-	1	(1)
665110 Sud And Mh Subcontractor Pmts	1,944	-	1,944	1,944	-	1,739	205	1,703	240
667005 Contributions	-	-	-	-	-	-	-	67	(67)
667095 Operations Underexpend	(150)	-	(150)	(150)	-	(150)	-	-	(150)
OTHER NONOPERATING EXPENSE	96	-	96	96	-	96	-	93	3
659005 Costs In Handling Collections	96	-	96	96	-	96	-	93	3
CAPITAL EXPENDITURES	20	-	20	20	-	20	-	180	(161)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	33	(33)
679015 Autos And Trucks	1	-	1	1	-	1	-	-	1
679020 Machinery And Equipment	19	-	19	19	-	19	-	147	(128)
INTERGOVERNMENTAL CHARGE	11	-	11	11	-	11	-	13	(2)
693020 Interfund Charges	11	-	11	11	-	11	-	13	(2)
NON-OPERATING EXPENSE	1,438	25	1,438	1,413	25	1,413	25	1,416	22
LONG TERM DEBT	1,438	25	1,438	1,413	25	1,413	25	1,416	22
685083 2010D Str Various Project-Prin	118	2	118	116	2	116	2	113	5
685084 2014 Str Various Project-Princ	146	5	146	141	5	141	5	136	10
685139 2017Ab Str Various Project-Pri	540	13	540	527	13	527	13	520	20
687083 2010D Str Various Project-Int	99	(4)	99	103	(4)	103	(4)	107	(8)
687084 2014 Str Various Project-Int	135	18	135	116	18	116	18	121	14
687139 2017Ab Str Various Project-Int	400	(10)	400	410	(10)	410	(10)	419	(19)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	637	(637)	2,375	(2,375)
OFU TRANSFERS OUT	-	-	-	-	-	637	(637)	2,375	(2,375)
770010 Ofu Transfers Out	-	-	-	-	-	637	(637)	2,375	(2,375)

REVENUE AND EXPENDITURE DETAIL

Health

Funds Selected	Organizations Selected
370 - HEALTH FUND	21509900 - HEALTH CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
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<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	-	-
REVENUE	79	79	79	-	79	603	(525)	-	79
OPERATING REVENUE	79	79	79	-	79	603	(525)	-	79
OPERATING GRANTS & CONTRIBUTIO	79	79	79	-	79	603	(525)	-	79
411000 - State Government Grants	79	79	79	-	79	603	(525)	-	79
EXPENSE	79	79	79	-	79	603	(525)	-	79
OPERATING EXPENSE	79	79	79	-	79	603	(525)	-	79
MATERIALS AND SUPPLIES	79	79	79	-	79	603	(525)	-	79
623005 - Non-Cap Improv Othr Than Build	79	79	79	-	79	481	(403)	-	79
625005 - Non-Capital Buildings	-	-	-	-	-	122	(122)	-	-

CORE MISSION

Provide high quality, effective, and ethical legal defense services to indigent residents of Salt Lake County in criminal cases, juvenile delinquency cases, parent or guardian custody cases, and in mental retardation or/and mental health involuntary civil commitments.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Data collection and analysis will be used to quantitatively measure things to help Indigent Legal Services carry out its core managerial functions, assess progress in meeting organizational goals and objectives and, in turn, help improve the program's overall effectiveness in fulfilling its constitutional obligation.				
• Measure Case workload by tracking attorney hours by case.	0	0	0	0
• Track caseload by attorney – measure number of cases per attorney (i.e., felonies, misdemeanor, probation violation hearings).	0	0	49	85
More clients are assisted by LDA Social Services to find mental health and substance abuse treatment and other alternatives to incarceration resulting in fewer jail days.				
• Measure Client assistance by LDA social services department by number of clients receiving social services support.	0	0	2,664	3,997

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	22,507	173 0.8%	22,680	(327) (1.5%)	22,180
REVENUE	770	167 21.7%	936	167 21.7%	936
COUNTY FUNDING	21,738	6 0.0%	21,744	(494) (2.3%)	21,244
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Indigent Adults/slida	404	18,257	17,853	-	(64)	(64)	-	-	-	(1,087)	(1,087)	-
Indigent Juvenile	106	1,944	1,838	-	-	6	6	-	-	-	-	-
Indigent Parent/guardian	426	2,356	1,930	-	230	230	-	-	-	-	-	-
Sanity Hearings	-	123	123	-	-	-	-	-	-	-	-	-
SUBTOTAL	936	22,680	21,744	-	167	173	6	-	-	(1,087)	(1,087)	-
TOTAL INDIGENT LEGAL SERVICES	936	22,680	21,744	-	167	173	6	-	-	(1,087)	(1,087)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
7	[15746]	GRANT TRUE-UP	290000_01 Grant True Up	-	-	-
[OpExp: -63,588; OpRev: -63,588] True up various grant funds: IDC grant to fund 4 adult criminal defense attorneys and 1 parental defense social workers; CCJJ JAG grant to fund 1 adult criminal defense social workers and 1 juvenile defense social workers. Also to separate out the conflict of interest from the main services for Juvenile defense services.						
8	[15838]	GRANT TRUE-UP	290000_03 Title IV E Revenues	-	-	-
[OpExp: 230,280; OpRev: 230,280] In 2020, County entered an agreement with the state agency Indigent Defense Commission to submit County's parental defense services dollars to the state in order to draw the eligible Federal Title IV-E. This request is to recognize the Title IV-E revenues to fund various needs in the parental defense services area.						
11	[15748]	NEW REQUEST	290000_02 UJDA rent increase	-	5,860	5,860
UJDA contract amount increases by \$5,860 to accommodate its rent increase.						
13	[16035]	STRESS TEST REDUCTION	290000 ILS 5% Stress Test #1	-	(500,000)	(500,000)
To utilize LDA 2020 surplus fund (one time) to support LDA current operational needs without reducing its 2020 contract amount. FUTURE YEARS ADJUSTMENT: 500,000						
18	[16037]	STRESS TEST REDUCTION	290000 ILS 5% Stress Test #2	-	(504,000)	-
To utilize LDA prior years' surplus funds remaining balance (one time) to support LDA current operational needs without reducing its 2020 contract amount.						
24	[15842]	STRESS TEST REDUCTION	290000 ILS 5% Stress Test #3	-	(83,178)	-
Reduce LDA operating costs (one time) such as professional education travel and computer updates.						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	5,860	(494,140)
TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	(1,087,178)	(500,000)

Funds Selected			Organizations Selected						
110 - GENERAL FUND			29000000 - INDIGENT LEGAL SERVICES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	21,244	(494)	21,744	21,738	6	20,568	676	20,752	492
REVENUE	936	167	936	770	167	770	167	607	330
OPERATING REVENUE	936	167	936	770	167	770	167	607	330
OPERATING GRANTS & CONTRIBUTIO	825	167	825	659	167	659	167	299	526
411000 State Government Grants	366	(94)	366	459	(94)	459	(94)	242	123
415000 Federal Government Grants	460	260	460	199	260	199	260	57	402
CHARGES FOR SERVICES	111	-	111	111	-	111	-	307	(196)
423400 Interlocal Agreements	-	-	-	-	-	-	-	56	(56)
423405 Msd Contract Revenue	-	-	-	-	-	-	-	162	(162)
424200 State Revenue Contracts	111	-	111	111	-	111	-	88	23
EXPENSE	22,180	(327)	22,680	22,507	173	21,337	843	21,358	822
OPERATING EXPENSE	22,180	(327)	22,680	22,507	173	21,337	843	21,358	822
STATE MANDATED EXPENSE	21,623	(327)	22,123	21,950	173	20,780	843	20,806	816
653015 Indigent Legal-Legal Defender	16,600	(564)	17,100	17,163	(64)	15,993	606	16,207	393
653020 Indigent Legal-Bar Services	3,491	(7)	3,491	3,498	(7)	3,498	(7)	3,361	130
653025 Indigent Legal-Conflict	1,336	93	1,336	1,243	93	1,243	93	1,234	101
653030 Indigent Legal-Other	70	70	70	-	70	-	70	-	70
653035 Indigent Legal-Appeals	127	80	127	47	80	47	80	4	122
OTHER OPERATING EXPENSE 2	557	-	557	557	-	557	-	552	5
663010 Council Overhead Cost	82	-	82	82	-	82	-	87	(5)
663015 Mayor Overhead Cost	219	-	219	219	-	219	-	261	(42)
663025 Auditor Overhead Cost	59	-	59	59	-	59	-	58	2
663030 District Attorney Overhead Cost	3	-	3	3	-	3	-	-	3
663040 Info Services Overhead Cost	109	-	109	109	-	109	-	72	37
663045 Purchasing Overhead Cost	1	-	1	1	-	1	-	2	(2)
663070 Mayor Finance Overhead Cost	84	-	84	84	-	84	-	72	12

CORE MISSION

To provide children, youth and families in crisis with immediate safety, shelter and support.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Youth (ages 8-22) have timely access to substance abuse and mental health counseling.				
• Increase the number of youth provided substance abuse treatment from 1200 youth as of the end of the year 2020 to 1300 youth by the end of year 2021.	0	0	761	1,300
• Increase the number of youth provided mental health treatment from 1500 youth as of the end of the year 2020 to 2000 youth by the end of year 2021.	0	0	1,525	2,000
Young adults (ages 18-22) who exit the Milestone Program have safe and stable housing.				
• Increase the number of Milestone HARP unduplicated young adults served from 3 young adults as of the end of the year 2020 to 4 young adults by the end of year 2021.	0	0	2	4
• Maintain the number of Milestone unduplicated young adults served from 34 young adults as of the end of the year 2020 to 34 young adults by the end of year 2021.	0	0	22	34
• Maintain the number of Milestone homeless young adults who are successfully discharged with safe and stable housing & employed from # young adults as of the end of the year 2020 to # young adults by the end of year 2021.	0	0	5	18
Youth and families have access to tested and effective Substance Use Prevention programs that decrease risk factors and increase protective factors.				
• Maintain the number of youth who complete a Substance Use Prevention program from 174 youth as of the end of the year 2020 to 174 youth by the end of year 2021.	0	0	78	174
• Increase the % of caregivers who complete a Substance Use Prevention program from 66% caretakers as of the end of the year 2020 to 75% caretakers by the end of year 2021.	0	0	0.83	0.75
• Maintain the number of youth served by Substance Use Prevention programming from 340 youth as of the end of the year 2020 to 340 youth by the end of year 2021.	0	0	158	340
• Maintain the number of caregivers served by Substance Use Prevention programming from 352 caregivers as of the end of the year 2020 to 352 caregivers by the end of year 2021.	0	0	190	352
Youth (ages 8-22) experiencing an individual or family crisis and/or displaying delinquent, suicidal or ungovernable behaviors are served in the least restrictive setting and may receive high fidelity wrap around services.				
• Increase the number of youth diverted from a higher level of care (FAST/Respite) from 150 Youth as of the start of January 2020 to 200 Youth by end of December 2020.	150	200	42	0
• Increase the number of youth served in Crisis Residential from 1,000 Youth as of the start of January 2020 to 1200 Youth by end of December 2020.	1,000	1,200	557	0
• Increase the number of Family Resource Facilitator referrals from 250 Families as of the start of January 2020 to 300 Families by end of December 2020.	250	300	149	0
Youth and families have access to tested and effective substance use prevention programs and timely counseling that decrease risk factors and increase protective factors.				
• Increase the number of youth who complete substance use prevention programs from 300 Youth as of the end of January 2020 to 350 Youth by end of December 2020.	300	350	78	0
• Increase the number of youth provided substance abuse treatment from 800 Youth as of the start of January 2020 to 1000 Youth by end of December 2020.	800	1,000	761	0
• Increase the number of youth provided mental health treatment from 2,500 Youth as of the start of January 2020 to 3000 Youth by end of December 2020.	2,500	3,000	1,525	0
Youth served in after school will be provided with a safe and positive environment to help them grow academically, physically, socially and emotionally.				
• Increase the number of contact/experiences in after school programs from 84,000 Youth as of the start of September 2018 to 90,000 Youth by end of July 2020.	84,000	90,000	29,762	0
• Increase the number of academic sessions held from 2,044 Sessions as of the start of September 2018 to 2,200 Sessions by end of July 2020.	2,044	2,200	557	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	15,385	(272) (1.8%)	15,113	(139) (0.9%)	15,246
REVENUE	5,870	(254) (4.3%)	5,617	(254) (4.3%)	5,617
COUNTY FUNDING	9,515	(18) (0.2%)	9,497	115 1.2%	9,630
FTE	151.25	- 0.0%	151.25	- 0.0%	151.25

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Youth Services Administration	-	2,114	2,114	16.00	-	103	103	1.00	-	(134)	(134)	-
After School Programs	1,003	1,734	731	9.50	(88)	(27)	61	-	-	-	-	-
Basic Center Programs	1,905	4,211	2,305	49.25	87	791	704	11.00	-	(120)	(120)	-
Fast	-	-	-	-	(229)	(896)	(668)	(10.00)	-	-	-	-
Counseling And Substance Abuse Services	716	2,902	2,186	28.00	(7)	(44)	(36)	(3.00)	-	(176)	(176)	-
Shelter Services	1,559	3,166	1,607	38.50	(9)	(114)	(105)	1.00	-	(45)	(45)	-
Alcohol And Drug Prevention	233	501	268	6.00	(8)	(73)	(65)	-	-	-	-	-
Milestone Transitional Living Prgm	200	486	286	4.00	-	(13)	(13)	-	-	-	-	-
SUBTOTAL	5,617	15,113	9,497	151.25	(254)	(272)	(18)	-	-	(476)	(476)	-
TOTAL YOUTH SERVICES	5,617	15,113	9,497	151.25	(254)	(272)	(18)	-	-	(476)	(476)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16077] GRANT TRUE-UP 210000_01 Revenues and Other Technical Adjustments [OpExp: -253,766; OpRev: -253,766] This request is to true up YSV operating revenues and other technical adjustments by \$254K: *\$142K: Decrease in FAST Medicaid revenue; *\$76K: Decrease in Mental Health Medicaid revenue; *\$69K: Increase in pass through revenue from SL County Behavioral Health for Mental Health and Substance Abuse Counseling; *\$88K: Decrease in Afterschool Programming revenue from SLCo Health Department pass through and local grants; *\$9K: Decrease in Child Nutrition Program reimbursement; *\$8K: Decrease in Prevention Program funding from local grants;	-	-	-
16	[16080] STRESS TEST REDUCTION 210000 YSV 5% Stress Test The 5% stress test would be accomplished through personnel underspend of vacant positions. The budget impact includes (1) certain administrative functions will be reduced such as limited reception coverage and reduced building maintenance; (2) program operations will be run with fewer staff who will take on additional duties to serve our clients. This will cause staff greater stress and potential burn out.	-	(475,884)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(475,884)	-

Funds Selected			Organizations Selected						
120 - GRANT PROGRAMS FUND			21000000 - YOUTH SERVICES DIVISION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	9,630	115	9,497	9,515	(18)	9,967	(337)	8,273	1,357
REVENUE	5,617	(254)	5,617	5,870	(254)	7,688	(2,072)	5,954	(338)
OPERATING REVENUE	5,617	(254)	5,617	5,870	(254)	6,360	(743)	5,954	(338)
OPERATING GRANTS & CONTRIBUTIO	3,904	(63)	3,904	3,967	(63)	4,457	(552)	4,074	(170)
411000 State Government Grants	2,431	-	2,431	2,431	-	2,829	(398)	2,537	(107)
412000 Local Govt Private Grants	185	(18)	185	203	(18)	203	(18)	201	(16)
415000 Federal Government Grants	1,289	(44)	1,289	1,333	(44)	1,425	(136)	1,337	(48)
CHARGES FOR SERVICES	502	(218)	502	720	(218)	720	(218)	605	(103)
423000 Local Government Contracts	-	-	-	-	-	-	-	51	(51)
424600 Federal Revenue Contracts	502	(218)	502	720	(218)	720	(218)	553	(51)
INTER/INTRA FUND REVENUES	1,210	27	1,210	1,183	27	1,183	27	1,275	(65)
431055 Interfund Revenue-Health	153	(14)	153	167	(14)	167	(14)	217	(64)
431110 Interfund Revenue-Commdev 3750	67	(28)	67	95	(28)	95	(28)	79	(12)
433050 Intrafund Revenue-A And D	990	69	990	921	69	921	69	980	10
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	1,328	(1,328)	-	-
OFS - DEBT PROCEEDS	-	-	-	-	-	1,328	(1,328)	-	-
710500 Ofcs Capital Leases	-	-	-	-	-	1,328	(1,328)	-	-
EXPENSE	15,267	(118)	15,134	15,385	(251)	16,349	(1,082)	14,227	1,040
OPERATING EXPENSE	15,246	(139)	15,113	15,385	(272)	16,327	(1,080)	14,227	1,019
EMPLOYEE COMPENSATION	12,727	(41)	12,594	12,768	(174)	12,371	356	11,654	1,073
601020 Lump Sum Vacation Pay	33	-	33	33	-	33	-	29	4
601025 Lump Sum Sick Pay	10	-	10	10	-	10	-	2	9
601030 Permanent And Provisional	6,987	56	6,891	6,931	(40)	6,986	1	6,343	644
601040 Time Limited Employees	694	(0)	685	695	(10)	695	(0)	570	124
601050 Temporary Seasonal Emergency	825	(30)	825	856	(30)	856	(30)	901	(76)
601065 Overtime	17	-	17	17	-	17	-	21	(4)
601095 Budgeted Pers Underexpend	(178)	(46)	(178)	(132)	(46)	(589)	411	-	(178)
603005 Social Security Taxes	588	(61)	580	649	(69)	653	(65)	574	14
603006 Social Security Taxes - Temp and Oth	61	61	61	-	61	-	61	-	61
603025 Retirement Or Pension Contrib	1,280	(22)	1,259	1,303	(44)	1,303	(22)	1,150	130
603040 Ltd Contributions	28	0	28	28	(0)	28	0	25	3
603045 Supplemental Retirement (401K)	67	13	70	54	16	54	13	52	15
603050 Health Insurance Premiums	2,017	(12)	2,017	2,028	(12)	2,028	(12)	1,659	358
603055 Employee Serv Res Fund Charges	171	-	171	171	-	171	-	184	(13)
603056 Opeb - Current Yr	125	-	125	125	-	125	-	143	(18)
MATERIALS AND SUPPLIES	1,406	(175)	1,406	1,580	(175)	1,507	(101)	1,481	(75)
607005 Janitorial Supplies And Service	91	(2)	91	93	(2)	105	(14)	87	4
607010 Maintenance - Grounds	14	0	14	13	0	13	0	9	5
607015 Maintenance - Buildings	39	-	39	39	-	39	-	100	(60)
607020 Consumable Parts	6	-	6	6	-	6	-	2	4
607030 Maintenance - Other	-	-	-	-	-	-	-	2	(2)
607040 Facilities Management Charges	174	-	174	174	-	174	-	164	10
609005 Food Provisions	143	19	143	124	19	129	14	85	58
609010 Clothing Provisions	-	-	-	-	-	-	-	3	(3)
609015 Dining And Kitchen Supplies	-	-	-	-	-	-	-	1	(1)
609030 Medical Supplies	7	(1)	7	8	(1)	11	(5)	5	2
609035 Safety Supplies	-	-	-	-	-	-	-	0	(0)
609045 Personal Provisions	10	(3)	10	13	(3)	13	(3)	12	(2)
609055 Recreational Supplies And Serv	29	(12)	29	41	(12)	41	(12)	39	(10)
609060 Identification Supplies	-	-	-	-	-	-	-	0	(0)
609065 Shelter Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	2	(0)	2	3	(0)	3	(0)	2	(0)
611010 Physical Materials-Books	9	1	9	8	1	8	1	10	(1)
611011 Digital Materials-Books	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
611015 Education And Training Serv/Supp	28	(40)	28	68	(40)	68	(40)	60	(31)
611025 Physical Material-Audio/Visual	3	(1)	3	3	(1)	3	(1)	2	1
611026 Digital Materials-Audio/Visual	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	6	(1)	6	6	(1)	6	(1)	5	1
613020 Development Advertising	4	2	4	1	2	1	2	2	1
615005 Office Supplies	19	(5)	19	24	(5)	24	(5)	31	(12)
615015 Computer Supplies	-	-	-	-	-	-	-	1	(1)
615016 Computer Software Subscription	144	(7)	144	151	(7)	151	(7)	105	39
615020 Computer Software < 3000	-	-	-	-	-	-	-	10	(10)
615025 Computer Components < 3000	87	31	87	56	31	51	36	44	43
615030 Communication Equip-Noncapital	-	-	-	-	-	-	-	0	(0)
615035 Small Equipment (Non-Computer)	68	(9)	68	77	(9)	77	(9)	85	(17)
615040 Postage	2	(0)	2	2	(0)	2	(0)	3	(1)
615050 Meals And Refreshments	8	(15)	8	23	(15)	23	(15)	20	(12)
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	13	0	13	13	0	13	0	7	6
617010 Maint - Machinery And Equip	4	(3)	4	6	(3)	6	(3)	6	(2)
617035 Maint - Autos And Equip-Fleet	28	-	28	28	-	28	-	12	16
619005 Gasoline Diesel Oil And Grease	10	-	10	10	-	10	-	8	2
619015 Mileage Allowance	33	(5)	33	38	(5)	38	(5)	34	(1)
619025 Travel And Transportation	5	(7)	5	12	(7)	12	(7)	18	(13)
619030 Travel And Transportation Clients	7	(1)	7	8	(1)	8	(1)	5	3
619035 Vehicle Rental Charges	4	(6)	4	11	(6)	11	(6)	5	(1)
619045 Vehicle Replacement Charges	32	(1)	32	33	(1)	33	(1)	39	(7)
621005 Heat And Fuel	40	2	40	38	2	38	2	30	10
621010 Light And Power	71	2	71	69	2	69	2	68	3
621015 Water And Sewer	14	0	14	14	0	14	0	15	(1)
621020 Telephone	50	(4)	50	53	(4)	53	(4)	51	(1)
621025 Mobile Telephone	35	(6)	35	41	(6)	41	(6)	31	4
621030 Internet/Data Communications	1	1	1	-	1	-	1	-	1
633010 Rent - Buildings	61	(96)	61	157	(96)	61	-	140	(78)
633015 Rent - Equipment	-	-	-	-	-	-	-	6	(6)
639020 Laboratory Fees	-	-	-	-	-	-	-	2	(2)
639025 Other Professional Fees	96	(9)	96	105	(9)	108	(12)	103	(7)
639050 Client Support Services	9	(2)	9	11	(2)	14	(5)	10	(1)
OTHER OPERATING EXPENSE 1	4	(1)	4	5	(1)	5	(1)	6	(2)
645005 Contract Hauling	4	(1)	4	5	(1)	5	(1)	6	(2)
OTHER OPERATING EXPENSE 2	1,032	-	1,032	1,032	-	1,032	-	1,057	(25)
663010 Council Overhead Cost	52	-	52	52	-	52	-	50	2
663015 Mayor Overhead Cost	138	-	138	138	-	138	-	186	(48)
663025 Auditor Overhead Cost	38	-	38	38	-	38	-	33	4
663030 District Attorney Overhead Cost	110	-	110	110	-	110	-	134	(24)
663035 Real Estate Overhead Cost	-	-	-	-	-	-	-	0	(0)
663040 Info Services Overhead Cost	340	-	340	340	-	340	-	287	53
663045 Purchasing Overhead Cost	7	-	7	7	-	7	-	12	(5)
663050 Human Resources Overhead Cost	231	-	231	231	-	231	-	232	(1)
663055 Govern Immunity Overhead Cost	8	-	8	8	-	8	-	9	(1)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	2	(1)
663070 Mayor Finance Overhead Cost	107	-	107	107	-	107	-	112	(5)
CAPITAL EXPENDITURES	78	78	78	-	78	1,412	(1,335)	30	48
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	11	(11)	7	(7)
679020 Machinery And Equipment	-	-	-	-	-	-	-	23	(23)
681005 Leases-Buildings	-	-	-	-	-	1,328	(1,328)	-	-
684005 Principal Payments-Bldng Lease	78	78	78	-	78	73	4	-	78
NON-OPERATING EXPENSE	21	21	21	-	21	22	(1)	-	21
LONG TERM DEBT	21	21	21	-	21	22	(1)	-	21
687002 Interest Exp-Leases (Debt Svc)	21	21	21	-	21	22	(1)	-	21

Convention & Visitor Svcs - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>		
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>	
<u>OPERATING</u>						
EXPENDITURES	27.002	(1.281) (4.7%)	25.721	(1.281) (4.7%)	25.721	
REVENUE	7.168	(22) (0.3%)	7.146	(22) (0.3%)	7.146	
COUNTY FUNDING	19,833	(1,259) (6.3%)	18,574	(1,259) (6.3%)	18,574	
<u>CAPITAL PROJECT & RELATED ORGS</u>						
COUNTY FUNDING	5	10,895 242,100.	10,899	1,889 41,969.2	1,893	
<u>FTE</u>	-	-	-	-	-	

BUDGET & FTE PRIORITIES

Convention & Visitor Svcs - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Rampton Salt Palace Convention Center Ops												
Spcc Operations	4,758	12,135	7,377	-	1,014	129	(885)	-	-	-	-	-
*Spcc Expansion Iii	-	5	5	-	-	-	-	-	-	-	-	-
*Spcc Reserve Capital Projects Prgm	-	10,403	10,403	-	-	10,403	10,403	-	-	-	-	-
	4,758	22,543	17,785	-	1,014	10,532	9,518	-	-	-	-	-
Mountain America Exposition Center Ops												
Mt America Expo Ctr Operations	2,388	3,871	1,483	-	(1,036)	(31)	1,005	-	-	(989)	(989)	-
*Mt America Expo Ctr Capital Projects Prgm	-	491	491	-	-	491	491	-	-	-	-	-
	2,388	4,363	1,974	-	(1,036)	460	1,496	-	-	(989)	(989)	-
Convention/Visitor Sales & Marketing												
Visitor Promotion Contract Prgm	-	9,715	9,715	-	-	(1,379)	(1,379)	-	-	-	-	-
	-	9,715	9,715	-	-	(1,379)	(1,379)	-	-	-	-	-
SUBTOTAL - ORGS WITH A STRESS TEST	7,146	25,721	18,574	-	(22)	(1,281)	(1,259)	-	-	(989)	(989)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	-	10,899	10,899	-	-	10,895	10,895	-	-	-	-	-
TOTAL CONVENTION & VISITOR SVCS - COUNTYWIDE FUNDING ORGS	7,146	36,620	29,473	-	(22)	9,614	9,635	-	-	(989)	(989)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
4	290 [20452] REDUCTION AMOUNT Visit Salt Lake Budget Reduction VISITOR PROMOTION CONTRACT FUTURE YEARS ADJUSTMENT: 602,574	-	(1,378,743)	(1,378,743)
5	180 [15906] NEW REQUEST Salt Palace 2021 Operating Budget adjustment SALT PALACE CONV CTR OPS (SPCC) [OpExp: 140,934; OpRev: 710,315] Salt Palace 2021 Operating Budget Request: Budgeted event activity for 2021 is projected to be just slightly above 2020 adjusted budget amount for revenues. We expect the impact of COVID-19 to reach into the 2nd quarter dramatically and also to impact other events through the remainder of the year. We have budgeted for events on a conservative basis, believing that many events will either cancel their events or delay further into the future. The expenses are projected to be less than the 2020 adjusted budget and will correspond with the reduced projected event activity. These projections will allow us to project a lesser County funding amount than the adjusted base for 2020.	-	(569,381)	(569,381)
6	182 [15911] NEW REQUEST Mountain America Expo 2021 Operating Budget Adjustment MT AMERICA EXPO CENTER OPS [OpExp: -31,085; OpRev: -1,036,107] Mountain America Expo 2021 Operating Budget Request: Budgeted event activity for 2021 is projected to be less than what the June adjusted budget amounts were originally projected at. We originally anticipated event activity coming back in the fall of 2020 which was not able to happen. Consequently, the base amounts for 2020 ended up being above what we expect to realize from actual event activity. Event activity will continue to be down through 2021 and this has caused the request for additional county funding above the 2020 base amounts. Expenses were reduced from the 2020 budget but further cuts would impact the ability to service events we are projecting or handle additional events that may come on line that are not projected.	-	1,005,022	1,005,022

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
8	182	[16157] STRESS TEST REDUCTION Mt America Stress Test 2021 MT AMERICA EXPO CENTER OPS Mt America Stress Test 2021: There is the potential that we could cut up to \$250K to \$300K in full time salaries and wages for 2021 and still manage the event levels we have projected. This cut in expenses however would severely impact the ability to develop and grow event activity into the future. If we were to cut additional expense to meet the 5% stress test we would need to consider discontinuing operations at the Exposition center and perhaps move event activity to the Salt Palace.	-	(25,999)	-
9	182	[16158] STRESS TEST REDUCTION Reverse MAEC COVID Cut Restore Request MT AMERICA EXPO CENTER OPS 5% Stress - Reverse Operating Budget Request: Budgeted event activity for 2021 is projected to be less than what the June adjusted budget amounts were originally projected at. We originally anticipated event activity coming back in the fall of 2020 which was not able to happen. Consequently, the base amounts for 2020 ended up being above what we expect to realize from actual event activity. Event activity will continue to be down through 2021 and this has caused the request for additional county funding above the 2020 base amounts. Expenses were reduced from the 2020 budget but further cuts would impact the ability to service events we are projecting or handle additional events that may come on line that are not projected.	-	(963,032)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	(943,102)	(943,102)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(989,031)	-

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL REQUESTED:	-	10,894,524	1,888,613
TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Convention & Visitor Svcs - Countywide Funding
Orgs

Funds Selected			Organizations Selected						
290 - VISITOR PROMOTION FUND * 182 - MT AMERICA EXPO CENTER FUND * 180 - RAMPTON SALT PALACE CONV CTR FUND			36000000 - VISITOR PROMOTION CONTRACT * 35529900 - MT AMERICA EXPO CENTER CAP PROJECTS * 35520000 - MT AMERICA EXPO CENTER OPS * 35509900 - SPCC RESERVE CAPITAL PROJECTS * 35500000 - SALT PALACE CONV CTR OPS (SPCC)						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	20,467	629	29,473	19,838	9,635	20,201	266	15,192	(30,637)
REVENUE	18,627	11,448	16,627	7,178	9,448	35,636	(17,010)	32,825	(14,198)
NON-OPERATING REVENUE	10	-	10	10	-	10	-	465	(455)
INVESTMENT EARNINGS	10	-	10	10	-	10	-	465	(455)
429005 Interest - Time Deposits	10	-	10	10	-	10	-	460	(450)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	5	(5)
OPERATING REVENUE	7,146	(22)	7,146	7,168	(22)	9,314	(2,167)	18,636	(11,489)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	155	(155)
419010 Capital Contributions-General	-	-	-	-	-	-	-	155	(155)
CHARGES FOR SERVICES	7,146	(22)	7,146	7,168	(22)	9,314	(2,167)	18,481	(11,334)
427060 Sp/St/Ep Operating Revenue	7,146	(22)	7,146	7,168	(22)	9,314	(2,167)	18,481	(11,334)
TRANSFERS IN AND OTHER FINANCING SOU	11,470	11,470	9,470	-	9,470	26,313	(14,843)	13,724	(2,254)
OFS - DEBT PROCEEDS	-	-	-	-	-	19,675	(19,675)	-	-
710100 Ofs Str Bond Proceeds-Principal	-	-	-	-	-	19,675	(19,675)	-	-
OFS TRANSFERS IN	11,470	11,470	9,470	-	9,470	6,638	4,832	13,724	(2,254)
720005 Ofs Transfers In	11,470	11,470	9,470	-	9,470	6,638	4,832	13,724	(2,254)
EXPENSE	33,709	1,976	41,315	31,732	9,582	58,013	(24,304)	50,148	(16,439)
OPERATING EXPENSE	27,614	608	36,620	27,006	9,614	29,515	(1,901)	33,828	(6,214)
EMPLOYEE COMPENSATION	-	-	-	-	-	(320)	320	-	-
601095 Budgeted Pers Underexpend	-	-	-	-	-	(320)	320	-	-
MATERIALS AND SUPPLIES	26,451	529	32,077	25,922	6,155	29,920	(3,469)	32,703	(6,252)
607010 Maintenance - Grounds	-	-	648	-	648	-	-	251	(251)
607015 Maintenance - Buildings	1,660	1,660	6,189	-	6,189	2,401	(740)	1,959	(299)
613030 Printing Development	9,434	(1,374)	9,434	10,808	(1,374)	12,035	(2,600)	11,191	(1,757)
615016 Computer Software Subscription	-	-	-	-	-	-	-	1	(1)
615030 Communication Equip-Noncapital	-	-	-	-	-	-	-	32	(32)
615035 Small Equipment (Non-Computer)	150	150	600	-	600	54	96	248	(98)
615050 Meals And Refreshments	3	(5)	3	8	(5)	8	(5)	1	2
619025 Travel And Transportation	2	-	2	2	-	2	-	17	(15)
625005 Non-Capital Buildings	-	-	-	-	-	-	-	3	(3)
625010 Non-Capital Building Imprvmts	-	-	-	-	-	-	-	10	(10)
635015 (Dont Use!) Cap Leas Principal-Machr	-	-	-	-	-	-	-	85	(85)
639025 Other Professional Fees	103	-	103	103	-	106	(2)	-	103
639035 Contract Management Fee	15,098	98	15,098	15,000	98	15,315	(217)	18,904	(3,806)
OTHER OPERATING EXPENSE 2	1,138	58	1,138	1,080	58	231	907	861	276
663010 Council Overhead Cost	127	7	127	120	7	127	-	129	(2)
663015 Mayor Overhead Cost	266	16	266	251	16	266	-	212	54
663025 Auditor Overhead Cost	92	5	92	87	5	92	-	86	6
663030 District Attorney Overhead Cost	26	-	26	26	-	26	-	2	23
663035 Real Estate Overhead Cost	1	1	1	1	1	1	-	-	1
663040 Info Services Overhead Cost	174	10	174	164	10	174	-	113	61
663045 Purchasing Overhead Cost	83	0	83	82	0	83	-	14	69
663055 Govern Immunity Overhead Cost	164	3	164	161	3	164	-	144	20
663070 Mayor Finance Overhead Cost	205	16	205	189	16	205	-	161	44
667095 Operations Underexpend	-	-	-	-	-	(907)	907	-	-
OTHER NONOPERATING EXPENSE	5	-	5	5	-	5	-	9	(4)
661015 Interest Exp-Arbitrage Rebate	5	-	5	5	-	5	-	-	5
661020 Interest Expense-Capital Leases	-	-	-	-	-	-	-	9	(9)
CAPITAL EXPENDITURES	21	21	3,400	-	3,400	(321)	342	256	(235)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
675010 Improvements Of Buildings	-	-	138	-	138	(380)	380	93	(93)
679005 Office Furn Equip Softwr>5000	21	21	3,263	-	3,263	58	(37)	21	0
679020 Machinery And Equipment	-	-	-	-	-	-	-	142	(142)
NON-OPERATING EXPENSE	4,695	(31)	4,695	4,726	(31)	4,726	(31)	4,623	72
LONG TERM DEBT	4,695	(31)	4,695	4,726	(31)	4,726	(31)	4,623	72
685003 Principal On Notes Payable	88	-	88	88	-	88	-	-	88
685080 2011 Str Qecb Solar Proj-Princ	115	3	115	112	3	112	3	110	5
685084 2014 Str Various Project-Princ	-	(234)	-	234	(234)	234	(234)	226	(226)
685120 2012A Str Salt Pal Exp lii-Pri	-	(3,190)	-	3,190	(3,190)	3,190	(3,190)	3,025	(3,025)
685148 2020 STRRB Taxable- Princ	4,080	4,080	4,080	-	4,080	-	4,080	-	4,080
687003 Interest Exp On Notes Payable	5	-	5	5	-	5	-	-	5
687080 2011 Str Qecb Solar Proj-Int	21	(3)	21	24	(3)	24	(3)	26	(5)
687084 2014 Str Various Project-Int	-	(193)	-	193	(193)	193	(193)	201	(201)
687120 2012A Str Salt Pal Exp lii-Int	-	(875)	-	875	(875)	875	(875)	1,030	(1,030)
687148 2020 STRRB Taxable- Int	381	381	381	-	381	-	381	-	381
689010 Salt Pal Ren Collection Charge	5	-	5	5	-	5	-	4	1
TRANSFERS OUT AND OTHER FINANCING USES	1,400	1,400	-	-	-	23,772	(22,372)	11,697	(10,297)
GOVT-WIDE EXP-DEBT	-	-	-	-	-	19,569	(19,569)	-	-
760205 Ofu Revenue Bond Refunding	-	-	-	-	-	19,569	(19,569)	-	-
OFU TRANSFERS OUT	1,400	1,400	-	-	-	4,203	(2,803)	11,697	(10,297)
770010 Ofu Transfers Out	1,400	1,400	-	-	-	4,203	(2,803)	11,697	(10,297)

CORE MISSION

To improve the area economy by attracting and providing support to conventions, leisure travelers, and visitors to Salt Lake County. Marketing efforts feature the positive differences between Salt Lake and competing destinations. Convention and visitor services are provided to encourage longer stays and future returns.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Visit Salt Lake expands economic vitality through visitor spending in Salt Lake County.				
• Reduce the number of hotel room nights booked and consumed in 2021, plus hotel room nights booked in 2021 to be consumed in future years from 838,946 room nights as of the end of the year 2020 to 690,000 room nights by end of December 2021.	814,511	838,946	377,348	690,000
Visit Salt Lake generates positive messaging about Salt Lake County as a premier travel, tourism and meeting destination.				
• Reduce the advertising value in US Dollars for 'Earned Media', including stories and discussions told via social media, magazines, newspapers, television, radio, etc. from 15,452,181 dollars as of the end of December 2020 to 14,000,000 dollars by end of December 2021.	14,716,363	15,452,181	11,712,399	14,000,000
• Reduce the number of sessions on the VSL Websites from 2,959,000 sessions as of the end of December 2020 to 2,400,000 sessions by end of December 2021.	2,690,000	2,959,000	1,078,590	2,400,000
Visit Salt Lake impacts Salt Lake County's economy by bringing new money into Salt Lake County that improves businesses and both supports and creates jobs in the hospitality industry.				
• Reduce current results of VSL's sales and marketing efforts measured in terms of jobs that Visitor Spending in Salt Lake County supports from 6,000 jobs as of the end of December 2020 to 3,000 jobs by end of December 2021.	6,000	6,000	1,100	3,000
• Reduce current results of VSL's sales and marketing efforts measured in terms of exogenous spending - money that visitors attending meetings, conventions, and tradeshows spend in Salt Lake County's hotels, restaurants, retail stores, attractions, on rental cars, etc. from 400,000,000 dollars as of the end of December 2020 to 250,000,000 dollars by end of December 2021.	400,000,000	400,000,000	73,536,591	250,000,000

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	11,093	(1,379) (12.4%)	9,715	(1,379) (12.4%)	9,715
COUNTY FUNDING	11,093	(1,379) (12.4%)	9,715	(1,379) (12.4%)	9,715
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Visitor Promotion Contract Prgm	-	9,715	9,715	-	-	(1,379)	(1,379)	-	-	-	-	-
SUBTOTAL	-	9,715	9,715	-	-	(1,379)	(1,379)	-	-	-	-	-
TOTAL CONVENTION/ VISITOR SALES & MARKETING	-	9,715	9,715	-	-	(1,379)	(1,379)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)							
	Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[20452]	REDUCTION AMOUNT	Visit Salt Lake Budget Reduction		-	(1,378,743)	(1,378,743)
	FUTURE YEARS ADJUSTMENT: 602,574						
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	(1,378,743)	(1,378,743)
	TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
	TOTAL STRESS TEST REDUCTIONS:				-	-	-

REVENUE AND EXPENDITURE DETAIL

Convention/Visitor Sales & Marketing

Funds Selected			Organizations Selected						
290 - VISITOR PROMOTION FUND			36000000 - VISITOR PROMOTION CONTRACT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	9,715	(1,379)	9,715	11,093	(1,379)	11,093	(1,379)	11,429	(1,714)
EXPENSE	9,715	(1,379)	9,715	11,093	(1,379)	11,093	(1,379)	22,530	(12,816)
OPERATING EXPENSE	9,715	(1,379)	9,715	11,093	(1,379)	11,093	(1,379)	11,429	(1,714)
EMPLOYEE COMPENSATION	-	-	-	-	-	(320)	320	-	-
601095 Budgeted Pers Underexpend	-	-	-	-	-	(320)	320	-	-
MATERIALS AND SUPPLIES	9,439	(1,379)	9,439	10,818	(1,379)	12,045	(2,605)	11,209	(1,770)
613030 Printing Development	9,434	(1,374)	9,434	10,808	(1,374)	12,035	(2,600)	11,191	(1,757)
615050 Meals And Refreshments	3	(5)	3	8	(5)	8	(5)	1	2
619025 Travel And Transportation	2	-	2	2	-	2	-	17	(15)
OTHER OPERATING EXPENSE 2	275	-	275	275	-	(632)	907	220	55
663010 Council Overhead Cost	45	-	45	45	-	45	-	43	2
663015 Mayor Overhead Cost	93	-	93	93	-	93	-	78	15
663025 Auditor Overhead Cost	32	-	32	32	-	32	-	28	4
663030 District Attorney Overhead Cost	1	-	1	1	-	1	-	-	1
663040 Info Services Overhead Cost	59	-	59	59	-	59	-	35	24
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	45	-	45	45	-	45	-	35	10
667095 Operations Underexpend	-	-	-	-	-	(907)	907	-	-
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	-	-	11,102	(11,102)
OFU TRANSFERS OUT	-	-	-	-	-	-	-	11,102	(11,102)
770010 Ofu Transfers Out	-	-	-	-	-	-	-	11,102	(11,102)

CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meetings, public shows and events and managing the County's world-class convention, exhibition, trade show and meeting facilities.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
The Mountain America Expo Center provides cultural and economic benefits to the community through the hosting of local and national events and meetings.				
• Measure the total number of annual attendees at the Mountain America Expo Center.	685,771	700,000	236,417	445,700
• Measure the number of annual events hosted at the Mountain America Expo Center.	242	250	45	100
• Measure the amount of revenue earned at the Mountain America Expo Center.	4,929,434	5,000,000	2,952,095	2,388,400
• Increase current levels of customer satisfaction of Mountain America Expo Center facility clients (on a scale of 1 - 5).	4.7	4.75	4.7	4.7
• Increase the amount of materials used in the facility operation that can be removed from landfill streams. This is accomplished through upcycling, recycling, food rescue, and food waste diverted to the anaerobic digester.	28%	33%	-	40%

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
<u>OPERATING</u>					
EXPENDITURES	3,903	(31) (0.8%)	3,871	(31) (0.8%)	3,871
REVENUE	3,425	(1,036) (30.3%)	2,388	(1,036) (30.3%)	2,388
COUNTY FUNDING	478	1,005 210.3%	1,483	1,005 210.3%	1,483
<u>CAPITAL PROJECT & RELATED ORGS</u>					
COUNTY FUNDING	-	491 0.0%	491	491 0.0%	491
<u>FTE</u>	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Mt America Expo Ctr Operations	2,388	3,871	1,483	-	(1,036)	(31)	1,005	-	-	(989)	(989)	-
SUBTOTAL	2,388	3,871	1,483	-	(1,036)	(31)	1,005	-	-	(989)	(989)	-
Mt America Expo Ctr Capital Projects Prgm	-	491	491	-	-	491	491	-	-	-	-	-
TOTAL MOUNTAIN AMERICA EXPOSITION CENTER OPS	2,388	4,363	1,974	-	(1,036)	460	1,496	-	-	(989)	(989)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
2	[15911]	NEW REQUEST	Mountain America Expo 2021 Operating Budget Adjustment	-	1,005,022	1,005,022
[OpExp: -31,085; OpRev: -1,036,107] Mountain America Expo 2021 Operating Budget Request: Budgeted event activity for 2021 is projected to be less than what the June adjusted budget amounts were originally projected at. We originally anticipated event activity coming back in the fall of 2020 which was not able to happen. Consequently, the base amounts for 2020 ended up being above what we expect to realize from actual event activity. Event activity will continue to be down through 2021 and this has caused the request for additional county funding above the 2020 base amounts. Expenses were reduced from the 2020 budget but further cuts would impact the ability to service events we are projecting or handle additional events that may come on line that are not projected.						
3	[16157]	STRESS TEST REDUCTION	Mt America Stress Test 2021	-	(25,999)	-
Mt America Stress Test 2021: There is the potential that we could cut up to \$250K to \$300K in full time salaries and wages for 2021 and still manage the event levels we have projected. This cut in expenses however would severely impact the ability to develop and grow event activity into the future. If we were to cut additional expense to meet the 5% stress test we would need to consider discontinuing operations at the Exposition center and perhaps move event activity to the Salt Palace.						
4	[16158]	STRESS TEST REDUCTION	Reverse MAEC COVID Cut Restore Request	-	(963,032)	-
5% Stress - Reverse Operating Budget Request: Budgeted event activity for 2021 is projected to be less than what the June adjusted budget amounts were originally projected at. We originally anticipated event activity coming back in the fall of 2020 which was not able to happen. Consequently, the base amounts for 2020 ended up being above what we expect to realize from actual event activity. Event activity will continue to be down through 2021 and this has caused the request for additional county funding above the 2020 base amounts. Expenses were reduced from the 2020 budget but further cuts would impact the ability to service events we are projecting or handle additional events that may come on line that are not projected.						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	1,005,022	1,005,022
TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	(989,031)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
<i>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</i>						
TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:				-	491,026	491,026
TOTAL STRESS TEST REDUCTIONS:				-	-	-

REVENUE AND EXPENDITURE DETAIL

Mountain America Exposition Center Ops

Funds Selected			Organizations Selected						
182 - MT AMERICA EXPO CENTER FUND			35520000 - MT AMERICA EXPO CENTER OPS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,483	1,005	1,483	478	1,005	(769)	2,252	(696)	2,179
REVENUE	2,393	(1,036)	2,393	3,430	(1,036)	4,677	(2,284)	5,106	(2,713)
NON-OPERATING REVENUE	5	-	5	5	-	5	-	175	(170)
INVESTMENT EARNINGS	5	-	5	5	-	5	-	175	(170)
429005 Interest - Time Deposits	5	-	5	5	-	5	-	174	(169)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	1	(1)
OPERATING REVENUE	2,388	(1,036)	2,388	3,425	(1,036)	4,672	(2,284)	4,931	(2,542)
CHARGES FOR SERVICES	2,388	(1,036)	2,388	3,425	(1,036)	4,672	(2,284)	4,931	(2,542)
427060 Sp/St/Ep Operating Revenue	2,388	(1,036)	2,388	3,425	(1,036)	4,672	(2,284)	4,931	(2,542)
EXPENSE	5,271	1,369	3,871	3,903	(31)	3,903	1,369	4,830	441
OPERATING EXPENSE	3,871	(31)	3,871	3,903	(31)	3,903	(31)	4,235	(364)
MATERIALS AND SUPPLIES	3,711	(31)	3,711	3,742	(31)	3,742	(31)	4,104	(393)
639035 Contract Management Fee	3,711	(31)	3,711	3,742	(31)	3,742	(31)	4,104	(393)
OTHER OPERATING EXPENSE 2	161	-	161	161	-	161	-	131	30
663010 Council Overhead Cost	16	-	16	16	-	16	-	20	(3)
663015 Mayor Overhead Cost	34	-	34	34	-	34	-	26	8
663025 Auditor Overhead Cost	12	-	12	12	-	12	-	13	(1)
663035 Real Estate Overhead Cost	1	-	1	1	-	1	-	-	1
663040 Info Services Overhead Cost	24	-	24	24	-	24	-	20	5
663045 Purchasing Overhead Cost	22	-	22	22	-	22	-	0	22
663055 Govern Immunity Overhead Cost	32	-	32	32	-	32	-	28	4
663070 Mayor Finance Overhead Cost	20	-	20	20	-	20	-	24	(5)
TRANSFERS OUT AND OTHER FINANCING US	1,400	1,400	-	-	-	-	1,400	595	805
OFU TRANSFERS OUT	1,400	1,400	-	-	-	-	1,400	595	805
770010 Ofu Transfers Out	1,400	1,400	-	-	-	-	1,400	595	805

REVENUE AND EXPENDITURE DETAIL

Mountain America Exposition Center Ops

Funds Selected			Organizations Selected						
182 - MT AMERICA EXPO CENTER FUND			35529900 - MT AMERICA EXPO CENTER CAP PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	491	491	491	-	491	46	445	426	65
REVENUE	150	150	-	-	-	-	150	547	(397)
TRANSFERS IN AND OTHER FINANCING SOU	150	150	-	-	-	-	150	547	(397)
OFS TRANSFERS IN	150	150	-	-	-	-	150	547	(397)
720005 - OfS Transfers In	150	150	-	-	-	-	150	547	(397)
EXPENSE	491	491	491	-	491	46	445	426	65
OPERATING EXPENSE	491	491	491	-	491	46	445	426	65
MATERIALS AND SUPPLIES	459	459	459	-	459	35	424	369	89
607010 - Maintenance - Grounds	-	-	-	-	-	-	-	251	(251)
607015 - Maintenance - Buildings	309	309	309	-	309	5	304	72	236
615030 - Communication Equip-Noncapital	-	-	-	-	-	-	-	32	(32)
615035 - Small Equipment (Non-Computer)	150	150	150	-	150	30	120	11	139
625005 - Non-Capital Buildings	-	-	-	-	-	-	-	3	(3)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
OTHER OPERATING EXPENSE 2	11	11	11	-	11	11	-	16	(5)
663010 - Council Overhead Cost	1	1	1	-	1	1	-	2	(1)
663015 - Mayor Overhead Cost	3	3	3	-	3	3	-	4	(1)
663025 - Auditor Overhead Cost	1	1	1	-	1	1	-	1	(0)
663040 - Info Services Overhead Cost	2	2	2	-	2	2	-	2	0
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	(0)	0
663055 - Govern Immunity Overhead Cost	0	0	0	-	0	0	-	0	0
663070 - Mayor Finance Overhead Cost	3	3	3	-	3	3	-	6	(2)
CAPITAL EXPENDITURES	21	21	21	-	21	-	21	41	(20)
675010 - Improvements Of Buildings	-	-	-	-	-	-	-	(3)	3
679005 - Office Furn Equip Softwr>5000	21	21	21	-	21	-	21	-	21
679020 - Machinery And Equipment	-	-	-	-	-	-	-	44	(44)

CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meeting, public events and managing the County's world-class conventions, exhibition, trade show and meeting facilities.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Salt Palace Convention Center serves as an economic magnet for visitor and convention spending in Utah.				
• Measure the economic impact to our community as a result of hosting conventions at the Salt Palace Convention Center.	239,793,888	245,000,000	0	150,000,000
• Measure the number of events hosted by the Salt Palace Convention Center.	190	200	31	32
• Measure the amount of revenue earned at the Salt Palace Convention Center from event income.	13,516,876	14,000,000	3,877,840	4,935,595
• Increase the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of 1 -5).	4.6	4.65	4.6	4.7
• Increase the amount of materials used in the facility operation that can be removed from landfill streams. This is accomplished through upcycling, recycling, food rescue, and food waste diverted to the anaerobic digester.	63%	70%	-	70%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	12,006	129 1.1%	12,135	129 1.1%	12,135
REVENUE	3,744	1,014 27.1%	4,758	1,014 27.1%	4,758
COUNTY FUNDING	8,262	(885) (10.7%)	7,377	(885) (10.7%)	7,377
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	5	- 0.0%	5	- 0.0%	5
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	10,403 0.0%	10,403	1,398 0.0%	1,398
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Spcc Operations	4,758	12,135	7,377	-	1,014	129	(885)	-	-	-	-	-
SUBTOTAL	4,758	12,135	7,377	-	1,014	129	(885)	-	-	-	-	-
Spcc Expansion Iii	-	5	5	-	-	-	-	-	-	-	-	-
Spcc Qecb Solar Project	-	-	-	-	-	-	-	-	-	-	-	-
Spcc Reserve Capital Projects Prgm	-	10,403	10,403	-	-	10,403	10,403	-	-	-	-	-
TOTAL RAMPTON SALT PALACE CONVENTION CENTER OPS	4,758	22,543	17,785	-	1,014	10,532	9,518	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID	Request Description					
3	[15906]	NEW REQUEST	Salt Palace 2021 Operating Budget adjustment	-	(569,381)	(569,381)
		[OpExp: 140,934; OpRev: 710,315] Salt Palace 2021 Operating Budget Request: Budgeted event activity for 2021 is projected to be just slightly above 2020 adjusted budget amount for revenues. We expect the impact of COVID-19 to reach into the 2nd quarter dramatically and also to impact other events through the remainder of the year. We have budgeted for events on a conservative basis, believing that many events will either cancel their events or delay further into the future. The expenses are projected to be less than the 2020 adjusted budget and will correspond with the reduced projected event activity. These projections will allow us to project a lesser County funding amount than the adjusted base for 2020.				
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		-	(569,381)	(569,381)
		TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
		TOTAL STRESS TEST REDUCTIONS:		-	-	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>						
		TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:		-	10,403,498	1,397,587
		TOTAL STRESS TEST REDUCTIONS:		-	-	-

REVENUE AND EXPENDITURE DETAIL

Rampton Salt Palace Convention Center Ops

Funds Selected			Organizations Selected						
180 - RAMPTON SALT PALACE CONV CTR FUND			35500000 - SALT PALACE CONV CTR OPS (SPCC)						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	7,381	(885)	7,381	8,267	(885)	7,686	(305)	1,793	5,588
REVENUE	15,633	11,884	14,233	3,749	10,484	30,959	(15,326)	21,127	(5,494)
NON-OPERATING REVENUE	5	-	5	5	-	5	-	289	(284)
INVESTMENT EARNINGS	5	-	5	5	-	5	-	289	(284)
429005 Interest - Time Deposits	5	-	5	5	-	5	-	285	(280)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	4	(4)
OPERATING REVENUE	4,758	1,014	4,758	3,744	1,014	4,642	116	13,550	(8,792)
CHARGES FOR SERVICES	4,758	1,014	4,758	3,744	1,014	4,642	116	13,550	(8,792)
427060 Sp/St/Ep Operating Revenue	4,758	1,014	4,758	3,744	1,014	4,642	116	13,550	(8,792)
TRANSFERS IN AND OTHER FINANCING SOUI	10,870	10,870	9,470	-	9,470	26,313	(15,443)	7,287	3,583
OFS - DEBT PROCEEDS	-	-	-	-	-	19,675	(19,675)	-	-
710100 Ofc Str Bond Proceeds-Principal	-	-	-	-	-	19,675	(19,675)	-	-
OFS TRANSFERS IN	10,870	10,870	9,470	-	9,470	6,638	4,232	7,287	3,583
720005 Ofc Transfers In	10,870	10,870	9,470	-	9,470	6,638	4,232	7,287	3,583
EXPENSE	16,834	97	16,834	16,737	97	40,826	(23,992)	19,966	(3,132)
OPERATING EXPENSE	12,139	129	12,139	12,010	129	12,328	(188)	15,343	(3,204)
MATERIALS AND SUPPLIES	11,490	129	11,490	11,362	129	11,679	(188)	14,883	(3,392)
635015 (Dont Use!) Cap Leas Principal-Machr	-	-	-	-	-	-	-	85	(85)
639025 Other Professional Fees	103	-	103	103	-	106	(2)	-	103
639035 Contract Management Fee	11,387	129	11,387	11,258	129	11,573	(186)	14,798	(3,411)
OTHER OPERATING EXPENSE 2	644	-	644	644	-	644	-	451	193
663010 Council Overhead Cost	59	-	59	59	-	59	-	58	1
663015 Mayor Overhead Cost	124	-	124	124	-	124	-	95	28
663025 Auditor Overhead Cost	43	-	43	43	-	43	-	38	5
663030 District Attorney Overhead Cost	24	-	24	24	-	24	-	2	22
663040 Info Services Overhead Cost	81	-	81	81	-	81	-	51	30
663045 Purchasing Overhead Cost	61	-	61	61	-	61	-	14	47
663055 Govern Immunity Overhead Cost	129	-	129	129	-	129	-	113	16
663070 Mayor Finance Overhead Cost	124	-	124	124	-	124	-	80	44
OTHER NONOPERATING EXPENSE	5	-	5	5	-	5	-	9	(4)
661015 Interest Exp-Arbitrage Rebate	5	-	5	5	-	5	-	-	5
661020 Interest Expense-Capital Leases	-	-	-	-	-	-	-	9	(9)
NON-OPERATING EXPENSE	4,695	(31)	4,695	4,726	(31)	4,726	(31)	4,623	72
LONG TERM DEBT	4,695	(31)	4,695	4,726	(31)	4,726	(31)	4,623	72
685003 Principal On Notes Payable	88	-	88	88	-	88	-	-	88
685080 2011 Str Qecb Solar Proj-Princ	115	3	115	112	3	112	3	110	5
685084 2014 Str Various Project-Princ	-	(234)	-	234	(234)	234	(234)	226	(226)
685120 2012A Str Salt Pal Exp Iii-Pri	-	(3,190)	-	3,190	(3,190)	3,190	(3,190)	3,025	(3,025)
685148 2020 STRRB Taxable- Princ	4,080	4,080	4,080	-	4,080	-	4,080	-	4,080
687003 Interest Exp On Notes Payable	5	-	5	5	-	5	-	-	5
687080 2011 Str Qecb Solar Proj-Int	21	(3)	21	24	(3)	24	(3)	26	(5)
687084 2014 Str Various Project-Int	-	(193)	-	193	(193)	193	(193)	201	(201)
687120 2012A Str Salt Pal Exp Iii-Int	-	(875)	-	875	(875)	875	(875)	1,030	(1,030)
687148 2020 STRRB Taxable- Int	381	381	381	-	381	-	381	-	381
689010 Salt Pal Ren Collection Charge	5	-	5	5	-	5	-	4	1
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	23,772	(23,772)	-	-
GOVT-WIDE EXP-DEBT	-	-	-	-	-	19,569	(19,569)	-	-
760205 Ofu Revenue Bond Refunding	-	-	-	-	-	19,569	(19,569)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	4,203	(4,203)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	4,203	(4,203)	-	-

REVENUE AND EXPENDITURE DETAIL

Rampton Salt Palace Convention Center Ops

Funds Selected			Organizations Selected						
180 - RAMPTON SALT PALACE CONV CTR FUND			35509900 - SPCC RESERVE CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,398	1,398	10,403	-	10,403	2,145	(748)	2,240	(843)
REVENUE	450	450	-	-	-	-	450	6,045	(5,595)
OPERATING REVENUE	-	-	-	-	-	-	-	155	(155)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	155	(155)
419010 - Capital Contributions-General	-	-	-	-	-	-	-	155	(155)
TRANSFERS IN AND OTHER FINANCING SOU	450	450	-	-	-	-	450	5,890	(5,440)
OFS TRANSFERS IN	450	450	-	-	-	-	450	5,890	(5,440)
720005 - Ofs Transfers In	450	450	-	-	-	-	450	5,890	(5,440)
EXPENSE	1,398	1,398	10,403	-	10,403	2,145	(748)	2,395	(998)
OPERATING EXPENSE	1,398	1,398	10,403	-	10,403	2,145	(748)	2,395	(998)
MATERIALS AND SUPPLIES	1,351	1,351	6,978	-	6,978	2,420	(1,069)	2,137	(786)
607010 - Maintenance - Grounds	-	-	648	-	648	-	-	0	(0)
607015 - Maintenance - Buildings	1,351	1,351	5,880	-	5,880	2,396	(1,044)	1,887	(535)
615016 - Computer Software Subscription	-	-	-	-	-	-	-	1	(1)
615035 - Small Equipment (Non-Computer)	-	-	450	-	450	25	(25)	237	(237)
625010 - Non-Capital Building Imprvmnts	-	-	-	-	-	-	-	10	(10)
639035 - Contract Management Fee	-	-	-	-	-	-	-	2	(2)
OTHER OPERATING EXPENSE 2	46	46	46	-	46	46	-	43	3
663010 - Council Overhead Cost	6	6	6	-	6	6	-	7	(1)
663015 - Mayor Overhead Cost	13	13	13	-	13	13	-	9	4
663025 - Auditor Overhead Cost	4	4	4	-	4	4	-	5	(0)
663035 - Real Estate Overhead Cost	1	1	1	-	1	1	-	-	1
663040 - Info Services Overhead Cost	8	8	8	-	8	8	-	6	2
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	0
663055 - Govern Immunity Overhead Cost	2	2	2	-	2	2	-	2	0
663070 - Mayor Finance Overhead Cost	12	12	12	-	12	12	-	15	(3)
CAPITAL EXPENDITURES	-	-	3,380	-	3,380	(321)	321	215	(215)
675010 - Improvements Of Buildings	-	-	138	-	138	(380)	380	96	(96)
679005 - Office Furn Equip Softwr>5000	-	-	3,242	-	3,242	58	(58)	21	(21)
679020 - Machinery And Equipment	-	-	-	-	-	-	-	98	(98)

CORE MISSION

The Office of Criminal Justice Initiatives advances solutions to the County’s criminal justice challenges by convening and staffing the Criminal Justice Advisory Council and its workgroups, conducting criminal justice system analysis, supporting innovative programming, and advising the Mayor on criminal justice issues.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Keep residents safe, reduce recidivism, and help individuals re-enter society				
• Increase the number of individuals receiving criminal record expungement navigation support	348	700	1,200	2,100
• Reduce the 3 year recidivism rate for Salt Lake County offenders (Discontinued Indicator)	50%	47%	-	-
• Increase self-service functionality of Salt Lake County’s Expungement Navigation Website by building the elements of self-service functionality.	0	0	0	1
Make information, data, and analysis about criminal justice process and performance available and accessible to system stakeholders and the public in order to inform operations, evaluate performance, and advance transparency.				
• Increase the number of public-facing system dashboards	1	3	2	5
• Increase the number of cross-agency program evaluations (Discontinued Indicator)	1	3	0	0
• Create a publicly available, navigable, and comprehensive system process map.	0	0	0	1

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	725	210 28.9%	935	215 29.6%	940
REVENUE	-	100 0.0%	100	100 0.0%	100
COUNTY FUNDING	725	110 15.1%	835	115 15.8%	840
FTE	5.00	1.00 0.0%	5.00	- 0.0%	5.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Cjac Administration	-	835	835	4.00	-	110	110	-	-	(146)	(146)	-
Expungement Assistance Grant	100	100	-	1.00	100	100	-	-	-	-	-	-
SUBTOTAL	100	935	835	5.00	100	210	110	-	-	(146)	(146)	-
TOTAL CRIMINAL JUSTICE ADVISORY COUNCIL	100	935	835	5.00	100	210	110	-	-	(146)	(146)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[15790] NEW REQUEST Expungement Assistance Program Grant Renewal</p> <p>[OpExp: 100,000; OpRev: 100,000] Expungement Assistance Program Grant: We are renewing our Expungement Assistance Grant. The program is budget neutral. We have been in contact with CCJJ, and while we cannot formally apply for the grant funds to be renewed until December, we have received assurances that it is likely to be renewed. They are receiving the JAG funds and anticipate they will be able to fund this program for 2021. (2021 will be the third and final year). Here is the program description from the original request: As part of Operation Rio Grande, Salt Lake County launched the State's first ever Expungement Day event in April 2018. The event was a huge success. To continue and build on that success, the Salt Lake County Criminal Justice Advisory Council (CJAC) applied for, and has been awarded a \$200K Justice Assistance Grant (JAG) to fund an Expungement Assistance Program for 2019. CJAC will use grant funding to make the expungement process cheaper and more accessible to residents in Salt Lake County. Grant funding will be used for three primary purposes: 1) to develop an online portal that will allow individuals to submit expungement petitions online; 2) to hire one part-time staff member to work as an Expungement Navigator to assist individuals who are in need of expungement services; 3) to help cover the cost of Bureau of Criminal Identification (BCI) application and certificate fees for individuals who can demonstrate they cannot afford to pay them. [Total Expense: (\$100,000); Operating Revenue: (\$100,000)] [Org/Program Impacted: EXPUNGEMENT ASSISTANCE GRANT]"</p>	1.00	-	1,003
2	<p>[15980] COVID 19 BUDGET ADJUSTMENT Reverse COVID Cut of CJAC Vacant FTE</p> <p>CJI requests the that the COVID related budget reduction of be restored for CJI's vacant FTE position for a Policy and Projects Coordinator. The vacant position is critically needed to support the initiatives planned for 2021 by the Mayor and the Criminal Justice Advisory Council. CJI/ CJAC 's scope of work has expanded within the last calendar year, with the addition of staffing duties for the Council on Diversity Affairs- Subcommittee on Criminal Justice and Law Enforcement, created in June 2020. Additionally, at the August 12, 2020 CJAC meeting, the Criminal Justice Advisory Council voted to adopt a year-long workplan which includes the work of 5 working groups, 3 of which are new. CJI/CJAC current staff is missing key skill sets and bandwidth to support the scope of work tasked to CJI/ CJAC, specifically in the areas of policy research, supporting strategic funding opportunities and in, supporting the work of CJAC workgroups.</p>	-	109,749	109,749
3	<p>[16024] STRESS TEST REDUCTION Do Not Reverse COVID Cut of CJAC Vacant FTE</p> <p>To not restore CJI's vacant FTE position for a Policy and Projects Coordinator would severely limit CJI's fulfill it's Mandate. The vacant position is critically needed to support the initiatives planned for 2021 by the Mayor and the Criminal Justice Advisory Council. CJI/ CJAC 's scope of work has expanded within the last calendar year, with the addition of staffing duties for the Council on Diversity Affairs- Subcommittee on Criminal Justice and Law Enforcement, created in June 2020. Additionally, at the August 12, 2020 CJAC meeting, the Criminal Justice Advisory Council voted to adopt a year-long workplan which includes the work of 5 working groups, 3 of which are new. CJI/CJAC current staff is missing key skill sets and bandwidth to support the scope of work tasked to CJI/ CJAC, specifically in the areas of policy research, supporting strategic funding opportunities and in, supporting the work of CJAC workgroups.</p>	-	(109,749)	-
4	<p>[16027] STRESS TEST REDUCTION Cut CJI Professional fees funding</p> <p>A cut of this size from our professional fees budget would harm CJI's ability support and carry out initiatives planned for 2021 by the Mayor and the Criminal Justice Advisory Council. These funds are used for subcontracting out for specialty services CJI staff cannot provide. This cut is not recommended.</p>	-	(36,270)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	1.00	109,749	110,752
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(146,019)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	840	115	835	725	110	727	113	852	(12)
REVENUE	100	100	100	-	100	200	(100)	147	(47)
OPERATING REVENUE	100	100	100	-	100	200	(100)	147	(47)
OPERATING GRANTS & CONTRIBUTIO	100	100	100	-	100	200	(100)	147	(47)
415000 Federal Government Grants	100	100	100	-	100	200	(100)	147	(47)
EXPENSE	940	215	935	725	210	927	13	998	(58)
OPERATING EXPENSE	940	215	935	725	210	927	13	998	(58)
EMPLOYEE COMPENSATION	499	197	494	302	192	385	114	281	218
601005 Elected And Exempt Salary	202	10	200	191	8	191	10	111	91
601020 Lump Sum Vacation Pay	1	-	1	1	-	1	-	-	1
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	37	(68)	37	105	(68)	105	(68)	68	(31)
601040 Time Limited Employees	123	123	122	-	122	54	70	17	107
601050 Temporary Seasonal Emergency	-	-	-	-	-	-	-	14	(14)
601095 Budgeted Pers Underexpend	(25)	85	(25)	(110)	85	(110)	85	-	(25)
603005 Social Security Taxes	28	1	27	26	1	30	(3)	16	12
603025 Retirement Or Pension Contrib	37	(6)	37	43	(7)	52	(15)	27	11
603040 Ltd Contributions	1	0	1	1	0	1	0	1	1
603045 Supplemental Retirement (401K)	23	15	23	8	15	8	15	8	16
603050 Health Insurance Premiums	65	36	65	29	36	45	19	18	47
603055 Employee Serv Res Fund Charges	6	-	6	6	-	6	-	4	2
MATERIALS AND SUPPLIES	178	18	178	160	18	279	(101)	158	20
607040 Facilities Management Charges	1	-	1	1	-	1	-	2	(2)
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	0	0
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	0	0
613005 Printing Charges	2	-	2	2	-	2	-	1	0
615005 Office Supplies	2	-	2	2	-	2	-	2	(0)
615016 Computer Software Subscription	1	-	1	1	-	1	-	-	1
615020 Computer Software < 3000	1	-	1	1	-	1	-	-	1
615025 Computer Components < 3000	2	-	2	2	-	2	-	3	(1)
615035 Small Equipment (Non-Computer)	1	-	1	1	-	1	-	2	(1)
615040 Postage	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	7	-	7	7	-	7	-	8	(1)
615055 Volunteer Awards	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	-	-	-	-	-	-	-	1	(1)
617015 Maintenance - Software	52	-	52	52	-	52	-	-	52
619025 Travel And Transportation	8	-	8	8	-	8	-	5	3
621020 Telephone	0	-	0	0	-	0	-	1	(1)
621025 Mobile Telephone	2	-	2	2	-	2	-	1	1
633010 Rent - Buildings	17	-	17	17	-	17	-	17	-
639025 Other Professional Fees	83	18	83	65	18	184	(101)	114	(31)
OTHER OPERATING EXPENSE 2	263	-	263	263	-	263	-	559	(296)
663010 Council Overhead Cost	2	-	2	2	-	2	-	1	0
663015 Mayor Overhead Cost	7	-	7	7	-	7	-	190	(183)
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	1	0
663030 District Attorney Overhead Cost	9	-	9	9	-	9	-	13	(4)
663040 Info Services Overhead Cost	232	-	232	232	-	232	-	299	(67)
663045 Purchasing Overhead Cost	1	-	1	1	-	1	-	(0)	1
663050 Human Resources Overhead Cost	8	-	8	8	-	8	-	5	3
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	3	-	3	3	-	3	-	16	(13)
667005 Contributions	-	-	-	-	-	-	-	33	(33)

CORE MISSION

As we look to the future we choose to create, a healthy community – built on healthy people, healthy places, expanded opportunities, and responsive government.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Government will work effectively with partners to address social systemic issues.				
• Increase capacity by identifying new funding and/or partnership opportunities to address social systemic issues including homelessness, criminal justice, and behavioral health.	1	4	2	6
• Increase County engagement in county-wide efforts addressing homelessness and other existing efforts that intersect with homelessness to help individuals.	0	0	104	115
Salt Lake County welcomes New Americans and provides opportunities to maximize their economic, social and civic potential.				
• Develop a new engagement system for new American led community-based organizations to participate in the development and implementation of programs/projects in Salt Lake County.	0	0	0	1
• ONA will look to create a baseline to measure success in communicating on social and digital platforms with new American communities.	0	0	0	1
• Increase the capacity of community-based organizations to serve the needs of new Americans by identifying two new public/private funding opportunities	0	0	0	2
Salt Lake County is reflective of the residents we serve; welcomes and supports the uniqueness and individuality of all residents, employees and visitors to our community.				
• Increase the subscription membership and open rate for the Diversity and Inclusion newsletter.	0	0	2,977	5,500
• The percentage of Diversity and Inclusion documents to the community, that will be translated into at least two other languages.	-	-	-	0.25%
• Implement five action items identified in the Council of Diversity Affairs Action Plan.	0	0	0	5

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	6,615	971 14.7%	7,586	828 12.5%	7,443
REVENUE	283	589 208.4%	871	589 208.4%	871
COUNTY FUNDING	6,333	382 6.0%	6,715	239 3.8%	6,572
FTE	36.75	3.00 8.2%	39.75	1.00 2.7%	37.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Administration Prgm	0	3,353	3,353	16.00	-	132	132	(1.00)	-	(305)	(305)	-
Diversity And Inclusion	3	169	166	1.00	-	118	118	1.00	-	(6)	(6)	-
Human Services Admin	-	787	787	6.00	-	(3)	(3)	-	-	(39)	(39)	-
New Americans And Refugees	115	331	216	1.75	50	(3)	(53)	-	-	(23)	(23)	-
Community Service Admin	-	572	572	4.00	-	-	-	-	-	(28)	(28)	-
Public Works And Municipal Services	-	355	355	2.00	-	0	0	-	-	(18)	(18)	-
Administrative Services	-	329	329	2.00	-	0	0	-	-	-	-	-
Data And Innovation	-	458	458	4.00	-	206	206	2.00	-	(255)	(255)	(2.25)
Initiatives And Special Projects	-	573	573	1.00	-	-	-	-	-	(25)	(25)	-
Continuum-care Grant	230	135	(95)	1.00	16	(2)	(18)	-	-	-	-	-
AmeriCorps	357	357	-	1.00	357	357	-	1.00	-	-	-	-
Emergency Food And Shelter Grant	7	7	-	-	7	7	-	-	-	-	-	-
Hud Coordinated Entry	158	158	-	-	158	158	-	-	-	-	-	-
SUBTOTAL	871	7,586	6,715	39.75	589	971	382	3.00	-	(699)	(699)	(2.25)
TOTAL MAYOR ADMINISTRATION	871	7,586	6,715	39.75	589	971	382	3.00	-	(699)	(699)	(2.25)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[20408] NEW REQUEST Transfer AmeriCorps FTE from ORD to Mayor Admin</p> <p>[OpExp: 357,227; OpRev: 357,227]</p> <p>The AmeriCorps Most Vulnerable Populations (MVP) program serves Salt Lake County to alleviate the causes of homelessness and the barriers to stable housing. This is accomplished by a team of AmeriCorps service members, overseen by the AmeriCorps Program Coordinator, who are placed at host sites throughout Salt Lake County. These members provide direct service at these locations and assist with case management, employment and housing classes, mock interviews, landlord relations, home check-ins, and in 2020, COVID 19 related duties. The AmeriCorps goal nationwide is to make a difference in our communities, a goal that our program excels in annually.</p> <p>Since the AmeriCorps MVP program focuses on efforts to alleviate homelessness and works with many of the CoC partners, it makes sense for the Administration of this program to be in the same department as the CoC Program.</p>	1.00	-	917
2	<p>[16149] NEW REQUEST Schusterman Family Foundation Grant</p> <p>[OpExp: 50,000; OpRev: 50,000]</p> <p>The proposed opportunity involves partnering with TNTP as they collect community-level organizing and demographic data to help sharpen efforts in support of community-led transformation.</p> <ul style="list-style-type: none"> Organizations receiving grants will co-design survey instruments with TNTP with the goal of collecting information that could be helpful for future organizing. This could include demographic information, school concerns and/or anecdotal stories of the experiences with school/school-aged children during the pandemic. Organizations will agree to share data with TNTP Bi-weekly check-ins on fund distribution and organizing strategy. At least one collaborative "cohort" call to meet and exchange ideas with other organizations in the project. A short evaluation of the project that shares challenges and opportunities with the program and plans for supporting advocacy. 	-	-	-
3	<p>[15876] GRANT TRUE-UP Continuum of Care Grant True-Up 2021</p> <p>Adjust Continuum of Care Grant amount to match the amount awarded for FY 2021</p>	-	(15,812)	(15,812)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
4	<p>[15867] NEW REQUEST Emergency Food and Shelter Program (EFSP)</p> <p>[OpExp: 7,200; OpRev: 7,200]</p> <p>Since the Emergency Food and Shelter Program (EFSP) was established in 1983, with the signing of the "Jobs Stimulus Bill," Public Law 98-8, the State of Utah (Specifically DWS) has administered this program. Because of the link to homelessness, and the fact that the fund grantees are all in Salt Lake County, it makes sense to have Salt Lake County administer the grant process. This funding source aligns well with the current CoC program that Salt Lake County also administers for the community.</p> <p>For additional background on this program, the original authorizing legislation (PL 100-77) specifically calls for "sensitivity to the transition from temporary shelter to permanent homes and attention to the specialized needs of homeless individuals with mental and physical disabilities and illness and to facilitate access for homeless individuals to other sources of services and benefits."</p> <p>Also in accordance with the legislation, the National Board encourages Local Boards, the decision-making local bodies, to place special emphasis on identification of and assistance to the elderly, families with children, Native Americans and Veterans. In addition, the authorization as revised (PL 102-550) in 1992 requires that a homeless or formerly homeless person serve on the Local Boards.</p>	-	-	-
5	<p>[15868] NEW REQUEST HUD Coordinated Entry Grant</p> <p>[OpExp: 158,491; OpRev: 158,491]</p> <p>Salt Lake County has convened and facilitated community wide efforts to coordinate on ways to most efficiently connect individuals experiencing homelessness with services. Salt Lake County had conducted these activities through the CoC and has utilized CoC planning grant dollars, as well as SLCo general funds, to support these activities. In an effort to provide additional needed resources for these activities, SLCo applied for, and was awarded, funds to further support this effort. The funds from this grant program will be leveraged with other dollars, and will support community wide activities that increase coordination and create system wide efficiencies. The grant funds will allow for a temporary employee to help support these activities.</p>	-	-	-
6	<p>[20530] NEW REQUEST Granicus Boards and Commissions Subscription Renewal</p> <p>Granicus Boards and Commissions Subscription Renewal</p>	-	26,400	26,400
7	<p>[16096] COVID 19 BUDGET ADJUSTMENT Restore \$55K One time Personnel Cut</p> <p>The Mayor's office took a one-time \$55,000 personnel services cut as part of COVID but needs to restore this cut to fully pay existing staff and avoid laying off an existing staff member.</p>	-	55,000	55,000
9	<p>[16064] NEW REQUEST Office of Data and Innovation Reorganization</p> <p>The Office of Data & Innovation would like to request additional funding to reorganize it's current structure to anticipate future growth. The reorganization will include reclassifying The Office of Data and Innovation's current employees as well as making market and equity based salary adjustments. The reorganization will allow The Office of Data and Innovation's to focus on two core missions of the Office - Innovation and Process Improvement and Data analytics.</p>	-	15,000	15,000
11	<p>[16098] COVID 19 BUDGET ADJUSTMENT Restore a Portion of Mayor's Prof Fees Budget</p> <p>Justification: The Mayor's office offered \$100,000 in other professional fees as part of the COVID budget cut. We would like \$35,000 of this returned so that we have flexibility to hire professional expertise as necessary. The ability to hire a contractual professional service as needed (i.e. communications, grant writing etc.) helps us economically meet needs without incurring additional personnel service expenses.</p>	-	35,000	35,000
12	<p>[16105] COVID 19 BUDGET ADJUSTMENT ONA Professional Fees COVID Cut Restore</p> <p>The Office of New Americans often partners with nonprofit organizations on service and research projects to serve immigrant and refugee populations. A modest professional fees budget allows this collaboration with community-based partners, which is a core mission for the program</p>	-	5,286	5,286
13	<p>[16097] COVID 19 BUDGET ADJUSTMENT Restore Temporary Staff Cut by COVID</p> <p>Justification: Interns are an important part of staffing the programs of the Mayor's Office. Providing rich internship experiences to students in partnership with multiple institutions of higher education is an important outreach program for the Mayor's Office. The Mayor's office offered cut internship pay as part of COVID budget reductions but intended this to be a one-time cut. In fact, as part of the equity and inclusion plan, we would like to increase pay for internships to \$12 per hour so that the pool of interns able to fulfill a SL County internship is more inclusive. At minimum wage, only students who don't need to earn funds for college are able to participate. Unpaid internships are inherently unequal as students who need to work through college cannot avail themselves of an unpaid experience. Paying interns is part of the Mayor's equity and inclusion plan.</p>	-	10,000	10,000
14	<p>[16100] NEW REQUEST Inclusive and Equitable Internship Program</p> <p>Justification: We are requesting an additional \$20,219 to fund an inclusive and equitable internship program. Historically we have paid interns minimum wage. Interns are an important part of staffing the programs of the Mayor's Office. Also, providing rich internship experiences to students in partnership with multiple institutions of higher education is an important outreach program for the Mayor's Office. The Mayor's office offered cut internship pay as part of COVID budget reductions but intended this to be a one-time cut. In fact, as part of the equity and inclusion plan, we would like to increase pay for internships to \$12 per hour so that the pool of interns able to fulfill a SL County internship is more inclusive. At minimum wage, only students who don't need to earn funds for college are able to participate. Unpaid internships are inherently unequal as students who need to work through college cannot avail themselves of an unpaid experience. Paying interns is part of the Mayor's equity and inclusion plan.</p>	-	20,219	20,219
15	<p>[16102] NEW REQUEST Other Professional Fees - Language Services</p> <p>An important mission for the Office of Diversity & Inclusion is to provide information in languages accessible to diverse, immigrant, and refugee populations. This program needs to restore the professional services line, so we have funds necessary to have materials translated as part of our equity, access, and inclusion plan.</p>	-	500	500

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
16	[16103]	NEW REQUEST	Translation Services	-	4,500	4,500
	An important mission for the Office of Diversity & Inclusion is to provide information in languages accessible to diverse, immigrant, and refugee populations. The need for these services was heightened during COVID response and it is critical that we provide funds necessary to continue to translate documents an increasing number of materials as part of our equity, access, and inclusion plan.					
17	[16116]	COVID 19 BUDGET ADJUSTMENT	Restore Computer/Print/Supplies COVID Cut	-	3,940	3,940
	We are requesting to restore this budget in its entirety. Historically, these budget line items have been expended in their entirety for a number of different programs Office of New Americans and Inclusion is running. In order to just maintain services, this request need to be restored.					
18	[16120]	COVID 19 BUDGET ADJUSTMENT	Request to Restore Office of Data and Innovation/Admin Svs Ops Budget	-	5,000	5,000
	During the June Covid-19 cuts, the Office of Data and Innovation and Admin Services' operations budget was cut down by 87% combined. We are requesting to restore operations budget to maintain minimum operational capacity in the following accounts: 1. Education & Training \$3,000 2. Computer & Components \$1,500 3. Subscription & Membership \$500					
19	[16099]	COVID 19 BUDGET ADJUSTMENT	Restore a Portion of Comp/Print Supplies.	-	9,700	9,700
	We are requesting \$9,700 of our contra cuts to be restored from Comp/Print Supplies. Our controlled asset replacement schedule will cost our budget \$9,500 in FY2021, at the minimum – this doesn't allow for any replacements due to damage of current controlled assets. Also, our office supply budget is used by N2-100 and N3200, which will need to be enough for 36 employees and their programs/projects.					
20	[16101]	NEW REQUEST	Comp/Print/Supplies - COVID Cut	-	1,200	1,200
	Justification: When the Office of Diversity and Inclusion director position was transferred to Human Resources in April 2020, the computer was transferred with the position. There is currently no computer for the Office of Diversity and Inclusion Director, and we anticipate repurposing a vacancy and hiring a re- tooled Office of Diversity and Inclusion staff position. This restoration would allow us to purchase a laptop/docking station system for the incoming director. If this budget line item isn't restored, we would need to ask IT to use a spare.					
21	[16063]	NEW REQUEST	Performance & Data Analyst FTE Request	1.00	103,131	-
	We are requesting a Data & Performance FTE to support data integration and reporting across agencies. The position will be responsible for collecting, organizing, and analyzing complex data from various sources; design of performance outcomes; identification of metrics/key performance indicators (KPIs); and analysis and assessment to track progress towards outcomes. This role will increase Office of Data and Innovation's capacity to develop custom dashboards and maps to enable data-driven decision making across County programs. In addition to delivering solutions, this role will support The Office of Data and Innovation's efforts to create community among County data analysts and to build capacity across county agencies for data collection, analysis, and reporting.					
22	[16062]	NEW REQUEST	Performance & Innovation Analyst FTE Request	1.00	103,131	-
	We are requesting a Performance & Innovation FTE to support process improvement work County-wide. The new FTE will work closely with all county agencies to train and coach employees to foster a culture of innovation, collaboration, problem solving, and data-driven decision making. Additionally, the position will develop innovative solutions which are aligned with the county's objectives. Solutions may include both innovation in services offered to residents as well as innovation in internal processes. In coordination with the Data & Performance Analyst, this role will increase the Office of Data and Innovation's capacity to help agencies establish and communicate strategic outcomes and performance measures aligned with County strategic priorities.					
30	[16118]	STRESS TEST REDUCTION	Mayor's Admin 5Pct Stress - from Subs/Memberships	-	(149,010)	-
	5% will come out of subscription and memberships – particularly our UAC Membership fees The Utah Association of Counties (UAC) is a statewide organization that represents counties to the state and federal government. UAC is an important organization for Salt Lake County government because of their legislative advocacy at the state and federal levels and are essential in securing state and federal legislation and administration action that is beneficial to the counties. In addition, UAC provides a forum whereby county policy can be formulated so as to represent the interests of Salt Lake County and all of our elected officials. This past year UAC was instrumental in assisting Salt Lake County during the general session but also during the 4 special sessions and has worked closely with cities and towns, the state and the US Treasury on CARES funding during this health crisis as a result of COVID-19. Our membership in UAC is essential during this health crisis and economically difficult times.					
35	[16065]	STRESS TEST REDUCTION	Performance & Innovation Analyst FTE Request	(1.00)	(103,131)	-
	We are requesting a Data & Innovation FTE to support process improvement work County-wide. The new FTE will work closely with all county agencies to train and coach employees to foster a culture of innovation, collaboration, problem solving, and data-driven decision making. Additionally, the position will develop innovative solutions which are aligned with the county's objectives. Solutions may include both innovation in services offered to residents as well as innovation in internal processes. In coordination with the Data & Performance Analyst, this role will increase The Office of Data and Innovation's capacity to help agencies establish and communicate strategic outcomes and performance measures aligned with County strategic priorities.					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
38	[16066]	STRESS TEST REDUCTION Performance & Data Analyst FTE Request The Office of Data and Innovation requests an additional Data & Performance FTE to support data integration and reporting across agencies. The position will be responsible for collecting, organizing, and analyzing complex data from various sources; design of performance outcomes; identification of metrics/key performance indicators (KPIs); and analysis and assessment to track progress towards outcomes. This role will increase The Office of Data and Innovation's capacity to develop custom dashboards and maps to enable data-driven decision making across County programs. In addition to delivering solutions, this role will support The Office of Data and Innovation's efforts to create community among County data analysts and to build capacity across county agencies for data collection, analysis, and reporting.	(1.00)	(103,131)	-
40	[16111]	STRESS TEST REDUCTION Do Not Restore Comp/Print/Supplies - COVID Cut Do Not Restore: When the ODI director position was transferred to Human Resources in April 2020, the computer was transferred with the position. There is currently no computer for the ODI Director, and we anticipate repurposing a vacancy and hiring a re- tooled ODI staff position. This restoration would allow us to purchase a laptop/docking station system for the incoming director. If this budget line item isn't restored, we would need to ask IT to use a spare.	-	(1,200)	-
43	[16109]	STRESS TEST REDUCTION Do Not Restore a Portion of Comp/Print Supplies. Do Not Restore: We are requesting \$9,700 of our contra cuts to be restored from Comp/Print Supplies. Our controlled asset replacement schedule will cost our budget \$9,500 in FY2021, at the minimum – this doesn't allow for any replacements due to damage of current controlled assets. Also, our office supply budget is used by N2-100 and N3200, which will need to be enough for 36 employees and their programs/projects	-	(9,700)	-
46	[16121]	STRESS TEST REDUCTION Request to Restore Office of Data and Innovation/Admin Svs Ops Budget During the June Covid-19 cuts, Office of Data and Innovation and Admin Services' operations budget was cut down by 87% combined. We are requesting to restore operations budget to maintain minimum operational capacity in the following accounts: 1. Education & Training - \$3,000 2. Computer & Components - \$1,500 3. Subscription & Membership - \$500	-	(5,000)	-
48	[16117]	STRESS TEST REDUCTION Do Not Restore Computer/Print/Supplies COVID Cut Reject the following request: We are requesting to restore this budget in its entirety. Historically, these budget line items have been expended in their entirety for a number of different programs Office of New Americans is running. In order to just maintain services, this request need to be restored.	-	(3,940)	-
50	[16112]	STRESS TEST REDUCTION Reject Other Professional Fees - Language Services Reject: An important mission for the Office of Diversity & Inclusion is to provide information in languages accessible to diverse, immigrant, and refugee populations. This program needs to restore the professional services line, so we have funds necessary to have materials translated as part of our equity, access, and inclusion plan	-	(500)	-
53	[16113]	STRESS TEST REDUCTION Reject: Translation Services Reject: An important mission for the Office of Diversity & Inclusion is to provide information in languages accessible to diverse, immigrant, and refugee populations. The need for these services was heightened during COVID response and it is critical that we provide funds necessary to continue to translate documents an increasing number of materials as part of our equity, access, and inclusion plan.	-	(4,500)	-
57	[16119]	STRESS TEST REDUCTION ONA 5Pct Stress from Contributions 5% will come out of contributions. Office of Diversity and Inclusion supports and promotes an inclusive community and government for all. In order to preserve the creation of inclusive programming in our community, we must maintain the small amount of contributions in this budget.	-	(13,289)	-
60	[16115]	STRESS TEST REDUCTION Reject ONA Professional Fees COVID Cut Restore Reject The Office of New Americans often partners with nonprofit organizations on service and research projects to serve immigrant and refugee populations. A modest professional fees budget allows this collaboration with community-based partners, which is a core mission for the program.	-	(5,286)	-
80	[16108]	STRESS TEST REDUCTION Do Not Restore a Portion of Mayor's Prof fees Budget Do Not Restore: The Mayor's office offered \$100,000 in other professional fees as part of the COVID budget cut. We would like \$35,000 of this returned so that we have flexibility to hire professional expertise as necessary. The ability to hire a contractual professional service as needed (i.e. communications, grant writing etc.) helps us economically meet needs without incurring additional personnel service expenses.	-	(35,000)	-
82	[16107]	STRESS TEST REDUCTION Do Not Restore Temporary Staff Cut by COVID Do Not Restore: Interns are an important part of staffing the programs of the Mayor's Office. Providing rich internship experiences to students in partnership with multiple institutions of higher education is an important outreach program for the Mayor's Office. The Mayor's office offered cut internship pay as part of COVID budget reductions but intended this to be a one-time cut. In fact, as part of the equity and inclusion plan, we would like to increase pay for internships to \$12 per hour so that the pool of interns able to fulfill a SL County internship is more inclusive. At minimum wage, only students who don't need to earn funds for college are able to participate. Unpaid internships are inherently unequal as students who need to work through college cannot avail themselves of an unpaid experience. Paying interns is part of the Mayor's equity and inclusion plan.	-	(10,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
84	[16110] STRESS TEST REDUCTION Reject Inclusive and equitable Internship Program Reject Request: We are requesting an additional \$20,219 to fund an inclusive and equitable internship program. Historically we have paid interns minimum wage. Interns are an important part of staffing the programs of the Mayor's Office. Also, providing rich internship experiences to students in partnership with multiple institutions of higher education is an important outreach program for the Mayor's Office. The Mayor's office offered cut internship pay as part of COVID budget reductions but intended this to be a one-time cut. In fact, as part of the equity and inclusion plan, we would like to increase pay for internships to \$12 per hour so that the pool of interns able to fulfill a SL County internship is more inclusive. At minimum wage, only students who don't need to earn funds for college are able to participate. Unpaid internships are inherently unequal as students who need to work through college cannot avail themselves of an unpaid experience. Paying interns is part of the Mayor's equity and inclusion plan.	-	(20,219)	-
86	[16067] STRESS TEST REDUCTION Office of Data and Innovation Reorganization The Office of Data & Innovation would like to request additional funding to reorganize it's current structure to anticipate future growth. The reorganization will include reclassifying Office of Data and Innovation's current employees as well as making market and equity based salary adjustments. The reorganization will allow The Office of Data and Innovation to focus on two core missions of the Office - Innovation and Process Improvement and Data analytics.	-	(15,000)	-
87	[15875] STRESS TEST REDUCTION 5 Pct Stress Reductions MA Initiatives & Spec Projects The following are 5% stress test cuts for the combined initiative and special projects budgets: \$24,820 - Cuts were taken out of 1701, so that they won't impact the federal CoC grant revenue. 1701 cuts - Travel (\$15,000) + Mobile Phone (\$480) + Office Supplies (\$500) + Mileage Reimbursement (\$200) + Education (\$8,640) = \$24,820 items listed in order of feasibility. Travel is the most feasible cut, especially due to COVID-19 - and the fact that we are not traveling anywhere at the moment, nor do we have plans to travel at this time (all conferences are being held virtually). Mobile phone, office supplies, and mileage are all feasible as well. While having education funding is important, if needed, we could make cuts there as well. With listing \$8,640, that still allows some (\$1,360) funding to be used for education, which is better than none.	-	(24,820)	-
90	[16123] STRESS TEST REDUCTION Admin Svs/Office of Data and Innovation 5% Stress Test Administrative Services and Office of Data & Innovation's would be unable to meet the 5% stress test amount without eliminating a 0.25 FTE and temporary salary for our internship program. The operations budget does not have sufficient funds to meet the stress test amount as 87% of its combined operating budget was already cut during the June Covid-19 funding cuts. These cuts will significantly impact The Office of Data and Innovation's ability to deliver timely data analytics and dashboards.	(0.25)	(29,061)	-
97	[16128] STRESS TEST REDUCTION 1020001300 Reduce Community Srvs AA Hours This reduction is not recommended. The Community Services Administrative Assistant is the main contact point for the department. Cutting hours will impact customer service, department coordination and delay purchasing requests and payments. Responsibilities would need to wait until the Administrative Assistant returned or be absorbed by each staff member in her absence.	-	(27,714)	-
102	[16122] STRESS TEST REDUCTION 1020001200 HS 5% Stress Test Human Services administration proposes its 5% stress test in the personnel underspent which is from the vacant position.	-	(39,179)	-
106	[15926] STRESS TEST REDUCTION 5% Stress Test, Dept. 1020001400 Proposing salary cuts was our only option to achieve the 5% stress test because the PW Department operating budget is severely stressed already.	-	(17,746)	-
110	[20531] STRESS TEST REDUCTION Reject Granicus Boards and Commissions Subscription Renewal Reject Granicus Boards and Commissions Subscription Renewal	-	(26,400)	-
111	[16106] STRESS TEST REDUCTION Restore \$55K One time Personnel Cut Do Not Restore; The Mayor's office took a one-time \$55,000 personnel services cut as part of COVID but needs to restore this cut to fully pay existing staff and avoid laying off an existing staff member.	-	(55,000)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	3.00	382,195	176,850
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	(2.25)	(698,826)	-

Funds Selected			Organizations Selected						
310 - ZOOS ARTS AND PARKS FUND * 110 - GENERAL FUND			10200000 - MAYOR ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	6,572	239	6,715	6,333	382	6,277	295	5,938	634
REVENUE	871	589	871	283	589	323	549	361	510
OPERATING REVENUE	871	589	871	283	589	323	549	361	510
OPERATING GRANTS & CONTRIBUTIO	871	589	871	282	589	282	589	249	622
411000 State Government Grants	65	-	65	65	-	65	-	35	30
412000 Local Govt Private Grants	206	206	206	-	206	-	206	-	206
415000 Federal Government Grants	597	383	597	214	383	214	383	211	386
417005 Oprtg Contributions-Restricted	3	-	3	3	-	3	-	3	-
CHARGES FOR SERVICES	0	-	0	0	-	0	-	0	(0)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	0	(0)
441005 Sale-Mtrls Supl Cntrl Assets	0	-	0	0	-	0	-	-	0
INTER/INTRA FUND REVENUES	-	-	-	-	-	40	(40)	112	(112)
431160 Interfund Revenue	-	-	-	-	-	-	-	64	(64)
433100 Intrafund Revenue	-	-	-	-	-	40	(40)	48	(48)
EXPENSE	7,443	828	7,586	6,615	971	6,600	843	6,299	1,144
OPERATING EXPENSE	7,443	828	7,586	6,615	971	6,600	843	6,299	1,144
EMPLOYEE COMPENSATION	5,481	566	5,611	4,914	696	4,914	566	4,946	535
601005 Elected And Exempt Salary	2,369	(82)	2,432	2,451	(19)	2,451	(82)	2,512	(142)
601020 Lump Sum Vacation Pay	17	-	17	17	-	17	-	2	14
601025 Lump Sum Sick Pay	5	-	5	5	-	5	-	11	(5)
601030 Permanent And Provisional	1,063	218	1,075	845	229	845	218	743	320
601040 Time Limited Employees	197	52	194	146	49	146	52	177	20
601050 Temporary Seasonal Emergency	209	97	209	112	97	112	97	84	125
601055 Fed And State Fnded Training Pro	206	206	206	-	206	-	206	-	206
601065 Overtime	-	-	-	-	-	-	-	0	(0)
601095 Budgeted Pers Underexpend	(127)	81	(127)	(208)	81	(208)	81	-	(127)
603005 Social Security Taxes	292	27	298	265	33	265	27	257	35
603006 Social Security Taxes - Temp and Oth	0	0	0	-	0	-	0	-	0
603025 Retirement Or Pension Contrib	486	(4)	497	490	8	490	(4)	474	11
603040 Ltd Contributions	13	1	14	13	1	13	1	12	1
603045 Supplemental Retirement (401K)	159	36	159	123	36	123	36	124	34
603050 Health Insurance Premiums	492	(66)	532	558	(26)	558	(66)	460	32
603055 Employee Serv Res Fund Charges	56	1	56	55	1	55	1	40	16
603056 Opeb - Current Yr	44	1	44	43	1	43	1	50	(6)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	2,024	169	2,037	1,855	182	1,839	184	1,228	796
607030 Maintenance - Other	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	8	-	8	8	-	8	-	33	(25)
609010 Clothing Provisions	0	-	0	0	-	0	-	0	0
611005 Subscriptions And Memberships	386	27	386	359	27	359	27	356	30
611010 Physical Materials-Books	1	-	1	1	-	1	-	0	0
611015 Education And Training Serv/Supp	44	6	48	37	10	37	6	17	26
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	2	(2)
611030 Art And Photographic Supplies	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	17	-	17	17	-	17	-	12	4
613010 Public Notices	-	-	-	-	-	-	-	0	(0)
613020 Development Advertising	-	-	-	-	-	-	-	1	(1)
613025 Contracted Printings	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	35	4	35	30	4	30	4	23	12
615015 Computer Supplies	0	-	0	0	-	0	-	0	(0)
615016 Computer Software Subscription	10	0	12	10	2	10	0	10	0
615020 Computer Software < 3000	0	-	0	0	-	0	-	2	(1)
615025 Computer Components < 3000	39	7	45	32	13	32	7	27	12
615030 Communication Equip-Noncapital	0	(4)	0	4	(4)	4	(4)	6	(6)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
615035 Small Equipment (Non-Computer)	4	(0)	4	4	(0)	4	(0)	9	(6)
615040 Postage	4	-	4	4	-	4	-	3	1
615045 Petty Cash Replenish	1	-	1	1	-	1	-	1	(0)
615050 Meals And Refreshments	42	(2)	42	44	(2)	44	(2)	28	14
615055 Volunteer Awards	0	-	0	0	-	0	-	1	(1)
617005 Maintenance - Office Equip	5	-	5	5	-	5	-	6	(1)
617015 Maintenance - Software	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	-	-	-	-	-	-	-	1	(1)
619005 Gasoline Diesel Oil And Grease	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	9	(1)	9	10	(1)	10	(1)	3	5
619025 Travel And Transportation	76	(9)	76	85	(9)	85	(9)	63	13
619030 Travel And Transportation Clients	-	-	-	-	-	-	-	3	(3)
619035 Vehicle Rental Charges	6	(0)	6	6	(0)	6	(0)	2	4
619045 Vehicle Replacement Charges	3	-	3	3	-	3	-	7	(4)
621020 Telephone	22	1	23	20	2	20	1	22	0
621025 Mobile Telephone	23	(1)	23	24	(1)	24	(1)	19	4
633010 Rent - Buildings	177	-	177	177	-	162	15	162	15
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	1	(1)
639010 Consultants Fees	352	-	352	352	-	352	-	352	-
639025 Other Professional Fees	360	139	360	221	139	221	139	52	307
639036 Other Misc Contract Fees	400	-	400	400	-	400	-	-	400
OTHER OPERATING EXPENSE 1	1	-	1	1	-	1	-	0	1
645015 Recycling Activities	1	-	1	1	-	1	-	0	1
OTHER OPERATING EXPENSE 2	(64)	93	(64)	(156)	93	(156)	93	125	(189)
657005 Insurance	30	30	30	-	30	-	30	-	30
657010 Notary Surety And Fidelity Bonds	0	-	0	0	-	0	-	0	0
667005 Contributions	102	-	102	102	-	102	-	125	(23)
667095 Operations Underexpend	(196)	63	(196)	(259)	63	(259)	63	-	(196)
INTERGOVERNMENTAL CHARGE	2	-	2	2	-	2	-	-	2
693020 Interfund Charges	2	-	2	2	-	2	-	-	2

Public Works & Muni Svcs - Enterprise Fund

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>		
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>	
<u>OPERATING</u>						
EXPENDITURES	37.019	(873) (2.4%)	36.146	(674) (1.8%)	36.345	
REVENUE	32.901	3.795 11.5%	36.696	3.795 11.5%	36.696	
COUNTY FUNDING	4,118	(4,668) (113.4%)	(550)	(4,469) (108.5%)	(351)	
<u>CAPITAL PROJECT & RELATED ORGS</u>						
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-	
<u>FTE</u>	202.50	(14.00) (6.9%)	188.50	(14.00) (6.9%)	188.50	

BUDGET & FTE PRIORITIES

Public Works & Muni Svcs - Enterprise Fund

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Animal Services												
Animal Services Prgm	-	(74)	(74)	-	-	-	-	-	-	-	-	-
Animal Services Administration	6,681	2,112	(4,569)	6.75	274	(104)	(379)	(1.00)	-	(15)	(15)	-
Shelter	278	1,014	736	14.00	-	113	113	2.00	-	-	-	-
Animal Control	41	2,421	2,380	23.00	-	177	177	1.00	(402)	(405)	(3)	-
Animal Care	105	1,084	979	6.00	-	(8)	(8)	-	-	(113)	(113)	-
Marketing And Outreach	-	645	645	8.00	-	(90)	(90)	(1.00)	-	(26)	(26)	-
Special Functions	337	297	(39)	3.00	(65)	194	259	2.00	-	-	-	-
	7,441	7,501	59	60.75	209	281	72	3.00	(402)	(558)	(156)	-
Public Works Operations												
Public Works Operations Prgm	26,102	25,239	(863)	112.75	34,863	34,013	(851)	112.75	-	-	-	-
Public Works Administration	-	-	-	-	(1,697)	(4,703)	(3,006)	(21.75)	-	-	-	-
Shared Building And Complex	-	-	-	-	(290)	(185)	105	-	-	-	-	-
Pw Ops District Crews	-	-	-	-	(7,018)	(6,333)	684	(33.00)	-	-	-	-
Sweepers	-	-	-	-	(1,513)	(1,139)	373	(6.00)	-	-	-	-
Vactors	-	-	-	-	(989)	(649)	340	(4.00)	-	-	-	-
Landscape Crew	-	-	-	-	(750)	(770)	(20)	(7.00)	-	-	-	-
Traffic Signals And Atms	-	-	-	-	(3,418)	(2,348)	1,070	(9.00)	-	-	-	-
Street Lighting	-	-	-	-	(1,040)	(530)	510	(2.00)	-	-	-	-
Traffic Signs	-	-	-	-	(863)	(529)	334	(4.00)	-	-	-	-
Traffic Striping	-	-	-	-	(801)	(920)	(119)	(5.00)	-	-	-	-
Paving/chipping/milling	-	-	-	-	(10,424)	(15,244)	(4,820)	(22.00)	-	-	-	-
Concrete Construction	-	-	-	-	(1,345)	(1,840)	(494)	(16.00)	-	-	-	-
	26,102	25,239	(863)	112.75	4,717	(1,176)	(5,894)	(17.00)	-	-	-	-
Public Works Engineering												
Public Works Engineering Admin	2,423	1,046	(1,378)	1.00	211	(10)	(221)	(1.00)	-	-	-	-
Pw-project Management And Design	243	960	717	8.00	-	75	75	1.00	-	-	-	-
Pw-permits And Regulatory	487	746	259	5.00	-	59	59	1.00	-	-	-	-
Pw-development Review	1	100	99	1.00	1	(101)	(101)	(1.00)	-	-	-	-
Unincorp Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
Kearns Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
Magna Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
White City Class C Projects	50	50	-	-	-	-	-	-	-	-	-	-
Gslmsd Capital Projects	(51)	(51)	-	-	-	-	-	-	-	-	-	-
Emigration Cnyn Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Unincorp Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Kearns Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Magna Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
*Unclassified Capital Projects	13,207	13,207	-	-	11,084	11,084	-	-	-	-	-	-
	16,360	16,058	(302)	15.00	11,295	11,107	(189)	-	-	-	-	-
Statutory & General - Municipal Services												
Municipal Services-stat And Genl Prgm	-	-	-	-	(1,266)	-	1,266	-	-	-	-	-
Municipal Svcs Administration	-	555	555	-	(77)	-	77	-	-	-	-	-
	-	555	555	-	(1,343)	-	1,343	-	-	-	-	-
SUBTOTAL - ORGS WITH A STRESS TEST	36,696	36,146	(550)	188.50	3,795	(873)	(4,668)	(14.00)	(402)	(558)	(156)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	13,207	13,207	-	-	11,084	11,084	-	-	-	-	-	-

TOTAL PUBLIC WORKS & MUNI SVCS - ENTERPRISE FUND	49,903	49,353	(550)	188.50	14,879	10,211	(4,668)	(14.00)	(402)	(558)	(156)	-
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NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	735 [20436] OTHER TECHNICAL ADJUSTMENT Revenue & Expenditure True-ups ANIMAL SERVICES [OpExp: -193,216; OpRev: -193,216] Revenue & Expenditure True-ups based on regular changes during the course of business	-	-	-
1	735 [16057] REDUCTION AMOUNT Reduce FTE's PUBLIC WORKS OPERATIONS Reduce 17 Positions that were not funded by contracts.	(17.00)	(1,092,188)	(1,093,019)
1	735 [20456] REDUCTION AMOUNT Revenue Reduction MUNICIPAL SERVICES - STAT AND GENL The Greater Salt Lake Municipal Services District (GSLMSD) paid the final invoice for expenses related to the transfer of the Planning and Development Division from the County to the GSLMSD. No further billings will occur from the County to the GSLMSD from this budget in the future.	-	1,343,125	1,343,125
2	735 [20480] NEW REQUEST Restore COVID Cut - Meals & Refreshments ANIMAL SERVICES General Fund Expense -A percentage of meals were reduced in 2020 because the building was closed and events were canceled. Because we have many employees that are essential functions positions and we anticipate events in the coming year, we requesting to restore this budget.	-	1,476	1,476
2	735 [17061] REDUCTION AMOUNT Defund positions that are not included in contracts PUBLIC WORKS OPERATIONS	-	(603,092)	(603,085)
2	735 [15693] NEW REQUEST Increased Interfund Charges PUBLIC WORKS ENGINEERING [OpExp: 17,000; OpRev: 17,000] This increase in Interfund charges is based on updated Admin. Analysis Spreadsheet and these charges will be passed thru to the GSLMSD making this increase budget neutral.	-	-	-
3	735 [20481] NEW REQUEST Restore Covid Cuts - Travel and Transportation ANIMAL SERVICES General Fund Expense -Employees have required training for certifications that will require travel in 2021.	-	4,495	4,495
3	735 [16069] NEW REQUEST Remove Budgeted Personnel Underexpend PUBLIC WORKS OPERATIONS Remove Budgeted Personnel Underexpend. The underexpend will be absorbed by the reduction in FTE's in request 1.	-	334,093	334,093
3	735 [15690] NEW REQUEST Operating Expenses Inflation Adjustment PUBLIC WORKS ENGINEERING [OpExp: 4,986; OpRev: 4,986] Operating Expenses Inflation Adjustment: This budget adjustment is to increase the operating appropriation expense budget by 2%. Operating expenses will increase by \$4,987. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering.	-	-	-
4	735 [20483] NEW REQUEST Restore Covid Cut - Advertising ANIMAL SERVICES This budget was cut in 2020 because our events were canceled. We intend on hosting these events in 2021 and will need restored funding.	-	3,592	3,592
4	735 [16068] OTHER TECHNICAL ADJUSTMENT FTE Changes PUBLIC WORKS OPERATIONS Record FTE changes for events that happened after payroll was loaded into Sherpa.	-	25,729	27,917
4	735 [15694] NEW REQUEST GSLMSD Revenue Increase PUBLIC WORKS ENGINEERING Increased MSD Contract Revenue from the GSLMSD due to increased Engineering Labor expenses.	-	(188,716)	(188,716)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
5	735	[20486] NEW REQUEST Restore Covid Cut - Medical Supplies ANIMAL SERVICES General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will perform medicine at the previous level.	-	10,480	10,480
5	735	[16073] NEW REQUEST 2 Walker Mowers PUBLIC WORKS OPERATIONS Purchase Walker Mowers FUTURE YEARS ADJUSTMENT: -38,000	-	38,000	38,000
5	735	[15692] NEW REQUEST Stormwater Coalition - New Revenue & Expense PUBLIC WORKS ENGINEERING [OpExp: 755; OpRev: 755] Stormwater Coalition will have additional revenue of \$755 in 2021 and will use that revenue to increase the Consultants Fees expense line in the budget.	-	-	-
6	735	[20488] NEW REQUEST Restore Covid Cut - Other Professional Fees ANIMAL SERVICES General Fund Expense -Petapalooza - This is our biggest adoption event of the year and helps all municipal shelters throughout the County. We anticipate hosting this event in 2021 so funded needs to be restored.	-	10,379	10,379
6	735	[16070] OTHER TECHNICAL ADJUSTMENT Move Materials Costs to Cost of Goods Sold PUBLIC WORKS OPERATIONS Move Cost of Goods Sold from operating to it's own appropriation unit.	-	-	-
7	735	[20489] NEW REQUEST Restore Covid Cuts - Gasoline ANIMAL SERVICES General Fund Expense -All of our driving positions currently are and will be fully functional in 2021 requiring the restored funding for gasoline.	-	2,877	2,877
7	735	[16071] OTHER TECHNICAL ADJUSTMENT Revenue Adjustment PUBLIC WORKS OPERATIONS True up contract and internal revenue from 2020 to 2021.	-	(4,717,232)	(4,717,232)
8	735	[20485] NEW REQUEST Restore Covid Cut - Medications ANIMAL SERVICES General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will perform medicine at the previous level.	-	20,240	20,240
8	735	[16072] OTHER TECHNICAL ADJUSTMENT True Up MSD Contracted Services PUBLIC WORKS OPERATIONS True Up MSD Contracted Services FUTURE YEARS ADJUSTMENT: -120,000	-	120,982	120,982
9	735	[20482] NEW REQUEST Restore Covid Cut - Education & Training ANIMAL SERVICES General Fund Expense - We have positions that require specific trainings to maintain certifications and licenses. These essential trainings will need to be restored in order for us to function.	-	2,688	2,688
9	735	[17063] OTHER TECHNICAL ADJUSTMENT True Up Debt Service Costs PUBLIC WORKS OPERATIONS	-	-	-
10	735	[20487] NEW REQUEST Restore Covid Cut - Misc Rental Charges ANIMAL SERVICES General Fund Expense -Spayghetti - This is our biggest fundraiser of the year and we anticipate hosting this in 2021. This also produces more revenue than we expend.	-	11,543	11,543
11	735	[20484] NEW REQUEST Restore Covid Cut - Computer Software Subscription ANIMAL SERVICES General Fund Expense -Need to restore this funding in order to pay for required computer software subscriptions such as Microsoft Office 365 and Shelter Buddy.	-	5,880	5,880

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
12	735	[15978] NEW REQUEST Countywide Park Patrols ANIMAL SERVICES [OpExp: 400,257; OpRev: 402,391] Request for General Fund Dollars: Animal Services has seen a dramatic increase in the number of off-leash dog complaints in parks since the start of COVID. Many residents are requesting Officers stationed at these parks to boost compliance with leash laws. Off-leash dogs contribute to increased pet waste, nuisance calls, and bites and attacks. The agency is requesting three Animal Control Officers and three animal control trucks to patrol the 120+ countywide parks and keep the public safe. The Officers will enforce laws and educate the public on responsible pet ordinances and practices. FUTURE YEARS ADJUSTMENT: [OpExp: -180,000; OpRev: -180,000]	3.00	(2,134)	(2,134)
13	735	[16166] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Requests - Countywide Park Patrol ANIMAL SERVICES [OpExp: -402,391; OpRev: -402,391] General Fund Expense -Animal Services would withdraw the new request of \$180,000 to purchase 3 vehicles and \$222,391 of the FTE request for Countywide Park Patrol.	-	-	-
14	735	[20490] STRESS TEST REDUCTION Animal Services - 5% Stress Test Reduction of New Request to Restore Covid Cut - Meals & Refreshments ANIMAL SERVICES General Fund Expense -A percentage of meals were reduced in 2020 because the building was closed and events were canceled. Because we have many employees that are essential functions positions and we anticipate events in the coming year, we will not be able to conduct these events if this budget were not restored.	-	(1,476)	-
15	735	[20499] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Gasoline ANIMAL SERVICES General Fund Expense - All of our driving positions currently are and will be fully functional in 2021 requiring the restored funding for gasoline.	-	(2,877)	-
16	735	[20493] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Advertising ANIMAL SERVICES General Fund Expense -This budget was cut in 2020 because our events were canceled. We intend on hosting these events in 2021 and will need restored funding.	-	(3,592)	-
17	735	[20491] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Travel & Transportation ANIMAL SERVICES General Fund Expense -Employees have required training for certifications that will require travel in 2021. We will not be able to get certifications if this budget were not restored.	-	(4,495)	-
18	735	[16022] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Countywide Microchips ANIMAL SERVICES General Fund Expense -We provide microchips and microchip scanners to all municipal shelters within the County. Any pet living in Salt Lake County qualifies for a free microchip at any participating shelter. Our Return to Owner (RTO) rate has gone up by 15% since implementing this program and we have seen significant cost-savings, a reduction in our shelter intake, and a reduction in the number of days pets stay in the shelter. Due to microchips, many animals we encounter never enter the shelter and are returned home by officers in the field. This has some incredible benefits for the public and our agency. We spend less money providing care, the pet does not enter the shelter, which reduces stress and risk of exposure to disease or sickness, and most importantly, it quickly reunites the pet with their family. Without microchips, a lost or stray pet would come into Animal Services without their owners' information, and our team would have no way to contact an owner to let them know their pet is at the shelter. This would lead to increased pet care costs and a larger shelter population, which would lead to more euthanasia.	-	(49,000)	-
19	735	[20495] STRESS TEST REDUCTION Animal Services - 5% Stress Test Reduction of New Request to Restore Covid Cut - Medications ANIMAL SERVICES General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will need this budget to perform medicine at the previous level.	-	(20,240)	-
20	735	[20497] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Misc Rental Charges ANIMAL SERVICES General Fund Expense -Spayghetti - This is our biggest fundraiser of the year and we anticipate hosting this in 2021. This also produces more revenue than we expend. We need this budget restored to conduct this event.	-	(11,543)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
21	735	[20494] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Computer Software Subscription ANIMAL SERVICES General Fund Expense - Need to restore this funding in order to pay for required computer software subscriptions such as Microsoft Office 365 and Shelter Buddy.	-	(5,880)	-
22	735	[16023] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Medical Supplies ANIMAL SERVICES General Fund Expense -Our animal care team saves thousands of lives every year. They are able to treat acute illnesses in shelter pets. Without this program, we would not be a no-kill shelter.	-	(32,895)	-
23	735	[20498] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Other Professional Fees ANIMAL SERVICES General Fund Expense -Petapalooza - This is our biggest adoption event of the year and helps all municipal shelters throughout the County. We cannot host this event in 2021 if funds are not restored.	-	(10,379)	-
24	735	[20496] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Medical Supplies ANIMAL SERVICES General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will need this budget to perform medicine at the previous level.	-	(10,480)	-
25	735	[20508] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Education & Training ANIMAL SERVICES General Fund Expense - We have positions that require specific trainings to maintain certifications and licenses. These essential trainings are needed in order for us to function.	-	(2,688)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			(14.00)	(4,667,783)	(4,666,419)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(155,545)	-

REVENUE AND EXPENDITURE DETAIL

Public Works & Muni Svcs - Enterprise Fund

Funds Selected		Organizations Selected							
735 - PUBLIC WORKS AND OTHER SERVICES FUND		50200000 - MUNICIPAL SERVICES - STAT AND GENL * 45100000 - PW ENGINEERING CAPITAL PROJECTS * 45000000 - PUBLIC WORKS ENGINEERING * 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS * 44000000 - PUBLIC WORKS OPERATIONS * 41009900 - ANIMAL SERVICES CAPITAL PROJECTS * 41000000 - ANIMAL SERVICES * 40500000 - PLANNING AND DEVELOPMENT SERVICES							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(351)	(4,469)	(550)	4,118	(4,668)	(982)	631	192	24,828
REVENUE	50,021	14,879	50,021	35,142	14,879	49,647	374	39,016	11,005
NON-OPERATING REVENUE	118	-	118	118	-	120	(2)	54	65
INVESTMENT EARNINGS	118	-	118	118	-	120	(2)	54	65
429005 Interest - Time Deposits	90	-	90	90	-	90	-	21	69
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	0	(0)
429030 Interest Rebate-Babs	28	-	28	28	-	30	(2)	33	(5)
OPERATING REVENUE	49,903	14,879	49,903	35,024	14,879	48,848	1,055	38,745	11,158
OPERATING GRANTS & CONTRIBUTIO	245	(39)	245	285	(39)	201	45	573	(328)
411000 State Government Grants	-	-	-	-	-	-	-	90	(90)
417005 Oprtg Contributions-Restricted	245	(39)	245	285	(39)	201	45	213	33
417010 Operatng Contributions-General	-	-	-	-	-	-	-	271	(271)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	153	(153)
419005 Capit Contributions-Restricted	-	-	-	-	-	-	-	153	(153)
CHARGES FOR SERVICES	46,520	14,376	46,520	32,144	14,376	46,058	462	35,121	11,399
407005 Business License	-	-	-	-	-	-	-	1	(1)
409020 Pet Licenses	433	(29)	433	462	(29)	379	54	358	75
409035 Zoning-Land Use Permit	-	-	-	-	-	-	-	(1)	1
409045 Animal Regulatory Permits	23	-	23	23	-	23	-	23	0
409050 Animal Redemptions	35	(6)	35	41	(6)	41	(6)	38	(3)
409055 Animal Board Fees	144	-	144	144	-	144	-	131	13
409060 Animal Adoption Fees	111	(5)	111	116	(5)	116	(5)	123	(12)
409065 Animal Turnover Fees	12	(50)	12	62	(50)	12	-	18	(6)
409071 Animal Shelter Services	140	(15)	140	155	(15)	100	40	108	32
409080 Sterilization Deposit Fees	5	-	5	5	-	5	-	5	0
421200 Property Cleanup	-	-	-	-	-	-	-	17	(17)
421275 Highway Charges	-	(74)	-	74	(74)	74	(74)	(2,639)	2,639
421285 Street Lighting Rev	-	(45)	-	45	(45)	45	(45)	52	(52)
421300 Traffic Operations	-	(2,013)	-	2,013	(2,013)	2,013	(2,013)	778	(778)
421370 Miscellaneous Revenue	0	-	0	0	-	0	-	2	(1)
423000 Local Government Contracts	13,696	8,718	13,696	4,978	8,718	4,978	8,718	17,943	(4,247)
423025 Holladay-Cottonwood (Hist)	-	-	-	-	-	2,230	(2,230)	-	-
423260 Taylorsville (Hist)	-	-	-	-	-	2,532	(2,532)	-	-
423400 Interlocal Agreements	183	1	183	182	1	182	1	156	27
423405 Msd Contract Revenue	27,987	8,012	27,987	19,974	8,012	29,842	(1,855)	14,767	13,219
424000 Local Revenue Contracts	3,476	(24)	3,476	3,499	(24)	2,968	507	2,941	534
424600 Federal Revenue Contracts	-	-	-	-	-	-	-	20	(20)
427010 Rental Income	250	(95)	250	345	(95)	348	(98)	250	(0)
441005 Sale-Mtrls Supl Cntrl Assets	26	-	26	26	-	26	-	29	(3)
INTER/INTRA FUND REVENUES	3,138	542	3,138	2,596	542	2,590	548	2,898	240
431010 Interfund Revenue-Fine Arts	1	-	1	1	-	1	-	1	1
431015 Interfund Revenue - Library	30	-	30	30	-	30	-	43	(13)
431040 Interfund Revenue-Fac Mgt	0	-	0	0	-	0	-	2	(1)
431045 Interfund Revenue-Fleet	56	-	56	56	-	61	(5)	48	8
431050 Interfund Revenue-Flood Cntl	656	(90)	656	746	(90)	747	(91)	345	311
431055 Interfund Revenue-Health	5	-	5	5	-	5	-	12	(7)
431080 Interfund Revenue-Stat And Gen	2,078	402	2,078	1,675	402	1,663	415	1,550	527
431090 Interfund Rev-Aging	-	-	-	-	-	-	-	7	(7)
431100 Interfund Revenue-Sheriff	10	-	10	10	-	10	-	5	5
431125 Interfund Revenue-Parks And Rec	43	-	43	43	-	43	-	30	13
431130 Interfund Revenue-Youth Serv	4	-	4	4	-	4	-	5	(1)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
431135 Interfund Revenue-Comm And Supp	47	30	47	17	30	17	30	47	(0)
431160 Interfund Revenue	200	200	200	-	200	-	200	69	131
433005 Intrafund Revenue-Dev Serv	-	-	-	-	-	-	-	428	(428)
433035 Intrafund Revenue-Dist Attney	2	-	2	2	-	2	-	-	2
433060 Intrafund Revenue-Animal Ctrl	6	-	6	6	-	6	-	8	(2)
433100 Intrafund Revenue	-	-	-	-	-	-	-	300	(300)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	679	(679)	217	(217)
OFS TRANSFERS IN	-	-	-	-	-	679	(679)	205	(205)
720005 Ofs Transfers In	-	-	-	-	-	679	(679)	205	(205)
OFS - OTHER	-	-	-	-	-	-	-	12	(12)
730005 Ofs Other	-	-	-	-	-	-	-	12	(12)
EXPENSE	49,849	10,412	49,651	39,437	10,213	48,172	1,677	39,063	10,787
OPERATING EXPENSE	49,552	10,410	49,353	39,142	10,211	47,866	1,686	38,938	10,614
COST OF GOODS SOLD	4,887	4,875	4,887	12	4,875	12	4,875	0	4,887
501005 Cost Of Materials Sold	4,887	4,875	4,887	12	4,875	12	4,875	0	4,887
EMPLOYEE COMPENSATION	15,811	(947)	15,612	16,758	(1,145)	15,927	(116)	15,284	527
601005 Elected And Exempt Salary	-	-	-	-	-	-	-	35	(35)
601020 Lump Sum Vacation Pay	77	-	77	77	-	77	-	352	(275)
601025 Lump Sum Sick Pay	27	-	27	27	-	27	-	52	(24)
601030 Permanent And Provisional	9,658	(632)	9,500	10,289	(790)	10,103	(445)	10,210	(552)
601035 Perm And Prov-Public Safety	-	-	-	-	-	-	-	2	(2)
601040 Time Limited Employees	-	(34)	-	34	(34)	34	(34)	-	-
601045 Compensated Absence	-	-	-	-	-	-	-	(143)	143
601050 Temporary Seasonal Emergency	506	(30)	506	536	(30)	517	(11)	514	(8)
601065 Overtime	245	-	245	245	-	245	-	275	(30)
601095 Budgeted Pers Underexpend	-	449	-	(449)	449	(983)	983	-	-
603005 Social Security Taxes	734	(92)	722	826	(104)	812	(78)	839	(105)
603006 Social Security Taxes - Temp and Oth	5	5	5	-	5	-	5	-	5
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	(206)	206
603025 Retirement Or Pension Contrib	1,599	(148)	1,568	1,747	(179)	1,718	(118)	1,713	(114)
603030 Retirement Cont-Public Safety	-	(7)	-	7	(7)	7	(7)	12	(12)
603040 Ltd Contributions	35	(3)	35	38	(3)	37	(2)	36	(1)
603045 Supplemental Retirement (401K)	80	1	84	80	4	78	2	94	(14)
603050 Health Insurance Premiums	2,308	(457)	2,308	2,765	(457)	2,720	(412)	2,378	(69)
603055 Employee Serv Res Fund Charges	322	-	322	322	-	322	-	403	(81)
603056 Opeb - Current Yr	203	-	203	203	-	203	-	312	(110)
603075 Opeb - Underfunded Arc	-	-	-	-	-	-	-	(1,608)	1,608
605005 Uniform Allowance	11	-	11	11	-	11	-	10	1
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	5	(5)
MATERIALS AND SUPPLIES	11,410	(523)	11,410	11,933	(523)	11,989	(579)	11,876	(466)
607005 Janitorial Supplies And Service	66	-	66	66	-	66	-	64	2
607010 Maintenance - Grounds	17	-	17	17	-	17	-	13	4
607015 Maintenance - Buildings	18	-	18	18	-	18	-	18	(0)
607040 Facilities Management Charges	153	(26)	153	179	(26)	192	(39)	219	(65)
609005 Food Provisions	16	-	16	16	-	16	-	15	1
609010 Clothing Provisions	48	0	48	48	0	48	0	50	(2)
609020 Bedding And Linen	-	-	-	-	-	-	-	0	(0)
609025 Medications	100	-	100	100	-	100	-	102	(2)
609030 Medical Supplies	51	0	51	51	0	51	0	38	13
609035 Safety Supplies	14	4	14	11	4	11	4	11	4
609050 Commissary Provisions	-	-	-	-	-	-	-	0	(0)
609060 Identification Supplies	31	0	31	31	0	31	0	45	(14)
609065 Shelter Supplies	49	-	49	49	-	59	(10)	50	(1)
611005 Subscriptions And Memberships	27	0	27	27	0	27	0	16	11
611010 Physical Materials-Books	4	4	4	1	4	1	4	0	4
611015 Education And Training Serv/Supp	67	2	67	65	2	65	2	36	30
611020 Training Provided By Personnel	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	25	-	25	25	-	25	-	27	(2)
613010 Public Notices	1	0	1	1	0	1	0	-	1
613015 Printing Supplies	3	-	3	3	-	3	-	1	2
613020 Development Advertising	126	(19)	126	146	(19)	146	(19)	111	15
615005 Office Supplies	29	0	29	29	0	29	0	31	(2)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
615015 Computer Supplies	21	0	21	21	0	21	0	5	16
615016 Computer Software Subscription	107	0	107	107	0	107	0	91	16
615020 Computer Software < 3000	9	(0)	9	9	(0)	9	(0)	10	(1)
615025 Computer Components < 3000	33	(50)	33	83	(50)	83	(50)	215	(182)
615030 Communication Equip-Noncapital	5	2	5	3	2	3	2	1	4
615035 Small Equipment (Non-Computer)	73	0	73	72	0	72	0	64	8
615040 Postage	25	0	25	25	0	25	0	31	(6)
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	32	0	32	32	0	32	0	22	11
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	12	0	12	12	0	12	0	9	3
617010 Maint - Machinery And Equip	27	0	27	27	0	27	0	24	3
617015 Maintenance - Software	76	0	76	76	0	76	0	90	(14)
617035 Maint - Autos And Equip-Fleet	3,010	(10)	3,010	3,020	(10)	3,020	(10)	2,731	278
619005 Gasoline Diesel Oil And Grease	648	0	648	648	0	648	0	588	61
619015 Mileage Allowance	6	0	6	6	0	6	0	4	1
619025 Travel And Transportation	111	0	111	111	0	111	0	53	58
619035 Vehicle Rental Charges	0	0	0	0	0	0	0	0	0
619045 Vehicle Replacement Charges	2,073	(34)	2,073	2,107	(34)	2,107	(34)	3,189	(1,116)
621005 Heat And Fuel	43	-	43	43	-	43	-	41	2
621010 Light And Power	141	-	141	141	-	141	-	133	8
621015 Water And Sewer	53	-	53	53	-	53	-	66	(13)
621020 Telephone	68	0	68	68	0	68	0	71	(3)
621025 Mobile Telephone	103	0	103	103	0	103	0	103	1
621030 Internet/Data Communications	7	-	7	7	-	7	-	5	1
623005 Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	22	(22)
625010 Non-Capital Building Imprvmts	-	-	-	-	-	-	-	41	(41)
629015 Maint Cntywde Drainage Systems	-	-	-	-	-	-	-	30	(30)
629020 Maintenance - Roads And Streets	-	(521)	-	521	(521)	521	(521)	1,238	(1,238)
629030 Maint - Contracted Paving Servcs	2,805	(74)	2,805	2,879	(74)	2,879	(74)	-	2,805
631015 Non-Cap Imps Storm Drain-Municipal	-	-	-	-	-	-	-	424	(424)
633005 Rent - Land	7	0	7	6	0	6	0	5	1
633010 Rent - Buildings	61	1	61	59	1	63	(3)	222	(162)
633015 Rent - Equipment	333	-	333	333	-	333	-	217	117
633025 Miscellaneous Rental Charges	85	10	85	75	10	75	10	70	15
639005 Legal Auditing And Acctg Fees	-	-	-	-	-	-	-	0	(0)
639010 Consultants Fees	111	11	111	100	11	100	11	55	56
639020 Laboratory Fees	37	-	37	37	-	37	-	37	0
639025 Other Professional Fees	397	175	397	221	175	251	145	787	(390)
639045 Contracted Labor/Projects	45	-	45	45	-	45	-	20	24
639060 Road Design Services	-	-	-	-	-	-	-	312	(312)
OTHER OPERATING EXPENSE 1	179	(4,355)	179	4,534	(4,355)	4,534	(4,355)	4,212	(4,033)
641005 Shop Crew And Deputy Small Tools	59	8	59	51	8	51	8	42	17
641025 Insecticides Herbicides And Pesti	-	(20)	-	20	(20)	20	(20)	17	(17)
643005 Road Oil	-	(523)	-	523	(523)	523	(523)	277	(277)
643010 Road Base And Chips	-	(79)	-	79	(79)	79	(79)	0	(0)
643015 Road Salt	-	(633)	-	633	(633)	633	(633)	679	(679)
643020 Asphalt Mix	-	(1,161)	-	1,161	(1,161)	1,161	(1,161)	1,221	(1,221)
643025 Concrete	-	(186)	-	186	(186)	186	(186)	143	(143)
643030 Traffic Control Supplies	-	(1,628)	-	1,628	(1,628)	1,628	(1,628)	1,377	(1,377)
643035 Street Lighting Supplies	-	(135)	-	135	(135)	135	(135)	333	(333)
645005 Contract Hauling	28	-	28	28	-	28	-	25	2
645010 Dumping Fees	93	-	93	93	-	93	-	97	(5)
OTHER OPERATING EXPENSE 2	16,108	11,338	16,108	4,771	11,338	14,268	1,840	6,444	9,664
663010 Council Overhead Cost	123	-	123	123	-	123	-	136	(12)
663015 Mayor Overhead Cost	443	-	443	443	-	443	-	506	(63)
663025 Auditor Overhead Cost	89	-	89	89	-	89	-	90	(1)
663030 District Attorney Overhead Cost	578	-	578	578	-	578	-	496	82
663035 Real Estate Overhead Cost	64	-	64	64	-	64	-	96	(32)
663040 Info Services Overhead Cost	946	-	946	946	-	946	-	740	206
663045 Purchasing Overhead Cost	48	-	48	48	-	48	-	70	(22)
663050 Human Resources Overhead Cost	194	-	194	194	-	194	-	209	(15)
663055 Govern Immunity Overhead Cost	19	-	19	19	-	19	-	19	(0)
663060 Records Managmnt Overhead Cost	12	-	12	12	-	12	-	11	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
663070 Mayor Finance Overhead Cost	206	-	206	206	-	206	-	245	(39)
664005 Other Pass Thru Expense	13,206	11,084	13,206	2,122	11,084	11,620	1,586	3,827	9,379
667030 Vehicle Replacement Purchase	180	180	180	-	180	-	180	-	180
667095 Operations Underexpend	-	74	-	(74)	74	(74)	74	-	-
OTHER NONOPERATING EXPENSE	5	-	5	5	-	5	-	7	(2)
659005 Costs In Handling Collections	5	-	5	5	-	5	-	4	1
661010 Interest Expense	-	-	-	-	-	-	-	2	(2)
DEPRECIATION & LOSS ON SALE	568	(4)	568	572	(4)	572	(4)	532	36
669010 Depreciation	568	(4)	568	572	(4)	572	(4)	526	42
671005 Loss On Sale Of Asset	-	-	-	-	-	-	-	6	(6)
CAPITAL EXPENDITURES	38	38	38	-	38	-	38	-	38
679020 Machinery And Equipment	38	38	38	-	38	-	38	-	38
INTERGOVERNMENTAL CHARGE	545	(13)	545	558	(13)	558	(13)	583	(37)
693020 Interfund Charges	545	(13)	545	558	(13)	558	(13)	583	(37)
NON-OPERATING EXPENSE	298	3	298	295	3	295	3	125	173
LONG TERM DEBT	298	3	298	295	3	295	3	125	173
685050 2009Ab Lrb Mba Bond Proj-Princ	149	4	149	145	4	145	4	-	149
685084 2014 Str Various Project-Princ	32	1	32	31	1	31	1	-	32
687050 2009Ab Lrb Mba Bond Proj-Int	86	(7)	86	93	(7)	93	(7)	99	(13)
687084 2014 Str Various Project-Int	30	4	30	26	4	26	4	26	4
TRANSFERS OUT AND OTHER FINANCING USES	-	-	-	-	-	11	(11)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	11	(11)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	11	(11)	-	-
BALANCE SHEET	3,036	3,036	-	-	-	203	2,833	-	3,036
NON-OPERATING REVENUE	-	-	-	-	-	180	(180)	-	-
PRIOR YEAR FUND BALANCE	-	-	-	-	-	180	(180)	-	-
RCASH Cash Restrictions Unrestrictions	-	-	-	-	-	180	(180)	-	-
BALANCE SHEET ACQUISITION	3,036	3,036	-	-	-	23	3,013	-	3,036
	3,036	3,036	-	-	-	23	3,013	-	3,036
BAL_SHT Balance Sheet Acquisition	-	-	-	-	-	23	(23)	-	-
CASH Beginning Cash	3,036	3,036	-	-	-	-	3,036	-	3,036

CORE MISSION

Salt Lake County Animal Services is dedicated to providing consistent, reliable, and professional solutions for animal-related issues.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Animal Services has a sustainable model for excellent service and continued growth.				
• Increase county-wide services by providing veterinary service to all county municipal shelters and beyond stray period sheltering for municipal sheltering	50%	100%	50%	-
• Increase the number of out of jurisdiction residents who utilize our services rather than their own municipal shelter	6,655	7,000	0	0
• Increase locations.	1	2	2	2
• Maintain our ability to respond to population growth in Salt Lake County and correlating pet population.	1,030,000	1,660,000	1,180,000	1,200,000
• The number of contracts that reflect current cost per customer rate	6	6	7	0
• Measure the percentage of customers that live over 10 miles from our location	15%	5%	3%	-
• Increase county-wide services	-	-	24%	30%
• Increase contracts service areas	0	0	13	15
Salt Lake County Animal Services provides programs that promotes positive results within our industry and community.				
• Increase visibility with public (social media, web hits, earned media, events, and trainings)	175,545	200,000	0	220,000
• Maintain the number of community events hosted by staff	250	250	0	0
• Increased aligned ordinances	0	0	8	10
Salt Lake County Animal Services is a no kill shelter that provides the best possible care for animals in our community.				
• Maintain no kill status	94	90	91.17	90
• Pets in our care receive appropriate veterinary care for their condition, behavioral resources if needed, and emotional support to assist their outcome.	-	-	-	100%
Salt Lake County Animal Services Employees work in a safe, fulfilling atmosphere where they thrive and perform well.				
• Maintain a positive rating on employee survey	90%	90%	0.8%	0.9%
• Maintain the percentage of calls made to Unified Police for assistance with customer issues from less than one Calls/Assistance per Month	1	1	0	0
• Employees know how to obtain resources, access training, and request items needed to perform their job.	-	-	-	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	7,220	281 3.9%	7,501	332 4.6%	7,552
REVENUE	7,232	209 2.9%	7,441	209 2.9%	7,441
COUNTY FUNDING	(12)	72 (589.5%)	59	123 (1,013.1%)	111
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-
FTE	57.75	3.00 5.2%	60.75	3.00 5.2%	60.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Animal Services Prgm	-	(74)	(74)	-	-	-	-	-	-	-	-	-
Animal Services Administration	6,681	2,112	(4,569)	6.75	274	(104)	(379)	(1.00)	-	(15)	(15)	-
Shelter	278	1,014	736	14.00	-	113	113	2.00	-	-	-	-
Animal Control	41	2,421	2,380	23.00	-	177	177	1.00	(402)	(405)	(3)	-
Animal Care	105	1,084	979	6.00	-	(8)	(8)	-	-	(113)	(113)	-
Marketing And Outreach	-	645	645	8.00	-	(90)	(90)	(1.00)	-	(26)	(26)	-
Special Functions	337	297	(39)	3.00	(65)	194	259	2.00	-	-	-	-
SUBTOTAL	7,441	7,501	59	60.75	209	281	72	3.00	(402)	(558)	(156)	-
TOTAL ANIMAL SERVICES	7,441	7,501	59	60.75	209	281	72	3.00	(402)	(558)	(156)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description						
1	[20436]	OTHER TECHNICAL ADJUSTMENT Revenue & Expenditure True-ups [OpExp: -193,216; OpRev: -193,216] Revenue & Expenditure True-ups based on regular changes during the course of business		-	-	-
2	[20480]	NEW REQUEST Restore COVID Cut - Meals & Refreshments General Fund Expense -A percentage of meals were reduced in 2020 because the building was closed and events were canceled. Because we have many employees that are essential functions positions and we anticipate events in the coming year, we requesting to restore this budget.		-	1,476	1,476
3	[20481]	NEW REQUEST Restore Covid Cuts - Travel and Transportation General Fund Expense -Employees have required training for certifications that will require travel in 2021.		-	4,495	4,495
4	[20483]	NEW REQUEST Restore Covid Cut - Advertising This budget was cut in 2020 because our events were canceled. We intend on hosting these events in 2021 and will need restored funding.		-	3,592	3,592
5	[20486]	NEW REQUEST Restore Covid Cut - Medical Supplies General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will perform medicine at the previous level.		-	10,480	10,480
6	[20488]	NEW REQUEST Restore Covid Cut - Other Professional Fees General Fund Expense -Petapalooza - This is our biggest adoption event of the year and helps all municipal shelters throughout the County. We anticipate hosting this event in 2021 so funded needs to be restored.		-	10,379	10,379
7	[20489]	NEW REQUEST Restore Covid Cuts - Gasoline General Fund Expense -All of our driving positions currently are and will be fully functional in 2021 requiring the restored funding for gasoline.		-	2,877	2,877
8	[20485]	NEW REQUEST Restore Covid Cut - Medications General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will perform medicine at the previous level.		-	20,240	20,240
9	[20482]	NEW REQUEST Restore Covid Cut - Education & Training General Fund Expense - We have positions that require specific trainings to maintain certifications and licenses. These essential trainings will need to be restored in order for us to function.		-	2,688	2,688
10	[20487]	NEW REQUEST Restore Covid Cut - Misc Rental Charges General Fund Expense -Spayghetti - This is our biggest fundraiser of the year and we anticipate hosting this in 2021. This also produces more revenue than we expend.		-	11,543	11,543
11	[20484]	NEW REQUEST Restore Covid Cut - Computer Software Subscription General Fund Expense -Need to restore this funding in order to pay for required computer software subscriptions such as Microsoft Office 365 and Shelter Buddy.		-	5,880	5,880

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
12	[15978]	NEW REQUEST	Countywide Park Patrols	3.00	(2,134)	(2,134)
	<p>[OpExp: 400,257; OpRev: 402,391] Request for General Fund Dollars: Animal Services has seen a dramatic increase in the number of off-leash dog complaints in parks since the start of COVID. Many residents are requesting Officers stationed at these parks to boost compliance with leash laws. Off-leash dogs contribute to increased pet waste, nuisance calls, and bites and attacks. The agency is requesting three Animal Control Officers and three animal control trucks to patrol the 120+ countywide parks and keep the public safe. The Officers will enforce laws and educate the public on responsible pet ordinances and practices.</p> <p>FUTURE YEARS ADJUSTMENT: [OpExp: -180,000; OpRev: -180,000]</p>					
13	[16166]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Requests - Countywide Park Patrol	-	-	-
	<p>[OpExp: -402,391; OpRev: -402,391] General Fund Expense -Animal Services would withdraw the new request of \$180,000 to purchase 3 vehicles and \$222,391 of the FTE request for Countywide Park Patrol.</p>					
14	[20490]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test Reduction of New Request to Restore Covid Cut - Meals & Refreshments	-	(1,476)	-
	<p>General Fund Expense -A percentage of meals were reduced in 2020 because the building was closed and events were canceled. Because we have many employees that are essential functions positions and we anticipate events in the coming year, we will not be able to conduct these events if this budget were not restored.</p>					
15	[20499]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Gasoline	-	(2,877)	-
	<p>General Fund Expense - All of our driving positions currently are and will be fully functional in 2021 requiring the restored funding for gasoline.</p>					
16	[20493]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Advertising	-	(3,592)	-
	<p>General Fund Expense -This budget was cut in 2020 because our events were canceled. We intend on hosting these events in 2021 and will need restored funding.</p>					
17	[20491]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Travel & Transportation	-	(4,495)	-
	<p>General Fund Expense -Employees have required training for certifications that will require travel in 2021. We will not be able to get certifications if this budget were not restored.</p>					
18	[16022]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Countywide Microchips	-	(49,000)	-
	<p>General Fund Expense -We provide microchips and microchip scanners to all municipal shelters within the County. Any pet living in Salt Lake County qualifies for a free microchip at any participating shelter. Our Return to Owner (RTO) rate has gone up by 15% since implementing this program and we have seen significant cost-savings, a reduction in our shelter intake, and a reduction in the number of days pets stay in the shelter.</p> <p>Due to microchips, many animals we encounter never enter the shelter and are returned home by officers in the field. This has some incredible benefits for the public and our agency. We spend less money providing care, the pet does not enter the shelter, which reduces stress and risk of exposure to disease or sickness, and most importantly, it quickly reunites the pet with their family.</p> <p>Without microchips, a lost or stray pet would come into Animal Services without their owners' information, and our team would have no way to contact an owner to let them know their pet is at the shelter. This would lead to increased pet care costs and a larger shelter population, which would lead to more euthanasia.</p>					
19	[20495]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test Reduction of New Request to Restore Covid Cut - Medications	-	(20,240)	-
	<p>General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will need this budget to perform medicine at the previous level.</p>					
20	[20497]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Misc Rental Charges	-	(11,543)	-
	<p>General Fund Expense -Spayghetti - This is our biggest fundraiser of the year and we anticipate hosting this in 2021. This also produces more revenue than we expend. We need this budget restored to conduct this event.</p>					
21	[20494]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Computer Software Subscription	-	(5,880)	-
	<p>General Fund Expense - Need to restore this funding in order to pay for required computer software subscriptions such as Microsoft Office 365 and Shelter Buddy.</p>					
22	[16023]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Medical Supplies	-	(32,895)	-
	<p>General Fund Expense -Our animal care team saves thousands of lives every year. They are able to treat acute illnesses in shelter pets. Without this program, we would not be a no-kill shelter.</p>					
23	[20498]	STRESS TEST REDUCTION	Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Other Professional Fees	-	(10,379)	-
	<p>General Fund Expense -Petapalooza - This is our biggest adoption event of the year and helps all municipal shelters throughout the County. We cannot host this event in 2021 if funds are not restored.</p>					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
24	[20496] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Medical Supplies General Fund Expense -The State Of Utah has restricted nonessential surgeries for a portion of 2020. We do not anticipate this occurring in 2021 and will need this budget to perform medicine at the previous level.	-	(10,480)	-
25	[20508] STRESS TEST REDUCTION Animal Services - 5% Stress Test - Reduction of New Request to Restore Covid Cut - Education & Training General Fund Expense - We have positions that require specific trainings to maintain certifications and licenses. These essential trainings are needed in order for us to function.	-	(2,688)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	3.00	71,516	71,516
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(155,545)	-

REVENUE AND EXPENDITURE DETAIL

Animal Services

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			41000000 - ANIMAL SERVICES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	111	123	59	(12)	72	180	(69)	(229)	340
REVENUE	7,441	209	7,441	7,232	209	6,783	658	6,296	1,145
OPERATING REVENUE	7,441	209	7,441	7,232	209	6,783	658	6,296	1,145
OPERATING GRANTS & CONTRIBUTIO	245	(39)	245	285	(39)	201	45	213	33
417005 Oprtg Contributions-Restricted	245	(39)	245	285	(39)	201	45	213	33
CHARGES FOR SERVICES	5,168	(154)	5,168	5,322	(154)	4,970	199	4,547	621
409020 Pet Licenses	433	(29)	433	462	(29)	379	54	358	75
409045 Animal Regulatory Permits	23	-	23	23	-	23	-	23	0
409050 Animal Redemptions	35	(6)	35	41	(6)	41	(6)	38	(3)
409055 Animal Board Fees	144	-	144	144	-	144	-	131	13
409060 Animal Adoption Fees	111	(5)	111	116	(5)	116	(5)	123	(12)
409065 Animal Turnover Fees	12	(50)	12	62	(50)	12	-	18	(6)
409071 Animal Shelter Services	140	(15)	140	155	(15)	100	40	108	32
409080 Sterilization Deposit Fees	5	-	5	5	-	5	-	5	0
421370 Miscellaneous Revenue	0	-	0	0	-	0	-	1	(1)
423405 Msd Contract Revenue	784	(26)	784	810	(26)	1,176	(392)	800	(16)
424000 Local Revenue Contracts	3,476	(24)	3,476	3,499	(24)	2,968	507	2,941	534
441005 Sale-Mtrls Supl Cntrl Assets	6	-	6	6	-	6	-	1	5
INTER/INTRA FUND REVENUES	2,028	402	2,028	1,625	402	1,613	415	1,536	491
431080 Interfund Revenue-Stat And Gen	2,028	402	2,028	1,625	402	1,613	415	1,536	491
EXPENSE	7,552	332	7,501	7,220	281	6,963	589	6,067	1,485
OPERATING EXPENSE	7,552	332	7,501	7,220	281	6,963	589	6,067	1,485
COST OF GOODS SOLD	3	(9)	3	12	(9)	12	(9)	0	3
501005 Cost Of Materials Sold	3	(9)	3	12	(9)	12	(9)	0	3
EMPLOYEE COMPENSATION	5,073	242	5,022	4,832	190	4,535	538	3,898	1,175
601005 Elected And Exempt Salary	-	-	-	-	-	-	-	0	(0)
601020 Lump Sum Vacation Pay	-	-	-	-	-	-	-	15	(15)
601025 Lump Sum Sick Pay	-	-	-	-	-	-	-	0	(0)
601030 Permanent And Provisional	3,171	169	3,130	3,002	128	2,815	356	2,585	586
601035 Perm And Prov-Public Safety	-	-	-	-	-	-	-	2	(2)
601045 Compensated Absence	-	-	-	-	-	-	-	56	(56)
601050 Temporary Seasonal Emergency	218	(30)	218	248	(30)	229	(11)	295	(77)
601065 Overtime	11	-	11	11	-	11	-	49	(38)
603005 Social Security Taxes	243	13	240	230	10	215	27	217	26
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	(62)	62
603025 Retirement Or Pension Contrib	492	31	484	461	22	432	60	404	89
603030 Retirement Cont-Public Safety	-	(7)	-	7	(7)	7	(7)	7	(7)
603040 Ltd Contributions	11	0	11	11	0	10	1	9	2
603045 Supplemental Retirement (401K)	43	5	44	38	6	36	6	38	5
603050 Health Insurance Premiums	750	60	750	689	60	644	106	581	169
603055 Employee Serv Res Fund Charges	80	-	80	80	-	80	-	80	0
603056 Opeb - Current Yr	56	-	56	56	-	56	-	63	(7)
603075 Opeb - Underfunded Arc	-	-	-	-	-	-	-	(444)	444
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	5	(5)
MATERIALS AND SUPPLIES	1,442	(150)	1,442	1,592	(150)	1,632	(190)	1,540	(99)
607005 Janitorial Supplies And Service	15	-	15	15	-	15	-	20	(5)
607010 Maintenance - Grounds	13	-	13	13	-	13	-	13	(0)
607015 Maintenance - Buildings	10	-	10	10	-	10	-	10	(0)
607040 Facilities Management Charges	89	(26)	89	115	(26)	115	(26)	100	(10)
609005 Food Provisions	15	-	15	15	-	15	-	15	(0)
609010 Clothing Provisions	34	-	34	34	-	34	-	40	(7)
609020 Bedding And Linen	-	-	-	-	-	-	-	0	(0)
609025 Medications	100	-	100	100	-	100	-	102	(2)
609030 Medical Supplies	50	-	50	50	-	50	-	38	12

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609050 Commissary Provisions	-	-	-	-	-	-	-	0	(0)
609060 Identification Supplies	31	-	31	31	-	31	-	45	(14)
609065 Shelter Supplies	49	-	49	49	-	59	(10)	50	(1)
611005 Subscriptions And Memberships	15	-	15	15	-	15	-	6	9
611015 Education And Training Serv/Supp	48	-	48	48	-	48	-	19	29
613005 Printing Charges	16	-	16	16	-	16	-	19	(3)
613020 Development Advertising	8	(10)	8	18	(10)	18	(10)	16	(8)
615005 Office Supplies	16	-	16	16	-	16	-	13	3
615015 Computer Supplies	15	-	15	15	-	15	-	2	13
615016 Computer Software Subscription	105	-	105	105	-	105	-	72	33
615020 Computer Software < 3000	5	-	5	5	-	5	-	3	2
615025 Computer Components < 3000	(3)	(50)	(3)	47	(50)	47	(50)	158	(160)
615035 Small Equipment (Non-Computer)	34	-	34	34	-	34	-	43	(9)
615040 Postage	21	-	21	21	-	21	-	22	(0)
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	26	-	26	26	-	26	-	13	13
617005 Maintenance - Office Equip	5	-	5	5	-	5	-	3	2
617010 Maint - Machinery And Equip	4	-	4	4	-	4	-	2	2
617015 Maintenance - Software	52	-	52	52	-	52	-	30	23
617035 Maint - Autos And Equip-Fleet	60	(10)	60	70	(10)	70	(10)	59	1
619005 Gasoline Diesel Oil And Grease	56	-	56	56	-	56	-	55	1
619015 Mileage Allowance	2	-	2	2	-	2	-	1	1
619025 Travel And Transportation	80	-	80	80	-	80	-	37	44
619035 Vehicle Rental Charges	-	-	-	-	-	-	-	0	(0)
619045 Vehicle Replacement Charges	105	(34)	105	140	(34)	140	(34)	142	(37)
621005 Heat And Fuel	24	-	24	24	-	24	-	26	(2)
621010 Light And Power	18	-	18	18	-	18	-	23	(4)
621015 Water And Sewer	12	-	12	12	-	12	-	19	(7)
621020 Telephone	32	-	32	32	-	32	-	26	6
621025 Mobile Telephone	50	-	50	50	-	50	-	46	4
633015 Rent - Equipment	10	-	10	10	-	10	-	-	10
633025 Miscellaneous Rental Charges	25	-	25	25	-	25	-	18	7
639020 Laboratory Fees	31	-	31	31	-	31	-	32	(1)
639025 Other Professional Fees	162	(20)	162	182	(20)	212	(50)	203	(41)
OTHER OPERATING EXPENSE 1	17	-	17	17	-	17	-	14	3
645005 Contract Hauling	12	-	12	12	-	12	-	12	0
645010 Dumping Fees	5	-	5	5	-	5	-	2	3
OTHER OPERATING EXPENSE 2	828	254	828	574	254	574	254	440	388
663010 Council Overhead Cost	22	-	22	22	-	22	-	22	(1)
663015 Mayor Overhead Cost	72	-	72	72	-	72	-	59	13
663025 Auditor Overhead Cost	16	-	16	16	-	16	-	15	1
663030 District Attorney Overhead Cost	93	-	93	93	-	93	-	54	38
663040 Info Services Overhead Cost	347	-	347	347	-	347	-	159	188
663045 Purchasing Overhead Cost	(7)	-	(7)	(7)	-	(7)	-	8	(15)
663050 Human Resources Overhead Cost	61	-	61	61	-	61	-	70	(9)
663055 Govern Immunity Overhead Cost	4	-	4	4	-	4	-	5	(0)
663060 Records Managmnt Overhead Cost	2	-	2	2	-	2	-	1	0
663070 Mayor Finance Overhead Cost	39	-	39	39	-	39	-	47	(8)
667030 Vehicle Replacement Purchase	180	180	180	-	180	-	180	-	180
667095 Operations Underexpend	-	74	-	(74)	74	(74)	74	-	-
OTHER NONOPERATING EXPENSE	5	-	5	5	-	5	-	4	1
659005 Costs In Handling Collections	5	-	5	5	-	5	-	4	1
DEPRECIATION & LOSS ON SALE	79	(4)	79	83	(4)	83	(4)	70	10
669010 Depreciation	79	(4)	79	83	(4)	83	(4)	70	10
INTERGOVERNMENTAL CHARGE	105	-	105	105	-	105	-	101	4
693020 Interfund Charges	105	-	105	105	-	105	-	101	4
BALANCE SHEET	-	-	-	-	-	180	(180)	-	-
NON-OPERATING REVENUE	-	-	-	-	-	180	(180)	-	-
PRIOR YEAR FUND BALANCE	-	-	-	-	-	180	(180)	-	-
RCASH Cash Restrictions Unrestrictions	-	-	-	-	-	180	(180)	-	-

REVENUE AND EXPENDITURE DETAIL

Animal Services

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			41009900 - ANIMAL SERVICES CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	2	(2)
EXPENSE	-	-	-	-	-	-	-	2	(2)
OPERATING EXPENSE	-	-	-	-	-	-	-	2	(2)
MATERIALS AND SUPPLIES	-	-	-	-	-	-	-	1	(1)
607015 - Maintenance - Buildings	-	-	-	-	-	-	-	0	(0)
607040 - Facilities Management Charges	-	-	-	-	-	-	-	0	(0)
OTHER OPERATING EXPENSE 2	-	-	-	-	-	-	-	1	(1)
663015 - Mayor Overhead Cost	-	-	-	-	-	-	-	1	(1)

CORE MISSION

Provide high quality municipal engineering services to the Greater Salt Lake Municipal Services District (MSD) and its residents at the highest possible degree of efficiency, cost effectiveness, and customer service. Ensure the preservation and performance of the road and storm drainage systems within the 5 Metro Townships, Town of Brighton, and Unincorporated County area. Transportation innovation through congestion elimination and implementation of each municipality's Complete Street Plans. Proactive water quality stewardship through meeting the requirements of the Utah Pollutant Discharge Elimination System (UPDES) MS4 permit.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Public Works Engineering addresses constituents concerns immediately.				
• Maintain response time of 24 hours or 2 business days to all complaints received from the public from 100% complaints as of the end of July 2020 to 100% complaints by end of July 2021.	98%	100%	100%	100%
Public Works Engineering leverages taxpayer dollars to obtain State and Federal funding for capital improvement projects.				
• Maintain the number of new outside funding sources received annually to two (2) grants as of the end of July 2020 to 2 grants by end of July 2021.	2	2	7	2
Public Works Engineering is thorough and accurate in its engineering designs.				
• Limit addenda and preventable change orders (CO) per constructed project at 75% of projects have no addenda as of the end of July 2020 to 75% of projects have no addenda by end of July 2021.	75%	75%	1%	1%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	2,828	23 0.8%	2,851	49 1.7%	2,877
REVENUE	2,941	211 7.2%	3,153	211 7.2%	3,153
COUNTY FUNDING	(113)	(189) 167.1%	(302)	(163) 144.0%	(276)
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	2,123	11,084 522.1%	13,207	11,084 522.1%	13,207
REVENUE	(2,123)	(11,084) 522.1%	(13,207)	(11,084) 522.1%	(13,207)
FTE	15.00	- 0.0%	15.00	- 0.0%	15.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Public Works Engineering Admin	2,423	1,046	(1,378)	1.00	211	(10)	(221)	(1.00)	-	-	-	-
Pw-project Management And Design	243	960	717	8.00	-	75	75	1.00	-	-	-	-
Pw-permits And Regulatory	487	746	259	5.00	-	59	59	1.00	-	-	-	-
Pw-development Review	1	100	99	1.00	1	(101)	(101)	(1.00)	-	-	-	-
Unincorp Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
Kearns Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
Magna Class C Projects	-	-	-	-	-	-	-	-	-	-	-	-
White City Class C Projects	50	50	-	-	-	-	-	-	-	-	-	-
Gslmsd Capital Projects	(51)	(51)	-	-	-	-	-	-	-	-	-	-
Emigration Cnyn Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Unincorp Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Kearns Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
Magna Capital Projects	-	-	-	-	-	-	-	-	-	-	-	-
SUBTOTAL	3,153	2,851	(302)	15.00	211	23	(189)	-	-	-	-	-
Unclassified Capital Projects	13,207	13,207	-	-	11,084	11,084	-	-	-	-	-	-
TOTAL PUBLIC WORKS ENGINEERING	16,360	16,058	(302)	15.00	11,295	11,107	(189)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
2	[15692] NEW REQUEST Stormwater Coalition - New Revenue & Expense [OpExp: 755; OpRev: 755] Stormwater Coalition will have additional revenue of \$755 in 2021 and will use that revenue to increase the Consultants Fees expense line in the budget.	-	-	-
2	[15693] NEW REQUEST Increased Interfund Charges [OpExp: 17,000; OpRev: 17,000] This increase in Interfund charges is based on updated Admin. Analysis Spreadsheet and these charges will be passed thru to the GSLMSD making this increase budget neutral.	-	-	-
3	[15690] NEW REQUEST Operating Expenses Inflation Adjustment [OpExp: 4,986; OpRev: 4,986] Operating Expenses Inflation Adjustment: This budget adjustment is to increase the operating appropriation expense budget by 2%. Operating expenses will increase by \$4,987. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering.	-	-	-
4	[15694] NEW REQUEST GSLMSD Revenue Increase Increased MSD Contract Revenue from the GSLMSD due to increased Engineering Labor expenses.	-	(188,716)	(188,716)
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(188,716)	(188,716)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			45100000 - PW ENGINEERING CAPITAL PROJECTS * 45000000 - PUBLIC WORKS ENGINEERING						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(276)	(163)	(302)	(113)	(189)	(109)	(166)	828	(1,104)
REVENUE	16,360	11,295	16,360	5,064	11,295	14,562	1,798	6,439	9,921
OPERATING REVENUE	16,360	11,295	16,360	5,064	11,295	14,562	1,798	6,234	10,126
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	90	(90)
411000 State Government Grants	-	-	-	-	-	-	-	90	(90)
CHARGES FOR SERVICES	16,055	11,295	16,055	4,759	11,295	14,257	1,798	5,640	10,415
423400 Interlocal Agreements	183	1	183	182	1	182	1	156	27
423405 Msd Contract Revenue	15,872	11,295	15,872	4,577	11,295	14,075	1,797	5,464	10,408
424600 Federal Revenue Contracts	-	-	-	-	-	-	-	20	(20)
INTER/INTRA FUND REVENUES	305	-	305	305	-	305	-	504	(199)
431050 Interfund Revenue-Flood Cntl	305	-	305	305	-	305	-	-	305
431055 Interfund Revenue-Health	-	-	-	-	-	-	-	5	(5)
431160 Interfund Revenue	-	-	-	-	-	-	-	66	(66)
433005 Intrafund Revenue-Dev Serv	-	-	-	-	-	-	-	428	(428)
433100 Intrafund Revenue	-	-	-	-	-	-	-	5	(5)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	-	-	205	(205)
OFS TRANSFERS IN	-	-	-	-	-	-	-	205	(205)
720005 Ofs Transfers In	-	-	-	-	-	-	-	205	(205)
EXPENSE	16,084	11,133	16,058	4,951	11,107	14,453	1,631	7,062	9,022
OPERATING EXPENSE	16,084	11,133	16,058	4,951	11,107	14,453	1,631	7,062	9,022
EMPLOYEE COMPENSATION	1,804	26	1,778	1,778	-	1,778	26	1,236	568
601020 Lump Sum Vacation Pay	28	-	28	28	-	28	-	5	23
601025 Lump Sum Sick Pay	3	-	3	3	-	3	-	-	3
601030 Permanent And Provisional	1,190	21	1,169	1,169	-	1,169	21	919	271
601045 Compensated Absence	-	-	-	-	-	-	-	25	(25)
601050 Temporary Seasonal Emergency	44	-	44	44	-	44	-	12	32
601065 Overtime	16	-	16	16	-	16	-	5	11
603005 Social Security Taxes	86	(3)	85	89	(5)	89	(3)	69	17
603006 Social Security Taxes - Temp and Oth	5	5	5	-	5	-	5	-	5
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	(25)	25
603025 Retirement Or Pension Contrib	198	(1)	194	199	(5)	199	(1)	156	42
603040 Ltd Contributions	4	(0)	4	4	(0)	4	(0)	3	1
603045 Supplemental Retirement (401K)	10	4	11	6	5	6	4	6	5
603050 Health Insurance Premiums	191	0	191	191	0	191	0	139	52
603055 Employee Serv Res Fund Charges	15	-	15	15	-	15	-	12	4
603056 Opeb - Current Yr	13	-	13	13	-	13	-	15	(2)
603075 Opeb - Underfunded Arc	-	-	-	-	-	-	-	(105)	105
MATERIALS AND SUPPLIES	433	6	433	428	6	431	2	1,355	(922)
607015 Maintenance - Buildings	0	-	0	0	-	0	-	-	0
607040 Facilities Management Charges	4	0	4	4	0	4	0	1	2
609010 Clothing Provisions	4	0	4	4	0	4	0	1	2
609030 Medical Supplies	0	0	0	0	0	0	0	-	0
609060 Identification Supplies	0	0	0	0	0	0	0	-	0
611005 Subscriptions And Memberships	4	0	4	4	0	4	0	3	0
611010 Physical Materials-Books	1	0	1	1	0	1	0	0	0
611015 Education And Training Serv/Supp	9	0	9	8	0	8	0	3	5
613005 Printing Charges	1	-	1	1	-	1	-	1	(0)
613010 Public Notices	1	0	1	1	0	1	0	-	1
613020 Development Advertising	117	(9)	117	127	(9)	127	(9)	95	22
615005 Office Supplies	6	0	6	6	0	6	0	4	2
615015 Computer Supplies	3	0	3	3	0	3	0	1	2
615016 Computer Software Subscription	2	0	2	2	0	2	0	5	(3)
615020 Computer Software < 3000	1	0	1	1	0	1	0	-	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
615025 Computer Components < 3000	10	0	10	10	0	10	0	12	(2)
615030 Communication Equip-Noncapital	0	0	0	0	0	0	0	0	(0)
615035 Small Equipment (Non-Computer)	11	0	11	11	0	11	0	-	11
615040 Postage	1	0	1	1	0	1	0	-	1
615050 Meals And Refreshments	0	0	0	0	0	0	0	0	0
617005 Maintenance - Office Equip	3	0	3	3	0	3	0	2	1
617010 Maint - Machinery And Equip	0	0	0	0	0	0	0	0	(0)
617015 Maintenance - Software	5	0	5	5	0	5	0	14	(10)
617035 Maint - Autos And Equip-Fleet	13	0	13	13	0	13	0	5	9
619005 Gasoline Diesel Oil And Grease	16	0	16	16	0	16	0	6	10
619015 Mileage Allowance	1	0	1	1	0	1	0	1	0
619025 Travel And Transportation	11	0	11	10	0	10	0	3	8
619035 Vehicle Rental Charges	0	0	0	0	0	0	0	-	0
619045 Vehicle Replacement Charges	15	0	15	14	0	14	0	19	(4)
621020 Telephone	7	0	7	7	0	7	0	6	1
621025 Mobile Telephone	16	0	16	16	0	16	0	9	7
629015 Maint Cntywde Drainage Systems	-	-	-	-	-	-	-	30	(30)
629020 Maintenance - Roads And Streets	-	-	-	-	-	-	-	190	(190)
631015 Non-Cap Imps Storm Drain-Municipal	-	-	-	-	-	-	-	424	(424)
633005 Rent - Land	0	0	0	0	0	0	0	-	0
633010 Rent - Buildings	61	1	61	59	1	63	(3)	61	(0)
639010 Consultants Fees	111	11	111	100	11	100	11	55	56
639025 Other Professional Fees	2	0	2	2	0	2	0	404	(402)
OTHER OPERATING EXPENSE 1	1	0	1	1	0	1	0	0	0
641005 Shop Crew And Deputy Small Tools	1	0	1	1	0	1	0	0	0
OTHER OPERATING EXPENSE 2	13,577	11,084	13,577	2,493	11,084	11,991	1,586	4,240	9,337
663010 Council Overhead Cost	10	-	10	10	-	10	-	13	(4)
663015 Mayor Overhead Cost	59	-	59	59	-	59	-	54	5
663025 Auditor Overhead Cost	7	-	7	7	-	7	-	9	(2)
663030 District Attorney Overhead Cost	57	-	57	57	-	57	-	51	6
663035 Real Estate Overhead Cost	63	-	63	63	-	63	-	96	(33)
663040 Info Services Overhead Cost	125	-	125	125	-	125	-	116	9
663045 Purchasing Overhead Cost	17	-	17	17	-	17	-	24	(7)
663050 Human Resources Overhead Cost	15	-	15	15	-	15	-	17	(1)
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	0
663060 Records Managmnt Overhead Cost	3	-	3	3	-	3	-	4	(1)
663070 Mayor Finance Overhead Cost	15	-	15	15	-	15	-	29	(14)
664005 Other Pass Thru Expense	13,206	11,084	13,206	2,122	11,084	11,620	1,586	3,827	9,379
OTHER NONOPERATING EXPENSE	-	-	-	-	-	-	-	2	(2)
661010 Interest Expense	-	-	-	-	-	-	-	2	(2)
DEPRECIATION & LOSS ON SALE	4	-	4	4	-	4	-	4	0
669010 Depreciation	4	-	4	4	-	4	-	4	0
INTERGOVERNMENTAL CHARGE	265	17	265	248	17	248	17	225	40
693020 Interfund Charges	265	17	265	248	17	248	17	225	40

CORE MISSION

Salt Lake County Public Works Operations provides high quality road maintenance, snow removal and other related services in a timely manner to promote the safety and welfare of County residents.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County residents have safe roadways and sidewalks				
• Increase the number of ADA ramps installed per year from 68 ADA ramps as of the end of August 2019 to 80 ADA ramps by end of December 2020. Public Works Operations will not have this as a goal in 2021.	68	80	68	0
Public Works Operations provides efficient services				
• Implement inventory control system by Dec 31, 2021	-	-	-	100%
Public Works Operations employees receive necessary training to do their jobs effectively and safely.				
• In 2020 Maintain the number of employees trained in storm water quality and traffic control from 16 employees as of the start of August 2019 to 16 employees by end of December 2020. In 2021 Decrease the number of employees trained from 10 to 2.	16	16	0	2
• Maintain lost time injuries from 0 injuries as of the end of August 2019 to 0 injuries by end of December 2020. Public Works Operations will maintain 0 injuries by the end of December 2021.	0	0	0	0
Public Works Operations consistently provides a high level of customer service.				
• Increase the percentage of complaints closed within in 72 hours from receipt of the service call from 82% issues closed as of the end of August 2019 to 95% issues closed by end of December 2020. For 2021 Public Works Operations will maintain a closure rate of 95% within 72 hours.	82%	95%	-	95%
• Public Works Operations will score at an overall level of 3 (satisfied) or higher on a survey to its' contracted customers. The survey will measure the level of service for all services provided to a customer.	0	0	0	3

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	26,415	(1,176) (4.5%)	25,239	(1,055) (4.0%)	25,360
REVENUE	21,385	4,717 22.1%	26,102	4,717 22.1%	26,102
COUNTY FUNDING	5,031	(5,894) (117.2%)	(863)	(5,773) (114.7%)	(742)
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-
FTE	129.75	(17.00) (13.1%)	112.75	(17.00) (13.1%)	112.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Public Works Operations Prgm	26,102	25,239	(863)	112.75	34,863	34,013	(851)	112.75	-	-	-	-
Public Works Administration	-	-	-	-	(1,697)	(4,703)	(3,006)	(21.75)	-	-	-	-
Shared Building And Complex	-	-	-	-	(290)	(185)	105	-	-	-	-	-
Pw Ops District Crews	-	-	-	-	(7,018)	(6,333)	684	(33.00)	-	-	-	-
Sweepers	-	-	-	-	(1,513)	(1,139)	373	(6.00)	-	-	-	-
Vactors	-	-	-	-	(989)	(649)	340	(4.00)	-	-	-	-
Landscape Crew	-	-	-	-	(750)	(770)	(20)	(7.00)	-	-	-	-
Traffic Signals And Atms	-	-	-	-	(3,418)	(2,348)	1,070	(9.00)	-	-	-	-
Street Lighting	-	-	-	-	(1,040)	(530)	510	(2.00)	-	-	-	-
Traffic Signs	-	-	-	-	(863)	(529)	334	(4.00)	-	-	-	-
Traffic Striping	-	-	-	-	(801)	(920)	(119)	(5.00)	-	-	-	-
Paving/chipping/milling	-	-	-	-	(10,424)	(15,244)	(4,820)	(22.00)	-	-	-	-
Concrete Construction	-	-	-	-	(1,345)	(1,840)	(494)	(16.00)	-	-	-	-
SUBTOTAL	26,102	25,239	(863)	112.75	4,717	(1,176)	(5,894)	(17.00)	-	-	-	-
TOTAL PUBLIC WORKS OPERATIONS	26,102	25,239	(863)	112.75	4,717	(1,176)	(5,894)	(17.00)	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16057] REDUCTION AMOUNT Reduce FTE's Reduce 17 Positions that were not funded by contracts.	(17.00)	(1,092,188)	(1,093,019)
2	[17061] REDUCTION AMOUNT Defund positions that are not included in contracts	-	(603,092)	(603,085)
3	[16069] NEW REQUEST Remove Budgeted Personnel Underexpend Remove Budgeted Personnel Underexpend. The underexpend will be absorbed by the reduction in FTE's in request 1.	-	334,093	334,093
4	[16068] OTHER TECHNICAL ADJUSTMENT FTE Changes Record FTE changes for events that happened after payroll was loaded into Sherpa.	-	25,729	27,917
5	[16073] NEW REQUEST 2 Walker Mowers Purchase Walker Mowers FUTURE YEARS ADJUSTMENT: -38,000	-	38,000	38,000
6	[16070] OTHER TECHNICAL ADJUSTMENT Move Materials Costs to Cost of Goods Sold Move Cost of Goods Sold from operating to it's own appropriation unit.	-	-	-
7	[16071] OTHER TECHNICAL ADJUSTMENT Revenue Adjustment True up contract and internal revenue from 2020 to 2021.	-	(4,717,232)	(4,717,232)
8	[16072] OTHER TECHNICAL ADJUSTMENT True Up MSD Contracted Services True Up MSD Contracted Services FUTURE YEARS ADJUSTMENT: -120,000	-	120,982	120,982
9	[17063] OTHER TECHNICAL ADJUSTMENT True Up Debt Service Costs	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	(17.00)	(5,893,708)	(5,892,344)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			44000000 - PUBLIC WORKS OPERATIONS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(742)	(5,773)	(863)	5,031	(5,894)	(265)	(477)	(1,593)	851
REVENUE	26,130	4,717	26,130	21,413	4,717	26,190	(60)	23,849	2,281
NON-OPERATING REVENUE	28	-	28	28	-	30	(2)	33	(5)
INVESTMENT EARNINGS	28	-	28	28	-	30	(2)	33	(5)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	0	(0)
429030 Interest Rebate-Babs	28	-	28	28	-	30	(2)	33	(5)
OPERATING REVENUE	26,102	4,717	26,102	21,385	4,717	26,159	(58)	23,804	2,298
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	271	(271)
417010 Operatng Contributions-General	-	-	-	-	-	-	-	271	(271)
CAPITAL GRANTS & CONTRIBUTIONS	-	-	-	-	-	-	-	153	(153)
419005 Capit Contributions-Restricted	-	-	-	-	-	-	-	153	(153)
CHARGES FOR SERVICES	25,297	4,577	25,297	20,719	4,577	25,488	(191)	22,522	2,775
421275 Highway Charges	-	(74)	-	74	(74)	74	(74)	(2,639)	2,639
421285 Street Lighting Rev	-	(45)	-	45	(45)	45	(45)	52	(52)
421300 Traffic Operations	-	(2,013)	-	2,013	(2,013)	2,013	(2,013)	778	(778)
423000 Local Government Contracts	13,696	8,718	13,696	4,978	8,718	4,978	8,718	17,943	(4,247)
423025 Holladay-Cottonwood (Hist)	-	-	-	-	-	2,230	(2,230)	-	-
423260 Taylorsville (Hist)	-	-	-	-	-	2,532	(2,532)	-	-
423405 Msd Contract Revenue	11,331	(1,913)	11,331	13,244	(1,913)	13,248	(1,917)	6,109	5,221
427010 Rental Income	250	(95)	250	345	(95)	348	(98)	250	(0)
441005 Sale-Mtrls Supl Cntrl Assets	20	-	20	20	-	20	-	28	(8)
INTER/INTRA FUND REVENUES	805	140	805	665	140	672	134	858	(53)
431010 Interfund Revenue-Fine Arts	1	-	1	1	-	1	-	1	1
431015 Interfund Revenue - Library	30	-	30	30	-	30	-	43	(13)
431040 Interfund Revenue-Fac Mgt	0	-	0	0	-	0	-	2	(1)
431045 Interfund Revenue-Fleet	56	-	56	56	-	61	(5)	48	8
431050 Interfund Revenue-Flood Cntl	351	(90)	351	441	(90)	442	(91)	345	6
431055 Interfund Revenue-Health	5	-	5	5	-	5	-	7	(2)
431080 Interfund Revenue-Stat And Gen	50	-	50	50	-	50	-	14	36
431090 Interfund Rev-Aging	-	-	-	-	-	-	-	7	(7)
431100 Interfund Revenue-Sheriff	10	-	10	10	-	10	-	5	5
431125 Interfund Revenue-Parks And Rec	43	-	43	43	-	43	-	30	13
431130 Interfund Revenue-Youth Serv	4	-	4	4	-	4	-	5	(1)
431135 Interfund Revenue-Comm And Supp	47	30	47	17	30	17	30	47	(0)
431160 Interfund Revenue	200	200	200	-	200	-	200	3	197
433035 Intrafund Revenue-Dist Attrney	2	-	2	2	-	2	-	-	2
433060 Intrafund Revenue-Animal Cntl	6	-	6	6	-	6	-	8	(2)
433100 Intrafund Revenue	-	-	-	-	-	-	-	295	(295)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	-	-	12	(12)
OFS - OTHER	-	-	-	-	-	-	-	12	(12)
730005 Ofs Other	-	-	-	-	-	-	-	12	(12)
EXPENSE	25,658	(1,053)	25,537	26,711	(1,174)	26,190	(532)	22,336	3,322
OPERATING EXPENSE	25,360	(1,055)	25,239	26,415	(1,176)	25,895	(534)	22,211	3,149
COST OF GOODS SOLD	4,884	4,884	4,884	-	4,884	-	4,884	-	4,884
501005 Cost Of Materials Sold	4,884	4,884	4,884	-	4,884	-	4,884	-	4,884
EMPLOYEE COMPENSATION	8,934	(1,214)	8,812	10,148	(1,335)	9,614	(680)	7,683	1,251
601020 Lump Sum Vacation Pay	49	-	49	49	-	49	-	60	(11)
601025 Lump Sum Sick Pay	24	-	24	24	-	24	-	11	13
601030 Permanent And Provisional	5,297	(822)	5,200	6,119	(918)	6,119	(822)	5,213	84
601040 Time Limited Employees	-	(34)	-	34	(34)	34	(34)	-	-
601045 Compensated Absence	-	-	-	-	-	-	-	1	(1)
601050 Temporary Seasonal Emergency	245	-	245	245	-	245	-	168	77
601065 Overtime	218	-	218	218	-	218	-	207	11

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
601095 Budgeted Pers Underexpend	-	449	-	(449)	449	(983)	983	-	-
603005 Social Security Taxes	405	(102)	398	507	(109)	507	(102)	414	(8)
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	(120)	120
603025 Retirement Or Pension Contrib	909	(178)	890	1,087	(196)	1,087	(178)	920	(11)
603040 Ltd Contributions	19	(3)	19	22	(3)	22	(3)	19	1
603045 Supplemental Retirement (401K)	27	(8)	29	36	(7)	36	(8)	36	(8)
603050 Health Insurance Premiums	1,368	(517)	1,368	1,885	(517)	1,885	(517)	1,371	(3)
603055 Employee Serv Res Fund Charges	227	-	227	227	-	227	-	268	(41)
603056 Opeb - Current Yr	134	-	134	134	-	134	-	165	(31)
603075 Opeb - Underfunded Arc	-	-	-	-	-	-	-	(1,060)	1,060
605005 Uniform Allowance	11	-	11	11	-	11	-	10	1
MATERIALS AND SUPPLIES	9,535	(378)	9,535	9,913	(378)	9,926	(391)	8,614	921
607005 Janitorial Supplies And Service	51	-	51	51	-	51	-	43	7
607010 Maintenance - Grounds	4	-	4	4	-	4	-	0	4
607015 Maintenance - Buildings	8	-	8	8	-	8	-	8	0
607040 Facilities Management Charges	61	-	61	61	-	74	(13)	116	(55)
609005 Food Provisions	1	-	1	1	-	1	-	(0)	1
609010 Clothing Provisions	11	-	11	11	-	11	-	8	3
609030 Medical Supplies	1	0	1	1	0	1	0	0	1
609035 Safety Supplies	14	4	14	11	4	11	4	11	4
611005 Subscriptions And Memberships	8	-	8	8	-	8	-	6	3
611010 Physical Materials-Books	4	4	4	0	4	0	4	-	4
611015 Education And Training Serv/Supp	10	2	10	9	2	9	2	12	(2)
611020 Training Provided By Personnel	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	8	-	8	8	-	8	-	6	2
613015 Printing Supplies	3	-	3	3	-	3	-	1	2
613020 Development Advertising	1	-	1	1	-	1	-	1	1
615005 Office Supplies	7	-	7	7	-	7	-	10	(3)
615015 Computer Supplies	3	-	3	3	-	3	-	2	1
615016 Computer Software Subscription	0	-	0	0	-	0	-	0	0
615020 Computer Software < 3000	3	(0)	3	3	(0)	3	(0)	7	(5)
615025 Computer Components < 3000	26	-	26	26	-	26	-	43	(17)
615030 Communication Equip-Noncapital	5	2	5	3	2	3	2	1	4
615035 Small Equipment (Non-Computer)	28	-	28	28	-	28	-	22	6
615040 Postage	4	-	4	4	-	4	-	3	0
615050 Meals And Refreshments	6	0	6	5	0	5	0	8	(2)
617005 Maintenance - Office Equip	4	-	4	4	-	4	-	3	1
617010 Maint - Machinery And Equip	23	-	23	23	-	23	-	22	2
617015 Maintenance - Software	19	-	19	19	-	19	-	46	(27)
617035 Maint - Autos And Equip-Fleet	2,936	-	2,936	2,936	-	2,936	-	2,661	276
619005 Gasoline Diesel Oil And Grease	576	-	576	576	-	576	-	514	62
619015 Mileage Allowance	3	-	3	3	-	3	-	3	(0)
619025 Travel And Transportation	21	-	21	21	-	21	-	6	15
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	-	0
619045 Vehicle Replacement Charges	1,953	-	1,953	1,953	-	1,953	-	2,985	(1,033)
621005 Heat And Fuel	19	-	19	19	-	19	-	14	5
621010 Light And Power	123	-	123	123	-	123	-	111	12
621015 Water And Sewer	41	-	41	41	-	41	-	46	(5)
621020 Telephone	29	-	29	29	-	29	-	25	4
621025 Mobile Telephone	37	-	37	37	-	37	-	31	6
621030 Internet/Data Communications	7	-	7	7	-	7	-	5	1
629020 Maintenance - Roads And Streets	-	(521)	-	521	(521)	521	(521)	1,048	(1,048)
629030 Maint - Contracted Paving Servcs	2,805	(74)	2,805	2,879	(74)	2,879	(74)	-	2,805
633005 Rent - Land	6	-	6	6	-	6	-	5	1
633015 Rent - Equipment	324	-	324	324	-	324	-	217	107
633025 Miscellaneous Rental Charges	60	10	60	50	10	50	10	52	9
639020 Laboratory Fees	6	-	6	6	-	6	-	5	1
639025 Other Professional Fees	232	195	232	37	195	37	195	177	56
639045 Contracted Labor/Projects	45	-	45	45	-	45	-	20	24
639060 Road Design Services	-	-	-	-	-	-	-	312	(312)
OTHER OPERATING EXPENSE 1	161	(4,355)	161	4,517	(4,355)	4,517	(4,355)	4,198	(4,037)
641005 Shop Crew And Deputy Small Tools	58	8	58	50	8	50	8	42	17
641025 Insecticides Herbicides And Pesti	-	(20)	-	20	(20)	20	(20)	17	(17)
643005 Road Oil	-	(523)	-	523	(523)	523	(523)	277	(277)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
643010 Road Base And Chips	-	(79)	-	79	(79)	79	(79)	0	(0)
643015 Road Salt	-	(633)	-	633	(633)	633	(633)	679	(679)
643020 Asphalt Mix	-	(1,161)	-	1,161	(1,161)	1,161	(1,161)	1,221	(1,221)
643025 Concrete	-	(186)	-	186	(186)	186	(186)	143	(143)
643030 Traffic Control Supplies	-	(1,628)	-	1,628	(1,628)	1,628	(1,628)	1,377	(1,377)
643035 Street Lighting Supplies	-	(135)	-	135	(135)	135	(135)	333	(333)
645005 Contract Hauling	15	-	15	15	-	15	-	13	2
645010 Dumping Fees	88	-	88	88	-	88	-	95	(8)
OTHER OPERATING EXPENSE 2	1,148	-	1,148	1,148	-	1,148	-	1,073	74
663010 Council Overhead Cost	81	-	81	81	-	81	-	83	(2)
663015 Mayor Overhead Cost	288	-	288	288	-	288	-	253	35
663025 Auditor Overhead Cost	58	-	58	58	-	58	-	55	3
663030 District Attorney Overhead Cost	140	-	140	140	-	140	-	173	(33)
663035 Real Estate Overhead Cost	-	-	-	-	-	-	-	0	(0)
663040 Info Services Overhead Cost	290	-	290	290	-	290	-	256	34
663045 Purchasing Overhead Cost	35	-	35	35	-	35	-	26	9
663050 Human Resources Overhead Cost	107	-	107	107	-	107	-	93	15
663055 Govern Immunity Overhead Cost	13	-	13	13	-	13	-	11	2
663070 Mayor Finance Overhead Cost	136	-	136	136	-	136	-	123	13
OTHER NONOPERATING EXPENSE	-	-	-	-	-	-	-	0	(0)
661010 Interest Expense	-	-	-	-	-	-	-	0	(0)
DEPRECIATION & LOSS ON SALE	485	-	485	485	-	485	-	449	36
669010 Depreciation	485	-	485	485	-	485	-	449	36
CAPITAL EXPENDITURES	38	38	38	-	38	-	38	-	38
679020 Machinery And Equipment	38	38	38	-	38	-	38	-	38
INTERGOVERNMENTAL CHARGE	175	(30)	175	205	(30)	205	(30)	195	(19)
693020 Interfund Charges	175	(30)	175	205	(30)	205	(30)	195	(19)
NON-OPERATING EXPENSE	298	3	298	295	3	295	3	125	173
LONG TERM DEBT	298	3	298	295	3	295	3	125	173
685050 2009Ab Lrb Mba Bond Proj-Princ	149	4	149	145	4	145	4	-	149
685084 2014 Str Various Project-Princ	32	1	32	31	1	31	1	-	32
687050 2009Ab Lrb Mba Bond Proj-Int	86	(7)	86	93	(7)	93	(7)	99	(13)
687084 2014 Str Various Project-Int	30	4	30	26	4	26	4	26	4
BALANCE SHEET	3,036	3,036	-	-	-	23	3,013	-	3,036
BALANCE SHEET ACQUISITION	3,036	3,036	-	-	-	23	3,013	-	3,036
	3,036	3,036	-	-	-	23	3,013	-	3,036
BAL_SHT Balance Sheet Acquisition	-	-	-	-	-	23	(23)	-	-
CASH Beginning Cash	3,036	3,036	-	-	-	-	3,036	-	3,036

REVENUE AND EXPENDITURE DETAIL

Public Works Operations

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	64	(64)
EXPENSE	-	-	-	-	-	-	-	64	(64)
OPERATING EXPENSE	-	-	-	-	-	-	-	64	(64)
MATERIALS AND SUPPLIES	-	-	-	-	-	-	-	64	(64)
621020 - Telephone	-	-	-	-	-	-	-	1	(1)
623005 - Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	22	(22)
625010 - Non-Capital Building Imprvmnts	-	-	-	-	-	-	-	41	(41)

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	555	- 0.0%	555	- 0.0%	555
REVENUE	1,343	(1,343) (100.0%)	-	(1,343) (100.0%)	-
COUNTY FUNDING	(788)	1,343 (170.5%)	555	1,343 (170.5%)	555
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Municipal Services-stat And Genl Prgm	-	-	-	-	(1,266)	-	1,266	-	-	-	-	-
Municipal Svcs Administration	-	555	555	-	(77)	-	77	-	-	-	-	-
SUBTOTAL	-	555	555	-	(1,343)	-	1,343	-	-	-	-	-
TOTAL STATUTORY & GENERAL - MUNICIPAL SERVICES	-	555	555	-	(1,343)	-	1,343	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[20456] REDUCTION AMOUNT Revenue Reduction The Greater Salt Lake Municipal Services District (GSLMSD) paid the final invoice for expenses related to the transfer of the Planning and Development Division from the County to the GSLMSD. No further billings will occur from the County to the GSLMSD from this budget in the future.	-	1,343,125	1,343,125
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	1,343,125	1,343,125
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Statutory & General - Municipal Services

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			50200000 - MUNICIPAL SERVICES - STAT AND GENL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	555	1,343	555	(788)	1,343	(788)	1,343	2	553
REVENUE	90	(1,343)	90	1,433	(1,343)	2,112	(2,022)	21	69
NON-OPERATING REVENUE	90	-	90	90	-	90	-	21	69
INVESTMENT EARNINGS	90	-	90	90	-	90	-	21	69
429005 Interest - Time Deposits	90	-	90	90	-	90	-	21	69
OPERATING REVENUE	-	(1,343)	-	1,343	(1,343)	1,343	(1,343)	1	(1)
CHARGES FOR SERVICES	-	(1,343)	-	1,343	(1,343)	1,343	(1,343)	1	(1)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	1	(1)
423405 Msd Contract Revenue	-	(1,343)	-	1,343	(1,343)	1,343	(1,343)	-	-
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	679	(679)	-	-
OFS TRANSFERS IN	-	-	-	-	-	679	(679)	-	-
720005 Ofs Transfers In	-	-	-	-	-	679	(679)	-	-
EXPENSE	555	-	555	555	-	566	(11)	3	552
OPERATING EXPENSE	555	-	555	555	-	555	-	3	552
OTHER OPERATING EXPENSE 2	555	-	555	555	-	555	-	3	552
663010 Council Overhead Cost	11	-	11	11	-	11	-	0	11
663015 Mayor Overhead Cost	24	-	24	24	-	24	-	0	23
663025 Auditor Overhead Cost	8	-	8	8	-	8	-	0	8
663030 District Attorney Overhead Cost	289	-	289	289	-	289	-	-	289
663035 Real Estate Overhead Cost	1	-	1	1	-	1	-	-	1
663040 Info Services Overhead Cost	185	-	185	185	-	185	-	0	185
663045 Purchasing Overhead Cost	3	-	3	3	-	3	-	-	3
663050 Human Resources Overhead Cost	10	-	10	10	-	10	-	-	10
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	-	1
663060 Records Managmnt Overhead Cost	7	-	7	7	-	7	-	-	7
663070 Mayor Finance Overhead Cost	16	-	16	16	-	16	-	2	13
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	11	(11)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	11	(11)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	11	(11)	-	-

Public Works & Muni Svcs - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>			
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>		
<u>OPERATING</u>							
EXPENDITURES	11,019	287	2.6%	11,305	328	3.0%	11,347
REVENUE	566	50	8.9%	616	50	8.9%	616
COUNTY FUNDING	10,453	236	2.3%	10,689	278	2.7%	10,730
<u>CAPITAL PROJECT & RELATED ORGS</u>							
COUNTY FUNDING	-	3,424	0.0%	3,424	3,424	0.0%	3,424
<u>FTE</u>	32.00	-	0.0%	32.00	-	0.0%	32.00

BUDGET & FTE PRIORITIES

Public Works & Muni Svcs - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Emergency Management												
Emergency Management Prgm	-	(599)	(599)	-	-	(2)	(2)	-	-	-	-	-
Emergency Mgt Administration	20	376	356	1.00	-	39	39	-	-	-	-	-
Contracted Emergency Svcs	-	5,731	5,731	-	-	-	-	-	-	(309)	(309)	-
	20	5,508	5,488	1.00	-	37	37	-	-	(309)	(309)	-
Flood Control Engineering												
Flood Control Engineering Prgm	-	(424)	(424)	-	-	8	8	-	-	-	-	-
Flood Control Engineering Admn	101	2,158	2,057	5.00	-	61	61	-	-	-	-	-
Fc-project Management And Design	153	551	398	5.00	-	(50)	(50)	-	-	-	-	-
Fc-permits And Regulatory	17	250	233	3.00	17	21	4	-	-	-	-	-
Fc-water Quality	298	651	353	4.00	33	78	45	-	-	(34)	(34)	-
Fc-gaging	-	171	171	2.00	-	(1)	(1)	-	-	-	-	-
Fc-drainage Operations Maint.	27	2,440	2,413	12.00	-	133	133	-	-	(118)	(118)	-
*Flood Control Projects Prgm	-	3,424	3,424	-	-	3,424	3,424	-	-	(298)	(298)	-
	596	9,221	8,625	31.00	50	3,674	3,624	-	-	(450)	(450)	-
SUBTOTAL - ORGS WITH A STRESS TEST	616	11,305	10,689	32.00	50	287	236	-	-	(461)	(461)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	-	3,424	3,424	-	-	3,424	3,424	-	-	(298)	(298)	-
TOTAL PUBLIC WORKS & MUNI SVCS - COUNTYWIDE FUNDING ORGS	616	14,729	14,113	32.00	50	3,710	3,660	-	-	(759)	(759)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	250 [20532] REVENUE PROJECTION CHANGE Property Tax Projection updates FLOOD CONTROL ENGINEERING As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
1	110 [17067] NEW REQUEST Restore COVID Personnel Reduction EMERGENCY MANAGEMENT June COVID reductions to the personnel appropriation unit will need to be restored in 2021 to fully fund the Emergency Coordinator position that was hired in August 2020.	-	35,000	35,000
1	250 [20394] NEW REQUEST Interfund Revenue Increase FLOOD CONTROL ENGINEERING This increase in Interfund Revenue is based on updated Admin. Analysis Spreadsheet and these charges will be billed to PW Engineering and then passed thru to the GSLMSD making this increase budget neutral.	-	(17,000)	(17,000)
2	110 [17068] NEW REQUEST Restore COVID Operating Underexpend EMERGENCY MANAGEMENT June COVID reductions to the operations appropriation unit will need to be restored in 2021 to support the Emergency Coordinator position that was hired in August 2020.	-	1,580	1,580
2	250 [15688] GRANT TRUE-UP Grant True-Up FLOOD CONTROL ENGINEERING [OpExp: 33,208; OpRev: 33,208] Reduce State Grant Revenue - Previous Grant funding for MST sampling was for \$20,000 per year for 3 years, new grant funding for 2021 is for \$13,208 causing a need to reduce grant revenue by \$6,792. Add New Federal grant revenue from the US Fish and Wildlife Service for EFCFC180004 Jordan River Restoration Murray/Taylorville Phase 4 project for \$40,000 and new expenses of \$33,208 to 623005 Non-Capital Improvements Other Than Buildings for materials expenses. FUTURE YEARS ADJUSTMENT: [OpExp: -33,208; OpRev: -33,208]	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
3	110	[17071] STRESS TEST REDUCTION 5% Stress Test, Emergency Management EMERGENCY MANAGEMENT This stress test is a \$104,600 reduction to the UFA Emergency Services contract as follows: \$10,000 Overtime, \$1,000 Printing Charges, \$15,600 Computer Equipment, \$58,000 Professional Fees, \$10,000 Travel, \$10,000 Small Equipment. These reductions have the following effects: Overtime reduction will affect the amount of human resources available to work on projects, events and incidents by approximately 200 hours. Printing charge reduction will affect the amount of materials available for planned public events and emergency preparedness materials. Computer Equipment (Non-Cap) reductions will affect the ability of Emergency Coordination Center (ECC) to monitor media during events and incidents (Snap Stream) and use an easily accessible platform for sharing data in day to day and emergent operations (Dropbox). • Professional Fees reduction will affect the ability to further develop WebEOC as a common operating picture and situational awareness tool. This may be compensated by efforts being made through the COVID-19 response to enhance this tool. The elimination of the A/V programmer will affect the ability to modify and adjust the current technology within the ECC. Reducing the CERT courses eliminates Emergency Management's ability to support the municipal level CERT programs completely through the 2021 calendar year. Finally, the reduction of the training and exercise contract eliminates the ability of Emergency Management to support any training and exercises for internal Salt Lake County government for the 2021 calendar year. Travel reduction will impact the ability of Emergency Management to conduct site visits to other locations. These site visits have been critical to bringing lessons learned and best practices back to Salt Lake County from other places across the country that are more active and have more experience in emergency management. Small equipment reduction will affect the ability of Emergency Management to acquire and update equipment needs within the division and the ECC impacting preparedness and response capabilities.	-	(104,600)	-
3	250	[15683] NEW REQUEST Restore COVID Cut - Heavy Equipment Operator FLOOD CONTROL ENGINEERING Fund and hire vacant Heavy Equipment Operator position - Flood Control Operations crews are struggling to get all the stream and canal maintenance work done. The funding for this position was cut as part of the COVID cuts.	-	68,000	68,000
4	110	[17076] STRESS TEST REDUCTION 5% Stress Test, Canyons Recreation Contribution EMERGENCY MANAGEMENT Reduce the County Contribution to the UFA for the Canyon Recreation by \$204,548. This cut would be in addition to the \$179,441 cut taken in June 2020 for COVID-19.	-	(204,548)	-
4	250	[15684] NEW REQUEST Restore COVID Cut - Vehicle Replacement Purchase FLOOD CONTROL ENGINEERING Replace funding for Vehicle Replacement Purchase - Heavy Equipment purchases for Flood Control crews, currently need 16,000 lbs. (8 ton) double axle heavy equipment trailer to haul Skidsteer and Mini-Ex.	-	100,000	100,000
5	250	[15685] NEW REQUEST Restore COVID Cut - Consultant Fees FLOOD CONTROL ENGINEERING Replace \$25,000 in Consultant Fees that were part of COVID cuts - The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees needs to be restored for Watershed Management Studies and Implementation, design of watershed restoration projects, public outreach and education. Gives Flood Control/Watershed the ability to leverage other Federal and State grants that require a percentage match.	-	25,000	25,000
6	250	[15686] NEW REQUEST Restore COVID Cut - Travel FLOOD CONTROL ENGINEERING Travel - Restore \$8,800 in training related travel that was cut due to travel restrictions for COVID - Moving forward into 2021 Flood Control and Watershed will need to be able to attend trainings to keep current on their Professional Engineering (CEUs) licenses and other required certifications.	-	8,800	8,800
7	250	[15687] NEW REQUEST Fleet Replacement FLOOD CONTROL ENGINEERING Increase of additional \$14,949 in Fleet Replacement Levy due to new equipment that was purchased a prior year that is now in the annual replacement levy for the first time.	-	14,949	14,949
10	250	[18006] STRESS TEST REDUCTION FCE - 5% Stress Test - Vehicle Replacement Purchases FLOOD CONTROL ENGINEERING Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$50,000 for 667030 Vehicle Replacement Purchases in 667095 Operations Underexpend.	-	(50,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
11	250	[20501] STRESS TEST REDUCTION FCE - 5% Stress Test - Travel FLOOD CONTROL ENGINEERING Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$8,800 for 619025 Travel & Transportation in 667095 Operations Underexpend.	-	(8,800)	-
12	250	[20502] STRESS TEST REDUCTION FCE - 5% Stress Test - Consultant Fees FLOOD CONTROL ENGINEERING Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$25,000 for 639010 Consultants Fees in 667095 Operations Underexpend.	-	(25,000)	-
13	250	[20503] STRESS TEST REDUCTION FCE - 5% Stress Test - Heavy Equipment Operator FLOOD CONTROL ENGINEERING Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$68,000 for a heavy equipment operator in 601095 Budgeted Personnel Underexpend (601030) Permanent and Provisional.	-	(68,000)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	236,329	236,329
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(460,948)	-

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL REQUESTED:	-	3,423,885	3,423,885
TOTAL STRESS TEST REDUCTIONS:	-	(298,007)	-

REVENUE AND EXPENDITURE DETAIL

Public Works & Muni Svcs - Countywide Funding
Orgs

Funds Selected			Organizations Selected						
250 - FLOOD CONTROL FUND * 110 - GENERAL FUND			46100000 - FLOOD CONTROL PROJECTS * 46000000 - FLOOD CONTROL ENGINEERING * 43500000 - EMERGENCY MANAGEMENT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	14,154	3,702	14,113	10,453	3,660	13,185	969	13,390	1,722
REVENUE	7,953	214	7,790	7,740	50	7,834	120	6,767	1,187
NON-OPERATING REVENUE	7,337	164	7,173	7,173	-	7,173	164	6,006	1,331
PROPERTY TAXES	6,949	150	6,799	6,799	-	6,799	150	5,596	1,352
401005 General Property Tax	6,812	150	6,662	6,662	-	6,662	150	5,108	1,704
401010 Personal Property Tax	-	-	-	-	-	-	-	394	(394)
401025 Prior Year Redemptions	137	-	137	137	-	137	-	94	43
FEE IN LIEU OF TAXES	289	14	275	275	-	275	14	306	(17)
401030 Motor Veh Fee In Lieu Of Taxes	289	14	275	275	-	275	14	306	(17)
INVESTMENT EARNINGS	100	-	100	100	-	100	-	104	(4)
429005 Interest - Time Deposits	95	-	95	95	-	95	-	96	(1)
429010 Int-Tax Pool	5	-	5	5	-	5	-	8	(3)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	0	(0)
OPERATING REVENUE	616	50	616	566	50	637	(21)	676	(60)
OPERATING GRANTS & CONTRIBUTIO	103	33	103	70	33	95	8	24	80
411000 State Government Grants	43	(7)	43	50	(7)	75	(32)	24	20
415000 Federal Government Grants	60	40	60	20	40	20	40	-	60
CHARGES FOR SERVICES	11	-	11	11	-	11	-	119	(108)
421296 Metal Recycling Revenue	-	-	-	-	-	-	-	3	(3)
423400 Interlocal Agreements	-	-	-	-	-	-	-	30	(30)
424600 Federal Revenue Contracts	2	-	2	2	-	2	-	2	(1)
427010 Rental Income	5	-	5	5	-	5	-	1	4
439005 Refunds-Other	5	-	5	5	-	5	-	7	(2)
439010 Refunds-Insurance	-	-	-	-	-	-	-	76	(76)
INTER/INTRA FUND REVENUES	502	17	502	485	17	531	(29)	534	(32)
431037 Interfund Revenue-Dev Serv (Hist)	-	-	-	-	-	-	-	2	(2)
431045 Interfund Revenue-Fleet	-	-	-	-	-	-	-	1	(1)
431052 Interfund Revenue-Highway	27	-	27	27	-	27	-	35	(7)
431080 Interfund Revenue-Stat And Gen	210	-	210	210	-	210	-	210	-
431160 Interfund Revenue	265	17	265	248	17	294	(29)	286	(21)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	23	(23)	84	(84)
OFS TRANSFERS IN	-	-	-	-	-	23	(23)	-	-
720005 Ofs Transfers In	-	-	-	-	-	23	(23)	-	-
OFS - OTHER	-	-	-	-	-	-	-	84	(84)
730005 Ofs Other	-	-	-	-	-	-	-	84	(84)
EXPENSE	14,821	3,802	14,779	11,019	3,761	14,041	780	14,286	535
OPERATING EXPENSE	14,770	3,752	14,729	11,019	3,710	13,822	948	14,067	704
EMPLOYEE COMPENSATION	3,095	144	3,053	2,950	103	2,950	144	2,828	267
601020 Lump Sum Vacation Pay	19	-	19	19	-	19	-	10	9
601025 Lump Sum Sick Pay	4	-	4	4	-	4	-	8	(5)
601030 Permanent And Provisional	2,044	33	2,011	2,011	-	2,011	33	1,757	287
601050 Temporary Seasonal Emergency	166	-	166	166	-	166	-	123	43
601065 Overtime	30	-	30	30	-	30	-	13	17
601095 Budgeted Pers Underexpend	(225)	101	(225)	(325)	101	(325)	101	-	(225)
603005 Social Security Taxes	141	(12)	139	154	(15)	154	(12)	141	1
603006 Social Security Taxes - Temp and Oth	15	15	15	-	15	-	15	-	15
603025 Retirement Or Pension Contrib	320	(2)	314	323	(8)	323	(2)	275	45
603040 Ltd Contributions	7	(0)	7	7	(0)	7	(0)	6	1
603045 Supplemental Retirement (401K)	41	7	41	34	7	34	7	38	3
603050 Health Insurance Premiums	439	4	439	435	4	435	4	337	102
603055 Employee Serv Res Fund Charges	53	-	53	53	-	53	-	70	(17)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
603056 Opeb - Current Yr	39	-	39	39	-	39	-	49	(9)
MATERIALS AND SUPPLIES	8,329	741	8,329	7,588	741	8,922	(593)	8,661	(332)
607040 Facilities Management Charges	2	-	2	2	-	2	-	8	(5)
609005 Food Provisions	-	-	-	-	-	-	-	0	(0)
609010 Clothing Provisions	8	-	8	8	-	8	-	5	3
611005 Subscriptions And Memberships	5	-	5	5	-	5	-	6	(0)
611010 Physical Materials-Books	1	-	1	1	-	1	-	-	1
611015 Education And Training Serv/Supp	14	(9)	14	22	(9)	22	(9)	24	(10)
613005 Printing Charges	5	(3)	5	8	(3)	8	(3)	1	4
613020 Development Advertising	4	-	4	4	-	4	-	3	1
615005 Office Supplies	3	-	3	3	-	3	-	4	(0)
615015 Computer Supplies	3	-	3	3	-	2	1	1	1
615016 Computer Software Subscription	2	-	2	2	-	2	-	6	(4)
615020 Computer Software < 3000	2	-	2	2	-	2	0	-	2
615025 Computer Components < 3000	7	-	7	7	-	7	-	10	(3)
615030 Communication Equip-Noncapital	0	-	0	0	-	0	-	1	(1)
615035 Small Equipment (Non-Computer)	39	1	39	39	1	39	1	46	(7)
615040 Postage	1	-	1	1	-	5	(4)	5	(4)
615045 Petty Cash Replenish	2	-	2	2	-	2	-	-	2
615050 Meals And Refreshments	14	-	14	14	-	14	-	15	(1)
617005 Maintenance - Office Equip	4	-	4	4	-	4	-	3	1
617010 Maint - Machinery And Equip	40	(1)	40	41	(1)	55	(15)	17	23
617015 Maintenance - Software	72	-	72	72	-	72	-	44	28
617025 Parts Purchases	0	-	0	0	-	0	-	-	0
617035 Maint - Autos And Equip-Fleet	76	-	76	76	-	76	-	182	(107)
619005 Gasoline Diesel Oil And Grease	82	-	82	82	-	82	-	56	26
619015 Mileage Allowance	3	-	3	3	-	3	1	0	3
619025 Travel And Transportation	41	8	41	33	8	31	10	16	26
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	0	(0)
619045 Vehicle Replacement Charges	159	15	159	144	15	144	15	141	18
621005 Heat And Fuel	2	-	2	2	-	2	-	1	1
621010 Light And Power	13	-	13	13	-	13	-	6	8
621020 Telephone	18	5	18	13	5	13	5	16	2
621025 Mobile Telephone	30	(1)	30	30	(1)	23	6	25	5
623005 Non-Cap Improv Othr Than Build	73	71	73	2	71	2	71	7	67
629005 Maintenance - Canals	700	-	700	700	-	700	-	694	6
629010 Maintenance - Streams	306	-	306	306	-	306	-	164	141
629015 Maint Cntywde Drainage Systems	36	28	36	8	28	311	(275)	72	(35)
629020 Maintenance - Roads And Streets	-	-	-	-	-	-	-	0	(0)
631020 Non-Cap Imps Storm Drain-Cnty Wd	544	544	544	-	544	570	(25)	715	(170)
633010 Rent - Buildings	85	(5)	85	89	(5)	90	(5)	78	6
633015 Rent - Equipment	105	-	105	105	-	105	-	107	(2)
639010 Consultants Fees	47	(31)	47	78	(31)	110	(63)	84	(37)
639020 Laboratory Fees	0	-	0	0	-	0	-	0	(0)
639025 Other Professional Fees	5,782	117	5,782	5,665	117	6,086	(304)	6,101	(319)
OTHER OPERATING EXPENSE 1	48	-	48	48	-	48	-	20	28
641005 Shop Crew And Deputy Small Tools	3	-	3	3	-	3	-	3	(0)
641020 Laboratory Supplies	1	-	1	1	-	1	-	-	1
645010 Dumping Fees	45	-	45	45	-	45	-	17	28
OTHER OPERATING EXPENSE 2	270	193	270	77	193	(76)	345	778	(508)
663010 Council Overhead Cost	47	6	47	41	6	47	-	56	(9)
663015 Mayor Overhead Cost	116	13	116	103	13	116	-	112	4
663025 Auditor Overhead Cost	34	4	34	29	4	34	-	37	(3)
663030 District Attorney Overhead Cost	72	2	72	70	2	72	-	49	23
663035 Real Estate Overhead Cost	57	56	57	1	56	57	-	57	0
663040 Info Services Overhead Cost	226	8	226	218	8	226	-	223	3
663045 Purchasing Overhead Cost	8	1	8	7	1	8	-	35	(27)
663050 Human Resources Overhead Cost	42	-	42	42	-	42	-	34	8
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	3	(0)
663070 Mayor Finance Overhead Cost	64	9	64	55	9	64	-	72	(9)
667005 Contributions	63	(41)	63	104	(41)	63	-	84	(21)
667030 Vehicle Replacement Purchase	100	-	100	100	-	100	-	17	83
667095 Operations Underexpend	(561)	135	(561)	(696)	135	(906)	345	-	(561)
OTHER NONOPERATING EXPENSE	1	1	1	0	1	1	-	1	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
661010 Interest Expense	1	1	1	0	1	1	-	1	1
CAPITAL EXPENDITURES	2,672	2,672	2,672	-	2,672	1,621	1,051	1,660	1,012
673010 Land - Right-Of-Way	240	240	240	-	240	65	175	332	(92)
683020 Storm Drain-County Wide	2,432	2,432	2,432	-	2,432	1,556	876	1,328	1,104
INTERGOVERNMENTAL CHARGE	355	-	355	355	-	355	-	120	236
693020 Interfund Charges	355	-	355	355	-	355	-	120	236
NON-OPERATING EXPENSE	3	3	3	-	3	170	(168)	170	(167)
LONG TERM DEBT	3	3	3	-	3	170	(168)	170	(167)
685070 2010Ab Str Pltarm & MdvI-Princ	-	-	-	-	-	165	(165)	160	(160)
687070 2010Ab Str Pltarm & MdvI-Int	-	-	-	-	-	3	(3)	8	(8)
689025 Planetarium And Midvale-Collect	3	3	3	-	3	3	-	2	1
TRANSFERS OUT AND OTHER FINANCING USES	48	48	48	-	48	49	(1)	49	(1)
OFU TRANSFERS OUT	48	48	48	-	48	49	(1)	49	(1)
770010 Ofu Transfers Out	48	48	48	-	48	49	(1)	49	(1)

CORE MISSION

Salt Lake County Division of Emergency Management serves our citizens by directing and coordinating resources for disaster and emergencies through mitigation, prevention, preparation, response and recovery.

Emergency management is one of the functions that is required by state statute for counties to provide to their citizens. When Unified Fire Authority came into being in July 2004 part of the inter-local that formed UFA specified that the emergency management function within Salt Lake County would be the responsibility of UFA. As a result, UFA functions as an agent of Salt Lake County providing the emergency management function for the approximately 1.2 million citizens and visitors within the 18 cities and towns, 5 metro townships and unincorporated areas that comprise Salt Lake County. This service is provided within the framework of five "pillars" that constitute the core functions of emergency management. These five pillars are mitigation, prevention, preparation, response and recovery. Below is a sample of the services provided by the Emergency Management Division.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Staff respond to 100% of Salt Lake County Emergency Coordination Center (SLCo ECC) requests.				
• Maintain the response time to Salt Lake County Emergency Coordination Center (SLCO ECC) requests from 60 minutes as of the end of December 2020 to 60 minutes by end of December 2021.	60	60	60	0
Staff responds quickly to an incident.				
• Maintain response time of filling 90% of resource requests during the initial phase of an incident from 3 hours as of the end of December 2020 to 3 hours by end of December 2021.	90%	90%	90%	-
Salt Lake County assists in national disasters (i.e. Emergency Management Assistance Compact, EMAC).				
• Maintain the deployment of 90% of resources to out of state requests from 12 hours as of the end of December 2020 to 12 hours by end of December 2021.	90%	90%	90%	-
Ensure proper training for all staff.				
• Maintain number of table top functional exercises for Salt Lake County from 4 exercises as of the end of December 2020 to 4 exercises by end of December 2021.	4	4	4	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	5,471	37 0.7%	5,508	37 0.7%	5,508
REVENUE	20	- 0.0%	20	- 0.0%	20
COUNTY FUNDING	5,451	37 0.7%	5,488	37 0.7%	5,488
FTE	1.00	- 0.0%	1.00	- 0.0%	1.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Emergency Management Prgm	-	(599)	(599)	-	-	(2)	(2)	-	-	-	-	-
Emergency Mgt Administration	20	376	356	1.00	-	39	39	-	-	-	-	-
Contracted Emergency Svcs	-	5,731	5,731	-	-	-	-	-	-	(309)	(309)	-
SUBTOTAL	20	5,508	5,488	1.00	-	37	37	-	-	(309)	(309)	-
TOTAL EMERGENCY MANAGEMENT	20	5,508	5,488	1.00	-	37	37	-	-	(309)	(309)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID	Description					
1	[17067] NEW REQUEST	Restore COVID Personnel Reduction		-	35,000	35,000
	June COVID reductions to the personnel appropriation unit will need to be restored in 2021 to fully fund the Emergency Coordinator position that was hired in August 2020.					
2	[17068] NEW REQUEST	Restore COVID Operating Underexpend		-	1,580	1,580
	June COVID reductions to the operations appropriation unit will need to be restored in 2021 to support the Emergency Coordinator position that was hired in August 2020.					
3	[17071] STRESS TEST REDUCTION	5% Stress Test, Emergency Management		-	(104,600)	-
	<p>This stress test is a \$104,600 reduction to the UFA Emergency Services contract as follows: \$10,000 Overtime, \$1,000 Printing Charges, \$15,600 Computer Equipment, \$58,000 Professional Fees, \$10,000 Travel, \$10,000 Small Equipment.</p> <p>These reductions have the following effects: Overtime reduction will affect the amount of human resources available to work on projects, events and incidents by approximately 200 hours.</p> <p>Printing charge reduction will affect the amount of materials available for planned public events and emergency preparedness materials. Computer Equipment (Non-Cap) reductions will affect the ability of Emergency Coordination Center (ECC) to monitor media during events and incidents (Snap Stream) and use an easily accessible platform for sharing data in day to day and emergent operations (Dropbox). • Professional Fees reduction will affect the ability to further develop WebEOC as a common operating picture and situational awareness tool. This may be compensated by efforts being made through the COVID-19 response to enhance this tool. The elimination of the A/V programmer will affect the ability to modify and adjust the current technology within the ECC. Reducing the CERT courses eliminates Emergency Management's ability to support the municipal level CERT programs completely through the 2021 calendar year. Finally, the reduction of the training and exercise contract eliminates the ability of Emergency Management to support any training and exercises for internal Salt Lake County government for the 2021 calendar year.</p> <p>Travel reduction will impact the ability of Emergency Management to conduct site visits to other locations. These site visits have been critical to bringing lessons learned and best practices back to Salt Lake County from other places across the country that are more active and have more experience in emergency management.</p> <p>Small equipment reduction will affect the ability of Emergency Management to acquire and update equipment needs within the division and the ECC impacting preparedness and response capabilities.</p>					
4	[17076] STRESS TEST REDUCTION	5% Stress Test, Canyons Recreation Contribution		-	(204,548)	-
	Reduce the County Contribution to the UFA for the Canyon Recreation by \$204,548. This cut would be in addition to the \$179,441 cut taken in June 2020 for COVID-19.					
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	36,580	36,580
	TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			-	(309,148)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			43500000 - EMERGENCY MANAGEMENT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,488	37	5,488	5,451	37	5,384	104	5,820	(333)
REVENUE	20	-	20	20	-	20	-	-	20
OPERATING REVENUE	20	-	20	20	-	20	-	-	20
OPERATING GRANTS & CONTRIBUTIO	20	-	20	20	-	20	-	-	20
415000 Federal Government Grants	20	-	20	20	-	20	-	-	20
EXPENSE	5,508	37	5,508	5,471	37	5,404	104	5,820	(313)
OPERATING EXPENSE	5,508	37	5,508	5,471	37	5,404	104	5,820	(313)
EMPLOYEE COMPENSATION	121	35	121	86	35	86	35	32	89
601020 Lump Sum Vacation Pay	-	-	-	-	-	-	-	6	(6)
601025 Lump Sum Sick Pay	-	-	-	-	-	-	-	0	(0)
601030 Permanent And Provisional	82	-	82	82	-	82	-	3	79
601095 Budgeted Pers Underexpend	(2)	33	(2)	(35)	33	(35)	33	-	(2)
603005 Social Security Taxes	6	-	6	6	-	6	-	1	6
603025 Retirement Or Pension Contrib	13	(2)	13	15	(2)	15	(2)	1	12
603040 Ltd Contributions	0	0	0	0	0	0	0	0	0
603045 Supplemental Retirement (401K)	1	1	1	-	1	-	1	-	1
603050 Health Insurance Premiums	20	4	20	16	4	16	4	2	18
603055 Employee Serv Res Fund Charges	1	-	1	1	-	1	-	20	(19)
MATERIALS AND SUPPLIES	5,721	41	5,721	5,680	41	5,653	68	5,570	151
607040 Facilities Management Charges	0	-	0	0	-	0	-	-	0
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	0	1
611010 Physical Materials-Books	1	-	1	1	-	1	-	-	1
611015 Education And Training Serv/Supp	5	-	5	5	-	5	-	-	5
613005 Printing Charges	2	-	2	2	-	2	-	-	2
613020 Development Advertising	2	-	2	2	-	2	-	-	2
615005 Office Supplies	1	-	1	1	-	1	-	1	0
615015 Computer Supplies	1	-	1	1	-	-	1	-	1
615016 Computer Software Subscription	1	-	1	1	-	1	-	0	0
615020 Computer Software < 3000	0	-	0	0	-	-	0	-	0
615025 Computer Components < 3000	-	-	-	-	-	-	-	2	(2)
615050 Meals And Refreshments	1	-	1	1	-	1	-	-	1
619015 Mileage Allowance	1	-	1	1	-	1	1	-	1
619025 Travel And Transportation	7	-	7	7	-	5	2	(0)	8
621020 Telephone	7	5	7	2	5	2	5	4	3
621025 Mobile Telephone	8	(1)	8	9	(1)	2	6	1	7
633010 Rent - Buildings	8	(5)	8	13	(5)	2	6	-	8
639025 Other Professional Fees	5,675	41	5,675	5,634	41	5,629	46	5,562	114
OTHER OPERATING EXPENSE 2	(334)	(40)	(334)	(295)	(40)	(336)	2	219	(553)
663010 Council Overhead Cost	22	-	22	22	-	22	-	24	(2)
663015 Mayor Overhead Cost	54	-	54	54	-	54	-	38	16
663025 Auditor Overhead Cost	16	-	16	16	-	16	-	16	0
663030 District Attorney Overhead Cost	17	-	17	17	-	17	-	8	9
663040 Info Services Overhead Cost	31	-	31	31	-	31	-	26	5
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	(0)
663050 Human Resources Overhead Cost	0	-	0	0	-	0	-	1	(0)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	23	-	23	23	-	23	-	23	0
667005 Contributions	63	(41)	63	104	(41)	63	-	84	(21)
667095 Operations Underexpend	(561)	2	(561)	(562)	2	(562)	2	-	(561)
INTERGOVERNMENTAL CHARGE	(0)	-	(0)	(0)	-	(0)	-	-	(0)
693020 Interfund Charges	(0)	-	(0)	(0)	-	(0)	-	-	(0)

CORE MISSION

The mission of Salt Lake County Flood Control Engineering is to protect life, property, and watershed from damage or destruction from flood and storm waters by:

- Designing, building, and maintaining the county-wide flood control infrastructure.
- Working with local governments to address multi-jurisdictional drainage and flood control challenges in order to protect people, property, and the environment.
- Providing proactive ecosystem stewardship through the Water Quality Stewardship Plan (WaQSP) leading to increased public awareness and enhanced ecosystem health.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Flood Control Operations provides quick response to customer maintenance requests.				
• Maintain response time of 24 hours or 2 business days to all complaints received by Flood Control for stream maintenance at 100% of complaints as of the end of July 2020 to 100% of complaints by end of July 2021.	95%	100%	100%	100%
Flood Control Engineering and Operations minimizes its impact to the local project area environment.				
• Maintain percentage of projects where 2 trees or 2,000 sq-ft of vegetation are planted, or 1 pre-treatment measure is installed at 100% per \$100,000 capital spent as of the end of July 2020 to 100% per \$100,000 capital spent by end of July 2021.	75%	100%	100%	100%
Flood Control Engineering is thorough and accurate in its engineering designs.				
• Limit addenda and preventable change orders (CO) per constructed project to 100% of projects have no addenda as of the end of July 2020 to 100% of projects have no addenda by end of July 2021.	75%	75%	1%	1%
Flood Control Engineering maximizes taxpayer dollars for its Flood Control and Watershed programs.				
• Maintain existing levels of outside funding and obtain 2 new outside funding sources each year.	2	2	3	2

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	5,547	250 4.5%	5,797	291 5.3%	5,839
REVENUE	546	50 9.2%	596	50 9.2%	596
COUNTY FUNDING	5,001	200 4.0%	5,201	241 4.8%	5,242
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	3,424 0.0%	3,424	3,424 0.0%	3,424
FTE	31.00	- 0.0%	31.00	- 0.0%	31.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Flood Control Engineering Prgm	-	(424)	(424)	-	-	8	8	-	-	-	-	-
Flood Control Engineering Admn	101	2,158	2,057	5.00	-	61	61	-	-	-	-	-
Fc-project Management And Design	153	551	398	5.00	-	(50)	(50)	-	-	-	-	-
Fc-permits And Regulatory	17	250	233	3.00	17	21	4	-	-	-	-	-
Fc-water Quality	298	651	353	4.00	33	78	45	-	-	(34)	(34)	-
Fc-gaging	-	171	171	2.00	-	(1)	(1)	-	-	-	-	-
Fc-drainage Operations Maint.	27	2,440	2,413	12.00	-	133	133	-	-	(118)	(118)	-
SUBTOTAL	596	5,797	5,201	31.00	50	250	200	-	-	(152)	(152)	-
Flood Control Projects Prgm	-	3,424	3,424	-	-	3,424	3,424	-	-	(298)	(298)	-
TOTAL FLOOD CONTROL ENGINEERING	596	9,221	8,625	31.00	50	3,674	3,624	-	-	(450)	(450)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[20394] NEW REQUEST Interfund Revenue Increase This increase in Interfund Revenue is based on updated Admin. Analysis Spreadsheet and these charges will be billed to PW Engineering and then passed thru to the GSLMSD making this increase budget neutral.	-	(17,000)	(17,000)
2	[15688] GRANT TRUE-UP Grant True-Up [OpExp: 33,208; OpRev: 33,208] Reduce State Grant Revenue - Previous Grant funding for MST sampling was for \$20,000 per year for 3 years, new grant funding for 2021 is for \$13,208 causing a need to reduce grant revenue by \$6,792. Add New Federal grant revenue from the US Fish and Wildlife Service for EFCFC180004 Jordan River Restoration Murray/Taylorville Phase 4 project for \$40,000 and new expenses of \$33,208 to 623005 Non-Capital Improvements Other Than Buildings for materials expenses. FUTURE YEARS ADJUSTMENT: [OpExp: -33,208; OpRev: -33,208]	-	-	-
3	[15683] NEW REQUEST Restore COVID Cut - Heavy Equipment Operator Fund and hire vacant Heavy Equipment Operator position - Flood Control Operations crews are struggling to get all the stream and canal maintenance work done. The funding for this position was cut as part of the COVID cuts.	-	68,000	68,000
4	[15684] NEW REQUEST Restore COVID Cut - Vehicle Replacement Purchase Replace funding for Vehicle Replacement Purchase - Heavy Equipment purchases for Flood Control crews, currently need 16,000 lbs. (8 ton) double axle heavy equipment trailer to haul Skidsteer and Mini-Ex.	-	100,000	100,000
5	[15685] NEW REQUEST Restore COVID Cut - Consultant Fees Replace \$25,000 in Consultant Fees that were part of COVID cuts - The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees needs to be restored for Watershed Management Studies and Implementation, design of watershed restoration projects, public outreach and education. Gives Flood Control/ Watershed the ability to leverage other Federal and State grants that require a percentage match.	-	25,000	25,000
6	[15686] NEW REQUEST Restore COVID Cut - Travel Travel - Restore \$8,800 in training related travel that was cut due to travel restrictions for COVID - Moving forward into 2021 Flood Control and Watershed will need to be able to attend trainings to keep current on their Professional Engineering (CEUs) licenses and other required certifications.	-	8,800	8,800
7	[15687] NEW REQUEST Fleet Replacement Increase of additional \$14,949 in Fleet Replacement Levy due to new equipment that was purchased a prior year that is now in the annual replacement levy for the first time.	-	14,949	14,949
10	[18006] STRESS TEST REDUCTION FCE - 5% Stress Test - Vehicle Replacement Purchases Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$50,000 for 667030 Vehicle Replacement Purchases in 667095 Operations Underexpend.	-	(50,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
11	[20501]	STRESS TEST REDUCTION	FCE - 5% Stress Test - Travel	-	(8,800)	-
	Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$8,800 for 619025 Travel & Transportation in 667095 Operations Underexpend.					
12	[20502]	STRESS TEST REDUCTION	FCE - 5% Stress Test - Consultant Fees	-	(25,000)	-
	Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$25,000 for 639010 Consultants Fees in 667095 Operations Underexpend.					
13	[20503]	STRESS TEST REDUCTION	FCE - 5% Stress Test - Heavy Equipment Operator	-	(68,000)	-
	Our 5% stress test amount of the 4600000000 budget will be \$449,807, \$298,000 of which would be taken from the 4610000000 projects budget The remainder of \$151,800 would come out of our new requests for restoration of part of our COVID cuts. \$83,800 of this would be in 667095 Operations Underexpend and \$68,000 would be in Budgeted Personnel Underexpend. This request is to reduce \$68,000 for a heavy equipment operator in 601095 Budgeted Personnel Underexpend (601030) Permanent and Provisional.					
	[20532]	REVENUE PROJECTION CHANGE	Property Tax Projection updates	-	-	-
	As vetted by Revenue Committee meeting on Sept. 18.					
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	199,749	199,749
	TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			-	(151,800)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>						
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:			-	3,125,878	3,423,885
	TOTAL STRESS TEST REDUCTIONS:			-	(298,007)	-

Funds Selected			Organizations Selected						
250 - FLOOD CONTROL FUND			46000000 - FLOOD CONTROL ENGINEERING						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,242	241	5,201	5,001	200	5,016	226	4,604	639
REVENUE	7,933	214	7,770	7,720	50	7,814	120	6,661	1,273
NON-OPERATING REVENUE	7,337	164	7,173	7,173	-	7,173	164	6,006	1,331
PROPERTY TAXES	6,949	150	6,799	6,799	-	6,799	150	5,596	1,352
401005 General Property Tax	6,812	150	6,662	6,662	-	6,662	150	5,108	1,704
401010 Personal Property Tax	-	-	-	-	-	-	-	394	(394)
401025 Prior Year Redemptions	137	-	137	137	-	137	-	94	43
FEE IN LIEU OF TAXES	289	14	275	275	-	275	14	306	(17)
401030 Motor Veh Fee In Lieu Of Taxes	289	14	275	275	-	275	14	306	(17)
INVESTMENT EARNINGS	100	-	100	100	-	100	-	104	(4)
429005 Interest - Time Deposits	95	-	95	95	-	95	-	96	(1)
429010 Int-Tax Pool	5	-	5	5	-	5	-	8	(3)
OPERATING REVENUE	596	50	596	546	50	617	(21)	571	26
OPERATING GRANTS & CONTRIBUTIO	83	33	83	50	33	75	8	24	60
411000 State Government Grants	43	(7)	43	50	(7)	75	(32)	24	20
415000 Federal Government Grants	40	40	40	-	40	-	40	-	40
CHARGES FOR SERVICES	11	-	11	11	-	11	-	13	(2)
421296 Metal Recycling Revenue	-	-	-	-	-	-	-	3	(3)
424600 Federal Revenue Contracts	2	-	2	2	-	2	-	2	(1)
427010 Rental Income	5	-	5	5	-	5	-	1	4
439005 Refunds-Other	5	-	5	5	-	5	-	7	(2)
INTER/INTRA FUND REVENUES	502	17	502	485	17	531	(29)	534	(32)
431037 Interfund Revenue-Dev Serv (Hist)	-	-	-	-	-	-	-	2	(2)
431045 Interfund Revenue-Fleet	-	-	-	-	-	-	-	1	(1)
431052 Interfund Revenue-Highway	27	-	27	27	-	27	-	35	(7)
431080 Interfund Revenue-Stat And Gen	210	-	210	210	-	210	-	210	-
431160 Interfund Revenue	265	17	265	248	17	294	(29)	286	(21)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	23	(23)	84	(84)
OFS TRANSFERS IN	-	-	-	-	-	23	(23)	-	-
720005 Ofs Transfers In	-	-	-	-	-	23	(23)	-	-
OFS - OTHER	-	-	-	-	-	-	-	84	(84)
730005 Ofs Other	-	-	-	-	-	-	-	84	(84)
EXPENSE	5,887	339	5,845	5,547	298	5,682	204	5,223	663
OPERATING EXPENSE	5,839	291	5,797	5,547	250	5,633	206	5,174	664
EMPLOYEE COMPENSATION	2,973	109	2,932	2,864	68	2,864	109	2,795	178
601020 Lump Sum Vacation Pay	19	-	19	19	-	19	-	4	15
601025 Lump Sum Sick Pay	4	-	4	4	-	4	-	8	(5)
601030 Permanent And Provisional	1,962	33	1,929	1,929	-	1,929	33	1,754	208
601050 Temporary Seasonal Emergency	166	-	166	166	-	166	-	123	43
601065 Overtime	30	-	30	30	-	30	-	13	17
601095 Budgeted Pers Underexpend	(222)	68	(222)	(290)	68	(290)	68	-	(222)
603005 Social Security Taxes	135	(12)	133	148	(15)	148	(12)	140	(5)
603006 Social Security Taxes - Temp and Oth	15	15	15	-	15	-	15	-	15
603025 Retirement Or Pension Contrib	307	(0)	301	308	(6)	308	(0)	275	32
603040 Ltd Contributions	7	(0)	7	7	(0)	7	(0)	6	1
603045 Supplemental Retirement (401K)	40	6	40	34	6	34	6	38	2
603050 Health Insurance Premiums	419	0	419	419	0	419	0	335	84
603055 Employee Serv Res Fund Charges	52	-	52	52	-	52	-	50	2
603056 Opeb - Current Yr	39	-	39	39	-	39	-	49	(9)
MATERIALS AND SUPPLIES	1,957	48	1,957	1,908	48	1,994	(38)	1,789	167
607040 Facilities Management Charges	2	-	2	2	-	2	-	8	(6)
609005 Food Provisions	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
609010 Clothing Provisions	8	-	8	8	-	8	-	5	3
611005 Subscriptions And Memberships	4	-	4	4	-	4	-	6	(1)
611010 Physical Materials-Books	0	-	0	0	-	0	-	-	0
611015 Education And Training Serv/Supp	9	(9)	9	17	(9)	17	(9)	24	(15)
613005 Printing Charges	3	(3)	3	6	(3)	6	(3)	1	3
613020 Development Advertising	2	-	2	2	-	2	-	3	(1)
615005 Office Supplies	2	-	2	2	-	2	-	3	(1)
615015 Computer Supplies	2	-	2	2	-	2	-	1	1
615016 Computer Software Subscription	1	-	1	1	-	1	-	5	(4)
615020 Computer Software < 3000	2	-	2	2	-	2	-	-	2
615025 Computer Components < 3000	7	-	7	7	-	7	-	8	(1)
615030 Communication Equip-Noncapital	0	-	0	0	-	0	-	1	(1)
615035 Small Equipment (Non-Computer)	39	1	39	39	1	39	1	46	(7)
615040 Postage	1	-	1	1	-	5	(4)	5	(4)
615045 Petty Cash Replenish	2	-	2	2	-	2	-	-	2
615050 Meals And Refreshments	13	-	13	13	-	13	-	15	(2)
617005 Maintenance - Office Equip	4	-	4	4	-	4	-	3	1
617010 Maint - Machinery And Equip	40	(1)	40	41	(1)	55	(15)	17	23
617015 Maintenance - Software	72	-	72	72	-	72	-	44	28
617025 Parts Purchases	0	-	0	0	-	0	-	-	0
617035 Maint - Autos And Equip-Fleet	76	-	76	76	-	76	-	182	(107)
619005 Gasoline Diesel Oil And Grease	82	-	82	82	-	82	-	56	26
619015 Mileage Allowance	2	-	2	2	-	2	-	0	2
619025 Travel And Transportation	34	8	34	26	8	26	8	16	18
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	0	(0)
619045 Vehicle Replacement Charges	159	15	159	144	15	144	15	141	18
621005 Heat And Fuel	2	-	2	2	-	2	-	1	1
621010 Light And Power	13	-	13	13	-	13	-	6	8
621020 Telephone	11	-	11	11	-	11	-	12	(1)
621025 Mobile Telephone	22	-	22	22	-	22	-	24	(2)
623005 Non-Cap Improv Othr Than Build	73	71	73	2	71	2	71	7	67
629005 Maintenance - Canals	700	-	700	700	-	700	-	694	6
629010 Maintenance - Streams	306	-	306	306	-	306	-	164	141
629015 Maint Cntywde Drainage Systems	8	-	8	8	-	8	-	-	8
629020 Maintenance - Roads And Streets	-	-	-	-	-	-	-	0	(0)
631020 Non-Cap Imps Storm Drain-Cnty Wd	-	-	-	-	-	25	(25)	-	-
633010 Rent - Buildings	76	-	76	76	-	87	(11)	78	(2)
633015 Rent - Equipment	105	-	105	105	-	105	-	107	(2)
639010 Consultants Fees	47	(31)	47	78	(31)	110	(63)	84	(37)
639020 Laboratory Fees	0	-	0	0	-	0	-	0	(0)
639025 Other Professional Fees	28	(3)	28	31	(3)	31	(3)	24	4
OTHER OPERATING EXPENSE 1	48	-	48	48	-	48	-	20	28
641005 Shop Crew And Deputy Small Tools	3	-	3	3	-	3	-	3	(0)
641020 Laboratory Supplies	1	-	1	1	-	1	-	-	1
645010 Dumping Fees	45	-	45	45	-	45	-	17	28
OTHER OPERATING EXPENSE 2	505	134	505	371	134	371	134	450	56
663010 Council Overhead Cost	19	-	19	19	-	19	-	21	(2)
663015 Mayor Overhead Cost	49	-	49	49	-	49	-	62	(14)
663025 Auditor Overhead Cost	13	-	13	13	-	13	-	14	(0)
663030 District Attorney Overhead Cost	54	-	54	54	-	54	-	33	21
663035 Real Estate Overhead Cost	1	-	1	1	-	1	-	8	(6)
663040 Info Services Overhead Cost	187	-	187	187	-	187	-	188	(1)
663045 Purchasing Overhead Cost	7	-	7	7	-	7	-	33	(26)
663050 Human Resources Overhead Cost	41	-	41	41	-	41	-	33	8
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	3	(0)
663070 Mayor Finance Overhead Cost	32	-	32	32	-	32	-	38	(6)
667030 Vehicle Replacement Purchase	100	-	100	100	-	100	-	17	83
667095 Operations Underexpend	-	134	-	(134)	134	(134)	134	-	-
OTHER NONOPERATING EXPENSE	0	-	0	0	-	0	-	-	0
661010 Interest Expense	0	-	0	0	-	0	-	-	0
INTERGOVERNMENTAL CHARGE	355	-	355	355	-	355	-	120	236
693020 Interfund Charges	355	-	355	355	-	355	-	120	236
TRANSFERS OUT AND OTHER FINANCING US	48	48	48	-	48	49	(1)	49	(1)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
OFU TRANSFERS OUT	48	48	48	-	48	49	(1)	49	(1)
770010 Ofu Transfers Out	48	48	48	-	48	49	(1)	49	(1)

REVENUE AND EXPENDITURE DETAIL

Flood Control Engineering

Funds Selected			Organizations Selected						
250 - FLOOD CONTROL FUND			46100000 - FLOOD CONTROL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	3,424	3,424	3,424	-	3,424	2,785	639	2,966	458
REVENUE	-	-	-	-	-	-	-	106	(106)
NON-OPERATING REVENUE	-	-	-	-	-	-	-	0	(0)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429015 - Interest-Miscellaneous	-	-	-	-	-	-	-	0	(0)
OPERATING REVENUE	-	-	-	-	-	-	-	106	(106)
CHARGES FOR SERVICES	-	-	-	-	-	-	-	106	(106)
423400 - Interlocal Agreements	-	-	-	-	-	-	-	30	(30)
439010 - Refunds-Insurance	-	-	-	-	-	-	-	76	(76)
EXPENSE	3,426	3,426	3,426	-	3,426	2,955	471	3,242	184
OPERATING EXPENSE	3,424	3,424	3,424	-	3,424	2,785	639	3,072	352
MATERIALS AND SUPPLIES	652	652	652	-	652	1,274	(623)	1,302	(650)
629015 - Maint Cntywde Drainage Systems	28	28	28	-	28	303	(275)	72	(43)
631020 - Non-Cap Imps Storm Drain-Cnty Wd	544	544	544	-	544	545	(0)	715	(170)
639025 - Other Professional Fees	79	79	79	-	79	426	(347)	515	(436)
OTHER OPERATING EXPENSE 2	99	99	99	-	99	(111)	210	109	(11)
663010 - Council Overhead Cost	6	6	6	-	6	6	-	11	(5)
663015 - Mayor Overhead Cost	13	13	13	-	13	13	-	12	1
663025 - Auditor Overhead Cost	4	4	4	-	4	4	-	7	(3)
663030 - District Attorney Overhead Cost	2	2	2	-	2	2	-	9	(7)
663035 - Real Estate Overhead Cost	56	56	56	-	56	56	-	49	7
663040 - Info Services Overhead Cost	8	8	8	-	8	8	-	9	(1)
663045 - Purchasing Overhead Cost	1	1	1	-	1	1	-	2	(1)
663070 - Mayor Finance Overhead Cost	9	9	9	-	9	9	-	11	(2)
667095 - Operations Underexpend	-	-	-	-	-	(210)	210	-	-
OTHER NONOPERATING EXPENSE	1	1	1	-	1	1	-	1	0
661010 - Interest Expense	1	1	1	-	1	1	-	1	0
CAPITAL EXPENDITURES	2,672	2,672	2,672	-	2,672	1,621	1,051	1,660	1,012
673010 - Land - Right-Of-Way	240	240	240	-	240	65	175	332	(92)
683020 - Storm Drain-County Wide	2,432	2,432	2,432	-	2,432	1,556	876	1,328	1,104
NON-OPERATING EXPENSE	3	3	3	-	3	170	(168)	170	(167)
LONG TERM DEBT	3	3	3	-	3	170	(168)	170	(167)
685070 - 2010Ab Str Pltarm & MdvI-Princ	-	-	-	-	-	165	(165)	160	(160)
687070 - 2010Ab Str Pltarm & MdvI-Int	-	-	-	-	-	3	(3)	8	(8)
689025 - Planetarium And Midvale-Collect	3	3	3	-	3	3	-	2	1

CORE MISSION

Salt Lake County Fleet Management will provide safe, economical, energy-efficient vehicles and equipment to the employees of Salt Lake County, enabling the employees to provide the best possible services to the citizens of Salt Lake County.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Fleet is fuel efficient.				
• Increase the average miles per gallon (MPG) of fuel used by County fleet light duty vehicles	13.67	13.8	13.51	13.6
Fleet shops are efficient				
• Maintain technician productivity as measured by a ratio of billable hours to non billable hours.	91.8%	92%	90.4%	92%
Moving the County Fleet towards electrification				
• Sedans and SUVs replaced with electrified vehicles (all electric, plug-in hybrids and hybrid). Fleet to work with customers on selection as they replace vehicles.	-	-	-	95%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	19,506	(574) (2.9%)	18,932	(516) (2.6%)	18,990
REVENUE	19,921	(908) (4.6%)	19,013	(908) (4.6%)	19,013
COUNTY FUNDING	(415)	334 (80.4%)	(81)	392 (94.4%)	(23)
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-
FTE	46.00	- 0.0%	46.00	- 0.0%	46.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Fleet Management Prgm	(37)	(217)	(180)	-	-	(101)	(101)	-	-	-	-	-
Fleet Mgmt Administration	-	1,877	1,877	8.85	-	(44)	(44)	(0.75)	-	-	-	-
Shared Campus	447	447	-	-	-	-	-	-	-	-	-	-
Shops	4,435	3,698	(737)	32.15	(104)	145	249	0.75	-	-	-	-
Parts	4,557	4,372	(185)	0.90	190	151	(38)	-	-	-	-	-
Fuel	3,394	3,507	113	2.20	(659)	(655)	5	0.05	-	-	-	-
Replacement Program	4,698	3,636	(1,062)	1.10	(279)	(8)	271	-	-	-	-	-
Motor Pool	32	85	53	0.20	-	(3)	(3)	(0.05)	-	-	-	-
Sublet	1,487	1,527	40	0.60	(56)	(59)	(4)	-	-	-	-	-
SUBTOTAL	19,013	18,932	(81)	46.00	(908)	(574)	334	-	-	-	-	-
TOTAL FLEET MANAGEMENT	19,013	18,932	(81)	46.00	(908)	(574)	334	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15664] OTHER TECHNICAL ADJUSTMENT Changes in COGS Changes in cost of goods sold	-	(574,372)	(574,372)
1	[20477] OTHER TECHNICAL ADJUSTMENT Balance Sheet Balance sheet budget for 2021 Balance Sheet Acquisition: \$11,000,000	-	-	-
2	[15656] REVENUE PROJECTION CHANGE Changes in revenue Changes in revenue	-	907,931	907,931
3	[15663] OTHER TECHNICAL ADJUSTMENT Changes in Bond Changes in Fleet Bond	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	333,559	333,559
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
620 - FLEET MANAGEMENT FUND			68000000 - FLEET MANAGEMENT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(23)	392	(81)	(415)	334	(415)	392	(2,542)	2,519
REVENUE	19,547	(1,087)	19,547	20,634	(1,087)	20,669	(1,121)	20,008	(461)
NON-OPERATING REVENUE	534	(179)	534	713	(179)	713	(179)	834	(300)
INVESTMENT EARNINGS	534	(179)	534	713	(179)	713	(179)	834	(300)
429005 Interest - Time Deposits	425	(175)	425	600	(175)	600	(175)	714	(289)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	2	(2)
429030 Interest Rebate-Babs	109	(4)	109	113	(4)	113	(4)	118	(9)
OPERATING REVENUE	19,013	(908)	19,013	19,921	(908)	19,921	(908)	19,135	(122)
CHARGES FOR SERVICES	7,660	(165)	7,660	7,824	(165)	7,824	(165)	7,903	(244)
421265 Fleet Management Services	24	(24)	24	49	(24)	49	(24)	103	(79)
421345 Fleet External Fuel Services	1,538	(222)	1,538	1,760	(222)	1,760	(222)	1,622	(83)
421350 Fleet External Maint Services	5,961	82	5,961	5,880	82	5,880	82	6,136	(175)
427010 Rental Income	36	-	36	36	-	36	-	39	(3)
439005 Refunds-Other	80	-	80	80	-	80	-	-	80
441005 Sale-Mtrls Supl Cntrl Assets	20	-	20	20	-	20	-	4	16
INTER/INTRA FUND REVENUES	11,353	(743)	11,353	12,097	(743)	12,097	(743)	11,232	122
431160 Interfund Revenue	11,353	(743)	11,353	12,097	(743)	12,097	(743)	11,232	122
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	34	(34)	39	(39)
OFS TRANSFERS IN	-	-	-	-	-	34	(34)	-	-
720005 Ofs Transfers In	-	-	-	-	-	34	(34)	-	-
OFS - OTHER	-	-	-	-	-	-	-	39	(39)
730005 Ofs Other	-	-	-	-	-	-	-	39	(39)
EXPENSE	19,718	(522)	19,660	20,241	(581)	20,244	(526)	16,950	2,768
OPERATING EXPENSE	18,990	(516)	18,932	19,506	(574)	19,506	(516)	16,594	2,396
COST OF GOODS SOLD	8,456	(574)	8,456	9,031	(574)	9,031	(574)	7,281	1,176
501005 Cost Of Materials Sold	3,850	150	3,850	3,700	150	3,700	150	3,246	604
501020 Cost Of Oil Products Sold	-	-	-	-	-	-	-	6	(6)
501025 Cost Of Gasoline Products Sold	3,067	(659)	3,067	3,727	(659)	3,727	(659)	2,558	509
501045 Pass-Thru Consumable Parts	70	(5)	70	75	(5)	75	(5)	62	8
502000 Cost Of Services Sold-Sublet	1,469	(60)	1,469	1,529	(60)	1,529	(60)	1,408	61
EMPLOYEE COMPENSATION	4,322	58	4,264	4,264	(0)	4,264	58	4,058	264
601020 Lump Sum Vacation Pay	25	-	25	25	-	25	-	25	0
601025 Lump Sum Sick Pay	8	-	8	8	-	8	-	13	(5)
601030 Permanent And Provisional	2,762	131	2,716	2,632	84	2,632	131	2,450	312
601045 Compensated Absence	17	-	17	17	-	17	-	46	(29)
601050 Temporary Seasonal Emergency	50	-	50	50	-	50	-	26	24
601065 Overtime	100	-	100	100	-	100	-	49	52
601095 Budgeted Pers Underexpend	(208)	(101)	(208)	(108)	(101)	(108)	(101)	-	(208)
603005 Social Security Taxes	211	(2)	208	213	(5)	213	(2)	191	21
603006 Social Security Taxes - Temp and Oth	11	11	11	-	11	-	11	-	11
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	77	(77)
603025 Retirement Or Pension Contrib	471	17	461	454	7	454	17	428	42
603040 Ltd Contributions	10	1	10	10	0	10	1	9	2
603045 Supplemental Retirement (401K)	15	4	17	11	5	11	4	11	4
603050 Health Insurance Premiums	614	(3)	614	617	(3)	617	(3)	512	102
603055 Employee Serv Res Fund Charges	60	-	60	60	-	60	-	88	(28)
603056 Opeb - Current Yr	58	-	58	58	-	58	-	71	(13)
603075 Opeb - Underfunded Arc	70	-	70	70	-	70	-	17	53
605020 Tool Allowance	47	-	47	47	-	47	-	47	(0)
MATERIALS AND SUPPLIES	1,211	-	1,211	1,211	-	1,211	-	1,178	33
607005 Janitorial Supplies And Service	35	-	35	35	-	35	-	34	1
607010 Maintenance - Grounds	21	-	21	21	-	21	-	18	4
607015 Maintenance - Buildings	55	-	55	55	-	55	-	37	19

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607020 Consumable Parts	30	-	30	30	-	30	-	29	1
607040 Facilities Management Charges	88	-	88	88	-	88	-	105	(16)
609010 Clothing Provisions	2	-	2	2	-	2	-	6	(4)
609030 Medical Supplies	0	-	0	0	-	0	-	0	(0)
609035 Safety Supplies	-	-	-	-	-	-	-	2	(2)
609040 Laundry Supplies And Services	20	-	20	20	-	20	-	16	4
611005 Subscriptions And Memberships	8	-	8	8	-	8	-	12	(5)
611015 Education And Training Serv/Supp	10	-	10	10	-	10	-	5	5
613005 Printing Charges	1	-	1	1	-	1	-	3	(2)
615005 Office Supplies	10	-	10	10	-	10	-	8	2
615015 Computer Supplies	0	-	0	0	-	0	-	0	(0)
615016 Computer Software Subscription	0	-	0	0	-	0	-	0	(0)
615020 Computer Software < 3000	4	-	4	4	-	4	-	3	1
615025 Computer Components < 3000	6	-	6	6	-	6	-	16	(10)
615035 Small Equipment (Non-Computer)	26	-	26	26	-	26	-	22	4
615040 Postage	1	-	1	1	-	1	-	2	(2)
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	1	-	1	1	-	1	-	1	(1)
617005 Maintenance - Office Equip	4	-	4	4	-	4	-	-	4
617010 Maint - Machinery And Equip	60	-	60	60	-	60	-	51	9
617015 Maintenance - Software	62	-	62	62	-	62	-	62	0
617030 Maint - Autos Trucks-Nonfleet	60	-	60	60	-	60	-	46	14
619005 Gasoline Diesel Oil And Grease	30	-	30	30	-	30	-	28	2
619015 Mileage Allowance	1	-	1	1	-	1	-	-	1
619025 Travel And Transportation	9	-	9	9	-	9	-	6	3
621005 Heat And Fuel	83	-	83	83	-	83	-	82	1
621010 Light And Power	92	-	92	92	-	92	-	95	(3)
621015 Water And Sewer	29	-	29	29	-	29	-	34	(5)
621020 Telephone	43	-	43	43	-	43	-	27	16
621025 Mobile Telephone	13	-	13	13	-	13	-	7	7
633010 Rent - Buildings	6	-	6	6	-	6	-	6	0
633015 Rent - Equipment	0	-	0	0	-	0	-	-	0
639010 Consultants Fees	10	-	10	10	-	10	-	-	10
639025 Other Professional Fees	389	-	389	389	-	389	-	415	(27)
639045 Contracted Labor/Projects	1	-	1	1	-	1	-	-	1
OTHER OPERATING EXPENSE 1	4	-	4	4	-	4	-	-	4
641005 Shop Crew And Deputy Small Tools	4	-	4	4	-	4	-	-	4
OTHER OPERATING EXPENSE 2	650	-	650	650	-	650	-	598	52
663010 Council Overhead Cost	22	-	22	22	-	22	-	22	0
663015 Mayor Overhead Cost	74	-	74	74	-	74	-	42	32
663025 Auditor Overhead Cost	16	-	16	16	-	16	-	15	1
663030 District Attorney Overhead Cost	51	-	51	51	-	51	-	40	11
663040 Info Services Overhead Cost	187	-	187	187	-	187	-	161	26
663045 Purchasing Overhead Cost	13	-	13	13	-	13	-	23	(10)
663050 Human Resources Overhead Cost	31	-	31	31	-	31	-	29	3
663055 Govern Immunity Overhead Cost	32	-	32	32	-	32	-	29	3
663070 Mayor Finance Overhead Cost	231	-	231	231	-	231	-	238	(6)
667095 Operations Underexpend	(9)	-	(9)	(9)	-	(9)	-	-	(9)
DEPRECIATION & LOSS ON SALE	3,950	-	3,950	3,950	-	3,950	-	3,097	853
669010 Depreciation	3,700	-	3,700	3,700	-	3,700	-	2,898	802
671005 Loss On Sale Of Asset	250	-	250	250	-	250	-	199	51
INTERGOVERNMENTAL CHARGE	397	-	397	397	-	397	-	382	15
693020 Interfund Charges	397	-	397	397	-	397	-	382	15
NON-OPERATING EXPENSE	728	(6)	728	734	(6)	734	(6)	357	371
LONG TERM DEBT	728	(6)	728	734	(6)	734	(6)	357	371
685083 2010D Str Various Project-Prin	395	7	395	388	7	388	7	-	395
687083 2010D Str Various Project-Int	333	(14)	333	347	(14)	347	(14)	357	(24)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	3	(3)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	3	(3)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	3	(3)	-	-
BALANCE SHEET	24,300	24,300	11,000	-	11,000	24,058	242	-	24,300
NON-OPERATING REVENUE	11,000	11,000	-	-	-	11,100	(100)	-	11,000

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
PRIOR YEAR FUND BALANCE	11,000	11,000	-	-	-	11,100	(100)	-	11,000
RCASH Cash Restrictions Unrestrictions	11,000	11,000	-	-	-	11,100	(100)	-	11,000
BALANCE SHEET ACQUISITION	13,300	13,300	11,000	-	11,000	12,958	342	-	13,300
	13,300	13,300	11,000	-	11,000	12,958	342	-	13,300
BAL_SHT Balance Sheet Acquisition	11,000	11,000	11,000	-	11,000	11,100	(100)	-	11,000
CASH Beginning Cash	2,300	2,300	-	-	-	1,858	442	-	2,300

REVENUE AND EXPENDITURE DETAIL

Fleet Management

Funds Selected	Organizations Selected
620 - FLEET MANAGEMENT FUND	68009900 - FLEET MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	-	-
BALANCE SHEET	2,289	2,289	2,289	-	2,289	2,539	(250)	-	2,289
BALANCE SHEET ACQUISITION	2,289	2,289	2,289	-	2,289	2,539	(250)	-	2,289
	2,289	2,289	2,289	-	2,289	2,539	(250)	-	2,289
BAL_SHT - Balance Sheet Acquisition	2,289	2,289	2,289	-	2,289	2,539	(250)	-	2,289

CORE MISSION

Provide a safe and effective way for County residents to dispose of waste while maintaining environmental stewardship and safety.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Salt Lake County Landfill is operated efficiently, effectively, safely and with environmental stewardship.				
• Maintain the integrity and timely renewal of Landfill permits.	12	12	12	12
• Maintain zero safety violations.	0	0	0	0
The Salt Lake County Landfill revenue is above expenses.				
• Maintain revenue above expenses.	821,196	422,394	1,958,858.62	480,219
Salt Lake Valley Landfill provides good customer service.				
• Respond to all customer issues within 2 working days.	0	0	0	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	13,812	729 5.3%	14,540	783 5.7%	14,594
REVENUE	14,342	870 6.1%	15,212	870 6.1%	15,212
COUNTY FUNDING	(530)	(142) 26.7%	(672)	(88) 16.5%	(618)
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	2 0.0%	2	2 0.0%	2
FTE	50.00	- 0.0%	50.00	- 0.0%	50.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Solid Waste Managemnt Facility Prgm	9,275	14,540	5,265	50.00	9,275	14,583	5,308	50.00	-	-	-	-
Landfill Disposal	-	-	-	-	(5,548)	(3,862)	1,687	(11.00)	-	-	-	-
Citizen Unloading Facility	-	-	-	-	(1,781)	(710)	1,071	(5.50)	-	-	-	-
Enviromental	-	-	-	-	(138)	(1,781)	(1,643)	(5.00)	-	-	-	-
Organics-composting	-	-	-	-	(527)	(1,843)	(1,316)	(8.50)	-	-	-	-
Solid Waste Administration	-	-	-	-	(337)	(2,420)	(2,084)	(12.00)	-	-	-	-
Recycling Education	-	-	-	-	(74)	(29)	44	-	-	-	-	-
Transfer Station	5,937	-	(5,937)	-	-	(3,209)	(3,209)	(8.00)	-	-	-	-
SUBTOTAL	15,212	14,540	(672)	50.00	870	729	(142)	-	-	-	-	-
Solid Waste Capital Projects Prgm	-	2	2	-	-	2	2	-	-	-	-	-
TOTAL SOLID WASTE MANAGEMENT FACILITY	15,212	14,542	(670)	50.00	870	731	(139)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[17035] NEW REQUEST Water Truck</p> <p>This is to replace the old and rusty water truck. Funding will come from Solid Waste's equipment replacement fund. BAL_SHT purchase \$200,000.</p> <p>Balance Sheet Acquisition: \$200,000</p>	-	-	-
2	<p>[17031] NEW REQUEST Transfer Station Loader</p> <p>The 15 year loader at the transfer station has over 25,000 hours and a weak engine. It needs to be replaced. Funding will come from Solid Waste's equipment replacement fund. BAL_SHT purchase \$500,000.</p> <p>Balance Sheet Acquisition: \$500,000</p>	-	-	-
3	<p>[17034] NEW REQUEST Tractor Class 8</p> <p>This new tractor will be used at the citizen unloading facility (CUF) for the side dump trailer. It's cheaper, faster and safer than a roll-off truck. Funding will come from Solid Waste's equipment replacement fund. BAL_SHT purchase \$110,000.</p> <p>Balance Sheet Acquisition: \$110,000</p>	-	-	-
4	<p>[17033] NEW REQUEST Self-contained mister</p> <p>Permit related activity to evaporate leachate. As the landfill grows, so does leachate. Funding will come from Solid Waste's equipment replacement fund. BAL_SHT purchase \$200,000.</p> <p>Balance Sheet Acquisition: \$200,000</p>	-	-	-
5	<p>[17032] NEW REQUEST Transfer Station Solid Rubber Tires</p> <p>The old tires are worn out and need to be replaced. Funding will come from Solid Waste's equipment replacement fund. BAL_SHT purchase \$60,000.</p> <p>Balance Sheet Acquisition: \$60,000</p>	-	-	-
6	<p>[17036] NEW REQUEST Revenue and Expense True-Up</p> <p>[OpExp: 618,644; OpRev: 870,366]</p> <p>Revenue and expense true-up along with the project costing changes last June budget adjustment did not carry over to the adjusted base budget (pulling 2019 numbers). This decision package reflects the project costing changes as well as the increases and decreases of amounts being requested for the 2021 budget that were identified when compared to the base. The revenue projection was similar to the level projected last June with 4 exceptions. First, we're slightly increasing compost sales by not offering volume discounts. Second, we're increasing the reduction of the metal recycling revenue due to the continued drop in metal price. Third, we're decreasing our late fee revenue as a result of cleaning up accounts. Fourth, increase interest revenue accounts.</p> <p>As for the personnel expenses, major increases made to accounts that we have no control over such as pension and employee reserve fund to make sure we have enough fund when Mayor Finance office makes the adjustments after year-end. As for the operations, one of the major increases is the equipment maintenance. We're now budgeting one dozer undercarriage per year. In the past, this was capitalized but it was recently determined that it should be treated as maintenance expense (approximately \$100,000). Increase the budget on HHW fee payment. Projection was based on the actuals we received through June plus Jul-Dec estimates. Increase the budget on Landfill closure/post closure. Decrease depreciation due to some assets being fully depreciated in 2020. With the new legislative intent, dividends are no longer based on tonnages. Dividends for 2021 are budgeted the same as 2020 amounts.</p>	-	(251,722)	(251,722)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
7	[17053] NEW REQUEST Depreciation for new asset purchases 5 year useful life for the equipment and 3 years for the solid rubber tires. Budgeting only for half year depreciation in 2021 since most will not be in service until around June. FUTURE YEARS ADJUSTMENT: 112,000	-	110,000	110,000
8	[17037] STRESS TEST REDUCTION 5% Stress Test The 5% cut can come from the Module 8 construction project with an estimated budget of \$5,600,000. Balance Sheet Acquisition: \$-402,642	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(141,722)	(141,722)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	2,249	2,249
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Solid Waste Management Facility

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND * 730 - SOLID WASTE MANAGEMNT FACILITY FUND			47500000 - SL COUNTY LANDFILL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(618)	(88)	(672)	(530)	(142)	(491)	(126)	(1,337)	720
REVENUE	16,052	1,030	16,052	15,022	1,030	16,111	(59)	16,397	(345)
NON-OPERATING REVENUE	840	160	840	680	160	840	-	848	(8)
INVESTMENT EARNINGS	840	160	840	680	160	840	-	848	(8)
429005 Interest - Time Deposits	540	90	540	450	90	540	-	546	(6)
429015 Interest-Miscellaneous	300	70	300	230	70	300	-	302	(2)
OPERATING REVENUE	15,212	870	15,212	14,342	870	15,234	(22)	15,545	(333)
CHARGES FOR SERVICES	15,212	870	15,212	14,342	870	15,234	(22)	15,345	(133)
421220 Methane Gas Sales	80	-	80	80	-	80	-	93	(13)
421270 Compost Sales	180	28	180	152	28	152	28	127	53
421290 Landfill Charge	13,448	925	13,448	12,523	925	13,448	-	13,451	(3)
421291 Recycling Fees	76	2	76	74	2	76	-	83	(7)
421296 Metal Recycling Revenue	110	(115)	110	225	(115)	130	(20)	156	(46)
421335 Incoming Green Waste	1,013	61	1,013	952	61	1,013	-	1,014	(2)
421365 Other Sundry Receipt	0	(1)	0	2	(1)	0	-	0	(0)
421370 Miscellaneous Revenue	20	(30)	20	50	(30)	50	(30)	100	(80)
421383 Box Office Over / Short	-	-	-	-	-	-	-	(0)	0
427005 Rent - Right Of Way Usage	-	-	-	-	-	-	-	31	(31)
427055 Soil Regeneration Royalties	285	-	285	285	-	285	-	289	(4)
INTER/INTRA FUND REVENUES	-	-	-	-	-	-	-	200	(200)
431080 Interfund Revenue-Stat And Gen	-	-	-	-	-	-	-	200	(200)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	37	(37)	3	(3)
OFS TRANSFERS IN	-	-	-	-	-	37	(37)	-	-
720005 Ofs Transfers In	-	-	-	-	-	37	(37)	-	-
OFS - OTHER	-	-	-	-	-	-	-	3	(3)
730005 Ofs Other	-	-	-	-	-	-	-	3	(3)
EXPENSE	15,624	1,812	15,570	13,812	1,758	15,774	(150)	15,368	256
OPERATING EXPENSE	14,594	783	14,540	13,812	729	14,742	(148)	14,208	386
EMPLOYEE COMPENSATION	4,183	129	4,129	4,054	75	4,054	129	3,957	226
601005 Elected And Exempt Salary	128	1	126	127	(1)	127	1	15	113
601020 Lump Sum Vacation Pay	18	-	18	18	-	18	-	23	(6)
601025 Lump Sum Sick Pay	12	-	12	12	-	12	-	0	12
601030 Permanent And Provisional	2,433	26	2,392	2,407	(15)	2,407	26	2,252	181
601045 Compensated Absence	27	-	27	27	-	27	-	13	14
601050 Temporary Seasonal Emergency	77	-	77	77	-	77	-	63	14
601065 Overtime	25	-	25	25	-	25	-	30	(5)
601095 Budgeted Pers Underexpend	(280)	-	(280)	(280)	-	(280)	-	-	(280)
603005 Social Security Taxes	196	(4)	193	200	(7)	200	(4)	174	22
603023 Pension Expense Adj Gasb 68	125	80	125	45	80	45	80	122	3
603025 Retirement Or Pension Contrib	445	10	437	435	1	435	10	391	55
603040 Ltd Contributions	0	(9)	-	9	(9)	9	(9)	8	(8)
603045 Supplemental Retirement (401K)	9	(4)	11	14	(3)	14	(4)	11	(2)
603050 Health Insurance Premiums	622	4	622	618	4	618	4	543	79
603055 Employee Serv Res Fund Charges	200	49	200	151	49	151	49	196	4
603056 Opeb - Current Yr	65	17	65	48	17	48	17	66	(1)
603075 Opeb - Underfunded Arc	50	(22)	50	72	(22)	72	(22)	50	(0)
605025 Employee Awards/Service Pins	30	(19)	30	49	(19)	49	(19)	-	30
MATERIALS AND SUPPLIES	4,388	155	4,388	4,233	155	4,878	(490)	4,259	129
607005 Janitorial Supplies And Service	32	4	32	28	4	28	4	23	9
607010 Maintenance - Grounds	100	(70)	100	170	(70)	170	(70)	134	(34)
607015 Maintenance - Buildings	185	69	185	116	69	116	69	153	32
607030 Maintenance - Other	7	1	7	6	1	6	1	8	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607040 Facilities Management Charges	60	10	60	50	10	50	10	39	21
609005 Food Provisions	1	-	1	1	-	1	-	-	1
609010 Clothing Provisions	18	-	18	18	-	18	-	16	1
609030 Medical Supplies	4	-	4	4	-	4	-	3	1
609035 Safety Supplies	3	-	3	3	-	6	(4)	4	(1)
609040 Laundry Supplies And Services	2	(1)	2	4	(1)	4	(1)	2	0
611005 Subscriptions And Memberships	3	(5)	3	8	(5)	8	(5)	3	(0)
611015 Education And Training Serv/Supp	1	(4)	1	4	(4)	4	(4)	6	(5)
611040 Education Materials	-	-	-	-	-	-	-	(0)	0
613005 Printing Charges	4	-	4	4	-	4	-	4	(0)
613010 Public Notices	-	-	-	-	-	-	-	1	(1)
613020 Development Advertising	-	(3)	-	3	(3)	3	(3)	3	(3)
615005 Office Supplies	11	-	11	11	-	11	-	23	(12)
615015 Computer Supplies	0	-	0	0	-	0	-	0	0
615016 Computer Software Subscription	0	-	0	0	-	0	-	1	(0)
615020 Computer Software < 3000	1	-	1	1	-	1	-	-	1
615025 Computer Components < 3000	3	(4)	3	7	(4)	7	(4)	21	(18)
615030 Communication Equip-Noncapital	30	(12)	30	42	(12)	30	(0)	2	28
615035 Small Equipment (Non-Computer)	4	(1)	4	5	(1)	5	(1)	4	(0)
615040 Postage	4	-	4	4	-	4	-	2	1
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	1	(1)	1	1	(1)	1	(1)	1	(0)
615065 Credit Card Charges	255	-	255	255	-	330	(75)	-	255
617005 Maintenance - Office Equip	1	-	1	1	-	1	-	1	(0)
617010 Maint - Machinery And Equip	263	123	263	140	123	240	23	132	130
617015 Maintenance - Software	7	(1)	7	8	(1)	8	(1)	9	(2)
617025 Parts Purchases	4	4	4	-	4	-	4	-	4
617035 Maint - Autos And Equip-Fleet	1,604	66	1,604	1,538	66	1,892	(288)	1,892	(288)
619005 Gasoline Diesel Oil And Grease	629	(50)	629	679	(50)	679	(50)	601	27
619010 Oil Products And Services	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	1	-	1	1	-	1	-	1	0
619025 Travel And Transportation	1	1	1	-	1	-	1	2	(1)
619030 Travel And Transportation Clients	-	(1)	-	1	(1)	1	(1)	1	(1)
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	-	1
619045 Vehicle Replacement Charges	42	(2)	42	45	(2)	45	(2)	48	(6)
621005 Heat And Fuel	6	-	6	6	-	6	-	5	1
621010 Light And Power	54	(11)	54	65	(11)	65	(11)	52	2
621015 Water And Sewer	15	-	15	15	-	15	-	17	(2)
621020 Telephone	36	-	36	36	-	36	-	27	9
621025 Mobile Telephone	7	-	7	7	-	7	-	2	5
623005 Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	22	(22)
629020 Maintenance - Roads And Streets	100	-	100	100	-	100	-	42	58
633010 Rent - Buildings	8	-	8	8	-	-	8	-	8
633015 Rent - Equipment	-	(10)	-	10	(10)	10	(10)	-	-
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	2	(2)
639015 In-Home Health Services	-	-	-	-	-	-	-	1	(1)
639020 Laboratory Fees	2	-	2	2	-	2	-	1	1
639025 Other Professional Fees	804	54	804	750	54	882	(78)	882	(78)
639045 Contracted Labor/Projects	80	-	80	80	-	80	-	66	14
639060 Road Design Services	-	-	-	-	-	-	-	0	(0)
OTHER OPERATING EXPENSE 1	2,549	402	2,549	2,147	402	2,310	240	2,387	162
641005 Shop Crew And Deputy Small Tools	2	(3)	2	5	(3)	5	(3)	4	(2)
641015 Refuse Bags	1	-	1	1	-	1	-	-	1
641025 Insecticides Herbicides And Pesti	2	(5)	2	7	(5)	7	(5)	5	(3)
643010 Road Base And Chips	45	45	45	-	45	-	45	-	45
645005 Contract Hauling	1,313	(4)	1,313	1,317	(4)	1,425	(112)	1,420	(107)
645015 Recycling Activities	147	122	147	25	122	25	122	68	79
645020 Landfill Cover Material	40	-	40	40	-	40	-	10	30
645025 Landfill Regulatory Fees	144	22	144	122	22	160	(16)	165	(21)
645030 House Haz Waste And Cleanup	806	224	806	582	224	598	208	648	158
647005 Security And Law Enforcement Svcs	50	-	50	50	-	50	-	68	(18)
OTHER OPERATING EXPENSE 2	1,200	73	1,200	1,127	73	1,127	73	1,176	24
663010 Council Overhead Cost	44	-	44	44	-	44	-	46	(2)
663015 Mayor Overhead Cost	192	-	192	192	-	192	-	199	(7)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663025 Auditor Overhead Cost	32	-	32	32	-	32	-	31	1
663030 District Attorney Overhead Cost	20	(6)	20	26	(6)	26	(6)	6	14
663040 Info Services Overhead Cost	135	6	135	129	6	129	6	129	6
663045 Purchasing Overhead Cost	31	-	31	31	-	31	-	27	3
663050 Human Resources Overhead Cost	44	-	44	44	-	44	-	46	(2)
663055 Govern Immunity Overhead Cost	23	-	23	23	-	23	-	20	2
663070 Mayor Finance Overhead Cost	89	-	89	89	-	89	-	93	(4)
667035 Landfill Closure And Postclosure	590	73	590	517	73	517	73	579	11
OTHER NONOPERATING EXPENSE	4	-	4	4	-	4	-	4	(0)
659005 Costs In Handling Collections	4	-	4	4	-	4	-	4	(0)
DEPRECIATION & LOSS ON SALE	2,270	24	2,270	2,246	24	2,358	(88)	2,424	(154)
669010 Depreciation	2,070	24	2,070	2,046	24	2,158	(88)	2,179	(109)
671005 Loss On Sale Of Asset	200	-	200	200	-	200	-	245	(45)
CAPITAL EXPENDITURES	-	-	-	-	-	12	(12)	-	-
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	12	(12)	-	-
INTERGOVERNMENTAL CHARGE	-	-	-	-	-	-	-	1	(1)
693020 Interfund Charges	-	-	-	-	-	-	-	1	(1)
TRANSFERS OUT AND OTHER FINANCING US	1,029	1,029	1,029	-	1,029	1,032	(2)	1,160	(130)
OFU TRANSFERS OUT	-	-	-	-	-	2	(2)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	2	(2)	-	-
DISTRIBUTIONS TO OWNERS	1,029	1,029	1,029	-	1,029	1,029	-	1,160	(130)
781005 Distribution To Owners	1,029	1,029	1,029	-	1,029	1,029	-	1,160	(130)
BALANCE SHEET	27,504	27,504	1,070	-	1,070	12,579	14,925	-	27,504
NON-OPERATING REVENUE	5,600	5,600	-	-	-	4,091	1,509	-	5,600
PRIOR YEAR FUND BALANCE	5,600	5,600	-	-	-	4,091	1,509	-	5,600
RCASH Cash Restrictions Unrestrictions	5,600	5,600	-	-	-	4,091	1,509	-	5,600
BALANCE SHEET ACQUISITION	21,904	21,904	1,070	-	1,070	8,488	13,416	-	21,904
	21,904	21,904	1,070	-	1,070	8,488	13,416	-	21,904
BAL_SHT Balance Sheet Acquisition	1,070	1,070	1,070	-	1,070	333	737	-	1,070
CASH Beginning Cash	20,834	20,834	-	-	-	8,155	12,679	-	20,834

REVENUE AND EXPENDITURE DETAIL

Solid Waste Management Facility

Funds Selected			Organizations Selected						
730 - SOLID WASTE MANAGEMNT FACILITY FUND			47509900 - SL COUNTY LANDFILL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2	2	2	-	2	2	-	15	(13)
EXPENSE	2	2	2	-	2	2	-	15	(13)
OPERATING EXPENSE	2	2	2	-	2	2	-	15	(13)
OTHER OPERATING EXPENSE 2	2	2	2	-	2	2	-	15	(13)
663015 - Mayor Overhead Cost	-	-	-	-	-	-	-	13	(13)
663035 - Real Estate Overhead Cost	0	0	0	-	0	0	-	-	0
663040 - Info Services Overhead Cost	2	2	2	-	2	2	-	-	2
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	0
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	2	(2)
BALANCE SHEET	10,200	10,200	10,200	-	10,200	9,960	240	-	10,200
BALANCE SHEET ACQUISITION	10,200	10,200	10,200	-	10,200	9,960	240	-	10,200
	10,200	10,200	10,200	-	10,200	9,960	240	-	10,200
BAL_SHT - Balance Sheet Acquisition	10,200	10,200	10,200	-	10,200	9,960	240	-	10,200

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	9,513	776 8.2%	10,289	776 8.2%	10,289
REVENUE	3,883	710 18.3%	4,592	710 18.3%	4,592
COUNTY FUNDING	5,631	66 1.2%	5,697	66 1.2%	5,697
FTE	-	- 0.0%	-	- 0.0%	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Unincorp Mun Svcs Stat And Gen Prgm	4,592	10,289	5,697	-	710	776	66	-	-	-	-	-
SUBTOTAL	4,592	10,289	5,697	-	710	776	66	-	-	-	-	-
TOTAL STAT & GENERAL - UNINCORP MUNICIPAL SVCS FUND	4,592	10,289	5,697	-	710	776	66	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	-
1	[20410] NEW REQUEST Increase in GSLMSD Administrative Contribution The administrative allocation received from the Greater Salt Lake Municipal Services District (GSLMSD) for Unincorporated County is increasing from \$325,000 in 2020 to \$459,000 in 2021. This request is to increase the revenue by the difference of \$134,000.	-	(134,000)	(134,000)
2	[20455] OTHER TECHNICAL ADJUSTMENT Revenue and Expense True-up [OpExp: 775,714; OpRev: 575,714] This request is to true-up revenue and expenses in the Dept. 5023000000 budget. Part of the purpose of this budget is for the County to receive sales tax and other tax revenue for the Unincorporated County and pass the funding to the Greater Salt Lake Municipal Services District (GSLMSD). Some of the revenue types are no longer received by the County but directly transferred to the GSLMSD by the entity that collects the fee. This adjustment removes the revenue from the accounts that the funds are no longer deposited into this budget. The corresponding expense to pass the funding to the GSLMSD is also be true-up to reflect the change in revenue.	-	200,000	200,000
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	66,000	66,000
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Stat & General - Unincorp Municipal Svcs Fund

Funds Selected			Organizations Selected							
235 - UNINCORP MUNICIPAL SERVICES FUND * 181 - TRCC TOURISM REC CULTRL CONVEN FUND			50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud, vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)	
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,697	66	5,697	5,631	66	5,631	66	-	5,697	
REVENUE	9,944	710	10,644	9,235	1,410	9,235	709	-	9,944	
NON-OPERATING REVENUE	5,352	-	6,052	5,352	700	5,352	-	-	5,352	
SALES TAXES	4,400	-	5,100	4,400	700	4,400	-	-	4,400	
403010 Sales Tax	4,400	-	5,100	4,400	700	4,400	-	-	4,400	
FRANCHISE TAXES	842	-	842	842	-	842	-	-	842	
405005 Franchise Tax	842	-	842	842	-	842	-	-	842	
INVESTMENT EARNINGS	110	-	110	110	-	110	-	-	110	
429005 Interest - Time Deposits	110	-	110	110	-	110	-	-	110	
OPERATING REVENUE	4,592	710	4,592	3,883	710	3,883	710	-	4,592	
TRANSPORTATION PRESERVATION FE	430	(220)	430	650	(220)	650	(220)	-	430	
404025 2219 Transportation Sales Tax	430	(220)	430	650	(220)	650	(220)	-	430	
OPERATING GRANTS & CONTRIBUTIO	3,703	1,078	3,703	2,625	1,078	2,625	1,078	-	3,703	
411000 State Government Grants	3,703	1,078	3,703	2,625	1,078	2,625	1,078	-	3,703	
CHARGES FOR SERVICES	459	(148)	459	607	(148)	607	(148)	-	459	
409025 Bldg Plumbing Elect Permits	-	(177)	-	177	(177)	177	(177)	-	-	
421280 Engineering Fees	-	(17)	-	17	(17)	17	(17)	-	-	
423400 Interlocal Agreements	-	(325)	-	325	(325)	325	(325)	-	-	
423405 Msd Contract Revenue	459	459	459	-	459	-	459	-	459	
425015 J P Court Fines	-	(88)	-	88	(88)	88	(88)	-	-	
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	1	(1)	-	-	
OFS TRANSFERS IN	-	-	-	-	-	1	(1)	-	-	
720005 Ofs Transfers In	-	-	-	-	-	1	(1)	-	-	
EXPENSE	10,289	776	10,289	9,513	776	9,513	776	-	10,289	
OPERATING EXPENSE	10,289	776	10,289	9,513	776	9,513	776	-	10,289	
EMPLOYEE COMPENSATION	(20)	-	(20)	(20)	-	(20)	-	-	(20)	
601030 Permanent And Provisional	(16)	-	(16)	(16)	-	(16)	-	-	(16)	
603005 Social Security Taxes	(1)	-	(1)	(1)	-	(1)	-	-	(1)	
603025 Retirement Or Pension Contrib	(3)	-	(3)	(3)	-	(3)	-	-	(3)	
603040 Ltd Contributions	(0)	-	(0)	(0)	-	(0)	-	-	(0)	
MATERIALS AND SUPPLIES	10,185	776	10,185	9,410	776	9,410	776	-	10,185	
639055 Interlocal Agreements	10,185	776	10,185	9,410	776	9,410	776	-	10,185	
OTHER OPERATING EXPENSE 2	33	-	33	33	-	33	-	-	33	
663010 Council Overhead Cost	0	-	0	0	-	0	-	-	0	
663015 Mayor Overhead Cost	0	-	0	0	-	0	-	-	0	
663025 Auditor Overhead Cost	0	-	0	0	-	0	-	-	0	
663040 Info Services Overhead Cost	0	-	0	0	-	0	-	-	0	
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	-	0	
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	-	0	
663070 Mayor Finance Overhead Cost	0	-	0	0	-	0	-	-	0	
667005 Contributions	33	-	33	33	-	33	-	-	33	
INTERGOVERNMENTAL CHARGE	90	-	90	90	-	90	-	-	90	
693020 Interfund Charges	90	-	90	90	-	90	-	-	90	

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	176	- 0.0%	176	- 0.0%	176
COUNTY FUNDING	176	- 0.0%	176	- 0.0%	176
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Gov Immunity Unincorp Prgm	-	176	176	-	-	-	-	-	-	(9)	(9)	-
SUBTOTAL	-	176	176	-	-	-	-	-	-	(9)	(9)	-
TOTAL GOVERNMENT IMMUNITY - UNINCORPORATED COUNTY	-	176	176	-	-	-	-	-	-	(9)	(9)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20532] REVENUE PROJECTION CHANGE Property Tax Projection updates As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
5	[16137] STRESS TEST REDUCTION Gov Imm Unincorp Stress Test The only account available in this department to reduce is the self insurance account. All others are overhead. If there were numerous claims paid during the year by the Risk Division, it is possible that additional funds would be required.	-	(8,797)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(8,797)	-

REVENUE AND EXPENDITURE DETAIL

Government Immunity - Unincorporated County

Funds Selected			Organizations Selected						
232 - GOV IMMUNITY-UNINCORP FUND			50220000 - GOV IMMUNITY UNINCORP						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	176	-	176	176	-	176	-	-	176
REVENUE	248	6	242	242	-	242	6	-	248
NON-OPERATING REVENUE	248	6	242	242	-	242	6	-	248
PROPERTY TAXES	248	6	242	242	-	242	6	-	248
401005 General Property Tax	248	6	242	242	-	242	6	-	248
EXPENSE	176	-	176	176	-	176	-	-	176
OPERATING EXPENSE	176	-	176	176	-	176	-	-	176
OTHER OPERATING EXPENSE 2	176	-	176	176	-	176	-	-	176
657015 Self-Insurance Expense	175	-	175	175	-	175	-	-	175
663010 Council Overhead Cost	0	-	0	0	-	0	-	-	0
663015 Mayor Overhead Cost	0	-	0	0	-	0	-	-	0
663025 Auditor Overhead Cost	0	-	0	0	-	0	-	-	0
663040 Info Services Overhead Cost	0	-	0	0	-	0	-	-	0
663070 Mayor Finance Overhead Cost	0	-	0	0	-	0	-	-	0

CORE MISSION

The Office of Regional Development works in a coordinated manner to address issues of regional significance regarding the areas of Planning and Transportation, Housing, Economic Development and Environmental Services. With these areas consolidated into a single service line, Salt Lake County is well-positioned to strategically drive regional solutions to current and future challenges in order to ensure a high quality of life for Salt Lake County residents.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Work with partnering local and regional agencies to plan for growth in Salt Lake County				
• Work with partnering local and regional agencies to plan for growth in Salt Lake County, with specific attention to the SW and west bench	0	0	0	1
• Update P-C Zone and FCOZ ordinances to reflect updated standards for development	0	0	0	1
Improve opportunities for meaningful involvement by unincorporated area residents in decisions impacting their communities				
• Improve opportunities for meaningful involvement by unincorporated area residents in decisions impacting their communities	0	0	0	1
• Develop Guidelines and Standards for Inter-agency communications, MSD, and Community Councils.	0	0	0	1
Salt Lake County's economy is diverse, resilient and inclusive.				
• Measure the business activity and challenges of existing small businesses in Salt Lake County with a survey from 0 beginning 2021 – 700 responses end of 2021	0	0	0	700
• Increase county participation in tax increment finance project areas that facilitate high-wage job opportunities and job training programs from one (1) in the works at mid-year 2020 to four (4) by the end of 2021.	0	0	0	4
• Increase the number of projects funded through the EPA Revolving Loan Fund from two (2) in 2020 to five (5) by the end of 2021.	0	0	0	5
• Increase the number of educational events for businesses and business organizations from 0 in 2020 to 4 in 2021.	0	0	0	4
Quality of life through cleaner environment				
• Create more detailed understanding of air quality pollution through study and data collections	0	0	0	1
• Reduce Carbon emissions both internally and externally.	0	0	0	1
• Build out electric vehicle infrastructure at county facilities for both internal county operations and public use.	0	0	0	1
• Create a County Water Policy	0	0	0	1
Residents of Salt Lake County have housing that is healthy and safe.				
• Complete work on 70 homes with lead hazards in 2021 to make them lead safe.	50	150	0	70
• Increase the affordable housing stock funded by SLCO by 442 housing units in 2021.	3,503	4,018	0	422
Provide funding and prioritization for regionally significant corridors and transportation projects				
• Monitor and review the amount of funding awarded/provided to various modes of transportation (active transportation, roadway, transit, and corridor preservation)	0	0	0	1
• Work with policy makers to develop evaluation criteria to prioritize transportation funding (local option sales tax, contributions from the State's County of the First-Class Highway Fund; bond proceeds; Motor Vehicle Registration Fee; Legislative appropriation; State Infrastructure Bank loan) that addresses regional significant transportation projects.	0	0	0	1
Salt Lake County seniors, many with physical challenges, will be able to age in place independently in their own homes.				
• Maintain independent living by providing mobility, health and safety modifications to housing to 25 homes in 2021.	0	150	0	25

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	14,230	5,243 36.8%	19,473	5,273 37.1%	19,503
REVENUE	9,705	3,918 40.4%	13,623	3,918 40.4%	13,623
COUNTY FUNDING	4,525	1,325 29.3%	5,850	1,355 30.0%	5,881

CAPITAL PROJECT & RELATED ORGS

EXPENDITURES	31,370	7,044	22.5%	38,414	7,044	22.5%	38,414
REVENUE	(823)	-	0.0%	(823)	-	0.0%	(823)
<u>FTE</u>	40.00	2.00	2.5%	41.00	1.00	2.5%	41.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Regional Development Prgm	-	1,047	1,047	-	-	552	552	-	-	(87)	(87)	-
Dthed Admin	20	673	653	4.00	-	106	106	1.95	-	(10)	(10)	-
Regional Development Projects	-	1,085	1,085	2.00	-	1,082	1,082	1.00	-	(1,169)	(1,169)	-
Dthed Fiscal	-	525	525	5.23	-	(6)	(6)	0.13	-	-	-	-
Salt Lake Council Of Governments	-	9	9	-	-	(5)	(5)	-	-	-	-	-
Regional Organizations	-	307	307	-	-	8	8	-	-	(11)	(11)	-
Economic Development	215	844	629	5.00	-	4	4	-	-	(121)	(121)	-
Epa Assessment	200	200	-	-	-	-	-	-	-	-	-	-
Regional Administration	10	10	-	-	-	-	-	-	-	-	-	-
Hcd Admin	-	1,063	1,063	3.15	-	(120)	(120)	(1.00)	-	(39)	(39)	-
After-school Program	-	-	-	-	-	(242)	(242)	(0.25)	-	-	-	-
Ssbj	375	484	108	1.10	-	44	44	0.60	-	-	-	-
Lead Base Paint	1,565	1,600	35	6.70	-	(106)	(106)	(1.00)	-	-	-	-
Loan Servicing Program	20	38	17	0.35	-	(0)	(0)	-	-	-	-	-
Cdbg	4,235	4,073	(162)	2.17	228	171	(57)	(0.50)	-	-	-	-
Cdbg-cv	1,188	1,208	20	0.20	1,188	1,208	20	0.20	-	-	-	-
Asthma Direct Pay	100	77	(23)	0.10	-	(0)	(0)	-	-	-	-	-
Esg	212	192	(20)	0.10	-	(25)	(25)	(0.25)	-	-	-	-
Esg-cv	1,968	1,988	20	0.20	1,968	1,988	20	0.20	-	-	-	-
Lead Poisoning Prevention	200	183	(17)	0.05	-	(0)	(0)	-	-	-	-	-
Home	2,791	2,984	193	3.65	866	953	87	1.00	-	-	-	-
Americorps	-	(13)	(13)	-	(357)	(317)	40	(1.08)	-	-	-	-
Regional Transport And Planning	523	762	239	6.00	25	(13)	(38)	-	-	(5)	(5)	-
Sloco Bicycle Advrsy Committee	-	21	21	-	-	-	-	-	-	(0)	(0)	-
Environmental Program	-	115	115	1.00	-	(40)	(40)	-	-	(4)	(4)	-
SUBTOTAL	13,623	19,473	5,850	41.00	3,918	5,243	1,325	1.00	-	(1,446)	(1,446)	-
Housing Programs Prgm	-	1,822	1,822	-	-	-	-	-	-	-	-	-
Revolving Loan Programs Prgm	-	156	156	-	-	-	-	-	-	-	-	-
Wayne Brown Loan Fund	-	-	-	-	-	-	-	-	-	-	-	-
Utah Micro Loan Fund	-	-	-	-	-	-	-	-	-	-	-	-
108 Revolving Loan Fund	-	-	-	-	-	-	-	-	-	-	-	-
Housing Rehab Loan Fund	-	730	730	-	-	-	-	-	-	-	-	-
Home Program Loan Fund	73	1,400	1,328	-	-	-	-	-	-	-	-	-
Rda Property Tax Fund Prgm	-	33,616	33,616	-	-	7,044	7,044	-	-	-	-	-
Epa Brownfield Revolv Loans Prgm	750	690	(60)	-	-	-	-	-	-	-	-	-
TOTAL REGIONAL DEVELOPMENT	14,445	57,887	43,442	41.00	3,918	12,287	8,370	1.00	-	(1,446)	(1,446)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16028] NEW REQUEST Regional Development Project ReBudget Re-budget for Regional Projects: 1. SLCO County Web Site \$90,000 2. Public Asset Initiative \$100,000 FUTURE YEARS ADJUSTMENT: -190,000	-	190,000	190,000

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
2	[16026]	NEW REQUEST	New Regional Projects for 2021	2.00	979,280	959,883
	Proposed Regional Projects in priority order: 1. Kem Gardner Policy Institute Membership Contribution, \$50,000 2. Kem Gardner Policy Institute Research Project MOU, \$50,000 3. Community Service Navigator Program annual licensing, \$40,000 4. Transportation & Land Use Connection (TLC) Program, \$300,000 5. Urban Footprint Software License, \$15,000 6. Astronomy & Art in Utah's Sky: Interactive Public Art Program, \$40,000 7. Data & Budget Analyst for COVID-19 Recovery (1-year, time-limited FTE), \$125,317 8. Finance & Real Estate Analyst (three-year, time-limited FTE), \$154,963 9. West General Plan: Outreach and public engagement, \$46,000 10. HB411 Community Renewable Energy Act Partnership (2-year commitment), \$40,000 11. eBus Air Monitoring Project Partnership with UTA, DAQ, RMP and UCAIR, \$20,000 12. RPT Consulting Support for MSD transition, \$50,000 13. Water Quality Research (1-year, temporary/seasonal FTE), \$25,000 FUTURE YEARS ADJUSTMENT: -676,000					
3	[16078]	NEW REQUEST	Convert time-limited position to full-time FTE for policy position	1.00	-	-
	Special Projects/Senior Policy Advisor: Convert a time-limited FTE that was budgeted in the Regional Projects fund in 2019 and 2020 to a regular appointed FTE budgeted in the ORD Admin budget using ongoing general fund operational savings. For two years, the work completed by the ORD Special Project Director has served as a critical bridge between housing (ORD) and homelessness (Mayor's Admin) outcomes. ORD would like to retain the position, generally, and the expertise of the incumbent, specifically, in ORD. We have realized operational savings in order to fund this position as an ongoing, appointed position to continue the work between housing, economic development, planning and environmental sustainability.					
4	[16032]	NEW REQUEST	Restore Economic Development FTE vacancy funding: ask to restore the Contra Account for this position	-	87,000	87,000
	At the onset of COVID, the Business Services Director position in the Economic Development Division became vacant. The partial-year salary and benefits were included in the COVID cuts taken in June. As economic recovery gets underway, this position is critical to our ability to provide services and support to businesses within the County, including the 718 businesses that have indicated the need for resiliency training and assistance through their SBIG application form.					
5	[16030]	NEW REQUEST	Regional Transportation Planning: 4th Quarter Admin Charges to support these Transportation Projects	-	-	-
	[OpExp: 24,540; OpRev: 24,540] Admin Costs help support projects related to the 4th quarter Transportation Choice Funds from Fund 130					
6	[20733]	NEW REQUEST	Restore Central Wasatch Comm COVID Cut	-	8,000	8,000
	In June, \$8,000 was cut from the annual payment to the Central Wasatch Commission. This is a request to restore the full funding by \$8,000 to the full level of \$160,000.					
7	[16045]	GRANT TRUE-UP	Grants Exp & Rev True up	-	-	-
	[OpExp: 4,250,085; OpRev: 4,250,085] True Up Housing Community Development Federal Grants					
8	[16033]	NEW REQUEST	Increase WFRC Membership in 1025000130 due to the CPI Index	-	2,776	2,776
	The current ILA between SLCo and WFRC includes a provision for an annual increase in funding to match the rise in non-seasonally adjusted CPI. Funding—current base level and any CPI-related increase—is contingent upon Council appropriation.					
9	[16089]	NEW REQUEST	Transfer of AmeriCorp to Mayors Admin	(1.00)	57,962	57,056
	[OpExp: -299,038; OpRev: -357,000] Transfer of the AmeriCorp grant program to Mayor's Administration. The AmeriCorps Most Vulnerable Populations (MVP) program serves Salt Lake County to alleviate the causes of homelessness and the barriers to stable housing. This is accomplished by a team of AmeriCorps service members, overseen by the AmeriCorps Program Coordinator, who are placed at host sites throughout Salt Lake County. These members provide direct service at these locations and assist with case management, employment and housing classes, mock interviews, landlord relations, home check-ins, and in 2020, COVID 19 related duties. The AmeriCorps goal nationwide is to make a difference in our communities, a goal that our program excels in annually. Since the AmeriCorps MVP program focuses on efforts to alleviate homelessness and works with many of the CoC partners, it makes sense for the Administration of this program to be in the same department as the CoC Program.					
10	[16050]	STRESS TEST REDUCTION	Stress Test - 1025000130 Regional Org	-	(2,776)	-
11	[16047]	STRESS TEST REDUCTION	Stress 1025000110 Test: Regional Projects	-	(979,280)	-
	2021 Stress Test for Regional Projects.					
12	[16048]	STRESS TEST REDUCTION	Stress Test - 1025000110 Rebudget of Regional Projects	-	(190,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
13	[20732] STRESS TEST REDUCTION Stress Test - Forego request to restore Central Wasatch Commission COVID cut In June, \$8,000 was cut from the annual payment to the Central Wasatch Commission. ORD requested these cuts be restore. This stress test reduction is to forego that restoration.	-	(8,000)	-
14	[16049] STRESS TEST REDUCTION Stress Test- 1025000200 Covid Cut for Salary	-	(87,000)	-
15	[16041] STRESS TEST REDUCTION Stress Test- 1025000 Base Budget Base Budget Stress Test: \$(14,000.00) 1025000200 - Graduate Fellowships \$(5,000.00) 1025000800 - Additional Consultants \$(26,800.00) 1025000610 - Multiple \$(4,000.00) 1025000900- - Other \$(5,000.00) 1025000200 - Utah Foundation \$(5,000.00) 1025000200 - Local First \$(50,000.00) 1025000200 - World Trade Center \$(50,000.00) 1025000200 - EDCUtah \$(2,024.00) 1025000200 - Other \$(25,000.00) 1025000200 - SL Chamber \$(15,000.00) 1025000200 - Other \$(10,000.00) 1025000100 - Other: Roadmap to Recovery Coalition \$(436.00) 1025000810 - SLBAC \$(11,884.00) 1025000610- HCD Admin costs	-	(179,144)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	2.00	1,325,018	1,304,715
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(1,446,200)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	7,044,497	7,044,497
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
320 - HOUSING PROGRAMS FUND * 125 - ECON DEV AND COMMUNITY RESOURCES FUND * 110 - GENERAL FUND			10290000 - EPA BROWNFIELD REVOLV LOANS * 10280000 - RDA PROPERTY TAX * 10270000 - REVOLVING LOAN PROGRAMS * 10260000 - HOUSING PROGRAMS * 10250000 - RGNL TRANS HOUSING AND ECON DEV						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	43,472	8,400	43,442	35,072	8,370	36,704	6,769	29,402	14,071
REVENUE	48,344	10,962	48,344	37,382	10,962	41,268	7,076	31,724	16,620
NON-OPERATING REVENUE	33,899	7,044	33,899	26,854	7,044	27,354	6,544	23,102	10,797
PROPERTY TAXES	33,616	7,044	33,616	26,572	7,044	26,572	7,044	22,775	10,841
401022 Property Tax-Rda Pass Thru	33,616	7,044	33,616	26,572	7,044	26,572	7,044	22,775	10,841
INVESTMENT EARNINGS	283	-	283	283	-	283	-	327	(44)
429005 Interest - Time Deposits	5	-	5	5	-	5	-	64	(59)
429025 Interest-Restricted	178	-	178	178	-	178	-	179	(2)
429035 Loan Loss Reserve	100	-	100	100	-	100	-	84	16
PRIOR YEAR FUND BALANCE	-	-	-	-	-	500	(500)	-	-
499998 Fund Bal Restrict/Commit/Assign	-	-	-	-	-	500	(500)	-	-
OPERATING REVENUE	14,445	3,918	14,445	10,527	3,918	13,913	532	8,622	5,823
OPERATING GRANTS & CONTRIBUTIO	12,238	4,043	12,238	8,194	4,043	11,580	657	7,851	4,387
411000 State Government Grants	-	-	-	-	-	-	-	500	(500)
412000 Local Govt Private Grants	610	-	610	610	-	610	-	18	592
415000 Federal Government Grants	11,555	4,043	11,555	7,512	4,043	10,898	657	7,182	4,373
415003 Federal Program Income	73	-	73	73	-	73	-	19	54
417010 Operatng Contributions-General	-	-	-	-	-	-	-	132	(132)
CHARGES FOR SERVICES	115	(150)	115	265	(150)	265	(150)	175	(60)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	43	(43)
423000 Local Government Contracts	100	(150)	100	250	(150)	250	(150)	-	100
423400 Interlocal Agreements	-	-	-	-	-	-	-	16	(16)
424000 Local Revenue Contracts	15	-	15	15	-	15	-	117	(102)
INTER/INTRA FUND REVENUES	2,093	25	2,093	2,068	25	2,068	25	596	1,497
431035 Interfund Revenue-Comm Dev	-	-	-	-	-	-	-	48	(48)
431160 Interfund Revenue	1,662	-	1,662	1,662	-	1,662	-	548	1,113
433065 Intrafund Revenue-Housing Prgm	423	25	423	398	25	398	25	-	423
433100 Intrafund Revenue	8	-	8	8	-	8	-	-	8
EXPENSE	57,917	12,318	57,887	45,600	12,287	50,617	7,300	38,024	19,894
OPERATING EXPENSE	57,917	12,318	57,887	45,600	12,287	50,617	7,300	38,024	19,894
EMPLOYEE COMPENSATION	4,563	356	4,484	4,206	278	4,342	221	3,599	964
601005 Elected And Exempt Salary	611	99	604	512	92	512	99	277	334
601020 Lump Sum Vacation Pay	18	-	18	18	-	18	-	5	13
601025 Lump Sum Sick Pay	5	-	5	5	-	5	-	-	5
601030 Permanent And Provisional	1,470	(6)	1,450	1,476	(27)	1,476	(6)	1,318	153
601040 Time Limited Employees	951	171	937	781	156	873	78	727	224
601050 Temporary Seasonal Emergency	121	71	96	50	46	50	71	68	53
601055 Fed And State Fnded Training Pro	-	(165)	-	165	(165)	165	(165)	123	(123)
601065 Overtime	-	-	-	-	-	-	-	6	(6)
601095 Budgeted Pers Underexpend	11	98	11	(87)	98	(87)	98	-	11
603005 Social Security Taxes	232	21	229	211	18	218	14	186	46
603006 Social Security Taxes - Temp and Oth	4	4	4	-	4	-	4	-	4
603025 Retirement Or Pension Contrib	475	51	466	424	43	438	36	371	104
603040 Ltd Contributions	11	1	11	10	1	11	1	8	3
603045 Supplemental Retirement (401K)	50	(12)	50	61	(11)	62	(13)	38	12
603050 Health Insurance Premiums	530	25	530	505	25	525	5	394	136
603055 Employee Serv Res Fund Charges	38	(1)	38	39	(1)	39	(1)	37	1
603056 Opeb - Current Yr	36	(1)	36	37	(1)	37	(1)	41	(4)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	3,125	1,226	3,173	1,898	1,274	2,908	216	3,198	(74)
607040 Facilities Management Charges	8	-	8	8	-	8	-	11	(3)
611005 Subscriptions And Memberships	300	9	300	291	9	291	9	502	(201)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
611015 Education And Training Serv/Supp	47	0	47	47	0	47	0	25	22
611030 Art And Photographic Supplies	1	-	1	1	-	1	-	-	1
613005 Printing Charges	12	-	12	12	-	12	-	8	4
613010 Public Notices	7	1	7	6	1	6	1	1	5
613015 Printing Supplies	0	-	0	0	-	0	-	-	0
613020 Development Advertising	5	-	5	5	-	5	-	1	3
615005 Office Supplies	62	24	62	38	24	38	24	12	50
615015 Computer Supplies	1	0	1	1	0	1	0	0	1
615016 Computer Software Subscription	29	3	29	26	3	26	3	127	(98)
615020 Computer Software < 3000	6	-	6	6	-	6	-	5	0
615025 Computer Components < 3000	68	43	68	25	43	25	43	43	25
615030 Communication Equip-Noncapital	0	-	0	0	-	0	-	-	0
615035 Small Equipment (Non-Computer)	7	-	7	7	-	7	-	28	(21)
615040 Postage	5	-	5	5	-	5	-	1	3
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	44	1	44	43	1	43	1	18	26
617005 Maintenance - Office Equip	11	-	11	11	-	11	-	15	(4)
619015 Mileage Allowance	32	15	32	17	15	17	15	12	20
619025 Travel And Transportation	116	34	116	82	34	79	37	62	54
619030 Travel And Transportation Clients	-	-	-	-	-	-	-	1	(1)
619035 Vehicle Rental Charges	4	-	4	4	-	4	-	2	2
621010 Light And Power	-	-	-	-	-	-	-	1	(1)
621020 Telephone	11	(0)	11	11	(0)	11	(0)	19	(9)
621025 Mobile Telephone	20	2	20	18	2	18	2	15	5
633010 Rent - Buildings	114	-	114	114	-	102	11	101	13
633025 Miscellaneous Rental Charges	4	-	4	4	-	4	-	-	4
639005 Legal Auditing And Acctg Fees	-	-	-	-	-	-	-	85	(85)
639010 Consultants Fees	12	-	12	12	-	12	-	32	(20)
639020 Laboratory Fees	-	-	-	-	-	-	-	0	(0)
639025 Other Professional Fees	1,386	894	1,434	492	942	1,516	(130)	1,186	199
639035 Contract Management Fee	100	-	100	100	-	100	-	-	100
639036 Other Misc Contract Fees	713	200	713	513	200	513	200	875	(162)
639050 Client Support Services	4	-	4	4	-	4	-	9	(5)
OTHER OPERATING EXPENSE 2	14,119	3,690	14,119	10,429	3,690	14,301	(182)	8,246	5,873
657005 Insurance	-	(30)	-	30	(30)	30	(30)	-	-
657010 Notary Surety And Fidelity Bonds	0	-	0	0	-	0	-	-	0
663010 Council Overhead Cost	25	-	25	25	-	25	-	29	(4)
663015 Mayor Overhead Cost	81	-	81	81	-	81	-	43	38
663025 Auditor Overhead Cost	18	-	18	18	-	18	-	19	(1)
663030 District Attorney Overhead Cost	338	-	338	338	-	338	-	339	(1)
663035 Real Estate Overhead Cost	0	-	0	0	-	0	-	22	(22)
663040 Info Services Overhead Cost	251	-	251	251	-	251	-	313	(62)
663045 Purchasing Overhead Cost	176	-	176	176	-	176	-	138	38
663050 Human Resources Overhead Cost	56	-	56	56	-	56	-	52	4
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	2	(0)
663060 Records Managmnt Overhead Cost	2	-	2	2	-	2	-	1	1
663070 Mayor Finance Overhead Cost	43	-	43	43	-	43	-	60	(17)
664005 Other Pass Thru Expense	-	-	-	-	-	500	(500)	4	(4)
665020 Social Services Block Grant (Ssbj)	285	-	285	285	-	285	-	421	(136)
665070 After School Program Expenses	95	(135)	95	230	(135)	216	(121)	313	(218)
665075 Home Pass Thru Grant Contracts	2,395	648	2,395	1,747	648	2,714	(319)	1,139	1,256
665095 Comm Dev Pass Thru Grant Contr	4,729	1,293	4,729	3,436	1,293	4,924	(194)	3,830	900
665115 Cd Pass Thru Lead Based Paint	964	(51)	964	1,015	(51)	1,015	(51)	952	12
665120 Cd Pass Thru Esg	2,121	1,940	2,121	182	1,940	933	1,188	252	1,870
665130 Housing Programs Pass Thru Rda	1,820	-	1,820	1,820	-	1,820	-	-	1,820
665140 Epa Brownfield Rif	865	-	865	865	-	865	-	25	840
665150 Cdc Lead Prevention Pass Thru	177	-	177	177	-	357	(180)	134	43
665155 Fhlg Aging In Place	-	-	-	-	-	-	-	4	(4)
667005 Contributions	165	-	165	165	-	165	-	154	11
667095 Operations Underexpend	(490)	25	(490)	(516)	25	(516)	25	-	(490)
PASS THROUGH TAXES/FEEES	33,616	7,044	33,616	26,572	7,044	26,572	7,044	22,775	10,841
666300 Rda-Bluffdale	2,301	872	2,301	1,429	872	1,429	872	1,914	387
666301 Rda-Cottonwood Heights	20	6	20	14	6	14	6	17	3
666302 Rda-Draper City	1,943	83	1,943	1,859	83	1,859	83	1,584	359

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
666303 Rda-Herriman	989	494	989	496	494	496	494	829	160
666304 Rda-Holladay	607	130	607	477	130	477	130	500	107
666305 Rda-Midvale City	1,645	393	1,645	1,252	393	1,252	393	1,357	288
666306 Rda-Murray	865	207	865	658	207	658	207	713	151
666308 Rda-Salt Lake City	8,428	1,964	8,428	6,465	1,964	6,465	1,964	6,951	1,478
666309 Rda-Sandy City	2,227	(26)	2,227	2,253	(26)	2,253	(26)	1,809	418
666310 Rda-South Jordan City	3,766	777	3,766	2,990	777	2,990	777	3,101	665
666311 Rda-South Salt Lake	38	1	38	37	1	37	1	31	7
666312 Rda-Taylorsville City	319	235	319	84	235	84	235	271	48
666313 Rda-West Jordan City	1,216	235	1,216	981	235	981	235	1,000	216
666314 Rda-West Valley City	3,053	1,086	3,053	1,967	1,086	1,967	1,086	2,536	516
666315 Rda-Sl County	10	(165)	10	175	(165)	175	(165)	-	10
666316 Rda-Millcreek	195	74	195	121	74	121	74	162	33
666317 Tax Increment - Inland Port	392	392	392	-	392	-	392	-	392
666399 Rda Contingency	5,603	288	5,603	5,314	288	5,314	288	-	5,603
CAPITAL EXPENDITURES	190	-	190	190	-	190	-	-	190
675005 Purchase Of Buildings	190	-	190	190	-	190	-	-	190
INTERGOVERNMENTAL CHARGE	2,305	-	2,305	2,305	-	2,305	-	206	2,099
693010 Intrafund Charges	-	-	-	-	-	-	-	49	(49)
693020 Interfund Charges	2,305	-	2,305	2,305	-	2,305	-	157	2,148

CORE MISSION

Collaborate with jurisdictions, UTA, UDOT, and WFRC to help Salt Lake County residents access opportunities, housing, and employment within a reasonable amount of time.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County has a robust high comfort bicycle network				
• Increase Amount of funding provided through a competitive selection process for projects that complete the Active Transportation Improvement Plan (ATIP). from as of the start of the year to by end of the year .	0	0	0	0
Salt Lake County preserves future transportation corridors				
• Increase Facilitate funding from the Salt Lake County Corridor Preservation Fund through the Council of Governments Public Works Committee for roadway and transit corridor preservation from as of the start of the year to by end of the year .	0	0	0	0
Salt Lake County has a strong multi-modal transportation system				
• Increase Amount of funding provided through a competitive selection process for multi-modal transportation projects from as of the start of the year to by end of the year .	0	0	0	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	19,311	(8,123) (42.1%)	11,188	(8,123) (42.1%)	11,188
REVENUE	14,434	- 0.0%	14,434	600 4.2%	15,034
COUNTY FUNDING	4,876	(8,123) (166.6%)	(3,246)	(8,723) (178.9%)	(3,846)
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	306,363	(178) (0.1%)	306,185	(178) (0.1%)	306,185
REVENUE	(9,360)	(74) 0.8%	(9,434)	(74) 0.8%	(9,434)
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Regional Transportation Proj Prgm	2,009	-	(2,009)	-	-	-	-	-	-	-	-	-
Regional Transportation Choices Prgm	12,400	11,188	(1,212)	-	-	(8,123)	(8,123)	-	-	-	-	-
Usda Natnl Forest Collection	25	-	(25)	-	-	-	-	-	-	-	-	-
SUBTOTAL	14,434	11,188	(3,246)	-	-	(8,123)	(8,123)	-	-	-	-	-
Transportation Preservation Ds Prgm	2,219	16	(2,203)	-	-	(0)	(0)	-	-	-	-	-
Transportation Pass Thru Prgm	2,270	301,470	299,200	-	-	-	-	-	-	-	-	-
Corridor Preservation Prgm	2,400	3,000	600	-	-	(677)	(677)	-	-	-	-	-
County First Class Highway Cw Prgm	-	500	500	-	-	500	500	-	-	-	-	-
State Go Bond Pass-thru Prgm	-	1,200	1,200	-	-	-	-	-	-	-	-	-
Sb128 Parking Structures	-	-	-	-	-	-	-	-	-	-	-	-
Udot Sib Loan	2,546	-	(2,546)	-	74	-	(74)	-	-	-	-	-
TOTAL TRANSPORTATION	23,869	317,373	293,504	-	74	(8,301)	(8,375)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	(600,000)
1	[16013] GRANT TRUE-UP 1038 Transportation Fund True Up REGIONAL TRANSPORTATION CHOICES PROJECTS ('18 sb136; 59-12-2219) is 4th qtr. sales tax for transportation funds that the County receives yearly. For 2021 Fall Budget Cycle this is a true up of expected revenue and expenses for 2021.	-	(8,147,476)	(8,147,476)
4	[16029] NEW REQUEST Regional Transportation Planning: 4th Quarter Admin Charges to support these Transportation Projects	-	24,540	24,540
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(8,122,936)	(8,722,936)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY (orgs with an asterisk in the expenditure & revenue summary by org/program table above)				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	(177,141)	(177,141)
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
130 - TRANSPORTATION PRESERVATION FUND			10380000 - REGIONAL TRANSPORTATION CHOICES * 10370000 - SB128 PARKING STRUCTURES * 10360000 - STATE GO BOND PASS-THRU * 10340000 - HB420 2015 TRANSPORTATION PRGM * 10330000 - CORRIDOR PRESERVATION * 10320000 - TRANSPORTATION PASS THRU * 10310000 - REGIONAL TRANSPORTATION PROJECT * 10300000 - TRANSPORTATION PRESERVATION DS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	292,904	(8,975)	293,504	301,879	(8,375)	301,879	(8,975)	217,753	75,152
REVENUE	324,031	182	323,431	323,849	(418)	323,849	182	291,524	32,507
NON-OPERATING REVENUE	299,563	(492)	299,563	300,055	(492)	300,055	(492)	215,299	84,264
MASS TRANSIT AND HIGHWAY TAX	299,200	-	299,200	299,200	-	299,200	-	212,628	86,572
406005 Mass Transit Tax-Pass Thru	299,200	-	299,200	299,200	-	299,200	-	212,628	86,572
INVESTMENT EARNINGS	363	(492)	363	855	(492)	855	(492)	2,672	(2,309)
429005 Interest - Time Deposits	363	(492)	363	855	(492)	855	(492)	2,668	(2,305)
429015 Interest-Miscellaneous	0	-	0	0	-	0	-	4	(4)
OPERATING REVENUE	24,469	674	23,869	23,794	74	23,794	674	76,225	(51,756)
TRANSPORTATION PRESERVATION FE	24,444	674	23,844	23,769	74	23,769	674	76,196	(51,752)
404005 Transportation Preservation Fees	4,228	-	4,228	4,228	-	4,228	-	4,939	(711)
404010 Trans Preserv Fee Pass Thru	2,270	-	2,270	2,270	-	2,270	-	994	1,276
404015 Corridor Preservation Fees	2,400	-	2,400	2,400	-	2,400	-	2,964	(564)
404025 2219 Transportation Sales Tax	13,000	600	12,400	12,400	-	12,400	600	64,640	(51,640)
404030 Sb128 Parking Structures	2,546	74	2,546	2,472	74	2,472	74	2,659	(113)
OPERATING GRANTS & CONTRIBUTIO	25	-	25	25	-	25	-	29	(4)
415000 Federal Government Grants	25	-	25	25	-	25	-	29	(4)
CHARGES FOR SERVICES	-	-	-	-	-	-	-	0	(0)
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	0	(0)
EXPENSE	322,849	(8,224)	322,849	331,073	(8,224)	331,273	(8,424)	299,304	23,545
OPERATING EXPENSE	317,373	(8,301)	317,373	325,673	(8,301)	325,673	(8,301)	293,978	23,395
MATERIALS AND SUPPLIES	15	-	15	15	-	15	-	3	12
639025 Other Professional Fees	15	-	15	15	-	15	-	3	12
OTHER OPERATING EXPENSE 2	14,700	(1,177)	14,700	15,877	(1,177)	15,877	(1,177)	53,238	(38,538)
665060 Road Bond Project Pass Thru	-	-	-	-	-	-	-	1,522	(1,522)
665135 Corridor Preserv Projects	3,000	(677)	3,000	3,677	(677)	3,677	(677)	1,320	1,680
665136 Hb 420 Projects	500	500	500	-	500	-	500	-	500
665137 Sb277 State Go Bond Pass Thru	1,200	-	1,200	1,200	-	1,200	-	6,400	(5,200)
665139 2219 Transportation Projects	10,000	(1,000)	10,000	11,000	(1,000)	11,000	(1,000)	43,996	(33,996)
OTHER NONOPERATING EXPENSE	1	(0)	1	1	(0)	1	(0)	-	1
661010 Interest Expense	1	(0)	1	1	(0)	1	(0)	-	1
PASS THROUGH TAXES/FEES	301,470	-	301,470	301,470	-	301,470	-	240,337	61,132
666010 Uta Mass Transit	89,760	-	89,760	89,760	-	89,760	-	79,765	9,995
666015 Uta Additional Mass Transit	59,840	-	59,840	59,840	-	59,840	-	53,097	6,743
666020 Udot Additional Mass Transit	14,960	-	14,960	14,960	-	14,960	-	13,294	1,666
666025 Uta County Option Transit	56,100	-	56,100	56,100	-	56,100	-	50,134	5,966
666030 Udot County Option Transit	18,700	-	18,700	18,700	-	18,700	-	16,338	2,362
666035 Local Option Transp - Cities	29,920	-	29,920	29,920	-	29,920	-	12,687	17,233
666040 Local Option Transp - Uta	29,920	-	29,920	29,920	-	29,920	-	14,029	15,891
666200 Udot Motor Vehicle Fee	-	-	-	-	-	-	-	993	(993)
666205 Uta Motor Vehicle Fee	-	-	-	-	-	-	-	1	(1)
666206 Corridor Pres - Udot 20	2,270	-	2,270	2,270	-	2,270	-	-	2,270
INTERGOVERNMENTAL CHARGE	1,188	(7,123)	1,188	8,311	(7,123)	8,311	(7,123)	399	789
693010 Intrafund Charges	418	25	418	393	25	393	25	-	418
693020 Interfund Charges	770	(7,147)	770	7,918	(7,147)	7,918	(7,147)	399	371
NON-OPERATING EXPENSE	5,477	77	5,477	5,400	77	5,400	77	5,327	150
LONG TERM DEBT	5,477	77	5,477	5,400	77	5,400	77	5,327	150
685004 2018 Sib Loan-Principal	1,960	129	1,960	1,832	129	1,832	129	1,709	252

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
685130 2014 Etr Excis Tax Rd Bond-Pri	1,630	80	1,630	1,550	80	1,550	80	1,475	155
687004 2018 Sib Loan-Interest	586	(55)	586	640	(55)	640	(55)	691	(105)
687130 2014 Etr Excis Tax Rd Bond-Int	257	(78)	257	335	(78)	335	(78)	409	(151)
687145 2017 Etr Excis Tax Rd Bond-Int	1,043	-	1,043	1,043	-	1,043	-	1,043	-
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	200	(200)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	200	(200)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	200	(200)	-	-

CORE MISSION

Redevelop underutilized residential and commercial areas in the metro townships and unincorporated Salt Lake County to enhance residents' quality of life and to provide jobs and needed services that expand the tax base for county residents.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Revitalize redevelopment project areas into desirable locations to live, work, and play.				
• Increase Increase taxable value of redevelopment project areas by 5 percent from January 1, 2020 to December 31, 2020. from base percent as of the start of the year 2020 to 5 percent by end of the year 2020.	-	5%	-	-
The County's RDA project areas increase in taxable value at rates higher than the metro township and unincorporated averages outside of project areas.				
• Measure Measure the taxable value increase of the project areas and compare against average taxable value increases of the rest of the metro townships and unincorporated areas. The goal is for the project areas' taxable values to be at 5 percent or higher than the areas outside of project areas. from base value dollars as of the start of the year 2010 to present value dollars by end of the year 2020.	0	0	0	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	1,124	(629) (56.0%)	495	(629) (56.0%)	495
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	1,124	(629) (56.0%)	495	(629) (56.0%)	495
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Redevelopment Agency Of Sl Co Prgm	-	-	-	-	-	-	-	-	-	-	-	-
Sl Co Rda Administration	-	209	209	-	-	(153)	(153)	-	-	-	-	-
Magna West Main Street Tax Increment	-	1	1	-	-	-	-	-	-	-	-	-
Magna East Main St Tax Increment	-	10	10	-	-	(219)	(219)	-	-	-	-	-
New Arbor Park Tax Increment	-	275	275	-	-	(257)	(257)	-	-	-	-	-
SUBTOTAL	-	495	495	-	-	(629)	(629)	-	-	-	-	-
TOTAL REDEVELOPMENT AGENCY OF SLCO	-	495	495	-	-	(629)	(629)	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16020] 1016 RDA True up	-	(629,313)	(629,313)
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(629,313)	(629,313)
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
350 - REDEVELOPMENT AGENCY OF SL CO FUND			10160000 - REDEVELOPMENT AGENCY OF SL CO						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	495	(629)	495	1,124	(629)	1,694	(1,199)	1,222	(727)
REVENUE	1,198	354	1,198	844	354	844	354	1,255	(57)
NON-OPERATING REVENUE	1,198	354	1,198	844	354	844	354	1,255	(57)
TAX INCREMENT	1,198	354	1,198	844	354	844	354	1,198	(0)
401035 Tax Increment Revenue	1,198	354	1,198	844	354	844	354	1,198	(0)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	56	(56)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	56	(56)
EXPENSE	495	(629)	495	1,124	(629)	1,694	(1,199)	1,222	(727)
OPERATING EXPENSE	495	(629)	495	1,124	(629)	1,694	(1,199)	1,222	(727)
MATERIALS AND SUPPLIES	338	(570)	338	908	(570)	1,478	(1,140)	1,142	(803)
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	-	1
613005 Printing Charges	0	(0)	0	1	(0)	1	(0)	-	0
613010 Public Notices	0	(1)	0	2	(1)	2	(1)	-	0
619025 Travel And Transportation	2	(1)	2	3	(1)	3	(1)	-	2
639025 Other Professional Fees	75	(100)	75	175	(100)	175	(100)	655	(580)
639036 Other Misc Contract Fees	260	(468)	260	728	(468)	1,298	(1,038)	-	260
639055 Interlocal Agreements	-	-	-	-	-	-	-	486	(486)
OTHER OPERATING EXPENSE 2	37	(7)	37	44	(7)	44	(7)	56	(19)
657005 Insurance	-	(7)	-	7	(7)	7	(7)	-	-
663010 Council Overhead Cost	5	-	5	5	-	5	-	1	4
663015 Mayor Overhead Cost	10	-	10	10	-	10	-	3	7
663025 Auditor Overhead Cost	3	-	3	3	-	3	-	0	3
663030 District Attorney Overhead Cost	8	-	8	8	-	8	-	4	4
663040 Info Services Overhead Cost	6	-	6	6	-	6	-	1	6
663045 Purchasing Overhead Cost	-	-	-	-	-	-	-	0	(0)
663070 Mayor Finance Overhead Cost	5	-	5	5	-	5	-	2	2
665140 Epa Brownfield Rlf	-	-	-	-	-	-	-	44	(44)
667055 Miscellaneous Accrued Expenses	-	-	-	-	-	-	-	0	(0)
INTERGOVERNMENTAL CHARGE	120	(52)	120	172	(52)	172	(52)	24	96
693020 Interfund Charges	120	(52)	120	172	(52)	172	(52)	24	96

CORE MISSION

We promote the financial health of Salt Lake County Government with integrity by demonstrating fiscal leadership, effectively communicating relevant, accurate financial information, and providing exceptional customer service. We are dedicated strategic partners to all County organizations.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
Salt Lake County is in excellent financial health				
• SLCo debt issued with a true interest cost lower than other issuances (Basis points. Goal is to have negative bps, measured by yield comparisons of similarly structured debt issuances on the same day).	0	0	0	0
• Maintain the highest (AAA) bond rating for the County's general obligation debt from the major bond rating agencies.	100%	100%	100%	100%
• Number of significant deficiencies, material weaknesses or material instances of noncompliance reported as a result of the audit.	0	0	0	0
Mayor's Financial Administration provides relevant, accurate and timely financial information				
• Percentage variance (±) of sales tax projections to actuals.	2.8%	2.5%	(14.3%)	2.5%
• Maintain the annual GFOA Certificate of Achievement for excellence in financial reporting on the CAFR.	100%	100%	100%	100%
Mayor's Financial Administration is a dedicated strategic partner				
• Average strategic partner rating on our customer service surveys (not yet completed for 2020).	8.04	8.5	0	8.5
• Increase the cumulative net equity provided by private investors through new markets tax credit transactions to the benefit of participating County funds.	8,680,000	10,000,000	8,680,000	10,000,000

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>		
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>	
OPERATING						
EXPENDITURES	5,280	101 1.9%	5,382	163 3.1%	5,444	
REVENUE	307	- 0.0%	307	- 0.0%	307	
COUNTY FUNDING	4,973	101 2.0%	5,075	163 3.3%	5,137	
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	538 0.0%	538	538 0.0%	538	
FTE	34.00	- 0.0%	34.00	- 0.0%	34.00	

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Mayor Finance Admin	-	607	607	3.00	-	43	43	-	-	(117)	(117)	-
Accounting	302	1,988	1,686	14.00	-	24	24	-	-	(104)	(104)	-
Budget	-	1,127	1,127	7.00	-	17	17	-	-	(17)	(17)	-
Finance	0	471	471	2.50	-	2	2	-	-	-	-	-
Payroll	5	844	839	5.50	-	14	14	-	-	(116)	(116)	-
Benefits	-	344	344	2.00	-	1	1	-	-	-	-	-
SUBTOTAL	307	5,382	5,075	34.00	-	101	101	-	-	(355)	(355)	-
Budget Replacement System	-	375	375	-	-	375	375	-	-	-	-	-
Financial System Project Prgm	-	164	164	-	-	164	164	-	-	-	-	-
TOTAL MAYOR'S FINANCIAL ADMINISTRATION	307	5,920	5,613	34.00	-	640	640	-	-	(355)	(355)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)					
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed	
1	[15823] COVID 19 BUDGET ADJUSTMENT Restore COVID-19 Cuts - Computer Replacement Lifecycle In June 2020, as a temporary measure in response to the COVID-19 emergency, Mayor's Finance cut the budget by \$218K in Operations and \$51K in Personnel. This request is to restore a small part of the cuts (17%) to return to a standard computer lifecycle replacement schedule for aging computers to avoid equipment failure. This request also includes some restoration for software licenses and office supplies that were cut in June.	-	44,903	44,903	-
2	[15824] COVID 19 BUDGET ADJUSTMENT Restore COVID-19 Cuts - Overtime In June 2020, as a temporary measure in response to the COVID-19 emergency, Mayor's Finance cut the budget by \$218K in Operations and \$51K in Personnel. This request is to restore a small part of the cuts (5%) by restoring a portion of the overtime budget to enable staff to work in an effective and timely manner when payroll or other urgent matters come up over the course of the year that require either advance preparation or a timely response.	-	12,400	12,400	-
3	[15826] COVID 19 BUDGET ADJUSTMENT Restore COVID-19 Cuts - Training In June 2020, as a temporary measure in response to the COVID-19 emergency, Mayor's Finance cut the budget by \$218K in Operations and \$51K in Personnel. This request is to restore a small part of the cuts (7%) to enable staff to take online training required to stay current on accounting, finance, system or other critical topics.	-	20,000	20,000	-
4	[15840] NEW REQUEST Employee Communications Outlook Add-on There is a need to effectively communicate with employees in a thoughtful and meaningful way. Having the vast majority of our employees working remotely has uncovered some gaps in the current ways we communicate with employees. The current tool that is used is MailChimp. MailChimp is an email marketing platform that is typically used for external communications and has proven to be less than ideal for internal communications. Currently, with MailChimp, our employees have the ability to "unsubscribe" from emails which limits our ability to communicate with them. Because MailChimp is an external site there have been issues with emails going to spam or being quarantined. Distribution lists are also an area of concern. For any targeted message (message to a specific group), internal communications has to request the distribution list from either IT or HR. This method has shown countless time to be less than effective as many times people are left out of the distribution list and are not receiving critical emails in a timely manner. The current analytics in MailChimp are basic making it difficult to make data-driven decisions to ensure effective internal communications. MailChimp is also restrictive for creating two-way communication. Implementing an Outlook add-on application such as Bananatag, PoiteMail, or Contact Monkey will eliminate the ability for employees to unsubscribe from emails. Each is an add-on that is compatible with Outlook, Office 365, and Gmail which means that emails will live on our internal servers so they will not be quarantined or go to spam. Distribution lists can be created and pulled from active directory and are updated every 24 hours. These types of Outlook add-on applications also offer advance analytics to allow data-driven decisions. These applications also have varying survey and feedback mechanisms built-in to facilitate two-way communication with employees and to measure employee engagement. Not only is this appealing for internal communications needs but can better serve many other agencies at the County also using MailChimp for internal messaging.	-	28,600	28,600	-
5	[15837] STRESS TEST REDUCTION Stress Scenario, Eliminate Request to Restore COVID Cuts for Training Priority is to eliminate request to Restore COVID cuts for training rather than funding that request with other base budget requests because the base budget already has most of the operations budget cut.	-	(20,000)	-	-
6	[15831] STRESS TEST REDUCTION Stress Scenario, Eliminate Request to Restore COVID Cuts for Overtime Priority is to eliminate request to Restore COVID cuts for overtime rather than funding that request with other base budget requests because the base budget already has most of the operations budget cut.	-	(12,400)	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
7	[15828] STRESS TEST REDUCTION Stress Scenario, Eliminate Request to Restore COVID Cuts for Computer Lifecycle Replacements Priority is to eliminate request to Restore COVID cuts for computer lifecycle replacements rather than funding that request with other base budget requests because the base budget already has most of the operations budget cut.	-	(44,903)	-
8	[16095] STRESS TEST REDUCTION Stress Scenario - Reduction Possibilities To meet the stress test, a reduction of 3 FTE would be needed. Impact Statement: The loss of these FTE would impact multiple areas in Mayor's Finance and would result in a reduction in the staff's ability to meet critical accounting, payroll or other finance responsibilities outlined in statutes and policies, as well as impacting customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time.	-	(277,272)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	105,903	105,903
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(354,575)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<small>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</small>				
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	538,431	538,431
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			10220000 - MAYOR FINANCIAL ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,137	163	5,075	4,973	101	4,975	162	4,742	395
REVENUE	307	-	307	307	-	307	-	378	(71)
OPERATING REVENUE	307	-	307	307	-	307	-	378	(71)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	57	(57)
417005 Oprtg Contributions-Restricted	-	-	-	-	-	-	-	57	(57)
CHARGES FOR SERVICES	307	-	307	307	-	307	-	320	(14)
421015 Mayor Finance Admin Fees	5	-	5	5	-	5	-	3	2
439005 Refunds-Other	302	-	302	302	-	302	-	317	(15)
441005 Sale-Mtrls Supl Cntrl Assets	0	-	0	0	-	0	-	0	(0)
EXPENSE	5,444	163	5,382	5,280	101	5,281	162	5,119	325
OPERATING EXPENSE	5,444	163	5,382	5,280	101	5,281	162	5,119	325
EMPLOYEE COMPENSATION	4,775	70	4,713	4,705	8	4,705	70	4,506	268
601005 Elected And Exempt Salary	408	78	402	329	72	329	78	371	37
601020 Lump Sum Vacation Pay	51	-	51	51	-	51	-	-	51
601025 Lump Sum Sick Pay	24	-	24	24	-	24	-	-	24
601030 Permanent And Provisional	2,829	(23)	2,786	2,852	(66)	2,852	(23)	2,723	106
601050 Temporary Seasonal Emergency	20	-	20	20	-	20	-	-	20
601065 Overtime	20	-	20	20	-	20	-	33	(13)
601095 Budgeted Pers Underexpend	(39)	13	(39)	(51)	13	(51)	13	-	(39)
603005 Social Security Taxes	243	1	239	242	(2)	242	1	225	18
603025 Retirement Or Pension Contrib	556	7	547	549	(2)	549	7	533	23
603040 Ltd Contributions	12	0	12	12	0	12	0	11	1
603045 Supplemental Retirement (401K)	25	(1)	25	26	(0)	26	(1)	28	(4)
603050 Health Insurance Premiums	492	(6)	492	498	(6)	498	(6)	447	46
603055 Employee Serv Res Fund Charges	42	-	42	42	-	42	-	32	9
603056 Opeb - Current Yr	89	-	89	89	-	89	-	102	(13)
605025 Employee Awards/Service Pins	3	-	3	3	-	3	-	-	3
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	822	29	822	793	29	794	28	575	247
607005 Janitorial Supplies And Service	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	11	-	11	11	-	11	-	2	9
611005 Subscriptions And Memberships	29	-	29	29	-	29	-	21	8
611010 Physical Materials-Books	1	-	1	1	-	1	-	0	1
611015 Education And Training Serv/Supp	50	-	50	50	-	50	-	24	26
611020 Training Provided By Personnel	0	-	0	0	-	0	-	-	0
613005 Printing Charges	22	-	22	22	-	22	-	15	7
613010 Public Notices	19	-	19	19	-	19	-	32	(13)
613020 Development Advertising	2	-	2	2	-	2	-	7	(5)
613025 Contracted Printings	7	-	7	7	-	7	-	1	6
615005 Office Supplies	10	-	10	10	-	10	-	8	2
615015 Computer Supplies	2	-	2	2	-	2	-	1	1
615016 Computer Software Subscription	73	29	73	44	29	44	29	41	31
615020 Computer Software < 3000	9	-	9	9	-	9	-	1	8
615025 Computer Components < 3000	21	-	21	21	-	21	-	19	2
615030 Communication Equip-Noncapital	1	-	1	1	-	1	-	-	1
615035 Small Equipment (Non-Computer)	5	-	5	5	-	5	-	2	3
615040 Postage	4	-	4	4	-	4	-	6	(2)
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	2	-	2	2	-	2	-	2	(1)
615065 Credit Card Charges	3	-	3	3	-	3	-	3	(0)
617005 Maintenance - Office Equip	13	-	13	13	-	13	-	2	11
617015 Maintenance - Software	10	-	10	10	-	10	-	-	10
619015 Mileage Allowance	1	-	1	1	-	1	-	0	1
619025 Travel And Transportation	12	-	12	12	-	12	-	4	8

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
619035 Vehicle Rental Charges	2	-	2	2	-	2	-	-	2
621020 Telephone	11	-	11	11	-	11	-	12	(1)
621025 Mobile Telephone	0	-	0	0	-	0	-	1	(1)
633010 Rent - Buildings	151	-	151	151	-	152	(1)	152	(1)
633015 Rent - Equipment	0	-	0	0	-	0	-	-	0
633025 Miscellaneous Rental Charges	-	-	-	-	-	-	-	0	(0)
639010 Consultants Fees	118	-	118	118	-	118	-	78	40
639025 Other Professional Fees	234	-	234	234	-	234	-	141	93
OTHER OPERATING EXPENSE 2	(153)	65	(153)	(218)	65	(218)	65	37	(191)
667005 Contributions	-	-	-	-	-	-	-	37	(37)
667095 Operations Underexpend	(153)	65	(153)	(218)	65	(218)	65	-	(153)

REVENUE AND EXPENDITURE DETAIL

Mayor's Financial Administration

Funds Selected	Organizations Selected
447 - PEOPLESOFT IMPLEMENTATION FUND * 110 - GENERAL FUND	53450000 - FINANCIAL SYSTEM PROJECT * 10990000 - MAYOR MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	538	538	538	-	538	804	(266)	576	(38)
REVENUE	-	-	-	-	-	160	(160)	3	(3)
NON-OPERATING REVENUE	-	-	-	-	-	-	-	3	(3)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	3	(3)
429005 - Interest - Time Deposits	-	-	-	-	-	-	-	3	(3)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	160	(160)	-	-
OFS TRANSFERS IN	-	-	-	-	-	160	(160)	-	-
720005 - Ofs Transfers In	-	-	-	-	-	160	(160)	-	-
EXPENSE	538	538	538	-	538	804	(266)	576	(38)
OPERATING EXPENSE	538	538	538	-	538	804	(266)	576	(38)
MATERIALS AND SUPPLIES	161	161	161	-	161	15	146	127	34
611015 - Education And Training Serv/Supp	-	-	-	-	-	5	(5)	-	-
615020 - Computer Software < 3000	-	-	-	-	-	10	(10)	-	-
617015 - Maintenance - Software	-	-	-	-	-	-	-	41	(41)
639025 - Other Professional Fees	161	161	161	-	161	-	161	86	75
OTHER OPERATING EXPENSE 2	18	18	18	-	18	18	-	5	13
663010 - Council Overhead Cost	2	2	2	-	2	2	-	1	2
663015 - Mayor Overhead Cost	8	8	8	-	8	8	-	1	8
663025 - Auditor Overhead Cost	2	2	2	-	2	2	-	0	1
663040 - Info Services Overhead Cost	3	3	3	-	3	3	-	0	3
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	0
663055 - Govern Immunity Overhead Cost	0	0	0	-	0	0	-	0	0
663070 - Mayor Finance Overhead Cost	3	3	3	-	3	3	-	3	(0)
CAPITAL EXPENDITURES	359	359	359	-	359	771	(412)	444	(85)
677010 - Dev In Prog-Software And Hardware	359	359	359	-	359	961	(602)	444	(85)
679095 - Capital Underexpend	-	-	-	-	-	(190)	190	-	-

CORE MISSION

Provide support for various tourism generating opportunities

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	1,810	700 38.7%	2,510	845 46.7%	2,655
COUNTY FUNDING	1,810	700 38.7%	2,510	845 46.7%	2,655
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Visitor Promotion Cnty Exp Prgm	-	2,510	2,510	-	-	700	700	-	-	(700)	(700)	-
SUBTOTAL	-	2,510	2,510	-	-	700	700	-	-	(700)	(700)	-
TOTAL VISITOR PROMOTION COUNTY EXPENSE	-	2,510	2,510	-	-	700	700	-	-	(700)	(700)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	330,000
1	[20397] NEW REQUEST VSL/SLCC Hospitality Initiative/Scholarship A re-budget request, not intending to pay the \$350K budgeted in 2020 due to funding constraints. FUTURE YEARS ADJUSTMENT: -350,000	-	350,000	350,000
2	[20396] NEW REQUEST Utah Restaurant Association Contribution A re-budget request, not intending to pay the \$25K budgeted in 2020 due to funding constraints. FUTURE YEARS ADJUSTMENT: -10,000	-	25,000	10,000
3	[20395] NEW REQUEST Tour of Utah VSL Contribution FUTURE YEARS ADJUSTMENT: -20,000	-	40,000	20,000
4	[20392] NEW REQUEST Sports Commission contribution The purpose of the requested funds is to promote, attract, and retain sporting events occurring in Salt Lake County, and to promote and provide support to Utah's only PGA Tour event, the Utah Championship. \$50,000 for Salt Lake County events, \$50,000 for the Utah Championship FUTURE YEARS ADJUSTMENT: -50,000	-	100,000	50,000
5	[20393] NEW REQUEST Sundance contribution FUTURE YEARS ADJUSTMENT: -50,000	-	150,000	50,000
6	[20398] NEW REQUEST Discover Alta Website Rebuild Contribution A re-budget request, not intending to pay the \$35K budgeted in 2020 due to funding constraints. FUTURE YEARS ADJUSTMENT: -35,000	-	35,000	35,000
7	[20399] STRESS TEST REDUCTION 360100 Stress test Remove new requests	-	(700,000)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	700,000	845,000
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(700,000)	-

Funds Selected			Organizations Selected						
290 - VISITOR PROMOTION FUND			36010000 - VISITOR PROMOTION CNTY EXP						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,655	845	2,510	1,810	700	2,470	185	5,039	(2,384)
REVENUE	15,330	1,530	13,800	13,800	-	22,530	(7,200)	24,984	(9,654)
NON-OPERATING REVENUE	15,330	1,530	13,800	13,800	-	18,330	(3,000)	24,984	(9,654)
TRANSIENT ROOM TAXES	15,330	1,530	13,800	13,800	-	13,800	1,530	24,810	(9,480)
403070 Transient Room Tax	13,200	1,200	12,000	12,000	-	12,000	1,200	21,089	(7,889)
403076 Transient Room Tax-State Pass Thru	2,130	330	1,800	1,800	-	1,800	330	3,722	(1,592)
INVESTMENT EARNINGS	-	-	-	-	-	-	-	174	(174)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	174	(174)
PRIOR YEAR FUND BALANCE	-	-	-	-	-	4,530	(4,530)	-	-
499998 Fund Bal Restrict/Commit/Assign	-	-	-	-	-	4,530	(4,530)	-	-
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	4,200	(4,200)	-	-
OFS TRANSFERS IN	-	-	-	-	-	4,200	(4,200)	-	-
720005 Ofs Transfers In	-	-	-	-	-	4,200	(4,200)	-	-
EXPENSE	6,437	4,627	8,792	1,810	6,982	13,705	(7,269)	6,147	290
OPERATING EXPENSE	2,655	845	2,510	1,810	700	2,470	185	5,039	(2,384)
MATERIALS AND SUPPLIES	-	-	-	-	-	455	(455)	365	(365)
639010 Consultants Fees	-	-	-	-	-	455	(455)	365	(365)
OTHER OPERATING EXPENSE 2	525	515	710	10	700	215	310	952	(428)
663010 Council Overhead Cost	1	-	1	1	-	1	-	0	1
663015 Mayor Overhead Cost	3	-	3	3	-	3	-	0	3
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	0	1
663040 Info Services Overhead Cost	2	-	2	2	-	2	-	0	2
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	(0)
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	0
663070 Mayor Finance Overhead Cost	2	-	2	2	-	2	-	4	(2)
667005 Contributions	515	515	700	-	700	660	(145)	946	(431)
667095 Operations Underexpend	-	-	-	-	-	(455)	455	-	-
PASS THROUGH TAXES/FEEs	2,130	330	1,800	1,800	-	1,800	330	3,722	(1,592)
666005 State Trt Fund Diversion	2,130	330	1,800	1,800	-	1,800	330	3,722	(1,592)
TRANSFERS OUT AND OTHER FINANCING US	3,782	3,782	6,282	-	6,282	11,235	(7,454)	1,108	2,674
OFU TRANSFERS OUT	3,782	3,782	6,282	-	6,282	11,235	(7,454)	1,108	2,674
770010 Ofu Transfers Out	3,782	3,782	6,282	-	6,282	11,235	(7,454)	1,108	2,674

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	4,559	6,804	149.2%	11,362	6,804 149.2%	11,362
REVENUE	43,287	-	0.0%	43,287	- 0.0%	43,287
COUNTY FUNDING	(38,728)	6,804	(17.6%)	(31,925)	6,804 (17.6%)	(31,925)
FTE	-	-		-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
General Fund-statutory And Genl Prgm	43,175	-	(43,175)	-	-	-	-	-	-	-	-	-
General Fund Administration	113	2,021	1,909	-	-	-	-	-	-	-	-	-
Intergovernmental Charges	-	2,285	2,285	-	-	400	400	-	-	(474)	(474)	-
Pay For Success	-	6,803	6,803	-	-	6,403	6,403	-	-	-	-	-
Grant Fund Statutory And General Prgm	-	252	252	-	-	-	-	-	-	(13)	(13)	-
SUBTOTAL	43,287	11,362	(31,925)	-	-	6,804	6,804	-	-	(487)	(487)	-
TOTAL STATUTORY & GENERAL - GENERAL & GRANT FUNDS	43,287	11,362	(31,925)	-	-	6,804	6,804	-	-	(487)	(487)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20532] REVENUE PROJECTION CHANGE Property Tax Projection updates As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
0	[20537] REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	-
1	[16061] OTHER TECHNICAL ADJUSTMENT Pay for Success Program True-Up 2021 Pay for Success Program Payment 2021. FUND BALANCE NEUTRAL Revenue/Fund Balance Unrestriction: \$ 6,403,366 Expense: \$ 6,403,366 Payment will be made from funds that were restricted for this purpose in prior years so the net effect on Available Fund Balance will be zero. The unrestriction of these funds is categorized as a non-operating revenue and therefore is not included in the county funding figure shown here. This is an estimate and the actual payment and unrestriction will be adjusted as necessary. The balance left in restricted funds will be \$5,484,632 after the payment.	-	6,403,366	6,403,366
2	[16019] TECHNICAL BASE ADJUSTMENT Debt Service 2020 STRRB Debt Service For 2020 STRRBB Bonds - Land Reimbursement for GF and TRCC Portion	-	-	-
5	[16018] NEW REQUEST Cost of Patrolling Countywide parks: Animal Services Patrolling Countywide parks: Animal Services has seen a dramatic increase in the number of off-leash dog complaints in parks since the start of COVID. Many residents are requesting Officers stationed at these parks to boost compliance with leash laws. Off-leash dogs contribute to increased pet waste, nuisance calls, and bites and attacks. The agency is requesting three Animal Control Officers and three animal control trucks to patrol the 120+ countywide parks and keep the public safe. The Officers will enforce laws and educate the public on responsible pet ordinances and practices. Decision Package # 15978, Amount \$400,257 FUTURE YEARS ADJUSTMENT: -180,000	-	400,257	400,257
6	[16092] STRESS TEST REDUCTION Do Not Fund the Cost of Patrolling Countywide parks: Animal Services Do Not Fund the Cost of Patrolling Countywide parks : Animal Services has seen a dramatic increase in the number of off-leash dog complaints in parks since the start of COVID. Many residents are requesting Officers stationed at these parks to boost compliance with leash laws. Off-leash dogs contribute to increased pet waste, nuisance calls, and bites and attacks. The agency is requesting three Animal Control Officers and three animal control trucks to patrol the 120+ countywide parks and keep the public safe. The Officers will enforce laws and educate the public on responsible pet ordinances and practices. To not provide funding with be detrimental to the welling of our parks. Decision Package # 15978, Amount \$400,257	-	(400,257)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
8	[16091] STRESS TEST REDUCTION Do Not Restore COVID Cuts Do not restore COVID cuts. Without these funds Animal Services will have Difficulty fulfilling our mandate. Animal Services reduced our 2020 budget due to COVID cuts. We are requesting an increase to restore these cuts in 2021. All of these are countywide services, including vaccines that are given to pets as a public service, as well as outreach services to the public to promote responsible pet ownership. The marketing and outreach program provides a variety of programs to the community and fosters good will amongst potential adopters, pet owners, and donors. This funding would restore our largest fundraising event of the year (SPAYghetti). This event is necessary to fundraise for spay and neuter programming for low-income populations throughout the year. We also would like to restore our largest pet adoption event of the year (Pet-a-palooza). These events are necessary to preserve our public image and marketing possibilities. With over 100 vendors and municipal shelters from around the state, including all of the municipal shelters within Salt Lake County, this is the main event where smaller shelters are able to adopt out pets in their care. Every year, we have over 100 adoptions and over 10,000 human visitors accompanied by their four-legged friends. Decision Package # 16005	-	(73,650)	-
9	[17059] STRESS TEST REDUCTION Grant Fund Statutory and Gen 5Pct Stress Grant Fund Statutory and Gen 5Pct Stress - Taken from 661010 - Interest Expense	-	(12,616)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	6,803,623	6,803,623
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(486,523)	-

REVENUE AND EXPENDITURE DETAIL

Statutory & General - General & Grant Funds

Funds Selected			Organizations Selected							
120 - GRANT PROGRAMS FUND * 110 - GENERAL FUND			50250000 - GRANT FUND STATUTORY AND GENERAL * 50030000 - GENERAL FUND-STATUTORY AND GENL							
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)	
COUNTY FUNDING (Operating Expense less Operating Revenue)	(31,925)	6,804	(31,925)	(38,728)	6,804	(38,947)	7,023	(39,424)	7,499	
REVENUE	340,778	59,630	287,547	281,148	6,400	339,489	1,289	328,718	12,060	
NON-OPERATING REVENUE	255,376	17,515	244,260	237,861	6,400	238,261	17,115	233,854	21,522	
PROPERTY TAXES	169,798	3,636	166,162	166,162	-	166,162	3,636	156,145	13,654	
401005 General Property Tax	165,238	3,636	161,602	161,602	-	161,602	3,636	141,146	24,092	
401010 Personal Property Tax	-	-	-	-	-	-	-	11,029	(11,029)	
401015 Sp Dist Cert Coll 60% Pen Int	60	-	60	60	-	60	-	30	30	
401020 Late Fees Prior Yr Redemptions	1,862	-	1,862	1,862	-	1,862	-	1,446	415	
401025 Prior Year Redemptions	2,638	-	2,638	2,638	-	2,638	-	2,494	145	
FEE IN LIEU OF TAXES	7,972	380	7,593	7,593	-	7,593	380	8,446	(474)	
401030 Motor Veh Fee In Lieu Of Taxes	7,972	380	7,593	7,593	-	7,593	380	8,446	(474)	
SALES TAXES	70,500	7,100	63,400	63,400	-	63,400	7,100	67,551	2,949	
403010 Sales Tax	70,500	7,100	63,400	63,400	-	63,400	7,100	67,551	2,949	
INVESTMENT EARNINGS	702	(4)	702	706	(4)	706	(4)	1,494	(792)	
429005 Interest - Time Deposits	1	-	1	1	-	1	-	(250)	251	
429010 Int-Tax Pool	376	-	376	376	-	376	-	713	(337)	
429015 Interest-Miscellaneous	222	-	222	222	-	222	-	576	(354)	
429025 Interest-Restricted	-	-	-	-	-	-	-	330	(330)	
429030 Interest Rebate-Babs	104	(4)	104	107	(4)	107	(4)	125	(22)	
SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	219	(219)	
443015 Gain/Loss Sale Of Fixed Assets	-	-	-	-	-	-	-	31	(31)	
443020 Sale-Intangible Asset 1641 Veh	-	-	-	-	-	-	-	181	(181)	
443025 Sale-Fixed Assets Real Property	-	-	-	-	-	-	-	3	(3)	
443030 Sale-Fixed Assets Personal Property	-	-	-	-	-	-	-	4	(4)	
PRIOR YEAR FUND BALANCE	6,403	6,403	6,403	-	6,403	400	6,003	-	6,403	
499998 Fund Bal Restrict/Commit/Assign	6,403	6,403	6,403	-	6,403	400	6,003	-	6,403	
OPERATING REVENUE	43,287	-	43,287	43,287	-	43,507	(220)	43,557	(270)	
OPERATING GRANTS & CONTRIBUTIO	1,856	-	1,856	1,856	-	2,076	(220)	2,031	(175)	
412000 Local Govt Private Grants	1,506	-	1,506	1,506	-	1,506	-	1,152	354	
415005 Pilt - Blm Land Entitlement (Hist)	-	-	-	-	-	220	(220)	-	-	
417005 Oprtg Contributions-Restricted	350	-	350	350	-	350	-	360	(10)	
417010 Operatng Contributions-General	-	-	-	-	-	-	-	519	(519)	
CHARGES FOR SERVICES	1,285	-	1,285	1,285	-	1,285	-	1,514	(228)	
421120 Constable Monitoring Fees	-	-	-	-	-	-	-	1	(1)	
421360 Returned Check Fees	2	-	2	2	-	2	-	0	2	
421370 Miscellaneous Revenue	1	-	1	1	-	1	-	471	(470)	
423400 Interlocal Agreements	56	-	56	56	-	56	-	20	36	
424600 Federal Revenue Contracts	-	-	-	-	-	-	-	246	(246)	
425030 Restitution-Legal Defenders	-	-	-	-	-	-	-	1	(1)	
427010 Rental Income	682	-	682	682	-	682	-	710	(28)	
439005 Refunds-Other	544	-	544	544	-	544	-	12	533	
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	52	(52)	
INVESTMENT EARNINGS	713	-	713	713	-	713	-	580	133	
429020 Distributions From Solid Waste	713	-	713	713	-	713	-	580	133	
INTER/INTRA FUND REVENUES	39,433	-	39,433	39,433	-	39,433	-	39,433	-	
435005 Indirect Cost	39,433	-	39,433	39,433	-	39,433	-	39,433	-	
TRANSFERS IN AND OTHER FINANCING SOUI	42,115	42,115	-	-	-	57,721	(15,606)	51,306	(9,191)	
OFS - DEBT PROCEEDS	-	-	-	-	-	6,210	(6,210)	-	-	
710100 Ofs Str Bond Proceeds-Principal	-	-	-	-	-	6,210	(6,210)	-	-	
OFS TRANSFERS IN	42,115	42,115	-	-	-	51,511	(9,396)	51,306	(9,191)	
720005 Ofs Transfers In	42,115	42,115	-	-	-	51,511	(9,396)	51,306	(9,191)	

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
EXPENSE	44,705	39,451	15,155	5,255	9,901	35,960	8,745	39,577	5,129
OPERATING EXPENSE	11,362	6,804	11,362	4,559	6,804	4,560	6,803	4,134	7,229
MATERIALS AND SUPPLIES	420	-	420	420	-	433	(13)	313	108
633010 Rent - Buildings	62	-	62	62	-	75	(13)	75	(13)
639005 Legal Auditing And Acctg Fees	325	-	325	325	-	325	-	238	87
639025 Other Professional Fees	33	-	33	33	-	33	-	-	33
OTHER OPERATING EXPENSE 1	113	-	113	113	-	113	-	83	30
645015 Recycling Activities	113	-	113	113	-	113	-	83	30
OTHER OPERATING EXPENSE 2	7,990	6,403	7,990	1,587	6,403	1,587	6,403	1,359	6,631
663010 Council Overhead Cost	12	-	12	12	-	12	-	10	2
663015 Mayor Overhead Cost	143	-	143	143	-	143	-	10	134
663025 Auditor Overhead Cost	9	-	9	9	-	9	-	7	2
663040 Info Services Overhead Cost	664	-	664	664	-	664	-	727	(64)
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	0	(0)
663055 Govern Immunity Overhead Cost	280	-	280	280	-	280	-	246	34
663070 Mayor Finance Overhead Cost	79	-	79	79	-	79	-	88	(9)
667006 Theft and Fraud Expense	-	-	-	-	-	-	-	111	(111)
667009 Pay For Success Payments	6,803	6,403	6,803	400	6,403	400	6,403	159	6,645
667055 Miscellaneous Accrued Expenses	-	-	-	-	-	-	-	2	(2)
OTHER NONOPERATING EXPENSE	554	-	554	554	-	554	-	419	135
661005 Tax Anticipation Interest	304	-	304	304	-	304	-	323	(20)
661010 Interest Expense	250	-	250	250	-	250	-	95	155
INTERGOVERNMENTAL CHARGE	2,285	400	2,285	1,885	400	1,873	412	1,960	325
693020 Interfund Charges	2,285	400	2,285	1,885	400	1,873	412	1,960	325
NON-OPERATING EXPENSE	1,115	419	1,115	696	419	696	419	699	416
LONG TERM DEBT	1,115	419	1,115	696	419	696	419	699	416
685083 2010D Str Various Project-Prin	375	7	375	368	7	368	7	359	15
685148 2020 STRRB Taxable- Princ	225	225	225	-	225	-	225	-	225
687083 2010D Str Various Project-Int	316	(13)	316	328	(13)	328	(13)	340	(25)
687148 2020 STRRB Taxable- Int	200	200	200	-	200	-	200	-	200
TRANSFERS OUT AND OTHER FINANCING US	32,228	32,228	2,678	-	2,678	30,704	1,524	34,744	(2,516)
OFU TRANSFERS OUT	32,228	32,228	2,678	-	2,678	30,704	1,524	34,744	(2,516)
770010 Ofu Transfers Out	32,228	32,228	2,678	-	2,678	30,704	1,524	34,744	(2,516)

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	60,740	17 0.0%	60,757	20 0.0%	60,760
REVENUE	59,064	5 0.0%	59,069	5 0.0%	59,069
COUNTY FUNDING	1,676	12 0.7%	1,688	15 0.9%	1,691
FTE	3.50	- 0.0%	3.50	- 0.0%	3.50

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Emp Serv Res-employee Health	48,692	48,977	285	-	-	-	-	-	-	(2,480)	(2,480)	-
Emp Serv Res-other Benefits Prgm	1,906	2,430	524	-	-	-	-	-	-	(93)	(93)	-
Emp Serv Res-wellness Program Prgm	486	510	25	3.00	5	21	16	-	-	(40)	(40)	-
Emp Serv Res-fitness Center Prgm	195	189	(6)	0.50	-	(4)	(4)	-	-	(5)	(5)	-
Emp Serv Res-workers Comp Prgm	1,164	2,364	1,200	-	-	-	-	-	-	-	-	-
Emp Opeb Administration Prgm	6,627	6,287	(340)	-	-	-	-	-	-	-	-	-
SUBTOTAL	59,069	60,757	1,688	3.50	5	17	12	-	-	(2,618)	(2,618)	-
TOTAL EMPLOYEE SERVICE RESERVE AND BENEFITS	59,069	60,757	1,688	3.50	5	17	12	-	-	(2,618)	(2,618)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20064] STRESS TEST REDUCTION Small Equipment and Balance Sheet Purchases A 5% reduction in the Fitness Center budget would be made to the Small Equipment budget line 615035. A reduction could be absorbed but there would be less funds available to update equipment when needed if the Fitness Center returns to normal after Covid-19. There was originally \$17,600 budgeted for small equipment at the beginning of 2020, a cut of \$7,508 cut in June of 2020 and another reduction of \$5,384 in 2021 would bring small equipment budget to \$4,708.	-	(5,384)	-
0	[20453] TECHNICAL BASE ADJUSTMENT Balance Sheet Purchase Budget Fund 680 had a balance sheet budget of 10,000 in 2020, was cut to \$7,000 in June. This entry just puts BAL_SHT budget in Sherpa. It is not a new request. Balance Sheet Acquisition: \$7,000	-	-	-
1	[20060] STRESS TEST REDUCTION Employee Health Insurance Programs and Incentives Reduction of 5% from total employee health and dental benefits. A cut of \$2,479,975 could require that these health insurance costs be shifted to employees through increases in copays, deductibles, and premiums or a reduction in incentives. Other programs could be reviewed to receive some of the cuts such as H S A Wellness Incentives, Wellness Program Incentives or the HealthyMe employee clinic. There are enough moving parts in these programs and enough employees participating that a reduction would need an extensive review of options and impacts and the reductions made in time to communicate during open enrollment.	-	(2,479,975)	-
1	[20061] STRESS TEST REDUCTION Future Service Credit Purchases or Daycare Subsidy Reduction of 5% would be made to the Retirement Service Credit Purchase line 603060. This budget funds the County contribution for retirement service purchases for employees buying time under Human Resources Policy 4-900. The budget for Retirement Service Purchases is \$250,000 and is generally not completely used. A reduction of \$92,521 could currently be absorbed based on prior year usage. The problem with reducing this budget, however, is that if the program is in policy, we must pay all requests that are made. It might be better to cut the program. The County would, though, need to give some advance notice of the termination as there are employees that have been planning on using it upon retirement. Other programs paid for from department 530200000 that could be reviewed for cuts are: [1] Daycare Subsidy, [2] Tuition Reimbursement, [3] County Training, [4] Employee Assistance Plan, [5] UTA transit subsidy, and [6] Employee Service Awards.	-	(92,521)	-
1	[20402] STRESS TEST REDUCTION 5% Stress - Personnel and Operations reductions Reduction of 5% to the Wellness Program would be made to the temporary line in the personnel sector and to several operation sector lines. A stress test reduction of 5% or \$24,052 could possibly be absorbed in the current environment, however, once in-person Wellness assessments start back up the reduced budget could make it difficult to operate the program effectively. The Wellness Program budget was also reduced in June 2020 by 10%.	-	(24,285)	-
1	[20448] NEW REQUEST Salary and Benefit Adjustment Restore salary and benefits required to be cut to get Wellness Program budget back to base for the stress test.	-	20,587	20,587
2	[20409] STRESS TEST REDUCTION New Request Annualization Reduction Annualized personnel sector benefit cost increases on new employee. These cuts would be made in personnel on the temporary line and operations on the professional fees line. If made these cuts would make it difficult to administer the Wellness Program.	-	(15,927)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	20,587	20,587
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL STRESS TEST REDUCTIONS:	-	(2,618,092)	-

REVENUE AND EXPENDITURE DETAIL

Employee Service Reserve and Benefits

Funds Selected	Organizations Selected
995 - OPEB TRUST FUND * 680 - EMPLOYEE SERVICE RESERVE FUND	53080000 - OPEB ADMINISTRATION * 53060000 - EMP SERV RES-WORKERS COMP * 53050000 - EMP SERV RES-FITNESS CENTER * 53040000 - EMP SERV RES-WELLNESS PROGRAM * 53020000 - EMP SERV RES-OTHER BENEFITS * 53000000 - EMP SERV RES-HEALTH BENEFITS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,691	15	1,688	1,676	12	1,668	23	(4,980)	6,671
REVENUE	59,744	5	59,744	59,739	5	59,739	5	59,165	579
NON-OPERATING REVENUE	675	-	675	675	-	675	-	1,441	(766)
INVESTMENT EARNINGS	675	-	675	675	-	675	-	1,441	(766)
429005 Interest - Time Deposits	575	-	575	575	-	575	-	699	(124)
429015 Interest-Miscellaneous	100	-	100	100	-	100	-	167	(67)
429045 Change in Fair Value of Investment	-	-	-	-	-	-	-	576	(576)
OPERATING REVENUE	59,069	5	59,069	59,064	5	59,064	5	57,724	1,346
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	623	(623)
417010 Operatng Contributions-General	-	-	-	-	-	-	-	623	(623)
CHARGES FOR SERVICES	200	-	200	200	-	200	-	384	(184)
421005 Departmental Fees-External	-	-	-	-	-	-	-	300	(300)
421370 Miscellaneous Revenue	70	-	70	70	-	70	-	(53)	123
441005 Sale-Mtrls Supl Cntrl Assets	130	-	130	130	-	130	-	137	(7)
INTER/INTRA FUND REVENUES	58,869	5	58,869	58,864	5	58,864	5	56,716	2,153
421375 Membership Fees Collected	88	-	88	88	-	88	-	90	(2)
431160 Interfund Revenue	9,809	5	9,809	9,804	5	9,804	5	11,617	(1,808)
437020 Emp Ins - Selecthlth Hdhp Cob Rev	50	-	50	50	-	50	-	12	38
437045 Emp Ins - Selecthealth Emp Rev	2,100	-	2,100	2,100	-	2,100	-	1,709	391
437050 Emp Ins - Selecthealth Co Rev	25,400	-	25,400	25,400	-	25,400	-	24,718	682
437055 Emp Ins - Selecthealth Cobra Rev	30	-	30	30	-	30	-	17	13
437071 Emp Ins - Cigna Dental Emp	795	-	795	795	-	795	-	684	111
437072 Emp Ins - Cigna Dental Co	2,850	-	2,850	2,850	-	2,850	-	2,657	193
437073 Emp Ins - Cigna Dental Cobra	30	-	30	30	-	30	-	4	26
437090 Ret Ins - Selecthealth Rev	625	-	625	625	-	625	-	344	281
437095 Ret Ins - Selecthlth Hdhp Rev	350	-	350	350	-	350	-	119	231
437111 Ret Ins - Digna Dental Retiree	360	-	360	360	-	360	-	131	229
437115 Ret Ins - Emp Ins - Pehp Selecthlth R	65	-	65	65	-	65	-	47	18
437121 Emp Ins - Pehp Ltd Pehp Rev	55	-	55	55	-	55	-	51	4
437125 Emp Ins - Pehp Ltd Cigna	22	-	22	22	-	22	-	9	13
437161 Emp Ins Pehp Sumt Hdhp Cob	25	-	25	25	-	25	-	6	19
437162 Emp Ins Pehp Sumt Emp	1,400	-	1,400	1,400	-	1,400	-	830	570
437163 Emp Ins Pehp Summit Co	13,800	-	13,800	13,800	-	13,800	-	13,341	459
437164 Emp Ins Pehp Summit Cob	25	-	25	25	-	25	-	6	19
437180 Benefit Self Pay Collection	125	-	125	125	-	125	-	0	125
437200 Ret Ins Medicare Sup Retiree	10	-	10	10	-	10	-	1	9
437215 Ret Ins-Pehp Sumt Retiree	505	-	505	505	-	505	-	185	320
437225 Ret Ins - Pehp Hdhp Sum	350	-	350	350	-	350	-	139	211
EXPENSE	60,760	20	60,757	60,740	17	63,735	(2,975)	52,743	8,017
OPERATING EXPENSE	60,760	20	60,757	60,740	17	60,733	27	52,743	8,017
EMPLOYEE COMPENSATION	3,295	20	3,292	3,275	17	3,275	21	1,615	1,680
601015 Prof Tech Manag-Public Safety	-	-	-	-	-	-	-	(0)	0
601030 Permanent And Provisional	170	3	167	167	0	166	3	159	10
601045 Compensated Absence	-	-	-	-	-	-	-	5	(5)
601050 Temporary Seasonal Emergency	126	-	126	126	-	126	-	105	21
603005 Social Security Taxes	14	(9)	14	22	(9)	22	(9)	19	(6)
603006 Social Security Taxes - Temp and Oth	9	9	9	-	9	-	9	-	9
603020 Unemployment	380	-	380	380	-	380	-	105	275
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	12	(12)
603025 Retirement Or Pension Contrib	18	(7)	18	25	(7)	25	(7)	21	(3)
603035 Retirement Contribution Adj	200	-	200	200	-	200	-	285	(85)
603036 Benefit Contribution Adj	-	-	-	-	-	-	-	6	(6)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
603040 Ltd Contributions	1	(0)	1	1	(0)	1	(0)	1	0
603045 Supplemental Retirement (401K)	11	5	11	6	5	6	5	6	4
603050 Health Insurance Premiums	47	19	47	28	19	28	19	26	21
603060 Retirement Service Credit Purch	250	-	250	250	-	250	-	78	172
603065 Industrial Medical Claims	1,370	-	1,370	1,370	-	1,370	-	557	813
603070 Workers Compensation	600	-	600	600	-	600	-	153	447
603075 Opeb - Underfunded Arc	6	-	6	6	-	6	-	(10)	16
605025 Employee Awards/Service Pins	95	-	95	95	-	95	-	89	6
MATERIALS AND SUPPLIES	1,793	-	1,793	1,793	-	1,786	6	1,401	392
607015 Maintenance - Buildings	33	-	33	33	-	33	-	-	33
607040 Facilities Management Charges	14	-	14	14	-	14	-	10	4
609010 Clothing Provisions	2	-	2	2	-	2	-	2	0
609025 Medications	42	-	42	42	-	42	-	25	17
609030 Medical Supplies	17	-	17	17	-	17	-	15	2
609055 Recreational Supplies And Serv	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	3	-	3	3	-	3	-	3	0
611015 Education And Training Serv/Supp	496	-	496	496	-	496	-	362	134
613005 Printing Charges	12	-	12	12	-	12	-	9	3
613025 Contracted Printings	2	-	2	2	-	2	-	-	2
615005 Office Supplies	9	-	9	9	-	9	-	3	6
615016 Computer Software Subscription	293	-	293	293	-	293	-	270	23
615020 Computer Software < 3000	1	-	1	1	-	1	-	0	0
615025 Computer Components < 3000	3	-	3	3	-	3	-	-	3
615035 Small Equipment (Non-Computer)	19	-	19	19	-	19	-	8	11
615040 Postage	0	-	0	0	-	0	-	-	0
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	18	-	18	18	-	18	-	7	10
615060 Purchasing Card Charges	-	-	-	-	-	-	-	4	(4)
617005 Maintenance - Office Equip	1	-	1	1	-	1	-	0	0
617010 Maint - Machinery And Equip	8	-	8	8	-	8	-	6	1
619015 Mileage Allowance	2	-	2	2	-	2	-	1	1
619025 Travel And Transportation	453	-	453	453	-	453	-	369	84
621020 Telephone	3	-	3	3	-	3	-	3	(0)
621025 Mobile Telephone	-	-	-	-	-	-	-	0	(0)
633010 Rent - Buildings	93	-	93	93	-	87	6	87	6
639025 Other Professional Fees	270	-	270	270	-	270	-	216	54
OTHER OPERATING EXPENSE 1	1	-	1	1	-	1	-	-	1
645005 Contract Hauling	1	-	1	1	-	1	-	-	1
OTHER OPERATING EXPENSE 2	55,590	-	55,590	55,590	-	55,590	-	49,720	5,871
655010 Emp Ins-Pehp Summit Hdhp Clms	8,100	300	8,100	7,800	300	7,800	300	8,585	(485)
655011 Emp Ins-Pehp Summit Hdhp Cobr	120	-	120	120	-	120	-	2	118
655012 Emp Ins-Pehp Summit Hdhp Adm	460	-	460	460	-	460	-	417	43
655013 Emp Ins-Pehp Summit Hdhp Rein	330	-	330	330	-	330	-	290	40
655036 Ret Ins-Life Insurance	60	-	60	60	-	60	-	37	23
655040 Emp Ins-Pehp Summit Clms	5,300	(300)	5,300	5,600	(300)	5,600	(300)	4,737	563
655041 Emp Ins-Pehp Summit Cobr	110	-	110	110	-	110	-	2	108
655042 Emp Ins-Pehp Summit Adm	190	-	190	190	-	190	-	133	57
655043 Emp Ins-Pehp Summit Rein	130	-	130	130	-	130	-	87	43
655045 Retiree Ins-Pehp Medicare Supp	2,200	-	2,200	2,200	-	2,200	-	2,061	139
655055 Emp Ins-Insurance Refunds	30	-	30	30	-	30	-	7	23
655080 Retiree Ins-Pehp Summit Clms	985	(25)	985	1,010	(25)	1,010	(25)	453	532
655081 Ret Ins-Pehp Summit Adm	35	-	35	35	-	35	-	22	13
655082 Ret Ins-Pehp Summit Rein	14	2	14	12	2	12	2	6	8
655100 Health Incentives	466	-	466	466	-	466	-	426	39
655101 Hsa - Wellness Incentives	370	-	370	370	-	370	-	247	123
655115 Retiree Ins-Pehp Hdhp Sum	410	50	410	360	50	360	50	260	150
655116 Ret Ins-Pehp Summit Hdhp Adm	25	-	25	25	-	25	-	19	6
655117 Ret Ins-Pehp Summit Hdhp Rein	19	4	19	15	4	15	4	7	12
655120 Emp Ins - Selecthlth Hdhp Clms	15,200	2,000	15,200	13,200	2,000	13,200	2,000	13,522	1,678
655125 Emp Ins - Selecthlth Hdhp Cobr	175	-	175	175	-	175	-	96	79
655130 Emp Ins - Selecthlth Hdhp Adm	1,200	-	1,200	1,200	-	1,200	-	937	263
655135 Emp Ins - Selecthlth Hdhp Rein	550	-	550	550	-	550	-	520	30
655170 Emp Ins - Selecthealth Claims	10,350	(2,150)	10,350	12,500	(2,150)	12,500	(2,150)	9,640	710
655175 Emp Ins - Selecthealth Cobra	250	150	250	100	150	100	150	76	174

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
655180 Emp Ins - Selecthealth Admin	400	-	400	400	-	400	-	300	100
655185 Emp Ins - Select Health Reinsur	250	-	250	250	-	250	-	169	81
655206 Emp Ins - Cigna Dental Claims	3,460	-	3,460	3,460	-	3,460	-	2,990	470
655207 Emp Ins - Cigna Dental Cobra	15	-	15	15	-	15	-	-	15
655208 Emp Ins - Cigna Dental Admin	115	-	115	115	-	115	-	90	25
655225 Ret Ins - Select Hdhp Claims	620	-	620	620	-	620	-	404	216
655230 Ret Ins - Select Hdhp Admin	50	-	50	50	-	50	-	49	1
655235 Ret Ins - Select Hdhp Reinsur	19	4	19	15	4	15	4	7	12
655255 Ret Ins - Select Claims	1,365	(40)	1,365	1,405	(40)	1,405	(40)	990	375
655260 Ret Ins - Select Admin	50	-	50	50	-	50	-	43	7
655265 Ret Ins - Select Reinsurance	20	5	20	15	5	15	5	10	10
655281 Ret Ins - Cigna Dental Claims	225	-	225	225	-	225	-	139	86
655282 Ret Ins - Cigna Dental Admin	15	-	15	15	-	15	-	6	9
655292 Affordable Care Act	165	-	165	165	-	165	-	29	136
655293 Contributions To Opeb Trust	-	-	-	-	-	-	-	623	(623)
655294 Safety Surviving Spouse Trust	60	-	60	60	-	60	-	56	4
655306 Emp Hsa - Optum Bank Admin	60	-	60	60	-	60	-	36	24
655316 Emp Flex - Usba Flex Admin	30	-	30	30	-	30	-	18	12
655317 Emp Cob-Asi Cobra Admin	20	-	20	20	-	20	-	10	10
663010 Council Overhead Cost	207	-	207	207	-	207	-	201	5
663015 Mayor Overhead Cost	420	-	420	420	-	420	-	196	223
663025 Auditor Overhead Cost	149	-	149	149	-	149	-	133	16
663030 District Attorney Overhead Cost	-	-	-	-	-	-	-	0	(0)
663040 Info Services Overhead Cost	281	-	281	281	-	281	-	167	114
663045 Purchasing Overhead Cost	32	-	32	32	-	32	-	(1)	33
663050 Human Resources Overhead Cost	13	-	13	13	-	13	-	14	(2)
663055 Govern Immunity Overhead Cost	284	-	284	284	-	284	-	260	24
663070 Mayor Finance Overhead Cost	251	-	251	251	-	251	-	188	63
667095 Operations Underexpend	(64)	-	(64)	(64)	-	(64)	-	-	(64)
DEPRECIATION & LOSS ON SALE	11	-	11	11	-	11	-	6	5
669010 Depreciation	11	-	11	11	-	11	-	6	5
INTERGOVERNMENTAL CHARGE	70	-	70	70	-	70	-	1	69
655103 Employee Service Awards	70	-	70	70	-	70	-	-	70
693020 Interfund Charges	-	-	-	-	-	-	-	1	(1)
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	3,002	(3,002)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	3,002	(3,002)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	3,002	(3,002)	-	-
BALANCE SHEET	3,971	3,971	7	-	7	7,163	(3,193)	-	3,971
NON-OPERATING REVENUE	-	-	-	-	-	3,000	(3,000)	-	-
PRIOR YEAR FUND BALANCE	-	-	-	-	-	3,000	(3,000)	-	-
RCASH Cash Restrictions Unrestrictions	-	-	-	-	-	3,000	(3,000)	-	-
BALANCE SHEET ACQUISITION	3,971	3,971	7	-	7	4,163	(193)	-	3,971
	3,971	3,971	7	-	7	4,163	(193)	-	3,971
BAL_SHT Balance Sheet Acquisition	7	7	7	-	7	7	-	-	7
CASH Beginning Cash	3,964	3,964	-	-	-	4,156	(193)	-	3,964

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	-	1,000 0.0%	1,000	1,000 0.0%	1,000
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	-	1,000 0.0%	1,000	1,000 0.0%	1,000
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Public Health And Economic Recovery Prgm	-	600	600	-	-	600	600	-	-	-	-	-
Covid Mitigation Prgm	-	400	400	-	-	400	400	-	-	-	-	-
SUBTOTAL	-	1,000	1,000	-	-	1,000	1,000	-	-	-	-	-
TOTAL EMERGENCY RESPONSE & MITIGATION	-	1,000	1,000	-	-	1,000	1,000	-	-	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
	Request ID	Description				
0	[20062]	COVID 19 BUDGET ADJUSTMENT	COVID-19 CARES 2021 Budget	-	600,000	600,000
			COVID-19 CARES 2021 Budget			
			FUTURE YEARS ADJUSTMENT: -600,000			
0	[20063]	COVID 19 BUDGET ADJUSTMENT	COVID-19 MITIGATION 2021 Budget	-	400,000	400,000
			COVID-19 MITIGATION 2021 Budget			
			FUTURE YEARS ADJUSTMENT: -400,000			
			TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	1,000,000	1,000,000
			TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
			TOTAL STRESS TEST REDUCTIONS:	-	-	-

Funds Selected			Organizations Selected						
140 - COVID RESPONSE FUND			10410000 - COVID MITIGATION * 10400000 - PUBLIC HEALTH & ECONOMIC RECOVERY						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,000	1,000	1,000	-	1,000	-	1,000	-	1,000
REVENUE	-	-	-	-	-	203,604	(203,604)	-	-
OPERATING REVENUE	-	-	-	-	-	203,604	(203,604)	-	-
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	203,604	(203,604)	-	-
415000 Federal Government Grants	-	(203,604)	-	203,604	(203,604)	-	-	-	-
415003 Federal Program Income	-	203,604	-	(203,604)	203,604	203,604	(203,604)	-	-
EXPENSE	1,000	1,000	1,000	-	1,000	203,604	(202,604)	-	1,000
OPERATING EXPENSE	1,000	1,000	1,000	-	1,000	203,604	(202,604)	-	1,000
EMPLOYEE COMPENSATION	-	-	-	-	-	79,358	(79,358)	-	-
604001 COVID-19 PAYROLL COSTS	-	-	-	-	-	79,358	(79,358)	-	-
MATERIALS AND SUPPLIES	1,000	1,000	1,000	-	1,000	74,246	(73,246)	-	1,000
639025 Other Professional Fees	1,000	1,000	1,000	-	1,000	40,246	(39,246)	-	1,000
639055 Interlocal Agreements	-	-	-	-	-	34,000	(34,000)	-	-
OTHER OPERATING EXPENSE 2	-	-	-	-	-	50,000	(50,000)	-	-
665085 Pass Thru Grant Contracts	-	-	-	-	-	50,000	(50,000)	-	-

Administrative Services Dept - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>			
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>		
<u>OPERATING</u>							
EXPENDITURES	44.714	2.075	4.6%	46.789	1.579	3.5%	46.293
REVENUE	23.632	(477)	(2.0%)	23.155	(477)	(2.0%)	23.155
COUNTY FUNDING	21,082	2,552	12.1%	23,634	2,056	9.8%	23,139
<u>CAPITAL PROJECT & RELATED ORGS</u>							
COUNTY FUNDING	-	2,409	0.0%	2,409	2,284	0.0%	2,284
<u>FTE</u>	207.75	1.00	0.5%	208.75	1.00	0.5%	208.75

BUDGET & FTE PRIORITIES

Administrative Services Dept - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Real Estate												
Real Estate Prgm	80	448	368	3.00	-	-	-	-	-	(18)	(18)	-
	80	448	368	3.00	-	-	-	-	-	(18)	(18)	-
Addressing												
Addressing Prgm	3	588	585	4.00	(6)	7	12	-	-	(41)	(41)	(0.50)
	3	588	585	4.00	(6)	7	12	-	-	(41)	(41)	(0.50)
Information Technology												
Information Svcs Prgm	(100)	(20)	80	-	(100)	0	100	-	100	(0)	(100)	-
General Administration	1,217	1,954	737	6.75	-	75	75	1.00	-	(84)	(84)	(1.00)
Enterprise Architect	-	379	379	2.00	-	151	151	-	-	(124)	(124)	-
Enterprise Admin	50	5,424	5,374	18.00	-	130	130	-	-	(435)	(435)	(1.00)
Security Admin	-	1,988	1,988	8.00	-	140	140	-	-	(242)	(242)	-
Solutions Admin	-	9,767	9,767	41.00	-	1,135	1,135	-	-	(1,432)	(1,432)	-
Professional Svcs Admin	-	2,038	2,038	14.00	-	167	167	-	-	(150)	(150)	-
Service Desk Admin	-	1,121	1,121	11.00	-	4	4	-	-	-	-	-
Communications Admin	-	530	530	4.00	-	5	5	-	-	-	-	-
*Information Svcs Capital Proj	-	1,078	1,078	-	-	1,078	1,078	-	-	(349)	(349)	-
	1,167	24,259	23,092	104.75	(100)	2,884	2,984	1.00	100	(2,816)	(2,916)	(2.00)
Contracts and Procurement												
Contracts And Procurement Admin	300	340	40	2.00	-	8	8	-	-	(11)	(11)	-
Purchasing	-	710	710	6.00	-	(1)	(1)	-	-	(41)	(41)	(0.25)
Contracts	-	177	177	2.00	-	(0)	(0)	-	-	(1)	(1)	-
	300	1,226	926	10.00	-	7	7	-	-	(53)	(53)	(0.25)
Facilities Services												
Facilities Services Prgm	-	(137)	(137)	-	-	183	183	-	-	(115)	(115)	-
Facilities Services Admin	171	769	598	6.20	-	(36)	(36)	-	-	(8)	(8)	-
Carpentry	1,428	1,394	(34)	10.00	-	(36)	(36)	-	-	(132)	(132)	(2.00)
Electrical	3,713	3,549	(163)	17.00	-	(19)	(19)	-	-	(152)	(152)	(2.00)
Facilities Services	548	844	296	10.00	-	16	16	1.00	-	(53)	(53)	(1.00)
Hvac	3,312	2,566	(746)	17.00	-	(32)	(32)	-	-	(101)	(101)	(1.00)
Locksmith	358	238	(120)	1.00	-	(0)	(0)	-	-	-	-	-
Plumbing	980	923	(57)	6.00	-	(2)	(2)	-	-	-	-	-
Project Management	640	764	124	5.00	-	(21)	(21)	-	-	-	-	-
Printing	422	364	(58)	1.00	-	(0)	(0)	-	-	-	-	-
	11,571	11,275	(296)	73.20	-	51	51	1.00	-	(560)	(560)	(6.00)
Facilities Management												
Facilities Management Admin	-	(50)	(50)	-	-	-	-	-	-	-	-	-
Facilities Management Prgm	-	934	934	1.80	-	4	4	-	-	(48)	(48)	-
*Facilities Mgt Capital Projects Prgm	-	1,331	1,331	-	-	1,331	1,331	-	-	-	-	-
	-	2,215	2,215	1.80	-	1,334	1,334	-	-	(48)	(48)	-
Telecommunications												
Telecomm Admin	4,500	4,596	96	5.00	(372)	176	548	-	372	(197)	(568)	-
	4,500	4,596	96	5.00	(372)	176	548	-	372	(197)	(568)	-
Records Management and Archives												
Records Mgmt Administration	-	253	253	1.00	-	76	76	-	-	(104)	(104)	-
Archives	2	173	171	2.00	-	(2)	(2)	-	-	-	-	-

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Records Management	-	206	206	2.00	-	2	2	-	-	-	-	-
	2	632	630	5.00	-	76	76	-	-	(104)	(104)	-
Government Center Operations												
Government Center Ops Admin	-	(175)	(175)	-	-	-	-	-	-	-	-	-
Courier/mail Room	554	588	34	1.00	-	(1)	(1)	-	-	-	-	-
Government Center Operations Prgm	4,978	3,547	(1,432)	1.00	-	(51)	(51)	(1.00)	-	(31)	(31)	-
	5,532	3,959	(1,573)	2.00	-	(52)	(52)	(1.00)	-	(31)	(31)	-
SUBTOTAL - ORGS WITH A STRESS TEST	23,155	46,789	23,634	208.75	(477)	2,075	2,552	1.00	472	(3,519)	(3,991)	(8.75)
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	-	2,409	2,409	-	-	2,409	2,409	-	-	(349)	(349)	-
TOTAL ADMINISTRATIVE SERVICES DEPT - COUNTYWIDE FUNDING ORGS	23,155	49,197	26,043	208.75	(477)	4,483	4,960	1.00	472	(3,868)	(4,339)	(8.75)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)						
Fund	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
0	650	[20505] OTHER TECHNICAL ADJUSTMENT	BAL_SHT - Balance Sheet Acquisition TELECOMMUNICATIONS This budget is for capital expenditures necessary to construct, repair or replace Telecommunications system infrastructure. Such expenditures become necessary when new construction takes place or when existing infrastructure breaks down. Often these instances happen unexpectedly, so this amount sets aside fund balance to facilitate these urgent needs Balance Sheet Acquisition: \$237,828	-	-	-
1	110	[15908] REVENUE PROJECTION CHANGE	Operating Revenue True-up INFORMATION SVCS Our customers have reduced the demand for services during the current year which has caused a corresponding reduction in revenue. The reduction in demand is primarily due to cleaning up active directory accounts and streamlining billing data.	-	100,000	100,000
2	110	[15648] REVENUE PROJECTION CHANGE	MSD Contract Revenue Reduction ADDRESSING MSD has terminated Addressing Services contract with Salt Lake County. As a result, we do not expect any future revenues from MSD. FUTURE YEARS ADJUSTMENT: 5,000	-	5,500	5,500
3	110	[17079] POLICY SIGNIFICANT BASE ADJUSTMENT	Personnel Market/Equity Adjustment FACILITIES MANAGEMENT When our Energy Manager position went from time-limited to permanent we took the opportunity to do a compensation comparison and determined an equity adjustment was needed, therefore the salary recommendation came in with a slight increase.	-	3,573	3,573
4	110	[15649] POLICY SIGNIFICANT BASE ADJUSTMENT	NEW REQUEST: Base Salary Adjustment ADDRESSING Base salary adjustment due to in-grade advancement, change in benefits including health insurance, and retirement. FUTURE YEARS ADJUSTMENT: 6,601	-	6,601	19,328
5	110	[15912] NEW REQUEST	Hardware and Software Maintenance Increases INFORMATION SVCS General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IT to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year.	-	119,092	119,092

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
6	110	[15909] NEW REQUEST Tax Modernization Program INFORMATION SVCS The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is in year two of a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. This includes restoring funding for a Time Limited Systems Analyst position (\$119,402) that was part of the COVID cuts in June 2020. FUTURE YEARS ADJUSTMENT: -191,361	-	310,763	310,763
7	110	[15915] NEW REQUEST Mainframe Virtual Tape Library INFORMATION SVCS Salt Lake County's Mainframe primarily supports the Tax system. The data must be backed up and restored in the event of a system crash. Additionally, this tool allows for regular access to data and to meet the statutory needs to maintain the data in perpetuity.	-	100,000	100,000
8	110	[15701] NEW REQUEST Forklift Repair RECORDS MANAGEMENT AND ARCHIVES Records Management and Archives has a forklift that is used daily to move pallets of records that are being accessioned from County agencies, used to move pallets for destruction, to pull boxes of records to fill requests, and for relocating records within the Records Center. The Records Center has two levels for records storage, including the main floor and also a mezzanine that is currently being extended. Pallets of records along with a large number of map cases will be moved up to the new mezzanine extension, a task that can only be accomplished with a functional forklift. In addition, records are also stored on high pallet racks which would be impossible to reach without the forklift. Staff would be unable to complete daily tasks without this piece of necessary equipment. This forklift was purchased in 2005 and the battery has never been replaced. The forklift is now starting to show signs that the battery is failing. The estimated cost to replace the battery is around \$7,000.	-	7,000	7,000
9	110	[15917] NEW REQUEST Static Code Analysis Tool INFORMATION SVCS Salt Lake County needs a way to review the security of our in-house applications on demand and in a scalable manner. Application security testing tools could be an option to identify and report security flaws within our applications.	-	50,443	50,443
10	110	[15921] NEW REQUEST Restore Funding for Other Professional Fees - Knowledge Services INFORMATION SVCS Restore Funding for Other Professional Fees - Knowledge Services - This is a restoration of COVID cuts. Would be unable to fund all of the current contractors. These contractors are critical to complete projects and meet County-wide objectives. The projects include development of the new Tax System, Sire to SharePoint migration, and many other projects that rely on SharePoint integration.	-	75,000	75,000
11	110	[15731] NEW REQUEST COVID-19 FUNDING CUTS RESTORATION REQUEST CONTRACTS AND PROCUREMENT Computer & Components \$5,000 - We cut \$5,000 from our 2020 budget, which would leave us with being unable to replace any of our laptops. This will be an issue as we have eliminated the need for separate laptops for our responsibilities at the Emergency Operation Center and now wholly rely on our County-issued laptop for employees to fulfill our role. Facility Management Charges \$1,000 - We cut all of our budget related to Facilities work orders for our suite. In 2020 we have not had any issues with this, as we have been working from home. In 2021 we will have need for some small amount set aside for anticipated work in our suite. Membership & Subscription Fee \$1,250 - Contracts & Procurement has memberships with National Institute of Government Procurement (NIGP) as well as with NAPCP (Purchasing Card). These memberships are critical currently as our office has taken on Emergency roles within the County, as many of our peers have done around the country. Within NAPCP and NIGP our office is able to network with other professionals to identify best practices and anticipated procurement issues facing the rest of the nation during the pandemic. FUTURE YEARS ADJUSTMENT: 7,250	-	7,250	7,250
12	110	[15929] NEW REQUEST Application Monitoring Tool INFORMATION SVCS "Application Monitoring Tool: Salt Lake County does not have a solution in place that will monitor applications across the agency. This leads to longer than necessary downtimes as IT teams search for the root causes of issues and outages"	-	100,000	100,000

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
13	110	[15930] NEW REQUEST Right Sizing MS Licensing Productivity Tools INFORMATION SVCS "Right Sizing MS Licensing Productivity Tools: Having all County employees and other users on an up-to-date and consistent suite of productivity tools allows for additional features and capabilities to be enabled, including some citizen facing systems. Having all County agencies using the same set of tools greatly enhances the efficiency and effectiveness of collaboration between agencies. As more and more agencies are working remotely there have been challenges with automating workflows between Outlook and other tools. Electronic signatures are a good example of this. Without access to SharePoint many employees are turning to a wide variety of other tools making it difficult for IT to support their efforts, since we cannot be experts on everything."	-	116,337	116,337
14	110	[15702] NEW REQUEST NEW REQUEST: GRAMA Workflow System RECORDS MANAGEMENT AND ARCHIVES Many Salt Lake County agencies respond to Government Records Access Management Act (GRAMA) requests and public record requests. Currently, Salt Lake County does not have a single mechanism to monitor, track, respond, and store GRAMA requests. Agencies receive requests by e-mail, mail, walk-ins, and through Records Management. Records Management receives over 175 GRAMA requests per year that have to be reviewed and sent to the appropriate County agency for response. Hence, there is no automated way to monitor whether each request is answered in the State's allowed time. An automated solution for GRAMA and public record requests will provide Salt Lake County greater transparency, enriched customers service, and enhanced compliance. Additionally, an automated solution will provide the ability to receive requests electronically saving staffs' time. Electronically logging, tracking, and cataloguing the requests, will improve customer service while ensuring compliance with the ten-day mandated response deadline. There are matured cloud-hosted solutions that are designed to manage public records requests and GRAMA requests. These solutions handle all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. With this type of solution, Salt Lake County would be able to streamline our process and direct the public to a portal found on the County's website.	-	69,000	69,000
15	110	[15949] NEW REQUEST Fiscal Coordinator INFORMATION SVCS Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position.	1.00	82,393	82,392
17	650	[15883] REVENUE PROJECTION CHANGE Revenue True-up TELECOMMUNICATIONS Bring revenue more in line with 2021 revenue forecast.	-	371,806	371,806
18	650	[20438] NEW REQUEST FTE Transfer FACILITIES SERVICES In 2020 we had one member of our labor crew that was in the Government Center department. Through a personnel adjustment we moved this FTE into Facilities Services, with the rest of their team, and because of the vacancies we did not request the budget to move with the FTE. This adjustment will reduce the Government Center personnel and increase Facilities Services personnel.	1.00	51,400	52,066
18	650	[20438] NEW REQUEST FTE Transfer GOVERNMENT CENTER OPERATIONS In 2020 we had one member of our labor crew that was in the Government Center department. Through a personnel adjustment we moved this FTE into Facilities Services, with the rest of their team, and because of the vacancies we did not request the budget to move with the FTE. This adjustment will reduce the Government Center personnel and increase Facilities Services personnel.	(1.00)	(51,400)	(52,066)
19	650	[17084] NEW REQUEST Request to Purchase Sweeper ***Balance Sheet Purchase*** \$40,000 GOVERNMENT CENTER OPERATIONS This request is for \$40k from fund balance to balance sheet purchase. Our previous grounds sweeper is from 1986 and is no longer working. Need a new sweeper to maintain the Government Center grounds. Without the sweeper this year we have had to invest more man power into keeping the grounds, requiring employees to work outside later into the heat of the day. Without the sweeper it takes about 60 hours/week to maintain the grounds and with the sweeper it takes about 10 hours. Areas that are impacted are: tree trimming, planting flowers, removing dead bushes, removing weeds, and other customer requests. Previous approval was received for purchase from operating funds, but it needs to be from the balance sheet. Balance Sheet Acquisition: \$40,000	-	-	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
20	650	[15895] NEW REQUEST Software Defined Network TELECOMMUNICATIONS The current WAN (Wide Area Network) design has served us very well for the past 20 years. The only change in the design has been to support the continuous need for additional bandwidth. The current design is dependent on a single expensive dedicated circuit to each of our locations. The County is also currently dependent on a single carrier/service provider and that has led to issues with timely response to new orders and upgrades. Additionally, the current design makes it difficult to segment and isolate network traffic and doesn't allow IT to provide some services at remote locations. These issues and concerns are ongoing, and we believe will only worsen in the future due to the changes in our world today. Another factor is that optimizing application performance is a complicated and manual process that takes hours to fine tune network traffic. Our inability to adapt the network to the application forces us to increase costs by over-provisioning the capacity or constrain performance due to limited bandwidth. As the County sees business computing shifting to the internet and the cloud, the current network architecture is becoming increasingly irrelevant. FUTURE YEARS ADJUSTMENT: -56,096	-	63,193	63,193
21	650	[15888] NEW REQUEST Single Mode Fiber Upgrade TELECOMMUNICATIONS The current multi-mode network fiber installed at the government center is at the end of its useful life and will not support newer technology and faster data speeds required to meet the anticipated needs of Salt Lake County. In the Government Center there are 3 closets on each floor that provide connection points for the wired network that support the technology such as PCs, TV/Monitors, and the desk phones. The connection points run from an individual location in an office etc. back to a central location in the North building The current solution allows for 1 gigabit transfer speeds and this will not meet the projected need going forward. Additionally, when the current cabling was installed 10+ years ago it was common to attach the cables with epoxy which is now known to fail over time. This proposal is to upgrade the existing fiberoptic cables with fiberoptic cables capable of 10 gigabit transfer rates. The new cabling using current methods will mitigate both risks of data loss and physical failure of the cable connections. FUTURE YEARS ADJUSTMENT: -100,000	-	100,000	100,000
22	650	[15916] COVID 19 BUDGET ADJUSTMENT Education and Training Restoration TELECOMMUNICATIONS Education and training are critical to maintain skill sets necessary in the technology sector. This was cut from the Telecom budget in June as part of the COVID cuts, so we are asking for it to be restored, if funds have become available.	-	13,000	13,000
23	110	[15931] NEW REQUEST Restore Funding for QA Senior Engineer Position INFORMATION SVCS "Request to restore funding for Vacant QA Senior Engineer Position (Grade 16T) 12 months. It is vital to have proper processes and testing of solutions to reduce costs of corrections and maintainance especially with the growing need around developing and deploying software in an automated manner (e.g. in the Tax system)."	-	119,402	-
24	110	[15932] NEW REQUEST Restore Funding for Vacant Business Technology Partner Position INFORMATION SVCS "Restore Funding for Vacant Business Technology Partner Position (Grade 19T) 10 months This position is critical in our department for continual agile development to meet new technology needs for the County. These needs vary from SharePoint to Business Analysis to development."	-	140,274	-
25	110	[15933] NEW REQUEST Restore Funding for Vacant GIS Analyst Position INFORMATION SVCS "Restore Funding for Vacant GIS Analyst Position (Grade 16T) 12 months The GIS Analyst position 16 is intended to be reclassified to a SharePoint Developer grade 16. The SharePoint Developer is an essential role in the continued development of SharePoint as a tool that is in currently in high demand."	-	119,402	-
26	110	[15935] NEW REQUEST Restore Funding for Security Risk Assessment INFORMATION SVCS Restore Funding for Other Professional Fees - Security Risk Assessment - The Information Technology Division was given an on-going budget adjustment by the County Council in 2015. The Council allocated \$75,000.00 t to provide for an independent review of the County's information security program. The review was to be completed on an annual basis. I new 5-year contract was established with VLSM to provide this review. The IT Security Team is funded for 2020 from money expended in 2019.	-	75,000	-
27	110	[15936] NEW REQUEST PeopleSoft Source Control INFORMATION SVCS " PeopleSoft Source Control: Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made, and if necessary, roll any changes back."	-	50,000	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
28	110	[15937] NEW REQUEST Restore Funding for MS Premier Support INFORMATION SVCS Maintenance Software - Infrastructure MS Premier Support - Would not be able to request proactive or reactive support from Microsoft.	-	70,000	-
29	110	[15938] NEW REQUEST Restore Funding for Vacant Senior Business Analyst position INFORMATION SVCS "Restore Funding for Vacant Senior Business Analyst Position (Grade 17T) 12 months The intent with this position is to reclass it as a programmer/analyst to help with the PeopleSoft team's backlog that is currently growing. Filling this position would also free up time for critical cross training the lack of which is currently adding to the backlog. There is a critical need for this position on the PeopleSoft team."	-	139,031	-
30	110	[15941] NEW REQUEST Restore Funding for Lucid Chart INFORMATION SVCS Restore Funding for Software Subscription - Lucid Chart - Have to revert back to Visio and renewals of current Visio licenses plus, some additional licenses of Visio, will need to be purchased in November. (This does not account for any increase in Visio cost or decrease in usage if we only renew those that already have Visio licenses before we went to Lucid)	-	4,874	-
31	110	[15942] NEW REQUEST Resource Management Tool INFORMATION SVCS "Resource Management Tool: Resource management is a critical component of an IT organization.??Resource planning solutions empower everyone across the organization to make confident operational resource decisions about staff time allocation. Through simple, intuitive design, resource management tools make it easy to see and act on critical data across your projects and people."	-	10,000	-
32	110	[15944] NEW REQUEST Restore Funding for SQL Server Database Monitoring INFORMATION SVCS Restore Funding for SQL Server Database Monitoring - The DBA team would no longer be able to monitor any SQL Server databases. We would not know of critical downtime issues and If there are errors or problems with any data systems such as OMS, Peoplesoft, BRASS, Prognose, POB, etc. These are critical databases spread across all agencies. The only way we would know if there are issues would be when the customer, agency or system owner calls. We would also not be able to gather any telemetry to diagnose issues.	-	32,000	-
33	110	[20418] NEW REQUEST Restore Funding for Server Refresh - TIP - \$84,620 INFORMATION SVCS THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY FOR THIS REQUEST Infrastructure Server Refresh - Because of 2019 purchases made in anticipation to the data center move, our current hardware should be able to accommodate 2 yrs of standard server growth. Any unforeseen large server deployment projects would be non-standard server growth. This is part of what was purchased with 2019 under-expend.	-	1	-
34	110	[20417] NEW REQUEST Restore Funding for Filer Growth - TIP - \$40,000 INFORMATION SVCS THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER FOR THIS REQUEST Infrastructure Filer Growth - To accommodate 2 yrs of new filer growth without adding capacity, we would have to delete the oldest xx years worth of unopened data.	-	1	-
35	110	[15948] NEW REQUEST Restore Funding for Education and Training INFORMATION SVCS Restore Funding for Education & Training Serv/Supp - limits certifications and new technology training opportunities	-	106,961	-
36	110	[15950] STRESS TEST REDUCTION Restore Funding for Education and Training INFORMATION SVCS Education & Training Serv/Supp - limits certifications and new technology training opportunities	-	(106,961)	-
37	110	[20422] STRESS TEST REDUCTION Restore Funding for Filer Growth - TIP - \$40,000 INFORMATION SVCS THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER FOR THIS REQUEST Infrastructure Filer Growth - To accommodate 2 yrs of new filer growth without adding capacity, we would have to delete the oldest xx years worth of unopened data.	-	(1)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
38	110	[20428] STRESS TEST REDUCTION Restore Funding for Server Refresh - TIP - \$84,620 INFORMATION SVCS THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY FOR THIS REQUEST Infrastructure Server Refresh - Because of 2019 purchases made in anticipation to the data center move, our current hardware should be able to accommodate 2 yrs of standard server growth. Any unforeseen large server deployment projects would be non-standard server growth. This is part of what was purchased with 2019 under-expend.	-	(1)	-
39	110	[15953] STRESS TEST REDUCTION Restore Funding for SQL Server Database Monitoring INFORMATION SVCS Maintenance Software - SQL Server Database Monitoring - The DBA team would no longer be able to monitor any SQL Server databases. We would not know of critical downtime issues and If there are errors or problems with any data systems such as OMS, Peoplesoft, BRASS, Prognose, POB, etc. These are critical databases spread across all agencies. The only way we would know if there are issues would be when the customer, agency or system owner calls. We would also not be able to gather any telemetry to diagnose issues.	-	(32,000)	-
40	110	[15955] STRESS TEST REDUCTION Resource Management Tool INFORMATION SVCS "Resource Management Tool: Resource management is a critical component of an IT organization.??Resource planning solutions empower everyone across the organization to make confident operational resource decisions about staff time allocation. Through simple, intuitive design, resource management tools make it easy to see and act on critical data across your projects and people."	-	(10,000)	-
41	110	[15954] STRESS TEST REDUCTION Restore Funding for Lucid Chart INFORMATION SVCS Software Subscription - Lucid Chart - Have to revert back to Visio and renewals of current Visio licenses plus, some additional licenses of Visio, will need to be purchased in November. (This does not account for any increase in Visio cost or decrease in usage if we only renew those that already have Visio licenses before we went to Lucid)	-	(4,874)	-
42	110	[15956] STRESS TEST REDUCTION Restore Funding for Vacant Senior Business Analyst INFORMATION SVCS "Vacant Senior Business Analyst Position (Grade 17T) 12 months The intent with this position is to reclass it as a programmer/analyst to help with the PeopleSoft team's backlog that is currently growing. Filling this position would also free up time for critical cross training the lack of which is currently adding to the backlog. There is a critical need for this position on the PeopleSoft team."	-	(139,031)	-
43	110	[15957] STRESS TEST REDUCTION Restore Funding for MS Premier Support INFORMATION SVCS Maintenance Software - Infrastructure MS Premier Support - Would not be able to request proactive or reactive support from Microsoft.	-	(70,000)	-
44	110	[15958] STRESS TEST REDUCTION PeopleSoft Source Control INFORMATION SVCS " PeopleSoft Source Control: Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made, and if necessary, roll any changes back."	-	(50,000)	-
45	110	[15959] STRESS TEST REDUCTION Restore Funding for Security Risk Assessment INFORMATION SVCS Other Professional Fees - Security Risk Assessment - The Information Technology Division was given an on-going budget adjustment by the County Council in 2015. The Council allocated \$75,000.00 t to provide for an independent review of the County's information security program. The review was to be completed on an annual basis. I new 5-year contract was established with VLSM to provide this review. The IT Security Team is funded for 2020 from money expended in 2019.	-	(75,000)	-
46	110	[15960] STRESS TEST REDUCTION Restore Funding for Vacant GIS Analyst Position INFORMATION SVCS "Vacant GIS Analyst Position (Grade 16T) 12 months The GIS Analyst position 16 is intended to be reclassified to a SharePoint Developer grade 16. The SharePoint Developer is an essential role in the continued development of SharePoint as a tool that is in currently in high demand. "	-	(119,402)	-
47	110	[15961] STRESS TEST REDUCTION Restore Funding for Vacant Business Technology Partner INFORMATION SVCS "Vacant Business Technology Partner Position (Grade 19T) 10 months This position is critical in our department for continual agile development to meet new technology needs for the County. These needs vary from SharePoint to Business Analysis to development."	-	(140,274)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
48	110	[15962] STRESS TEST REDUCTION Restore Funding for QA Senior Engineer INFORMATION SVCS "Vacant QA Senior Engineer Position (Grade 16T) 12 months. It is vital to have proper processes and testing of solutions to reduce costs of corrections and maintainance especially with the growing need around developing and deploying software in an automated manner (e.g. in the Tax system)."	-	(119,402)	-
49	650	[15928] STRESS TEST REDUCTION Education and Training Restoration TELECOMMUNICATIONS Education and training are critical to maintain skill sets necessary in the technology sector. This was cut from the Telecom budget in June as part of the COVID cuts, so we are asking for it to be restored, if funds have become available.	-	(13,000)	-
50	650	[15925] STRESS TEST REDUCTION Single Mode Fiber Upgrade TELECOMMUNICATIONS "The current multi-mode network fiber installed at the government center is at the end of its useful life and will not support newer technology and faster data speeds required to meet the anticipated needs of Salt Lake County. In the Government Center there are 3 closets on each floor that provide connection points for the wired network that support the technology such as PCs, TV/Monitors, and the desk phones. The connection points run from an individual location in an office etc. back to a central location in the North building The current solution allows for 1 gigabit transfer speeds and this will not meet the projected need going forward. Additionally, when the current cabling was installed 10+ years ago it was common to attach the cables with epoxy which is now known to fail over time. This proposal is to upgrade the existing fiberoptic cables with fiberoptic cables capable of 10 gigabit transfer rates. The new cabling using current methods will mitigate both risks of data loss and physical failure of the cable connections."	-	(100,000)	-
51	650	[15923] STRESS TEST REDUCTION Software Defined Network TELECOMMUNICATIONS The current WAN (Wide Area Network) design has served us very well for the past 20 years. The only change in the design has been to support the continuous need for additional bandwidth. The current design is dependent on a single expensive dedicated circuit to each of our locations. The County is also currently dependent on a single carrier/service provider and that has led to issues with timely response to new orders and upgrades. Additionally, the current design makes it difficult to segment and isolate network traffic and doesn't allow IT to provide some services at remote locations. These issues and concerns are ongoing, and we believe will only worsen in the future due to the changes in our world today. Another factor is that optimizing application performance is a complicated and manual process that takes hours to fine tune network traffic. Our inability to adapt the network to the application forces us to increase costs by over-provisioning the capacity or constrain performance due to limited bandwidth. As the County sees business computing shifting to the internet and the cloud, the current network architecture is becoming increasingly irrelevant.	-	(63,193)	-
52	110	[15965] STRESS TEST REDUCTION Fiscal Coordinator INFORMATION SVCS "Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position."	(1.00)	(83,640)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
53	110	<p>[15739] STRESS TEST REDUCTION UNABLE TO SELF-FUND NEW REQUEST - GRAMA Workflow System</p> <p>RECORDS MANAGEMENT AND ARCHIVES</p> <p>Many Salt Lake County agencies respond to Government Records Access Management Act (GRAMA) requests and public record requests. Currently, Salt Lake County does not have a single mechanism to monitor, track, respond, and store GRAMA requests. Agencies receive requests by e-mail, mail, walk-ins, and through Records Management. Records Management receives over 175 GRAMA requests per year that have to be reviewed and sent to the appropriate County agency for response. Hence, there is no automated way to monitor whether each request is answered in the State's allowed time. An automated solution for GRAMA and public record requests will provide Salt Lake County greater transparency, enriched customers service, and enhanced compliance. Additionally, an automated solution will provide the ability to receive requests electronically saving staffs' time. Electronically logging, tracking, and cataloguing the requests, will improve customer service while ensuring compliance with the ten-day mandated response deadline. There are matured cloud-hosted solutions that are designed to manage public records requests and GRAMA requests. These solutions handle all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. With this type of solution, Salt Lake County would be able to streamline our process and direct the public to a portal found on the County's website</p>	-	(69,000)	-
54	110	<p>[15963] STRESS TEST REDUCTION Right Sizing MS Licensing</p> <p>INFORMATION SVCS</p> <p>"Right Sizing MS Licensing Productivity Tools: Having all County employees and other users on an up-to-date and consistent suite of productivity tools allows for additional features and capabilities to be enabled, including some citizen facing systems. Having all County agencies using the same set of tools greatly enhances the efficiency and effectiveness of collaboration between agencies. As more and more agencies are working remotely there have been challenges with automating workflows between Outlook and other tools. Electronic signatures are a good example of this. Without access to SharePoint many employees are turning to a wide variety of other tools making it difficult for IT to support their efforts, since we cannot be experts on everything."</p>	-	(116,337)	-
55	110	<p>[15964] STRESS TEST REDUCTION Application Monitoring Tool</p> <p>INFORMATION SVCS</p> <p>"Application Monitoring Tool: Salt Lake County does not have a solution in place that will monitor applications across the agency. This leads to longer than necessary downtimes as IT teams search for the root causes of issues and outages"</p>	-	(100,000)	-
56	110	<p>[15734] STRESS TEST REDUCTION UNABLE TO SELF-FUND COVID-19 FUNDING CUTS RESTORATION REQUEST</p> <p>CONTRACTS AND PROCUREMENT</p> <p>Computer & Components (\$5,000) - We cut \$5,000 from our 2020 budget, which would leave us with being unable to replace any of our laptops. This will be an issue as we have eliminated the need for separate laptops for our responsibilities at the Emergency Operation Center and now wholly rely on our County-issued laptop for employees to fulfill our role.</p> <p>Facility Management Charges (\$1,000) - We cut all of our budget related to Facilities work orders for our suite. In 2020 we have not had any issues with this, as we have been working from home. In 2021 we will have need for some small amount set aside for anticipated work in our suite.</p> <p>Membership & Subscription Fee (\$1,250) - Contracts & Procurement has memberships with National Institute of Government Procurement (NIGP) as well as with NAPCP (Purchasing Card). These memberships are critical currently as our office has taken on Emergency roles within the County, as many of our peers have done around the country. Within NAPCP and NIGP our office is able to network with other professionals to identify best practices and anticipated procurement issues facing the rest of the nation during the pandemic.</p>	-	(7,250)	-
57	110	<p>[15966] STRESS TEST REDUCTION Restore Funding for Other Professional Fees - Knowledge Services</p> <p>INFORMATION SVCS</p> <p>Other Professional Fees - Knowledge Services - Would be unable to fund all of the current contractors. These contractors are critical to complete projects and meet County-wide objectives. The projects include development of the new Tax System, Sire to SharePoint migration, and many other projects that rely on SharePoint integration.</p>	-	(75,000)	-
58	110	<p>[15967] STRESS TEST REDUCTION Static Code Analysis Tool</p> <p>INFORMATION SVCS</p> <p>"Static Code Analysis Tool: Salt Lake County needs a way to review the security of our in-house applications on demand and in a scalable manner. Application security testing tools could be an option to identify and report security flaws within our applications."</p>	-	(50,443)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
59	110	[15738] STRESS TEST REDUCTION UNABLE TO FUND NEW REQUEST - Forklift RECORDS MANAGEMENT AND ARCHIVES Records Management and Archives has a forklift that is used daily to move pallets of records that are being accessioned from County agencies, used to move pallets for destruction, to pull boxes of records to fill requests, and for relocating records within the Records Center. The Records Center has two levels for records storage, including the main floor and also a mezzanine that is currently being extended. Pallets of records along with a large number of map cases will be moved up to the new mezzanine extension, a task that can only be accomplished with a functional forklift. In addition, records are also stored on high pallet racks which would be impossible to reach without the forklift. Staff would be unable to complete daily tasks without this piece of necessary equipment. This forklift was purchased in 2005 and the battery has never been replaced. The forklift is now starting to show signs that the battery is failing. The estimated cost to replace the battery is around \$7,000.	-	(7,000)	-
60	110	[15968] STRESS TEST REDUCTION Mainframe Virtual Tape Library INFORMATION SVCS "Mainframe Virtual Tape Library: Salt Lake County's Mainframe primarily supports the Tax system. The data must be backed up and restored in the event of a system crash. Additionally, this tool allows for regular access to data and to meet the statutory needs to maintain the data in perpetuity."	-	(100,000)	-
61	110	[15970] STRESS TEST REDUCTION Tax Modernization Project INFORMATION SVCS "2021 Tax Modernization Program: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. This includes restoring funding for a Time Limited Systems Analyst position that was part of the COVID cuts in June 2020."	-	(310,763)	-
62	110	[15969] STRESS TEST REDUCTION Maintenance Increases INFORMATION SVCS "2021 Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IT to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year."	-	(119,092)	-
63	650	[17085] STRESS TEST REDUCTION Facilities Services Operation Reduction FACILITIES SERVICES This reduction comes from our other professional fees, we have been using this budget to hire safety experts to help us identify and create safety plans for our various trades. We have made progress with the creation of the safety plans but the next step is to implement them and ensure all of our staff are trained, and that the trainings are repeated at the correct intervals. Without this budget we would have to wait until we had an internal resource that was able to complete this work.	-	(7,864)	-
64	650	[16165] STRESS TEST REDUCTION Government Center Charges GOVERNMENT CENTER OPERATIONS This request would reduce the amount of maintenance and repairs done at the Government Center. The buildings are getting older and there are many maintenance projects that have been deferred. If we lost this budget we would have to continue to defer maintenance projects and focus on repairs.	-	(30,859)	-
65	650	[15934] STRESS TEST REDUCTION Analog Switch & UPS Replacement TELECOMMUNICATIONS 'Analog Switch and UPS replacement: This budget cut will not allow us to replace old analog switch and UPS equipment. In the event of a failure the impact will be the loss of analog phones and fax machines that are connected to that specific switch until a replacement can be acquired. The UPS equipment is in place to keep the phone system running in the event of a power failure. In the event of a power failure if there is no dial tone to call 911 it becomes a life safety issue.	-	(20,315)	-
66	110	[16164] STRESS TEST REDUCTION Facilities Management Charges FACILITIES MANAGEMENT This reduction would reduce the amount of warranty work Facilities can offer their customers. In Facilities we have been working at improving our customer service and we will that giving some level of guaranty to our work is important to building and maintaining those relationships.	-	(47,619)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
67	110	[15971] STRESS TEST REDUCTION Cyber Saint INFORMATION SVCS CyberSaint - An essential function of any good information security program is communicating risk to leadership. Developing this risk profile has been accomplished in the past with tools that are more traditional, like spreadsheets and written reports. This cut will reduce our ability to provide quality risk assessments for managers.	-	(17,000)	-
68	110	[15973] STRESS TEST REDUCTION Sierra Cedar INFORMATION SVCS Sierra Cedar Contract: Eliminate remainder of contract forcing us go without the support Sierra Cedar currently provides for PeopleSoft. This would eliminate our ability to maintain current versions of the software, provide resources for customer projects (e.g. ACA compliance), and respond to ad hoc customer requests.	-	(168,600)	-
69	110	[15974] STRESS TEST REDUCTION Knowledge Services INFORMATION SVCS Contracted Labor: This was already cut by 50% in June as part of our COVID cuts, so this represents the other 50% which would eliminate our ability to use this service. Knowledge Services this would delay the completion of some web based projects creating a backlog of requests.	-	(75,000)	-
70	110	[15975] STRESS TEST REDUCTION Mythics - PeopleSoft Support INFORMATION SVCS Software Support: Mythics - The County would have to move to third party PeopleSoft support eliminating updates to PeopleSoft. This would eliminate most security patches which could cause data security issues and take away the ability to add new features. It could also force the County to move off of PeopleSoft in about 5 years.	-	(200,000)	-
71	110	[15976] STRESS TEST REDUCTION Security Capital Equipment INFORMATION SVCS Capital: We have established a 5-year equipment replacement schedule for Security. We try to replace our equipment in this manner to avoid spikes in need of an increase in yearly budget requests. If we bypass this plan costs will increase in future years.	-	(50,000)	-
72	110	[17074] STRESS TEST REDUCTION Network Equipment Deferred Maintenance - TIP - \$348,806 INFORMATION SVCS THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER OF THIS CUT We will be unable to replace network equipment that is due for replacement. This creates a deferred maintenance scenario and likelihood of increased hardware failures.	-	-	-
74	110	[17134] STRESS TEST REDUCTION Revenue Reduction INFORMATION SVCS Our customers have reduced the demand for services during the current year which has caused a corresponding reduction in revenue.	-	(100,000)	-
75	650	[17133] STRESS TEST REDUCTION Revenue Forecast Reduction TELECOMMUNICATIONS Bring revenue more in line with 2021 revenue forecast.	-	(371,806)	-
76	650	[20467] STRESS TEST REDUCTION Future Year Capital Budget Adjustment FACILITIES SERVICES As part of the June budget adjustment we were asked to reduce our budget to help cover the unforeseen costs of the COVID pandemic. We reduced our capital budget by \$115,000 leaving it at zero. We also erroneously entered a future year adjustment by the same amount, so this technical adjustment is to bring our 2021 capital budget back up to zero.	-	(115,000)	-
77	110	[15682] STRESS TEST REDUCTION Contracts Operations CONTRACTS AND PROCUREMENT Elimination of e-Waste Recycle Program - (\$4,000). Contracts and Procurement has covered the cost for the entire County to pay for responsible E-Waste disposal, Centralizing this function allowed for greater control and oversight. In June, we cut E-Waste disposal from our budget, but these costs will only be passed down to County Agencies to pay for themselves. Issues may arise from divisions improperly disposing of electronics if they have a budget that wasn't anticipating these costs.	-	(4,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
78	110	<p>[15681] STRESS TEST REDUCTION Addressing Services Operations</p> <p>ADDRESSING</p> <p>Postage - (\$450) Reduction in postage leaves our office with the possibility of not able to process notifications as per our ordinance states.</p> <p>Computer Supplies (\$237) - In June \$843 was reduced from this operating expense. Further reduction will not allow us to purchase necessary supplies to replace keyboards, mouse, battery backups.</p> <p>Computer & Components (\$2,000) - Reduction will leave our agencies without funds to replace computers or monitors. Our office largest asset are desktop computers. Addressing team members utilize their computers for GIS 8 hours of the day. Having timely replacements ensures they have working computers and monitors that they are able to view graphics.</p> <p>Small Equipment (\$400) - Reduction in Small Equipment would leave our office unable to replace or repair small repairs.</p> <p>Mobile & Telephone (\$2,000). In order to meet stress test amount, we'd need to disconnect telephone services which is necessary to communicate with our customers.</p> <p>These additional operating reductions will leave our office with \$1050.00 in our operating budget (excluding, Building Rent). Office365 maintenance fee for our office is approximate \$844.00, only leaving us over \$200.00 for other operating expenses.</p>	-	(5,087)	-
79	110	<p>[15706] STRESS TEST REDUCTION Contracts Personnel</p> <p>CONTRACTS AND PROCUREMENT</p> <p>Reduction of 0.25 FTE: This reduction would reduce an FTE by 0.25. Contracts & Procurements Office already has a very lean operation with 10 FTE managing the entire purchasing program. The County's purchasing demands are complex and ever growing especially in response to Covid-19. This 0.25 FTE reduction will hamper our ability to delivery timely services to County agencies when efficiency and timely service is expected.</p>	(0.25)	(41,937)	-
80	110	<p>[15699] STRESS TEST REDUCTION Real Estate Temp Salaries</p> <p>REAL ESTATE</p> <p>Elimination of temporary salary - \$16,148 Elimination of temporary salary - impact statement SLCO Real Estate will have to slow down the process of digitizing paper files and rely on what Staff can accomplish. This will reduce the amount of work that can be accomplished but will not be detrimental to the department.</p> <p>Other Professional Fees (2,230) - Reducing Other Professional Fees will put additional strain on Staff to do more work for our internal customers but could be offset by better internal coordination and project budget planning.</p>	-	(18,378)	-
81	110	<p>[15691] STRESS TEST REDUCTION Records Management Ops & Temp</p> <p>RECORDS MANAGEMENT AND ARCHIVES</p> <p>Office Supplies (\$600) - Office Supplies - An additional cut of \$600 to our office supplies will prevent us from purchasing items necessary to accomplishing our day-to-day work, such as pencils, copy paper for copy machines, which is vital for the public and staff to make copies of records.</p> <p>Computer Software Subscription (\$4,350) - Computer Software Licenses/Cloud Subscriptions - A cut of \$5,444 to our cloud subscriptions will require us to cancel yet another service that we provide to the public and to county agencies. In the June budget cut, we had to cancel the ability for patrons worldwide to search for our records via an online consortium, and with this additional cut we would have to cut Archive-It, which is a service that crawls the county webpages and preserves their content. This service has been essential for county agencies.</p> <p>Temporary Labor (\$22,756) - All digital archival processing will be eliminated as there would be no staff time available to do the work. This will impact transparency of public historical records by eliminating uploads of records to the website. The division will be out of legal compliance to preserve historical records by not imaging or converting them to a stable format. Expectations of users and researchers increasingly expect government records to be digitized and available online, particularly those of long-term permanent value. Our challenge is to continue to digitize and apply search capabilities to historical records for improved access for users. We are just starting to make strides in this area and eliminating these temp hours would halt this effort. Archives provides access to current official records that document decision-making processes in the county. Archives has resolved many current legal issues for Salt Lake County by using records preserved and managed by the archives, including saving several million dollars for Real Estate, Surveyor, and other agencies. Any reduction of funding would result in not being able to preserve current records (especially those being created digitally) that have vital administrative and fiscal uses in the future.</p>	-	(27,706)	-
82	110	<p>[15977] STRESS TEST REDUCTION Server Admin Position</p> <p>INFORMATION SVCS</p> <p>Personnel: Cut one Server Admin. This would cause a shift of existing work load to the remaining Server Admins as duties are reassigned. This would negate recent progress towards redundant personnel as well as increase response times by days in key areas like account creation or data recovery (TBD depending on RIF process).</p>	(1.00)	(134,770)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
83	110	[15696] STRESS TEST REDUCTION Addressing Services Personnel ADDRESSING .50 FTE Reduction: A .50 FTE reduction will impact our work being completed in a timely manner. Data is shared with VECC, utility companies and tax offices. These agencies utilize our data to complete tasks within their workflows. Additionally, losing a partial FTE will impact coverage for our office.	(0.50)	(35,670)	-
84	650	[17077] STRESS TEST REDUCTION Facilities Services Personnel Reduction FACILITIES SERVICES Reduce Facilities personnel in Electrical, HVAC, Carpenter and Labor trades. These position have historically taken many months to fill and without them we would have additional challenges to keeping up with the typical demand at county buildings. It also would be likely that some maintenance would have to be deferred thus increasing the County's already high deferred maintenance.	(6.00)	(437,248)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			1.00	2,557,723	1,690,776
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	10,174	-
TOTAL STRESS TEST REDUCTIONS:			(8.75)	(3,990,523)	-

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL REQUESTED:	-	2,408,504	2,283,884
TOTAL STRESS TEST REDUCTIONS:	-	(348,806)	-

Funds Selected			Organizations Selected						
650 - FACILITIES SERVICES FUND * 110 - GENERAL FUND			69000000 - GOVERNMENT CENTER OPERATIONS * 64000000 - RECORDS MANAGEMENT AND ARCHIVES * 63500000 - TELECOMMUNICATIONS * 63109900 - FACILITIES MANAGEMENT CAPITAL PROJECTS * 63100000 - FACILITIES MANAGEMENT * 63000000 - FACILITIES SERVICES * 61000000 - CONTRACTS AND PROCUREMENT * 60509900 - INFORMATION SVCS CAPITAL PROJ * 60500000 - INFORMATION SVCS * 43600000 - ADDRESSING * 31020000 - REAL ESTATE						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	25,423	4,340	26,043	21,082	4,960	22,636	2,787	23,761	12,917
REVENUE	23,164	(477)	23,164	23,641	(477)	23,836	(673)	19,929	3,235
NON-OPERATING REVENUE	9	-	9	9	-	9	-	78	(69)
INVESTMENT EARNINGS	9	-	9	9	-	9	-	78	(69)
429005 Interest - Time Deposits	9	-	9	9	-	9	-	78	(69)
OPERATING REVENUE	23,155	(477)	23,155	23,632	(477)	23,390	(236)	19,052	4,103
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	(0)	0
411000 State Government Grants	-	-	-	-	-	-	-	(0)	0
CHARGES FOR SERVICES	2,212	(106)	2,212	2,317	(106)	2,447	(236)	2,696	(484)
421005 Departmental Fees-External	-	-	-	-	-	-	-	1	(1)
421100 Printing Services	30	-	30	30	-	30	-	-	30
421105 Facilities Management Services	58	-	58	58	-	58	-	-	58
421115 Real Estate Services	80	-	80	80	-	80	-	18	62
421370 Miscellaneous Revenue	72	-	72	72	-	72	-	491	(419)
423000 Local Government Contracts	-	-	-	-	-	-	-	292	(292)
423005 Misc Intergovernmental Revenue	22	-	22	22	-	22	-	-	22
423055 Fire Authority (Hist)	-	-	-	-	-	43	(43)	-	-
423060 Child Museum (Hist)	-	-	-	-	-	15	(15)	-	-
423065 Unified Police Department (Hist)	-	-	-	-	-	12	(12)	-	-
423400 Interlocal Agreements	1,455	(100)	1,455	1,555	(100)	1,615	(160)	1,213	242
423405 Msd Contract Revenue	40	(6)	40	46	(6)	46	(6)	42	(2)
424000 Local Revenue Contracts	-	-	-	-	-	-	-	94	(94)
427005 Rent - Right Of Way Usage	-	-	-	-	-	-	-	4	(4)
427010 Rental Income	123	-	123	123	-	123	-	131	(8)
427040 Commissions	-	-	-	-	-	-	-	0	(0)
427045 Concessions	29	-	29	29	-	29	-	27	2
439005 Refunds-Other	300	-	300	300	-	300	-	366	(66)
441005 Sale-Mtrls Supl Cntrl Assets	3	-	3	3	-	3	-	19	(16)
INTER/INTRA FUND REVENUES	20,943	(372)	20,943	21,315	(372)	20,943	-	16,356	4,587
431160 Interfund Revenue	20,342	(372)	20,342	20,714	(372)	20,342	-	14,575	5,767
433100 Intrafund Revenue	601	-	601	601	-	601	-	1,781	(1,180)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	437	(437)	798	(798)
OFS - DEBT PROCEEDS	-	-	-	-	-	377	(377)	798	(798)
710500 Ofs Capital Leases	-	-	-	-	-	377	(377)	-	-
710700 Ofs Note Proceeds	-	-	-	-	-	-	-	798	(798)
OFS TRANSFERS IN	-	-	-	-	-	60	(60)	-	-
720005 Ofs Transfers In	-	-	-	-	-	60	(60)	-	-
OFS - OTHER	-	-	-	-	-	-	-	1	(1)
730005 Ofs Other	-	-	-	-	-	-	-	1	(1)
EXPENSE	49,517	4,537	49,473	44,980	4,493	46,928	2,589	43,713	5,804
OPERATING EXPENSE	48,577	3,863	49,197	44,714	4,483	46,026	2,551	42,813	5,764
COST OF GOODS SOLD	6,042	-	6,042	6,042	-	6,042	-	5,533	510
501030 Pass-Thru Janitorial Supplies	3	-	3	3	-	3	-	4	(1)
501040 Pass-Thru Maint - Buildings	2,042	-	2,042	2,042	-	2,042	-	1,986	56
501045 Pass-Thru Consumable Parts	3	-	3	3	-	3	-	9	(6)
501050 Pass-Thru Maint Plumb Htg And Ac	742	-	742	742	-	742	-	912	(170)
501055 Pass-Thru Postage	500	-	500	500	-	500	-	427	73

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
501060 Pass-Thru Telephone	2,701	1,071	2,701	1,630	1,071	1,630	1,071	2,025	676
501065 Pass-Thru Mobile Telephone	-	(830)	-	830	(830)	830	(830)	113	(113)
501070 Pass-Thru Professional Fees	-	(241)	-	241	(241)	241	(241)	34	(34)
502000 Cost Of Services Sold-Sublet	52	-	52	52	-	52	-	23	29
EMPLOYEE COMPENSATION	25,074	578	25,220	24,496	725	24,383	691	23,150	1,924
601005 Elected And Exempt Salary	188	3	185	185	(0)	185	3	184	4
601015 Prof Tech Manag-Public Safety	-	-	-	-	-	-	-	6	(6)
601020 Lump Sum Vacation Pay	91	-	91	91	-	91	-	106	(15)
601025 Lump Sum Sick Pay	37	-	37	37	-	37	-	55	(18)
601030 Permanent And Provisional	16,648	345	16,498	16,303	195	16,303	345	14,380	2,268
601040 Time Limited Employees	213	(75)	208	287	(80)	287	(75)	280	(68)
601045 Compensated Absence	28	-	28	28	-	28	-	66	(39)
601050 Temporary Seasonal Emergency	291	-	291	291	-	290	1	596	(304)
601065 Overtime	75	-	75	75	-	72	3	18	57
601095 Budgeted Pers Underexpend	(605)	306	(226)	(911)	685	(1,020)	415	-	(605)
603005 Social Security Taxes	1,291	13	1,269	1,277	(8)	1,277	13	1,146	144
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	255	(255)
603025 Retirement Or Pension Contrib	2,723	(3)	2,666	2,726	(60)	2,726	(3)	2,379	344
603040 Ltd Contributions	63	0	62	62	(1)	62	0	54	8
603045 Supplemental Retirement (401K)	218	12	223	207	17	207	12	204	14
603050 Health Insurance Premiums	2,988	(23)	2,988	3,011	(23)	3,011	(23)	2,550	438
603055 Employee Serv Res Fund Charges	366	-	366	366	-	366	-	473	(107)
603056 Opeb - Current Yr	282	-	282	282	-	282	-	346	(64)
603075 Opeb - Underfunded Arc	178	-	178	178	-	178	-	51	128
605015 Employee Parking	-	-	-	-	-	-	-	0	(0)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	2	(2)
MATERIALS AND SUPPLIES	15,598	2,306	15,533	13,292	2,241	13,352	2,246	11,545	4,053
607005 Janitorial Supplies And Service	500	-	500	500	-	500	-	387	113
607010 Maintenance - Grounds	49	-	49	49	-	49	-	53	(3)
607015 Maintenance - Buildings	125	-	125	125	-	125	-	113	12
607030 Maintenance - Other	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	2,251	0	2,251	2,251	0	2,251	0	1,410	841
609010 Clothing Provisions	18	-	18	18	-	18	-	11	7
609030 Medical Supplies	-	-	-	-	-	-	-	2	(2)
609035 Safety Supplies	1	-	1	1	-	1	-	1	(1)
609060 Identification Supplies	0	-	0	0	-	0	-	-	0
611005 Subscriptions And Memberships	118	1	118	117	1	117	1	51	67
611010 Physical Materials-Books	6	-	6	6	-	6	-	5	1
611015 Education And Training Serv/Supp	235	-	235	235	-	235	-	168	67
611020 Training Provided By Personnel	-	-	-	-	-	-	-	1	(1)
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	2	(2)
611026 Digital Materials-Audio/Visual	-	-	-	-	-	-	-	1	(1)
611040 Education Materials	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	38	-	38	38	-	38	-	28	11
613010 Public Notices	3	-	3	3	-	3	-	2	0
613015 Printing Supplies	10	-	10	10	-	10	-	4	6
613020 Development Advertising	2	-	2	2	-	2	-	1	1
613050 Preservation	7	-	7	7	-	7	-	5	1
615005 Office Supplies	50	-	50	50	-	50	-	49	1
615015 Computer Supplies	53	-	53	53	-	53	-	2	51
615016 Computer Software Subscription	1,369	600	1,419	769	650	729	640	1,383	(15)
615020 Computer Software < 3000	230	125	105	105	-	105	125	109	121
615025 Computer Components < 3000	177	5	177	172	5	172	5	142	35
615030 Communication Equip-Noncapital	104	17	104	87	17	87	17	43	61
615035 Small Equipment (Non-Computer)	143	-	143	143	-	143	-	1,272	(1,130)
615040 Postage	13	-	13	13	-	13	-	8	5
615045 Petty Cash Replenish	1	-	1	1	-	1	-	0	1
615050 Meals And Refreshments	5	-	5	5	-	5	-	4	1
615060 Purchasing Card Charges	-	-	-	-	-	-	-	1	(1)
617005 Maintenance - Office Equip	5	-	5	5	-	5	-	64	(59)
617010 Maint - Machinery And Equip	1,284	204	1,284	1,080	204	1,210	74	511	773
617015 Maintenance - Software	2,802	40	2,812	2,763	50	2,763	40	1,859	944
617030 Maint - Autos Trucks-Nonfleet	7	7	7	-	7	-	7	-	7
617035 Maint - Autos And Equip-Fleet	80	-	80	80	-	80	-	102	(22)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
619005 Gasoline Diesel Oil And Grease	73	-	73	73	-	73	-	59	14
619015 Mileage Allowance	14	-	14	14	-	14	-	9	4
619025 Travel And Transportation	50	-	50	50	-	50	-	57	(8)
619035 Vehicle Rental Charges	8	-	8	8	-	8	-	6	2
619045 Vehicle Replacement Charges	109	-	109	109	-	109	-	100	9
621005 Heat And Fuel	112	-	112	112	-	112	-	108	4
621010 Light And Power	516	-	516	516	-	516	-	553	(38)
621015 Water And Sewer	63	-	63	63	-	63	-	101	(39)
621020 Telephone	890	-	890	890	-	890	-	771	120
621025 Mobile Telephone	96	-	96	96	-	96	-	87	9
621030 Internet/Data Communications	38	-	38	38	-	38	-	26	12
625010 Non-Capital Building Imprvmts	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331
633010 Rent - Buildings	686	-	686	686	-	775	(88)	749	(62)
633015 Rent - Equipment	25	(315)	25	340	(315)	207	(182)	227	(203)
637005 Lease Payments - Non-Capital	-	-	-	-	-	-	-	10	(10)
639025 Other Professional Fees	1,265	-	1,265	1,265	-	1,265	-	725	540
639035 Contract Management Fee	-	-	-	-	-	-	-	0	(0)
639045 Contracted Labor/Projects	639	291	639	347	291	347	291	162	477
OTHER OPERATING EXPENSE 1	73	-	73	73	-	73	-	71	2
641005 Shop Crew And Deputy Small Tools	35	-	35	35	-	35	-	38	(3)
645005 Contract Hauling	38	-	38	38	-	38	-	33	5
OTHER OPERATING EXPENSE 2	508	88	796	420	377	420	88	1,082	(575)
657010 Notary Surety And Fidelity Bonds	-	-	-	-	-	-	-	0	(0)
663010 Council Overhead Cost	47	-	47	47	-	47	-	43	3
663015 Mayor Overhead Cost	206	-	206	206	-	206	-	157	49
663025 Auditor Overhead Cost	34	-	34	34	-	34	-	29	5
663030 District Attorney Overhead Cost	558	-	558	558	-	558	-	312	246
663040 Info Services Overhead Cost	378	-	378	378	-	378	-	310	68
663045 Purchasing Overhead Cost	41	-	41	41	-	41	-	23	18
663050 Human Resources Overhead Cost	67	-	67	67	-	67	-	73	(6)
663055 Govern Immunity Overhead Cost	6	-	6	6	-	6	-	6	(0)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	1	0
663070 Mayor Finance Overhead Cost	118	-	118	118	-	118	-	103	15
667005 Contributions	-	-	-	-	-	-	-	25	(25)
667095 Operations Underexpend	(948)	88	(659)	(1,036)	377	(1,036)	88	-	(948)
OTHER NONOPERATING EXPENSE	34	-	34	34	-	34	-	4	30
661010 Interest Expense	34	-	34	34	-	34	-	4	30
DEPRECIATION & LOSS ON SALE	132	-	132	132	-	132	-	46	86
669010 Depreciation	132	-	132	132	-	132	-	46	86
CAPITAL EXPENDITURES	1,111	891	1,360	220	1,140	1,584	(473)	1,377	(266)
673005 Purchase Of Land	-	-	-	-	-	-	-	248	(248)
677010 Dev In Prog-Software And Hardware	69	69	69	-	69	-	69	-	69
679005 Office Furn Equip Softwr>5000	1,427	823	1,427	603	823	1,591	(165)	1,128	298
679015 Autos And Trucks	-	-	-	-	-	85	(85)	-	-
679020 Machinery And Equipment	-	-	-	-	-	30	(30)	-	-
679095 Capital Underexpend	(508)	(125)	(259)	(383)	125	(623)	115	-	(508)
681015 Leases-Machnry And Equip	-	-	-	-	-	377	(377)	-	-
684015 Principal Payments-Equip Lease	123	123	123	-	123	123	-	-	123
INTERGOVERNMENTAL CHARGE	6	-	6	6	-	6	-	5	1
693010 Intrafund Charges	6	-	6	6	-	6	-	5	1
NON-OPERATING EXPENSE	276	10	276	266	10	276	-	277	(1)
LONG TERM DEBT	276	10	276	266	10	276	-	277	(1)
685003 Principal On Notes Payable	266	-	266	266	-	266	-	277	(11)
687002 Interest Exp-Leases (Debt Svc)	10	10	10	-	10	10	-	-	10
TRANSFERS OUT AND OTHER FINANCING US	664	664	-	-	-	626	38	623	41
OFU TRANSFERS OUT	664	664	-	-	-	626	38	623	41
770010 Ofu Transfers Out	664	664	-	-	-	626	38	623	41
BALANCE SHEET	3,878	3,878	278	-	278	4,101	(223)	-	3,878
BALANCE SHEET ACQUISITION	3,878	3,878	278	-	278	4,101	(223)	-	3,878
	3,878	3,878	278	-	278	4,101	(223)	-	3,878
BAL_SHT Balance Sheet Acquisition	278	278	278	-	278	238	40	-	278

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
CASH Beginning Cash	3,600	3,600	-	-	-	3,863	(263)	-	3,600

CORE MISSION

Salt Lake County Addressing is dedicated to working towards enhanced public safety, increased efficiency, and more effective government service by ensuring accurate addressing in Salt Lake County.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Addressing provides timely and accurate address information for internal and external agencies to support and enhance their services, such as, property tax collection, public utility connection, and public safety.				
• Increase regional address validation to improve quality and accuracy of addressing data.	2,138	30,000	9,657	15,057
• Reduce intersection coordinate data backlog to improve and quality and accuracy of addressing data	29,388	0	17,457	7,000
• Provide exceptional customer service to internal and external Addressing customers. (5 point rating)	0	0	4.79	4.85
• Work with VECC to validate centerline with address point data.	-	-	0.1%	35%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	581	7 1.1%	588	26 4.6%	608
REVENUE	8	(6) (68.8%)	3	(6) (68.8%)	3
COUNTY FUNDING	573	12 2.1%	585	32 5.6%	605
FTE	4.00	- 0.0%	4.00	- 0.0%	4.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Addressing Prgm	3	588	585	4.00	(6)	7	12	-	-	(41)	(41)	(0.50)
SUBTOTAL	3	588	585	4.00	(6)	7	12	-	-	(41)	(41)	(0.50)
TOTAL ADDRESSING	3	588	585	4.00	(6)	7	12	-	-	(41)	(41)	(0.50)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[15648]	REVENUE PROJECTION CHANGE	MSD Contract Revenue Reduction	-	5,500	5,500
MSD has terminated Addressing Services contract with Salt Lake County. As a result, we do not expect any future revenues from MSD. FUTURE YEARS ADJUSTMENT: 5,000						
3	[15649]	POLICY SIGNIFICANT BASE ADJUSTMENT	NEW REQUEST: Base Salary Adjustment	-	6,601	19,328
Base salary adjustment due to in-grade advancement, change in benefits including health insurance, and retirement. FUTURE YEARS ADJUSTMENT: 6,601						
4	[15681]	STRESS TEST REDUCTION	Addressing Services Operations	-	(5,087)	-
Postage - (\$450) Reduction in postage leaves our office with the possibility of not able to process notifications as per our ordinance states. Computer Supplies (\$237) - In June \$843 was reduced from this operating expense. Further reduction will not allow us to purchase necessary supplies to replace keyboards, mouse, battery backups. Computer & Components (\$2,000) - Reduction will leave our agencies without funds to replace computers or monitors. Our office largest asset are desktop computers. Addressing team members utilize their computers for GIS 8 hours of the day. Having timely replacements ensures they have working computers and monitors that they are able to view graphics. Small Equipment (\$400) - Reduction in Small Equipment would leave our office unable to replace or repair small repairs. Mobile & Telephone (\$2,000). In order to meet stress test amount, we'd need to disconnect telephone services which is necessary to communicate with our customers. These additional operating reductions will leave our office with \$1050.00 in our operating budget (excluding, Building Rent). Office365 maintenance fee for our office is approximate \$844.00, only leaving us over \$200.00 for other operating expenses.						
5	[15696]	STRESS TEST REDUCTION	Addressing Services Personnel	(0.50)	(35,670)	-
.50 FTE Reduction: A .50 FTE reduction will impact our work being completed in a timely manner. Data is shared with VECC, utility companies and tax offices. These agencies utilize our data to complete tasks within their workflows. Additionally, losing a partial FTE will impact coverage for our office.						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	5,500	5,500
TOTAL BASE BUDGET ADJUSTMENTS:				-	6,601	-
TOTAL STRESS TEST REDUCTIONS:				(0.50)	(40,757)	-

REVENUE AND EXPENDITURE DETAIL

Addressing

Funds Selected			Organizations Selected						
110 - GENERAL FUND			43600000 - ADDRESSING						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	605	32	585	573	12	573	32	526	79
REVENUE	3	(6)	3	8	(6)	8	(6)	32	(30)
OPERATING REVENUE	3	(6)	3	8	(6)	8	(6)	32	(30)
CHARGES FOR SERVICES	3	(6)	3	8	(6)	8	(6)	32	(30)
421005 Departmental Fees-External	-	-	-	-	-	-	-	1	(1)
423400 Interlocal Agreements	3	-	3	3	-	3	-	32	(29)
423405 Msd Contract Revenue	-	(6)	-	6	(6)	6	(6)	-	-
EXPENSE	608	26	588	581	7	581	26	559	49
OPERATING EXPENSE	608	26	588	581	7	581	26	559	49
EMPLOYEE COMPENSATION	455	26	435	429	7	429	26	414	41
601030 Permanent And Provisional	298	18	282	279	3	279	18	268	29
603005 Social Security Taxes	23	1	22	21	0	21	1	19	3
603025 Retirement Or Pension Contrib	55	3	52	52	0	52	3	49	5
603040 Ltd Contributions	1	0	1	1	(0)	1	0	1	0
603050 Health Insurance Premiums	69	3	69	66	3	66	3	66	3
603055 Employee Serv Res Fund Charges	4	-	4	4	-	4	-	4	0
603056 Opeb - Current Yr	6	-	6	6	-	6	-	6	(1)
MATERIALS AND SUPPLIES	29	-	29	29	-	29	(0)	27	2
607040 Facilities Management Charges	0	-	0	0	-	0	-	0	(0)
611015 Education And Training Serv/Supp	3	-	3	3	-	3	-	-	3
615005 Office Supplies	1	-	1	1	-	1	-	1	0
615015 Computer Supplies	1	-	1	1	-	1	-	-	1
615016 Computer Software Subscription	-	-	-	-	-	-	-	1	(1)
615025 Computer Components < 3000	2	-	2	2	-	2	-	2	0
615035 Small Equipment (Non-Computer)	0	-	0	0	-	0	-	0	0
615040 Postage	1	-	1	1	-	1	-	0	0
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
617015 Maintenance - Software	0	-	0	0	-	0	-	-	0
619025 Travel And Transportation	2	-	2	2	-	2	-	4	(2)
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	-	0
621020 Telephone	1	-	1	1	-	1	-	1	0
621025 Mobile Telephone	1	-	1	1	-	1	-	1	0
633010 Rent - Buildings	17	-	17	17	-	17	(0)	17	(0)
OTHER OPERATING EXPENSE 2	124	-	124	124	-	124	-	118	6
663010 Council Overhead Cost	2	-	2	2	-	2	-	2	(0)
663015 Mayor Overhead Cost	7	-	7	7	-	7	-	22	(15)
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	1	0
663030 District Attorney Overhead Cost	9	-	9	9	-	9	-	1	8
663040 Info Services Overhead Cost	105	-	105	105	-	105	-	85	20
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 Human Resources Overhead Cost	2	-	2	2	-	2	-	2	0
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	(0)
663070 Mayor Finance Overhead Cost	3	-	3	3	-	3	-	5	(2)
667095 Operations Underexpend	(6)	-	(6)	(6)	-	(6)	-	-	(6)

CORE MISSION

The mission of Salt Lake County Contracts and Procurement is to provide professional, efficient purchasing services and promote fair and open competition to attain the best value for the County.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
County Agencies and Suppliers are satisfied with all procurement services provided by Contracts and Procurement				
• Maintain customer service satisfaction that County agencies and vendors receive from Contracts and Procurement.	94%	94%	95%	95%
• Overall Purchase Card training program satisfaction. (discontinued)	-	-	98%	-
Contracts and Procurement processes are efficient, fair, lawful and transparent.				
• Maintain the number of procurements that need to be cancelled and re-solicited due to a protest or mistake in the procurement process.	1	0	0	0
The County evaluates and improves procurement processes continuously to gain efficiencies and better service.				
• Increase Pcard Place within MyFin training and satisfaction surveys.	-	-	78%	90%
• Increase satisfaction of all procurement trainings provided.	-	-	100%	95%
• Increase procurements practices that promote sustainable purchasing. (discontinued)	-	-	-	-

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	1,219	7 0.6%	1,226	21 1.7%	1,240
REVENUE	300	- 0.0%	300	- 0.0%	300
COUNTY FUNDING	919	7 0.8%	926	21 2.3%	940
FTE	10.00	- 0.0%	10.00	- 0.0%	10.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Contracts And Procurement Admin	300	340	40	2.00	-	8	8	-	-	(11)	(11)	-
Purchasing	-	710	710	6.00	-	(1)	(1)	-	-	(41)	(41)	(0.25)
Contracts	-	177	177	2.00	-	(0)	(0)	-	-	(1)	(1)	-
SUBTOTAL	300	1,226	926	10.00	-	7	7	-	-	(53)	(53)	(0.25)
TOTAL CONTRACTS AND PROCUREMENT	300	1,226	926	10.00	-	7	7	-	-	(53)	(53)	(0.25)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
	Request ID	Description				
1	[15731]	NEW REQUEST COVID-19 FUNDING CUTS RESTORATION REQUEST		-	7,250	7,250
		Computer & Components \$5,000 - We cut \$5,000 from our 2020 budget, which would leave us with being unable to replace any of our laptops. This will be an issue as we have eliminated the need for separate laptops for our responsibilities at the Emergency Operation Center and now wholly rely on our County-issued laptop for employees to fulfill our role.				
		Facility Management Charges \$1,000 - We cut all of our budget related to Facilities work orders for our suite. In 2020 we have not had any issues with this, as we have been working from home. In 2021 we will have need for some small amount set aside for anticipated work in our suite.				
		Membership & Subscription Fee \$1,250 - Contracts & Procurement has memberships with National Institute of Government Procurement (NIGP) as well as with NAPCP (Purchasing Card). These memberships are critical currently as our office has taken on Emergency roles within the County, as many of our peers have done around the country. Within NAPCP and NIGP our office is able to network with other professionals to identify best practices and anticipated procurement issues facing the rest of the nation during the pandemic.				
		FUTURE YEARS ADJUSTMENT: 7,250				
3	[15734]	STRESS TEST REDUCTION UNABLE TO SELF-FUND COVID-19 FUNDING CUTS RESTORATION REQUEST		-	(7,250)	-
		Computer & Components (\$5,000) - We cut \$5,000 from our 2020 budget, which would leave us with being unable to replace any of our laptops. This will be an issue as we have eliminated the need for separate laptops for our responsibilities at the Emergency Operation Center and now wholly rely on our County-issued laptop for employees to fulfill our role.				
		Facility Management Charges (\$1,000) - We cut all of our budget related to Facilities work orders for our suite. In 2020 we have not had any issues with this, as we have been working from home. In 2021 we will have need for some small amount set aside for anticipated work in our suite.				
		Membership & Subscription Fee (\$1,250) - Contracts & Procurement has memberships with National Institute of Government Procurement (NIGP) as well as with NAPCP (Purchasing Card). These memberships are critical currently as our office has taken on Emergency roles within the County, as many of our peers have done around the country. Within NAPCP and NIGP our office is able to network with other professionals to identify best practices and anticipated procurement issues facing the rest of the nation during the pandemic.				
4	[15682]	STRESS TEST REDUCTION Contracts Operations		-	(4,000)	-
		Elimination of e-Waste Recycle Program - (\$4,000). Contracts and Procurement has covered the cost for the entire County to pay for responsible E-Waste disposal, Centralizing this function allowed for greater control and oversight. In June, we cut E-Waste disposal from our budget, but these costs will only be passed down to County Agencies to pay for themselves. Issues may arise from divisions improperly disposing of electronics if they have a budget that wasn't anticipating these costs.				
5	[15706]	STRESS TEST REDUCTION Contracts Personnel		(0.25)	(41,937)	-
		Reduction of 0.25 FTE: This reduction would reduce an FTE by 0.25. Contracts & Procurements Office already has a very lean operation with 10 FTE managing the entire purchasing program. The County's purchasing demands are complex and ever growing especially in response to Covid-19. This 0.25 FTE reduction will hamper our ability to deliver timely services to County agencies when efficiency and timely service is expected.				
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		-	7,250	7,250
		TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
		TOTAL STRESS TEST REDUCTIONS:		(0.25)	(53,187)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			61000000 - CONTRACTS AND PROCUREMENT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	940	21	926	919	7	917	23	916	24
REVENUE	300	-	300	300	-	300	-	338	(38)
OPERATING REVENUE	300	-	300	300	-	300	-	338	(38)
CHARGES FOR SERVICES	300	-	300	300	-	300	-	338	(38)
439005 Refunds-Other	300	-	300	300	-	300	-	324	(24)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	14	(14)
EXPENSE	1,240	21	1,226	1,219	7	1,217	23	1,253	(13)
OPERATING EXPENSE	1,240	21	1,226	1,219	7	1,217	23	1,253	(13)
EMPLOYEE COMPENSATION	1,155	14	1,141	1,141	(0)	1,137	18	1,096	59
601020 Lump Sum Vacation Pay	1	-	1	1	-	1	-	-	1
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	763	11	752	752	-	752	11	717	46
601050 Temporary Seasonal Emergency	1	-	1	1	-	-	1	-	1
601065 Overtime	3	-	3	3	-	-	3	0	3
601095 Budgeted Pers Underexpend	(14)	-	(14)	(14)	-	(14)	-	-	(14)
603005 Social Security Taxes	58	1	57	57	(0)	57	1	52	6
603025 Retirement Or Pension Contrib	138	2	136	136	0	136	2	129	9
603040 Ltd Contributions	3	0	3	3	0	3	0	3	0
603045 Supplemental Retirement (401K)	1	(0)	1	1	(0)	1	(0)	1	(0)
603050 Health Insurance Premiums	154	(0)	154	154	(0)	154	(0)	155	(1)
603055 Employee Serv Res Fund Charges	22	-	22	22	-	22	-	9	13
603056 Opeb - Current Yr	25	-	25	25	-	25	-	29	(4)
MATERIALS AND SUPPLIES	109	7	109	102	7	104	5	142	(33)
607040 Facilities Management Charges	3	1	3	2	1	2	1	1	2
611005 Subscriptions And Memberships	7	1	7	6	1	6	1	5	2
611010 Physical Materials-Books	0	-	0	0	-	0	-	-	0
611015 Education And Training Serv/Supp	8	-	8	8	-	8	-	4	4
613005 Printing Charges	1	-	1	1	-	1	-	0	1
613010 Public Notices	3	-	3	3	-	3	-	2	0
615005 Office Supplies	4	-	4	4	-	4	-	7	(2)
615016 Computer Software Subscription	-	-	-	-	-	-	-	5	(5)
615020 Computer Software < 3000	2	-	2	2	-	2	-	0	2
615025 Computer Components < 3000	14	5	14	9	5	9	5	2	12
615035 Small Equipment (Non-Computer)	1	-	1	1	-	1	-	0	1
615040 Postage	0	-	0	0	-	0	-	0	0
615050 Meals And Refreshments	1	-	1	1	-	1	-	0	0
617005 Maintenance - Office Equip	2	-	2	2	-	2	-	2	0
619015 Mileage Allowance	0	-	0	0	-	0	-	0	0
619025 Travel And Transportation	7	-	7	7	-	7	-	10	(4)
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	0	1
621020 Telephone	4	-	4	4	-	4	-	6	(2)
621025 Mobile Telephone	2	-	2	2	-	2	-	2	(1)
633010 Rent - Buildings	49	-	49	49	-	52	(2)	52	(2)
639025 Other Professional Fees	-	-	-	-	-	-	-	43	(43)
OTHER OPERATING EXPENSE 1	11	-	11	11	-	11	-	7	3
645005 Contract Hauling	11	-	11	11	-	11	-	7	3
OTHER OPERATING EXPENSE 2	(35)	-	(35)	(35)	-	(35)	-	-	(35)
667095 Operations Underexpend	(35)	-	(35)	(35)	-	(35)	-	-	(35)
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	9	(9)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	9	(9)

CORE MISSION

Facilities Management provides oversight and leadership to ensure that Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
Fund 450 Capital Project Prioritization				
• Clear priorities for capital funding.	-	-	-	100%
Salt Lake County facilities strive to increase energy efficiency by implementing new energy efficient projects and providing energy consumption reporting to our customers.				
• Reduce the overall countywide consumption of electricity.	1,800,000	3,000,000	4,591,625	2,000,000
• Reduce the overall cost of natural gas countywide (\$).	1,900,000	1,500,000	1,385,941	0
• Increase energy management reporting (power and gas) for agencies.	1%	10%	50%	100%
Facilities Management has a clear structure for energy efficiency project funding with an ongoing pipeline of projects.				
• Increase energy management related funding options.	2	5	2	2

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	881	4 0.4%	884	7 0.8%	888
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	881	4 0.4%	884	7 0.8%	888
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	1,331 0.0%	1,331	1,331 0.0%	1,331
FTE	1.80	- 0.0%	1.80	- 0.0%	1.80

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Facilities Management Admin	-	(50)	(50)	-	-	-	-	-	-	-	-	-
Facilities Management Prgm	-	934	934	1.80	-	4	4	-	-	(48)	(48)	-
SUBTOTAL	-	884	884	1.80	-	4	4	-	-	(48)	(48)	-
Facilities Mgt Capital Projects Prgm	-	1,331	1,331	-	-	1,331	1,331	-	-	-	-	-
TOTAL FACILITIES MANAGEMENT	-	2,215	2,215	1.80	-	1,334	1,334	-	-	(48)	(48)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)						
	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
1	[17079]	POLICY SIGNIFICANT BASE ADJUSTMENT	Personnel Market/Equity Adjustment	-	3,573	3,573
		When our Energy Manager position went from time-limited to permanent we took the opportunity to do a compensation comparison and determined an equity adjustment was needed, therefore the salary recommendation came in with a slight increase.				
2	[16164]	STRESS TEST REDUCTION	Facilities Management Charges	-	(47,619)	-
		This reduction would reduce the amount of warranty work Facilities can offer their customers. In Facilities we have been working at improving our customer service and we will that giving some level of guaranty to our work is important to building and maintaining those relationships.				
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	-
		TOTAL BASE BUDGET ADJUSTMENTS:			-	3,573
		TOTAL STRESS TEST REDUCTIONS:			-	(47,619)
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
		(orgs with an asterisk in the expenditure & revenue summary by org/program table above)				
		TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:			-	1,330,605
		TOTAL STRESS TEST REDUCTIONS:			-	-

REVENUE AND EXPENDITURE DETAIL

Facilities Management

Funds Selected			Organizations Selected						
110 - GENERAL FUND			63100000 - FACILITIES MANAGEMENT						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	888	7	884	881	4	881	7	534	354
REVENUE	-	-	-	-	-	-	-	136	(136)
OPERATING REVENUE	-	-	-	-	-	-	-	136	(136)
CHARGES FOR SERVICES	-	-	-	-	-	-	-	136	(136)
424000 Local Revenue Contracts	-	-	-	-	-	-	-	94	(94)
439005 Refunds-Other	-	-	-	-	-	-	-	42	(42)
EXPENSE	888	7	884	881	4	881	7	671	218
OPERATING EXPENSE	888	7	884	881	4	881	7	671	218
EMPLOYEE COMPENSATION	248	7	244	241	4	241	7	235	14
601030 Permanent And Provisional	179	84	178	95	83	95	84	93	86
601040 Time Limited Employees	2	(78)	-	80	(80)	80	(78)	78	(76)
603005 Social Security Taxes	14	0	14	13	0	13	0	13	1
603025 Retirement Or Pension Contrib	31	1	31	30	1	30	1	29	2
603040 Ltd Contributions	1	0	1	1	0	1	0	1	0
603045 Supplemental Retirement (401K)	1	(0)	1	1	(0)	1	(0)	1	(0)
603050 Health Insurance Premiums	19	0	19	19	0	19	0	19	1
603055 Employee Serv Res Fund Charges	2	-	2	2	-	2	-	2	(1)
MATERIALS AND SUPPLIES	133	-	133	133	-	133	-	60	72
607015 Maintenance - Buildings	-	-	-	-	-	-	-	22	(22)
607040 Facilities Management Charges	125	-	125	125	-	125	-	33	92
609010 Clothing Provisions	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	-	-	-	-	-	-	-	0	(0)
611010 Physical Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	-	-	-	-	-	-	-	0	(0)
611040 Education Materials	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	-	-	-	-	-	-	-	1	(1)
615016 Computer Software Subscription	-	-	-	-	-	-	-	0	(0)
615020 Computer Software < 3000	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	-	-	-	-	-	-	-	0	(0)
621025 Mobile Telephone	-	-	-	-	-	-	-	1	(1)
639025 Other Professional Fees	8	-	8	8	-	8	-	2	5
OTHER OPERATING EXPENSE 2	508	-	508	508	-	508	-	376	132
663010 Council Overhead Cost	1	-	1	1	-	1	-	1	(0)
663015 Mayor Overhead Cost	5	-	5	5	-	5	-	7	(3)
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	1	(0)
663030 District Attorney Overhead Cost	540	-	540	540	-	540	-	311	229
663040 Info Services Overhead Cost	8	-	8	8	-	8	-	22	(14)
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	1	(1)
663050 Human Resources Overhead Cost	1	-	1	1	-	1	-	3	(2)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663060 Records Managmnt Overhead Cost	-	-	-	-	-	-	-	0	(0)
663070 Mayor Finance Overhead Cost	2	-	2	2	-	2	-	4	(2)
667005 Contributions	-	-	-	-	-	-	-	25	(25)
667095 Operations Underexpend	(50)	-	(50)	(50)	-	(50)	-	-	(50)

REVENUE AND EXPENDITURE DETAIL

Facilities Management

Funds Selected			Organizations Selected						
110 - GENERAL FUND			63109900 - FACILITIES MANAGEMENT CAPITAL PROJECTS						

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331
EXPENSE	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331
OPERATING EXPENSE	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331
MATERIALS AND SUPPLIES	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331
625010 - Non-Capital Building Imprvmnts	1,331	1,331	1,331	-	1,331	15	1,315	-	1,331

CORE MISSION

Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
In partnership with our customers', crew members, fellow-tradesmen and the community for which we work, we complete exceptional work in a timely manner. Through respectful attitudes, words and actions, we foster an environment of positivity, honesty, fairness and equality wherein each individual feels safe, valued and respected.				
• Increase the number of Service Level Agreements (SLAs) in place with our County customers.	3	15	3	15
• Increase the percentage of agency customers who receive BI generated maintenance and capital reports.	-	100%	-	100%
• Maintain engagement with major facilities services customers through quarterly meetings.	0	4	1	4
• Measure customer satisfaction for all our trades/services.	-	-	-	80%
Salt Lake County is a safe place to work				
• Increase the percentage of Facilities Services employees who have received the proper safety training and have the proper safety equipment/personal protective equipment for their duties.	-	100%	-	100%
• Measure and identify safety requirements and publish safety procedures for facilities trades groups.	-	100%	60%	-

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	11,224	51 0.5%	11,275	141 1.3%	11,365
REVENUE	11,571	- 0.0%	11,571	- 0.0%	11,571
COUNTY FUNDING	(348)	51 (14.8%)	(296)	141 (40.5%)	(207)
FTE	72.20	1.00 1.4%	73.20	1.00 1.4%	73.20

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Facilities Services Prgm	-	(137)	(137)	-	-	183	183	-	-	(115)	(115)	-
Facilities Services Admin	171	769	598	6.20	-	(36)	(36)	-	-	(8)	(8)	-
Carpentry	1,428	1,394	(34)	10.00	-	(36)	(36)	-	-	(132)	(132)	(2.00)
Electrical	3,713	3,549	(163)	17.00	-	(19)	(19)	-	-	(152)	(152)	(2.00)
Facilities Services	548	844	296	10.00	-	16	16	1.00	-	(53)	(53)	(1.00)
Hvac	3,312	2,566	(746)	17.00	-	(32)	(32)	-	-	(101)	(101)	(1.00)
Locksmith	358	238	(120)	1.00	-	(0)	(0)	-	-	-	-	-
Plumbing	980	923	(57)	6.00	-	(2)	(2)	-	-	-	-	-
Project Management	640	764	124	5.00	-	(21)	(21)	-	-	-	-	-
Printing	422	364	(58)	1.00	-	(0)	(0)	-	-	-	-	-
SUBTOTAL	11,571	11,275	(296)	73.20	-	51	51	1.00	-	(560)	(560)	(6.00)
TOTAL FACILITIES SERVICES	11,571	11,275	(296)	73.20	-	51	51	1.00	-	(560)	(560)	(6.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[20438] NEW REQUEST FTE Transfer In 2020 we had one member of our labor crew that was in the Government Center department. Through a personnel adjustment we moved this FTE into Facilities Services, with the rest of their team, and because of the vacancies we did not request the budget to move with the FTE. This adjustment will reduce the Government Center personnel and increase Facilities Services personnel.	1.00	51,400	52,066
2	[17085] STRESS TEST REDUCTION Facilities Services Operation Reduction This reduction comes from our other professional fees, we have been using this budget to hire safety experts to help us identify and create safety plans for our various trades. We have made progress with the creation of the safety plans but the next step is to implement them and ensure all of our staff are trained, and that the trainings are repeated at the correct intervals. Without this budget we would have to wait until we had an internal resource that was able to complete this work.	-	(7,864)	-
3	[17077] STRESS TEST REDUCTION Facilities Services Personnel Reduction Reduce Facilities personnel in Electrical, HVAC, Carpenter and Labor trades. These position have historically taken many months to fill and without them we would have additional challenges to keeping up with the typical demand at county buildings. It also would be likely that some maintenance would have to be deferred thus increasing the County's already high deferred maintenance.	(6.00)	(437,248)	-
	[20467] STRESS TEST REDUCTION Future Year Capital Budget Adjustment As part of the June budget adjustment we were asked to reduce our budget to help cover the unforeseen costs of the COVID pandemic. We reduced our capital budget by \$115,000 leaving it at zero. We also erroneously entered a future year adjustment by the same amount, so this technical adjustment is to bring our 2021 capital budget back up to zero.	-	(115,000)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	1.00	51,400	52,066
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	(6.00)	(560,112)	-

REVENUE AND EXPENDITURE DETAIL

Facilities Services

Funds Selected			Organizations Selected						
650 - FACILITIES SERVICES FUND			63000000 - FACILITIES SERVICES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(207)	141	(296)	(348)	51	(374)	167	1,692	(1,898)
REVENUE	11,580	-	11,580	11,580	-	11,710	(130)	8,761	2,820
NON-OPERATING REVENUE	9	-	9	9	-	9	-	78	(69)
INVESTMENT EARNINGS	9	-	9	9	-	9	-	78	(69)
429005 Interest - Time Deposits	9	-	9	9	-	9	-	78	(69)
OPERATING REVENUE	11,571	-	11,571	11,571	-	11,641	(70)	8,682	2,890
CHARGES FOR SERVICES	108	-	108	108	-	178	(70)	575	(467)
421100 Printing Services	30	-	30	30	-	30	-	-	30
421105 Facilities Management Services	8	-	8	8	-	8	-	-	8
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	387	(387)
423000 Local Government Contracts	-	-	-	-	-	-	-	186	(186)
423005 Misc Intergovernmental Revenue	22	-	22	22	-	22	-	-	22
423055 Fire Authority (Hist)	-	-	-	-	-	43	(43)	-	-
423060 Child Museum (Hist)	-	-	-	-	-	15	(15)	-	-
423065 Unified Police Department (Hist)	-	-	-	-	-	12	(12)	-	-
427010 Rental Income	48	-	48	48	-	48	-	-	48
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	2	(2)
INTER/INTRA FUND REVENUES	11,463	-	11,463	11,463	-	11,463	-	8,106	3,357
431160 Interfund Revenue	11,463	-	11,463	11,463	-	11,463	-	6,791	4,672
433100 Intrafund Revenue	-	-	-	-	-	-	-	1,315	(1,315)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	60	(60)	1	(1)
OFS TRANSFERS IN	-	-	-	-	-	60	(60)	-	-
720005 Ofs Transfers In	-	-	-	-	-	60	(60)	-	-
OFS - OTHER	-	-	-	-	-	-	-	1	(1)
730005 Ofs Other	-	-	-	-	-	-	-	1	(1)
EXPENSE	11,365	141	11,275	11,224	51	11,271	94	10,373	992
OPERATING EXPENSE	11,365	141	11,275	11,224	51	11,267	97	10,373	992
COST OF GOODS SOLD	2,842	-	2,842	2,842	-	2,842	-	2,934	(92)
501030 Pass-Thru Janitorial Supplies	3	-	3	3	-	3	-	4	(1)
501040 Pass-Thru Maint - Buildings	2,042	-	2,042	2,042	-	2,042	-	1,986	56
501045 Pass-Thru Consumable Parts	3	-	3	3	-	3	-	9	(6)
501050 Pass-Thru Maint Plumb Htg And Ac	742	-	742	742	-	742	-	912	(170)
502000 Cost Of Services Sold-Sublet	52	-	52	52	-	52	-	23	29
EMPLOYEE COMPENSATION	7,115	141	7,026	6,975	51	6,954	162	6,102	1,013
601020 Lump Sum Vacation Pay	43	-	43	43	-	43	-	10	33
601025 Lump Sum Sick Pay	14	-	14	14	-	14	-	0	13
601030 Permanent And Provisional	4,260	(40)	4,188	4,300	(111)	4,300	(40)	3,523	736
601045 Compensated Absence	24	-	24	24	-	24	-	60	(37)
601050 Temporary Seasonal Emergency	178	-	178	178	-	178	-	84	94
601065 Overtime	61	-	61	61	-	61	-	13	48
601095 Budgeted Pers Underexpend	(59)	183	(59)	(241)	183	(262)	203	-	(59)
603005 Social Security Taxes	326	(3)	320	329	(9)	329	(3)	266	60
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	225	(225)
603025 Retirement Or Pension Contrib	680	8	666	672	(6)	672	8	564	117
603040 Ltd Contributions	16	(0)	15	16	(0)	16	(0)	13	3
603045 Supplemental Retirement (401K)	62	3	64	60	4	60	3	55	7
603050 Health Insurance Premiums	1,075	(9)	1,075	1,084	(9)	1,084	(9)	833	242
603055 Employee Serv Res Fund Charges	222	-	222	222	-	222	-	341	(119)
603056 Opeb - Current Yr	62	-	62	62	-	62	-	75	(12)
603075 Opeb - Underfunded Arc	153	-	153	153	-	153	-	40	113
605015 Employee Parking	-	-	-	-	-	-	-	0	(0)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	817	-	817	817	-	882	(64)	816	2

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
607005 Janitorial Supplies And Service	-	-	-	-	-	-	-	(1)	1
607040 Facilities Management Charges	13	-	13	13	-	13	-	18	(5)
609010 Clothing Provisions	18	-	18	18	-	18	-	11	7
609030 Medical Supplies	-	-	-	-	-	-	-	1	(1)
609035 Safety Supplies	1	-	1	1	-	1	-	1	(1)
611005 Subscriptions And Memberships	9	-	9	9	-	9	-	1	8
611010 Physical Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	19	-	19	19	-	19	-	10	9
611026 Digital Materials-Audio/Visual	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	1	-	1	1	-	1	-	1	(0)
613015 Printing Supplies	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	14	-	14	14	-	14	-	9	5
615015 Computer Supplies	-	-	-	-	-	-	-	0	(0)
615016 Computer Software Subscription	-	-	-	-	-	-	-	4	(4)
615020 Computer Software < 3000	6	-	6	6	-	6	-	2	4
615025 Computer Components < 3000	38	-	38	38	-	38	-	11	26
615035 Small Equipment (Non-Computer)	-	-	-	-	-	-	-	7	(7)
615040 Postage	9	-	9	9	-	9	-	6	3
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	2	-	2	2	-	2	-	1	1
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	3	-	3	3	-	3	-	2	1
617010 Maint - Machinery And Equip	17	-	17	17	-	17	-	12	5
617015 Maintenance - Software	44	-	44	44	-	44	-	83	(39)
617035 Maint - Autos And Equip-Fleet	60	-	60	60	-	60	-	88	(28)
619005 Gasoline Diesel Oil And Grease	66	-	66	66	-	66	-	56	10
619015 Mileage Allowance	8	-	8	8	-	8	-	8	0
619025 Travel And Transportation	4	-	4	4	-	4	-	0	4
619045 Vehicle Replacement Charges	101	-	101	101	-	101	-	91	10
621005 Heat And Fuel	12	-	12	12	-	12	-	11	1
621010 Light And Power	14	-	14	14	-	14	-	18	(4)
621015 Water And Sewer	3	-	3	3	-	3	-	2	1
621020 Telephone	14	-	14	14	-	14	-	16	(2)
621025 Mobile Telephone	40	-	40	40	-	40	-	40	0
633010 Rent - Buildings	230	-	230	230	-	295	(64)	295	(64)
633015 Rent - Equipment	24	-	24	24	-	24	-	-	24
637005 Lease Payments - Non-Capital	-	-	-	-	-	-	-	10	(10)
639025 Other Professional Fees	50	-	50	50	-	50	-	1	49
OTHER OPERATING EXPENSE 1	34	-	34	34	-	34	-	38	(4)
641005 Shop Crew And Deputy Small Tools	34	-	34	34	-	34	-	38	(4)
OTHER OPERATING EXPENSE 2	539	-	539	539	-	539	-	481	58
663010 Council Overhead Cost	28	-	28	28	-	28	-	25	3
663015 Mayor Overhead Cost	117	-	117	117	-	117	-	77	39
663025 Auditor Overhead Cost	20	-	20	20	-	20	-	17	3
663040 Info Services Overhead Cost	225	-	225	225	-	225	-	183	42
663045 Purchasing Overhead Cost	80	-	80	80	-	80	-	55	25
663050 Human Resources Overhead Cost	60	-	60	60	-	60	-	61	(2)
663055 Govern Immunity Overhead Cost	4	-	4	4	-	4	-	4	(1)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	1	0
663070 Mayor Finance Overhead Cost	83	-	83	83	-	83	-	57	26
667005 Contributions	-	-	-	-	-	-	-	(0)	0
667095 Operations Underexpend	(78)	-	(78)	(78)	-	(78)	-	-	(78)
DEPRECIATION & LOSS ON SALE	17	-	17	17	-	17	-	3	14
669010 Depreciation	17	-	17	17	-	17	-	3	14
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	-	-
679015 Autos And Trucks	-	-	-	-	-	85	(85)	-	-
679020 Machinery And Equipment	-	-	-	-	-	30	(30)	-	-
679095 Capital Underexpend	-	-	-	-	-	(115)	115	-	-
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	4	(4)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	4	(4)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	4	(4)	-	-
BALANCE SHEET	3,600	3,600	-	-	-	3,863	(263)	-	3,600

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
BALANCE SHEET ACQUISITION	3,600	3,600	-	-	-	3,863	(263)	-	3,600
	3,600	3,600	-	-	-	3,863	(263)	-	3,600
CASH Beginning Cash	3,600	3,600	-	-	-	3,863	(263)	-	3,600

CORE MISSION

The Salt Lake County Government Center provides centralized amenities to Salt Lake County residents that include elected mandates. The Government Center staff takes pride in providing support services to Salt Lake County citizens and the agencies that serve them.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Government Center operations provide a safe and clean government building to its tenants and the public.				
• Measure available remodel design implementation for the county agencies.	-	-	-	90%
• Measure customers' satisfaction with tenant services (janitorial, courier, grounds, parking etc.) at the government center.	-	-	-	80%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	4,011	(52) (1.3%)	3,959	(51) (1.3%)	3,961
REVENUE	5,532	- 0.0%	5,532	- 0.0%	5,532
COUNTY FUNDING	(1,521)	(52) 3.4%	(1,573)	(51) 3.3%	(1,572)
FTE	3.00	(1.00) (33.3%)	2.00	(1.00) (33.3%)	2.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Government Center Ops Admin	-	(175)	(175)	-	-	-	-	-	-	-	-	-
Courier/mail Room	554	588	34	1.00	-	(1)	(1)	-	-	-	-	-
Government Center Operations Prgm	4,978	3,547	(1,432)	1.00	-	(51)	(51)	(1.00)	-	(31)	(31)	-
SUBTOTAL	5,532	3,959	(1,573)	2.00	-	(52)	(52)	(1.00)	-	(31)	(31)	-
TOTAL GOVERNMENT CENTER OPERATIONS	5,532	3,959	(1,573)	2.00	-	(52)	(52)	(1.00)	-	(31)	(31)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[20438]	NEW REQUEST	FTE Transfer	(1.00)	(51,400)	(52,066)
<p>In 2020 we had one member of our labor crew that was in the Government Center department. Through a personnel adjustment we moved this FTE into Facilities Services, with the rest of their team, and because of the vacancies we did not request the budget to move with the FTE. This adjustment will reduce the Government Center personnel and increase Facilities Services personnel.</p>						
2	[17084]	NEW REQUEST	Request to Purchase Sweeper ***Balance Sheet Purchase*** \$40,000	-	-	-
<p>This request is for \$40k from fund balance to balance sheet purchase. Our previous grounds sweeper is from 1986 and is no longer working. Need a new sweeper to maintain the Government Center grounds. Without the sweeper this year we have had to invest more man power into keeping the grounds, requiring employees to work outside later into the heat of the day. Without the sweeper it takes about 60 hours/week to maintain the grounds and with the sweeper it takes about 10 hours. Areas that are impacted are: tree trimming, planting flowers, removing dead bushes, removing weeds, and other customer requests. Previous approval was received for purchase from operating funds, but it needs to be from the balance sheet.</p> <p>Balance Sheet Acquisition: \$40,000</p>						
3	[16165]	STRESS TEST REDUCTION	Government Center Charges	-	(30,859)	-
<p>This request would reduce the amount of maintenance and repairs done at the Government Center. The buildings are getting older and there are many maintenance projects that have been deferred. If we lost this budget we would have to continue to defer maintenance projects and focus on repairs.</p>						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				(1.00)	(51,400)	(52,066)
TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	(30,859)	-

Funds Selected			Organizations Selected						
650 - FACILITIES SERVICES FUND			69000000 - GOVERNMENT CENTER OPERATIONS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(1,572)	(51)	(1,573)	(1,521)	(52)	(1,521)	(51)	(1,506)	(65)
REVENUE	5,532	-	5,532	5,532	-	5,532	-	4,846	687
OPERATING REVENUE	5,532	-	5,532	5,532	-	5,532	-	4,846	687
CHARGES FOR SERVICES	154	-	154	154	-	154	-	109	44
421105 Facilities Management Services	50	-	50	50	-	50	-	-	50
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	3	(3)
423000 Local Government Contracts	-	-	-	-	-	-	-	25	(25)
427010 Rental Income	75	-	75	75	-	75	-	55	20
427040 Commissions	-	-	-	-	-	-	-	0	(0)
427045 Concessions	29	-	29	29	-	29	-	27	2
INTER/INTRA FUND REVENUES	5,379	-	5,379	5,379	-	5,379	-	4,736	642
431160 Interfund Revenue	4,979	-	4,979	4,979	-	4,979	-	4,350	628
433100 Intrafund Revenue	400	-	400	400	-	400	-	386	14
EXPENSE	4,625	613	3,959	4,011	(52)	4,634	(10)	3,962	662
OPERATING EXPENSE	3,961	(51)	3,959	4,011	(52)	4,012	(51)	3,339	621
COST OF GOODS SOLD	500	-	500	500	-	500	-	427	73
501055 Pass-Thru Postage	500	-	500	500	-	500	-	427	73
EMPLOYEE COMPENSATION	123	(50)	121	173	(51)	173	(50)	179	(56)
601020 Lump Sum Vacation Pay	1	-	1	1	-	1	-	-	1
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	78	(34)	77	112	(35)	112	(34)	108	(31)
601045 Compensated Absence	-	-	-	-	-	-	-	2	(2)
601050 Temporary Seasonal Emergency	0	-	0	0	-	0	-	6	(5)
601065 Overtime	-	-	-	-	-	-	-	0	(0)
603005 Social Security Taxes	6	(3)	6	9	(3)	9	(3)	8	(2)
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	6	(6)
603025 Retirement Or Pension Contrib	13	(6)	13	19	(6)	19	(6)	19	(6)
603040 Ltd Contributions	0	(0)	0	0	(0)	0	(0)	0	(0)
603045 Supplemental Retirement (401K)	0	(0)	0	0	(0)	0	(0)	0	(0)
603050 Health Insurance Premiums	14	(7)	14	21	(7)	21	(7)	21	(7)
603055 Employee Serv Res Fund Charges	3	-	3	3	-	3	-	3	(0)
603056 Opeb - Current Yr	1	-	1	1	-	1	-	3	(2)
603075 Opeb - Underfunded Arc	5	-	5	5	-	5	-	2	3
MATERIALS AND SUPPLIES	3,359	(1)	3,359	3,360	(1)	3,360	(1)	2,620	739
607005 Janitorial Supplies And Service	500	-	500	500	-	500	-	388	112
607010 Maintenance - Grounds	30	-	30	30	-	30	-	50	(20)
607015 Maintenance - Buildings	125	-	125	125	-	125	-	91	34
607030 Maintenance - Other	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	1,985	(1)	1,985	1,986	(1)	1,986	(1)	1,299	687
609010 Clothing Provisions	1	-	1	1	-	1	-	0	0
609030 Medical Supplies	-	-	-	-	-	-	-	0	(0)
609035 Safety Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	9	-	9	9	-	9	-	8	1
611015 Education And Training Serv/Supp	-	-	-	-	-	-	-	1	(1)
611026 Digital Materials-Audio/Visual	-	-	-	-	-	-	-	1	(1)
613005 Printing Charges	5	-	5	5	-	5	-	4	1
615005 Office Supplies	2	-	2	2	-	2	-	2	0
615025 Computer Components < 3000	5	-	5	5	-	5	-	3	2
615035 Small Equipment (Non-Computer)	3	-	3	3	-	3	-	26	(23)
615040 Postage	2	-	2	2	-	2	-	1	0
617005 Maintenance - Office Equip	-	-	-	-	-	-	-	0	(0)
617010 Maint - Machinery And Equip	1	-	1	1	-	1	-	3	(2)
617035 Maint - Autos And Equip-Fleet	16	-	16	16	-	16	-	10	6
619005 Gasoline Diesel Oil And Grease	1	-	1	1	-	1	-	1	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
619025 Travel And Transportation	-	-	-	-	-	-	-	0	(0)
619045 Vehicle Replacement Charges	8	-	8	8	-	8	-	4	4
621005 Heat And Fuel	100	-	100	100	-	100	-	96	4
621010 Light And Power	502	-	502	502	-	502	-	532	(30)
621015 Water And Sewer	60	-	60	60	-	60	-	92	(32)
621020 Telephone	-	-	-	-	-	-	-	1	(1)
621025 Mobile Telephone	1	-	1	1	-	1	-	1	(0)
621030 Internet/Data Communications	-	-	-	-	-	-	-	0	(0)
633010 Rent - Buildings	5	-	5	5	-	5	(0)	5	(0)
633015 Rent - Equipment	1	-	1	1	-	1	-	-	1
639025 Other Professional Fees	-	-	-	-	-	-	-	0	(0)
OTHER OPERATING EXPENSE 1	23	-	23	23	-	23	-	22	1
641005 Shop Crew And Deputy Small Tools	1	-	1	1	-	1	-	0	1
645005 Contract Hauling	22	-	22	22	-	22	-	22	-
OTHER OPERATING EXPENSE 2	(59)	-	(59)	(59)	-	(59)	-	91	(150)
663010 Council Overhead Cost	11	-	11	11	-	11	-	11	(0)
663015 Mayor Overhead Cost	51	-	51	51	-	51	-	39	12
663025 Auditor Overhead Cost	8	-	8	8	-	8	-	7	1
663030 District Attorney Overhead Cost	9	-	9	9	-	9	-	-	9
663040 Info Services Overhead Cost	18	-	18	18	-	18	-	9	9
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	0	(0)
663050 Human Resources Overhead Cost	2	-	2	2	-	2	-	4	(3)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	(0)
663070 Mayor Finance Overhead Cost	17	-	17	17	-	17	-	19	(2)
667005 Contributions	-	-	-	-	-	-	-	0	(0)
667095 Operations Underexpend	(175)	-	(175)	(175)	-	(175)	-	-	(175)
DEPRECIATION & LOSS ON SALE	15	-	15	15	-	15	-	-	15
669010 Depreciation	15	-	15	15	-	15	-	-	15
TRANSFERS OUT AND OTHER FINANCING US	664	664	-	-	-	623	41	623	41
OFU TRANSFERS OUT	664	664	-	-	-	623	41	623	41
770010 Ofu Transfers Out	664	664	-	-	-	623	41	623	41
BALANCE SHEET	40	40	40	-	40	-	40	-	40
BALANCE SHEET ACQUISITION	40	40	40	-	40	-	40	-	40
	40	40	40	-	40	-	40	-	40
BAL_SHT Balance Sheet Acquisition	40	40	40	-	40	-	40	-	40

CORE MISSION

Our mission is to better the lives of Salt Lake County government and residents through technology.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
IT is a customer focused organization.				
• Maintain the number of visits at one per agency (40) at least one time per quarter. At least quarterly the BTPs will report to the CIO and ADs on agency issues and future needs.	90.9%	90%	85%	90%
• Maintain customer satisfaction level.	95.67%	95%	97.6%	95%
IT supports strategic innovation.				
• Maintain alignment of closed projects that meet division goal of Collaboration, Integration and Insight strategy pillars.	96.54%	95%	100%	95%
• Increase number of projects that add new business value and require less than 30 days and 40 hours to complete.	55	65	65	70
IT provides services that enable organizational agility and resilience.				
• Reduce the number of unplanned outages.	0	60	19	54
• Increase the percentage of projects that utilize agile-type (adaptive) methodologies.	-	60%	60%	80%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	21,375	1,806 8.4%	23,181	1,162 5.4%	22,537	
REVENUE	1,267	(100) (7.9%)	1,167	(100) (7.9%)	1,167	
COUNTY FUNDING	20,108	1,906 9.5%	22,014	1,262 6.3%	21,370	
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	1,078 0.0%	1,078	953 0.0%	953	
FTE	103.75	1.00 1.0%	104.75	1.00 1.0%	104.75	

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Information Svcs Prgm	(100)	(20)	80	-	(100)	0	100	-	100	(0)	(100)	-
General Administration	1,217	1,954	737	6.75	-	75	75	1.00	-	(84)	(84)	(1.00)
Enterprise Architect	-	379	379	2.00	-	151	151	-	-	(124)	(124)	-
Enterprise Admin	50	5,424	5,374	18.00	-	130	130	-	-	(435)	(435)	(1.00)
Security Admin	-	1,988	1,988	8.00	-	140	140	-	-	(242)	(242)	-
Solutions Admin	-	9,767	9,767	41.00	-	1,135	1,135	-	-	(1,432)	(1,432)	-
Professional Svcs Admin	-	2,038	2,038	14.00	-	167	167	-	-	(150)	(150)	-
Service Desk Admin	-	1,121	1,121	11.00	-	4	4	-	-	-	-	-
Communications Admin	-	530	530	4.00	-	5	5	-	-	-	-	-
SUBTOTAL	1,167	23,181	22,014	104.75	(100)	1,806	1,906	1.00	100	(2,468)	(2,568)	(2.00)
Information Svcs Capital Proj	-	1,078	1,078	-	-	1,078	1,078	-	-	(349)	(349)	-
TOTAL INFORMATION TECHNOLOGY	1,167	24,259	23,092	104.75	(100)	2,884	2,984	1.00	100	(2,816)	(2,916)	(2.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15908] REVENUE PROJECTION CHANGE Operating Revenue True-up Our customers have reduced the demand for services during the current year which has caused a corresponding reduction in revenue. The reduction in demand is primarily due to cleaning up active directory accounts and streamlining billing data.	-	100,000	100,000
7	[15909] NEW REQUEST Tax Modernization Program The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is in year two of a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. This includes restoring funding for a Time Limited Systems Analyst position (\$119,402) that was part of the COVID cuts in June 2020. FUTURE YEARS ADJUSTMENT: -191,361	-	310,763	310,763
8	[15912] NEW REQUEST Hardware and Software Maintenance Increases General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IT to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year.	-	119,092	119,092
9	[15915] NEW REQUEST Mainframe Virtual Tape Library Salt Lake County's Mainframe primarily supports the Tax system. The data must be backed up and restored in the event of a system crash. Additionally, this tool allows for regular access to data and to meet the statutory needs to maintain the data in perpetuity.	-	100,000	100,000
10	[15917] NEW REQUEST Static Code Analysis Tool Salt Lake County needs a way to review the security of our in-house applications on demand and in a scalable manner. Application security testing tools could be an option to identify and report security flaws within our applications.	-	50,443	50,443
11	[15921] NEW REQUEST Restore Funding for Other Professional Fees - Knowledge Services Restore Funding for Other Professional Fees - Knowledge Services - This is a restoration of COVID cuts. Would be unable to fund all of the current contractors. These contractors are critical to complete projects and meet County-wide objectives. The projects include development of the new Tax System, Sire to SharePoint migration, and many other projects that rely on SharePoint integration.	-	75,000	75,000
12	[15949] NEW REQUEST Fiscal Coordinator Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position.	1.00	82,393	82,392

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
13	[15929]	NEW REQUEST	Application Monitoring Tool	-	100,000	100,000
	"Application Monitoring Tool: Salt Lake County does not have a solution in place that will monitor applications across the agency. This leads to longer than necessary downtimes as IT teams search for the root causes of issues and outages"					
14	[15930]	NEW REQUEST	Right Sizing MS Licensing Productivity Tools	-	116,337	116,337
	"Right Sizing MS Licensing Productivity Tools: Having all County employees and other users on an up-to-date and consistent suite of productivity tools allows for additional features and capabilities to be enabled, including some citizen facing systems. Having all County agencies using the same set of tools greatly enhances the efficiency and effectiveness of collaboration between agencies. As more and more agencies are working remotely there have been challenges with automating workflows between Outlook and other tools. Electronic signatures are a good example of this. Without access to SharePoint many employees are turning to a wide variety of other tools making it difficult for IT to support their efforts, since we cannot be experts on everything."					
15	[15931]	NEW REQUEST	Restore Funding for QA Senior Engineer Position	-	119,402	-
	"Request to restore funding for Vacant QA Senior Engineer Position (Grade 16T) 12 months. It is vital to have proper processes and testing of solutions to reduce costs of corrections and maintainance especially with the growing need around developing and deploying software in an automated manner (e.g. in the Tax system). "					
16	[15932]	NEW REQUEST	Restore Funding for Vacant Business Technology Partner Position	-	140,274	-
	"Restore Funding for Vacant Business Technology Partner Position (Grade 19T) 10 months This position is critical in our department for continual agile development to meet new technology needs for the County. These needs vary from SharePoint to Business Analysis to development."					
17	[15933]	NEW REQUEST	Restore Funding for Vacant GIS Analyst Position	-	119,402	-
	"Restore Funding for Vacant GIS Analyst Position (Grade 16T) 12 months The GIS Analyst position 16 is intended to be reclassified to a SharePoint Developer grade 16. The SharePoint Developer is an essential role in the continued development of SharePoint as a tool that is in currently in high demand. "					
18	[15935]	NEW REQUEST	Restore Funding for Security Risk Assessment	-	75,000	-
	Restore Funding for Other Professional Fees - Security Risk Assessment - The Information Technology Division was given an on-going budget adjustment by the County Council in 2015. The Council allocated \$75,000.00 t to provide for an independent review of the County's information security program. The review was to be completed on an annual basis. I new 5-year contract was established with VLSM to provide this review. The IT Security Team is funded for 2020 from money expended in 2019.					
19	[15936]	NEW REQUEST	PeopleSoft Source Control	-	50,000	-
	" PeopleSoft Source Control: Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made, and if necessary, roll any changes back."					
20	[15937]	NEW REQUEST	Restore Funding for MS Premier Support	-	70,000	-
	Maintenance Software - Infrastructure MS Premier Support - Would not be able to request proactive or reactive support from Microsoft.					
21	[15938]	NEW REQUEST	Restore Funding for Vacant Senior Business Analyst position	-	139,031	-
	"Restore Funding for Vacant Senior Business Analyst Position (Grade 17T) 12 months The intent with this position is to reclass it as a programmer/analyst to help with the PeopleSoft team's backlog that is currently growing. Filling this position would also free up time for critical cross training the lack of which is currently adding to the backlog. There is a critical need for this position on the PeopleSoft team."					
22	[15941]	NEW REQUEST	Restore Funding for Lucid Chart	-	4,874	-
	Restore Funding for Software Subscription - Lucid Chart - Have to revert back to Visio and renewals of current Visio licenses plus, some additional licenses of Visio, will need to be purchased in November. (This does not account for any increase in Visio cost or decrease in usage if we only renew those that already have Visio licenses before we went to Lucid)					
23	[15942]	NEW REQUEST	Resource Management Tool	-	10,000	-
	"Resource Management Tool: Resource management is a critical component of an IT organization.??Resource planning solutions empower everyone across the organization to make confident operational resource decisions about staff time allocation. Through simple, intuitive design, resource management tools make it easy to see and act on critical data across your projects and people."					
24	[15944]	NEW REQUEST	Restore Funding for SQL Server Database Monitoring	-	32,000	-
	Restore Funding for SQL Server Database Monitoring - The DBA team would no longer be able to monitor any SQL Server databases. We would not know of critical downtime issues and If there are errors or problems with any data systems such as OMS, Peoplesoft, BRASS, Prognose, POB, etc. These are critical databases spread across all agencies. The only way we would know if there are issues would be when the customer, agency or system owner calls. We would also not be able to gather any telemetry to diagnose issues.					
25	[20418]	NEW REQUEST	Restore Funding for Server Refresh - TIP - \$84,620	-	1	-
	THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY FOR THIS REQUEST Infrastructure Server Refresh - Because of 2019 purchases made in anticipation to the data center move, our current hardware should be able to accommodate 2 yrs of standard server growth. Any unforeseen large server deployment projects would be non-standard server growth. This is part of what was purchased with 2019 under-expend.					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
26	[20417]	NEW REQUEST	Restore Funding for Filer Growth - TIP - \$40,000	-	1	-
	THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER FOR THIS REQUEST Infrastructure Filer Growth - To accommodate 2 yrs of new filer growth without adding capacity, we would have to delete the oldest xx years worth of unopened data.					
27	[15948]	NEW REQUEST	Restore Funding for Education and Training	-	106,961	-
	Restore Funding for Education & Training Serv/Supp - limits certifications and new technology training opportunities					
28	[17134]	STRESS TEST REDUCTION	Revenue Reduction	-	(100,000)	-
	Our customers have reduced the demand for services during the current year which has caused a corresponding reduction in revenue.					
29	[15950]	STRESS TEST REDUCTION	Restore Funding for Education and Training	-	(106,961)	-
	Education & Training Serv/Supp - limits certifications and new technology training opportunities					
30	[20422]	STRESS TEST REDUCTION	Restore Funding for Filer Growth - TIP - \$40,000	-	(1)	-
	THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER FOR THIS REQUEST Infrastructure Filer Growth - To accommodate 2 yrs of new filer growth without adding capacity, we would have to delete the oldest xx years worth of unopened data.					
31	[20428]	STRESS TEST REDUCTION	Restore Funding for Server Refresh - TIP - \$84,620	-	(1)	-
	THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY FOR THIS REQUEST Infrastructure Server Refresh - Because of 2019 purchases made in anticipation to the data center move, our current hardware should be able to accommodate 2 yrs of standard server growth. Any unforeseen large server deployment projects would be non-standard server growth. This is part of what was purchased with 2019 under-expend.					
32	[15953]	STRESS TEST REDUCTION	Restore Funding for SQL Server Database Monitoring	-	(32,000)	-
	Maintenance Software - SQL Server Database Monitoring - The DBA team would no longer be able to monitor any SQL Server databases. We would not know of critical downtime issues and if there are errors or problems with any data systems such as OMS, Peoplesoft, BRASS, Prognose, POB, etc. These are critical databases spread across all agencies. The only way we would know if there are issues would be when the customer, agency or system owner calls. We would also not be able to gather any telemetry to diagnose issues.					
33	[15955]	STRESS TEST REDUCTION	Resource Management Tool	-	(10,000)	-
	"Resource Management Tool: Resource management is a critical component of an IT organization.??Resource planning solutions empower everyone across the organization to make confident operational resource decisions about staff time allocation. Through simple, intuitive design, resource management tools make it easy to see and act on critical data across your projects and people."					
34	[15954]	STRESS TEST REDUCTION	Restore Funding for Lucid Chart	-	(4,874)	-
	Software Subscription - Lucid Chart - Have to revert back to Visio and renewals of current Visio licenses plus, some additional licenses of Visio, will need to be purchased in November. (This does not account for any increase in Visio cost or decrease in usage if we only renew those that already have Visio licenses before we went to Lucid)					
35	[15956]	STRESS TEST REDUCTION	Restore Funding for Vacant Senior Business Analyst	-	(139,031)	-
	"Vacant Senior Business Analyst Position (Grade 17T) 12 months The intent with this position is to reclass it as a programmer/analyst to help with the PeopleSoft team's backlog that is currently growing. Filling this position would also free up time for critical cross training the lack of which is currently adding to the backlog. There is a critical need for this position on the PeopleSoft team."					
36	[15957]	STRESS TEST REDUCTION	Restore Funding for MS Premier Support	-	(70,000)	-
	Maintenance Software - Infrastructure MS Premier Support - Would not be able to request proactive or reactive support from Microsoft.					
37	[15958]	STRESS TEST REDUCTION	PeopleSoft Source Control	-	(50,000)	-
	" PeopleSoft Source Control: Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made, and if necessary, roll any changes back."					
38	[15959]	STRESS TEST REDUCTION	Restore Funding for Security Risk Assessment	-	(75,000)	-
	Other Professional Fees - Security Risk Assessment - The Information Technology Division was given an on-going budget adjustment by the County Council in 2015. The Council allocated \$75,000.00 t to provide for an independent review of the County's information security program. The review was to be completed on an annual basis. I new 5-year contract was established with VLMSM to provide this review. The IT Security Team is funded for 2020 from money expended in 2019.					
39	[15960]	STRESS TEST REDUCTION	Restore Funding for Vacant GIS Analyst Position	-	(119,402)	-
	"Vacant GIS Analyst Position (Grade 16T) 12 months The GIS Analyst position 16 is intended to be reclassified to a SharePoint Developer grade 16. The SharePoint Developer is an essential role in the continued development of SharePoint as a tool that is in currently in high demand. "					
40	[15961]	STRESS TEST REDUCTION	Restore Funding for Vacant Business Technology Partner	-	(140,274)	-
	"Vacant Business Technology Partner Position (Grade 19T) 10 months This position is critical in our department for continual agile development to meet new technology needs for the County. These needs vary from SharePoint to Business Analysis to development."					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
41	[15962]	STRESS TEST REDUCTION	Restore Funding for QA Senior Engineer	-	(119,402)	-
	"Vacant QA Senior Engineer Position (Grade 16T) 12 months. It is vital to have proper processes and testing of solutions to reduce costs of corrections and maintainance epecially with the growing need around developing and deploying software in an automated manner (e.g. in the Tax system)."					
42	[15963]	STRESS TEST REDUCTION	Right Sizing MS Licensing	-	(116,337)	-
	"Right Sizing MS Licensing Productivity Tools: Having all County employees and other users on an up-to-date and consistent suite of productivity tools allows for additional features and capabilities to be enabled, including some citizen facing systems. Having all County agencies using the same set of tools greatly enhances the efficiency and effectiveness of collaboration between agencies. As more and more agencies are working remotely there have been challenges with automating workflows between Outlook and other tools. Electronic signatures are a good example of this. Without access to SharePoint many employees are turning to a wide variety of other tools making it difficult for IT to support their efforts, since we cannot be experts on everything."					
43	[15964]	STRESS TEST REDUCTION	Application Monitoring Tool	-	(100,000)	-
	"Application Monitoring Tool: Salt Lake County does not have a solution in place that will monitor applications across the agency. This leads to longer than necessary downtimes as IT teams search for the root causes of issues and outages"					
44	[15965]	STRESS TEST REDUCTION	Fiscal Coordinator	(1.00)	(83,640)	-
	"Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position."					
45	[15966]	STRESS TEST REDUCTION	Restore Funding for Other Professional Fees - Knowledge Services	-	(75,000)	-
	Other Professional Fees - Knowledge Services - Would be unable to fund all of the current contractors. These contractors are critical to complete projects and meet County-wide objectives. The projects include development of the new Tax System, Sire to SharePoint migration, and many other projects that rely on SharePoint integration.					
46	[15967]	STRESS TEST REDUCTION	Static Code Analysis Tool	-	(50,443)	-
	"Static Code Analysis Tool: Salt Lake County needs a way to review the security of our in-house applications on demand and in a scalable manner. Application security testing tools could be an option to identify and report security flaws within our applications."					
47	[15968]	STRESS TEST REDUCTION	Mainframe Virtual Tape Library	-	(100,000)	-
	"Mainframe Virtual Tape Library: Salt Lake County's Mainframe primarily supports the Tax system. The data must be backed up and restored in the event of a system crash. Additionally, this tool allows for regular access to data and to meet the statutory needs to maintain the data in perpetuity."					
48	[15969]	STRESS TEST REDUCTION	Maintenance Increases	-	(119,092)	-
	"2021Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IT to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year."					
49	[15970]	STRESS TEST REDUCTION	Tax Modernization Project	-	(310,763)	-
	"2021 Tax Modernization Program: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. This includes restoring funding for a Time Limited Systems Analyst position that was part of the COVID cuts in June 2020."					
50	[15971]	STRESS TEST REDUCTION	Cyber Saint	-	(17,000)	-
	CyberSaint - An essential function of any good information security program is communicating risk to leadership. Developing this risk profile has been accomplished in the past with tools that are more traditional, like spreadsheets and written reports. This cut will reduce our ability to provide quality risk assessments for managers.					
52	[17074]	STRESS TEST REDUCTION	Network Equipment Deferred Maintenance - TIP - \$348,806	-	-	-
	THIS IS A PLACEHOLDER TO INDICATE THE PRIORITY ORDER OF THIS CUT We will be unable to replace network equipment that is due for replacement. This creates a deferred maintenance scenario and likelihood of increased hardware failures.					
53	[15973]	STRESS TEST REDUCTION	Sierra Cedar	-	(168,600)	-
	Sierra Cedar Contract: Eliminate remainder of contract forcing us go without the support Sierra Cedar currently provides for PeopleSoft. This would eliminate our ability to maintain current versions of the software, provide resources for customer projects (e.g. ACA compliance), and respond to ad hoc customer requests.					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
54	[15974] STRESS TEST REDUCTION Knowledge Services Contracted Labor: This was already cut by 50% in June as part of our COVID cuts, so this represents the other 50% which would eliminate our ability to use this service. Knowledge Services this would delay the completion of some web based projects creating a backlog of requests.	-	(75,000)	-
55	[15975] STRESS TEST REDUCTION Mythics - PeopleSoft Support Software Support: Mythics - The County would have to move to third party PeopleSoft support eliminating updates to PeopleSoft. This would eliminate most security patches which could cause data security issues and take away the ability to add new features. It could also force the County to move off of PeopleSoft in about 5 years.	-	(200,000)	-
56	[15976] STRESS TEST REDUCTION Security Capital Equipment Capital: We have established a 5-year equipment replacement schedule for Security. We try to replace our equipment in this manner to avoid spikes in need of an increase in yearly budget requests. If we bypass this plan costs will increase in future years.	-	(50,000)	-
57	[15977] STRESS TEST REDUCTION Server Admin Position Personnel: Cut one Server Admin. This would cause a shift of existing work load to the remaining Server Admins as duties are reassigned. This would negate recent progress towards redundant personnel as well as increase response times by days in key areas like account creation or data recovery (TBD depending on RIF process).	(1.00)	(134,770)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		1.00	1,920,974	1,054,027
TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
TOTAL STRESS TEST REDUCTIONS:		(2.00)	(2,567,591)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY				
<i>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</i>				
TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:		-	729,093	953,279
TOTAL STRESS TEST REDUCTIONS:		-	(348,806)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			60500000 - INFORMATION SVCS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	21,370	1,262	22,014	20,108	1,906	20,417	953	20,272	1,098
REVENUE	1,167	(100)	1,167	1,267	(100)	1,644	(477)	1,690	(523)
OPERATING REVENUE	1,167	(100)	1,167	1,267	(100)	1,267	(100)	892	274
CHARGES FOR SERVICES	1,117	(100)	1,117	1,217	(100)	1,217	(100)	892	224
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	3	(3)
423400 Interlocal Agreements	1,117	(100)	1,117	1,217	(100)	1,217	(100)	852	265
423405 Msd Contract Revenue	-	-	-	-	-	-	-	38	(38)
INTER/INTRA FUND REVENUES	50	-	50	50	-	50	-	-	50
433100 Intrafund Revenue	50	-	50	50	-	50	-	-	50
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	377	(377)	798	(798)
OFS - DEBT PROCEEDS	-	-	-	-	-	377	(377)	798	(798)
710500 Ofc Capital Leases	-	-	-	-	-	377	(377)	-	-
710700 Ofc Note Proceeds	-	-	-	-	-	-	-	798	(798)
EXPENSE	22,813	1,172	23,457	21,641	1,816	21,960	853	21,442	1,371
OPERATING EXPENSE	22,537	1,162	23,181	21,375	1,806	21,684	853	21,165	1,372
EMPLOYEE COMPENSATION	14,475	420	14,770	14,056	715	13,968	507	13,886	589
601005 Elected And Exempt Salary	188	3	185	185	(0)	185	3	184	4
601020 Lump Sum Vacation Pay	27	-	27	27	-	27	-	96	(69)
601025 Lump Sum Sick Pay	8	-	8	8	-	8	-	55	(46)
601030 Permanent And Provisional	10,118	290	10,085	9,828	256	9,828	290	8,926	1,192
601040 Time Limited Employees	211	3	208	208	(0)	208	3	203	8
601050 Temporary Seasonal Emergency	73	-	73	73	-	73	-	480	(407)
601065 Overtime	-	-	-	-	-	-	-	5	(5)
601095 Budgeted Pers Underexpend	(514)	124	(135)	(638)	503	(725)	211	-	(514)
603005 Social Security Taxes	789	15	777	774	2	774	15	723	66
603025 Retirement Or Pension Contrib	1,643	(15)	1,609	1,658	(49)	1,658	(15)	1,444	199
603040 Ltd Contributions	38	1	38	38	(0)	38	1	34	5
603045 Supplemental Retirement (401K)	145	10	148	136	13	136	10	137	8
603050 Health Insurance Premiums	1,483	(11)	1,483	1,493	(11)	1,493	(11)	1,291	192
603055 Employee Serv Res Fund Charges	101	-	101	101	-	101	-	101	(1)
603056 Opeb - Current Yr	164	-	164	164	-	164	-	207	(43)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	8,224	544	8,284	7,680	604	7,535	689	6,672	1,552
607040 Facilities Management Charges	109	-	109	109	-	109	-	57	52
609060 Identification Supplies	0	-	0	0	-	0	-	-	0
611005 Subscriptions And Memberships	69	-	69	69	-	69	-	28	41
611010 Physical Materials-Books	5	-	5	5	-	5	-	4	1
611015 Education And Training Serv/Supp	188	-	188	188	-	188	-	152	36
613005 Printing Charges	30	-	30	30	-	30	-	22	8
613015 Printing Supplies	10	-	10	10	-	10	-	3	7
613020 Development Advertising	2	-	2	2	-	2	-	-	2
615005 Office Supplies	26	-	26	26	-	26	-	26	(1)
615015 Computer Supplies	39	-	39	39	-	39	-	1	37
615016 Computer Software Subscription	1,058	554	1,108	504	604	464	594	1,105	(47)
615020 Computer Software < 3000	74	-	74	74	-	74	-	97	(24)
615025 Computer Components < 3000	106	-	106	106	-	106	-	117	(10)
615030 Communication Equip-Noncapital	2	-	2	2	-	2	-	0	1
615035 Small Equipment (Non-Computer)	35	-	35	35	-	35	-	985	(949)
615040 Postage	2	-	2	2	-	2	-	(0)	2
615045 Petty Cash Replenish	1	-	1	1	-	1	-	0	1
615050 Meals And Refreshments	2	-	2	2	-	2	-	3	(0)
615060 Purchasing Card Charges	-	-	-	-	-	-	-	1	(1)
617005 Maintenance - Office Equip	-	-	-	-	-	-	-	16	(16)
617010 Maint - Machinery And Equip	1,102	74	1,102	1,028	74	1,028	74	431	671

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
617015 Maintenance - Software	2,664	40	2,674	2,625	50	2,625	40	1,686	978
617035 Maint - Autos And Equip-Fleet	2	-	2	2	-	2	-	2	(1)
619005 Gasoline Diesel Oil And Grease	2	-	2	2	-	2	-	1	1
619015 Mileage Allowance	3	-	3	3	-	3	-	1	2
619025 Travel And Transportation	35	-	35	35	-	35	-	43	(8)
619035 Vehicle Rental Charges	6	-	6	6	-	6	-	5	1
621020 Telephone	566	-	566	566	-	566	-	464	102
621025 Mobile Telephone	48	-	48	48	-	48	-	40	8
621030 Internet/Data Communications	33	-	33	33	-	33	-	24	9
633010 Rent - Buildings	308	-	308	308	-	337	(29)	296	12
633015 Rent - Equipment	-	(315)	-	315	(315)	182	(182)	227	(227)
639025 Other Professional Fees	1,176	-	1,176	1,176	-	1,176	-	671	506
639045 Contracted Labor/Projects	523	191	523	331	191	331	191	162	361
OTHER OPERATING EXPENSE 2	(531)	75	(242)	(606)	364	(606)	75	0	(531)
657010 Notary Surety And Fidelity Bonds	-	-	-	-	-	-	-	0	(0)
667095 Operations Underexpend	(531)	75	(242)	(606)	364	(606)	75	-	(531)
OTHER NONOPERATING EXPENSE	26	-	26	26	-	26	-	3	23
661010 Interest Expense	26	-	26	26	-	26	-	3	23
CAPITAL EXPENDITURES	343	123	343	220	123	760	(417)	603	(260)
679005 Office Furn Equip Softwr>5000	603	-	603	603	-	644	(40)	603	0
679095 Capital Underexpend	(383)	-	(383)	(383)	0	(383)	-	-	(383)
681015 Leases-Machnry And Equip	-	-	-	-	-	377	(377)	-	-
684015 Principal Payments-Equip Lease	123	123	123	-	123	123	-	-	123
NON-OPERATING EXPENSE	276	10	276	266	10	276	-	277	(1)
LONG TERM DEBT	276	10	276	266	10	276	-	277	(1)
685003 Principal On Notes Payable	266	-	266	266	-	266	-	277	(11)
687002 Interest Exp-Leases (Debt Svc)	10	10	10	-	10	10	-	-	10

REVENUE AND EXPENDITURE DETAIL

Information Technology

Funds Selected			Organizations Selected						
110 - GENERAL FUND			60509900 - INFORMATION SVCS CAPITAL PROJ						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	953	953	1,078	-	1,078	893	60	558	396
REVENUE	-	-	-	-	-	60	(60)	81	(81)
OPERATING REVENUE	-	-	-	-	-	60	(60)	81	(81)
CHARGES FOR SERVICES	-	-	-	-	-	60	(60)	81	(81)
423000 - Local Government Contracts	-	-	-	-	-	-	-	81	(81)
423400 - Interlocal Agreements	-	-	-	-	-	60	(60)	-	-
EXPENSE	953	953	1,078	-	1,078	953	-	639	315
OPERATING EXPENSE	953	953	1,078	-	1,078	953	-	639	315
MATERIALS AND SUPPLIES	255	255	130	-	130	130	125	122	133
615020 - Computer Software < 3000	125	125	-	-	-	-	125	7	117
615035 - Small Equipment (Non-Computer)	-	-	-	-	-	-	-	34	(34)
617005 - Maintenance - Office Equip	-	-	-	-	-	-	-	44	(44)
617010 - Maint - Machinery And Equip	130	130	130	-	130	130	-	34	96
617015 - Maintenance - Software	-	-	-	-	-	-	-	3	(3)
CAPITAL EXPENDITURES	699	699	948	-	948	823	(125)	517	182
679005 - Office Furn Equip Softwr>5000	823	823	823	-	823	948	(125)	517	307
679095 - Capital Underexpend	(125)	(125)	125	-	125	(125)	-	-	(125)

CORE MISSION

Salt Lake County Real Estate Program's mission is to ensure county's short-term and long-term real estate needs are met through optimal use of all county properties and maximize the value of each of these public assets.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County's Real Estate team efficiently and proactively meets customer and public real estate needs.				
• Real Estate adopts online and digital solutions to improve it's service delivery to its internal and external customers.	-	100%	50%	80%
• Real Estates provides exceptional customer services to its internal and external customers.	-	-	-	90%
• Real Estate will maintain digital record of its lease records to ensure accurate and efficient recordkeeping.	66	733	103	300

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	448	- 0.0%	448	4 1.0%	452
REVENUE	80	- 0.0%	80	- 0.0%	80
COUNTY FUNDING	368	- 0.0%	368	4 1.2%	372
FTE	3.00	- 0.0%	3.00	- 0.0%	3.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Real Estate Prgm	80	448	368	3.00	-	-	-	-	-	(18)	(18)	-
SUBTOTAL	80	448	368	3.00	-	-	-	-	-	(18)	(18)	-
TOTAL REAL ESTATE	80	448	368	3.00	-	-	-	-	-	(18)	(18)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[15699] STRESS TEST REDUCTION Real Estate Temp Salaries Elimination of temporary salary - \$16,148 Elimination of temporary salary - impact statement SLCO Real Estate will have to slow down the process of digitizing paper files and rely on what Staff can accomplish. This will reduce the amount of work that can be accomplished but will not be detrimental to the department. Other Professional Fees (2,230) - Reducing Other Professional Fees will put additional strain on Staff to do more work for our internal customers but could be offset by better internal coordination and project budget planning.	-	(18,378)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(18,378)	-

REVENUE AND EXPENDITURE DETAIL

Real Estate

Funds Selected			Organizations Selected						
110 - GENERAL FUND			31020000 - REAL ESTATE						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	372	4	368	368	-	360	12	532	(160)
REVENUE	80	-	80	80	-	80	-	98	(18)
OPERATING REVENUE	80	-	80	80	-	80	-	98	(18)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	(0)	0
411000 State Government Grants	-	-	-	-	-	-	-	(0)	0
CHARGES FOR SERVICES	80	-	80	80	-	80	-	98	(18)
421115 Real Estate Services	80	-	80	80	-	80	-	18	62
427005 Rent - Right Of Way Usage	-	-	-	-	-	-	-	4	(4)
427010 Rental Income	-	-	-	-	-	-	-	76	(76)
EXPENSE	452	4	448	448	-	440	12	630	(178)
OPERATING EXPENSE	452	4	448	448	-	440	12	630	(178)
EMPLOYEE COMPENSATION	394	4	390	390	-	390	4	341	53
601015 Prof Tech Manag-Public Safety	-	-	-	-	-	-	-	6	(6)
601020 Lump Sum Vacation Pay	18	-	18	18	-	18	-	-	18
601025 Lump Sum Sick Pay	14	-	14	14	-	14	-	-	14
601030 Permanent And Provisional	233	3	230	230	-	230	3	224	9
601050 Temporary Seasonal Emergency	16	-	16	16	-	16	-	-	16
603005 Social Security Taxes	18	0	18	18	-	18	0	16	2
603025 Retirement Or Pension Contrib	39	1	38	38	0	38	1	38	2
603040 Ltd Contributions	1	0	1	1	(0)	1	0	1	0
603045 Supplemental Retirement (401K)	1	(0)	1	1	(0)	1	(0)	2	(0)
603050 Health Insurance Premiums	48	0	48	48	0	48	0	48	(0)
603055 Employee Serv Res Fund Charges	3	-	3	3	-	3	-	3	0
603056 Opeb - Current Yr	3	-	3	3	-	3	-	4	(1)
MATERIALS AND SUPPLIES	57	-	57	57	-	49	8	36	21
607010 Maintenance - Grounds	15	-	15	15	-	15	-	-	15
607040 Facilities Management Charges	1	-	1	1	-	1	-	0	1
611005 Subscriptions And Memberships	3	-	3	3	-	3	-	3	(0)
611010 Physical Materials-Books	0	-	0	0	-	0	-	-	0
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	0	0
611020 Training Provided By Personnel	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	1	-	1	1	-	1	-	0	0
615005 Office Supplies	0	-	0	0	-	0	-	0	(0)
615015 Computer Supplies	-	-	-	-	-	-	-	0	(0)
615016 Computer Software Subscription	2	-	2	2	-	2	-	0	2
615020 Computer Software < 3000	-	-	-	-	-	-	-	1	(1)
615025 Computer Components < 3000	2	-	2	2	-	2	-	2	0
615040 Postage	0	-	0	0	-	0	-	0	0
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	1	0
621005 Heat And Fuel	-	-	-	-	-	-	-	1	(1)
621010 Light And Power	-	-	-	-	-	-	-	4	(4)
621015 Water And Sewer	0	-	0	0	-	0	-	7	(7)
621020 Telephone	1	-	1	1	-	1	-	1	0
621025 Mobile Telephone	-	-	-	-	-	-	-	1	(1)
633010 Rent - Buildings	14	-	14	14	-	7	8	7	8
639025 Other Professional Fees	16	-	16	16	-	16	-	7	8
OTHER OPERATING EXPENSE 2	(5)	-	(5)	(5)	-	(5)	-	-	(5)
667095 Operations Underexpend	(5)	-	(5)	(5)	-	(5)	-	-	(5)
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	248	(248)
673005 Purchase Of Land	-	-	-	-	-	-	-	248	(248)
INTERGOVERNMENTAL CHARGE	6	-	6	6	-	6	-	5	1
693010 Intrafund Charges	6	-	6	6	-	6	-	5	1

CORE MISSION

The mission of Records Management & Archives is to manage County records for current and future use.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Maximize transparency and public access to Salt Lake County Records.				
• Increase the review of born digital records for accurate record classification and retention.	-	100%	15%	50%
• Increase record management policy compliance by ensuring training in SABA for managers and directors.	250	800	45	250
• Increase access to County online record.	3,500	5,000	39,642	80,000

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	556	76 13.7%	632	82 14.7%	638
REVENUE	2	- 0.0%	2	- 0.0%	2
COUNTY FUNDING	554	76 13.7%	630	82 14.7%	636
FTE	5.00	- 0.0%	5.00	- 0.0%	5.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Records Mgmt Administration	-	253	253	1.00	-	76	76	-	-	(104)	(104)	-
Archives	2	173	171	2.00	-	(2)	(2)	-	-	-	-	-
Records Management	-	206	206	2.00	-	2	2	-	-	-	-	-
SUBTOTAL	2	632	630	5.00	-	76	76	-	-	(104)	(104)	-
TOTAL RECORDS MANAGEMENT AND ARCHIVES	2	632	630	5.00	-	76	76	-	-	(104)	(104)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
3	[15702]	NEW REQUEST	NEW REQUEST: GRAMA Workflow System	-	69,000	69,000
<p>Many Salt Lake County agencies respond to Government Records Access Management Act (GRAMA) requests and public record requests. Currently, Salt Lake County does not have a single mechanism to monitor, track, respond, and store GRAMA requests. Agencies receive requests by e-mail, mail, walk-ins, and through Records Management. Records Management receives over 175 GRAMA requests per year that have to be reviewed and sent to the appropriate County agency for response. Hence, there is no automated way to monitor whether each request is answered in the State's allowed time. An automated solution for GRAMA and public record requests will provide Salt Lake County greater transparency, enriched customers service, and enhanced compliance. Additionally, an automated solution will provide the ability to receive requests electronically saving staffs' time. Electronically logging, tracking, and cataloguing the requests, will improve customer service while ensuring compliance with the ten-day mandated response deadline. There are matured cloud-hosted solutions that are designed to manage public records requests and GRAMA requests. These solutions handle all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. With this type of solution, Salt Lake County would be able to streamline our process and direct the public to a portal found on the County's website.</p>						
8	[15701]	NEW REQUEST	Forklift Repair	-	7,000	7,000
<p>Records Management and Archives has a forklift that is used daily to move pallets of records that are being accessioned from County agencies, used to move pallets for destruction, to pull boxes of records to fill requests, and for relocating records within the Records Center. The Records Center has two levels for records storage, including the main floor and also a mezzanine that is currently being extended. Pallets of records along with a large number of map cases will be moved up to the new mezzanine extension, a task that can only be accomplished with a functional forklift. In addition, records are also stored on high pallet racks which would be impossible to reach without the forklift. Staff would be unable to complete daily tasks without this piece of necessary equipment. This forklift was purchased in 2005 and the battery has never been replaced. The forklift is now starting to show signs that the battery is failing. The estimated cost to replace the battery is around \$7,000.</p>						
32	[15738]	STRESS TEST REDUCTION	UNABLE TO FUND NEW REQUEST - Forklift	-	(7,000)	-
<p>Records Management and Archives has a forklift that is used daily to move pallets of records that are being accessioned from County agencies, used to move pallets for destruction, to pull boxes of records to fill requests, and for relocating records within the Records Center. The Records Center has two levels for records storage, including the main floor and also a mezzanine that is currently being extended. Pallets of records along with a large number of map cases will be moved up to the new mezzanine extension, a task that can only be accomplished with a functional forklift. In addition, records are also stored on high pallet racks which would be impossible to reach without the forklift. Staff would be unable to complete daily tasks without this piece of necessary equipment. This forklift was purchased in 2005 and the battery has never been replaced. The forklift is now starting to show signs that the battery is failing. The estimated cost to replace the battery is around \$7,000.</p>						

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
33	<p>[15691] STRESS TEST REDUCTION Records Management Ops & Temp</p> <p>Office Supplies (\$600) - 'Office Supplies - An additional cut of \$600 to our office supplies will prevent us from purchasing items necessary to accomplishing our day-to-day work, such as pencils, copy paper for copy machines , which is vital for the public and staff to make copies of records.</p> <p>Computer Software Subscription (\$4,350) - Computer Software Licenses/Cloud Subscriptions - A cut of \$5,444 to our cloud subscriptions will require us to cancel yet another service that we provide to the public and to county agencies. In the June budget cut, we had to cancel the ability for patrons worldwide to search for our records via an online consortium, and with this additional cut we would have to cut Archive-It, which is a service that crawls the county webpages and preserves their content. This service has been essential for county agencies.</p> <p>Temporary Labor (\$22,756) - All digital archival processing will be eliminated as there would be no staff time available to do the work. This will impact transparency of public historical records by eliminating uploads of records to the website. The division will be out of legal compliance to preserve historical records by not imaging or converting them to a stable format. Expectations of users and researchers increasingly expect government records to be digitized and available online, particularly those of long-term permanent value. Our challenge is to continue to digitize and apply search capabilities to historical records for improved access for users. We are just starting to make strides in this area and eliminating these temp hours would halt this effort. Archives provides access to current official records that document decision-making processes in the county. Archives has resolved many current legal issues for Salt Lake County by using records preserved and managed by the archives, including saving several million dollars for Real Estate, Surveyor, and other agencies. Any reduction of funding would result in not being able to preserve current records (especially those being created digitally) that have vital administrative and fiscal uses in the future.</p>	-	(27,706)	-
59	<p>[15739] STRESS TEST REDUCTION UNABLE TO SELF-FUND NEW REQUEST - GRAMA Workflow System</p> <p>Many Salt Lake County agencies respond to Government Records Access Management Act (GRAMA) requests and public record requests. Currently, Salt Lake County does not have a single mechanism to monitor, track, respond, and store GRAMA requests. Agencies receive requests by e-mail, mail, walk-ins, and through Records Management. Records Management receives over 175 GRAMA requests per year that have to be reviewed and sent to the appropriate County agency for response. Hence, there is no automated way to monitor whether each request is answered in the State's allowed time. An automated solution for GRAMA and public record requests will provide Salt Lake County greater transparency, enriched customers service, and enhanced compliance. Additionally, an automated solution will provide the ability to receive requests electronically saving staffs' time. Electronically logging, tracking, and cataloguing the requests, will improve customer service while ensuring compliance with the ten-day mandated response deadline. There are matured cloud-hosted solutions that are designed to manage public records requests and GRAMA requests. These solutions handle all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. With this type of solution, Salt Lake County would be able to streamline our process and direct the public to a portal found on the County's website</p>	-	(69,000)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	76,000	76,000
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(103,706)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			64000000 - RECORDS MANAGEMENT AND ARCHIVES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	636	82	630	554	76	554	82	511	125
REVENUE	2	-	2	2	-	2	-	14	(12)
OPERATING REVENUE	2	-	2	2	-	2	-	14	(12)
CHARGES FOR SERVICES	2	-	2	2	-	2	-	14	(12)
421370 Miscellaneous Revenue	2	-	2	2	-	2	-	-	2
423400 Interlocal Agreements	-	-	-	-	-	-	-	11	(11)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	2	(2)
EXPENSE	638	82	632	556	76	556	82	524	113
OPERATING EXPENSE	638	82	632	556	76	556	82	524	113
EMPLOYEE COMPENSATION	476	6	470	470	0	470	6	425	51
601030 Permanent And Provisional	307	5	303	303	-	303	5	266	41
601050 Temporary Seasonal Emergency	23	-	23	23	-	23	-	26	(4)
603005 Social Security Taxes	25	0	25	25	0	25	0	22	4
603025 Retirement Or Pension Contrib	56	1	55	55	0	55	1	48	7
603040 Ltd Contributions	1	0	1	1	(0)	1	0	1	0
603045 Supplemental Retirement (401K)	0	(0)	0	0	(0)	0	(0)	0	0
603050 Health Insurance Premiums	52	0	52	52	0	52	0	49	3
603055 Employee Serv Res Fund Charges	5	-	5	5	-	5	-	5	0
603056 Opeb - Current Yr	7	-	7	7	-	7	-	8	(1)
MATERIALS AND SUPPLIES	107	7	107	100	7	100	7	95	12
607010 Maintenance - Grounds	4	-	4	4	-	4	-	3	1
607040 Facilities Management Charges	1	-	1	1	-	1	-	1	1
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	5	(4)
611010 Physical Materials-Books	0	-	0	0	-	0	-	0	0
611015 Education And Training Serv/Supp	3	-	3	3	-	3	-	1	2
611020 Training Provided By Personnel	-	-	-	-	-	-	-	1	(1)
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	2	(2)
613005 Printing Charges	1	-	1	1	-	1	-	0	1
613050 Preservation	7	-	7	7	-	7	-	5	1
615005 Office Supplies	2	-	2	2	-	2	-	3	(1)
615016 Computer Software Subscription	14	-	14	14	-	14	-	6	8
615020 Computer Software < 3000	1	-	1	1	-	1	-	0	0
615025 Computer Components < 3000	5	-	5	5	-	5	-	6	(1)
615035 Small Equipment (Non-Computer)	-	-	-	-	-	-	-	3	(3)
615040 Postage	0	-	0	0	-	0	-	-	0
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	0	-	0	0	-	0	-	0	0
615060 Purchasing Card Charges	-	-	-	-	-	-	-	0	(0)
617010 Maint - Machinery And Equip	3	-	3	3	-	3	-	3	(0)
617030 Maint - Autos Trucks-Nonfleet	7	7	7	-	7	-	7	-	7
619015 Mileage Allowance	3	-	3	3	-	3	-	1	2
619025 Travel And Transportation	3	-	3	3	-	3	-	0	3
621020 Telephone	1	-	1	1	-	1	-	7	(5)
621025 Mobile Telephone	2	-	2	2	-	2	-	-	2
621030 Internet/Data Communications	2	-	2	2	-	2	-	-	2
633010 Rent - Buildings	48	-	48	48	-	48	-	48	-
OTHER OPERATING EXPENSE 1	6	-	6	6	-	6	-	4	2
645005 Contract Hauling	6	-	6	6	-	6	-	4	2
OTHER OPERATING EXPENSE 2	(20)	-	(20)	(20)	-	(20)	-	-	(20)
667095 Operations Underexpend	(20)	-	(20)	(20)	-	(20)	-	-	(20)
CAPITAL EXPENDITURES	69	69	69	-	69	-	69	-	69
677010 Dev In Prog-Software And Hardware	69	69	69	-	69	-	69	-	69

CORE MISSION

Our mission is to better the lives of Salt Lake County government and residents through technology.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
IT is a customer focused organization.				
• Maintain the number of visits at one per agency (40) at least one time per quarter. At least quarterly the BTPs will report to the CIO and ADs on agency issues and future needs.	90.9%	90%	85%	90%
• Maintain customer satisfaction level.	95.67%	95%	97.6%	95%
IT supports strategic innovation.				
• Maintain alignment of closed projects that meet division goal of Collaboration, Integration and Insight strategy pillars.	96.54%	95%	100%	95%
• Increase number of projects that add new business value and require less than 30 days and 40 hours to complete.	55	65	65	70
IT provides services that enable organizational agility and resilience.				
• Reduce the number of unplanned outages.	0	60	19	54
• Increase the percentage of projects that utilize agile-type (adaptive) methodologies.	-	60%	60%	80%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	4,419	176 4.0%	4,596	186 4.2%	4,606
REVENUE	4,872	(372) (7.6%)	4,500	(372) (7.6%)	4,500
COUNTY FUNDING	(452)	548 (121.1%)	96	558 (123.3%)	106
FTE	5.00	- 0.0%	5.00	- 0.0%	5.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Telecomm Admin	4,500	4,596	96	5.00	(372)	176	548	-	372	(197)	(568)	-
SUBTOTAL	4,500	4,596	96	5.00	(372)	176	548	-	372	(197)	(568)	-
TOTAL TELECOMMUNICATIONS	4,500	4,596	96	5.00	(372)	176	548	-	372	(197)	(568)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15883] REVENUE PROJECTION CHANGE Revenue True-up Bring revenue more in line with 2021 revenue forecast.	-	371,806	371,806
2	[15895] NEW REQUEST Software Defined Network The current WAN (Wide Area Network) design has served us very well for the past 20 years. The only change in the design has been to support the continuous need for additional bandwidth. The current design is dependent on a single expensive dedicated circuit to each of our locations. The County is also currently dependent on a single carrier/service provider and that has led to issues with timely response to new orders and upgrades. Additionally, the current design makes it difficult to segment and isolate network traffic and doesn't allow IT to provide some services at remote locations. These issues and concerns are ongoing, and we believe will only worsen in the future due to the changes in our world today. Another factor is that optimizing application performance is a complicated and manual process that takes hours to fine tune network traffic. Our inability to adapt the network to the application forces us to increase costs by over-provisioning the capacity or constrain performance due to limited bandwidth. As the County sees business computing shifting to the internet and the cloud, the current network architecture is becoming increasingly irrelevant. FUTURE YEARS ADJUSTMENT: -56,096	-	63,193	63,193
3	[15888] NEW REQUEST Single Mode Fiber Upgrade The current multi-mode network fiber installed at the government center is at the end of its useful life and will not support newer technology and faster data speeds required to meet the anticipated needs of Salt Lake County. In the Government Center there are 3 closets on each floor that provide connection points for the wired network that support the technology such as PCs, TV/Monitors, and the desk phones. The connection points run from an individual location in an office etc. back to a central location in the North building The current solution allows for 1 gigabit transfer speeds and this will not meet the projected need going forward. Additionally, when the current cabling was installed 10+ years ago it was common to attach the cables with epoxy which is now known to fail over time. This proposal is to upgrade the existing fiberoptic cables with fiberoptic cables capable of 10 gigabit transfer rates. The new cabling using current methods will mitigate both risks of data loss and physical failure of the cable connections. FUTURE YEARS ADJUSTMENT: -100,000	-	100,000	100,000
4	[15916] COVID 19 BUDGET ADJUSTMENT Education and Training Restoration Education and training are critical to maintain skill sets necessary in the technology sector. This was cut from the Telecom budget in June as part of the COVID cuts, so we are asking for it to be restored, if funds have become available.	-	13,000	13,000
5	[17133] STRESS TEST REDUCTION Revenue Forecast Reduction Bring revenue more in line with 2021 revenue forecast.	-	(371,806)	-
6	[15928] STRESS TEST REDUCTION Education and Training Restoration Education and training are critical to maintain skill sets necessary in the technology sector. This was cut from the Telecom budget in June as part of the COVID cuts, so we are asking for it to be restored, if funds have become available.	-	(13,000)	-
7	[15925] STRESS TEST REDUCTION Single Mode Fiber Upgrade "The current multi-mode network fiber installed at the government center is at the end of its useful life and will not support newer technology and faster data speeds required to meet the anticipated needs of Salt Lake County. In the Government Center there are 3 closets on each floor that provide connection points for the wired network that support the technology such as PCs, TV/Monitors, and the desk phones. The connection points run from an individual location in an office etc. back to a central location in the North building The current solution allows for 1 gigabit transfer speeds and this will not meet the projected need going forward. Additionally, when the current cabling was installed 10+ years ago it was common to attach the cables with epoxy which is now known to fail over time. This proposal is to upgrade the existing fiberoptic cables with fiberoptic cables capable of 10 gigabit transfer rates. The new cabling using current methods will mitigate both risks of data loss and physical failure of the cable connections. "	-	(100,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
8	<p>[15923] STRESS TEST REDUCTION Software Defined Network</p> <p>The current WAN (Wide Area Network) design has served us very well for the past 20 years. The only change in the design has been to support the continuous need for additional bandwidth. The current design is dependent on a single expensive dedicated circuit to each of our locations. The County is also currently dependent on a single carrier/service provider and that has led to issues with timely response to new orders and upgrades. Additionally, the current design makes it difficult to segment and isolate network traffic and doesn't allow IT to provide some services at remote locations. These issues and concerns are ongoing, and we believe will only worsen in the future due to the changes in our world today.</p> <p>Another factor is that optimizing application performance is a complicated and manual process that takes hours to fine tune network traffic. Our inability to adapt the network to the application forces us to increase costs by over-provisioning the capacity or constrain performance due to limited bandwidth.</p> <p>As the County sees business computing shifting to the internet and the cloud, the current network architecture is becoming increasingly irrelevant.</p>	-	(63,193)	-
9	<p>[15934] STRESS TEST REDUCTION Analog Switch & UPS Replacement</p> <p>'Analog Switch and UPS replacement: This budget cut will not allow us to replace old analog switch and UPS equipment. In the event of a failure the impact will be the loss of analog phones and fax machines that are connected to that specific switch until a replacement can be acquired. The UPS equipment is in place to keep the phone system running in the event of a power failure. In the event of a power failure if there is no dial tone to call 911 it becomes a life safety issue.</p>	-	(20,315)	-
	<p>[20505] OTHER TECHNICAL ADJUSTMENT BAL_SHT - Balance Sheet Acquisition</p> <p>This budget is for capital expenditures necessary to construct, repair or replace Telecommunications system infrastructure. Such expenditures become necessary when new construction takes place or when existing infrastructure breaks down. Often these instances happen unexpectedly, so this amount sets aside fund balance to facilitate these urgent needs</p> <p>Balance Sheet Acquisition: \$237,828</p>	-	-	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	547,999	547,999
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(568,314)	-

Funds Selected			Organizations Selected						
650 - FACILITIES SERVICES FUND			63500000 - TELECOMMUNICATIONS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	106	558	96	(452)	548	(81)	186	(273)	378
REVENUE	4,500	(372)	4,500	4,872	(372)	4,500	-	3,933	567
OPERATING REVENUE	4,500	(372)	4,500	4,872	(372)	4,500	-	3,933	567
CHARGES FOR SERVICES	449	-	449	449	-	449	-	420	29
421370 Miscellaneous Revenue	70	-	70	70	-	70	-	97	(27)
423400 Interlocal Agreements	336	-	336	336	-	336	-	318	18
423405 Msd Contract Revenue	40	-	40	40	-	40	-	4	36
441005 Sale-Mtrls Supl Cntrl Assets	3	-	3	3	-	3	-	1	2
INTER/INTRA FUND REVENUES	4,051	(372)	4,051	4,423	(372)	4,051	-	3,514	538
431160 Interfund Revenue	3,900	(372)	3,900	4,272	(372)	3,900	-	3,434	466
433100 Intrafund Revenue	151	-	151	151	-	151	-	79	72
EXPENSE	4,606	186	4,596	4,419	176	4,419	186	3,661	945
OPERATING EXPENSE	4,606	186	4,596	4,419	176	4,419	186	3,661	945
COST OF GOODS SOLD	2,701	-	2,701	2,701	-	2,701	-	2,172	528
501060 Pass-Thru Telephone	2,701	1,071	2,701	1,630	1,071	1,630	1,071	2,025	676
501065 Pass-Thru Mobile Telephone	-	(830)	-	830	(830)	830	(830)	113	(113)
501070 Pass-Thru Professional Fees	-	(241)	-	241	(241)	241	(241)	34	(34)
EMPLOYEE COMPENSATION	632	10	622	622	-	622	10	472	160
601020 Lump Sum Vacation Pay	1	-	1	1	-	1	-	-	1
601025 Lump Sum Sick Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	412	8	404	404	-	404	8	253	159
601045 Compensated Absence	4	-	4	4	-	4	-	3	1
601065 Overtime	12	-	12	12	-	12	-	-	12
601095 Budgeted Pers Underexpend	(18)	-	(18)	(18)	-	(18)	-	-	(18)
603005 Social Security Taxes	32	1	31	31	-	31	1	27	5
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	24	(24)
603025 Retirement Or Pension Contrib	67	1	66	66	-	66	1	58	9
603040 Ltd Contributions	2	0	2	2	-	2	0	1	0
603045 Supplemental Retirement (401K)	7	0	7	7	-	7	0	8	(0)
603050 Health Insurance Premiums	74	-	74	74	-	74	-	69	5
603055 Employee Serv Res Fund Charges	5	-	5	5	-	5	-	5	0
603056 Opeb - Current Yr	13	-	13	13	-	13	-	15	(1)
603075 Opeb - Underfunded Arc	20	-	20	20	-	20	-	8	12
MATERIALS AND SUPPLIES	1,177	163	1,177	1,014	163	1,014	163	955	222
607040 Facilities Management Charges	14	-	14	14	-	14	-	-	14
611005 Subscriptions And Memberships	20	-	20	20	-	20	-	-	20
611010 Physical Materials-Books	1	-	1	1	-	1	-	-	1
611015 Education And Training Serv/Supp	13	-	13	13	-	13	-	0	13
613005 Printing Charges	0	-	0	0	-	0	-	-	0
613020 Development Advertising	-	-	-	-	-	-	-	1	(1)
615005 Office Supplies	1	-	1	1	-	1	-	0	1
615015 Computer Supplies	13	-	13	13	-	13	-	-	13
615016 Computer Software Subscription	295	46	295	249	46	249	46	262	33
615020 Computer Software < 3000	24	-	24	24	-	24	-	0	24
615025 Computer Components < 3000	5	-	5	5	-	5	-	-	5
615030 Communication Equip-Noncapital	103	17	103	85	17	85	17	43	60
615035 Small Equipment (Non-Computer)	103	-	103	103	-	103	-	217	(114)
615040 Postage	-	-	-	-	-	-	-	1	(1)
617010 Maint - Machinery And Equip	30	-	30	30	-	30	-	28	2
617015 Maintenance - Software	94	-	94	94	-	94	-	86	7
617035 Maint - Autos And Equip-Fleet	2	-	2	2	-	2	-	2	0
619005 Gasoline Diesel Oil And Grease	4	-	4	4	-	4	-	1	4
619045 Vehicle Replacement Charges	-	-	-	-	-	-	-	4	(4)
621020 Telephone	303	-	303	303	-	303	-	274	29

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
621025 Mobile Telephone	4	-	4	4	-	4	-	3	1
621030 Internet/Data Communications	4	-	4	4	-	4	-	2	2
633010 Rent - Buildings	15	-	15	15	-	15	-	30	(15)
639025 Other Professional Fees	15	-	15	15	-	15	-	1	14
639035 Contract Management Fee	-	-	-	-	-	-	-	0	(0)
639045 Contracted Labor/Projects	116	100	116	16	100	16	100	-	116
OTHER OPERATING EXPENSE 2	(12)	13	(12)	(25)	13	(25)	13	17	(29)
663010 Council Overhead Cost	5	-	5	5	-	5	-	4	1
663015 Mayor Overhead Cost	27	-	27	27	-	27	-	12	15
663025 Auditor Overhead Cost	4	-	4	4	-	4	-	3	1
663040 Info Services Overhead Cost	21	-	21	21	-	21	-	10	11
663045 Purchasing Overhead Cost	(39)	-	(39)	(39)	-	(39)	-	(34)	(5)
663050 Human Resources Overhead Cost	3	-	3	3	-	3	-	2	0
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	0
663070 Mayor Finance Overhead Cost	14	-	14	14	-	14	-	18	(4)
667095 Operations Underexpend	(48)	13	(48)	(61)	13	(61)	13	-	(48)
OTHER NONOPERATING EXPENSE	8	-	8	8	-	8	-	1	7
661010 Interest Expense	8	-	8	8	-	8	-	1	7
DEPRECIATION & LOSS ON SALE	100	-	100	100	-	100	-	43	57
669010 Depreciation	100	-	100	100	-	100	-	43	57
BALANCE SHEET	238	238	238	-	238	238	-	-	238
BALANCE SHEET ACQUISITION	238	238	238	-	238	238	-	-	238
	238	238	238	-	238	238	-	-	238
BAL_SHT Balance Sheet Acquisition	238	238	238	-	238	238	-	-	238

CORE MISSION

Salt Lake County Human Resources partners with County agencies to recruit and retain quality employees. We provide services that are consistent, reliable, equitable and accessible.

We do this by:

- administering the hiring and promotional processes
- providing equitable and adequate compensation and benefits
- protecting the rights of employees and applicants, including the administration of the grievance process
- delivering performance management systems, technical assistance and learning opportunities to employees and management. The Employees' University programs strengthen business skills of employees, develops core competencies to enhance career growth and reinforces employee and organizational performance efforts.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Implement talent acquisition and onboarding strategies to attract, hire and retain the best people.				
• Increase retention of merit employees within their first year of employment.	-	90%	-	100%
• Brand SL County as an Employer of Choice in the local market	0	0	0	6
• Provide comprehensive and transparent total rewards services and programs that are competitive in the market, meet the needs of employees, and are cost effective.	-	-	-	100%
• Salt Lake County right sizes it's benefits to ensure cost efficiency while offering benefits above the market median	-	-	-	100%
Have a positive, productive work environment.				
• Develop and facilitate specific trainings to address and reduce employee relations issues.	1	1	0	3
• Develop and provide an instructor-led training under the I.D.E.A initiative for all employees.	-	-	-	80%
• Provide compliance training and professional development options to support employee engagement and organizational capabilities.	0	0	0	10

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
OPERATING							
EXPENDITURES	3,723	999	26.8%	4,722	512	13.8%	4,235
REVENUE	-	-	0.0%	-	-	0.0%	-
COUNTY FUNDING	3,723	999	26.8%	4,722	512	13.8%	4,235
FTE	31.00	2.00	6.5%	33.00	(1.00)	(3.2%)	30.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Human Resources Prgm	-	-	-	-	-	-	-	-	-	-	-	-
Hr Administration	-	616	616	3.00	-	76	76	-	-	(49)	(49)	-
Class And Comp	-	515	515	3.00	-	76	76	-	-	(28)	(28)	-
Employee Relations	-	442	442	4.00	-	39	39	-	-	-	-	-
Employees University	-	632	632	5.00	-	318	318	2.00	-	(33)	(33)	-
Business Solutions	-	143	143	1.00	-	10	10	-	-	-	-	-
Hr Benefits	-	668	668	5.00	-	77	77	-	-	(101)	(101)	(1.00)
Recruitment	-	1,302	1,302	8.00	-	612	612	2.00	-	(772)	(772)	(5.00)
Hr Data Team	-	403	403	4.00	-	(211)	(211)	(2.00)	-	(202)	(202)	(2.00)
SUBTOTAL	-	4,722	4,722	33.00	-	999	999	2.00	-	(1,185)	(1,185)	(8.00)
TOTAL HUMAN RESOURCES DIVISION	-	4,722	4,722	33.00	-	999	999	2.00	-	(1,185)	(1,185)	(8.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16159] POLICY SIGNIFICANT BASE ADJUSTMENT Personnel Base Cost Increase Request By the end of 2020, it is anticipated HR will be fully staffed at budgeted levels for the first time in more than 10 years. Due to challenges in hiring and retaining professional and trained professional staff, we had to offer equitable compensation and reclassification to existing and new employees including benefits Manager, Compensation Manager, Benefits Analyst, Instructional Designer, Operations Manager, ER/EEO Manager and ER/EEO Consultants . These adjustments in compensation resulted in increased based budget for Human Resources.	-	241,124	241,124
2	[17043] NEW REQUEST HR Generalist FTE Transfer to CJS Based on an arrangement originally made in 2018, this returns a position to CJS from Human Resources. With the transfer comes the resulting classification change based on the needs of your agency. All documentation regarding this action is on file in Human Resources.	(1.00)	(84,089)	(85,049)
3	[16171] NEW REQUEST Compensation Management System Seeking to sole source with our current vendor: The contract for the current product expires November 2020. If the current product is not renewed/extended, Salt Lake County HR will need to select another compensation management system to replace it through the RFP process. In light of the current COVID-19 emergency state, the County's hiring freeze and the reduction in County budgets, it is not feasible in terms of budget, staff resources and time for the County to select a different vendor and product and still provide information needed to make data driven compensation decisions. Furthermore, PayScale, the current vendor, offers a newer version of the MarketPay compensation management systems that will meet the County's needs.	-	27,500	27,500
4	[16170] NEW REQUEST Applicant Tracking System Salt Lake County's Human Resources have been using ADP's Applicant Management system for over 19 years. The system was updated in 2018 and the contract was extended until 2025. The 2018 system update eliminated some key functionalities. In addition to the eliminated key functions in ADP's system, HR would like to replace their ADP solution because external applicants find the application difficult to use, the application needs to be accessible by mobile devices, the application lacks direct sourcing, the application's integration to PeopleSoft is fragile, the application lacks tracking pixels, the application reporting is poor, and the application's vendor support is poor. HR needs a more engaging solution that includes electronic signatures, notification to candidates, and division to department customization. FUTURE YEARS ADJUSTMENT: -261,760	-	290,760	290,760
5	[17042] NEW REQUEST Talent Acquisition Manager Manages full life-cycle recruitment process to provide a qualified and diverse candidate pool for possible hire at all levels and within all agencies in Salt Lake County. Leads the development of improved services to hiring managers, standardizing effective hiring processes and instituting staffing evaluation and measurement procedures for the County. This capability is currently missing in our agency structure and is critical to the operations of SL County HR. If CARES funding does not expand beyond 2020, Human Resources is prepared to find the resources to keep all three of these functions.	1.00	188,768	-
6	[17039] NEW REQUEST Technical Recruiter Manages the organizational strategy, structure and processes to effectively-support COVID work and service delivery. This position oversees crisis and change management dynamics within an emergency response effort and its impact on employees. Proactively identifies needs, anticipates challenges, and develops interventions to increase organizational effectiveness. This area of expertise is currently missing in our current structure and critical to Human Resources beyond COVID. If CARES funding does not expand beyond 2020, Human Resources is prepared to find the resources to keep all three of these functions.	1.00	142,752	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
7	[17044]	NEW REQUEST	Organizational Development Lead	1.00	158,091	-
	<p>Manages the organizational strategy, structure and processes to effectively-support COVID work and service delivery. This position oversees crisis and change management dynamics within an emergency response effort and its impact on employees. Proactively identifies needs, anticipates challenges, and develops interventions to increase organizational effectiveness. This area of expertise is currently missing in our current structure and critical to Human Resources beyond COVID. If CARES funding does not expand beyond 2020, Human Resources is prepared to find the resources to keep all three of these functions.</p>					
8	[17047]	STRESS TEST REDUCTION	FTE Reductions	(5.00)	(481,681)	-
	<p>Human Resources would need to eliminate 6 FTEs to meet the stress test. The reduction of 6 HR FTEs would impact the ability to provide comprehensive HR support to our divisions. HR has just become fully staffed in 2020. The elimination of 6 FTE's would be detrimental to all teams and all county agencies who expect a level of service delivery that we will be unable to accommodate with less staff. The change from 5 FTE to 6 FTE was made in the Mayor's stage at the request of HR.</p>					
9	[17045]	NEW REQUEST	Request to Restore Training Provided by Personnel Budget	-	13,000	-
	<p>We were able to offer the mid-year cut because we had incumbered funds from 2019 that we utilized in 2020 to ensure service delivery. However, we are requesting to restore the mid-year 2020 training cut to ensure we maintain and offer a robust training program with a variety of training options to meet our diverse county needs. Cutting the training budget in 2021 would limit our ability to offer several of the courses provided by the University of Utah's Professional Education Program. That program includes: Multiple communication courses, project management, strategic planning, multi-generational training it impacts workforce management, team management, time management and stress management courses. This program is also essential to our Supervisory bootcamp as we aim to develop new supervisors as they prepare to manage our workforce.</p>					
10	[16174]	NEW REQUEST	Request to Restore Training & Education Budget	-	11,000	-
	<p>Restoration of travel and transportation fees cut in June 2020. Request to move this into our training budget to ensure HR staff attain the professional development opportunities necessary to remain knowledgeable in our industry. Training and education is imperative to maintaining a highly functional HR team who can bring new ideas and programs/support to the employees of SL County. HR was unable to attend any trainings in 2020 due to COVID. We need the option to continue training and learning via virtual programs in 2021.</p>					
11	[16173]	NEW REQUEST	Request to Restore Consultant Fees	-	10,000	-
	<p>This restoration is a portion of fees cut in June 2020. The consultant fees are critical to continue as HR utilizes consultants in the areas of compensation and recruitment as well as benefits. In particular, cutting this line item in 2021 will impact our ability to utilize Dave Jackson - our benefits consultant. Dave provides HR with analysis for benefit plan renewals, negotiates benefit fees on our behalf, provides market information/best practices, assists us with vendor management and ongoing RFP guidance. He has also been instrumental in the past five (5) years in researching and providing expertise to address legislative intent with budget implications</p>					
12	[16179]	STRESS TEST REDUCTION	Request to Restore Consultant Fees	-	(10,000)	-
	<p>Requesting to restore benefits consultants fees for 2021 benefits analysis and recommendations.</p>					
13	[16180]	STRESS TEST REDUCTION	Request to Restore Employee Training & Education Budget	-	(11,000)	-
	<p>During the June Covid-19 budget cuts, about 60% of staff training and development budget was cut. We are requesting to restore training budget to attend virtual conferences and online trainings. These conferences and training are critical for our staff to stay current on employment practices and industry standards especially due to continued uncertainty in the labor market. In addition to labor market, COVID-19 regulations such as FFCRA has highlighted to need for HR staff to continued to be trained for compliance and education.</p>					
14	[17048]	STRESS TEST REDUCTION	Request to Restore Training Provided by Personnel Budget	-	(13,000)	-
	<p>Restoration of training provided by personnel/vendors was cut in June 2020. Training and education is imperative to maintaining a strong training program with a variety of training options to meet our diverse needs.</p>					
15	[16176]	STRESS TEST REDUCTION	Applicant Tracking System	-	(290,760)	-
	<p>Salt Lake County's Human Resources have been using ADP's Applicant Management system for over 19 years. The system was updated in 2018 and the contract was extended until 2025. The 2018 system update eliminated some key functionalities. In addition to the eliminated key functions in ADP's system, HR would like to replace their ADP solution because external applicants find the application difficult to use, the application needs to be accessible by mobile devices, the application lacks direct sourcing, the application's integration to PeopleSoft is fragile, the application lacks tracking pixels, the application reporting is poor, and the application's vendor support is poor. HR needs a more engaging solution that includes electronic signatures, notification to candidates, and division to department customization.</p>					
16	[16177]	STRESS TEST REDUCTION	Compensation Management System	-	(27,500)	-
	<p>Seeking to sole source with our current vendor: The contract for the current product expires November 2020. If the current product is not renewed/extended, Salt Lake County HR will need to select another compensation management system to replace it through the RFP process. In light of the current COVID-19 emergency state, the County's hiring freeze and the reduction in County budgets, it is not feasible in terms of budget, staff resources and time for the County to select a different vendor and product and still provide information needed to make data driven compensation decisions. Furthermore, PayScale, the current vendor, offers a newer version of the MarketPay compensation management systems that will meet the County's needs.</p>					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
17	<p>[16182] STRESS TEST REDUCTION Office Supplies & Postage</p> <p>Reducing the allotted budget for office supplies by \$600 would help HR meet the 5% stress test. The office supplies budget is utilized to purchase essential materials to conduct daily business. Employees' University utilizes a majority of the office supplies budget to purchase items for training purposes including certificates of completion and various interactive learning tools. Reducing this budget would result in less materials being provided by HR for trainings. This budget was already reduced by \$5,435 during the mid year budget cuts.</p> <p>Human Resources would reduce the postage budget by \$1300 to meet the 5% stress test. The impact of this reduction would limit our ability to provide needed/required communication materials to employees and retirees. This included benefits information and other county communications.</p>	-	(1,900)	-
18	<p>[16184] STRESS TEST REDUCTION Career Service Council</p> <p>Human Resources would reduce the Career Service Council budget by 50% to meet the 5% stress test. This cut impacts Human Resources ability to process employee complaints and / or utilize the Council as needed and outlined in ordinance. Not having the full budget amount can impact employee grievance procedures and fundamental rights.</p>	-	(5,000)	-
19	<p>[16183] STRESS TEST REDUCTION Mobile, Communication and Equip Maintenance</p> <p>Human Resources would reduce the mobile telephone amount by \$1,480 to meet the 5% stress test. The reduction would impact our ability to provide reimbursement for those that use mobile devices for work related purposes. The ability to reimburse employees for access is more critical than ever as we continue to work from home.</p> <p>Reducing the allotted budget for communication equipment (non capital) by \$1,000 would help HR meet the 5% stress test. The impact to HR would be a limited ability to replace aging and broken communication equipment.</p> <p>Human Resources will reduce the maintenance office equipment line item in an effort to meet the 5% stress test. The reduction would impact HR's ability to maintain printers, and /or software critical to our day to day operations.</p>	-	(4,480)	-
20	<p>[16185] STRESS TEST REDUCTION Employee Awards - Service Pins</p> <p>Reducing the allotted budget of Employee Awards - Service Pins puts HR at risk of not having adequate recognition awards for those employees dedicating their time and expertise to the HR function and Salt lake County.</p>	-	(2,000)	-
21	<p>[16186] STRESS TEST REDUCTION Printing Charges</p> <p>Printing (\$20,803) - The impact of this reduction will largely impact our Benefits team that utilizes printing throughout the year and particularly during Open Enrollment to ensure employees have the education/information critical to making Benefit enrollment decisions for themselves and their families.</p>	-	(20,803)	-
22	<p>[16187] STRESS TEST REDUCTION Computer Software Subscription</p> <p>Human Resources would reduce the Computer Software Subscription budget to meet the 5% stress test. Reducing this budget would impact HR's ability to support the divisions technical needs.</p>	-	(17,000)	-
23	<p>[17055] STRESS TEST REDUCTION Training and education by Personnel</p> <p>Training and education by Personnel (\$20,000). Training is imperative to maintaining a strong workforce in the County. This elimination of budget will reduce training opportunities for the county employees including mandatory trainings such as supervisory boot camps and certificate programs.</p>	-	(20,000)	-
24	<p>[17056] STRESS TEST REDUCTION Membership & Subscription</p> <p>Memberships & Subscriptions (\$10,000) - Professional members is very critical to Human Resources professionals such as SHRM. We also subscribe to a number compensation and market research surveys to better understand our compensation structure.</p>	-	(10,000)	-
25	<p>[17049] STRESS TEST REDUCTION Additional FTE Reductions</p> <p>Human Resources would need to eliminate 2 additional FTEs to meet the stress test. The reduction of 2 additional HR FTEs would impact the ability to provide comprehensive HR support to our divisions. HR as just become fully staffed in 2020. The elimination of 2 additional FTE's would be detrimental to all teams and all county agencies who expect a level of service delivery that we will be unable to accommodate with less staff. The change from 3 FTE to 2 FTE was made in the Mayor's stage at the request of HR.</p>	(3.00)	(269,926)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	2.00	757,782	233,211
	TOTAL BASE BUDGET ADJUSTMENTS:	-	241,124	-
	TOTAL STRESS TEST REDUCTIONS:	(8.00)	(1,185,050)	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
110 - GENERAL FUND			61500000 - HUMAN RESOURCES						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	4,235	512	4,722	3,723	999	3,677	558	3,158	1,077
REVENUE	-	-	-	-	-	-	-	0	(0)
OPERATING REVENUE	-	-	-	-	-	-	-	0	(0)
CHARGES FOR SERVICES	-	-	-	-	-	-	-	0	(0)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	0	(0)
EXPENSE	4,235	512	4,722	3,723	999	3,677	558	3,158	1,076
OPERATING EXPENSE	4,235	512	4,722	3,723	999	3,677	558	3,158	1,076
EMPLOYEE COMPENSATION	3,431	194	3,883	3,237	646	3,185	245	2,682	748
601005 Elected And Exempt Salary	148	2	146	146	(0)	146	2	105	44
601020 Lump Sum Vacation Pay	20	-	20	20	-	20	-	16	4
601025 Lump Sum Sick Pay	3	-	3	3	-	3	-	-	3
601030 Permanent And Provisional	2,242	107	2,559	2,135	424	2,135	107	1,676	566
601050 Temporary Seasonal Emergency	32	-	32	32	-	32	-	49	(17)
601065 Overtime	7	-	7	7	-	7	-	1	5
601095 Budgeted Pers Underexpend	(133)	-	(133)	(133)	-	(185)	52	-	(133)
603005 Social Security Taxes	182	8	207	174	33	174	8	135	48
603025 Retirement Or Pension Contrib	346	(29)	395	375	20	375	(29)	292	54
603040 Ltd Contributions	9	0	10	8	2	8	0	6	2
603045 Supplemental Retirement (401K)	66	46	70	20	50	20	46	17	49
603050 Health Insurance Premiums	455	59	515	397	119	397	59	328	128
603055 Employee Serv Res Fund Charges	29	-	29	29	-	29	-	28	1
603056 Opeb - Current Yr	20	-	20	20	-	20	-	27	(6)
605025 Employee Awards/Service Pins	4	-	4	4	-	4	-	1	4
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	850	318	884	532	352	538	313	472	379
607040 Facilities Management Charges	4	-	4	4	-	4	-	6	(2)
611005 Subscriptions And Memberships	33	-	33	33	-	33	-	17	16
611010 Physical Materials-Books	1	-	1	1	-	1	-	0	1
611015 Education And Training Serv/Supp	9	-	20	9	11	9	-	8	0
611020 Training Provided By Personnel	53	-	66	53	13	53	-	44	9
613005 Printing Charges	29	-	29	29	-	29	-	14	15
613020 Development Advertising	0	-	0	0	-	0	-	1	(0)
615005 Office Supplies	15	-	15	15	-	15	-	12	3
615016 Computer Software Subscription	346	318	346	27	318	27	318	6	340
615020 Computer Software < 3000	5	-	5	5	-	5	-	-	5
615025 Computer Components < 3000	12	-	12	12	-	12	-	29	(17)
615030 Communication Equip-Noncapital	2	-	2	2	-	2	-	-	2
615035 Small Equipment (Non-Computer)	3	-	3	3	-	3	-	15	(12)
615040 Postage	10	-	10	10	-	10	-	9	2
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	10	-	10	10	-	10	-	2	8
615060 Purchasing Card Charges	-	-	-	-	-	-	-	6	(6)
617005 Maintenance - Office Equip	10	-	10	10	-	10	-	12	(2)
617015 Maintenance - Software	113	-	113	113	-	113	-	73	39
619015 Mileage Allowance	1	-	1	1	-	1	-	0	1
619025 Travel And Transportation	18	-	18	18	-	18	-	34	(16)
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	-	1
621020 Telephone	10	-	10	10	-	10	-	16	(5)
621025 Mobile Telephone	6	-	6	6	-	6	-	4	2
633010 Rent - Buildings	111	-	111	111	-	117	(6)	122	(10)
639010 Consultants Fees	37	-	47	37	10	37	-	28	9
639025 Other Professional Fees	14	-	14	14	-	14	-	7	7
639045 Contracted Labor/Projects	-	-	-	-	-	-	-	8	(8)
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
645005 Contract Hauling	-	-	-	-	-	-	-	0	(0)
STATE MANDATED EXPENSE	12	-	12	12	-	12	-	5	7
651010 Career Service Council	12	-	12	12	-	12	-	5	7
OTHER OPERATING EXPENSE 2	(58)	-	(58)	(58)	-	(58)	-	-	(58)
667095 Operations Underexpend	(58)	-	(58)	(58)	-	(58)	-	-	(58)

CORE MISSION

The mission of the Salt Lake County Assessor's Office is to consistently provide the public with the fair market value of real and personal property in compliance with the laws and statutes of the State of Utah and standards of assessment.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
The Assessor's Office values all residential and commercial properties within the County annually.				
• Maintain the percent of parcels valued each year due to new construction and land development, and update the market value of all existing parcels in a dynamic real estate market from 100% of taxable parcels as of the start of May 2019 to 100% of taxable parcels by end of May 2020.	100%	100%	100%	100%
The Assessor's Office assesses all the taxable Personal Property within the County.				
• Maintain the percent of current and new personal property business accounts valued each year from 100% of personal property business accounts as of the start of January 2019 to 100% of personal property business accounts by end of December 2019.	100%	100%	100%	100%
The Assessor's Office provides support to the Board of Equalization hearings at the County and State level.				
• Reduce the time spent in supporting the Board of Equalization, yet at the same time, include site visit to each parcel appealed. Complete the Board of Equalization by the end of the year from 20% appeals as of the start of August 2020 to 100% appeals resolved by end of April 2021.	20%	100%	-	100%

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
<u>OPERATING</u>					
EXPENDITURES	14,605	199 1.4%	14,804	323 2.2%	14,927
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	14,605	199 1.4%	14,804	323 2.2%	14,927
<u>CAPITAL PROJECT & RELATED ORGS</u>					
COUNTY FUNDING	-	922 0.0%	922	922 0.0%	922
<u>FTE</u>	106.00	- 0.0%	106.00	- 0.0%	106.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Assessor Prgm	-	35	35	-	-	35	35	-	-	-	-	-
Assessor Admin	-	3,812	3,812	9.00	-	8	8	-	-	(60)	(60)	-
Commercial Appraisal	-	3,224	3,224	29.50	-	99	99	-	-	(79)	(79)	(1.00)
Residential Appraisal	-	3,719	3,719	41.50	-	31	31	-	-	(161)	(161)	(2.00)
Statistics And Modeling	-	579	579	5.00	-	16	16	-	-	(118)	(118)	(1.00)
Motor Vehicle	-	1,832	1,832	1.00	-	(0)	(0)	-	-	(440)	(440)	-
Pers Prop Appraisal	-	1,131	1,131	14.50	-	2	2	-	-	(73)	(73)	(1.00)
Pers Prop Auditing	-	472	472	5.50	-	9	9	-	-	-	-	-
SUBTOTAL	-	14,804	14,804	106.00	-	199	199	-	-	(931)	(931)	(5.00)
Assessor Capital Projects	200	1,122	922	-	200	1,122	922	-	-	-	-	-
TOTAL ASSESSOR	200	15,926	15,726	106.00	200	1,321	1,121	-	-	(931)	(931)	(5.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)							
	Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[17058]	NEW REQUEST	Fleet Management- Increase in vehicle replacement		-	3,319	3,319
	The vehicle replacement for the Assessor's office will increase in 2021						
2	[15668]	NEW REQUEST	In Grade/Grade Advancements		-	103,794	105,348
	Several of the appraisers will be going through the process of obtaining a working level license in 2021. The Assessor's Office has in place for each appraiser's to receive their grade advancement when they meet their working-level criteria and demonstrations.						
	FUTURE YEARS ADJUSTMENT: 35,442						
3	[17046]	NEW REQUEST	Increase to Commercial Division Personnel Cost		-	93,890	93,890
	The Commercial division has had a high turnover in the past two years, costing us training and productivity. Several of the employees leave for the private sector because of the high paying salary. We have proposed to County Human Resources to re-evaluate the job slotting which may require an increase in personnel cost.						
4	[16014]	STRESS TEST REDUCTION	5% Stress Test- Operations, Overtime, and Temp		-	(520,021)	-
	We would reduce few operation accounts like the cost of handling collections, subscriptions, and membership, Postage, Gasoline Diesel, Telephone, Other Professional Fees, and MX-Software (This is not recommended)						
5	[20449]	STRESS TEST REDUCTION	5% Stress Test- FTE		(5.00)	(411,213)	-
	To meet the 5% stress cut requirement, the Assessor's Office would eliminate five full-time employees. FTE's reduction would make it extremely difficult and challenging to meet all of our statutory requirements and deadlines. During the past several years, the Salt Lake County real estate market is experiencing a record sales volume, and market values are increasing dramatically. As a result, our staff's workload is growing exponentially, and we continue to struggle to meet all of our statutory obligations with the same number of FTE allocations that we have had for numerous years. (THIS IS NOT RECOMMENDED)						
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	201,003	202,557
	TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
	TOTAL STRESS TEST REDUCTIONS:				(5.00)	(931,234)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY							
(orgs with an asterisk in the expenditure & revenue summary by org/program table above)							
	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:				-	921,931	921,931
	TOTAL STRESS TEST REDUCTIONS:				-	-	-

REVENUE AND EXPENDITURE DETAIL

Assessor

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			73000000 - ASSESSOR						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	14,927	323	14,804	14,605	199	14,687	240	14,136	791
REVENUE	-	-	-	-	-	-	-	420	(420)
NON-OPERATING REVENUE	-	-	-	-	-	-	-	11	(11)
PROPERTY TAXES	-	-	-	-	-	-	-	11	(11)
401010 Personal Property Tax	-	-	-	-	-	-	-	11	(11)
OPERATING REVENUE	-	-	-	-	-	-	-	14	(14)
CHARGES FOR SERVICES	-	-	-	-	-	-	-	14	(14)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	14	(14)
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	-	-	395	(395)
OFS TRANSFERS IN	-	-	-	-	-	-	-	395	(395)
720005 Ofs Transfers In	-	-	-	-	-	-	-	395	(395)
EXPENSE	14,927	323	14,804	14,605	199	14,687	240	14,150	777
OPERATING EXPENSE	14,927	323	14,804	14,605	199	14,687	240	14,150	777
EMPLOYEE COMPENSATION	10,216	319	10,093	9,897	196	9,913	303	9,668	549
601005 Elected And Exempt Salary	384	6	378	378	(0)	378	6	370	14
601020 Lump Sum Vacation Pay	38	-	38	38	-	38	-	55	(17)
601025 Lump Sum Sick Pay	16	-	16	16	-	16	-	7	9
601030 Permanent And Provisional	6,621	234	6,529	6,387	141	6,387	234	5,950	672
601050 Temporary Seasonal Emergency	66	-	66	66	-	81	(16)	52	14
601065 Overtime	48	-	48	48	-	48	-	14	34
601095 Budgeted Pers Underexpend	(388)	35	(388)	(422)	35	(422)	35	-	(388)
603005 Social Security Taxes	526	11	519	515	4	515	11	469	57
603020 Unemployment	1	-	1	1	-	1	-	-	1
603025 Retirement Or Pension Contrib	1,141	25	1,122	1,115	7	1,115	25	1,047	93
603040 Ltd Contributions	26	1	25	25	0	25	1	23	2
603045 Supplemental Retirement (401K)	96	2	97	94	3	94	2	85	11
603050 Health Insurance Premiums	1,380	6	1,380	1,374	6	1,374	6	1,290	90
603055 Employee Serv Res Fund Charges	108	-	108	108	-	108	-	128	(20)
603056 Opeb - Current Yr	154	-	154	154	-	154	-	176	(22)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	1	(1)
MATERIALS AND SUPPLIES	1,245	3	1,245	1,242	3	1,308	(63)	1,108	138
607040 Facilities Management Charges	12	-	12	12	-	12	-	8	4
611005 Subscriptions And Memberships	77	-	77	77	-	77	-	35	42
611010 Physical Materials-Books	-	-	-	-	-	-	-	2	(2)
611015 Education And Training Serv/Supp	55	-	55	55	-	55	-	33	22
613005 Printing Charges	22	-	22	22	-	40	(18)	31	(9)
613010 Public Notices	1	-	1	1	-	1	-	-	1
613025 Contracted Printings	65	-	65	65	-	65	-	22	42
615005 Office Supplies	43	-	43	43	-	43	-	16	26
615015 Computer Supplies	-	-	-	-	-	-	-	21	(21)
615016 Computer Software Subscription	4	-	4	4	-	4	-	36	(31)
615020 Computer Software < 3000	5	-	5	5	-	5	-	-	5
615025 Computer Components < 3000	27	-	27	27	-	27	-	22	5
615035 Small Equipment (Non-Computer)	-	-	-	-	-	-	-	23	(23)
615040 Postage	302	-	302	302	-	354	(52)	315	(13)
615045 Petty Cash Replenish	1	-	1	1	-	1	-	0	0
617005 Maintenance - Office Equip	5	-	5	5	-	5	-	6	(1)
617015 Maintenance - Software	86	-	86	86	-	86	-	11	75
617035 Maint - Autos And Equip-Fleet	23	-	23	23	-	23	-	22	1
619005 Gasoline Diesel Oil And Grease	30	-	30	30	-	30	-	10	20
619015 Mileage Allowance	-	-	-	-	-	-	-	1	(1)
619025 Travel And Transportation	20	-	20	20	-	20	-	14	6
619045 Vehicle Replacement Charges	72	3	72	69	3	69	3	75	(3)
621020 Telephone	65	-	65	65	-	65	-	40	25

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
621025 Mobile Telephone	6	-	6	6	-	6	-	6	(0)
633010 Rent - Buildings	278	-	278	278	-	275	4	275	4
639010 Consultants Fees	-	-	-	-	-	-	-	75	(75)
639025 Other Professional Fees	47	-	47	47	-	47	-	7	40
OTHER OPERATING EXPENSE 2	1,843	-	1,843	1,843	-	1,843	-	1,956	(113)
657010 Notary Surety And Fidelity Bonds	-	-	-	-	-	-	-	0	(0)
663010 Council Overhead Cost	48	-	48	48	-	48	-	52	(4)
663015 Mayor Overhead Cost	28	-	28	28	-	28	-	51	(23)
663025 Auditor Overhead Cost	35	-	35	35	-	35	-	34	1
663030 District Attorney Overhead Cost	337	-	337	337	-	337	-	180	157
663040 Info Services Overhead Cost	1,571	-	1,571	1,571	-	1,571	-	1,467	104
663045 Purchasing Overhead Cost	11	-	11	11	-	11	-	13	(3)
663050 Human Resources Overhead Cost	82	-	82	82	-	82	-	71	11
663055 Govern Immunity Overhead Cost	7	-	7	7	-	7	-	7	(0)
663060 Records Managmnt Overhead Cost	4	-	4	4	-	4	-	3	0
663070 Mayor Finance Overhead Cost	77	-	77	77	-	77	-	78	(0)
667095 Operations Underexpend	(356)	-	(356)	(356)	-	(356)	-	-	(356)
OTHER NONOPERATING EXPENSE	1,483	-	1,483	1,483	-	1,483	-	1,279	204
659005 Costs In Handling Collections	1,483	-	1,483	1,483	-	1,483	-	1,279	204
CAPITAL EXPENDITURES	139	-	139	139	-	139	-	139	0
679005 Office Furn Equip Softwr>5000	139	-	139	139	-	139	-	139	0

REVENUE AND EXPENDITURE DETAIL

Assessor

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			73009900 - TAX ADMINISTRATION CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	922	922	922	-	922	722	200	(57)	979
REVENUE	200	200	200	-	200	200	-	200	-
OPERATING REVENUE	200	200	200	-	200	200	-	200	-
CHARGES FOR SERVICES	200	200	200	-	200	200	-	200	-
423009 - Multicounty Appraisal Trust	200	200	200	-	200	200	-	200	-
EXPENSE	1,122	1,122	1,122	-	1,122	922	200	143	979
OPERATING EXPENSE	1,122	1,122	1,122	-	1,122	922	200	143	979
MATERIALS AND SUPPLIES	578	578	578	-	578	378	200	4	574
639025 - Other Professional Fees	578	578	578	-	578	378	200	4	574
OTHER OPERATING EXPENSE 2	544	544	544	-	544	544	-	139	405
663010 - Council Overhead Cost	0	0	0	-	0	0	-	0	(0)
663015 - Mayor Overhead Cost	0	0	0	-	0	0	-	0	(0)
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	0	(0)
663040 - Info Services Overhead Cost	544	544	544	-	544	544	-	137	407
663045 - Purchasing Overhead Cost	0	0	0	-	0	0	-	0	(0)
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	2	(2)

CORE MISSION

The mission of the Audit Services Division is to foster informed decision making, strengthen the internal control environment, and improve operational efficiency and effectiveness for Salt Lake County, through independent and objective audits, analysis, communication, and training.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Provide independent, objective audit and consulting services				
• Percentage of Annual Audit Plan completed.	-	90%	-	90%
Produce an Annual Audit Plan				
• Produce an Annual Audit Plan.	-	100%	-	100%
Produce an Annual Report				
• Produce an Annual Audit Report.	-	100%	-	100%
Promote accountability and transparency				
• Percentage of recommendations agreed to and implemented by County agencies.	-	90%	-	90%
Provide assurance that County agencies follow Countywide policies and procedures				
• Scheduling and conducting follow-up audits for every completed audit project. Initial follow-up completed six months after final audit report date and final follow-up completed 12 months after final audit report date.	-	90%	-	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	1,871	(2) (0.1%)	1,869	17 0.9%	1,888
COUNTY FUNDING	1,871	(2) (0.1%)	1,869	17 0.9%	1,888
FTE	14.00	- 0.0%	14.00	- 0.0%	14.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Auditor Prgm	-	1,659	1,659	14.00	-	1,659	1,659	14.00	-	(94)	(94)	-
Audit	-	210	210	-	-	(1,661)	(1,661)	(14.00)	-	-	-	-
SUBTOTAL	-	1,869	1,869	14.00	-	(2)	(2)	-	-	(94)	(94)	-
TOTAL AUDITOR	-	1,869	1,869	14.00	-	(2)	(2)	-	-	(94)	(94)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20055] STRESS TEST REDUCTION 2021 5% Stress Test Budget Our operations budget is quite small and very lean. It represents just 7.8% of our overall budget. Therefore, we are unable to accommodate a 5% reduction from operations, which leaves us with no other option than to terminate an employee in order to meet the 5% stress test threshold.	-	(93,554)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(93,554)	-

REVENUE AND EXPENDITURE DETAIL

Auditor

Funds Selected			Organizations Selected						
110 - GENERAL FUND			76000000 - AUDITOR						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,888	17	1,869	1,871	(2)	1,879	9	1,852	36
EXPENSE	1,888	17	1,869	1,871	(2)	1,879	9	1,852	36
OPERATING EXPENSE	1,888	17	1,869	1,871	(2)	1,879	9	1,852	36
EMPLOYEE COMPENSATION	1,742	17	1,723	1,725	(2)	1,725	17	1,716	26
601005 Elected And Exempt Salary	420	6	414	414	0	414	6	404	16
601020 Lump Sum Vacation Pay	5	(29)	5	34	(29)	34	(29)	18	(13)
601025 Lump Sum Sick Pay	-	(13)	-	13	(13)	13	(13)	4	(4)
601030 Permanent And Provisional	774	122	765	652	113	652	122	766	8
601050 Temporary Seasonal Emergency	20	-	20	20	-	20	-	10	10
601065 Overtime	-	-	-	-	-	-	-	0	(0)
603005 Social Security Taxes	89	5	88	84	4	84	5	87	2
603025 Retirement Or Pension Contrib	199	(2)	196	200	(5)	200	(2)	181	18
603040 Ltd Contributions	4	(0)	4	5	(0)	5	(0)	4	0
603045 Supplemental Retirement (401K)	13	(11)	13	24	(11)	24	(11)	26	(13)
603050 Health Insurance Premiums	179	(61)	179	240	(61)	240	(61)	165	13
603055 Employee Serv Res Fund Charges	13	-	13	13	-	13	-	13	1
603056 Opeb - Current Yr	26	-	26	26	-	26	-	38	(12)
605015 Employee Parking	-	-	-	-	-	-	-	0	(0)
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	146	-	146	146	-	154	(8)	136	10
607040 Facilities Management Charges	4	-	4	4	-	4	-	19	(15)
611005 Subscriptions And Memberships	4	-	4	4	-	4	-	3	1
611010 Physical Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	6	-	6	6	-	6	-	9	(3)
613005 Printing Charges	1	-	1	1	-	1	-	0	0
615005 Office Supplies	3	(1)	3	4	(1)	4	(1)	2	1
615016 Computer Software Subscription	29	4	29	25	4	25	4	19	10
615020 Computer Software < 3000	-	(1)	-	1	(1)	1	(1)	0	(0)
615025 Computer Components < 3000	5	-	5	5	-	5	-	1	4
615035 Small Equipment (Non-Computer)	3	(1)	3	4	(1)	4	(1)	3	(0)
615040 Postage	1	-	1	1	-	1	-	1	0
615050 Meals And Refreshments	1	-	1	1	-	1	-	0	0
617005 Maintenance - Office Equip	2	-	2	2	-	2	-	1	1
619015 Mileage Allowance	1	(1)	1	2	(1)	2	(1)	1	(0)
619025 Travel And Transportation	4	(1)	4	4	(1)	4	(1)	4	(0)
619035 Vehicle Rental Charges	0	(0)	0	1	(0)	1	(0)	0	(0)
621020 Telephone	9	0	9	9	0	9	0	10	(1)
621025 Mobile Telephone	7	-	7	7	-	7	-	6	1
633010 Rent - Buildings	66	-	66	66	-	75	(8)	56	10

CORE MISSION

The mission of the Property Tax Division is to provide professional property tax services as required by State law on behalf of the County, all local government entities, and the public in an efficient, effective, and transparent manner.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Improve efficiency of the Board of Equalization				
• Is the percentage of appellants delivering appeals through electronic means increasing?	1%	0.95%	-	75%
Increase and maintain effectiveness and accuracy				
• Are multiple quality checks made to ensure accuracy of tax calculations and related processes?	4	6	0	5
Promote transparency				
• Are the website and publicly available materials kept current? Are new or better sources of information being provided to the public?	0	1.5	0	4

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	1,933	- 0.0%	1,933	15 0.8%	1,948
COUNTY FUNDING	1,933	- 0.0%	1,933	15 0.8%	1,948
CAPITAL PROJECT & RELATED ORGS					
EXPENDITURES	568	- (17.8%)	467	(101) (17.8%)	467
FTE	10.00	- 0.0%	10.00	- 0.0%	10.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Auditor-tax Administration Prgm	-	1,033	1,033	9.50	-	1,033	1,033	9.50	-	(97)	(97)	-
Property Tax	-	899	899	0.50	-	(1,033)	(1,033)	(9.50)	-	-	-	-
SUBTOTAL	-	1,933	1,933	10.00	-	-	-	-	-	(97)	(97)	-
Stat And Genl-tax Administration	-	467	467	-	-	(101)	(101)	-	-	-	-	-
TOTAL AUDITOR - TAX ADMINISTRATION	-	2,400	2,400	10.00	-	(101)	(101)	-	-	(97)	(97)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
0	[20059]	STRESS TEST REDUCTION	2021 5% Stress Test Budget	-	(96,634)	-
Our operations budget is very lean. A significant portion of our operations costs are tied to our statutory obligations, specifically the preparation, printing, and mailing of the annual Notice of Valuation and Tax Change. Therefore, we are unable to accommodate a 5% reduction from operations, which leaves us with no other option than to terminate an employee in order to meet the 5% stress test threshold.						
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				-	-	-
TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	(96,634)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY						
<i>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</i>						
TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:				-	-	-
TOTAL STRESS TEST REDUCTIONS:				-	-	-

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			76100000 - STAT AND GENL-TAX ADMINISTRATION * 76010000 - AUDITOR-TAX ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,415	(86)	2,400	2,501	(101)	2,507	(92)	2,063	352
REVENUE	29,355	705	28,651	28,651	-	28,651	705	27,560	1,795
NON-OPERATING REVENUE	29,355	705	28,651	28,651	-	28,651	705	27,560	1,795
PROPERTY TAXES	28,047	644	27,403	27,403	-	27,403	644	26,193	1,854
401005 General Property Tax	26,408	644	25,764	25,764	-	25,764	644	23,020	3,387
401010 Personal Property Tax	-	-	-	-	-	-	-	1,671	(1,671)
401020 Late Fees Prior Yr Redemptions	22	-	22	22	-	22	-	16	6
401021 Multi-County A And C Pass Thru	1,248	-	1,248	1,248	-	1,248	-	1,100	148
401023 Property Tax-Rda	2	-	2	2	-	2	-	-	2
401025 Prior Year Redemptions	367	-	367	367	-	367	-	385	(18)
FEE IN LIEU OF TAXES	1,270	61	1,209	1,209	-	1,209	61	1,296	(26)
401030 Motor Veh Fee In Lieu Of Taxes	1,270	61	1,209	1,209	-	1,209	61	1,296	(26)
INVESTMENT EARNINGS	39	-	39	39	-	39	-	72	(33)
429005 Interest - Time Deposits	-	-	-	-	-	-	-	(11)	11
429010 Int-Tax Pool	12	-	12	12	-	12	-	35	(23)
429015 Interest-Miscellaneous	27	-	27	27	-	27	-	48	(21)
EXPENSE	3,603	(86)	3,588	3,690	(101)	3,702	(99)	3,163	440
OPERATING EXPENSE	2,415	(86)	2,400	2,501	(101)	2,507	(92)	2,063	352
EMPLOYEE COMPENSATION	1,180	(86)	1,165	1,266	(101)	1,266	(86)	1,106	74
601030 Permanent And Provisional	772	(98)	760	870	(109)	870	(98)	731	41
601050 Temporary Seasonal Emergency	34	33	34	1	33	1	33	4	30
601065 Overtime	-	-	-	-	-	-	-	(0)	0
603005 Social Security Taxes	59	0	58	59	(1)	59	0	54	5
603025 Retirement Or Pension Contrib	133	3	131	130	1	130	3	126	7
603040 Ltd Contributions	3	0	3	3	(0)	3	0	3	0
603045 Supplemental Retirement (401K)	4	(1)	4	5	(1)	5	(1)	4	(0)
603050 Health Insurance Premiums	144	(23)	144	168	(23)	168	(23)	151	(6)
603055 Employee Serv Res Fund Charges	11	-	11	11	-	11	-	11	0
603056 Opeb - Current Yr	21	-	21	21	-	21	-	23	(2)
MATERIALS AND SUPPLIES	621	7	621	614	7	620	2	299	323
607040 Facilities Management Charges	2	-	2	2	-	2	-	13	(11)
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	1	(0)
611010 Physical Materials-Books	-	-	-	-	-	-	-	0	(0)
611015 Education And Training Serv/Supp	3	1	3	2	1	2	1	3	0
613005 Printing Charges	3	-	3	3	-	3	-	1	2
613010 Public Notices	3	-	3	3	-	3	-	2	0
613025 Contracted Printings	30	3	30	27	3	27	3	26	4
615005 Office Supplies	4	-	4	4	-	4	-	3	0
615016 Computer Software Subscription	4	-	4	4	-	4	-	14	(10)
615020 Computer Software < 3000	-	-	-	-	-	-	-	0	(0)
615025 Computer Components < 3000	5	3	5	2	3	2	3	4	2
615035 Small Equipment (Non-Computer)	2	-	2	2	-	2	-	4	(3)
615040 Postage	155	-	155	155	-	155	-	152	3
617005 Maintenance - Office Equip	3	-	3	3	-	3	-	7	(4)
617015 Maintenance - Software	344	-	344	344	-	344	-	-	344
619015 Mileage Allowance	0	-	0	0	-	0	-	0	0
619025 Travel And Transportation	3	-	3	3	-	3	-	4	(2)
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	0	0
621020 Telephone	7	-	7	7	-	7	-	7	0
621025 Mobile Telephone	2	-	2	2	-	2	-	1	1
633010 Rent - Buildings	52	-	52	52	-	58	(6)	54	(2)
639025 Other Professional Fees	-	-	-	-	-	-	-	1	(1)
OTHER OPERATING EXPENSE 2	561	-	561	561	-	561	-	624	(64)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663010 Council Overhead Cost	6	-	6	6	-	6	-	6	(1)
663015 Mayor Overhead Cost	3	-	3	3	-	3	-	6	(3)
663025 Auditor Overhead Cost	4	-	4	4	-	4	-	4	(0)
663030 District Attorney Overhead Cost	101	-	101	101	-	101	-	35	66
663040 Info Services Overhead Cost	420	-	420	420	-	420	-	542	(122)
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 Human Resources Overhead Cost	6	-	6	6	-	6	-	6	1
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	0	0
663060 Records Managmnt Overhead Cost	10	-	10	10	-	10	-	9	1
663070 Mayor Finance Overhead Cost	9	-	9	9	-	9	-	15	(6)
OTHER NONOPERATING EXPENSE	53	-	53	53	-	53	-	27	26
661005 Tax Anticipation Interest	53	-	53	53	-	53	-	27	26
CAPITAL EXPENDITURES	-	(7)	-	7	(7)	7	(7)	7	(7)
679005 Office Furn Equip Softwr>5000	-	(7)	-	7	(7)	7	(7)	7	(7)
NON-OPERATING EXPENSE	1,189	-	1,189	1,189	-	1,189	-	1,100	89
PASS THROUGH TAXES/FEES	1,189	-	1,189	1,189	-	1,189	-	1,100	89
666505 Multi-County Pass Thru	1,189	-	1,189	1,189	-	1,189	-	1,100	89
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	7	(7)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	7	(7)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	7	(7)	-	-

Clerk - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
OPERATING						
EXPENDITURES	5,344	73 1.4%	5,418	109 2.0%	5,453	
REVENUE	1,128	(770) (68.2%)	358	(770) (68.2%)	358	
COUNTY FUNDING	4,217	843 20.0%	5,060	878 20.8%	5,095	
CAPITAL PROJECT & RELATED ORGS						
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-	
FTE	34.75	- 0.0%	34.75	- 0.0%	34.75	

BUDGET & FTE PRIORITIES

Clerk - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Clerk												
Clerk Prgm	(770)	482	1,252	-	(770)	5	775	-	-	(50)	(50)	-
Elected And Exempt	-	477	477	3.00	-	12	12	-	-	-	-	-
Marriage	-	547	547	8.00	-	38	38	-	-	(25)	(25)	-
Council Clerk	45	217	172	3.00	-	(3)	(3)	-	-	-	-	-
Temporary Staff	-	15	15	-	-	-	-	-	-	-	-	-
Clerk Administration	1,075	183	(892)	2.00	-	(2)	(2)	-	-	-	-	-
	350	1,922	1,572	16.00	(770)	51	821	-	-	(75)	(75)	-
Clerk - Elections												
Election Clerk Prgm	8	1,850	1,842	-	1	23	22	-	-	(196)	(196)	-
Permanent Staff	-	998	998	13.75	-	103	103	1.00	-	-	-	-
Rovers	-	-	-	-	-	-	-	-	-	-	-	-
Poll Workers	-	-	-	-	-	-	-	-	-	-	-	-
Temporary Staff	-	23	23	-	-	1	1	-	-	-	-	-
Election Clerk Administration	-	625	625	5.00	-	(104)	(104)	(1.00)	-	-	-	-
	8	3,496	3,488	18.75	1	23	22	-	-	(196)	(196)	-
SUBTOTAL - ORGS WITH A STRESS TEST	358	5,418	5,060	34.75	(770)	73	843	-	-	(271)	(271)	-
*SUBTOTAL - ORGS WITHOUT A STRESS TEST	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL CLERK - COUNTYWIDE FUNDING ORGS	358	5,418	5,060	34.75	(770)	73	843	-	-	(271)	(271)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>110 [15877] NEW REQUEST GIS Licenses for Reapportionment</p> <p>CLERK - ELECTIONS</p> <p>Every 10 years the County Clerk's office is tasked with reapportionment for the voting precincts and County Council boundaries and these boundaries will take affect with the 2022 election cycle. The Election Division needs to purchase 5 licenses to make this project possible – three licenses for the Election Division and two licenses for the Surveyor's office who will assist with this project.</p> <p>GIS Licenses for Reapportionment</p>	-	22,500	22,500
2	<p>110 [20072] Personnel Cost Increase</p> <p>CLERK</p> <p>FUTURE YEARS ADJUSTMENT: 47,468</p>	-	47,468	47,468
3	<p>110 [20070] NEW REQUEST Rent Increase</p> <p>CLERK</p> <p>Increase in the County Government Center Rent</p> <p>FUTURE YEARS ADJUSTMENT: 4,600</p>	-	4,600	4,600
4	<p>110 [20071] NEW REQUEST Revenue Loss due to COVID</p> <p>CLERK</p> <p>Revenue loss due to COVID-19. If COVID subsides we may be able to recover some of this loss in 2021.</p>	-	770,000	770,000
5	<p>110 [16002] STRESS TEST REDUCTION Stress 20 Ballot on Demand</p> <p>CLERK - ELECTIONS</p> <p>Recommended – The Election Division currently pays for maintenance on the highspeed scanners for tabulation of ballots with the existing Dominion equipment. With the purchase of new voting equipment to use in 2021, this funding would not be needed for the old equipment.</p>	-	(6,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
6	110	[16001] STRESS TEST REDUCTION Stress 19 High Speed Scanners CLERK - ELECTIONS Recommended – The Election Division currently pays for maintenance on the highspeed scanners for tabulation of ballots with the existing Dominion equipment. With the purchase of new voting equipment to use in 2021, this funding would not be needed for the old equipment.	-	(22,920)	-
7	110	[15983] STRESS TEST REDUCTION Stress 01 Postage CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(25,000)	-
8	110	[15984] STRESS TEST REDUCTION Stress 02 Office Supplies CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(10,000)	-
9	110	[15990] STRESS TEST REDUCTION Stress 08 Contract Printing CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(4,000)	-
10	110	[15986] STRESS TEST REDUCTION Stress 04 Computer CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(7,500)	-
11	110	[15987] STRESS TEST REDUCTION Stress 05 Maintenance Office Equip CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(5,000)	-
12	110	[15994] STRESS TEST REDUCTION Stress 12 Education Training CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(1,000)	-
13	110	[15985] STRESS TEST REDUCTION Stress 03 Equipment CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(3,300)	-
14	110	[15988] STRESS TEST REDUCTION Stress 06 Software CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(10,000)	-
15	110	[15997] STRESS TEST REDUCTION Stress 15 Postage CLERK - ELECTIONS Not Recommended – The Election Division currently mails a letter to a voter that does not complete their voter registration form asking them for the missing information. We could eliminate the postage required to contact these voters via postal services and rely upon email correspondence or phone calls. Not all voter's have an email associated with the voter record or a phone number to contact them. Contacting voters in this manner would require more time and attention of staff members and would create a hardship on time.	-	(20,000)	-
16	110	[15995] STRESS TEST REDUCTION Stress 13 Professional Fees CLERK - ELECTIONS Not Recommended – The Election Division uses this account to cover the fees incurred with the Salt Lake County Surveyor's Office to assist with the critical work of reprecincting and reapportionment. The expertise and knowledge the Surveyor's Office has with ARC-GIS has proven to be vital in ensuring voters are placed in the correct voting precinct, so they receive the correct ballot. The Election Division has contracted with Dominion (vendor for electronic voting system) for software updates and service support, and this reduction would jeopardize this support. This line item is also used to cover the contract fee with the Salt Lake County Sheriff's Office to pick up election night results from the vote centers and deliver them to the Election Division for tabulation. They expedite the return process and provide a security presence for returning ballots from vote centers. This reduction would eliminate the security presence for the elections.	-	(40,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
17	110	[15996] STRESS TEST REDUCTION Stress 14 Contract Labor CLERK - ELECTIONS Not Recommended – This reduction would eliminate the contract labor that would be hired to assist with the processing of any county or state-wide petitions received by the Salt Lake County Elections Division. Current State Law requires petitions to be processed within 30 days of receipt and increases to 21 days of receipt after the November election. That deadline would possibly require the hiring of staff to assist with the project to meet the deadlines imposed.	-	(10,000)	-
18	110	[15998] STRESS TEST REDUCTION Stress 16 Maintenance Mach CLERK - ELECTIONS Not Recommended – This reduction would eliminate funds in the account for maintenance of machinery and equipment. This line item is used to repair the forklift that is used for the North Building. If we do not have the funds to repair the forklift as needed, deliveries to the North Building would be hindered with the forklift down.	-	(15,000)	-
19	110	[15999] STRESS TEST REDUCTION Stress 17 Contract Printing CLERK - ELECTIONS Not Recommended – This would be a partial reduction to the contract printing needs of the Election Division. The Election Division has a responsibility to supply political parties and interested organizations with voter registration forms. However, current Utah Election Code (20A-2-301(3)) states 'The clerk shall make a copy of the voter registration form available to any person upon request. A person may make multiple copies of the voter registration form at the person's own expense.' In order to implement this reduction, the Election Division would be forced to have a smaller amount of printed by-mail voter registration forms available and require the political parties and organizations to cover the printing costs of any they require over our limit.	-	(60,000)	-
20	110	[15989] STRESS TEST REDUCTION Stress 07 Printing Charges CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(4,000)	-
21	110	[15993] STRESS TEST REDUCTION Stress 11 Mileage Allowance CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(500)	-
22	110	[16000] STRESS TEST REDUCTION Stress 18 Computers CLERK - ELECTIONS Not Recommended – This reduction would eliminate the funding for computers in the Election Division and cause issues if computers go down and cannot be replaced for staff members.	-	(22,500)	-
23	110	[15991] STRESS TEST REDUCTION Stress 09 Facilities Charges CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(2,000)	-
24	110	[15992] STRESS TEST REDUCTION Stress 10 Travel/Transportation CLERK Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(2,500)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	844,568	844,568
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	-
TOTAL STRESS TEST REDUCTIONS:			-	(271,220)	-

REVENUE AND EXPENDITURE DETAIL

Clerk - Countywide Funding Orgs

Funds Selected			Organizations Selected						
110 - GENERAL FUND			79019900 - ELECTIONS CLERK CAPITAL PROJECTS * 79010000 - CLERK - ELECTIONS * 79000000 - CLERK						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	5,095	878	5,060	4,217	843	8,441	(3,346)	3,622	(3,358)
REVENUE	358	(770)	358	1,128	(770)	2,179	(1,821)	2,774	(2,416)
OPERATING REVENUE	358	(770)	358	1,128	(770)	2,179	(1,821)	2,774	(2,416)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	372	(372)
411000 State Government Grants	-	-	-	-	-	-	-	149	(149)
415000 Federal Government Grants	-	-	-	-	-	-	-	223	(223)
CHARGES FOR SERVICES	358	(770)	358	1,128	(770)	2,179	(1,821)	2,402	(2,044)
409010 Marriage License	305	(270)	305	575	(270)	575	(270)	517	(212)
409015 Passport License	-	(500)	-	500	(500)	500	(500)	475	(475)
421050 Election Services	8	1	8	8	1	1,059	(1,051)	1,369	(1,361)
423405 Msd Contract Revenue	45	-	45	45	-	45	-	41	4
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	1	(1)
EXPENSE	5,453	109	5,418	5,344	73	10,620	(5,166)	6,396	(942)
OPERATING EXPENSE	5,453	109	5,418	5,344	73	10,620	(5,166)	6,396	(942)
EMPLOYEE COMPENSATION	3,156	82	3,120	3,074	46	3,372	(216)	2,719	437
601005 Elected And Exempt Salary	362	15	356	347	10	347	15	315	47
601020 Lump Sum Vacation Pay	15	-	15	15	-	15	-	7	9
601025 Lump Sum Sick Pay	5	-	5	5	-	5	-	2	3
601030 Permanent And Provisional	1,665	30	1,642	1,635	7	1,635	30	1,391	274
601050 Temporary Seasonal Emergency	23	-	23	23	-	301	(278)	139	(117)
601065 Overtime	7	(3)	7	10	(3)	48	(40)	13	(6)
601095 Budgeted Pers Underexpend	-	-	-	-	-	(42)	42	-	-
603005 Social Security Taxes	154	4	152	150	2	174	(20)	133	21
603006 Social Security Taxes - Temp and Oth	1	1	1	-	1	-	1	-	1
603025 Retirement Or Pension Contrib	302	9	297	293	4	293	9	246	56
603040 Ltd Contributions	7	(0)	7	7	(0)	7	(0)	6	1
603045 Supplemental Retirement (401K)	55	2	55	53	2	53	2	50	5
603050 Health Insurance Premiums	495	24	495	470	24	470	24	352	142
603055 Employee Serv Res Fund Charges	36	-	36	36	-	36	-	30	6
603056 Opeb - Current Yr	30	-	30	30	-	30	-	35	(4)
MATERIALS AND SUPPLIES	1,374	27	1,374	1,347	27	6,726	(5,352)	2,478	(1,104)
607040 Facilities Management Charges	30	-	30	30	-	30	-	68	(38)
611005 Subscriptions And Memberships	7	-	7	7	-	7	-	8	(1)
611015 Education And Training Serv/Supp	10	-	10	10	-	10	-	1	9
613005 Printing Charges	14	-	14	14	-	39	(25)	4	10
613010 Public Notices	10	(20)	10	30	(20)	89	(79)	34	(24)
613025 Contracted Printings	84	-	84	84	-	1,622	(1,538)	957	(873)
615005 Office Supplies	68	5	68	63	5	68	-	65	3
615016 Computer Software Subscription	193	23	193	170	23	170	23	91	102
615020 Computer Software < 3000	20	-	20	20	-	20	-	1	19
615025 Computer Components < 3000	38	-	38	38	-	38	-	379	(341)
615035 Small Equipment (Non-Computer)	13	-	13	13	-	2,406	(2,393)	247	(234)
615040 Postage	113	-	113	113	-	1,103	(990)	62	51
615045 Petty Cash Replenish	3	-	3	3	-	3	-	0	2
615050 Meals And Refreshments	1	-	1	1	-	7	(6)	3	(3)
617005 Maintenance - Office Equip	46	-	46	46	-	46	-	12	34
617010 Maint - Machinery And Equip	15	-	15	15	-	15	-	-	15
617015 Maintenance - Software	13	-	13	13	-	13	-	10	3
617025 Parts Purchases	15	-	15	15	-	15	-	4	11
617035 Maint - Autos And Equip-Fleet	2	-	2	2	-	2	-	4	(2)
619005 Gasoline Diesel Oil And Grease	1	-	1	1	-	2	(1)	0	1
619015 Mileage Allowance	2	-	2	2	-	2	-	0	1
619025 Travel And Transportation	12	-	12	12	-	12	-	6	5
619035 Vehicle Rental Charges	5	1	5	4	1	11	(6)	2	3

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
619045 Vehicle Replacement Charges	1	(0)	1	2	(0)	2	(0)	2	(0)
621005 Heat And Fuel	1	-	1	1	-	1	-	4	(3)
621010 Light And Power	-	-	-	-	-	-	-	2	(2)
621020 Telephone	100	14	100	86	14	98	1	65	34
621025 Mobile Telephone	41	-	41	41	-	41	-	32	9
633010 Rent - Buildings	469	5	469	465	5	491	(21)	311	158
633015 Rent - Equipment	-	-	-	-	-	40	(40)	-	-
637005 Lease Payments - Non-Capital	-	-	-	-	-	-	-	1	(1)
639025 Other Professional Fees	40	-	40	40	-	91	(51)	50	(10)
639045 Contracted Labor/Projects	10	-	10	10	-	235	(225)	50	(40)
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	5	(5)
645005 Contract Hauling	-	-	-	-	-	-	-	5	(5)
OTHER OPERATING EXPENSE 2	923	-	923	923	-	(77)	1,000	893	29
657010 Notary Surety And Fidelity Bonds	-	-	-	-	-	-	-	0	(0)
663010 Council Overhead Cost	20	-	20	20	-	20	-	24	(4)
663015 Mayor Overhead Cost	11	-	11	11	-	11	-	23	(12)
663025 Auditor Overhead Cost	14	-	14	14	-	14	-	16	(1)
663030 District Attorney Overhead Cost	117	-	117	117	-	117	-	137	(20)
663040 Info Services Overhead Cost	440	-	440	440	-	440	-	411	29
663045 Purchasing Overhead Cost	11	-	11	11	-	11	-	2	9
663050 Human Resources Overhead Cost	36	-	36	36	-	36	-	55	(20)
663055 Govern Immunity Overhead Cost	5	-	5	5	-	5	-	5	(0)
663060 Records Managmnt Overhead Cost	238	-	238	238	-	238	-	179	59
663070 Mayor Finance Overhead Cost	32	-	32	32	-	32	-	42	(11)
667095 Operations Underexpend	-	-	-	-	-	(1,000)	1,000	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	598	(598)	300	(300)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	598	(598)	300	(300)

CORE MISSION

We serve the public with integrity, respect and an unwavering commitment to providing exceptional customer service. We treat each marriage and passport applicant with respect and professionalism. We prepare and retain minutes, agendas, and correspondence for Salt Lake County entities with respect and professionalism.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Maintain Level of Customer Service				
• Maintain the level of customer service the Marriage and Passport Division is known for in serving the public with issuing marriage licenses and passports.	7.5	8	8	0
• The Marriage and Passport Division want to increase revenue brought in from performing marriage ceremonies.	7%	30%	1%	30%
Marriage & Passport				
• Increase opportunities for the Marriage and Passport Division staff to assist with election tasks to enable the Election Division to meet their statutory deadlines and reduce the number of temporary staff needing to be hired.	9	14	2.5	2.5
Improve Council Clerk Division Skills				
• Improve Council Clerk Division skills to enable them to increase their knowledge when transcribing minutes at all Council Meetings. The staff need to maintain the level of efficiency and customer service while transcribing minutes for the various meetings they are required to attend both in person and virtually.	60	40	40	0

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	1,871	51 2.7%	1,922	68 3.6%	1,939
REVENUE	1,120	(770) (68.8%)	350	(770) (68.8%)	350
COUNTY FUNDING	751	821 109.3%	1,572	838 111.6%	1,589
FTE	16.00	- 0.0%	16.00	- 0.0%	16.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Clerk Prgm	(770)	482	1,252	-	(770)	5	775	-	-	(50)	(50)	-
Elected And Exempt	-	477	477	3.00	-	12	12	-	-	-	-	-
Marriage	-	547	547	8.00	-	38	38	-	-	(25)	(25)	-
Council Clerk	45	217	172	3.00	-	(3)	(3)	-	-	-	-	-
Temporary Staff	-	15	15	-	-	-	-	-	-	-	-	-
Clerk Administration	1,075	183	(892)	2.00	-	(2)	(2)	-	-	-	-	-
SUBTOTAL	350	1,922	1,572	16.00	(770)	51	821	-	-	(75)	(75)	-
TOTAL CLERK	350	1,922	1,572	16.00	(770)	51	821	-	-	(75)	(75)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)					
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed	
2	[20072] Personnel Cost Increase FUTURE YEARS ADJUSTMENT: 47,468	-	47,468	47,468	
3	[20070] NEW REQUEST Rent Increase Increase in the County Government Center Rent FUTURE YEARS ADJUSTMENT: 4,600	-	4,600	4,600	
4	[20071] NEW REQUEST Revenue Loss due to COVID Revenue loss due to COVID-19. If COVID subsidies we may be able to recover some of this loss in 2021.	-	770,000	770,000	
7	[15983] STRESS TEST REDUCTION Stress 01 Postage Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(25,000)	-	
8	[15984] STRESS TEST REDUCTION Stress 02 Office Supplies Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(10,000)	-	
9	[15990] STRESS TEST REDUCTION Stress 08 Contract Printing Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(4,000)	-	
10	[15986] STRESS TEST REDUCTION Stress 04 Computer Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(7,500)	-	
11	[15987] STRESS TEST REDUCTION Stress 05 Maintenance Office Equip Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(5,000)	-	
12	[15994] STRESS TEST REDUCTION Stress 12 Education Training Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(1,000)	-	
13	[15985] STRESS TEST REDUCTION Stress 03 Equipment Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(3,300)	-	
14	[15988] STRESS TEST REDUCTION Stress 06 Software Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(10,000)	-	
20	[15989] STRESS TEST REDUCTION Stress 07 Printing Charges Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(4,000)	-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
21	[15993] STRESS TEST REDUCTION Stress 11 Mileage Allowance Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(500)	-
23	[15991] STRESS TEST REDUCTION Stress 09 Facilities Charges Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(2,000)	-
24	[15992] STRESS TEST REDUCTION Stress 10 Travel/Transportation Not Recommended – Cuts are based on the current COVID-19 situation, but we do not recommend them in case we are able to operate at full capacity in 2021.	-	(2,500)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	822,068	822,068
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(74,800)	-

REVENUE AND EXPENDITURE DETAIL

Clerk

Funds Selected			Organizations Selected						
110 - GENERAL FUND			79000000 - CLERK						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,589	838	1,572	751	821	742	847	791	798
REVENUE	350	(770)	350	1,120	(770)	1,120	(770)	1,033	(683)
OPERATING REVENUE	350	(770)	350	1,120	(770)	1,120	(770)	1,033	(683)
CHARGES FOR SERVICES	350	(770)	350	1,120	(770)	1,120	(770)	1,033	(683)
409010 Marriage License	305	(270)	305	575	(270)	575	(270)	517	(212)
409015 Passport License	-	(500)	-	500	(500)	500	(500)	475	(475)
423405 Msd Contract Revenue	45	-	45	45	-	45	-	41	4
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	0	(0)
EXPENSE	1,939	68	1,922	1,871	51	1,862	77	1,824	115
OPERATING EXPENSE	1,939	68	1,922	1,871	51	1,862	77	1,824	115
EMPLOYEE COMPENSATION	1,449	64	1,431	1,385	46	1,376	72	1,271	178
601005 Elected And Exempt Salary	362	15	356	347	10	347	15	315	47
601020 Lump Sum Vacation Pay	2	-	2	2	-	2	-	3	(2)
601025 Lump Sum Sick Pay	1	-	1	1	-	1	-	2	(1)
601030 Permanent And Provisional	577	13	568	563	5	563	13	522	54
601050 Temporary Seasonal Emergency	15	-	15	15	-	15	-	21	(6)
601065 Overtime	2	(3)	2	5	(3)	5	(3)	0	2
601095 Budgeted Pers Underexpend	-	-	-	-	-	(9)	9	-	-
603005 Social Security Taxes	70	2	69	68	1	68	2	62	9
603025 Retirement Or Pension Contrib	134	6	131	128	4	128	6	116	18
603040 Ltd Contributions	3	0	3	3	0	3	0	3	0
603045 Supplemental Retirement (401K)	38	2	38	36	2	36	2	34	4
603050 Health Insurance Premiums	214	27	214	187	27	187	27	162	52
603055 Employee Serv Res Fund Charges	16	-	16	16	-	16	-	14	2
603056 Opeb - Current Yr	15	-	15	15	-	15	-	17	(2)
MATERIALS AND SUPPLIES	227	5	227	222	5	222	5	250	(23)
607040 Facilities Management Charges	3	-	3	3	-	3	-	36	(33)
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	0	1
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	1	0
613005 Printing Charges	4	-	4	4	-	4	-	1	3
613025 Contracted Printings	4	-	4	4	-	4	-	5	(1)
615005 Office Supplies	23	-	23	23	-	23	-	27	(5)
615016 Computer Software Subscription	3	-	3	3	-	3	-	15	(12)
615020 Computer Software < 3000	10	-	10	10	-	10	-	-	10
615025 Computer Components < 3000	8	-	8	8	-	8	-	8	(0)
615035 Small Equipment (Non-Computer)	3	-	3	3	-	3	-	21	(18)
615040 Postage	40	-	40	40	-	40	-	30	10
615045 Petty Cash Replenish	1	-	1	1	-	1	-	-	1
615050 Meals And Refreshments	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	8	-	8	8	-	8	-	2	6
617015 Maintenance - Software	12	-	12	12	-	12	-	-	12
619015 Mileage Allowance	1	-	1	1	-	1	-	-	1
619025 Travel And Transportation	3	-	3	3	-	3	-	-	3
621005 Heat And Fuel	1	-	1	1	-	1	-	-	1
621020 Telephone	6	-	6	6	-	6	-	9	(3)
621025 Mobile Telephone	3	-	3	3	-	3	-	4	(1)
633010 Rent - Buildings	94	5	94	89	5	89	5	89	5
637005 Lease Payments - Non-Capital	-	-	-	-	-	-	-	1	(1)
639025 Other Professional Fees	-	-	-	-	-	-	-	0	(0)
OTHER OPERATING EXPENSE 2	264	-	264	264	-	264	-	295	(31)
657010 Notary Surety And Fidelity Bonds	-	-	-	-	-	-	-	0	(0)
663010 Council Overhead Cost	6	-	6	6	-	6	-	6	(0)
663015 Mayor Overhead Cost	3	-	3	3	-	3	-	6	(3)
663025 Auditor Overhead Cost	4	-	4	4	-	4	-	4	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663030 District Attorney Overhead Cost	41	-	41	41	-	41	-	76	(35)
663040 Info Services Overhead Cost	174	-	174	174	-	174	-	166	8
663045 Purchasing Overhead Cost	12	-	12	12	-	12	-	2	10
663050 Human Resources Overhead Cost	11	-	11	11	-	11	-	12	(2)
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	(0)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	5	(4)
663070 Mayor Finance Overhead Cost	10	-	10	10	-	10	-	16	(6)
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	8	(8)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	8	(8)

CORE MISSION

To conduct Salt Lake County Elections in a fair, transparent, accurate, and efficient manner; to educate and encourage voter participation and to maintain accurate election records.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Reduce returned undeliverable mail and provisional ballots cast at vote centers				
• Reduce the number of returned undeliverable ballots to voters.	5%	100%	2.5%	2%
• Reduce number of provisional ballots issued at Early Voting and Vote Centers on Election Day.	3.86%	100%	-	1%
Signatures approved using ASR				
• Increase Number of by mail ballot signatures automatically accepted using the Agilis ASR (Automatic Signature Recognition) software.	2%	40%	50%	60%
Increase Cure Letter Responses				
• Increase number of cure letters responded to from by mail voters allowing us to process and tabulate their ballot.	49%	75%	40%	75%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	3,473	23 0.6%	3,496	41 1.2%	3,514
REVENUE	8	1 6.7%	8	1 6.7%	8
COUNTY FUNDING	3,466	22 0.6%	3,488	40 1.2%	3,506
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	- 0.0%	-	- 0.0%	-
FTE	18.75	- 0.0%	18.75	- 0.0%	18.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Election Clerk Prgm	8	1,850	1,842	-	1	23	22	-	-	(196)	(196)	-
Permanent Staff	-	998	998	13.75	-	103	103	1.00	-	-	-	-
Rovers	-	-	-	-	-	-	-	-	-	-	-	-
Poll Workers	-	-	-	-	-	-	-	-	-	-	-	-
Temporary Staff	-	23	23	-	-	1	1	-	-	-	-	-
Election Clerk Administration	-	625	625	5.00	-	(104)	(104)	(1.00)	-	-	-	-
SUBTOTAL	8	3,496	3,488	18.75	1	23	22	-	-	(196)	(196)	-
TOTAL CLERK - ELECTIONS	8	3,496	3,488	18.75	1	23	22	-	-	(196)	(196)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[15877] NEW REQUEST GIS Licenses for Reapportionment Every 10 years the County Clerk's office is tasked with reapportionment for the voting precincts and County Council boundaries and these boundaries will take affect with the 2022 election cycle. The Election Division needs to purchase 5 licenses to make this project possible – three licenses for the Election Division and two licenses for the Surveyor's office who will assist with this project. GIS Licenses for Reapportionment	-	22,500	22,500
5	[16002] STRESS TEST REDUCTION Stress 20 Ballot on Demand Recommended – The Election Division currently pays for maintenance on the highspeed scanners for tabulation of ballots with the existing Dominion equipment. With the purchase of new voting equipment to use in 2021, this funding would not be needed for the old equipment.	-	(6,000)	-
6	[16001] STRESS TEST REDUCTION Stress 19 High Speed Scanners Recommended – The Election Division currently pays for maintenance on the highspeed scanners for tabulation of ballots with the existing Dominion equipment. With the purchase of new voting equipment to use in 2021, this funding would not be needed for the old equipment.	-	(22,920)	-
15	[15997] STRESS TEST REDUCTION Stress 15 Postage Not Recommended – The Election Division currently mails a letter to a voter that does not complete their voter registration form asking them for the missing information. We could eliminate the postage required to contact these voters via postal services and rely upon email correspondence or phone calls. Not all voter's have an email associated with the voter record or a phone number to contact them. Contacting voters in this manner would require more time and attention of staff members and would create a hardship on time.	-	(20,000)	-
16	[15995] STRESS TEST REDUCTION Stress 13 Professional Fees Not Recommended – The Election Division uses this account to cover the fees incurred with the Salt Lake County Surveyor's Office to assist with the critical work of reprecincting and reapportionment. The expertise and knowledge the Surveyor's Office has with ARC-GIS has proven to be vital in ensuring voters are placed in the correct voting precinct, so they receive the correct ballot. The Election Division has contracted with Dominion (vendor for electronic voting system) for software updates and service support, and this reduction would jeopardize this support. This line item is also used to cover the contract fee with the Salt Lake County Sheriff's Office to pick up election night results from the vote centers and deliver them to the Election Division for tabulation. They expedite the return process and provide a security presence for returning ballots from vote centers. This reduction would eliminate the security presence for the elections.	-	(40,000)	-
17	[15996] STRESS TEST REDUCTION Stress 14 Contract Labor Not Recommended – This reduction would eliminate the contract labor that would be hired to assist with the processing of any county or state-wide petitions received by the Salt Lake County Elections Division. Current State Law requires petitions to be processed within 30 days of receipt and increases to 21 days of receipt after the November election. That deadline would possibly require the hiring of staff to assist with the project to meet the deadlines imposed.	-	(10,000)	-
18	[15998] STRESS TEST REDUCTION Stress 16 Maintenance Mach Not Recommended – This reduction would eliminate funds in the account for maintenance of machinery and equipment. This line item is used to repair the forklift that is used for the North Building. If we do not have the funds to repair the forklift as needed, deliveries to the North Building would be hindered with the forklift down.	-	(15,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
19	[15999] STRESS TEST REDUCTION Stress 17 Contract Printing Not Recommended – This would be a partial reduction to the contract printing needs of the Election Division. The Election Division has a responsibility to supply political parties and interested organizations with voter registration forms. However, current Utah Election Code (20A-2-301(3) states 'The clerk shall make a copy of the voter registration form available to any person upon request. A person may make multiple copies of the voter registration form at the person's own expense.' In order to implement this reduction, the Election Division would be forced to have a smaller amount of printed by-mail voter registration forms available and require the political parties and organizations to cover the printing costs of any they require over our limit.	-	(60,000)	-
22	[16000] STRESS TEST REDUCTION Stress 18 Computers Not Recommended – This reduction would eliminate the funding for computers in the Election Division and cause issues if computers go down and cannot be replaced for staff members.	-	(22,500)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	22,500	22,500
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(196,420)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			79010000 - CLERK - ELECTIONS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	3,506	40	3,488	3,466	22	7,699	(4,193)	2,573	933
REVENUE	8	1	8	8	1	1,059	(1,051)	1,741	(1,733)
OPERATING REVENUE	8	1	8	8	1	1,059	(1,051)	1,741	(1,733)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	372	(372)
411000 State Government Grants	-	-	-	-	-	-	-	149	(149)
415000 Federal Government Grants	-	-	-	-	-	-	-	223	(223)
CHARGES FOR SERVICES	8	1	8	8	1	1,059	(1,051)	1,369	(1,361)
421050 Election Services	8	1	8	8	1	1,059	(1,051)	1,369	(1,361)
441005 Sale-Mtrls Supl Cntrl Assets	-	-	-	-	-	-	-	0	(0)
EXPENSE	3,514	41	3,496	3,473	23	8,757	(5,243)	4,314	(800)
OPERATING EXPENSE	3,514	41	3,496	3,473	23	8,757	(5,243)	4,314	(800)
EMPLOYEE COMPENSATION	1,707	18	1,689	1,689	-	1,996	(289)	1,448	259
601020 Lump Sum Vacation Pay	14	-	14	14	-	14	-	3	11
601025 Lump Sum Sick Pay	4	-	4	4	-	4	-	-	4
601030 Permanent And Provisional	1,089	17	1,074	1,072	2	1,072	17	869	220
601050 Temporary Seasonal Emergency	8	-	8	8	-	286	(278)	118	(111)
601065 Overtime	5	-	5	5	-	43	(38)	13	(8)
601095 Budgeted Pers Underexpend	-	-	-	-	-	(33)	33	-	-
603005 Social Security Taxes	83	1	82	82	0	106	(23)	71	12
603006 Social Security Taxes - Temp and Oth	1	1	1	-	1	-	1	-	1
603025 Retirement Or Pension Contrib	168	3	165	165	(0)	165	3	130	38
603040 Ltd Contributions	4	(0)	4	4	(0)	4	(0)	3	1
603045 Supplemental Retirement (401K)	17	(0)	17	17	(0)	17	(0)	16	1
603050 Health Insurance Premiums	280	(3)	280	283	(3)	283	(3)	190	90
603055 Employee Serv Res Fund Charges	20	-	20	20	-	20	-	16	4
603056 Opeb - Current Yr	15	-	15	15	-	15	-	18	(3)
MATERIALS AND SUPPLIES	1,148	23	1,148	1,125	23	6,504	(5,356)	2,228	(1,080)
607040 Facilities Management Charges	27	-	27	27	-	27	-	32	(5)
611005 Subscriptions And Memberships	6	-	6	6	-	6	-	8	(2)
611015 Education And Training Serv/Supp	9	-	9	9	-	9	-	0	9
613005 Printing Charges	10	-	10	10	-	35	(25)	3	7
613010 Public Notices	10	(20)	10	30	(20)	89	(79)	34	(24)
613025 Contracted Printings	80	-	80	80	-	1,618	(1,538)	952	(872)
615005 Office Supplies	45	5	45	40	5	45	-	37	8
615016 Computer Software Subscription	190	23	190	167	23	167	23	76	114
615020 Computer Software < 3000	10	-	10	10	-	10	-	1	9
615025 Computer Components < 3000	30	-	30	30	-	30	-	371	(341)
615035 Small Equipment (Non-Computer)	10	-	10	10	-	2,403	(2,393)	226	(216)
615040 Postage	73	-	73	73	-	1,063	(990)	33	40
615045 Petty Cash Replenish	2	-	2	2	-	2	-	0	2
615050 Meals And Refreshments	1	-	1	1	-	7	(6)	3	(2)
617005 Maintenance - Office Equip	38	-	38	38	-	38	-	10	28
617010 Maint - Machinery And Equip	15	-	15	15	-	15	-	-	15
617015 Maintenance - Software	1	-	1	1	-	1	-	10	(9)
617025 Parts Purchases	15	-	15	15	-	15	-	4	11
617035 Maint - Autos And Equip-Fleet	2	-	2	2	-	2	-	4	(2)
619005 Gasoline Diesel Oil And Grease	1	-	1	1	-	2	(1)	0	1
619015 Mileage Allowance	1	-	1	1	-	1	-	0	0
619025 Travel And Transportation	9	-	9	9	-	9	-	6	3
619035 Vehicle Rental Charges	5	1	5	4	1	11	(6)	2	3
619045 Vehicle Replacement Charges	1	(0)	1	2	(0)	2	(0)	2	(0)
621005 Heat And Fuel	-	-	-	-	-	-	-	4	(4)
621010 Light And Power	-	-	-	-	-	-	-	2	(2)
621020 Telephone	94	14	94	80	14	92	1	56	38

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
621025 Mobile Telephone	38	-	38	38	-	38	-	28	10
633010 Rent - Buildings	376	-	376	376	-	402	(26)	222	153
633015 Rent - Equipment	-	-	-	-	-	40	(40)	-	-
639025 Other Professional Fees	40	-	40	40	-	91	(51)	50	(10)
639045 Contracted Labor/Projects	10	-	10	10	-	235	(225)	50	(40)
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	5	(5)
645005 Contract Hauling	-	-	-	-	-	-	-	5	(5)
OTHER OPERATING EXPENSE 2	659	-	659	659	-	(341)	1,000	599	60
663010 Council Overhead Cost	14	-	14	14	-	14	-	17	(4)
663015 Mayor Overhead Cost	8	-	8	8	-	8	-	17	(9)
663025 Auditor Overhead Cost	10	-	10	10	-	10	-	12	(2)
663030 District Attorney Overhead Cost	76	-	76	76	-	76	-	61	15
663040 Info Services Overhead Cost	266	-	266	266	-	266	-	245	21
663045 Purchasing Overhead Cost	(1)	-	(1)	(1)	-	(1)	-	(0)	(1)
663050 Human Resources Overhead Cost	25	-	25	25	-	25	-	43	(18)
663055 Govern Immunity Overhead Cost	4	-	4	4	-	4	-	3	0
663060 Records Managmnt Overhead Cost	237	-	237	237	-	237	-	174	63
663070 Mayor Finance Overhead Cost	22	-	22	22	-	22	-	27	(5)
667095 Operations Underexpend	-	-	-	-	-	(1,000)	1,000	-	-
CAPITAL EXPENDITURES	-	-	-	-	-	598	(598)	35	(35)
679005 Office Furn Equip Softwr>5000	-	-	-	-	-	598	(598)	35	(35)

REVENUE AND EXPENDITURE DETAIL

Clerk - Elections

Funds Selected			Organizations Selected						
110 - GENERAL FUND			79019900 - ELECTIONS CLERK CAPITAL PROJECTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	257	(257)
EXPENSE	-	-	-	-	-	-	-	257	(257)
OPERATING EXPENSE	-	-	-	-	-	-	-	257	(257)
CAPITAL EXPENDITURES	-	-	-	-	-	-	-	257	(257)
679005 - Office Furn Equip Softwr>5000	-	-	-	-	-	-	-	257	(257)

CORE MISSION

Providing effective and efficient government services for all Salt Lake County residents, with an emphasis on public safety, affordable housing, and thoughtful growth.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County is in excellent financial health				
• Maintain the AAA rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating.	100%	100%	-	100%
• Maintain Council's adoption of a structurally balanced budget from balanced ongoing revenue and expenditures.	0	0	0	0
The Salt Lake County Council is a strategic partner to County organizations				
• Maintain the Council's adoption and follow up of legislative intent from twice on the agenda.	2	2	0	2

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	2,802	- 0.0%	2,802	32 1.2%	2,834
COUNTY FUNDING	2,802	- 0.0%	2,802	32 1.2%	2,834
FTE	26.00	- 0.0%	26.00	- 0.0%	26.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Council Prgm	-	2,802	2,802	26.00	-	-	-	-	-	(140)	(140)	-
SUBTOTAL	-	2,802	2,802	26.00	-	-	-	-	-	(140)	(140)	-
TOTAL COUNCIL	-	2,802	2,802	26.00	-	-	-	-	-	(140)	(140)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[16011] STRESS TEST REDUCTION 701000 Council 5% Stress Test Given the reductions already embedded in the 2020 budget, the Council would need to reduce personnel costs to meet the 5% stress test. This would include the elimination of one FTE.	-	(140,107)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(140,107)	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
110 - GENERAL FUND			70100000 - COUNCIL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,834	32	2,802	2,802	-	2,719	116	2,743	92
EXPENSE	2,834	32	2,802	2,802	-	2,719	116	2,743	92
OPERATING EXPENSE	2,834	32	2,802	2,802	-	2,719	116	2,743	92
EMPLOYEE COMPENSATION	2,596	32	2,564	2,564	-	2,498	98	2,506	90
601005 Elected And Exempt Salary	1,917	69	1,891	1,848	43	1,848	69	1,755	162
601030 Permanent And Provisional	-	-	-	-	-	-	-	(0)	0
601050 Temporary Seasonal Emergency	50	-	50	50	-	50	-	-	50
601095 Budgeted Pers Underexpend	(199)	(66)	(199)	(133)	(66)	(199)	0	-	(199)
603005 Social Security Taxes	147	5	145	141	3	141	5	129	17
603025 Retirement Or Pension Contrib	234	23	231	212	19	212	23	196	38
603040 Ltd Contributions	7	0	7	7	0	7	0	6	1
603045 Supplemental Retirement (401K)	98	(8)	97	107	(9)	107	(8)	102	(4)
603050 Health Insurance Premiums	294	9	294	285	9	285	9	263	31
603055 Employee Serv Res Fund Charges	25	-	25	25	-	25	-	25	0
603056 Opeb - Current Yr	22	-	22	22	-	22	-	29	(7)
MATERIALS AND SUPPLIES	286	-	286	286	-	268	17	222	64
607040 Facilities Management Charges	9	-	9	9	-	9	-	2	7
611005 Subscriptions And Memberships	2	-	2	2	-	2	-	5	(2)
611015 Education And Training Serv/Supp	5	-	5	5	-	5	-	4	1
613005 Printing Charges	3	-	3	3	-	3	-	3	0
615005 Office Supplies	12	-	12	12	-	12	-	29	(17)
615016 Computer Software Subscription	4	-	4	4	-	4	-	3	0
615020 Computer Software < 3000	2	-	2	2	-	2	-	-	2
615025 Computer Components < 3000	15	-	15	15	-	15	-	12	3
615040 Postage	1	-	1	1	-	1	-	0	1
615050 Meals And Refreshments	-	-	-	-	-	-	-	1	(1)
617005 Maintenance - Office Equip	3	-	3	3	-	3	-	4	(1)
619025 Travel And Transportation	23	-	23	23	-	23	-	15	7
621020 Telephone	11	-	11	11	-	11	-	10	1
621025 Mobile Telephone	13	-	13	13	-	13	-	10	3
633010 Rent - Buildings	133	-	133	133	-	116	17	116	17
639010 Consultants Fees	-	-	-	-	-	-	-	0	(0)
639025 Other Professional Fees	50	-	50	50	-	50	-	9	41
OTHER OPERATING EXPENSE 2	(48)	-	(48)	(48)	-	(48)	-	15	(63)
667005 Contributions	-	-	-	-	-	-	-	15	(15)
667095 Operations Underexpend	(48)	-	(48)	(48)	-	(48)	-	-	(48)

CORE MISSION

The Core Mission of the Council Tax Administration Office is to provide exemplary and equitable treatment under the law to all applicants engaging in our principle services dealing with property valuation and taxes.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
Produce accurate, fair, timely, and consistent recommendations for all program applications with exemplary customer service				
• Reduce the percent of Board of Equalization appeal recommendations appealed further to the Utah State Tax Commission (USTC).	9.37%	5%	-	6%
Recruit for and maintain a staff of professional and competent hearing officers for the Board of Equalization who are fairly compensated				
• Reduce the number of Board of Equalization hearing officers submitting voluntary resignations or reducing work hours to seek other employment.	2	1	0	1
Increase appeal resolution efficiency by reducing the number of Hearing Days in Review by Board of Equalization hearing officers				
• Reduce the average number of days an appeal is in review by a hearing officer.	31.5	21	0	21
Prevent the sale of owner-occupied homes at the May Tax Sale				
• Measure number of homes that are on the deferral program.	30	30	0	30
Improve collection of tax delinquencies in tax deferral program				
• Measure the number of property tax deferrals that complete payment during the year.	0	4	1	4

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	1,454	17 1.2%	1,471	24 1.6%	1,478
COUNTY FUNDING	1,454	17 1.2%	1,471	24 1.6%	1,478
FTE	5.50	- 0.0%	5.50	- 0.0%	5.50

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Council-tax Administration Prgm	-	1,471	1,471	5.50	-	17	17	-	-	(90)	(90)	-
SUBTOTAL	-	1,471	1,471	5.50	-	17	17	-	-	(90)	(90)	-
TOTAL COUNCIL - TAX ADMINISTRATION	-	1,471	1,471	5.50	-	17	17	-	-	(90)	(90)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				FTE	\$ County Funding	\$ Mayor Proposed	
	Request ID	Description					
1	[20065]	NEW REQUEST	Personnel annualization adjustments	-	17,190	17,190	
		Personnel annualizations to update for health insurance and position that had underexpend due to hiring gap.					
2	[16043]	STRESS TEST REDUCTION	2021 Fall Stress Test	-	(89,904)	-	
		Reduction would be in temporary personnel					
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			-	17,190	17,190
		TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
		TOTAL STRESS TEST REDUCTIONS:			-	(89,904)	-

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			70110000 - COUNCIL-TAX ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	1,478	24	1,471	1,454	17	1,453	25	1,326	152
EXPENSE	1,478	24	1,471	1,454	17	1,453	25	1,326	152
OPERATING EXPENSE	1,478	24	1,471	1,454	17	1,453	25	1,326	152
EMPLOYEE COMPENSATION	1,064	24	1,058	1,041	17	1,041	24	859	206
601030 Permanent And Provisional	383	(4)	378	387	(9)	387	(4)	380	3
601050 Temporary Seasonal Emergency	450	-	450	450	-	450	-	278	172
601095 Budgeted Pers Underexpend	-	6	-	(6)	6	(6)	6	-	-
603005 Social Security Taxes	29	(35)	29	64	(35)	64	(35)	49	(20)
603006 Social Security Taxes - Temp and Oth	34	34	34	-	34	-	34	-	34
603025 Retirement Or Pension Contrib	67	(1)	66	69	(2)	69	(1)	68	(1)
603040 Ltd Contributions	1	(0)	1	1	(0)	1	(0)	1	0
603045 Supplemental Retirement (401K)	1	0	1	1	0	1	0	1	(0)
603050 Health Insurance Premiums	81	23	81	59	23	59	23	62	20
603055 Employee Serv Res Fund Charges	5	-	5	5	-	5	-	6	(0)
603056 Opeb - Current Yr	11	-	11	11	-	11	-	13	(2)
MATERIALS AND SUPPLIES	62	-	62	62	-	61	1	58	4
607040 Facilities Management Charges	1	-	1	1	-	1	-	1	(0)
611005 Subscriptions And Memberships	0	-	0	0	-	0	-	-	0
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	0	1
613005 Printing Charges	1	-	1	1	-	1	-	0	0
615005 Office Supplies	5	-	5	5	-	5	-	5	(1)
615025 Computer Components < 3000	5	-	5	5	-	5	-	6	(1)
615035 Small Equipment (Non-Computer)	1	-	1	1	-	1	-	0	1
615040 Postage	1	-	1	1	-	1	-	0	0
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
617005 Maintenance - Office Equip	0	-	0	0	-	0	-	-	0
619015 Mileage Allowance	0	-	0	0	-	0	-	0	0
619025 Travel And Transportation	1	-	1	1	-	1	-	-	1
621020 Telephone	5	-	5	5	-	5	-	4	1
633010 Rent - Buildings	42	-	42	42	-	40	1	40	1
OTHER OPERATING EXPENSE 2	352	-	352	352	-	352	-	409	(58)
663010 Council Overhead Cost	4	-	4	4	-	4	-	4	(0)
663015 Mayor Overhead Cost	2	-	2	2	-	2	-	4	(2)
663025 Auditor Overhead Cost	3	-	3	3	-	3	-	2	0
663030 District Attorney Overhead Cost	220	-	220	220	-	220	-	223	(3)
663040 Info Services Overhead Cost	108	-	108	108	-	108	-	157	(48)
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	(0)	(0)
663050 Human Resources Overhead Cost	8	-	8	8	-	8	-	10	(2)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	1	(0)
663070 Mayor Finance Overhead Cost	7	-	7	7	-	7	-	9	(3)

CORE MISSION

To serve the people of Salt Lake County by promoting justice and upholding the rule of law in a fair and equitable manner.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Investigation of all tested sexual assault kits submitted to our office through the Sexual Assault Kit Initiative (SAKI).				
<ul style="list-style-type: none"> Measure the percentage of cases our office is able to investigate from those submitted through SAKI from 100% cases received as of the start of January to 100% cases received by end of December. There were 1751 untested sexual assault kits that were identified through this initiative as of August 2016. Once the state crime lab completes testing, the results are sent to the originating law enforcement agency. If new information is discovered or a CODIS hit is received, they will either complete the investigation of that case or submit to our office for investigation. Of the 471 Cases submitted to our office, we have completed investigation on 471 cases, 30 of which have been filed, 11 are currently proceeding through the court process, and 9 convictions. The main issue that affects our ability to investigate these cases and bring them to the point of prosecution is the availability of victims and witnesses and their willingness to participate in this process. The SAKI working group is working on methods and strategies to improve the notification of victims and communication. 	100%	100%	100%	100%
Successful implementation of new District Attorney case management system.				
<ul style="list-style-type: none"> Increase the number of cases received automatically from Law Enforcement agencies from 65% cases received as of the start of January 2020 to 100% cases received by end of December 2021. While most cases from law enforcement agencies are currently received electronically via email, our staff must still enter all case information into our current system. Once the electronic interface between law enforcement and our new system is built, the amount of time our staff will spend on this very time intensive task will be greatly reduced. This will allow them to focus on other critical tasks. The measurement of this indicator will not begin until the launch of the new case management system. We were previously anticipated to go live in April 2020, but have been delayed because of COVID and the difficulty of trying to launch the system while our staff is working remotely. We are working to leverage existing remote work tools to develop a plan for launching before the end of 2020. There are currently 18 different law enforcement agencies our office receives cases from. In conjunction with VECC, these have contracted with a vendor to provide a single records management system (RMS) for use by all agencies. Our ability to construct the electronic interfaces required will be dependent on their implementation timeline, which is currently unknown. Until then, law enforcement will use the eProsecutor Portal to submit all cases to our office for screening. 	65%	100%	-	100%
<ul style="list-style-type: none"> Reduce the number of physical case files created for new cases logged into the system. One of the efficiencies we will gain from our new case management system over time will be the elimination of creating physical case files. When a case is screened and filed by our office, a physical file is created to track all associated information and documentation for the case. Our new case management system will allow us to create a file electronically, with all associated documentation accessible by our attorneys and staff, from both the office as well as in court. The measurement of this indicator will not begin until the launch of the new case management system. We were previously anticipated to go live in April 2020, but have been delayed because of COVID and the difficulty of trying to launch the system while our staff is working remotely. We are working to leverage existing remote work tools to develop a plan for launching before the end of 2020. The only factor that may affect this indicator will be the speed at which we can implement the electronic workflow functions of the new system as well as train our employees on their use. We will be working closely with our vendor to ensure all due speed is given to this task. 	15,095	0	8,282	0
Continue to expand opportunity for more meaningful continuing legal education (CLE) for attorneys and staff.				
<ul style="list-style-type: none"> Increase the number of quality training opportunities attended by attorneys and staff. Continuing Legal Education (CLE) is a required component for attorneys and paralegals to remain members of the Bar in good standing and maintain their licensure. However, all of our staff benefits from relevant trainings regarding changes to statute, investigative techniques and prosecution strategies. Over the last five years, our office has taken proactive measures to ensure our training budget was sufficient to ensure that our employees have the opportunity to take advantage of training that will add value to the work they perform on a daily basis. Unfortunately, the introduction of COVID and the subsequent budget cuts severely limited our ability to host and attend in-person trainings, thus lowering the total number of trainings our staff has been able to attend in 2020 by more than 60%. Obviously, the factor that affects this outcome the most is the amount of our total overall budget. With the budget cuts sustained at mid-year, our ability to expend funds for this purpose was severely limited. In addition, many entities that previously would have offered very valuable trainings, have cancelled or postponed due to COVID. Our professional development team has spent a great deal of time searching out online training opportunities to make sure we can ensure our staff can receive the training required to maintain their professional licensure. 	419	419	130	300
Successful implementation of Mayor's and Council's direction regarding compensation by ensuring market driven internal equities to alleviate compression within our office.				

• The percentage of employees successfully placed at the appropriate salary as determined by Mayor and Council compensation direction. Consistent with county audit of compensation, it was determined that we have fundamental deficits in areas of pay equity and compression. This has a direct impact on fair market earning capacity of our employees and directly impacts morale, productivity and recruitment. There has been a 2% decrease in the percentage of our office who are at market. Our employees suffer from acute compression and inequity issues which are not indicative of the market. Adequate funding to meet this need is the factor that most affects this indicator. However, this issue has been further exacerbated with the imposition of budget cuts and the hiring freeze due to COVID. It is worth noting that of the very limited staff we are able to hire during this time, HR requires us to make equity adjustments to existing staff in order to avoid creating further disparity. This practice has had the unintended effect of creating compression where it may not have previously existed.

37% 100% 35% 100%

Be responsive to the needs of victims of crime at all stages of criminal prosecution

• The length of time required to screen out of custody cases of domestic violence submitted to the District Attorney's office by Law Enforcement. This is important because victims of domestic violence are often in a heightened state of fear from their abuser, quickly screening their case for criminal charges is critical. Currently, it takes approximately 4 weeks to screen out of custody domestic violence cases. Prior to COVID, we were able to completely eliminate this delay, however, with the imposition of the hiring freeze coupled with budget cuts and rising domestic violence rates, these gains have been lost. It is quite common for victims of domestic violence to decline to participate in the prosecution process of their abuser. It is a constant and ongoing challenge to engage with victims of domestic violence in the prosecution process. It requires the prosecutor to invest a much greater level of time to adequately address the needs of the victim in order to achieve the most beneficial outcome. During COVID, while overall case submissions to our office have decreased, domestic violence case submissions have not. The proportion of domestic violence cases submitted to our office has increased.

0 0 4 1

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	36,634	1,145 3.1%	37,779	1,505 4.1%	38,138
REVENUE	3,543	- 0.0%	3,543	- 0.0%	3,543
COUNTY FUNDING	33,091	1,145 3.5%	34,236	1,505 4.5%	34,596
FTE	283.50	- 0.0%	283.50	- 0.0%	283.50

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
District Attorney Prgm	-	(89)	(89)	-	-	1,454	1,454	-	-	(1,649)	(1,649)	-
Civil Legal Counsel	380	7,223	6,842	46.00	(303)	(377)	(74)	(3.00)	-	-	-	-
Cjc Avenues	212	433	221	3.00	(4)	251	254	2.00	-	-	-	-
Cjc So Valley	556	839	284	9.00	(7)	(439)	(431)	(3.00)	-	-	-	-
Criminal Justice Downtown	1,462	23,517	22,055	186.00	309	(4,222)	(4,532)	(35.50)	-	-	-	-
Criminal Justice West Jordan	-	5,299	5,299	38.50	-	4,562	4,562	38.50	-	-	-	-
SI City Prosecutors Office	933	101	(833)	-	5	(157)	(162)	-	-	-	-	-
Downtown Building	-	379	379	1.00	-	74	74	1.00	-	-	-	-
West Jordan Building	-	77	77	-	-	(0)	(0)	-	-	-	-	-
SUBTOTAL	3,543	37,779	34,236	283.50	-	1,145	1,145	-	-	(1,649)	(1,649)	-
TOTAL DISTRICT ATTORNEY	3,543	37,779	34,236	283.50	-	1,145	1,145	-	-	(1,649)	(1,649)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[20513] COVID 19 BUDGET ADJUSTMENT Reversal of COVID cut The presiding judge of Third District Court has notified our office that jury trials will resume as soon as they achieve certain criteria in relation to the COVID-19. When they receive clearance from the Health Department in relation to case numbers, they will provide notice of a start date. In order for our office to be prepared to adjudicate these cases in court, we must begin a phased hiring of prosecutors. Due to the budget cuts imposed at mid-year, we do not currently have the capacity to cover this expanded function. We have requested permission to fill 8 vacant prosecuting attorney positions by the end of 2020, and the remaining 8 vacant positions by end of April 2021. The estimated cost of filling the remaining 8 positions in 2021 is \$1,117,597. We are requesting the restoration of this 2021 funding so we can recruit and hire in a timely manner as the jury trial process continues to proceed in 2021.	-	1,117,597	1,117,597
2	[15801] OTHER TECHNICAL ADJUSTMENT Two SVU Attorneys from 2020 During the 2020 budget cycle, the DA Office requested 6 Prosecuting Attorney FTEs for our SVU team. The Council funded all 6 in the 2020 budget with funding for 4 in the Personnel Appropriation and 2 in a Council Discretionary account in the DA budget. It was requested for the DA Office to fill the 4 positions first and then request the creation of the other 2 in HCM at which time the funding would be moved into the Personnel Appropriation. The DA Office filled all 4 Prosecuting Attorneys on the SVU team within the first quarter of 2020. Due to the hiring freeze and the COVID budget cuts, we felt it impractical to request the 2 FTEs at that time. This is an adjustment to correct that for 2021.	-	-	-
3	[20525] NEW REQUEST Legal Investigator compensation Advancement to grade 31 step 12 to re-align Legal Investigators to the Public Safety Pay Plan as per the direction of Salt Lake County Human Resources Division.	-	48,122	48,122
4	[16075] STRESS TEST REDUCTION District Attorney Stress test The District Attorney's Office 5% Stress Test amount is \$1,648,642. The operating budget for 2021 is \$2,810,596 after a \$465,000 cut due to COVID. The Stress test amount would equal 58% of our entire remaining operating budget. The expenses associated with the upkeep of two DA buildings and the 2 existing CJC buildings include janitorial services, grounds maintenance, building maintenance, etc. and utilities. In addition there are cost of doing business expenses such as telephone, rent of space at the Government Center, vehicle levy and related expenses (fuel, maintenance), postage, office supplies, computers, etc. These expenses cannot be used to reduce the operating budget or we could not maintain operations. Therefore, a 5% cut to our budget would come from employees. We have 281.5 merit FTEs and the average salary/benefits is \$111,885. With this figure we can calculate that the requested cut would equal 13 people. It should be noted that this is after we have left 15 other positions in our office vacant in order to achieve the contra and the COVID cut. Our ability to fulfill this office's statutory requirements would be greatly impacted. Also keep in mind this number would most likely be higher in reality considering the County bumping rights related to RIF actions and that the higher paid employees would not necessarily be the ones to lose their jobs and lower classifications of employees would end up cut in a RIF.	-	(1,648,642)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	1,165,719	1,165,719
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(1,648,642)	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
110 - GENERAL FUND			82000000 - DISTRICT ATTORNEY						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	34,596	1,505	34,236	33,091	1,145	32,709	1,887	31,711	2,884
REVENUE	3,659	(4)	3,659	3,663	(4)	3,663	(4)	3,254	405
NON-OPERATING REVENUE	116	(4)	116	120	(4)	120	(4)	118	(2)
INVESTMENT EARNINGS	116	(4)	116	120	(4)	120	(4)	118	(2)
429015 Interest-Miscellaneous	-	-	-	-	-	-	-	7	(7)
429030 Interest Rebate-Babs	116	(4)	116	120	(4)	120	(4)	112	5
OPERATING REVENUE	3,543	-	3,543	3,543	-	3,543	-	3,136	407
OPERATING GRANTS & CONTRIBUTIO	1,311	12	1,311	1,299	12	1,299	12	1,056	255
411000 State Government Grants	621	(0)	621	622	(0)	622	(0)	658	(36)
412000 Local Govt Private Grants	-	-	-	-	-	-	-	10	(10)
415000 Federal Government Grants	690	12	690	677	12	677	12	388	301
CHARGES FOR SERVICES	2,232	(12)	2,232	2,244	(12)	2,244	(12)	2,080	152
421090 Attorney Fees	250	(50)	250	300	(50)	300	(50)	203	47
421160 Sheriffs Fees	160	(3)	160	163	(3)	163	(3)	82	79
421170 Vice Evidence Forfeitures	300	100	300	200	100	200	100	166	134
421180 District Attorney Admin Fees	3	(2)	3	5	(2)	5	(2)	2	1
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	23	(23)
423000 Local Government Contracts	1,187	(13)	1,187	1,200	(13)	1,200	(13)	1,283	(96)
423405 Msd Contract Revenue	280	(45)	280	325	(45)	325	(45)	258	21
424000 Local Revenue Contracts	-	-	-	-	-	-	-	5	(5)
424200 State Revenue Contracts	45	-	45	45	-	45	-	52	(7)
425010 Restitution	5	-	5	5	-	5	-	5	(0)
441005 Sale-Mtrls Supl Cntrl Assets	2	1	2	1	1	1	1	-	2
EXPENSE	42,347	1,570	41,988	40,777	1,211	40,395	1,952	38,998	3,350
OPERATING EXPENSE	38,138	1,505	37,779	36,634	1,145	36,252	1,887	34,847	3,292
EMPLOYEE COMPENSATION	33,098	1,748	32,738	31,350	1,388	30,968	2,130	29,325	3,772
601005 Elected And Exempt Salary	2,301	364	2,267	1,937	330	1,937	364	2,000	301
601020 Lump Sum Vacation Pay	62	-	62	62	-	62	-	188	(126)
601025 Lump Sum Sick Pay	20	-	20	20	-	20	-	74	(55)
601030 Permanent And Provisional	18,579	38	18,333	18,541	(208)	18,541	38	16,187	2,392
601035 Perm And Prov-Public Safety	1,305	35	1,305	1,270	35	1,270	35	1,205	99
601040 Time Limited Employees	458	(113)	451	570	(119)	570	(113)	289	169
601050 Temporary Seasonal Emergency	100	(92)	100	192	(92)	192	(92)	165	(65)
601065 Overtime	98	92	98	5	92	5	92	54	44
601095 Budgeted Pers Underexpend	(82)	1,439	(82)	(1,520)	1,439	(1,902)	1,821	-	(82)
603005 Social Security Taxes	1,691	8	1,671	1,683	(12)	1,683	8	1,463	228
603006 Social Security Taxes - Temp and Oth	15	15	15	-	15	-	15	-	15
603025 Retirement Or Pension Contrib	3,379	(37)	3,323	3,417	(93)	3,417	(37)	3,083	297
603030 Retirement Cont-Public Safety	335	74	334	261	74	261	74	235	100
603040 Ltd Contributions	83	0	82	82	(1)	82	0	71	12
603045 Supplemental Retirement (401K)	424	15	429	409	20	409	15	388	36
603050 Health Insurance Premiums	3,631	(92)	3,631	3,723	(92)	3,723	(92)	3,129	502
603055 Employee Serv Res Fund Charges	323	-	323	323	-	323	-	302	22
603056 Opeb - Current Yr	377	-	377	377	-	377	-	493	(116)
MATERIALS AND SUPPLIES	3,105	45	3,105	3,060	45	3,080	25	3,062	43
607005 Janitorial Supplies And Service	165	1	165	164	1	164	1	161	4
607010 Maintenance - Grounds	64	-	64	64	-	64	-	62	3
607015 Maintenance - Buildings	6	(4)	6	10	(4)	10	(4)	14	(9)
607040 Facilities Management Charges	120	39	120	81	39	81	39	191	(71)
609005 Food Provisions	1	(1)	1	1	(1)	1	(1)	-	1
609030 Medical Supplies	10	-	10	10	-	10	-	10	0
609045 Personal Provisions	10	-	10	10	-	10	-	7	3
609060 Identification Supplies	2	-	2	2	-	2	-	1	0
611005 Subscriptions And Memberships	200	(8)	200	208	(8)	208	(8)	181	19

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
611010 Physical Materials-Books	30	(1)	30	31	(1)	31	(1)	34	(4)
611015 Education And Training Serv/Supp	35	(2)	35	37	(2)	37	(2)	34	1
611025 Physical Material-Audio/Visual	4	-	4	4	-	4	-	3	0
613005 Printing Charges	27	4	27	23	4	23	4	25	2
613010 Public Notices	6	3	6	3	3	3	3	3	3
615005 Office Supplies	140	11	140	129	11	129	11	128	12
615016 Computer Software Subscription	100	47	100	53	47	53	47	93	7
615020 Computer Software < 3000	11	-	11	11	-	11	-	16	(5)
615025 Computer Components < 3000	150	(144)	150	294	(144)	294	(144)	178	(28)
615030 Communication Equip-Noncapital	-	(15)	-	15	(15)	15	(15)	19	(19)
615035 Small Equipment (Non-Computer)	55	(30)	55	85	(30)	85	(30)	88	(33)
615040 Postage	45	6	45	40	6	40	6	47	(2)
615050 Meals And Refreshments	35	5	35	30	5	30	5	22	13
615055 Volunteer Awards	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	120	-	120	120	-	120	-	117	3
617015 Maintenance - Software	75	10	75	65	10	65	10	52	23
617035 Maint - Autos And Equip-Fleet	30	(5)	30	35	(5)	35	(5)	39	(9)
619005 Gasoline Diesel Oil And Grease	30	(1)	30	31	(1)	31	(1)	35	(5)
619015 Mileage Allowance	12	(2)	12	14	(2)	14	(2)	16	(4)
619025 Travel And Transportation	120	(49)	120	169	(49)	169	(49)	145	(25)
619035 Vehicle Rental Charges	5	4	5	1	4	1	4	6	(1)
619045 Vehicle Replacement Charges	80	22	80	58	22	58	22	57	23
621005 Heat And Fuel	35	(21)	35	56	(21)	56	(21)	44	(9)
621010 Light And Power	100	(6)	100	106	(6)	106	(6)	132	(32)
621015 Water And Sewer	25	(5)	25	30	(5)	30	(5)	27	(2)
621020 Telephone	216	0	216	216	0	216	0	192	24
621025 Mobile Telephone	127	3	127	124	3	124	3	123	4
625005 Non-Capital Buildings	-	-	-	-	-	-	-	3	(3)
633010 Rent - Buildings	25	-	25	25	-	25	0	22	3
633015 Rent - Equipment	10	1	10	9	1	9	1	8	2
635015 (Dont Use!) Cap Leas Principal-Machr	-	-	-	-	-	-	-	41	(41)
637005 Lease Payments - Non-Capital	12	-	12	12	-	12	-	11	0
639005 Legal Auditing And Acctg Fees	50	(5)	50	55	(5)	55	(5)	26	24
639007 Expert Witness	175	26	175	149	26	149	26	175	(0)
639025 Other Professional Fees	244	93	244	151	93	171	73	88	157
639045 Contracted Labor/Projects	400	68	400	332	68	332	68	386	14
OTHER OPERATING EXPENSE 1	25	(2)	25	27	(2)	27	(2)	19	5
641030 Ammunition Expolsives And Bomb	20	-	20	20	-	20	-	13	7
645005 Contract Hauling	5	(2)	5	7	(2)	7	(2)	7	(2)
STATE MANDATED EXPENSE	145	(23)	145	168	(23)	168	(23)	138	7
649005 Court Reporter Fees	85	(12)	85	97	(12)	97	(12)	83	2
649010 Witness - Summons And Travel	60	(11)	60	71	(11)	71	(11)	55	5
OTHER OPERATING EXPENSE 2	1,723	0	1,723	1,723	0	1,723	0	2,289	(566)
657010 Notary Surety And Fidelity Bonds	1	0	1	1	0	1	0	0	1
663010 Council Overhead Cost	84	-	84	84	-	84	-	121	(38)
663015 Mayor Overhead Cost	48	-	48	48	-	48	-	118	(70)
663025 Auditor Overhead Cost	61	-	61	61	-	61	-	81	(20)
663035 Real Estate Overhead Cost	-	-	-	-	-	-	-	5	(5)
663040 Info Services Overhead Cost	1,202	-	1,202	1,202	-	1,202	-	1,157	45
663045 Purchasing Overhead Cost	42	-	42	42	-	42	-	35	7
663050 Human Resources Overhead Cost	242	-	242	242	-	242	-	188	55
663055 Govern Immunity Overhead Cost	16	-	16	16	-	16	-	15	1
663060 Records Managmnt Overhead Cost	284	-	284	284	-	284	-	335	(51)
663070 Mayor Finance Overhead Cost	208	-	208	208	-	208	-	197	11
667005 Contributions	-	-	-	-	-	-	-	38	(38)
667095 Operations Underexpend	(465)	-	(465)	(465)	-	(465)	-	-	(465)
OTHER NONOPERATING EXPENSE	-	-	-	-	-	-	-	4	(4)
661020 Interest Expense-Capital Leases	-	-	-	-	-	-	-	4	(4)
CAPITAL EXPENDITURES	43	(20)	43	63	(20)	43	-	10	33
679005 Office Furn Equip Softwr>5000	-	(20)	-	20	(20)	-	-	10	(10)
684015 Principal Payments-Equip Lease	43	-	43	43	-	43	-	-	43
INTERGOVERNMENTAL CHARGE	-	(243)	-	243	(243)	243	(243)	-	-
695005 Council Discretionary Expen	-	(243)	-	243	(243)	243	(243)	-	-

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
NON-OPERATING EXPENSE	4,209	65	4,209	4,143	65	4,143	65	4,151	58
LONG TERM DEBT	4,209	65	4,209	4,143	65	4,143	65	4,151	58
685083 2010D Str Various Project-Prin	420	8	420	412	8	412	8	403	17
685084 2014 Str Various Project-Princ	396	14	396	382	14	382	14	369	27
685139 2017Ab Str Various Project-Pri	1,535	37	1,535	1,498	37	1,498	37	1,480	55
687002 Interest Exp-Leases (Debt Svc)	2	-	2	2	-	2	-	-	2
687083 2010D Str Various Project-Int	354	(14)	354	368	(14)	368	(14)	381	(28)
687084 2014 Str Various Project-Int	365	50	365	315	50	315	50	328	37
687139 2017Ab Str Various Project-Int	1,137	(29)	1,137	1,166	(29)	1,166	(29)	1,190	(53)

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
OPERATING					
EXPENDITURES	568	10 1.7%	578	14 2.5%	582
COUNTY FUNDING	568	10 1.7%	578	14 2.5%	582
FTE	2.00	- 0.0%	2.00	- 0.0%	2.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
District Attorney-tax Admin Prgm	-	578	578	2.00	-	10	10	-	-	(38)	(38)	-
SUBTOTAL	-	578	578	2.00	-	10	10	-	-	(38)	(38)	-
TOTAL DISTRICT ATTORNEY - TAX ADMINISTRATION	-	578	578	2.00	-	10	10	-	-	(38)	(38)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
4	[16151] TECHNICAL BASE ADJUSTMENT Tax Admin Fall 2020 Omission During the Fall 2020 budget cycle we requested to move these 2 FTEs in the Tax Admin budget to the main DA Office budget. The request was denied. Somewhere in the process, the salaries for the 2 FTEs were never updated to reflect the compensation package. Mayors Finance looked into the issue and wasn't sure what had happened and recommended we request the additional funding.	-	9,730	9,730
6	[16083] STRESS TEST REDUCTION District Attorney- Tax Admin Stress Test We would absorb the \$38,140 stress test in our expert witness account. Depending on the cases that may come up during the year, it is possible that our organization would have to come back to the County to ask for additional funds.	-	(38,140)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	9,730	-
	TOTAL STRESS TEST REDUCTIONS:	-	(38,140)	-

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			82010000 - DISTRICT ATTORNEY-TAX ADMIN						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	582	14	578	568	10	568	14	434	148
EXPENSE	582	14	578	568	10	568	14	434	148
OPERATING EXPENSE	582	14	578	568	10	568	14	434	148
EMPLOYEE COMPENSATION	325	14	321	311	10	311	14	312	13
601020 Lump Sum Vacation Pay	0	-	0	0	-	0	-	-	0
601030 Permanent And Provisional	237	11	234	226	8	226	11	227	10
603005 Social Security Taxes	18	1	18	17	1	17	1	17	1
603025 Retirement Or Pension Contrib	44	2	43	42	1	42	2	42	2
603040 Ltd Contributions	1	0	1	1	0	1	0	1	0
603050 Health Insurance Premiums	18	0	18	18	0	18	0	18	(0)
603055 Employee Serv Res Fund Charges	2	-	2	2	-	2	-	2	0
603056 Opeb - Current Yr	5	-	5	5	-	5	-	5	(0)
MATERIALS AND SUPPLIES	270	-	270	270	-	270	-	99	171
607005 Janitorial Supplies And Service	-	-	-	-	-	-	-	2	(2)
607010 Maintenance - Grounds	-	-	-	-	-	-	-	0	(0)
607015 Maintenance - Buildings	-	-	-	-	-	-	-	0	(0)
607040 Facilities Management Charges	-	-	-	-	-	-	-	1	(1)
609030 Medical Supplies	-	-	-	-	-	-	-	0	(0)
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	2	(1)
611010 Physical Materials-Books	0	-	0	0	-	0	-	1	(1)
611015 Education And Training Serv/Supp	1	-	1	1	-	1	-	0	1
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	1	-	1	1	-	1	-	-	1
615005 Office Supplies	0	-	0	0	-	0	-	0	0
615016 Computer Software Subscription	0	-	0	0	-	0	-	-	0
615020 Computer Software < 3000	0	-	0	0	-	0	-	-	0
615025 Computer Components < 3000	2	-	2	2	-	2	-	-	2
615035 Small Equipment (Non-Computer)	0	-	0	0	-	0	-	0	(0)
615040 Postage	1	-	1	1	-	1	-	0	0
617035 Maint - Autos And Equip-Fleet	-	-	-	-	-	-	-	0	(0)
619005 Gasoline Diesel Oil And Grease	-	-	-	-	-	-	-	0	(0)
619015 Mileage Allowance	0	-	0	0	-	0	-	0	0
619025 Travel And Transportation	2	-	2	2	-	2	-	1	1
621005 Heat And Fuel	1	-	1	1	-	1	-	0	1
621010 Light And Power	2	-	2	2	-	2	-	1	1
621015 Water And Sewer	1	-	1	1	-	1	-	0	1
621020 Telephone	1	-	1	1	-	1	-	1	(0)
621025 Mobile Telephone	2	-	2	2	-	2	-	2	(0)
633010 Rent - Buildings	3	-	3	3	-	3	-	-	3
633015 Rent - Equipment	-	-	-	-	-	-	-	0	(0)
639005 Legal Auditing And Acctg Fees	57	-	57	57	-	57	-	0	57
639007 Expert Witness	120	-	120	120	-	120	-	86	34
639025 Other Professional Fees	75	-	75	75	-	75	-	0	75
OTHER OPERATING EXPENSE 1	-	-	-	-	-	-	-	0	(0)
645005 Contract Hauling	-	-	-	-	-	-	-	0	(0)
STATE MANDATED EXPENSE	5	-	5	5	-	5	-	3	2
649005 Court Reporter Fees	5	-	5	5	-	5	-	3	2
OTHER OPERATING EXPENSE 2	(18)	-	(18)	(18)	-	(18)	-	20	(38)
663010 Council Overhead Cost	1	-	1	1	-	1	-	2	(1)
663015 Mayor Overhead Cost	1	-	1	1	-	1	-	2	(1)
663025 Auditor Overhead Cost	1	-	1	1	-	1	-	2	(1)
663040 Info Services Overhead Cost	4	-	4	4	-	4	-	3	1
663045 Purchasing Overhead Cost	1	-	1	1	-	1	-	(0)	1
663050 Human Resources Overhead Cost	1	-	1	1	-	1	-	4	(3)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663070 Mayor Finance Overhead Cost	3	-	3	3	-	3	-	6	(3)
667095 Operations Underexpend	(30)	-	(30)	(30)	-	(30)	-	-	(30)

CORE MISSION

OUTCOMES AND INDICATORS

2019 Actual 2020 Target 2020 YTD
July Actual 2021 Target

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	3,342	- 0.0%	3,342	- 0.0%	3,342
REVENUE	1,209	- 0.0%	1,209	- 0.0%	1,209
COUNTY FUNDING	2,133	- 0.0%	2,133	- 0.0%	2,133
FTE	-	-	-	-	-

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Governmental Immunity Prgm	1,209	3,342	2,133	-	-	-	-	-	-	(107)	(107)	-
SUBTOTAL	1,209	3,342	2,133	-	-	-	-	-	-	(107)	(107)	-
TOTAL GOVERNMENTAL IMMUNITY	1,209	3,342	2,133	-	-	-	-	-	-	(107)	(107)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20532] REVENUE PROJECTION CHANGE Property Tax Projection updates As vetted by Revenue Committee meeting on Sept. 18.	-	-	-
7	[16138] STRESS TEST REDUCTION Gov Imm Stress Test Governmental Immunity County funding equates to \$2,132,640 of which a 5% stress test cut would be \$106,630. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The self-insurance account was chosen. However, if a cut of this size was to be implemented and the County were to have several large claims to pay out in that same year, it would be a reasonable possibility that our organization would have to come back to the County to ask for additional funds.	-	(106,630)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(106,630)	-

REVENUE AND EXPENDITURE DETAIL

Governmental Immunity

Funds Selected			Organizations Selected						
115 - GOVERNMENTAL IMMUNITY FUND			82100000 - GOVERNMENTAL IMMUNITY						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,133	-	2,133	2,133	-	2,133	-	315	1,818
REVENUE	3,108	43	3,065	3,065	-	3,065	43	3,135	(27)
NON-OPERATING REVENUE	1,899	43	1,856	1,856	-	1,856	43	1,936	(37)
PROPERTY TAXES	1,797	39	1,758	1,758	-	1,758	39	1,755	42
401005 General Property Tax	1,762	39	1,723	1,723	-	1,723	39	1,602	160
401010 Personal Property Tax	-	-	-	-	-	-	-	124	(124)
401025 Prior Year Redemptions	35	-	35	35	-	35	-	29	6
FEE IN LIEU OF TAXES	91	4	86	86	-	86	4	96	(5)
401030 Motor Veh Fee In Lieu Of Taxes	91	4	86	86	-	86	4	96	(5)
INVESTMENT EARNINGS	12	-	12	12	-	12	-	86	(74)
429005 Interest - Time Deposits	12	-	12	12	-	12	-	83	(71)
429010 Int-Tax Pool	-	-	-	-	-	-	-	3	(3)
OPERATING REVENUE	1,209	-	1,209	1,209	-	1,209	-	1,199	10
CHARGES FOR SERVICES	10	-	10	10	-	10	-	-	10
439010 Refunds-Insurance	10	-	10	10	-	10	-	-	10
INTER/INTRA FUND REVENUES	1,199	-	1,199	1,199	-	1,199	-	1,199	-
435005 Indirect Cost	1,199	-	1,199	1,199	-	1,199	-	1,199	-
EXPENSE	3,442	100	3,342	3,342	-	3,442	-	2,819	623
OPERATING EXPENSE	3,342	-	3,342	3,342	-	3,342	-	1,514	1,828
MATERIALS AND SUPPLIES	346	-	346	346	-	346	-	127	220
611005 Subscriptions And Memberships	1	-	1	1	-	1	-	0	1
611010 Physical Materials-Books	0	-	0	0	-	0	-	2	(1)
611015 Education And Training Serv/Supp	5	-	5	5	-	5	-	2	3
613005 Printing Charges	-	-	-	-	-	-	-	0	(0)
615005 Office Supplies	2	-	2	2	-	2	-	0	1
615016 Computer Software Subscription	95	-	95	95	-	95	-	90	5
615020 Computer Software < 3000	1	-	1	1	-	1	-	0	1
615035 Small Equipment (Non-Computer)	1	-	1	1	-	1	-	1	0
615040 Postage	1	-	1	1	-	1	-	-	1
615050 Meals And Refreshments	4	-	4	4	-	4	-	-	4
617015 Maintenance - Software	5	-	5	5	-	5	-	3	2
619025 Travel And Transportation	7	-	7	7	-	7	-	2	5
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	0	0
621020 Telephone	-	-	-	-	-	-	-	1	(1)
639005 Legal Auditing And Acctg Fees	95	-	95	95	-	95	-	25	70
639007 Expert Witness	95	-	95	95	-	95	-	-	95
639025 Other Professional Fees	35	-	35	35	-	35	-	-	35
STATE MANDATED EXPENSE	5	-	5	5	-	5	-	-	5
649005 Court Reporter Fees	3	-	3	3	-	3	-	-	3
649010 Witness - Summons And Travel	2	-	2	2	-	2	-	-	2
OTHER OPERATING EXPENSE 2	2,990	-	2,990	2,990	-	2,990	-	1,387	1,603
657005 Insurance	1,004	-	1,004	1,004	-	1,004	-	1,161	(157)
657015 Self-Insurance Expense	1,987	-	1,987	1,987	-	1,987	-	227	1,760
TRANSFERS OUT AND OTHER FINANCING US	100	100	-	-	-	100	-	1,305	(1,205)
OFU TRANSFERS OUT	100	100	-	-	-	100	-	1,305	(1,205)
770010 Ofu Transfers Out	100	100	-	-	-	100	-	1,305	(1,205)

CORE MISSION

The Salt Lake County Justice Court's mission is to provide the highest level of judicial service to the citizens of the county and the other levels of the Courts at the lowest cost and in the most efficient manner.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Maintain fiscal responsibility by either reducing or maintaining the cost per ticket				
• Measure Justice Court will have a target cost per case of 199.00 from Cost = 245.00 case as of the end of December 2020 to Cost = 199.00 case by end of December 2021.	268	199	0	0
Maintain fiscal responsibility by increasing the revenues under local gov't and contracts price per ticket while delivering a fair cost to the public				
• Maintain Keeping the Revenue per case inline with the cost per case. Revenue per case = \$249.00 for 2020 Fiscal year from Rev= 234.71 case as of the end of December 2020 to Rev = 249.00 case by end of December 2021.	234.71	249	0	0
Maintain cases to meet or exceed the Administrative office of the courts standards				
• Increase Percentage of resolution on each case from 94% cases as of the end of December 2020 to 96% cases by end of December 2021.	92%	96%	-	-
Ensure that collections of past due accounts are being reduce year over year				
• Reduce The total dollar of A/R over 90 days is reduced year over year from 10% as of the end of December 2020 to 15% by end of December 2021.	10%	15%	-	-

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	1,660	50 3.0%	1,710	60 3.6%	1,720
REVENUE	1,783	27 1.5%	1,811	27 1.5%	1,811
COUNTY FUNDING	(124)	23 (18.6%)	(101)	33 (26.4%)	(91)
CAPITAL PROJECT & RELATED ORGS					
COUNTY FUNDING	-	802 0.0%	802	802 0.0%	802
FTE	14.00	- 0.0%	14.00	- 0.0%	14.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Justice Courts Prgm	1,811	1,710	(101)	14.00	27	50	23	-	7	-	(7)	-
SUBTOTAL	1,811	1,710	(101)	14.00	27	50	23	-	7	-	(7)	-
Justice Courts Capital Projects Prgm	-	802	802	-	-	802	802	-	-	-	-	-
TOTAL JUSTICE COURTS	1,811	2,512	701	14.00	27	852	825	-	7	-	(7)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)					FTE	\$ County Funding	\$ Mayor Proposed
Request ID and Description							
1	[20431]	NEW REQUEST	Capital Purchases		-	20,000	20,000
We adjusted this for Covid-19 for 2020. But we need it back in for 2021 to purchase New office Equipment. Copy Mach							
2	[15795]	NEW REQUEST	Finger Prints Service Charges		-	(27,300)	(27,300)
Court is going to charge a small service charge to the public. We have checked the other courts and BCI for pricing and found the following. BCI charges 15.00 for a set and the other courts in the county are charging 10.00 - 15.00 for a set. Salt Lake County Justice Court will be charging 7.00 a set and if someone cannot afford it due to the court order the fee will be waved. Due to the sharp price increase from the Sheriff's Department we will be adding a small finger print service charge in order to off set the cost.							
3	[15797]	NEW REQUEST	Sheriff's Price Increase		-	31,000	31,000
Price increase from the Sheriff's department							
5	[20400]	STRESS TEST REDUCTION	Stress test		-	(6,500)	-
This revenue from collections each year.							
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):					-	23,700	23,700
TOTAL BASE BUDGET ADJUSTMENTS:					-	-	-
TOTAL STRESS TEST REDUCTIONS:					-	(6,500)	-
CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY							
<i>(orgs with an asterisk in the expenditure & revenue summary by org/program table above)</i>							
TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:					-	801,721	801,721
TOTAL STRESS TEST REDUCTIONS:					-	-	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
735 - PUBLIC WORKS AND OTHER SERVICES FUND			85000000 - JUSTICE COURTS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(91)	33	(101)	(124)	23	(117)	26	(415)	323
REVENUE	1,811	27	1,811	1,783	27	1,783	27	1,700	111
OPERATING REVENUE	1,811	27	1,811	1,783	27	1,783	27	1,700	111
CHARGES FOR SERVICES	1,811	27	1,811	1,783	27	1,783	27	1,700	111
421395 Fingerprinting Revenue	27	27	27	-	27	-	27	-	27
423000 Local Government Contracts	-	-	-	-	-	-	-	(167)	167
423400 Interlocal Agreements	553	-	553	553	-	553	-	602	(49)
423405 Msd Contract Revenue	1,100	-	1,100	1,100	-	1,100	-	1,100	(0)
425027 State Debt Collections	130	-	130	130	-	130	-	164	(34)
EXPENSE	1,720	60	1,710	1,660	50	1,667	53	1,285	434
OPERATING EXPENSE	1,720	60	1,710	1,660	50	1,667	53	1,285	434
EMPLOYEE COMPENSATION	1,126	9	1,117	1,117	(1)	1,117	9	781	345
601005 Elected And Exempt Salary	156	2	153	153	-	153	2	135	21
601020 Lump Sum Vacation Pay	2	-	2	2	-	2	-	8	(6)
601025 Lump Sum Sick Pay	1	-	1	1	-	1	-	3	(3)
601030 Permanent And Provisional	534	6	529	529	-	529	6	399	135
601045 Compensated Absence	-	-	-	-	-	-	-	(0)	0
601050 Temporary Seasonal Emergency	40	-	40	40	-	40	-	36	4
603005 Social Security Taxes	52	(0)	51	52	(1)	52	(0)	43	9
603023 Pension Expense Adj Gasb 68	-	-	-	-	-	-	-	(12)	12
603025 Retirement Or Pension Contrib	114	2	112	112	-	112	2	89	25
603040 Ltd Contributions	3	0	3	3	-	3	0	2	1
603045 Supplemental Retirement (401K)	6	(1)	7	7	-	7	(1)	4	2
603050 Health Insurance Premiums	196	-	196	196	-	196	-	125	71
603055 Employee Serv Res Fund Charges	13	-	13	13	-	13	-	13	0
603056 Opeb - Current Yr	10	-	10	10	-	10	-	11	(1)
603075 Opeb - Underfunded Arc	-	-	-	-	-	-	-	(74)	74
MATERIALS AND SUPPLIES	241	-	241	241	-	248	(7)	217	24
607040 Facilities Management Charges	5	-	5	5	-	5	-	1	4
609010 Clothing Provisions	1	-	1	1	-	1	-	-	1
609060 Identification Supplies	0	-	0	0	-	0	-	0	(0)
611005 Subscriptions And Memberships	2	-	2	2	-	2	-	1	1
611010 Physical Materials-Books	2	-	2	2	-	2	-	3	(1)
611015 Education And Training Serv/Supp	2	-	2	2	-	2	-	2	(0)
613005 Printing Charges	6	-	6	6	-	6	-	1	5
615005 Office Supplies	7	-	7	7	-	7	-	7	(0)
615015 Computer Supplies	3	-	3	3	-	3	-	-	3
615020 Computer Software < 3000	1	-	1	1	-	1	-	2	(1)
615025 Computer Components < 3000	4	-	4	4	-	4	-	0	3
615035 Small Equipment (Non-Computer)	2	-	2	2	-	2	-	1	1
615040 Postage	14	-	14	14	-	14	-	8	6
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	0	-	0	0	-	0	-	0	0
617005 Maintenance - Office Equip	7	-	7	7	-	7	-	4	3
619025 Travel And Transportation	14	-	14	14	-	14	-	12	2
621020 Telephone	15	-	15	15	-	15	-	13	2
621025 Mobile Telephone	1	-	1	1	-	1	-	3	(1)
633010 Rent - Buildings	136	-	136	136	-	143	(7)	142	(7)
639025 Other Professional Fees	20	-	20	20	-	20	-	17	3
STATE MANDATED EXPENSE	26	-	26	26	-	26	-	10	16
649015 Juror And Witness - County	26	-	26	26	-	26	-	10	16
OTHER OPERATING EXPENSE 2	96	-	96	96	-	96	-	100	(4)
663010 Council Overhead Cost	5	-	5	5	-	5	-	6	(1)
663015 Mayor Overhead Cost	3	-	3	3	-	3	-	6	(3)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663025 Auditor Overhead Cost	3	-	3	3	-	3	-	4	(1)
663030 District Attorney Overhead Cost	8	-	8	8	-	8	-	7	1
663040 Info Services Overhead Cost	35	-	35	35	-	35	-	38	(3)
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	(0)	0
663050 Human Resources Overhead Cost	18	-	18	18	-	18	-	17	1
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	(0)
663060 Records Managmnt Overhead Cost	4	-	4	4	-	4	-	4	1
663070 Mayor Finance Overhead Cost	16	-	16	16	-	16	-	18	(3)
667025 Voip Tel Equip Purch 2010-2012	4	-	4	4	-	4	-	-	4
DEPRECIATION & LOSS ON SALE	7	-	7	7	-	7	-	4	3
669010 Depreciation	7	-	7	7	-	7	-	4	3
CAPITAL EXPENDITURES	20	20	20	-	20	-	20	-	20
679005 Office Furn Equip Softwr>5000	20	20	20	-	20	-	20	-	20
INTERGOVERNMENTAL CHARGE	203	31	203	172	31	172	31	172	31
693020 Interfund Charges	203	31	203	172	31	172	31	172	31

REVENUE AND EXPENDITURE DETAIL

Justice Courts

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	85009900 - JUSTICE COURTS CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	802	802	802	-	802	265	537	95	707
EXPENSE	802	802	802	-	802	265	537	95	707
OPERATING EXPENSE	802	802	802	-	802	265	537	95	707
MATERIALS AND SUPPLIES	801	801	801	-	801	264	537	90	710
607015 - Maintenance - Buildings	801	801	801	-	801	264	537	43	758
607040 - Facilities Management Charges	-	-	-	-	-	-	-	29	(29)
615020 - Computer Software < 3000	-	-	-	-	-	-	-	8	(8)
615035 - Small Equipment (Non-Computer)	-	-	-	-	-	-	-	10	(10)
OTHER OPERATING EXPENSE 2	1	1	1	-	1	1	-	5	(4)
663010 - Council Overhead Cost	0	0	0	-	0	0	-	1	(0)
663015 - Mayor Overhead Cost	0	0	0	-	0	0	-	1	(0)
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	0	(0)
663040 - Info Services Overhead Cost	0	0	0	-	0	0	-	0	(0)
663045 - Purchasing Overhead Cost	(0)	(0)	(0)	-	(0)	(0)	-	0	(0)
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	3	(2)

CORE MISSION

The mission of the Salt Lake County Recorder's Office is to record and protect the public's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to all.

OUTCOMES AND INDICATORS

	<u>2019 Actual</u>	<u>2020 Target</u>	<u>2020 YTD July Actual</u>	<u>2021 Target</u>
The Recorder's Office meets the State Statutory requirements of recording and maintaining documents timely and accurately and initiates the workflow of the County tax system.				
• Maintain consistent workflow of the number of documents recorded in the order received and processed from a range of 1,200 documents per day up to 2,600 documents per day by end of 2021.	1,000	1,000	1,534	1,200
New Recording System in use and all employees proficient in its use by the end of 2021.				
• Successful implementation of our new recordation system by end of 2021.	1	1	1	1
Acquire enough resources to have the workload per individual at a manageable and reasonable number.				
• Number of documents recorded January-August 2019 was 152,136. Number of documents recorded January-August 2020 was 219,193. We need to add additional staff to help absorb the average 44.1% increase in workload. We are requesting additional human resources to accomplish this goal.	5,300,000	10,000,000	1,404,056.53	8

BUDGET SUMMARY

in thousands \$, except FTE

	<u>BASE</u>	<u>REQUESTED</u>		<u>PROPOSED</u>	
		<u>ADJUSTMENT</u>	<u>TOTAL</u>	<u>ADJUSTMENT</u>	<u>TOTAL</u>
<u>OPERATING</u>					
EXPENDITURES	2,584	310 12.0%	2,894	331 12.8%	2,915
REVENUE	12,334	166 1.3%	12,500	166 1.3%	12,500
COUNTY FUNDING	(9,750)	144 (1.5%)	(9,606)	165 (1.7%)	(9,585)
<u>CAPITAL PROJECT & RELATED ORGS</u>					
COUNTY FUNDING	-	463 0.0%	463	463 0.0%	463
<u>FTE</u>	19.00	4.00 21.1%	23.00	4.00 21.1%	23.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Recorder Prgm	166	(15)	(181)	-	166	-	(166)	-	-	-	-	-
Recorder Operations	11,334	2,909	(8,425)	23.00	-	310	310	4.00	-	(440)	(440)	(4.00)
Data Services	1,000	-	(1,000)	-	-	-	-	-	-	-	-	-
SUBTOTAL	12,500	2,894	(9,606)	23.00	166	310	144	4.00	-	(440)	(440)	(4.00)
Recorder Capital Projects	-	463	463	-	-	463	463	-	-	-	-	-
TOTAL RECORDER	12,500	3,357	(9,143)	23.00	166	773	607	4.00	-	(440)	(440)	(4.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
0	[20537]	REVENUE PROJECTION CHANGE Sales Tax Projection Updates Sales tax projections, originally put in pre Revenue Committee.	-	-	-
0	[20540]	REVENUE PROJECTION CHANGE Recorder Fee Revenue Projection Adjustment Adjust the total Recorder revenue projection to \$12.50M based on YTD historical volumes and future expectations for slightly better than 2020 Adjusted Budget, but less than 2020 expected volumes as of Oct 2020. Projection vetted by the Revenue Committee on 10/7/2020.	-	(166,000)	(166,000)
1	[17090]	NEW REQUEST GIS/CAD Tech 1 of 3 - Recorder The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional GIS/Cad Tech position.	1.00	82,393	82,392
2	[17087]	NEW REQUEST GIS/CAD Tech 2 of 3 - Recorder The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional GIS/Cad Tech position.	1.00	82,393	82,392
3	[17088]	NEW REQUEST GIS/CAD Tech 3 of 3 - Recorder The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional GIS/Cad Tech position.	1.00	82,393	82,392
4	[17091]	NEW REQUEST Land Records Specialist I - 1 of 1- Recorder The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting 1 additional Land Records Specialist I position.	1.00	63,686	63,686
5	[17122]	STRESS TEST REDUCTION 5% Stress Test - Recorder - LRS I A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.	(1.00)	(63,686)	-
6	[17126]	STRESS TEST REDUCTION 5% Stress Test - GIS/Cad Tech 1 of 3 A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.	(1.00)	(82,393)	-
7	[17120]	STRESS TEST REDUCTION 5% Stress Test - GIS/Cad Tech 2 of 3 A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.	(1.00)	(82,393)	-
8	[17121]	STRESS TEST REDUCTION 5% Stress Test - GIS/Cad Tech 3 of 3 A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.	(1.00)	(82,393)	-
9	[17125]	STRESS TEST REDUCTION 5% Stress Test - Recorder - Operations A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.	-	(129,207)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		4.00	144,865	144,862
	TOTAL BASE BUDGET ADJUSTMENTS:		-	-	-
	TOTAL STRESS TEST REDUCTIONS:		(4.00)	(440,072)	-

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

CAPITAL PROJECT ORGANIZATIONS & OTHER RELATED ORGS – SUMMARY

(orgs with an asterisk in the expenditure & revenue summary by org/program table above)

	TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:	-	463,392	463,392
	TOTAL STRESS TEST REDUCTIONS:	-	-	-

REVENUE AND EXPENDITURE DETAIL

Recorder

Funds Selected			Organizations Selected						
110 - GENERAL FUND			88000000 - RECORDER						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	(9,585)	165	(9,606)	(9,750)	144	(9,750)	165	(6,996)	(2,589)
REVENUE	12,500	166	12,500	12,334	166	12,334	166	9,230	3,270
OPERATING REVENUE	12,500	166	12,500	12,334	166	12,334	166	9,230	3,270
CHARGES FOR SERVICES	12,500	166	12,500	12,334	166	12,334	166	9,230	3,270
421010 Data Services Rev	1,000	-	1,000	1,000	-	1,000	-	1,033	(33)
421040 Recorders Fee	11,500	166	11,500	11,334	166	11,334	166	8,194	3,306
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	3	(3)
EXPENSE	2,915	331	2,894	2,584	310	2,584	331	2,234	681
OPERATING EXPENSE	2,915	331	2,894	2,584	310	2,584	331	2,234	681
EMPLOYEE COMPENSATION	1,990	331	1,969	1,659	310	1,659	331	1,397	593
601005 Elected And Exempt Salary	238	12	234	225	9	225	12	214	24
601020 Lump Sum Vacation Pay	10	-	10	10	-	10	-	2	8
601025 Lump Sum Sick Pay	7	-	7	7	-	7	-	-	7
601030 Permanent And Provisional	1,033	220	1,020	813	207	813	220	705	328
601050 Temporary Seasonal Emergency	93	36	93	56	36	56	36	38	55
601065 Overtime	5	-	5	5	-	5	-	6	(1)
601095 Budgeted Pers Underexpend	(46)	-	(46)	(46)	-	(46)	-	-	(46)
603005 Social Security Taxes	96	18	95	78	17	78	18	70	26
603025 Retirement Or Pension Contrib	184	17	181	167	14	167	17	145	39
603040 Ltd Contributions	5	1	5	4	1	4	1	3	1
603045 Supplemental Retirement (401K)	36	22	36	13	23	13	22	14	22
603050 Health Insurance Premiums	298	3	298	295	3	295	3	169	129
603055 Employee Serv Res Fund Charges	19	-	19	19	-	19	-	19	0
603056 Opeb - Current Yr	11	-	11	11	-	11	-	12	(1)
605026 Employee Awards-Gift Cards	1	-	1	1	-	1	-	0	1
MATERIALS AND SUPPLIES	218	-	218	218	-	226	(9)	211	6
607040 Facilities Management Charges	10	-	10	10	-	10	-	8	2
611005 Subscriptions And Memberships	1	(0)	1	1	(0)	1	(0)	1	0
611015 Education And Training Serv/Supp	7	-	7	7	-	7	-	2	6
613005 Printing Charges	3	-	3	3	-	3	-	3	(0)
613040 Maps And Plat Supplies	3	(1)	3	4	(1)	4	(1)	3	1
615005 Office Supplies	8	-	8	8	-	8	-	10	(2)
615015 Computer Supplies	4	(1)	4	5	(1)	5	(1)	3	0
615016 Computer Software Subscription	14	(2)	14	16	(2)	16	(2)	16	(2)
615020 Computer Software < 3000	1	-	1	1	-	1	-	-	1
615025 Computer Components < 3000	15	(5)	15	20	(5)	20	(5)	32	(17)
615035 Small Equipment (Non-Computer)	3	-	3	3	-	3	-	6	(3)
615040 Postage	19	-	19	19	-	19	-	16	3
615045 Petty Cash Replenish	1	0	1	0	0	0	0	0	1
615050 Meals And Refreshments	1	1	1	-	1	-	1	0	1
617005 Maintenance - Office Equip	-	-	-	-	-	-	-	2	(2)
617015 Maintenance - Software	13	-	13	13	-	13	-	3	10
619015 Mileage Allowance	1	-	1	1	-	1	-	0	1
619025 Travel And Transportation	6	-	6	6	-	6	-	2	4
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	0	1
621020 Telephone	16	5	16	11	5	11	5	9	7
621025 Mobile Telephone	3	3	3	-	3	-	3	1	2
633010 Rent - Buildings	76	-	76	76	-	85	(9)	85	(9)
633025 Miscellaneous Rental Charges	12	-	12	12	-	12	-	10	1
639025 Other Professional Fees	1	-	1	1	-	1	-	0	1
OTHER OPERATING EXPENSE 2	707	-	707	707	-	698	9	625	82
663010 Council Overhead Cost	6	-	6	6	-	6	-	7	(1)
663015 Mayor Overhead Cost	4	-	4	4	-	4	-	7	(3)
663025 Auditor Overhead Cost	5	-	5	5	-	5	-	5	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663030 District Attorney Overhead Cost	28	-	28	28	-	28	-	19	9
663040 Info Services Overhead Cost	617	-	617	617	-	617	-	548	69
663045 Purchasing Overhead Cost	22	-	22	22	-	22	-	(0)	22
663050 Human Resources Overhead Cost	19	-	19	19	-	19	-	21	(2)
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	1	0
663060 Records Managmnt Overhead Cost	0	-	0	0	-	0	-	0	(0)
663070 Mayor Finance Overhead Cost	11	-	11	11	-	11	-	18	(6)
667095 Operations Underexpend	(6)	-	(6)	(6)	-	(15)	9	-	(6)

REVENUE AND EXPENDITURE DETAIL

Recorder

Funds Selected	Organizations Selected
110 - GENERAL FUND	88009900 - RECORDER CAPITAL PROJECTS

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	463	463	463	-	463	534	(71)	3	461
REVENUE	-	-	-	-	-	350	(350)	-	-
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	350	(350)	-	-
OFS TRANSFERS IN	-	-	-	-	-	350	(350)	-	-
720005 - Ofs Transfers In	-	-	-	-	-	350	(350)	-	-
EXPENSE	463	463	463	-	463	534	(71)	3	461
OPERATING EXPENSE	463	463	463	-	463	534	(71)	3	461
MATERIALS AND SUPPLIES	463	463	463	-	463	547	(84)	3	460
615016 - Computer Software Subscription	463	463	463	-	463	547	(84)	3	460
OTHER OPERATING EXPENSE 2	0	0	0	-	0	0	-	-	0
663010 - Council Overhead Cost	0	0	0	-	0	0	-	-	0
663015 - Mayor Overhead Cost	0	0	0	-	0	0	-	-	0
663025 - Auditor Overhead Cost	0	0	0	-	0	0	-	-	0
663040 - Info Services Overhead Cost	0	0	0	-	0	0	-	-	0
663070 - Mayor Finance Overhead Cost	0	0	0	-	0	0	-	-	0
CAPITAL EXPENDITURES	-	-	-	-	-	(13)	13	-	-
679005 - Office Furn Equip Softwr>5000	-	-	-	-	-	200	(200)	-	-
679095 - Capital Underexpend	-	-	-	-	-	(213)	213	-	-

CORE MISSION

The mission of the Salt Lake County Recorder's Office is to record and protect the public's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to all.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Recorder's Office meets the State Statutory requirements of recording and maintaining documents timely and accurately and initiates the workflow of the County tax system.				
• Maintain consistent workflow of the number of documents recorded in the order received and processed from a range of 1,200 documents per day up to 2,600 documents per day by end of 2021.	1,000	1,000	1,534	1,200
New Recording System in use and all employees proficient in its use by the end of 2021.				
• Successful implementation of our new recordation system by end of 2021.	1	1	1	1
Acquire enough resources to have the workload per individual at a manageable and reasonable number.				
• Number of documents recorded January-August 2019 was 152,136. Number of documents recorded January-August 2020 was 219,193. We need to add additional staff to help absorb the average 44.1% increase in workload. We are requesting additional human resources to accomplish this goal.	5,300,000	10,000,000	1,404,056.53	8

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	3,281	274 8.3%	3,555	309 9.4%	3,590
REVENUE	-	- 0.0%	-	- 0.0%	-
COUNTY FUNDING	3,281	274 8.3%	3,555	309 9.4%	3,590
FTE	24.75	4.00 16.2%	28.75	4.00 16.2%	28.75

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Recorder-tax Administration Prgm	-	3,555	3,555	28.75	-	274	274	4.00	-	(439)	(439)	(4.00)
SUBTOTAL	-	3,555	3,555	28.75	-	274	274	4.00	-	(439)	(439)	(4.00)
TOTAL RECORDER - TAX ADMINISTRATION	-	3,555	3,555	28.75	-	274	274	4.00	-	(439)	(439)	(4.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)							
	Request ID and Description				FTE	\$ County Funding	\$ Mayor Proposed
1	[17092]	NEW REQUEST	Land Records Specialist I - 1 of 4 - Recorder Tax Admin		1.00	63,686	63,686
	The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional Land Records Specialist I position.						
2	[17093]	NEW REQUEST	Land Records Specialist I - 2 of 4 - Recorder Tax Admin		1.00	63,686	63,686
	The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional Land Records Specialist I position.						
3	[17094]	NEW REQUEST	Land Records Specialist I - 3 of 4 - Recorder Tax Admin		1.00	63,686	63,686
	The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional Land Records Specialist I position.						
4	[17095]	NEW REQUEST	Land Records Specialist I - 4 of 4 - Recorder Tax Admin		1.00	63,686	63,686
	The number of documents recorded in 2020 is an average of 44.1% more documents than we recorded over the same period in 2019. In order to keep up with the workload and continue to provide excellent customer service, we are requesting an additional Land Records Specialist I position.						
5	[17096]	COVID 19 BUDGET ADJUSTMENT	Reverse Capital Project Contra Account - Recorder Tax Admin		-	20,000	20,000
	\$20,000 has been an ongoing Capital request in our Recorder Tax Admin budget for internal server replacement. We skipped replacing a server in 2020 and moved the \$20,000 to a contra account as a COVID cut during the 2020 June Budget reopening. We will need the \$20,000 to replace an internal server in 2021 in order to ensure safety of the data.						
6	[17128]	STRESS TEST REDUCTION	5% Stress Test - Recorder Tax Admin - New Position Requests		(4.00)	(254,744)	-
	A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.						
7	[17132]	STRESS TEST REDUCTION	Recorder Tax - Ongoing Capital - Server Replacement		-	(20,000)	-
	A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office. This cut would result in possible loss of data since our server will be out of date and needs to be replaced.						
8	[17127]	STRESS TEST REDUCTION	5% Stress Test - Recorder Tax Admin - Operations		-	(164,056)	-
	A 5% cut would severely impact our ability to fulfill our statutory responsibilities to keep the records accurate and complete. We would experience unacceptable delays in every workflow in the office.						
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):				4.00	274,744	274,744
	TOTAL BASE BUDGET ADJUSTMENTS:				-	-	-
	TOTAL STRESS TEST REDUCTIONS:				(4.00)	(438,800)	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			88510000 - RECORDER-TAX ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	3,590	309	3,555	3,281	274	3,281	309	3,075	515
REVENUE	-	-	-	-	-	134	(134)	-	-
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	134	(134)	-	-
OFS TRANSFERS IN	-	-	-	-	-	134	(134)	-	-
720005 Ofs Transfers In	-	-	-	-	-	134	(134)	-	-
EXPENSE	3,590	309	3,555	3,281	274	3,631	(41)	3,075	515
OPERATING EXPENSE	3,590	309	3,555	3,281	274	3,281	309	3,075	515
EMPLOYEE COMPENSATION	2,898	289	2,862	2,609	254	2,609	289	2,343	555
601005 Elected And Exempt Salary	157	4	154	153	2	153	4	148	9
601020 Lump Sum Vacation Pay	19	-	19	19	-	19	-	16	3
601025 Lump Sum Sick Pay	8	-	8	8	-	8	-	-	8
601030 Permanent And Provisional	1,752	193	1,727	1,559	167	1,559	193	1,401	351
601065 Overtime	8	-	8	8	-	8	-	7	1
601095 Budgeted Pers Underexpend	(25)	-	(25)	(25)	-	(25)	-	-	(25)
603005 Social Security Taxes	145	15	143	130	13	130	15	114	31
603025 Retirement Or Pension Contrib	329	49	323	279	44	279	49	259	70
603040 Ltd Contributions	7	1	7	6	1	6	1	6	1
603045 Supplemental Retirement (401K)	14	(9)	14	23	(9)	23	(9)	20	(6)
603050 Health Insurance Premiums	423	36	423	387	36	387	36	308	115
603055 Employee Serv Res Fund Charges	25	-	25	25	-	25	-	23	1
603056 Opeb - Current Yr	37	-	37	37	-	37	-	42	(5)
605026 Employee Awards-Gift Cards	1	-	1	1	-	1	-	0	1
MATERIALS AND SUPPLIES	289	-	289	289	-	299	(10)	288	0
607040 Facilities Management Charges	3	-	3	3	-	3	-	1	2
611015 Education And Training Serv/Supp	6	-	6	6	-	6	-	1	4
615005 Office Supplies	4	-	4	4	-	4	-	1	3
615015 Computer Supplies	2	-	2	2	-	2	-	5	(3)
615016 Computer Software Subscription	21	-	21	21	-	21	-	19	2
615020 Computer Software < 3000	1	-	1	1	-	1	-	-	1
615025 Computer Components < 3000	6	-	6	6	-	6	-	46	(40)
615035 Small Equipment (Non-Computer)	1	-	1	1	-	1	-	2	(1)
617005 Maintenance - Office Equip	12	-	12	12	-	12	-	4	8
617015 Maintenance - Software	60	(17)	60	77	(17)	77	(17)	54	6
619015 Mileage Allowance	1	-	1	1	-	1	-	-	1
619025 Travel And Transportation	3	-	3	3	-	3	-	3	(0)
621020 Telephone	11	-	11	11	-	11	-	5	6
633010 Rent - Buildings	114	-	114	114	-	124	(10)	124	(10)
639025 Other Professional Fees	44	17	44	27	17	27	17	23	22
OTHER OPERATING EXPENSE 2	384	-	384	384	-	373	10	444	(60)
663010 Council Overhead Cost	10	-	10	10	-	10	-	11	(0)
663015 Mayor Overhead Cost	6	-	6	6	-	6	-	10	(4)
663025 Auditor Overhead Cost	8	-	8	8	-	8	-	7	0
663040 Info Services Overhead Cost	327	-	327	327	-	327	-	369	(42)
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 Human Resources Overhead Cost	20	-	20	20	-	20	-	23	(3)
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	3	(1)
663070 Mayor Finance Overhead Cost	18	-	18	18	-	18	-	21	(3)
667095 Operations Underexpend	(7)	-	(7)	(7)	-	(18)	10	-	(7)
CAPITAL EXPENDITURES	20	20	20	-	20	-	20	-	20
679005 Office Furn Equip Softwr>5000	20	-	20	20	-	20	-	-	20
679095 Capital Underexpend	-	20	-	(20)	20	(20)	20	-	-
TRANSFERS OUT AND OTHER FINANCING US	-	-	-	-	-	350	(350)	-	-
OFU TRANSFERS OUT	-	-	-	-	-	350	(350)	-	-
770010 Ofu Transfers Out	-	-	-	-	-	350	(350)	-	-

Sheriff - Countywide Funding Orgs

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	135,191	2,572 1.9%	137,763	741 0.5%	135,932
REVENUE	19,249	(896) (4.7%)	18,354	(896) (4.7%)	18,354
COUNTY FUNDING	115,942	3,468 3.0%	119,410	1,637 1.4%	117,578
FTE	1,060.50	27.00 2.5%	1,087.50	7.00 0.7%	1,067.50

BUDGET & FTE PRIORITIES

Sheriff - Countywide Funding Orgs

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Reductions, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
County Jail												
County Jail Prgm	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources - Jail	-	327	327	3.00	-	7	7	-	-	-	-	-
Sheriff Admin And Contngncy-jail	-	273	273	2.00	-	(2)	(2)	-	-	-	-	-
Sheriff Fiscal-jail	55	1,563	1,508	21.00	-	21	21	-	-	-	-	-
Sheriffs Range-jail	-	225	225	1.00	-	8	8	-	-	-	-	-
Jail Programs Division	762	8,503	7,741	92.00	-	220	220	-	(2,953)	(2,953)	(34.00)	-
Corrections Bureau	7,771	1,989	(5,783)	8.00	245	(191)	(436)	(1.00)	-	-	-	-
Jail Bed Contracting	764	-	(764)	-	(1,200)	(431)	769	(2.00)	-	-	-	-
Jail Processing	-	11,622	11,622	139.00	-	362	362	(1.00)	-	(391)	(391)	(6.00)
Jail Health Services	1,163	22,060	20,897	120.50	-	141	141	-	(1,388)	(1,388)	(8.00)	-
Jail Housing	1,462	13,526	12,064	135.00	-	(464)	(464)	-	-	-	-	-
Adc Housing Programs	-	12,527	12,527	126.00	-	334	334	-	-	-	-	-
Jail Security	345	15,454	15,109	156.00	-	156	156	-	-	-	-	-
Jail Support-jail	95	14,838	14,743	80.00	-	410	410	-	(1,058)	(1,058)	(6.00)	-
Jail Administration Services	-	2,893	2,893	33.00	-	999	999	12.00	(1,067)	(1,067)	(13.00)	-
	12,417	105,800	93,383	916.50	(956)	1,571	2,526	8.00	(6,856)	(6,856)	(67.00)	-
Sheriff Public Safety Bureau												
Human Resources - Public Safety	-	22	22	-	-	-	-	-	-	-	-	-
Shfs Admin & Cont - Public Safety	-	391	391	4.00	-	(23)	(23)	-	-	-	-	-
Sheriffs Range - Public Safety	-	171	171	1.00	-	14	14	-	-	-	-	-
Public Safety - Courts	4,396	6,355	1,959	67.00	-	39	39	-	-	-	-	-
Public Safety - Facility	1,089	7,584	6,495	75.00	-	1,109	1,109	7.00	(1,547)	(1,547)	(15.00)	-
Psb - Civil	60	1,037	977	12.00	60	1,037	977	12.00	-	-	-	-
	5,545	15,559	10,014	159.00	60	2,176	2,116	19.00	(1,547)	(1,547)	(15.00)	-
Sheriff Countywide Investigation & Support Svcs												
Sheriff Human Resources-cw	-	503	503	3.00	-	(8)	(8)	-	-	-	-	-
Sheriff Admin And Contingency-cw	372	14,766	14,395	3.00	-	(1,243)	(1,243)	-	(651)	(651)	-	-
Sheriff Fiscal-cw	-	810	810	5.00	-	(14)	(14)	-	-	-	-	-
Sheriff Range-cw	20	324	304	1.00	-	90	90	-	-	-	-	-
	392	16,404	16,012	12.00	-	(1,175)	(1,175)	-	(651)	(651)	-	-
SUBTOTAL - ORGS WITH A STRESS TEST	18,354	137,763	119,410	1,087.50	(896)	2,572	3,468	27.00	(9,055)	(9,055)	(82.00)	-
TOTAL SHERIFF - COUNTYWIDE FUNDING ORGS	18,354	137,763	119,410	1,087.50	(896)	2,572	3,468	27.00	(9,055)	(9,055)	(82.00)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	110	[20450] TECHNICAL BASE ADJUSTMENT Reduction of Corrections Specialist FTE due to Reclass COUNTY JAIL In February of 2020 the Jail Processing division had the need for an additional supervisor position and requested to reclassify two Correction Specialist positions into a Supervisor to prevent a budget increase. One position was eliminated by HR in the reclassification process but was not officially reduced as part of a budget process. This technical base adjustment reduces the position.	(1.00)	(58,705)	(58,705)
1	110	[15645] NEW REQUEST Civilian Environmental Pay COUNTY JAIL This request will increase the hourly salary of civilian personnel working within the secure perimeter of the jail facilities. An increase of 50¢ to the hourly rate was approved during the 2020 budget cycle, this request will increase the hourly incentive to \$1.00.	-	316,185	316,185

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	110	[15865] NEW REQUEST Jail Sworn Compensation COUNTY JAIL This request includes a market increase of 2.75% and a merit increase of 2.75% for all sworn personnel with a 1% longevity for those at the top of the range. In the current social environment, it is increasingly difficult to attract and retain sworn staff to work within our organization. Increasing wages for sworn staff is a top priority to help improve our success rate in recruiting and retaining staff.	-	1,903,123	1,903,123
1	110	[15730] NEW REQUEST PSB Sworn Compensation SHERIFF PUBLIC SAFETY BUREAU This request includes a market increase of 2.75% and a merit increase of 2.75% for all sworn personnel with a 1% longevity for those at the top of the range. In the current social environment, it is increasingly difficult to attract and retain sworn staff to work within our organization. Increasing wages for sworn staff is a top priority to help improve our success rate in recruiting and retaining staff.	-	408,070	408,070
2	110	[15725] NEW REQUEST Civil Unit Transfer From UPD SHERIFF PUBLIC SAFETY BUREAU [OpExp: 968,403; OpRev: 60,000] The Sheriff's Office Public Safety Bureau is transitioning the Civil Unit from UPD to the Sheriff's Office as a direct result of the current fiscal challenges the County is experiencing and making this move achieves budgetary reductions while maintaining a valuable public safety function. The Special Function Peace Officer Certification within the Public Safety Bureau is uniquely suited to take on this critical duty delegated to Sheriff Rivera. This unit will consist of 1 sergeant, 8 deputies and 3 civilians. The new expenditure budget will be offset by a contract reduction in department 9130000200. FUTURE YEARS ADJUSTMENT: -4,560	11.00	908,403	908,403
2	110	[15769] NEW REQUEST Civil Unit Transfer From UPD SHERIFF CW INVEST/SUPPORT SVCS The Sheriff's Office Public Safety Bureau is transitioning the Civil Unit from UPD to the Sheriff's Office as a direct result of the current fiscal challenges the County is experiencing and making this move achieves budgetary reductions while maintaining a valuable public safety function. The Special Function Peace Officer Certification within the Public Safety Bureau is uniquely suited to take on this critical duty delegated to Sheriff Rivera. This unit will consist of 1 sergeant, 8 deputies and 3 civilians. The new expenditure budget will be offset by a contract reduction in department 9130000200.	-	(1,300,000)	(1,300,000)
3	110	[15703] NEW REQUEST Inmate svcs designated fund - Part Time pay increase COUNTY JAIL The Jail Programs Division is requesting funds out of the inmate services designated fund to provide a salary increase of 2% for the Jail's part-time Barbers and Horticulturists.	-	1,233	1,233
4	110	[15705] NEW REQUEST Inmate svcs designated funds - Utility Vehicle COUNTY JAIL The current utility vehicle used in the Jail Garden Program has reached the end of its life span. These funds will be utilized for the purchase of a replacement for the existing one. FUTURE YEARS ADJUSTMENT: -15,000	-	15,000	15,000
5	110	[16054] REDUCTION AMOUNT Elimination of TL CCC Chief Position COUNTY JAIL This request eliminates the TL CCC Chief position from the Jail budget due to the project being discontinued. If at some point in the future this position is needed again the Sheriff will submit a new request.	(1.00)	(211,188)	(211,188)
6	110	[15821] REDUCTION AMOUNT Jail Bed Contracting Reduction Expense/Revenue COUNTY JAIL [OpExp: -442,049; OpRev: -1,200,250] The Jail has discontinued contracting with other counties to house inmates due to a reduced population and the State funding ending June 2021. This reduction includes the loss of two FTE's associated with the jail bed contracting program, as well as the operating expense for housing the inmates at other county facilities. The state funding for additional bed space for Oxbow and jail bed contracting will end June 2021.	(2.00)	758,201	758,202
7	110	[15710] REVENUE PROJECTION CHANGE State COP Revenue adjustment COUNTY JAIL This request is to true up the State COP Revenue to estimated amount.	-	(561,968)	(561,968)
8	110	[15716] REDUCTION AMOUNT Grant Revenue Reduction COUNTY JAIL Reduction in revenue for the SCAAP Grant. The Sheriff's Office is no longer submitting for funds under this Grant.	-	317,238	317,238

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
9	110	[15756] NEW REQUEST Firearms Range 5 Paving SHERIFF CW INVEST/SUPPORT SVCS This request is to provide funding for a Range 5 extension project. The range is currently dirt and requires paving or completion with other erosion mitigation construction. County Inspectors along with EPA standards require project completion.	-	20,000	-
10	110	[15763] NEW REQUEST Firearms Range Kubota Tractor/Loader SHERIFF CW INVEST/SUPPORT SVCS The Sheriff's Office Firearms Range is requesting a Kubota Tractor/Loader/Backhoe (or similar) that would be useful in maintaining the range. It would be used specifically for snow removal in the winter time (moving large piles that accumulate) on the 5 range spaces. It would also be utilized (with attachments) as a brush mower, fork lift, range sweeper, and excavator. It would assist with the task of maintaining the retaining walls, backstops, bullet traps and screening lead from the dirt. Screening is currently done with shovels thereby exposing personnel/inmates to potential toxic lead dust exposure.	-	50,000	-
11	110	[15698] NEW REQUEST PSB Deputy Lieutenant FTE SHERIFF PUBLIC SAFETY BUREAU The Sheriff's Office Public Safety Bureau is requesting a Deputy Lieutenant I FTE and vehicle. A second lieutenant is needed in the Bureau to assist with increasing administrative and operational requirements. The Civil Unit will come to the Bureau January 2021 along with 12 new FTE's. Another scope of service was added to the Bureau in September (Executive Protection Unit) creating 4 additional FTE's to the team. This position will enhance the services provided to 16 different site locations, multiple elected officials, and the community and basic personnel management for over 130 members.	1.00	178,228	-
12	110	[15788] NEW REQUEST 12 Corrections Academy FTE's COUNTY JAIL Budget from vacant sworn Deputy II positions has historically been used to cover the expense of training new sworn Deputy II's while in the academy and the overtime needed to cover these posts until they are filled. With staffing levels at their highest point in years, the number of vacant positions has decreased. This request for twelve academy allocations will help provide funding for the training of new deputies, lessening the burden on decreasing shift coverage.	12.00	999,852	-
13	110	[15697] NEW REQUEST PSB Firearms Unit Ammunition SHERIFF PUBLIC SAFETY BUREAU The ammunition budget for the Public Safety Bureau was cut in the 2020 budget by \$15,000 due to the Covid 19 budget shortfall. This cut was sustainable for the current year, but will not be sustainable going forward. In order to maintain the current level of training duty and practice ammunition demand, this funding will need to be restored.	-	15,000	-
14	110	[15709] NEW REQUEST Jail Facility Maintenance COUNTY JAIL The jail has experienced ongoing failure(s) to critical systems that are not covered under Capital Improvements. These issues include, but are not limited to door repairs, locks, compressors, air lines, evac pumps, and respective equipment. The jail also completes preventative maintenance and repairs on electrical, HVAC, security electronics, boilers, and plumbing systems with the aid of County Facilities. This request is to increase the Maintenance - Building, and Facilities Management Charge lines by 10% to cover these repairs.	-	122,821	122,821
15	110	[15764] NEW REQUEST Sheriff's Office Lobbyist Contract SHERIFF CW INVEST/SUPPORT SVCS The Salt Lake County Sheriff's Office has the duty to protect the district court, ensuring the safety of the county facilities, and effectively managing a secure and safe jail system. These duties, and the public policies that regulate these duties, are heavily rooted in state code. Because of the state's legislative impact on these duties, it is critical that Sheriff's Office have its own representation at the state legislature. Legislative representation by a lobbyist team for the Sheriff's Office will have a unique and detailed understanding of state code that governs many of the duties executed by the sheriff. During the intensive legislative season, they will assist in navigating and understanding the varied funding streams available, as well as coordinating with legislators, other Sheriffs, and law enforcement partners to work together on complex initiatives. It is these valuable expertise performed by a lobbyist that would greatly enhance the Sheriff's capacity to achieve optimal outcomes in public policy objectives.	-	30,000	-
16	110	[15704] NEW REQUEST PSB Sergeant FTE Span of Control SHERIFF PUBLIC SAFETY BUREAU Sheriff's Office Public Safety Bureau is requesting a sergeant FTE and vehicle to assist with span of control. The current ratio is 13.1 members per 1 sergeant. Span of control refers to the number of direct reports that can be managed effectively, efficiently, and safely by a supervisor. This requested supervisor allocation is critical to ensure adequate supervision and efficient daily operations of the Bureau. This position has become even more imperative with increased demands for Public Safety Bureau to provide services to County entities.	1.00	165,266	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
17	110	[15700] NEW REQUEST PSB Sergeant FTE for HR/Training SHERIFF PUBLIC SAFETY BUREAU The Sheriff's Office Public Safety Bureau is requesting a sergeant FTE and vehicle to fill a critical role in two high demand areas of operation, H.R. and Professional Standards (Training). Having a sergeant split between these two units would benefit the Bureau in several critical ways. A sergeant in HR would enhance the efforts to ensure Bureau specific needs are met during recruitment and retention efforts by HR. Sergeant representation in training is critical to the development and deployment of vital training. This position would also supervise deputies in the Bureau assisting with the overall span of control.	1.00	165,266	-
18	110	[15766] NEW REQUEST Search & Rescue ATV Replacement SHERIFF CW INVEST/SUPPORT SVCS The Sheriff's Office Search & Rescue needs to replace two ATV four wheelers due to age and wear. This funding would allow replacement to ensure no disruption during search and rescue operations.	-	20,000	-
19	110	[15708] NEW REQUEST PSB Deputy FTE's for DA Office SHERIFF PUBLIC SAFETY BUREAU The Public Safety Bureau is requesting 4 FTE'S to provide 24/7 coverage at the downtown District Attorney's Office. When the Sheriff's Office made its initial request for coverage at the new District Attorney buildings the threat assessment completed revealed 24/7 coverage was needed at the downtown site. This increased coverage would also provide afterhours remote monitoring of the West Jordan location.	4.00	329,344	-
20	110	[15711] NEW REQUEST PSB K9 Deputy FTE SHERIFF PUBLIC SAFETY BUREAU The Sheriff's Office Public Safety Bureau is requesting a K9 Deputy with vehicle and a K9. The Public Safety Bureau provides services for 16 various government buildings/facilities. A K9 deputy is instrumental to provide the safety and security of County employees and citizens entering these sites daily, as well as Elected Officials attending official events at the sites. The K9 deputy would also provide an extra layer of security to the County's valuable buildings and physical structures. This position would work a flexible schedule to be available for high profile events (day or night).	1.00	164,454	-
21	110	[15767] NEW REQUEST UPD Request Canyon Graffiti SHERIFF CW INVEST/SUPPORT SVCS The UPD is requesting a continuation of the 2019 SLCO funded overtime to combat graffiti in the Canyons through surveillance, undercover, and enforcement activities.	-	25,000	25,000
22	110	[16146] STRESS TEST REDUCTION 5% Stress Test - PSB Reduce New Request for K9 Deputy I SHERIFF PUBLIC SAFETY BUREAU Reduction of new request for K9 Deputy.	(1.00)	(164,454)	-
23	110	[16145] STRESS TEST REDUCTION 5% Stress Test PSB Reduce New Request for 4 Deputy I FTE's SHERIFF PUBLIC SAFETY BUREAU Reduction of request for 4 new FTE's	(4.00)	(329,340)	-
24	110	[16148] STRESS TEST REDUCTION 5% Stress Test - Reduce New Request Deputy Sergeant I FTE HR/Training SHERIFF PUBLIC SAFETY BUREAU Reduction of new request for Sgt FTE.	(1.00)	(165,266)	-
25	110	[16147] STRESS TEST REDUCTION 5% Stress Test - PSB Reduce New Request Deputy Sergeant I Span of Control SHERIFF PUBLIC SAFETY BUREAU Reduction of request for new SGT FTE	(1.00)	(165,266)	-
26	110	[16150] STRESS TEST REDUCTION 5% Stress Test - Reduce New Request for 12 Academy Deputy II FTE's COUNTY JAIL In order to meet part of the 5% stress test the new request for academy allocations would be reduced. The removal of the new request would require the use of overtime to cover open allocations while also funding new recruits through training.	(12.00)	(999,863)	-
27	110	[16153] STRESS TEST REDUCTION 5% Stress Test - PSB Reduce New Request for Deputy Lieutenant I FTE SHERIFF PUBLIC SAFETY BUREAU Reduction of new request for PSB Lieutenant FTE.	(1.00)	(178,228)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Fund	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
28	110	[16126] STRESS TEST REDUCTION 5% Stress Test - PSB Service Reduction SHERIFF PUBLIC SAFETY BUREAU The 5% stress test would create a reduction of 7 FTE's resulting in a reduction in security services to various county facilities in 2021.	(7.00)	(544,808)	-
29	110	[16152] STRESS TEST REDUCTION 5% Stress Test - Reduce CW LE SVCS provided by contract SHERIFF CW INVEST/SUPPORT SVCS The 5% stress test would reduce Countywide Law Enforcement Services provided through contract with UPD. Services that may be impacted include countywide investigations, hamper the ability to do extraditions, apprehend high profile violent criminals, solve Cold Case Homicides and Missing Persons.	-	(650,998)	-
30	110	[16055] STRESS TEST REDUCTION 5% Stress Test - Close Oxbow POD COUNTY JAIL The 5% stress test for the Sheriff's Office County Jail presents significant operational challenges. The identified cuts will have impacts on the people who work at, and are incarcerated in our jail facilities. The closure of the 2nd POD at Oxbow will require a reduction in force (RIF) of current employees, both sworn and civilian. 55 total (34 Sworn, 21 Civilian) allocations are tied to the 2nd pod at Oxbow. This would also create a reduction of 184 jail beds from the current operational capacity. This reduction in capacity will also reduce the opportunities for the people in the jail to participate in life changing programming.	(55.00)	(5,856,389)	-
TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			27.00	4,839,528	2,702,119
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			(1.00)	(58,705)	-
TOTAL STRESS TEST REDUCTIONS:			(82.00)	(9,054,612)	-

REVENUE AND EXPENDITURE DETAIL

Sheriff - Countywide Funding Orgs

Funds Selected			Organizations Selected						
110 - GENERAL FUND			91300000 - SHERIFF CW INVEST/SUPPORT SVCS * 91250000 - SHERIFF PUBLIC SAFETY BUREAU * 91200000 - COUNTY JAIL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	117,578	1,637	119,410	115,942	3,468	115,282	2,296	105,261	9,685
REVENUE	18,370	(879)	18,370	19,249	(879)	19,496	(1,126)	19,680	(1,310)
NON-OPERATING REVENUE	16	16	16	-	16	247	(231)	-	16
PRIOR YEAR FUND BALANCE	16	16	16	-	16	247	(231)	-	16
499998 Fund Bal Restrict/Commit/Assign	16	16	16	-	16	247	(231)	-	16
OPERATING REVENUE	18,354	(896)	18,354	19,249	(896)	19,249	(896)	19,677	(1,323)
OPERATING GRANTS & CONTRIBUTIO	10,501	(956)	10,501	11,457	(956)	11,457	(956)	12,204	(1,703)
411000 State Government Grants	10,738	(638)	10,738	11,376	(638)	11,376	(638)	11,549	(811)
415000 Federal Government Grants	(262)	(317)	(262)	56	(317)	56	(317)	634	(896)
417005 Oprtg Contributions-Restricted	25	-	25	25	-	25	-	21	4
CHARGES FOR SERVICES	5,619	60	5,619	5,559	60	5,559	60	5,806	(188)
421130 Inmate Doctor Co-Payments	40	-	40	40	-	40	-	63	(23)
421135 Inmate Pharmaceutical Co-Payme	22	-	22	22	-	22	-	8	14
421140 Inmate Dental Co-Payments	12	-	12	12	-	12	-	14	(2)
421145 Inmate Other Misc Payments	30	-	30	30	-	30	-	22	8
421150 Jail Industries Services	22	-	22	22	-	22	-	19	3
421160 Sheriffs Fees	60	60	60	-	60	-	60	-	60
421185 Bail Bond Processing/Forfeit	30	-	30	30	-	30	-	23	7
421370 Miscellaneous Revenue	21	-	21	21	-	21	-	64	(42)
423400 Interlocal Agreements	-	-	-	-	-	-	-	25	(25)
424000 Local Revenue Contracts	666	-	666	666	-	666	-	570	95
424600 Federal Revenue Contracts	2,030	-	2,030	2,030	-	2,030	-	2,087	(57)
425010 Restitution	-	-	-	-	-	-	-	5	(5)
425025 Third District Court Fines	1,245	-	1,245	1,245	-	1,245	-	1,243	2
427040 Commissions	706	-	706	706	-	706	-	796	(90)
427050 Commissary	734	-	734	734	-	734	-	869	(134)
INTER/INTRA FUND REVENUES	2,234	-	2,234	2,234	-	2,234	-	1,667	567
431100 Interfund Revenue-Sheriff	642	-	642	642	-	642	-	632	10
431160 Interfund Revenue	1,354	-	1,354	1,354	-	1,354	-	791	563
433100 Intrafund Revenue	237	-	237	237	-	237	-	243	(6)
TRANSFERS IN AND OTHER FINANCING SOU	-	-	-	-	-	-	-	3	(3)
OFS - OTHER	-	-	-	-	-	-	-	3	(3)
730005 Ofs Other	-	-	-	-	-	-	-	3	(3)
EXPENSE	135,932	741	137,763	135,191	2,572	134,531	1,401	124,937	10,995
OPERATING EXPENSE	135,932	741	137,763	135,191	2,572	134,531	1,401	124,937	10,995
EMPLOYEE COMPENSATION	94,792	2,212	96,225	92,580	3,645	91,647	3,145	85,445	9,347
601005 Elected And Exempt Salary	1,139	(133)	1,124	1,272	(148)	1,177	(38)	1,143	(3)
601015 Prof Tech Manag-Public Safety	6,781	517	6,986	6,265	721	6,265	517	6,929	(148)
601020 Lump Sum Vacation Pay	304	-	304	304	-	304	-	566	(262)
601025 Lump Sum Sick Pay	96	-	96	96	-	96	-	180	(84)
601030 Permanent And Provisional	17,602	99	17,381	17,504	(123)	17,465	137	14,288	3,314
601035 Perm And Prov-Public Safety	33,503	94	34,283	33,409	874	33,220	283	25,006	8,498
601040 Time Limited Employees	485	(3)	479	488	(9)	488	(3)	202	284
601050 Temporary Seasonal Emergency	211	1	211	210	1	210	1	288	(77)
601065 Overtime	580	-	580	580	-	539	41	6,343	(5,763)
601075 Civilian Environmental Pay	633	633	633	-	633	-	633	-	633
601095 Budgeted Pers Underexpend	(3,749)	146	(3,749)	(3,894)	146	(4,039)	290	-	(3,749)
603005 Social Security Taxes	4,523	289	4,580	4,234	346	4,209	313	4,035	488
603006 Social Security Taxes - Temp and Oth	57	57	57	-	57	-	57	-	57
603025 Retirement Or Pension Contrib	3,086	111	3,035	2,975	60	2,954	132	2,537	548
603030 Retirement Cont-Public Safety	11,802	652	12,059	11,150	909	10,894	908	9,179	2,623
603040 Ltd Contributions	213	5	216	208	7	207	6	170	43
603045 Supplemental Retirement (401K)	417	3	427	414	13	412	5	419	(2)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
603050 Health Insurance Premiums	14,566	(270)	14,966	14,836	130	14,717	(151)	11,205	3,360
603055 Employee Serv Res Fund Charges	1,578	-	1,578	1,578	-	1,578	-	1,767	(189)
603056 Opeb - Current Yr	946	-	946	946	-	946	-	1,184	(238)
605010 Uniform Allow-Public Safety	13	13	23	0	22	0	13	-	13
605025 Employee Awards/Service Pins	-	-	-	-	-	-	-	0	(0)
605030 K-9 Support Reimbursement	5	-	11	5	5	5	-	6	(0)
MATERIALS AND SUPPLIES	27,716	(1,041)	27,855	28,757	(902)	28,989	(1,274)	25,966	1,749
607005 Janitorial Supplies And Service	683	21	683	662	21	662	21	535	148
607010 Maintenance - Grounds	88	-	108	88	20	88	-	32	56
607015 Maintenance - Buildings	472	39	472	434	39	434	39	383	89
607025 Maint - Plumbing Heat And Ac	79	-	79	79	-	79	-	236	(156)
607030 Maintenance - Other	11	-	11	11	-	11	-	5	6
607040 Facilities Management Charges	1,085	79	1,085	1,006	79	1,006	79	628	457
609005 Food Provisions	3,086	-	3,086	3,086	-	3,086	-	2,555	531
609010 Clothing Provisions	144	-	144	144	-	144	-	89	55
609015 Dining And Kitchen Supplies	10	-	10	10	-	10	-	7	3
609020 Bedding And Linen	90	-	90	90	-	247	(157)	55	36
609040 Laundry Supplies And Services	22	3	22	19	3	19	3	34	(12)
609045 Personal Provisions	86	-	86	86	-	86	-	45	40
609050 Commissary Provisions	-	-	-	-	-	-	-	3	(3)
609055 Recreational Supplies And Serv	23	-	23	23	-	23	-	2	21
609056 Livestock And Animal < \$5000	-	-	10	-	10	-	-	-	-
609060 Identification Supplies	24	-	24	24	-	24	-	13	11
609070 Uniform And Equipment Contract	950	-	950	950	-	947	4	789	162
611005 Subscriptions And Memberships	86	5	86	81	5	81	5	75	11
611010 Physical Materials-Books	16	-	16	16	-	16	-	6	10
611015 Education And Training Serv/Supp	157	1	157	156	1	156	1	68	89
611025 Physical Material-Audio/Visual	1	-	1	1	-	1	-	0	1
613005 Printing Charges	7	0	7	7	0	7	0	1	5
613020 Development Advertising	56	-	56	56	-	56	-	37	19
615005 Office Supplies	297	(19)	297	316	(19)	316	(19)	180	117
615016 Computer Software Subscription	244	-	244	244	-	243	2	139	106
615020 Computer Software < 3000	46	4	47	42	5	42	4	29	17
615025 Computer Components < 3000	318	25	327	293	34	293	25	186	132
615030 Communication Equip-Noncapital	330	(2)	365	332	33	332	(2)	324	6
615035 Small Equipment (Non-Computer)	624	14	644	610	34	609	15	362	262
615040 Postage	66	6	66	61	6	61	6	41	26
615045 Petty Cash Replenish	14	-	14	14	-	14	-	4	10
615050 Meals And Refreshments	43	-	43	43	-	43	-	29	14
617005 Maintenance - Office Equip	58	1	58	57	1	57	1	17	41
617010 Maint - Machinery And Equip	334	3	334	331	3	331	3	264	70
617015 Maintenance - Software	124	-	124	124	-	124	-	7	117
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	230	23	232	207	25	202	28	217	13
619005 Gasoline Diesel Oil And Grease	241	18	245	223	22	218	23	195	46
619015 Mileage Allowance	5	-	5	5	-	5	-	2	3
619025 Travel And Transportation	85	2	85	84	2	84	2	62	23
619035 Vehicle Rental Charges	3	-	3	3	-	3	-	4	(1)
619045 Vehicle Replacement Charges	452	24	452	427	24	407	44	393	59
621005 Heat And Fuel	523	-	523	523	-	523	-	351	172
621010 Light And Power	1,392	-	1,392	1,392	-	1,392	-	1,269	123
621015 Water And Sewer	496	-	496	496	-	496	-	411	85
621020 Telephone	223	(4)	223	227	(4)	227	(4)	198	25
621025 Mobile Telephone	120	8	123	112	10	107	13	83	37
623005 Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	29	(29)
633005 Rent - Land	71	-	71	71	-	71	-	34	37
633010 Rent - Buildings	152	(16)	152	167	(16)	167	(16)	178	(26)
633015 Rent - Equipment	204	-	204	204	-	204	-	77	127
639025 Other Professional Fees	13,845	(1,274)	13,880	15,119	(1,239)	15,236	(1,391)	15,285	(1,440)
OTHER OPERATING EXPENSE 1	230	3	245	227	18	227	3	95	135
641005 Shop Crew And Deputy Small Tools	72	3	72	70	3	70	3	11	62
641030 Ammunition Explosives And Bomb	114	-	129	114	15	114	-	40	73
645005 Contract Hauling	44	-	44	44	-	44	-	43	1
645010 Dumping Fees	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2020 B, H/(L)
STATE MANDATED EXPENSE	8,360	-	8,360	8,360	-	8,360	-	6,726	1,635
653010 In-Custody Ambulance	352	-	352	352	-	352	-	342	10
653040 In-Custody Contracted Health	3,245	-	3,245	3,245	-	3,245	-	2,841	405
653045 In-Custody Medical Outside Serv	2,112	-	2,112	2,112	-	2,112	-	1,660	452
653050 In-Custody Dental	183	-	183	183	-	183	-	118	66
653055 In-Custody Pharmaceuticals	2,049	-	2,049	2,049	-	2,049	-	1,629	419
653060 In-Custody Medical Supplies	419	-	419	419	-	419	-	135	283
OTHER OPERATING EXPENSE 2	4,614	(432)	4,788	5,047	(258)	5,047	(432)	6,608	(1,994)
657010 Notary Surety And Fidelity Bonds	2	-	2	2	-	2	-	1	1
663010 Council Overhead Cost	468	-	468	468	-	468	-	482	(13)
663015 Mayor Overhead Cost	269	-	269	269	-	269	-	470	(201)
663025 Auditor Overhead Cost	339	-	339	339	-	339	-	319	19
663030 District Attorney Overhead Cost	342	-	342	342	-	342	-	413	(71)
663040 Info Services Overhead Cost	2,049	-	2,049	2,049	-	2,049	-	1,929	119
663045 Purchasing Overhead Cost	31	-	31	31	-	31	-	15	15
663050 Human Resources Overhead Cost	762	-	762	762	-	762	-	739	23
663055 Govern Immunity Overhead Cost	121	-	121	121	-	121	-	121	(0)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	3	(3)
663070 Mayor Finance Overhead Cost	743	-	743	743	-	743	-	679	63
665080 Sheriffs-Pass Thru Grant Contr	-	(432)	-	432	(432)	432	(432)	1,362	(1,362)
667030 Vehicle Replacement Purchase	7	-	181	7	174	7	-	73	(67)
667095 Operations Underexpend	(518)	-	(518)	(518)	-	(518)	-	-	(518)
OTHER NONOPERATING EXPENSE	4	-	4	4	-	4	-	4	(0)
659005 Costs In Handling Collections	4	-	4	4	-	4	-	4	(0)
CAPITAL EXPENDITURES	216	-	286	216	70	256	(40)	93	123
673020 Improvmnt Other Than Buildings	30	-	30	30	-	70	(40)	-	30
679005 Office Furn Equip Softwr>5000	34	-	34	34	-	34	-	6	28
679020 Machinery And Equipment	152	-	222	152	70	152	-	87	65

CORE MISSION

“Serving the Community from the Inside Out”

The mission of the Salt Lake County Jail is to protect the public through the booking and detention of individuals who pose a danger to society, provide humane care to those incarcerated, and facilitate programs which will assist them in avoiding future criminal activity.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Jail provides safe living quarters for prisoners and work environment for our employees.				
• Reduce the number of assaults against staff by prisoners.	20%	10%	-	10%
Salt Lake County Jail is fully staffed.				
• Reduce vacancy rates from 3% open allocations as of the start of the July 2020 to 0% open allocations by end of June 2021.	-	-	3%	-
Salt Lake County Jail employees receive appropriate training to effectively perform job functions, develop professionally, and maintain professional certifications.				
• Maintain the percentage of employees who reach the mandatory 40 hours of annual training required by POST and Sheriff's Office and Jails Policy and Procedures.	100%	100%	-	100%
Salt Lake County Jail provides constitutional and humane health services to the people in our custody.				
• Maintain best practices and fidelity to national correctional healthcare standards, case law, and Jail Health Services Policies from pass audit as of the start of the year 2021 to pass audit by end of the year 2021.	-	-	-	-

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	104,230	1,571 1.5%	105,800	851 0.8%	105,081
REVENUE	13,373	(956) (7.1%)	12,417	(956) (7.1%)	12,417
COUNTY FUNDING	90,857	2,526 2.8%	93,383	1,806 2.0%	92,663
FTE	908.50	8.00 0.9%	916.50	(4.00) (0.4%)	904.50

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
County Jail Prgm	-	-	-	-	-	-	-	-	-	-	-	-
Human Resources - Jail	-	327	327	3.00	-	7	7	-	-	-	-	-
Sheriff Admin And Contngncy-jail	-	273	273	2.00	-	(2)	(2)	-	-	-	-	-
Sheriff Fiscal-jail	55	1,563	1,508	21.00	-	21	21	-	-	-	-	-
Sheriffs Range-jail	-	225	225	1.00	-	8	8	-	-	-	-	-
Jail Programs Division	762	8,503	7,741	92.00	-	220	220	-	-	(2,953)	(2,953)	(34.00)
Corrections Bureau	7,771	1,989	(5,783)	8.00	245	(191)	(436)	(1.00)	-	-	-	-
Jail Bed Contracting	764	-	(764)	-	(1,200)	(431)	769	(2.00)	-	-	-	-
Jail Processing	-	11,622	11,622	139.00	-	362	362	(1.00)	-	(391)	(391)	(6.00)
Jail Health Services	1,163	22,060	20,897	120.50	-	141	141	-	-	(1,388)	(1,388)	(8.00)
Jail Housing	1,462	13,526	12,064	135.00	-	(464)	(464)	-	-	-	-	-
Adc Housing Programs	-	12,527	12,527	126.00	-	334	334	-	-	-	-	-
Jail Security	345	15,454	15,109	156.00	-	156	156	-	-	-	-	-
Jail Support-jail	95	14,838	14,743	80.00	-	410	410	-	-	(1,058)	(1,058)	(6.00)
Jail Administration Services	-	2,893	2,893	33.00	-	999	999	12.00	-	(1,067)	(1,067)	(13.00)
SUBTOTAL	12,417	105,800	93,383	916.50	(956)	1,571	2,526	8.00	-	(6,856)	(6,856)	(67.00)
TOTAL COUNTY JAIL	12,417	105,800	93,383	916.50	(956)	1,571	2,526	8.00	-	(6,856)	(6,856)	(67.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
0	[20450] TECHNICAL BASE ADJUSTMENT Reduction of Corrections Specialist FTE due to Reclass In February of 2020 the Jail Processing division had the need for an additional supervisor position and requested to reclassify two Correction Specialist positions into a Supervisor to prevent a budget increase. One position was eliminated by HR in the reclassification process but was not officially reduced as part of a budget process. This technical base adjustment reduces the position.	(1.00)	(58,705)	(58,705)
1	[15865] NEW REQUEST Jail Sworn Compensation This request includes a market increase of 2.75% and a merit increase of 2.75% for all sworn personnel with a 1% longevity for those at the top of the range. In the current social environment, it is increasingly difficult to attract and retain sworn staff to work within our organization. Increasing wages for sworn staff is a top priority to help improve our success rate in recruiting and retaining staff.	-	1,903,123	1,903,123
2	[15645] NEW REQUEST Civilian Environmental Pay This request will increase the hourly salary of civilian personnel working within the secure perimeter of the jail facilities. An increase of 50¢ to the hourly rate was approved during the 2020 budget cycle, this request will increase the hourly incentive to \$1.00.	-	316,185	316,185
3	[15788] NEW REQUEST 12 Corrections Academy FTE's Budget from vacant sworn Deputy II positions has historically been used to cover the expense of training new sworn Deputy II's while in the academy and the overtime needed to cover these posts until they are filled. With staffing levels at their highest point in years, the number of vacant positions has decreased. This request for twelve academy allocations will help provide funding for the training of new deputies, lessening the burden on decreasing shift coverage.	12.00	999,852	-
4	[15709] NEW REQUEST Jail Facility Maintenance The jail has experienced ongoing failure(s) to critical systems that are not covered under Capital Improvements. These issues include, but are not limited to door repairs, locks, compressors, air lines, evac pumps, and respective equipment. The jail also completes preventative maintenance and repairs on electrical, HVAC, security electronics, boilers, and plumbing systems with the aid of County Facilities. This request is to increase the Maintenance - Building, and Facilities Management Charge lines by 10% to cover these repairs.	-	122,821	122,821
5	[15703] NEW REQUEST Inmate svcs designated fund - Part Time pay increase The Jail Programs Division is requesting funds out of the inmate services designated fund to provide a salary increase of 2% for the Jail's part-time Barbers and Horticulturists.	-	1,233	1,233
6	[15705] NEW REQUEST Inmate svcs designated funds - Utility Vehicle The current utility vehicle used in the Jail Garden Program has reached the end of its life span. These funds will be utilized for the purchase of a replacement for the existing one.	-	15,000	15,000
	FUTURE YEARS ADJUSTMENT: -15,000			

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
7	[15821]	REDUCTION AMOUNT Jail Bed Contracting Reduction Expense/Revenue [OpExp: -442,049; OpRev: -1,200,250] The Jail has discontinued contracting with other counties to house inmates due to a reduced population and the State funding ending June 2021. This reduction includes the loss of two FTE's associated with the jail bed contracting program, as well as the operating expense for housing the inmates at other county facilities. The state funding for additional bed space for Oxbow and jail bed contracting will end June 2021.	(2.00)	758,201	758,202
8	[16054]	REDUCTION AMOUNT Elimination of TL CCC Chief Position This request eliminates the TL CCC Chief position from the Jail budget due to the project being discontinued. If at some point in the future this position is needed again the Sheriff will submit a new request.	(1.00)	(211,188)	(211,188)
9	[15710]	REVENUE PROJECTION CHANGE State COP Revenue adjustment This request is to true up the State COP Revenue to estimated amount.	-	(561,968)	(561,968)
10	[15716]	REDUCTION AMOUNT Grant Revenue Reduction Reduction in revenue for the SCAAP Grant. The Sheriff's Office is no longer submitting for funds under this Grant.	-	317,238	317,238
11	[16150]	STRESS TEST REDUCTION 5% Stress Test - Reduce New Request for 12 Academy Deputy II FTE's In order to meet part of the 5% stress test the new request for academy allocations would be reduced. The removal of the new request would require the use of overtime to cover open allocations while also funding new recruits through training.	(12.00)	(999,863)	-
12	[16055]	STRESS TEST REDUCTION 5% Stress Test - Close Oxbow POD The 5% stress test for the Sheriff's Office County Jail presents significant operational challenges. The identified cuts will have impacts on the people who work at, and are incarcerated in our jail facilities. The closure of the 2nd POD at Oxbow will require a reduction in force (RIF) of current employees, both sworn and civilian. 55 total (34 Sworn, 21 Civilian) allocations are tied to the 2nd pod at Oxbow. This would also create a reduction of 184 jail beds from the current operational capacity. This reduction in capacity will also reduce the opportunities for the people in the jail to participate in life changing programming.	(55.00)	(5,856,389)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):		8.00	3,660,497	2,660,646
	TOTAL BASE BUDGET ADJUSTMENTS:		(1.00)	(58,705)	-
	TOTAL STRESS TEST REDUCTIONS:		(67.00)	(6,856,252)	-

REVENUE AND EXPENDITURE DETAIL

Funds Selected			Organizations Selected						
110 - GENERAL FUND			91200000 - COUNTY JAIL						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	92,663	1,806	93,383	90,857	2,526	90,664	1,999	81,493	11,170
REVENUE	12,434	(939)	12,434	13,373	(939)	13,620	(1,186)	13,929	(1,495)
NON-OPERATING REVENUE	16	16	16	-	16	247	(231)	-	16
PRIOR YEAR FUND BALANCE	16	16	16	-	16	247	(231)	-	16
499998 Fund Bal Restrict/Commit/Assign	16	16	16	-	16	247	(231)	-	16
OPERATING REVENUE	12,417	(956)	12,417	13,373	(956)	13,373	(956)	13,926	(1,508)
OPERATING GRANTS & CONTRIBUTIO	7,253	(956)	7,253	8,208	(956)	8,208	(956)	9,004	(1,751)
411000 State Government Grants	7,570	(638)	7,570	8,208	(638)	8,208	(638)	8,386	(816)
415000 Federal Government Grants	(317)	(317)	(317)	-	(317)	-	(317)	614	(931)
417005 Oprtg Contributions-Restricted	-	-	-	-	-	-	-	4	(4)
CHARGES FOR SERVICES	3,810	-	3,810	3,810	-	3,810	-	4,131	(320)
421130 Inmate Doctor Co-Payments	40	-	40	40	-	40	-	63	(23)
421135 Inmate Pharmaceutical Co-Payme	22	-	22	22	-	22	-	8	14
421140 Inmate Dental Co-Payments	12	-	12	12	-	12	-	14	(2)
421145 Inmate Other Misc Payments	30	-	30	30	-	30	-	22	8
421150 Jail Industries Services	22	-	22	22	-	22	-	19	3
421185 Bail Bond Processing/Forfeit	30	-	30	30	-	30	-	23	7
421370 Miscellaneous Revenue	19	-	19	19	-	19	-	59	(40)
424000 Local Revenue Contracts	165	-	165	165	-	165	-	166	(2)
424600 Federal Revenue Contracts	2,030	-	2,030	2,030	-	2,030	-	2,087	(57)
425010 Restitution	-	-	-	-	-	-	-	5	(5)
427040 Commissions	706	-	706	706	-	706	-	796	(90)
427050 Commissary	734	-	734	734	-	734	-	869	(134)
INTER/INTRA FUND REVENUES	1,354	-	1,354	1,354	-	1,354	-	791	563
431160 Interfund Revenue	1,354	-	1,354	1,354	-	1,354	-	791	563
TRANSFERS IN AND OTHER FINANCING SOUI	-	-	-	-	-	-	-	3	(3)
OFS - OTHER	-	-	-	-	-	-	-	3	(3)
730005 Ofs Other	-	-	-	-	-	-	-	3	(3)
EXPENSE	105,081	851	105,800	104,230	1,571	104,037	1,044	95,419	9,662
OPERATING EXPENSE	105,081	851	105,800	104,230	1,571	104,037	1,044	95,419	9,662
EMPLOYEE COMPENSATION	79,823	1,145	80,543	78,677	1,865	78,237	1,586	72,897	6,926
601005 Elected And Exempt Salary	481	(142)	475	624	(148)	529	(47)	506	(25)
601015 Prof Tech Manag-Public Safety	5,904	439	5,904	5,465	439	5,465	439	6,171	(267)
601020 Lump Sum Vacation Pay	246	-	246	246	-	246	-	439	(193)
601025 Lump Sum Sick Pay	78	-	78	78	-	78	-	138	(60)
601030 Permanent And Provisional	16,733	20	16,522	16,713	(191)	16,713	20	13,828	2,905
601035 Perm And Prov-Public Safety	26,735	(319)	27,302	27,054	249	27,054	(319)	19,743	6,992
601040 Time Limited Employees	485	(3)	479	488	(9)	488	(3)	202	284
601050 Temporary Seasonal Emergency	191	1	191	190	1	190	1	272	(81)
601065 Overtime	382	-	382	382	-	382	-	5,823	(5,441)
601075 Civilian Environmental Pay	633	633	633	-	633	-	633	-	633
601095 Budgeted Pers Underexpend	(3,317)	146	(3,317)	(3,462)	146	(3,588)	271	-	(3,317)
603005 Social Security Taxes	3,857	230	3,883	3,627	257	3,619	238	3,460	397
603006 Social Security Taxes - Temp and Oth	44	44	44	-	44	-	44	-	44
603025 Retirement Or Pension Contrib	2,906	99	2,858	2,806	52	2,791	114	2,420	486
603030 Retirement Cont-Public Safety	9,623	544	9,768	9,078	690	8,902	721	7,371	2,252
603040 Ltd Contributions	181	3	182	177	5	177	4	144	37
603045 Supplemental Retirement (401K)	349	1	358	347	11	346	2	349	(0)
603050 Health Insurance Premiums	12,227	(551)	12,467	12,778	(311)	12,758	(531)	9,588	2,639
603055 Employee Serv Res Fund Charges	1,297	-	1,297	1,297	-	1,297	-	1,449	(152)
603056 Opeb - Current Yr	784	-	784	784	-	784	-	989	(205)
605010 Uniform Allow-Public Safety	-	(0)	-	0	(0)	0	(0)	-	-
605025 Employee Awards/Service Pins	-	-	-	-	-	-	-	0	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
605030 K-9 Support Reimbursement	5	-	5	5	-	5	-	6	(0)
MATERIALS AND SUPPLIES	12,897	135	12,897	12,761	135	12,968	(72)	10,052	2,844
607005 Janitorial Supplies And Service	595	-	595	595	-	595	-	470	124
607010 Maintenance - Grounds	27	-	27	27	-	27	-	14	12
607015 Maintenance - Buildings	456	39	456	418	39	418	39	373	83
607025 Maint - Plumbing Heat And Ac	79	-	79	79	-	79	-	235	(156)
607030 Maintenance - Other	10	-	10	10	-	10	-	4	6
607040 Facilities Management Charges	926	84	926	842	84	842	84	522	405
609005 Food Provisions	3,086	-	3,086	3,086	-	3,086	-	2,555	531
609010 Clothing Provisions	144	-	144	144	-	144	-	89	55
609015 Dining And Kitchen Supplies	10	-	10	10	-	10	-	7	3
609020 Bedding And Linen	90	-	90	90	-	247	(157)	55	36
609040 Laundry Supplies And Services	22	3	22	19	3	19	3	34	(12)
609045 Personal Provisions	86	-	86	86	-	86	-	45	40
609050 Commissary Provisions	-	-	-	-	-	-	-	3	(3)
609055 Recreational Supplies And Serv	23	-	23	23	-	23	-	2	21
609060 Identification Supplies	24	-	24	24	-	24	-	13	11
609070 Uniform And Equipment Contract	810	-	810	810	-	810	-	661	149
611005 Subscriptions And Memberships	17	0	17	16	0	16	0	10	7
611010 Physical Materials-Books	15	-	15	15	-	15	-	6	10
611015 Education And Training Serv/Supp	119	2	119	117	2	117	2	47	72
611025 Physical Material-Audio/Visual	-	-	-	-	-	-	-	0	(0)
613005 Printing Charges	1	-	1	1	-	1	-	-	1
613020 Development Advertising	15	-	15	15	-	15	-	8	7
615005 Office Supplies	255	(25)	255	280	(25)	280	(25)	155	101
615016 Computer Software Subscription	240	-	240	240	-	240	-	134	106
615020 Computer Software < 3000	35	-	35	35	-	35	-	26	8
615025 Computer Components < 3000	266	13	266	253	13	253	13	152	114
615030 Communication Equip-Noncapital	272	-	272	272	-	272	-	292	(20)
615035 Small Equipment (Non-Computer)	471	13	471	458	13	458	13	242	229
615040 Postage	53	-	53	53	-	53	-	37	16
615045 Petty Cash Replenish	10	-	10	10	-	10	-	3	7
615050 Meals And Refreshments	14	-	14	14	-	14	-	9	6
617005 Maintenance - Office Equip	54	-	54	54	-	54	-	16	37
617010 Maint - Machinery And Equip	310	3	310	307	3	307	3	242	67
617015 Maintenance - Software	121	-	121	121	-	121	-	3	118
617035 Maint - Autos And Equip-Fleet	159	6	159	153	6	153	6	171	(11)
619005 Gasoline Diesel Oil And Grease	175	1	175	173	1	173	1	165	10
619015 Mileage Allowance	3	-	3	3	-	3	-	1	2
619025 Travel And Transportation	53	-	53	53	-	53	-	45	7
619035 Vehicle Rental Charges	3	-	3	3	-	3	-	4	(1)
619045 Vehicle Replacement Charges	307	(3)	307	310	(3)	310	(3)	312	(5)
621005 Heat And Fuel	520	-	520	520	-	520	-	351	169
621010 Light And Power	1,380	-	1,380	1,380	-	1,380	-	1,262	118
621015 Water And Sewer	492	-	492	492	-	492	-	411	82
621020 Telephone	182	-	182	182	-	182	-	173	10
621025 Mobile Telephone	70	-	70	70	-	70	-	60	9
633015 Rent - Equipment	196	-	196	196	-	196	-	77	120
639025 Other Professional Fees	702	-	702	702	-	752	(50)	558	144
OTHER OPERATING EXPENSE 1	183	3	183	181	3	181	3	87	96
641005 Shop Crew And Deputy Small Tools	66	3	66	63	3	63	3	11	55
641030 Ammunition Explosives And Bomb	75	-	75	75	-	75	-	34	41
645005 Contract Hauling	43	-	43	43	-	43	-	42	0
645010 Dumping Fees	-	-	-	-	-	-	-	0	(0)
STATE MANDATED EXPENSE	8,360	-	8,360	8,360	-	8,360	-	6,726	1,635
653010 In-Custody Ambulance	352	-	352	352	-	352	-	342	10
653040 In-Custody Contracted Health	3,245	-	3,245	3,245	-	3,245	-	2,841	405
653045 In-Custody Medical Outside Serv	2,112	-	2,112	2,112	-	2,112	-	1,660	452
653050 In-Custody Dental	183	-	183	183	-	183	-	118	66
653055 In-Custody Pharmaceuticals	2,049	-	2,049	2,049	-	2,049	-	1,629	419
653060 In-Custody Medical Supplies	419	-	419	419	-	419	-	135	283
OTHER OPERATING EXPENSE 2	3,626	(432)	3,626	4,058	(432)	4,058	(432)	5,581	(1,956)
657010 Notary Surety And Fidelity Bonds	2	-	2	2	-	2	-	1	1
663010 Council Overhead Cost	355	-	355	355	-	355	-	360	(5)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
663015 Mayor Overhead Cost	204	-	204	204	-	204	-	351	(147)
663025 Auditor Overhead Cost	257	-	257	257	-	257	-	239	18
663030 District Attorney Overhead Cost	206	-	206	206	-	206	-	259	(53)
663040 Info Services Overhead Cost	1,735	-	1,735	1,735	-	1,735	-	1,659	75
663045 Purchasing Overhead Cost	20	-	20	20	-	20	-	15	5
663050 Human Resources Overhead Cost	660	-	660	660	-	660	-	659	1
663055 Govern Immunity Overhead Cost	113	-	113	113	-	113	-	112	1
663060 Records Managmnt Overhead Cost	-	-	-	-	-	-	-	3	(3)
663070 Mayor Finance Overhead Cost	592	-	592	592	-	592	-	523	69
665080 Sheriffs-Pass Thru Grant Contr	-	(432)	-	432	(432)	432	(432)	1,362	(1,362)
667030 Vehicle Replacement Purchase	-	-	-	-	-	-	-	38	(38)
667095 Operations Underexpend	(518)	-	(518)	(518)	-	(518)	-	-	(518)
OTHER NONOPERATING EXPENSE	4	-	4	4	-	4	-	4	(0)
659005 Costs In Handling Collections	4	-	4	4	-	4	-	4	(0)
CAPITAL EXPENDITURES	188	-	188	188	-	228	(40)	72	116
673020 Improvmnt Other Than Buildings	30	-	30	30	-	70	(40)	-	30
679005 Office Furn Equip Softwr>5000	6	-	6	6	-	6	-	6	0
679020 Machinery And Equipment	152	-	152	152	-	152	-	66	86

CORE MISSION

The Public Safety Bureau meets the diverse challenges of effective crime prevention. We transition between law enforcement authority, prisoner management, government security, and public service as the assignments and situations demand. We are proud to complete our duties with integrity, discipline and dedication.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County Buildings and clients are safe and free from crime.				
• Increase deputy patrol presence at County Facilities by 10% by the end of December 2021.	3,820%	1,146%	-	10%
Provide outstanding service of court papers to the citizens of Salt Lake County.				
• Maintain the number of court papers served.	0	0	0	14,968
Increase Bureau's ability to meet the diverse law enforcement challenges by enhancing deputies skills and knowledge.				
• Enhance training hours in critical areas such as CIT, implicit bias, less than lethal use of force options, emotional intelligence, de-escalation skills, and crowd/riot control.	40	80	0	24

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
OPERATING							
EXPENDITURES	13,383	2,176	16.3%	15,559	1,165	8.7%	14,548
REVENUE	5,485	60	1.1%	5,545	60	1.1%	5,545
COUNTY FUNDING	7,898	2,116	26.8%	10,014	1,105	14.0%	9,003
FTE	140.00	19.00	13.6%	159.00	11.00	7.9%	151.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Human Resources - Public Safety	-	22	22	-	-	-	-	-	-	-	-	-
Shfs Admin & Cont - Public Safety	-	391	391	4.00	-	(23)	(23)	-	-	-	-	-
Sheriffs Range - Public Safety	-	171	171	1.00	-	14	14	-	-	-	-	-
Public Safety - Courts	4,396	6,355	1,959	67.00	-	39	39	-	-	-	-	-
Public Safety - Facility	1,089	7,584	6,495	75.00	-	1,109	1,109	7.00	-	(1,547)	(1,547)	(15.00)
Psb - Civil	60	1,037	977	12.00	60	1,037	977	12.00	-	-	-	-
SUBTOTAL	5,545	15,559	10,014	159.00	60	2,176	2,116	19.00	-	(1,547)	(1,547)	(15.00)
TOTAL SHERIFF PUBLIC SAFETY BUREAU	5,545	15,559	10,014	159.00	60	2,176	2,116	19.00	-	(1,547)	(1,547)	(15.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	<p>[15730] NEW REQUEST PSB Sworn Compensation</p> <p>This request includes a market increase of 2.75% and a merit increase of 2.75% for all sworn personnel with a 1% longevity for those at the top of the range. In the current social environment, it is increasingly difficult to attract and retain sworn staff to work within our organization. Increasing wages for sworn staff is a top priority to help improve our success rate in recruiting and retaining staff.</p>	-	408,070	408,070
2	<p>[15725] NEW REQUEST Civil Unit Transfer From UPD</p> <p>[OpExp: 968,403; OpRev: 60,000] The Sheriff's Office Public Safety Bureau is transitioning the Civil Unit from UPD to the Sheriff's Office as a direct result of the current fiscal challenges the County is experiencing and making this move achieves budgetary reductions while maintaining a valuable public safety function. The Special Function Peace Officer Certification within the Public Safety Bureau is uniquely suited to take on this critical duty delegated to Sheriff Rivera. This unit will consist of 1 sergeant, 8 deputies and 3 civilians. The new expenditure budget will be offset by a contract reduction in department 9130000200. FUTURE YEARS ADJUSTMENT: -4,560</p>	11.00	908,403	908,403
3	<p>[15697] NEW REQUEST PSB Firearms Unit Ammunition</p> <p>The ammunition budget for the Public Safety Bureau was cut in the 2020 budget by \$15,000 due to the Covid 19 budget shortfall. This cut was sustainable for the current year, but will not be sustainable going forward. In order to maintain the current level of training duty and practice ammunition demand, this funding will need to be restored.</p>	-	15,000	-
4	<p>[15698] NEW REQUEST PSB Deputy Lieutenant FTE</p> <p>The Sheriff's Office Public Safety Bureau is requesting a Deputy Lieutenant I FTE and vehicle. A second lieutenant is needed in the Bureau to assist with increasing administrative and operational requirements. The Civil Unit will come to the Bureau January 2021 along with 12 new FTE's. Another scope of service was added to the Bureau in September (Executive Protection Unit) creating 4 additional FTE's to the team. This position will enhance the services provided to 16 different site locations, multiple elected officials, and the community and basic personnel management for over 130 members.</p>	1.00	178,228	-
5	<p>[15704] NEW REQUEST PSB Sergeant FTE Span of Control</p> <p>Sheriff's Office Public Safety Bureau is requesting a sergeant FTE and vehicle to assist with span of control. The current ratio is 13.1 members per 1 sergeant. Span of control refers to the number of direct reports that can be managed effectively, efficiently, and safely by a supervisor. This requested supervisor allocation is critical to ensure adequate supervision and efficient daily operations of the Bureau. This position has become even more imperative with increased demands for Public Safety Bureau to provide services to County entities.</p>	1.00	165,266	-
6	<p>[15700] NEW REQUEST PSB Sergeant FTE for HR/Training</p> <p>The Sheriff's Office Public Safety Bureau is requesting a sergeant FTE and vehicle to fill a critical role in two high demand areas of operation, H.R. and Professional Standards (Training). Having a sergeant split between these two units would benefit the Bureau in several critical ways. A sergeant in HR would enhance the efforts to ensure Bureau specific needs are met during recruitment and retention efforts by HR. Sergeant representation in training is critical to the development and deployment of vital training. This position would also supervise deputies in the Bureau assisting with the overall span of control.</p>	1.00	165,266	-
7	<p>[15708] NEW REQUEST PSB Deputy FTE's for DA Office</p> <p>The Public Safety Bureau is requesting 4 FTE'S to provide 24/7 coverage at the downtown District Attorney's Office. When the Sheriff's Office made its initial request for coverage at the new District Attorney buildings the threat assessment completed revealed 24/7 coverage was needed at the downtown site. This increased coverage would also provide afterhours remote monitoring of the West Jordan location.</p>	4.00	329,344	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
8	[15711]	NEW REQUEST	PSB K9 Deputy FTE	1.00	164,454	-
	The Sheriff's Office Public Safety Bureau is requesting a K9 Deputy with vehicle and a K9. The Public Safety Bureau provides services for 16 various government buildings/facilities. A K9 deputy is instrumental to provide the safety and security of County employees and citizens entering these sites daily, as well as Elected Officials attending official events at the sites. The K9 deputy would also provide an extra layer of security to the County's valuable buildings and physical structures. This position would work a flexible schedule to be available for high profile events (day or night).					
9	[16146]	STRESS TEST REDUCTION	5% Stress Test - PSB Reduce New Request for K9 Deputy I	<i>(1.00)</i>	<i>(164,454)</i>	-
	Reduction of new request for K9 Deputy.					
10	[16145]	STRESS TEST REDUCTION	5% Stress Test PSB Reduce New Request for 4 Deputy I FTE's	<i>(4.00)</i>	<i>(329,340)</i>	-
	Reduction of request for 4 new FTE's					
11	[16148]	STRESS TEST REDUCTION	5% Stress Test - Reduce New Request Deputy Sergeant I FTE HR/ Training	<i>(1.00)</i>	<i>(165,266)</i>	-
	Reduction of new request for Sgt FTE.					
12	[16147]	STRESS TEST REDUCTION	5% Stress Test - PSB Reduce New Request Deputy Sergeant I Span of Control	<i>(1.00)</i>	<i>(165,266)</i>	-
	Reduction of request for new SGT FTE					
13	[16153]	STRESS TEST REDUCTION	5% Stress Test - PSB Reduce New Request for Deputy Lieutenant I FTE	<i>(1.00)</i>	<i>(178,228)</i>	-
	Reduction of new request for PSB Lieutenant FTE.					
14	[16126]	STRESS TEST REDUCTION	5% Stress Test - PSB Service Reduction	<i>(7.00)</i>	<i>(544,808)</i>	-
	The 5% stress test would create a reduction of 7 FTE's resulting in a reduction in security services to various county facilities in 2021.					
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):			19.00	2,334,031	1,316,473
	TOTAL BASE BUDGET ADJUSTMENTS:			-	-	-
	TOTAL STRESS TEST REDUCTIONS:			<i>(15.00)</i>	<i>(1,547,362)</i>	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			91250000 - SHERIFF PUBLIC SAFETY BUREAU						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	9,003	1,105	10,014	7,898	2,116	7,382	1,621	6,501	2,502
REVENUE	5,545	60	5,545	5,485	60	5,485	60	5,530	15
OPERATING REVENUE	5,545	60	5,545	5,485	60	5,485	60	5,530	15
OPERATING GRANTS & CONTRIBUTIO	3,148	-	3,148	3,148	-	3,148	-	3,150	(2)
411000 State Government Grants	3,148	-	3,148	3,148	-	3,148	-	3,130	18
415000 Federal Government Grants	-	-	-	-	-	-	-	20	(20)
CHARGES FOR SERVICES	1,517	60	1,517	1,457	60	1,457	60	1,504	13
421160 Sheriffs Fees	60	60	60	-	60	-	60	-	60
421370 Miscellaneous Revenue	3	-	3	3	-	3	-	1	2
423400 Interlocal Agreements	-	-	-	-	-	-	-	25	(25)
424000 Local Revenue Contracts	210	-	210	210	-	210	-	236	(26)
425025 Third District Court Fines	1,245	-	1,245	1,245	-	1,245	-	1,243	2
INTER/INTRA FUND REVENUES	879	-	879	879	-	879	-	875	4
431100 Interfund Revenue-Sheriff	642	-	642	642	-	642	-	632	10
433100 Intrafund Revenue	237	-	237	237	-	237	-	243	(6)
EXPENSE	14,548	1,165	15,559	13,383	2,176	12,867	1,681	12,031	2,518
OPERATING EXPENSE	14,548	1,165	15,559	13,383	2,176	12,867	1,681	12,031	2,518
EMPLOYEE COMPENSATION	13,310	1,067	14,043	12,243	1,799	11,770	1,540	10,997	2,313
601005 Elected And Exempt Salary	129	2	127	127	(0)	127	2	125	5
601015 Prof Tech Manag-Public Safety	877	77	1,082	800	282	800	77	758	119
601020 Lump Sum Vacation Pay	43	-	43	43	-	43	-	127	(84)
601025 Lump Sum Sick Pay	13	-	13	13	-	13	-	42	(29)
601030 Permanent And Provisional	382	78	378	304	75	265	117	36	346
601035 Perm And Prov-Public Safety	6,767	413	6,979	6,354	625	6,165	602	5,263	1,504
601065 Overtime	196	-	196	196	-	155	41	519	(323)
601095 Budgeted Pers Underexpend	(451)	-	(451)	(451)	-	(451)	-	-	(451)
603005 Social Security Taxes	591	58	622	533	89	516	75	506	85
603006 Social Security Taxes - Temp and Oth	12	12	12	-	12	-	12	-	12
603025 Retirement Or Pension Contrib	58	10	57	48	9	42	16	8	50
603030 Retirement Cont-Public Safety	2,068	107	2,181	1,961	220	1,882	186	1,701	367
603040 Ltd Contributions	29	1	30	27	3	26	2	22	6
603045 Supplemental Retirement (401K)	67	2	67	65	3	64	3	69	(2)
603050 Health Insurance Premiums	2,227	294	2,387	1,933	455	1,833	394	1,512	715
603055 Employee Serv Res Fund Charges	153	-	153	153	-	153	-	137	17
603056 Opeb - Current Yr	136	-	136	136	-	136	-	173	(37)
605010 Uniform Allow-Public Safety	13	13	23	-	23	-	13	-	13
605030 K-9 Support Reimbursement	-	-	5	-	5	-	-	-	-
MATERIALS AND SUPPLIES	737	99	825	638	188	595	141	532	205
607040 Facilities Management Charges	3	-	3	3	-	3	-	2	0
609056 Livestock And Animal < \$5000	-	-	10	-	10	-	-	-	-
609070 Uniform And Equipment Contract	133	-	133	133	-	129	4	126	7
611005 Subscriptions And Memberships	0	-	0	0	-	0	-	0	0
611015 Education And Training Serv/Supp	16	1	16	15	1	15	1	8	8
613005 Printing Charges	0	0	0	0	0	0	0	0	0
613020 Development Advertising	13	-	13	13	-	13	-	10	3
615005 Office Supplies	21	6	21	15	6	15	6	13	8
615016 Computer Software Subscription	4	-	4	4	-	3	2	3	1
615020 Computer Software < 3000	6	4	7	3	5	3	4	2	4
615025 Computer Components < 3000	38	12	47	26	21	26	12	25	13
615030 Communication Equip-Noncapital	53	-	89	53	35	53	-	31	22
615035 Small Equipment (Non-Computer)	81	-	101	81	20	80	1	80	1
615040 Postage	6	6	6	-	6	-	6	0	5
615045 Petty Cash Replenish	-	-	-	-	-	-	-	0	(0)
615050 Meals And Refreshments	2	-	2	2	-	2	-	3	(0)

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
617005 Maintenance - Office Equip	3	1	3	2	1	2	1	1	2
617010 Maint - Machinery And Equip	1	-	1	1	-	1	-	0	1
617035 Maint - Autos And Equip-Fleet	51	14	53	36	16	31	19	37	14
619005 Gasoline Diesel Oil And Grease	51	17	55	35	21	30	22	24	27
619015 Mileage Allowance	1	-	1	1	-	1	-	1	0
619025 Travel And Transportation	12	1	12	11	1	11	1	6	6
619035 Vehicle Rental Charges	1	-	1	1	-	1	-	-	1
619045 Vehicle Replacement Charges	121	28	121	93	28	73	48	68	53
621020 Telephone	19	1	19	18	1	18	1	16	3
621025 Mobile Telephone	42	8	44	34	10	29	13	18	24
633005 Rent - Land	30	-	30	30	-	30	-	-	30
633010 Rent - Buildings	16	-	16	16	-	16	-	47	(30)
639025 Other Professional Fees	14	1	19	13	6	11	3	11	3
OTHER OPERATING EXPENSE 1	37	-	52	37	15	37	-	4	33
641005 Shop Crew And Deputy Small Tools	4	-	4	4	-	4	-	0	4
641030 Ammunition Explosives And Bomb	33	-	48	33	15	33	-	4	29
OTHER OPERATING EXPENSE 2	465	-	639	465	174	465	-	498	(33)
663010 Council Overhead Cost	46	-	46	46	-	46	-	50	(4)
663015 Mayor Overhead Cost	26	-	26	26	-	26	-	49	(23)
663025 Auditor Overhead Cost	33	-	33	33	-	33	-	33	(0)
663030 District Attorney Overhead Cost	4	-	4	4	-	4	-	13	(9)
663040 Info Services Overhead Cost	173	-	173	173	-	173	-	156	18
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	1	(0)
663050 Human Resources Overhead Cost	95	-	95	95	-	95	-	67	27
663055 Govern Immunity Overhead Cost	6	-	6	6	-	6	-	7	(1)
663070 Mayor Finance Overhead Cost	74	-	74	74	-	74	-	86	(12)
667030 Vehicle Replacement Purchase	7	-	181	7	174	7	-	35	(28)

CORE MISSION

The Salt Lake County Sheriff's Office, in partnership with the community, proactively protects and serves the community through progressive, comprehensive, and cost-effective law enforcement, corrections initiatives and court services.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Canyons recreational areas has the essential policing resources needed to ensure a proactive approach to solving and preventing crime.				
• Maintain proactive law enforcement with current staffing level from 21 FTEs as of the start of January 2021 to 21 FTEs by end of the year 2021.	21	21	0	21
Salt Lake County has the quality Search and Rescue capabilities needed to protect the community.				
• Maintain the ability for Search & Rescue to provide rescue services to those in emergency from 100% response rate as of the start of January 2021 to 100% response rate by end of the year 2021.	100%	100%	-	100%

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	17,578	(1,175) (6.7%)	16,404	(1,275) (7.3%)	16,303
REVENUE	392	- 0.0%	392	- 0.0%	392
COUNTY FUNDING	17,187	(1,175) (6.8%)	16,012	(1,275) (7.4%)	15,912
FTE	12.00	- 0.0%	12.00	- 0.0%	12.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Sheriff Human Resources-cw	-	503	503	3.00	-	(8)	(8)	-	-	-	-	-
Sheriff Admin And Contingency-cw	372	14,766	14,395	3.00	-	(1,243)	(1,243)	-	-	(651)	(651)	-
Sheriff Fiscal-cw	-	810	810	5.00	-	(14)	(14)	-	-	-	-	-
Sheriff Range-cw	20	324	304	1.00	-	90	90	-	-	-	-	-
SUBTOTAL	392	16,404	16,012	12.00	-	(1,175)	(1,175)	-	-	(651)	(651)	-
TOTAL SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	392	16,404	16,012	12.00	-	(1,175)	(1,175)	-	-	(651)	(651)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)								
	Request ID and Description					FTE	\$ County Funding	\$ Mayor Proposed
1	[15769]	NEW REQUEST	Civil Unit Transfer From UPD			-	(1,300,000)	(1,300,000)
	The Sheriff's Office Public Safety Bureau is transitioning the Civil Unit from UPD to the Sheriff's Office as a direct result of the current fiscal challenges the County is experiencing and making this move achieves budgetary reductions while maintaining a valuable public safety function. The Special Function Peace Officer Certification within the Public Safety Bureau is uniquely suited to take on this critical duty delegated to Sheriff Rivera. This unit will consist of 1 sergeant, 8 deputies and 3 civilians. The new expenditure budget will be offset by a contract reduction in department 9130000200.							
2	[15756]	NEW REQUEST	Firearms Range 5 Paving			-	20,000	-
	This request is to provide funding for a Range 5 extension project. The range is currently dirt and requires paving or completion with other erosion mitigation construction. County Inspectors along with EPA standards require project completion.							
3	[15763]	NEW REQUEST	Firearms Range Kubota Tractor/Loader			-	50,000	-
	The Sheriff's Office Firearms Range is requesting a Kubota Tractor/Loader/Backhoe (or similar) that would be useful in maintaining the range. It would be used specifically for snow removal in the winter time (moving large piles that accumulate) on the 5 range spaces. It would also be utilized (with attachments) as a brush mower, fork lift, range sweeper, and excavator. It would assist with the task of maintaining the retaining walls, backstops, bullet traps and screening lead from the dirt. Screening is currently done with shovels thereby exposing personnel/inmates to potential toxic lead dust exposure.							
4	[15764]	NEW REQUEST	Sheriff's Office Lobbyist Contract			-	30,000	-
	The Salt Lake County Sheriff's Office has the duty to protect the district court, ensuring the safety of the county facilities, and effectively managing a secure and safe jail system. These duties, and the public policies that regulate these duties, are heavily rooted in state code. Because of the state's legislative impact on these duties, it is critical that Sheriff's Office have its own representation at the state legislature.							
	Legislative representation by a lobbyist team for the Sheriff's Office will have a unique and detailed understanding of state code that governs many of the duties executed by the sheriff. During the intensive legislative season, they will assist in navigating and understanding the varied funding streams available, as well as coordinating with legislators, other Sheriffs, and law enforcement partners to work together on complex initiatives. It is these valuable expertise performed by a lobbyist that would greatly enhance the Sheriff's capacity to achieve optimal outcomes in public policy objectives.							
5	[15766]	NEW REQUEST	Search & Rescue ATV Replacement			-	20,000	-
	The Sheriff's Office Search & Rescue needs to replace two ATV four wheelers due to age and wear. This funding would allow replacement to ensure no disruption during search and rescue operations.							
6	[15767]	NEW REQUEST	UPD Request Canyon Graffiti			-	25,000	25,000
	The UPD is requesting a continuation of the 2019 SLCO funded overtime to combat graffiti in the Canyons through surveillance, undercover, and enforcement activities.							
7	[16152]	STRESS TEST REDUCTION	5% Stress Test - Reduce CW LE SVCS provided by contract			-	(650,998)	-
	The 5% stress test would reduce Countywide Law Enforcement Services provided through contract with UPD. Services that may be impacted include countywide investigations, hamper the ability to do extraditions, apprehend high profile violent criminals, solve Cold Case Homicides and Missing Persons.							
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):					-	(1,155,000)	(1,275,000)
	TOTAL BASE BUDGET ADJUSTMENTS:					-	-	-
	TOTAL STRESS TEST REDUCTIONS:					-	(650,998)	-

Funds Selected			Organizations Selected						
110 - GENERAL FUND			91300000 - SHERIFF CW INVEST/SUPPORT SVCS						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	15,912	(1,275)	16,012	17,187	(1,175)	17,236	(1,324)	17,267	(1,355)
REVENUE	392	-	392	392	-	392	-	221	170
OPERATING REVENUE	392	-	392	392	-	392	-	221	170
OPERATING GRANTS & CONTRIBUTIO	101	-	101	101	-	101	-	50	51
411000 State Government Grants	20	-	20	20	-	20	-	33	(13)
415000 Federal Government Grants	56	-	56	56	-	56	-	-	56
417005 Oprtg Contributions-Restricted	25	-	25	25	-	25	-	17	8
CHARGES FOR SERVICES	291	-	291	291	-	291	-	171	120
421370 Miscellaneous Revenue	-	-	-	-	-	-	-	4	(4)
424000 Local Revenue Contracts	291	-	291	291	-	291	-	168	123
EXPENSE	16,303	(1,275)	16,404	17,578	(1,175)	17,627	(1,324)	17,488	(1,185)
OPERATING EXPENSE	16,303	(1,275)	16,404	17,578	(1,175)	17,627	(1,324)	17,488	(1,185)
EMPLOYEE COMPENSATION	1,659	(0)	1,640	1,659	(20)	1,640	19	1,551	108
601005 Elected And Exempt Salary	529	8	521	521	0	521	8	512	17
601020 Lump Sum Vacation Pay	15	-	15	15	-	15	-	-	15
601025 Lump Sum Sick Pay	5	-	5	5	-	5	-	-	5
601030 Permanent And Provisional	488	1	480	487	(6)	487	1	424	63
601035 Perm And Prov-Public Safety	1	0	1	1	0	1	0	-	1
601050 Temporary Seasonal Emergency	20	-	20	20	-	20	-	16	4
601065 Overtime	2	-	2	2	-	2	-	1	1
601095 Budgeted Pers Underexpend	19	-	19	19	-	-	19	-	19
603005 Social Security Taxes	75	1	74	74	(0)	74	1	68	7
603006 Social Security Taxes - Temp and Oth	2	2	2	-	2	-	2	-	2
603025 Retirement Or Pension Contrib	122	1	120	121	(1)	121	1	110	12
603030 Retirement Cont-Public Safety	112	1	110	110	(0)	110	1	107	5
603040 Ltd Contributions	4	0	4	4	(0)	4	0	3	0
603045 Supplemental Retirement (401K)	2	(0)	2	2	(0)	2	(0)	2	(0)
603050 Health Insurance Premiums	112	(13)	112	125	(13)	125	(13)	106	7
603055 Employee Serv Res Fund Charges	127	-	127	127	-	127	-	181	(54)
603056 Opeb - Current Yr	25	-	25	25	-	25	-	21	4
MATERIALS AND SUPPLIES	14,083	(1,275)	14,133	15,358	(1,225)	15,426	(1,343)	15,382	(1,300)
607005 Janitorial Supplies And Service	88	21	88	67	21	67	21	65	23
607010 Maintenance - Grounds	62	-	82	62	20	62	-	18	43
607015 Maintenance - Buildings	16	-	16	16	-	16	-	10	6
607025 Maint - Plumbing Heat And Ac	-	-	-	-	-	-	-	0	(0)
607030 Maintenance - Other	0	-	0	0	-	0	-	0	(0)
607040 Facilities Management Charges	156	(5)	156	161	(5)	161	(5)	104	52
609070 Uniform And Equipment Contract	8	-	8	8	-	8	-	2	6
611005 Subscriptions And Memberships	69	5	69	64	5	64	5	65	4
611010 Physical Materials-Books	1	-	1	1	-	1	-	-	1
611015 Education And Training Serv/Supp	22	(2)	22	24	(2)	24	(2)	13	9
611025 Physical Material-Audio/Visual	1	-	1	1	-	1	-	-	1
613005 Printing Charges	5	-	5	5	-	5	-	1	4
613020 Development Advertising	29	-	29	29	-	29	-	19	9
615005 Office Supplies	21	-	21	21	-	21	-	12	9
615016 Computer Software Subscription	-	-	-	-	-	-	-	2	(2)
615020 Computer Software < 3000	5	-	5	5	-	5	-	-	5
615025 Computer Components < 3000	15	-	15	15	-	15	-	9	5
615030 Communication Equip-Noncapital	4	(2)	4	6	(2)	6	(2)	-	4
615035 Small Equipment (Non-Computer)	71	1	71	70	1	70	1	40	32
615040 Postage	8	-	8	8	-	8	-	4	4
615045 Petty Cash Replenish	4	-	4	4	-	4	-	1	3
615050 Meals And Refreshments	27	-	27	27	-	27	-	17	9
617005 Maintenance - Office Equip	2	-	2	2	-	2	-	1	1

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
617010 Maint - Machinery And Equip	24	-	24	24	-	24	-	22	2
617015 Maintenance - Software	4	-	4	4	-	4	-	4	(1)
617030 Maint - Autos Trucks-Nonfleet	-	-	-	-	-	-	-	0	(0)
617035 Maint - Autos And Equip-Fleet	20	3	20	18	3	18	3	9	11
619005 Gasoline Diesel Oil And Grease	15	-	15	15	-	15	-	7	8
619015 Mileage Allowance	1	-	1	1	-	1	-	-	1
619025 Travel And Transportation	21	1	21	21	1	21	1	11	10
619045 Vehicle Replacement Charges	24	-	24	24	-	24	-	13	11
621005 Heat And Fuel	3	-	3	3	-	3	-	-	3
621010 Light And Power	12	-	12	12	-	12	-	7	5
621015 Water And Sewer	3	-	3	3	-	3	-	-	3
621020 Telephone	22	(5)	22	27	(5)	27	(5)	9	13
621025 Mobile Telephone	9	-	9	9	-	9	-	5	4
623005 Non-Cap Improv Othr Than Build	-	-	-	-	-	-	-	29	(29)
633005 Rent - Land	41	-	41	41	-	41	-	34	7
633010 Rent - Buildings	136	(16)	136	151	(16)	151	(16)	131	4
633015 Rent - Equipment	8	-	8	8	-	8	-	1	7
639025 Other Professional Fees	13,130	(1,275)	13,160	14,405	(1,245)	14,473	(1,343)	14,716	(1,587)
OTHER OPERATING EXPENSE 1	10	-	10	10	-	10	-	4	6
641005 Shop Crew And Deputy Small Tools	3	-	3	3	-	3	-	-	3
641030 Ammunition Explosives And Bomb	6	-	6	6	-	6	-	2	4
645005 Contract Hauling	1	-	1	1	-	1	-	1	0
645010 Dumping Fees	-	-	-	-	-	-	-	0	(0)
OTHER OPERATING EXPENSE 2	524	-	524	524	-	524	-	529	(6)
663010 Council Overhead Cost	67	-	67	67	-	67	-	71	(4)
663015 Mayor Overhead Cost	39	-	39	39	-	39	-	70	(31)
663025 Auditor Overhead Cost	49	-	49	49	-	49	-	47	1
663030 District Attorney Overhead Cost	131	-	131	131	-	131	-	141	(10)
663040 Info Services Overhead Cost	141	-	141	141	-	141	-	114	26
663045 Purchasing Overhead Cost	11	-	11	11	-	11	-	0	11
663050 Human Resources Overhead Cost	8	-	8	8	-	8	-	13	(5)
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	1	0
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	1	0
663070 Mayor Finance Overhead Cost	76	-	76	76	-	76	-	70	6
CAPITAL EXPENDITURES	28	-	98	28	70	28	-	21	7
679005 Office Furn Equip Softwr>5000	28	-	28	28	-	28	-	-	28
679020 Machinery And Equipment	-	-	70	-	70	-	-	21	(21)

CORE MISSION

The mission of the Salt Lake County Surveyor's office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Surveyor's Office maintains and protects the Countywide Public Land Surveying System (PLSS).				
• Measure the number of monuments added to the PLSS from 183 Monuments as of the end of August 2020 to 350 Monuments by end of December 2021.	337	350	183	350
• Measure the number of monuments maintained within the existing PLSS from 396 Monuments maintained as of the end of August 2020 to 4000 Monuments maintained by end of December 2021.	635	4,000	396	4,000
• Measure the number of record of survey plats filed/recorded from 563 Record of Surveys plats as of the end of August 2020 to 1000 Record of Surveys plats by end of December 2021.	543	1,000	563	1,000
The Surveyor's Office collaborates and partners with state, local and federal agencies.				
• Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 414 Work Orders completed as of the end of August 2020 to 640 Work Orders completed by end of December 2021.	457	640	414	640
• Increase the number of Work Order Requests for Unmanned Aerial System (UAS) from 3 Work Order Requests as of the end of August 2020 to 20 Work Order Requests by end of December 2021.	8	25	3	20
• Measure the number of work requests received from the MSD for services provided by Salt Lake County Surveyor's Office from 56 Work Requests as of the end of August 2020 to 90 Work Requests by end of December 2021.	44	90	56	90
• Measure the number of direct work requests received from the individual Metro Townships and contract entities (non-MSD) for services provided by Salt Lake County Surveyor's Office from 36 Work Requests as of the end of August 2020 to 50 Work Requests by end of December 2021.	0	0	36	50
• Increase the completion percentages of field surveying and office work for the District Attorney and Mayor's Office (Parks and Rec and Real Estate) on the South Mountain encroachments from 75 Percent as of the end of August 2020 to unknown by end of 2021.	75%	100%	75%	100%
• Measure the expenditures for the development and delivery of new aerial imagery from 416 Hours as of the end of August 2020 to 1500 Hours by end of 2021.	1,317	2,000	416	1,500

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	2,825	72 2.5%	2,897	108 3.8%	2,933
REVENUE	193	80 41.3%	273	80 41.3%	273
COUNTY FUNDING	2,632	(8) (0.3%)	2,624	28 1.1%	2,660
FTE	20.48	- 0.0%	20.48	- 0.0%	20.48

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Surveyor Administration	273	1,233	960	4.48	80	57	(23)	-	-	(157)	(157)	(0.48)
Field Survey	-	787	787	8.00	-	(1)	(1)	-	-	-	-	-
Gis	-	313	313	3.00	-	16	16	-	-	-	-	-
Office Survey	-	563	563	5.00	-	(0)	(0)	-	-	-	-	-
SUBTOTAL	273	2,897	2,624	20.48	80	72	(8)	-	-	(157)	(157)	(0.48)
TOTAL SURVEYOR	273	2,897	2,624	20.48	80	72	(8)	-	-	(157)	(157)	(0.48)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)						
	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
1	[15771]	TECHNICAL BASE ADJUSTMENT	Reduction for plotter request was counted twice in 2020	-	5,400	5,400
	Reduction for plotter request was counted twice in 2020. Request needed to correct error.					
3	[15726]	REVENUE PROJECTION CHANGE	Revenue Additions for 2021	-	(79,765)	(79,765)
	Revenue Projections for 2021 updating based on Utah Code Senate Bill 104 and resultant County ordinance updates, revenue trends from previous years, and internal agency requests.					
4	[16141]	NEW REQUEST	Request for Midvale Building Rental	-	14,000	14,000
	Midvale Building rental fees for storage of Surveyor equipment, supplies, inventory and vehicles increased in 2019. This is needed to cover upcoming fees.					
5	[15750]	NEW REQUEST	Request for Vehicle Replacement (cut June 2020 due to COVID-19)	-	24,487	24,487
	Vehicle replacement was cut in 2020, which increases our amount due over the estimated life (as determined by Fleet) of the vehicles. Additional cuts will cause Fleet to increase this line item proportionately over the course their (Fleet's) estimated vehicle life. This will create a shortfall in the Vehicle Replacement account and will require increased budgetary funding.					
6	[15765]	NEW REQUEST	Request for new plotter (cut June 2020 due to COVID-19)	-	5,400	5,400
	The current plotter is 8 years old. We need to stay current with technology to help with increase workload demands from external customers and County agencies. This plotter is a key component in providing services and performing our day to day operations.					
	FUTURE YEARS ADJUSTMENT: -5,400					
7	[15754]	NEW REQUEST	Request for Vehicle Rental (cut June 2020 due to COVID-19)	-	6,300	6,300
	Vehicle rental is necessary during the COVID-19 requirements of employee safety and social distancing. We have 7 vehicles in our fleet and 10 field employees. 3 vehicles are needed from Fleet. Also, there will be specialized needs from other employees that require additional vehicles.					
	FUTURE YEARS ADJUSTMENT: -5,800					
8	[15759]	NEW REQUEST	Request for Small Equipment (cut June 2020 due to COVID-19), plus new purchases	-	5,300	5,300
	This is needed to replace existing, worn out and/or unsupported equipment that was deferred in 2020. We need to purchase 5 UAS batteries as the others are losing battery life, and additional equipment to support UAS services. Additionally, we are requesting 3 new chairs and 3 standing desks, which will benefit the employees' health, energy levels and promote a healthy work environment.					
	FUTURE YEARS ADJUSTMENT: -3,300					
9	[15757]	NEW REQUEST	Request for Computer Software (cut June 2020 due to COVID-19)	-	1,000	1,000
	This is needed to allow us future opportunities to advance and update technology.					
10	[16086]	NEW REQUEST	Request for 2 large monitors for Boundary Survey Prgm Mngrs	-	400	400
	Request for 2 large monitors for Boundary Survey Program Managers. A second monitor for each manager will help increase efficiency by enabling multitasking between various programs and systems.					
	FUTURE YEARS ADJUSTMENT: -400					
11	[15752]	NEW REQUEST	Request for Survey Monuments (cut June 2020 due to COVID-19)	-	5,000	5,000
	The number of new monuments purchased is increasing each year and supplies are needed. The increase in 2021 could be significant due to Utah Code Senate Bill 104 and the resultant County ordinance updates.					

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description			FTE	\$ County Funding	\$ Mayor Proposed
12	[15755]	NEW REQUEST	Request for Travel/Transportation (cut June 2020 due to COVID-19) Travel is necessary in the education and training of employees. This allows our licensed professionals to obtain their required CEUs (Continuing Education Units). County Surveyor has additional responsibilities on the NACo Board of Directors and as President of National Association of County Surveyors.	-	4,500	4,500
13	[15758]	NEW REQUEST	Request for Rental Equipment (cut June 2020 due to COVID-19) This is necessary for projects that require specialized equipment, such as new monument ordinance.	-	1,000	1,000
14	[15753]	NEW REQUEST	Request for Mileage (cut June 2020 due to COVID-19) This funding is needed to reimburse employees that use their personal vehicles, in the event all County Vehicles are used for social distancing due to COVID-19.	-	500	500
15	[15747]	NEW REQUEST	Request for Printing (cut June 2020 due to COVID-19) This request will aid us in updating and distributing materials to the public and other entities, such as new Field Books due to rezoning districts after the Census.	-	66	66
16	[15760]	NEW REQUEST	Request for Meals and Entertainment (cut June 2020 due to COVID-19) This request is needed to fund collaborative meetings with other government entities and possible retirements in 2021.	-	500	500
17	[15860]	STRESS TEST REDUCTION	Eliminate Meals and Refreshments To meet the 5% stress test, an elimination of meals and refreshments is needed. This negatively affects employee morale and meeting attendees by prohibiting the provision of refreshments for upcoming meetings and retirements. (NOT RECOMMENDED)	-	(500)	-
18	[15856]	STRESS TEST REDUCTION	Reduce Printing Charges To reach 5% stress test, printing charges will need to be eliminated. This will prohibit us from updating and distributing materials to the public and other entities. (NOT RECOMMENDED)	-	(66)	-
19	[15853]	STRESS TEST REDUCTION	Eliminate Mileage To meet 5% stress test, reimbursement mileage would be eliminated. This would require all employees to use the County vehicles. (NOT RECOMMENDED)	-	(500)	-
20	[15855]	STRESS TEST REDUCTION	Reduce Travel Based on 5% stress less, travel will be selective and could be counterproductive to education and training of employees. This will also inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). County Surveyor would have difficulty meeting NACo and National Association of County Surveyors obligations. (NOT RECOMMENDED)	-	(6,500)	-
21	[15857]	STRESS TEST REDUCTION	Reduce Computer Software To arrive at 5% stress test requires the reduction of new software purchases. This would prohibit future opportunities to advance and update technology. (NOT RECOMMENDED)	-	(2,772)	-
22	[16087]	STRESS TEST REDUCTION	Eliminate request for 2 large monitors To reach the 5% stress test, the request for 2 monitors for the Boundary Survey Program Manager must be eliminated. This is counterproductive and reduces employee efficiency.	-	(400)	-
23	[15858]	STRESS TEST REDUCTION	Eliminate Rental Equipment To meet 5% stress test, rental equipment will be eliminated. This could prohibit work on projects that require specialized equipment. (NOT RECOMMENDED)	-	(1,000)	-
24	[15859]	STRESS TEST REDUCTION	Reduce Small Equipment To reach 5% stress test an elimination of small equipment is needed. This is counterproductive as the ability to replace existing, worn out and/or unsupported equipment is eliminated. (NOT RECOMMENDED)	-	(5,300)	-
25	[15854]	STRESS TEST REDUCTION	Eliminate Vehicle Rental To arrive at 5% stress test requires elimination of Vehicle Rental. This would prohibit us from renting vehicles for specialized needs, such as COVID-19 employee safety and social distancing requirements. (NOT RECOMMENDED)	-	(6,300)	-
26	[15852]	STRESS TEST REDUCTION	Eliminate New Plotter Request To arrive at 5% stress test, this request item will be eliminated for the year. This is counterproductive and will contribute to delay in workflow due to archaic system. If the existing plotter fails, we will be unable to maintain our service levels and day to day functions. (NOT RECOMMENDED)	-	(5,400)	-
27	[15851]	STRESS TEST REDUCTION	Eliminate Survey Monuments An elimination of survey monuments will be counterproductive as the number of new monuments purchased is increasing each year and supplies are needed. This inhibits our ability to maintain a reasonable inventory. (NOT RECOMMENDED)	-	(5,000)	-
28	[16143]	STRESS TEST REDUCTION	Reduce Computers < \$3K Meeting a 5% stress test would require a reduction of computer updates and/or replacements. This is counterproductive as the ability to replace existing, worn out and/or unsupported computers is eliminated. (NOT RECOMMENDED)	-	(3,000)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description		FTE	\$ County Funding	\$ Mayor Proposed
29	[15850]	STRESS TEST REDUCTION Eliminate Vehicle Replacement To arrive at 5% stress test, this request item will be eliminated for the year. This is counterproductive and Fleet will continue to increase the budget proportionately to meet projected vehicle replacement timelines. (NOT RECOMMENDED)	-	(24,487)	-
30	[16142]	STRESS TEST REDUCTION Reduce Gas & Oil Based on Fleet's estimated 2021 fuel prices, there could be a small reduction. However, this number can vary based on market volatility and usage based on workload. (NOT RECOMMENDED)	-	(4,000)	-
31	[15863]	STRESS TEST REDUCTION Eliminate Intergovernmental Liaison To arrive a 5% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload and statutory demands. (NOT RECOMMENDED)	<i>(0.48)</i>	(42,451)	-
32	[15862]	STRESS TEST REDUCTION Eliminate All Temps To arrive at 5% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload and statutory demands. (NOT RECOMMENDED)	-	(49,127)	-
		TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	(11,312)	(11,312)
		TOTAL BASE BUDGET ADJUSTMENTS:	-	5,400	-
		TOTAL STRESS TEST REDUCTIONS:	<i>(0.48)</i>	(156,803)	-

REVENUE AND EXPENDITURE DETAIL

Surveyor

Funds Selected			Organizations Selected						
110 - GENERAL FUND			94000000 - SURVEYOR						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	2,660	28	2,624	2,632	(8)	2,629	31	2,324	336
REVENUE	273	80	273	193	80	193	80	329	(56)
OPERATING REVENUE	273	80	273	193	80	193	80	329	(56)
OPERATING GRANTS & CONTRIBUTIO	-	-	-	-	-	-	-	17	(17)
417005 Oprtg Contributions-Restricted	-	-	-	-	-	-	-	17	(17)
CHARGES FOR SERVICES	108	28	108	80	28	80	28	165	(57)
421025 Pub Land Corner Preservation F	23	4	23	20	4	20	4	28	(5)
421030 Public Survey Monument Fees	62	14	62	48	14	48	14	77	(15)
421035 Surveyor Fees	23	10	23	13	10	13	10	60	(37)
INTER/INTRA FUND REVENUES	165	52	165	113	52	113	52	147	18
431015 Interfund Revenue - Library	6	-	6	6	-	6	-	5	1
431030 Interfund Revenue-Class B	10	3	10	7	3	7	3	9	1
431040 Interfund Revenue-Fac Mgt	3	-	3	3	-	3	-	3	(0)
431050 Interfund Revenue-Flood Cntl	106	36	106	70	36	70	36	83	23
431055 Interfund Revenue-Health	6	5	6	1	5	1	5	2	4
431080 Interfund Revenue-Stat And Gen	10	8	10	2	8	2	8	-	10
431125 Interfund Revenue-Parks And Rec	20	-	20	20	-	20	-	31	(11)
431160 Interfund Revenue	-	-	-	-	-	-	-	2	(2)
433020 Intrafund Revenue-Real Estate	2	-	2	2	-	2	-	-	2
433030 Intrafund Revenue-Stat And Gen	-	-	-	-	-	-	-	1	(1)
433040 Intrafund Revenue-Parks	-	-	-	-	-	-	-	7	(7)
433063 Intrafund Revenue-Clerk	3	-	3	3	-	3	-	4	(1)
EXPENSE	2,933	108	2,897	2,825	72	2,822	111	2,653	280
OPERATING EXPENSE	2,933	108	2,897	2,825	72	2,822	111	2,653	280
EMPLOYEE COMPENSATION	2,406	34	2,370	2,372	(2)	2,372	34	2,121	286
601005 Elected And Exempt Salary	427	5	420	421	(1)	421	5	374	53
601030 Permanent And Provisional	1,241	19	1,219	1,223	(4)	1,223	19	1,097	145
601050 Temporary Seasonal Emergency	46	-	46	46	-	46	-	24	21
601095 Budgeted Pers Underexpend	(20)	(20)	(20)	-	(20)	-	(20)	-	(20)
603005 Social Security Taxes	125	2	123	123	0	123	2	109	16
603006 Social Security Taxes - Temp and Oth	3	3	3	-	3	-	3	-	3
603025 Retirement Or Pension Contrib	229	5	224	224	(0)	224	5	203	26
603040 Ltd Contributions	6	0	6	6	(0)	6	0	5	1
603045 Supplemental Retirement (401K)	64	(0)	63	64	(0)	64	(0)	62	2
603050 Health Insurance Premiums	235	20	235	215	20	215	20	197	38
603055 Employee Serv Res Fund Charges	22	-	22	22	-	22	-	21	1
603056 Opeb - Current Yr	25	-	25	25	-	25	-	29	(3)
605025 Employee Awards/Service Pins	3	-	3	3	-	3	-	-	3
MATERIALS AND SUPPLIES	297	44	297	253	44	244	52	269	27
607040 Facilities Management Charges	1	-	1	1	-	1	-	1	0
609010 Clothing Provisions	1	-	1	1	-	1	-	1	1
611005 Subscriptions And Memberships	3	-	3	3	-	3	-	3	(0)
611015 Education And Training Serv/Supp	3	-	3	3	-	3	-	3	(0)
613005 Printing Charges	0	0	0	0	0	0	0	0	0
613040 Maps And Plat Supplies	7	-	7	7	-	7	-	7	(1)
615005 Office Supplies	2	-	2	2	-	2	-	2	1
615015 Computer Supplies	1	0	1	1	0	1	0	1	0
615016 Computer Software Subscription	1	-	1	1	-	1	-	-	1
615020 Computer Software < 3000	4	1	4	3	1	3	1	1	3
615025 Computer Components < 3000	11	-	11	11	-	11	-	11	0
615030 Communication Equip-Noncapital	1	-	1	1	-	1	-	1	0
615035 Small Equipment (Non-Computer)	6	5	6	0	5	0	5	2	4
615040 Postage	0	-	0	0	-	0	-	0	0
615045 Petty Cash Replenish	0	-	0	0	-	0	-	0	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
615050 Meals And Refreshments	1	1	1	-	1	-	1	-	1
617005 Maintenance - Office Equip	3	-	3	3	-	3	-	2	0
617010 Maint - Machinery And Equip	3	-	3	3	-	3	-	2	0
617035 Maint - Autos And Equip-Fleet	10	-	10	10	-	10	-	14	(4)
619005 Gasoline Diesel Oil And Grease	15	-	15	15	-	15	-	11	4
619015 Mileage Allowance	1	1	1	-	1	-	1	-	1
619025 Travel And Transportation	18	5	18	13	5	13	5	15	2
619035 Vehicle Rental Charges	6	6	6	-	6	-	6	-	6
619045 Vehicle Replacement Charges	24	24	24	-	24	-	24	20	5
621020 Telephone	7	-	7	7	-	7	-	6	0
621025 Mobile Telephone	7	-	7	7	-	7	-	6	0
633010 Rent - Buildings	103	-	103	103	-	94	8	94	8
633015 Rent - Equipment	1	1	1	-	1	-	1	0	1
639025 Other Professional Fees	60	-	60	60	-	60	-	67	(7)
OTHER OPERATING EXPENSE 1	7	5	7	2	5	2	5	32	(25)
641005 Shop Crew And Deputy Small Tools	2	-	2	2	-	2	-	1	1
643040 Surveyors Monuments	5	5	5	-	5	-	5	31	(26)
OTHER OPERATING EXPENSE 2	198	-	198	198	-	198	-	212	(14)
657005 Insurance	6	-	6	6	-	6	-	5	0
663010 Council Overhead Cost	10	-	10	10	-	10	-	9	0
663015 Mayor Overhead Cost	6	-	6	6	-	6	-	9	(4)
663025 Auditor Overhead Cost	7	-	7	7	-	7	-	6	1
663030 District Attorney Overhead Cost	13	-	13	13	-	13	-	2	10
663040 Info Services Overhead Cost	119	-	119	119	-	119	-	135	(16)
663045 Purchasing Overhead Cost	0	-	0	0	-	0	-	(1)	1
663050 Human Resources Overhead Cost	17	-	17	17	-	17	-	20	(3)
663055 Govern Immunity Overhead Cost	1	-	1	1	-	1	-	2	(0)
663060 Records Managmnt Overhead Cost	1	-	1	1	-	1	-	0	1
663070 Mayor Finance Overhead Cost	19	-	19	19	-	19	-	23	(5)
CAPITAL EXPENDITURES	5	11	5	(5)	11	-	5	-	5
679005 Office Furn Equip Softwr>5000	5	11	5	(5)	11	-	5	-	5
INTERGOVERNMENTAL CHARGE	20	14	20	6	14	6	14	19	0
693020 Interfund Charges	20	14	20	6	14	6	14	19	0

CORE MISSION

The mission of the Salt Lake County Surveyor's office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
The Surveyor's Office maintains and protects the Countywide Public Land Surveying System (PLSS).				
• Measure the number of monuments added to the PLSS from 183 Monuments as of the end of August 2020 to 350 Monuments by end of December 2021.	337	350	183	350
• Measure the number of monuments maintained within the existing PLSS from 396 Monuments maintained as of the end of August 2020 to 4000 Monuments maintained by end of December 2021.	635	4,000	396	4,000
• Measure the number of record of survey plats filed/recorded from 563 Record of Surveys plats as of the end of August 2020 to 1000 Record of Surveys plats by end of December 2021.	543	1,000	563	1,000
The Surveyor's Office collaborates and partners with state, local and federal agencies.				
• Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 414 Work Orders completed as of the end of August 2020 to 640 Work Orders completed by end of December 2021.	457	640	414	640
• Increase the number of Work Order Requests for Unmanned Aerial System (UAS) from 3 Work Order Requests as of the end of August 2020 to 20 Work Order Requests by end of December 2021.	8	25	3	20
• Measure the number of work requests received from the MSD for services provided by Salt Lake County Surveyor's Office from 56 Work Requests as of the end of August 2020 to 90 Work Requests by end of December 2021.	44	90	56	90
• Measure the number of direct work requests received from the individual Metro Townships and contract entities (non-MSD) for services provided by Salt Lake County Surveyor's Office from 36 Work Requests as of the end of August 2020 to 50 Work Requests by end of December 2021.	0	0	36	50
• Increase the completion percentages of field surveying and office work for the District Attorney and Mayor's Office (Parks and Rec and Real Estate) on the South Mountain encroachments from 75 Percent as of the end of August 2020 to unknown by end of 2021.	75%	100%	75%	100%
• Measure the expenditures for the development and delivery of new aerial imagery from 416 Hours as of the end of August 2020 to 1500 Hours by end of 2021.	1,317	2,000	416	1,500

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING EXPENDITURES	624	4 0.6%	628	13 2.1%	637
COUNTY FUNDING	624	4 0.6%	628	13 2.1%	637
FTE	6.00	- 0.0%	6.00	- 0.0%	6.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Sta-administration	-	68	68	-	-	(3)	(3)	-	-	(4)	(4)	-
Sta-field Survey	-	359	359	4.00	-	8	8	-	-	-	-	-
Sta-gis	-	138	138	1.00	-	(0)	(0)	-	-	-	-	-
Sta-office Survey	-	64	64	1.00	-	(1)	(1)	-	-	-	-	-
SUBTOTAL	-	628	628	6.00	-	4	4	-	-	(4)	(4)	-
TOTAL SURVEYOR - TAX ADMINISTRATION	-	628	628	6.00	-	4	4	-	-	(4)	(4)	-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)					
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed	
1	[15768] NEW REQUEST Request for Overtime (cut June 2020 due to COVID-19) This funding is necessary with the possible workload increase due to County ordinance updates, collaboration with the Clerk's Office on redistricting, and to reacquire acceptable risk timelines pertaining to statutory PLSS maintenance.	-	1,077	1,077	
2	[15776] NEW REQUEST Request for Small Equipment (cut June 2020 due to COVID-19) This is needed to replace existing, worn out and/or unsupported equipment that was deferred in 2020.	-	100	100	
3	[15775] NEW REQUEST Request for Computer Supplies (cut June 2020 due to COVID-19) We need to replace existing, worn out computer supplies that were put on hold due to the cut in 2020.	-	50	50	
4	[15774] NEW REQUEST Request for Software Purchases (cut June 2020 due to COVID-19) This is needed to allow us future opportunities to advance and update technology.	-	250	250	
5	[15773] NEW REQUEST Request for Computer Components (cut June 2020 due to COVID-19) We need to replace existing, worn out computer components that were put on hold due to the cut in 2020.	-	500	500	
6	[15772] NEW REQUEST Request for Education and Training (cut June 2020 due to COVID-19) This is necessary in promoting employee growth and development and aides our licensed professionals in obtaining their required CEUs (Continuing Education Units.)	-	500	500	
7	[15770] NEW REQUEST Request for Travel and Transportation (cut June 2020 due to COVID 19) Travel is necessary in the education and training of employees. This allows our licensed professionals to obtain their required CEUs (Continuing Education Units).	-	1,500	1,500	
9	[16082] REDUCTION AMOUNT FICA tax not cut with Overtime Cut in June 2020 FICA tax was not cut when Overtime was cut in June 2020	-	(77)	(77)	
10	[15843] STRESS TEST REDUCTION Eliminate Travel and Transportation Based on 5% stress test, travel will be eliminated and could be counterproductive to professional CEUs (Continuing Education Units) and general education and training of employees. This would hinder the County Surveyor from fulfilling obligations with NACo, NACS (National Association of County Surveyors), and UAC. (NOT RECOMMENDED)	-	(1,500)	-	
11	[15844] STRESS TEST REDUCTION Eliminate Education and Training An elimination in training will be counterproductive to employee growth and development and inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED)	-	(500)	-	
12	[15845] STRESS TEST REDUCTION Eliminate Computer Components Based on a 5% stress test, computer components will need to be eliminated. This is counterproductive as components will become archaic and extends use beyond industry-standard recommended replacement cycles. (NOT RECOMMENDED)	-	(500)	-	
13	[15846] STRESS TEST REDUCTION Eliminate Software Purchase To arrive at 5% stress test requires the elimination of new software purchases. This would prohibit future opportunities to advance and update technology. (NOT RECOMMENDED)	-	(250)	-	
14	[15847] STRESS TEST REDUCTION Eliminate Computer Supplies Based on a 5% stress test, computer supplies will need to be eliminated. This is counterproductive as supplies will become archaic and extends use beyond industry-standard recommended replacement cycles. (NOT RECOMMENDED)	-	(50)	-	
15	[15848] STRESS TEST REDUCTION Eliminate Small Equipment Based on a 5% stress test, small equipment will need to be eliminated. This is counterproductive as equipment will become archaic and extends use beyond industry-standard recommended replacement cycles. (NOT RECOMMENDED)	-	(100)	-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)

	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
16	[15849] STRESS TEST REDUCTION Eliminate Overtime To arrive at 5% stress test requires an elimination in overtime. This elimination will be counterproductive and will inhibit our ability to provide services and fulfill our statutory duties. (NOT RECOMMENDED)	-	(1,077)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	3,900	3,900
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	-	(3,977)	-

REVENUE AND EXPENDITURE DETAIL

Surveyor - Tax Administration

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND * 110 - GENERAL FUND			94010000 - SURVEYOR TAX ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	637	13	628	624	4	624	13	596	41
EXPENSE	637	13	628	624	4	624	13	596	41
OPERATING EXPENSE	637	13	628	624	4	624	13	596	41
EMPLOYEE COMPENSATION	574	10	565	564	1	564	10	543	32
601030 Permanent And Provisional	388	14	381	374	6	374	14	360	28
601065 Overtime	1	1	1	-	1	-	1	-	1
601095 Budgeted Pers Underexpend	(7)	(7)	(7)	-	(7)	-	(7)	-	(7)
603005 Social Security Taxes	30	1	29	29	0	29	1	26	4
603025 Retirement Or Pension Contrib	59	(4)	58	63	(5)	63	(4)	60	(1)
603040 Ltd Contributions	1	0	1	1	0	1	0	1	0
603045 Supplemental Retirement (401K)	8	6	8	2	6	2	6	2	6
603050 Health Insurance Premiums	82	(1)	82	83	(1)	83	(1)	81	1
603055 Employee Serv Res Fund Charges	6	-	6	6	-	6	-	6	0
603056 Opeb - Current Yr	6	-	6	6	-	6	-	6	(1)
605025 Employee Awards/Service Pins	1	-	1	1	-	1	-	-	1
MATERIALS AND SUPPLIES	31	3	31	28	3	28	3	29	2
611015 Education And Training Serv/Supp	1	1	1	-	1	-	1	0	0
615015 Computer Supplies	0	0	0	-	0	-	0	-	0
615020 Computer Software < 3000	0	0	0	-	0	-	0	-	0
615025 Computer Components < 3000	1	1	1	-	1	-	1	-	1
615035 Small Equipment (Non-Computer)	0	0	0	-	0	-	0	-	0
617015 Maintenance - Software	28	-	28	28	-	28	-	28	(0)
619025 Travel And Transportation	2	2	2	-	2	-	2	-	2
621025 Mobile Telephone	1	-	1	1	-	1	-	1	(0)
OTHER OPERATING EXPENSE 2	32	-	32	32	-	32	-	24	7
663010 Council Overhead Cost	2	-	2	2	-	2	-	2	0
663015 Mayor Overhead Cost	1	-	1	1	-	1	-	2	(1)
663025 Auditor Overhead Cost	2	-	2	2	-	2	-	1	0
663040 Info Services Overhead Cost	18	-	18	18	-	18	-	8	10
663045 Purchasing Overhead Cost	(0)	-	(0)	(0)	-	(0)	-	(0)	(0)
663050 Human Resources Overhead Cost	4	-	4	4	-	4	-	5	(0)
663055 Govern Immunity Overhead Cost	0	-	0	0	-	0	-	0	0
663070 Mayor Finance Overhead Cost	4	-	4	4	-	4	-	6	(2)

CORE MISSION

The mission of the Salt Lake County Treasurer's office is to efficiently and effectively fulfill the statutory duties of the office. The Tax Collection Division bills and collects the annual property tax assessment. The Accounting Division distributes collected property taxes to the various entities within the county. The Tax Relief Division administers the ten different tax relief programs. The Investment division professionally and prudently manages and invest funds waiting to be distributed to outside entities as well as those that will remain in the county funds.

OUTCOMES AND INDICATORS

	2019 Actual	2020 Target	2020 YTD July Actual	2021 Target
Salt Lake County taxing entities receives the taxes that are due				
<ul style="list-style-type: none"> Maintain the total percentages of tax dollars collected during the current tax collection period from 97% Tax Dollars as of the start of February 2020 to 97% Tax Dollars by start of February 2021. 	97%	97%	97%	97%
Eligible Salt Lake County residents receive tax relief				
<ul style="list-style-type: none"> Increase the total number of tax relief applications approved from 13,881 Applications as of the end of February 2020 to 14,000 Applications by end of February 2021. 	13,894	14,000	13,881	14,000
The county's tax processes are efficient and accurate.				
<ul style="list-style-type: none"> Increase the number of emails that will receive an eBill only in lieu of their tax notice by mail from 37,678 emails as of the end of October 2020 to 42,000 emails by end of October 2021. 	39,770	48,000	37,678	42,000

BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
OPERATING					
EXPENDITURES	4,366	(2) (0.0%)	4,364	27 0.6%	4,393
COUNTY FUNDING	4,366	(2) (0.0%)	4,364	27 0.6%	4,393
FTE	25.00	- 0.0%	25.00	- 0.0%	25.00

in thousands \$, except FTE

ORG/PROGRAM	2021 Budget Request				Budget vs. Adj Base Budget, H/(L)				5% Stress Test, H/(L)			
	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE	Revenue (Oper.)	Expend. (Oper.)	County Funding	FTE
Treasurer-tax Administration Prgm	-	2,303	2,303	25.00	-	(2)	(2)	-	-	(218)	(218)	(1.00)
Accounting	-	878	878	-	-	-	-	-	-	-	-	-
Collection/redemption	-	758	758	-	-	-	-	-	-	-	-	-
Cash Management And Investment	-	14	14	-	-	-	-	-	-	-	-	-
Treasurer Administration	-	102	102	-	-	-	-	-	-	-	-	-
Debt Issuance And Management	-	4	4	-	-	-	-	-	-	-	-	-
Tax Relief	-	305	305	-	-	-	-	-	-	-	-	-
SUBTOTAL	-	4,364	4,364	25.00	-	(2)	(2)	-	-	(218)	(218)	(1.00)
TOTAL TREASURER	-	4,364	4,364	25.00	-	(2)	(2)	-	-	(218)	(218)	(1.00)

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)				
	Request ID and Description	FTE	\$ County Funding	\$ Mayor Proposed
1	[17131] STRESS TEST REDUCTION Temps Reduction As an already lean organization, eliminating Temp jobs is the easiest and least impactful on our staff. Although this is the least impact on our staff, the consequences to the public are substantial. We currently utilize temporary staff as frontline personnel for the public, researching bad addresses, and verifying tax relief applications. Without these temporary workers, we will need to pull from our fulltime staff to work the front desk, we will no longer be able to research bad addresses - likely decreasing our collection rate, and not be able to audit tax relief applications for those seeking tax relief.	-	(149,000)	-
2	[20058] STRESS TEST REDUCTION Eliminate 1 FTE from Collections In the collections area, we have 2 half time but extremely experienced positions that would have the next least impact. This amounts to 1 FTE. The effect on the staff is eliminating essentially two "super temps". The institutional knowledge and skills lost would take years to recover.	(1.00)	(67,329)	-
3	[20430] STRESS TEST REDUCTION Printing	-	(1,971)	-
	TOTAL NEW REQUESTS (EXCLUDING BASE ADJUSTMENTS):	-	-	-
	TOTAL BASE BUDGET ADJUSTMENTS:	-	-	-
	TOTAL STRESS TEST REDUCTIONS:	(1.00)	(218,300)	-

REVENUE AND EXPENDITURE DETAIL

Treasurer

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			97000000 - TREASURER-TAX ADMINISTRATION						
<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
COUNTY FUNDING (Operating Expense less Operating Revenue)	4,393	27	4,364	4,366	(2)	4,296	98	4,626	(233)
EXPENSE	4,393	27	4,364	4,366	(2)	4,296	98	4,626	(233)
OPERATING EXPENSE	4,393	27	4,364	4,366	(2)	4,296	98	4,626	(233)
EMPLOYEE COMPENSATION	2,585	27	2,556	2,557	(2)	2,557	27	2,604	(20)
601005 Elected And Exempt Salary	383	6	377	377	(0)	377	6	374	9
601020 Lump Sum Vacation Pay	4	-	4	4	-	4	-	7	(3)
601025 Lump Sum Sick Pay	1	-	1	1	-	1	-	0	1
601030 Permanent And Provisional	1,281	(13)	1,263	1,294	(31)	1,294	(13)	1,312	(31)
601050 Temporary Seasonal Emergency	149	-	149	149	-	149	-	103	46
601065 Overtime	-	-	-	-	-	-	-	1	(1)
601095 Budgeted Pers Underexpend	(55)	25	(55)	(80)	25	(80)	25	-	(55)
603005 Social Security Taxes	125	(0)	124	125	(2)	125	(0)	130	(5)
603020 Unemployment	2	-	2	2	-	2	-	-	2
603025 Retirement Or Pension Contrib	222	(4)	218	226	(7)	226	(4)	229	(7)
603040 Ltd Contributions	6	(0)	6	6	(0)	6	(0)	6	0
603045 Supplemental Retirement (401K)	77	1	77	76	0	76	1	74	3
603050 Health Insurance Premiums	333	13	333	320	13	320	13	305	29
603055 Employee Serv Res Fund Charges	24	-	24	24	-	24	-	23	1
603056 Opeb - Current Yr	31	-	31	31	-	31	-	42	(11)
603070 Workers Compensation	2	-	2	2	-	2	-	-	2
605026 Employee Awards-Gift Cards	-	-	-	-	-	-	-	0	(0)
MATERIALS AND SUPPLIES	519	-	519	519	-	569	(50)	454	66
607040 Facilities Management Charges	14	-	14	14	-	59	(45)	55	(41)
611005 Subscriptions And Memberships	2	-	2	2	-	2	-	4	(2)
611015 Education And Training Serv/Supp	3	-	3	3	-	3	-	2	1
613005 Printing Charges	11	-	11	11	-	11	-	17	(7)
613025 Contracted Printings	233	-	233	233	-	233	-	128	105
615005 Office Supplies	16	-	16	16	-	16	-	19	(3)
615016 Computer Software Subscription	-	-	-	-	-	-	-	4	(4)
615020 Computer Software < 3000	5	-	5	5	-	5	-	1	4
615025 Computer Components < 3000	12	-	12	12	-	12	-	28	(15)
615035 Small Equipment (Non-Computer)	18	-	18	18	-	18	-	9	9
615040 Postage	22	-	22	22	-	22	-	14	8
615045 Petty Cash Replenish	0	-	0	0	-	0	-	-	0
615050 Meals And Refreshments	-	-	-	-	-	-	-	0	(0)
617005 Maintenance - Office Equip	5	-	5	5	-	5	-	2	3
617015 Maintenance - Software	20	-	20	20	-	20	-	23	(3)
619015 Mileage Allowance	0	-	0	0	-	0	-	-	0
619025 Travel And Transportation	10	-	10	10	-	10	-	4	6
619035 Vehicle Rental Charges	0	-	0	0	-	0	-	-	0
621020 Telephone	36	-	36	36	-	36	-	27	9
621025 Mobile Telephone	3	-	3	3	-	3	-	4	(1)
633010 Rent - Buildings	109	-	109	109	-	113	(5)	113	(5)
OTHER OPERATING EXPENSE 2	1,285	-	1,285	1,285	-	1,165	120	1,564	(279)
663010 Council Overhead Cost	12	-	12	12	-	12	-	13	(1)
663015 Mayor Overhead Cost	7	-	7	7	-	7	-	13	(6)
663025 Auditor Overhead Cost	9	-	9	9	-	9	-	9	0
663030 District Attorney Overhead Cost	162	-	162	162	-	162	-	94	69
663040 Info Services Overhead Cost	1,079	-	1,079	1,079	-	1,079	-	1,368	(289)
663045 Purchasing Overhead Cost	1	-	1	1	-	1	-	9	(8)
663050 Human Resources Overhead Cost	25	-	25	25	-	25	-	26	(1)
663055 Govern Immunity Overhead Cost	2	-	2	2	-	2	-	2	(0)
663060 Records Managmnt Overhead Cost	8	-	8	8	-	8	-	8	(0)
663070 Mayor Finance Overhead Cost	20	-	20	20	-	20	-	23	(3)
667095 Operations Underexpend	(40)	-	(40)	(40)	-	(160)	120	-	(40)
OTHER NONOPERATING EXPENSE	4	-	4	4	-	4	-	4	0

<i>in thousands \$</i>	2021 Proposed Budget	Variance, Prop Bud. vs. Adj Base Bud, H/(L)	2021 Requested Budget	2021 Adjusted Base Budget	Variance, Requested Bud vs. ABB, H/(L)	2020 June Adjusted Budget	Variance, Prop Budget vs. 2020 B, H/(L)	2019 Actual	Variance, Prop Budget vs. 2019, H/(L)
659005 Costs In Handling Collections	4	-	4	4	-	4	-	4	0



Mayor Jenny Wilson

2021 Proposed Budget Salt Lake County



Presented by Darrin Casper, CFO
October 20, 2020



2021 Budget Goals

- Stay fiscally conservative
 - Analyze structural balance
 - Budgeted General Fund balance at or above \$65M
- Prepare for uncertainty amidst COVID 19
- Make data-driven budget decisions
- Continue to focus on county employees
- Build fund balance to handle public health emergency expenditures



2021 Budget Direction

- Stress tests at 5% of County Funding
- New requests considered
- Relief from COVID contra accounts considered new requests



Council, Committees and Boards

- Board of Health
- Total Rewards Advisory Committee
- TRCC Advisory Board
- Technology Advisory Board
- Capital Projects Prioritization Committee
- Revenue Committee
- And Others



Economic Outlook

- Slight growth projected County-wide
- Salt Lake County unemployment at 5.9%; national average at 7.9%⁽¹⁾
- Construction remains strong but expected to level
- Certain economic segments expected to continue to struggle –travel/entertainment/restaurants
- In conference call with JP Morgan – stunned at relative health of Salt Lake County!



COVID-19 Budgeting

- Continue monthly revenue/expense updates
- Expect year-end adjustment in December
 - 2021 Estimated Budget \$36 million
 - County to use “presumption” to clear path for 100% of revenue to cover 2021 COVID budget
 - Funds not cleared to County to be delivered to other community partners



Still in the Woods

- No end in sight for COVID-19
 - Vaccine expected by March, but delivery may be in small quantities
 - Brake lights still on for economy
- CARES and federal stimulus in limbo
 - Revenue projections tried to account for this
 - Still may have an unpredictable impact on taxes

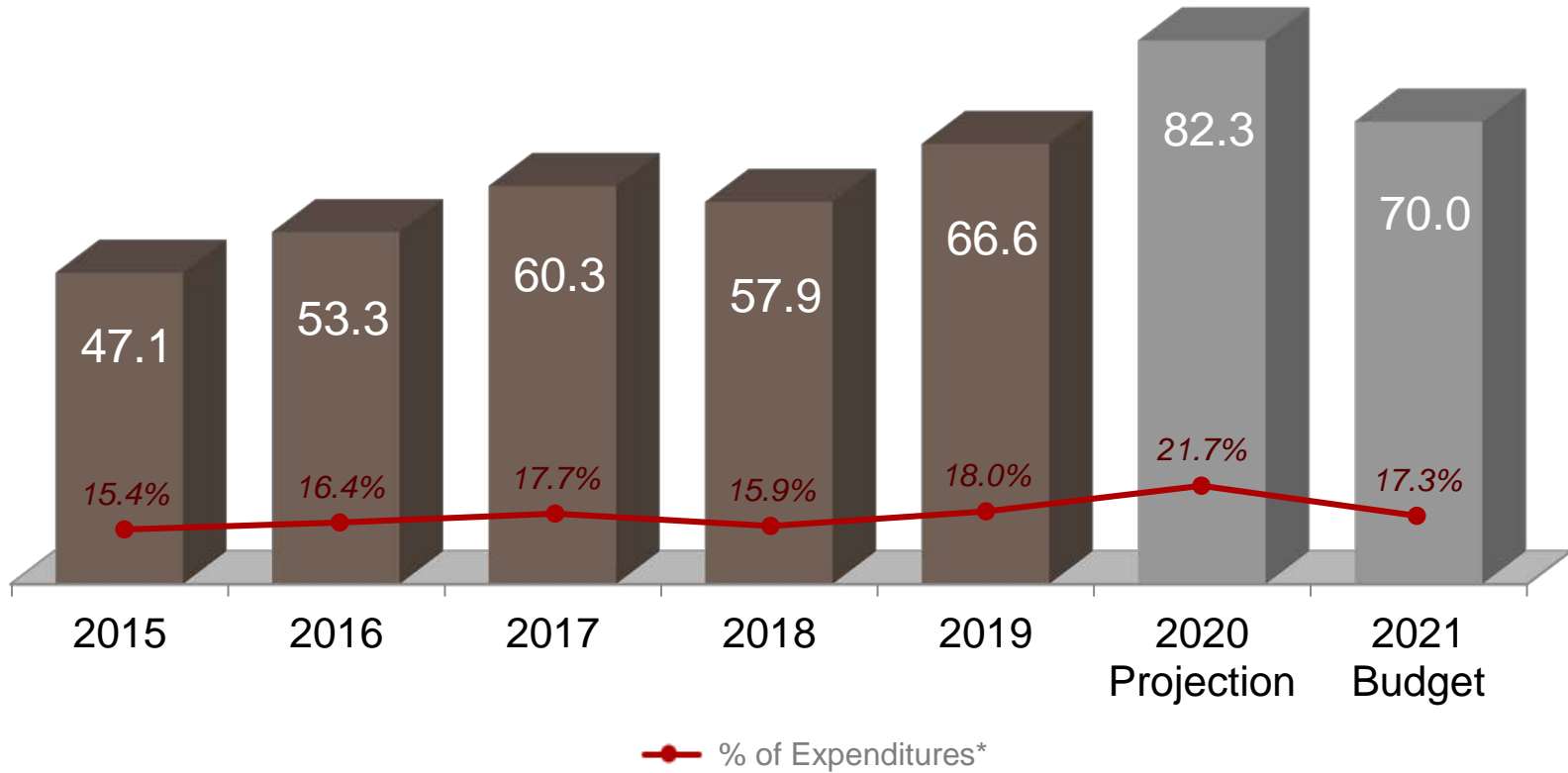
Structural Analysis





Unassigned Fund Balance General Fund

in millions \$

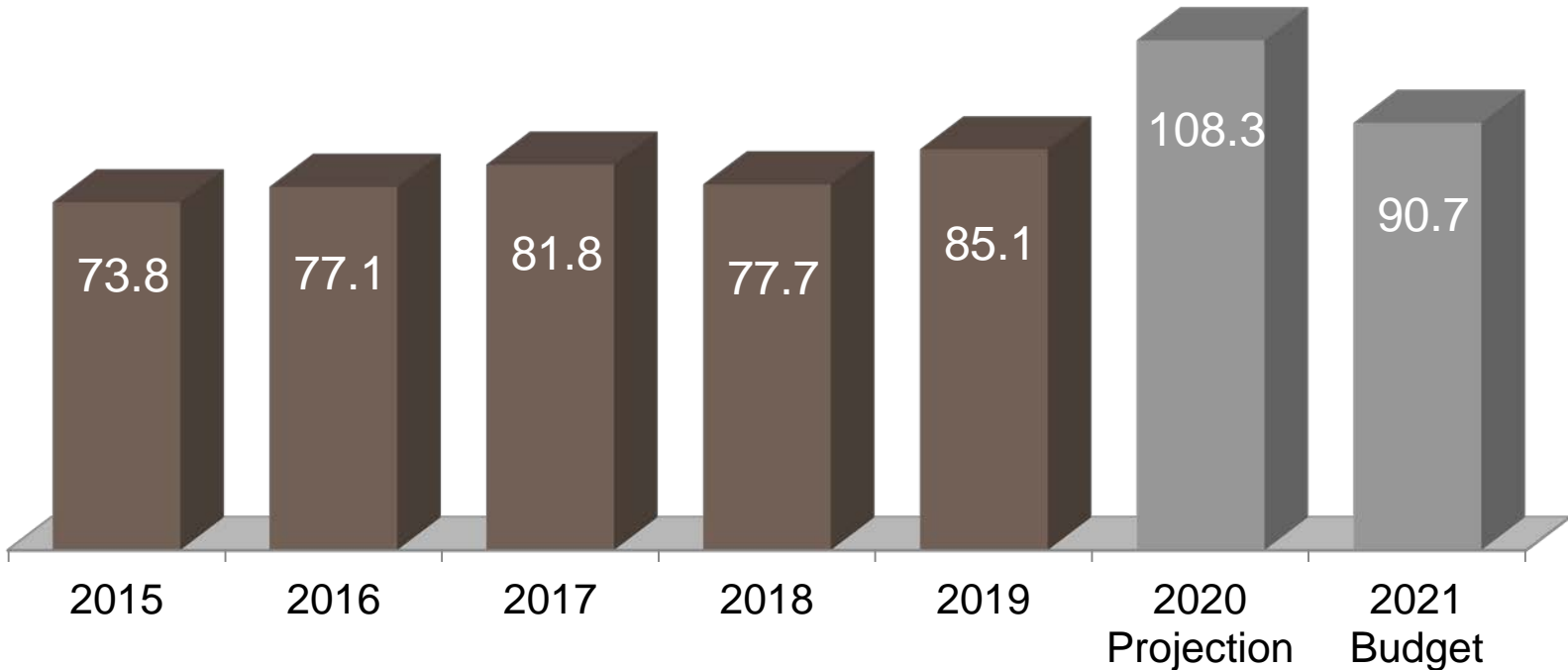


* Fund balance as a % of total expenditures, including fund transfers out to other funds. Includes only Fund 110.



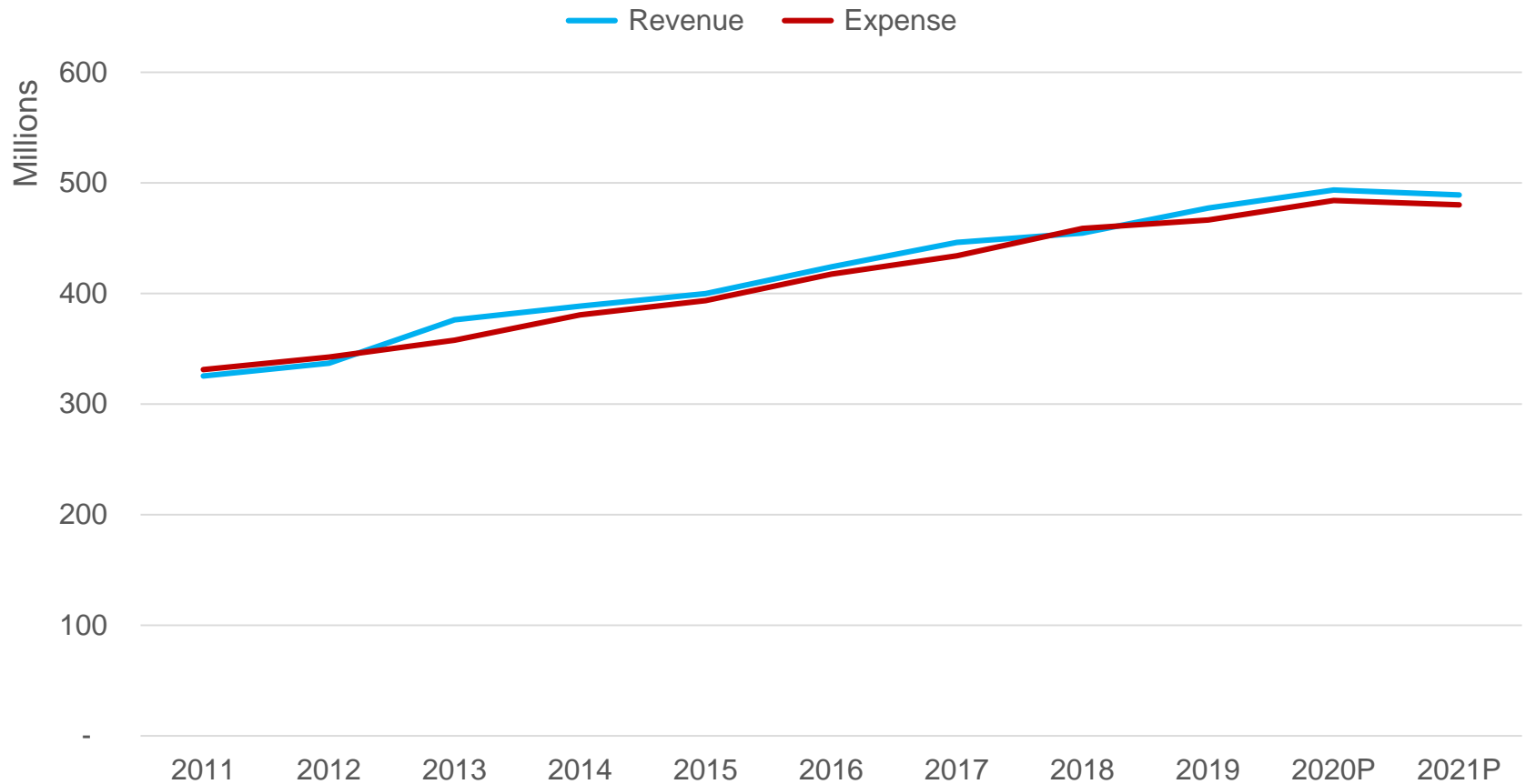
Unassigned Fund Balance County-wide Tax Funds

in millions \$





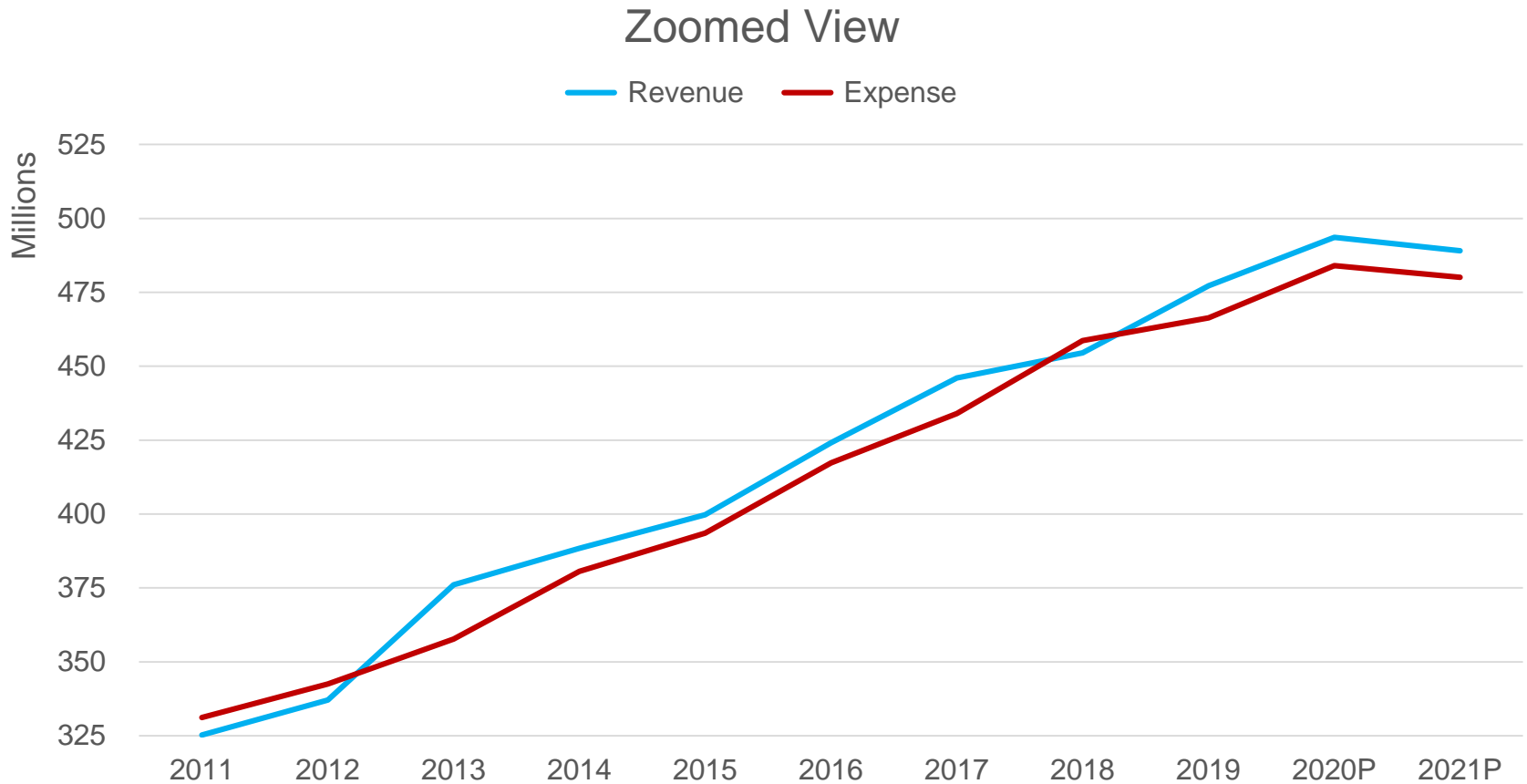
Revenue & Expense Trend



* 2020 and 2021 are projections based on historical variances to budget. Includes countywide tax rate funds other than the Bond Debt Service Fund.



Revenue & Expense Trend



* 2020 and 2021 are projections based on historical variances to budget. Includes countywide tax rate funds other than the Bond Debt Service Fund.



2021 Proposed Budget COVID Contra Accounts

- June Ops/Pers. contra cuts taken \$33M
- Proposed budget relief \$6.4M
 - \$3.8M 2020 ongoing type expense cuts restored plus \$3M in associated revenue
 - \$2.7M cuts were only one-time in 2020
- Continue to monitor and adjust in June



2021 Tax Revenue Growth

Key Funds—Compared to 2020 Adjusted Budget

Fund (\$M)	Property Tax New Growth	Sales Tax	Total
General	3.6	7.5	11.1
Flood Control	0.1		0.1
Health	0.4		0.4
Planetarium	0.1		0.1
Capital Improvements	0.2		0.2
Tax Administration	0.6		0.6
Subtotal	5.0	7.5	12.5
TRCC		10.7	10.7
Visitor Promotion		1.2	1.2
ZAP		0.9	0.9
Library	0.8		0.8
Total	5.9	20.3	26.2



2021 Proposed Budget





Material Fund Transfer Changes

From Fund	To Fund	For	\$M
General	UPACA/Eccles Theater	Operations subsidy	\$1.7
	Arts & Culture	Cultural Core - restore annual transfer	0.25
Visitor Promotion	General	Recreation operations subsidy eliminated (-\$6.5 vs. 2020, -\$2.0M vs. 2019)	(2.0)
	Rampton Salt Palace Conv Ctr	Operations subsidy (+\$2.5M vs. 2020, +0.3M vs. 2019)	2.5
Mountain America Expo Center	Rampton Salt Palace Conv Ctr	Reallocate fund balance for capital projects	1.4
TRCC	Rampton Salt Palace Conv Ctr	Operations subsidy	2.5
	General	Parks & Recreation subsidy reduction (+\$0.4 vs. 2020, -\$4.2 vs. 2019)	(4.2)
	Arts & Culture	Operations Subsidy (+\$0.5 vs. 2020, +\$2.7M vs. 2019)	2.7
	Salt Palace, Mtn America Expo C., Arts & Culture, Equestrian Park	Partial restoration - Life and Safety Capital Improvements and Equipment Replacement	1.1



Proposed 2021 Budget Compensation & Benefits Package

- 1.5% salary/structure increase for General
- 2.0% salary/structure increase for Trades
 - Longevity for Red-Lined Employees – up to 1%
- No health insurance increase to employees
- Additional Sheriff's Office Compensation
 - Sworn
 - Jail – Civilian Environmental Differential Pay
- Living Wage Permanent Employees – \$12 / hr



Proposed 2021 Budget

Sheriff

- Sheriff additional compensation \$2.6M
 - Jail Sworn Compensation
 - PSB Sworn Compensation
 - Civilian Environmental Pay
- Program shift to county from UPD (\$392K)
- Jail bed contracting and grant revenue adjustments \$513K
- Elimination of TL CCC Chief Position (\$211K)
- Reduction of Corrections Specialist FTE due to reclass (\$59K)
- Jail facility maintenance \$123K
- UPD request canyon graffiti \$25K



Proposed 2021 Budget

District Attorney

- Relief from COVID Contra \$1.12M
 - Enable planned phased hiring of prosecutors
 - Continuation of Year End request
- Salary annualization \$48K
- Other Justice Courts and technical \$33K



Proposed 2021 Budget

Assessor

- In grade/grade advancements \$ 104K
- Commercial Division market competitiveness \$94K
- Increase in Fleet vehicle replacement cost \$3K



Proposed 2021 Budget

Clerk – Proposed As Requested

- GIS licenses for reapportionment \$ 23K
- Personnel cost increase \$ 47K
- Revenue loss due to COVID-19 \$770K
- Rent Increase \$5K



Proposed 2021 Budget Recorder

- Propose 8 FTEs \$ 566K
 - Workload in office up 44%
 - Revenue up \$3.3 million over 2019
- Proposed phased hiring of FTEs to gauge need and account for possible demand change
- Restore COVID cut to replace server \$20K



Proposed 2021 Budget

Elected Offices – Proposed As Requested

- Council – personnel annualization adjustments \$17K
- Surveyor – restoration of COVID cuts, technical, and inflationary costs. Offset by new revenue (\$ 2K)
- Justice Courts – courtroom remodel, capital purchases \$561K
- Auditor No requests
- Treasurer No requests



Proposed 2021 Budget

New Operations

- Parks and Recreation
 - Magna Park
 - Wheeler Farm
 - MSD White City Trail
- Arts & Culture
 - Mid-Valley Performing Arts Center
- Library
 - Granite branch
 - Daybreak branch



Proposed 2021 Budget

Community Services Department

- County-wide roll-up for Community Services shows decreased county funding of (\$1.6M)
 - Combination of expense reductions and rev increases
 - Some new requests include:
 - 1 FTE for Magna park \$140K
 - Wheeler Farm opening \$68K
 - Draper Rec Ctr ops \$98K
 - Restore Arts operations \$121K
 - Cultural Core reinstated \$250K
 - Payroll allocations \$63K



Proposed 2021 Budget

Community Services Department

- Eccles Theater planned opening Sept 1
 - Operating loss expected of \$1.7 M
 - Transfer from General Fund to cover
- Golf – revs up, fund is healthy!
- Library
 - Granite and Daybreak Libraries Opening
 - 28 FTEs \$547K
 - Operations \$105K



Proposed 2021 Budget

Human Services Department

- 1 FTE HR Generalist transferred from HR
- Fee Reduction to CJS Clients
 - Fees cut in half
 - Policy call – fees pose a significant burden on clients
- Health Revenue Loss \$1M
 - Environmental health
 - Travel clinic



Proposed 2021 Budget

Criminal Justice Advisory Council

- Expungement Program Grant funded FTE
- Restoration of COVID cut FTE
(Policy & Project Coordinator) \$110K



Proposed 2021 Budget

Administrative Services Department

- IT software contractual increases \$ 119K
- Torus tax system 311K
- Mainframe virtual library 100K
- Application monitoring tool 100K
- MS licenses right-sizing 116K
- Forklift repair Records and Archives 7K
- GRAMA Workflow System 69K
- Fiscal Coord. 1 FTE - IT 82K
- Misc. COVID restorations 82K
- Revenue reduction 105K
- Salary adjustments 7K



Proposed 2021 Budget

Regional Development

• Restore Econ Development FTE	\$ 87K
• Regional projects carryover	190K
• New regional projects	960K
– Kem Gardner Policy Institute	100K
– Community Service Navigator Program annual license	40K
– Transportation and Land Use Connection (TLC)	300K
– Urban Footprint Modeling Software	15K
– Astronomy and Art Utah Sky	40K
– Data and Budget Analyst 1-yr Time Limited FTE	127K
– Finance and Real Estate Analyst 3-yr Time Ltd. FTE	157K
– West Bench General Plan	46K
– HB411 Community Renewable Energy Act	40K
– eBus Air Monitoring	20K
– RPT Consulting Support for MSD transition	50K
– Water Quality Research	25K



Proposed 2021 Budget

Public Works County-wide Funding

- Restore COVID cut Heavy Equip FTE \$ 68K
- Restore MISC COVID cuts \$171K
- Animal Services County-wide patrol 3 FTEs \$400K
- Proprietary Funds
 - Solid Waste
 - Fleet Management
 - Public Works
- All matched expenditures with revenues
 - Reduced 17 vacant positions



Proposed 2021 Budget

Admin Organizations

- Mayor's Administration

- AmeriCorps grant transfer from ORD 1FTE (neutral) \$ 0K
- Granicus subscription \$ 26K
- Misc. COVID restoration \$125K
- ODI reorg/reclass \$ 15K
- Intern program upgrade \$ 20K

- Mayor's Finance

- Restore misc. COVID cuts \$ 77K
- Employee Communication software \$ 29K



Proposed 2021 Budget

Human Resources

- Personnel base adj./COVID restore \$ 241K
- Transfer FTE to CJS (1 FTE)
- Compensation Mgt System \$ 28K
- Applicant Tracking System \$290K



Energy Management 2020 Estimated Savings

- Rate adjustments and/or efficiencies from 2017 baseline:
 - Electricity \$1,718K
 - Natural Gas \$ 526K
- 2020 savings heavily impacted by COVID shutdowns
 - Savings not fully repeatable in post-COVID shutdown years



Energy Management 2021 Projects

- Projects:

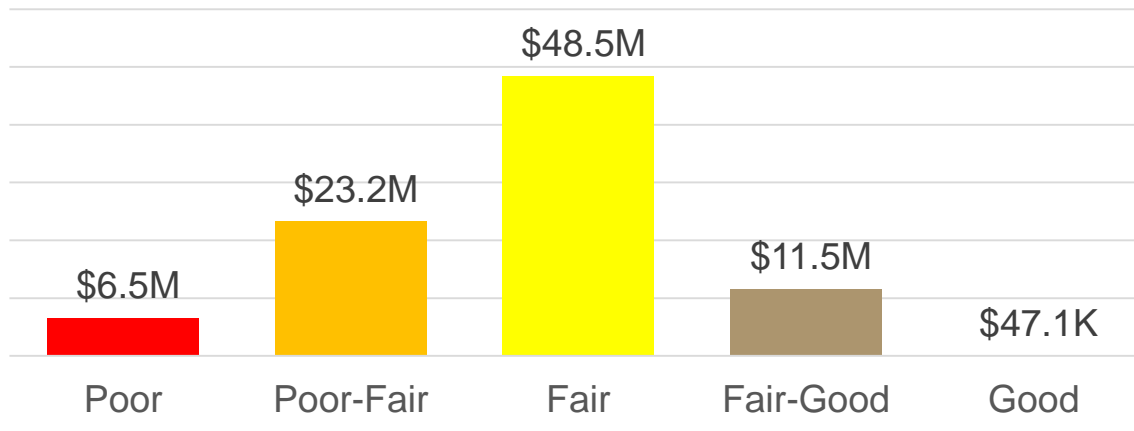
- Advanced Rooftop Controls \$100K
- LED & Motion Sensors \$500K
- HVAC Upgrades \$500K



High IRR, Positive NPV, and Rocky Mtn. Power Incentives

Poor & Poor-Fair HVAC equip. past end of useful life

HVAC Asset Report (2017) - End of Useful Life



Year	Total
2021	\$7,124,249
2022	\$796,302
2023	\$1,088,343
2024	\$10,253,782
2025	\$4,831,436
2026	\$18,438,695
2027	\$1,289,757
2028	\$27,048,334
2029	\$7,358,791
2030	\$2,230,927



TRCC Proposal

- Mayor's Proposed Budget aligns with Advisory Board recommendations
- Recommendation includes
 - 37% of TRCC revenues to Parks and Rec ops
 - \$1.8M of county funding to capital maintenance
 - Partially restored the equipment replacement program
 - Proposed ending fund balance \$3.1M



TRCC Operations & New Requests

- Operations
 - Arts & Culture \$6.6M
 - Parks & Rec 13.9M
 - Equestrian Park 1.4M
 - C. Rampton Salt Palace Convention Center 2.5M
 - Capital Improvement Transfers 0.7M
 - Equipment Replacement Transfers 0.7M
 - Debt Service Transfers 1.7M
- Interlocal Agreements 1.1M
- Government Contributions 0.7M
- Outside Organization Contributions 0.1M
- Cultural Facilities Support Program (CFSP) 0.1M
- Salt Lake County Capital Projects 4.4M
- Salt Lake County Equipment Replacement 0.7M
- Revenue Offsets
 - Miller Family 2.0M
 - Transportation Fund 0.9M

TRCC Proposed New Requests



in thousands \$

City/Government Requests	Sandy Amphitheater	\$456.5
	Sugarhouse Park	\$220
	Visit Salt Lake	\$450
	Taylorsville City Open Space at Taylorsville Plaza	\$700
	Murray City Pool Lifeguard	\$20
Outside Organization Requests	Friends of Tracy Aviary – Jordan River Nature Center	\$100
Cultural Facilities Support Program Requests	CFSP – Murray Theatre Renovation	\$121



TRCC Proposed New Capital Project Requests

<i>in thousands \$</i>		Expense	Revenue
Capital Projects (\$3.097M net from TRCC funds)	Valley Regional – Softball Complex Ph 1	\$3,505	\$2,000
	Rose & Yellowfork Canyon Trails	405	405
	Jordan River Area Ph 1	245	245
	Jordan River Trail Stabilization	150	150
	Cardiff By-Pass Trail	100	100
	Bonneville Shoreline Trail - Westside Segment	20	20
	JRT Water Hazards	500	-
	ADA Transition Plan – Tranche 2	48	-
	JL Sorenson RC Pool Deck Repair	47	-
	Wheeler Farm Regrade/Gravel Path Surface	53	-
	Gene Fullmer RC Replace Chiller	160	-
	Indirect Costs	158	-
	Parks Equipment Replacement	187	-
	Recreation Equipment Replacement	439	-
	Total:	\$6,017	\$2,920



Analytics

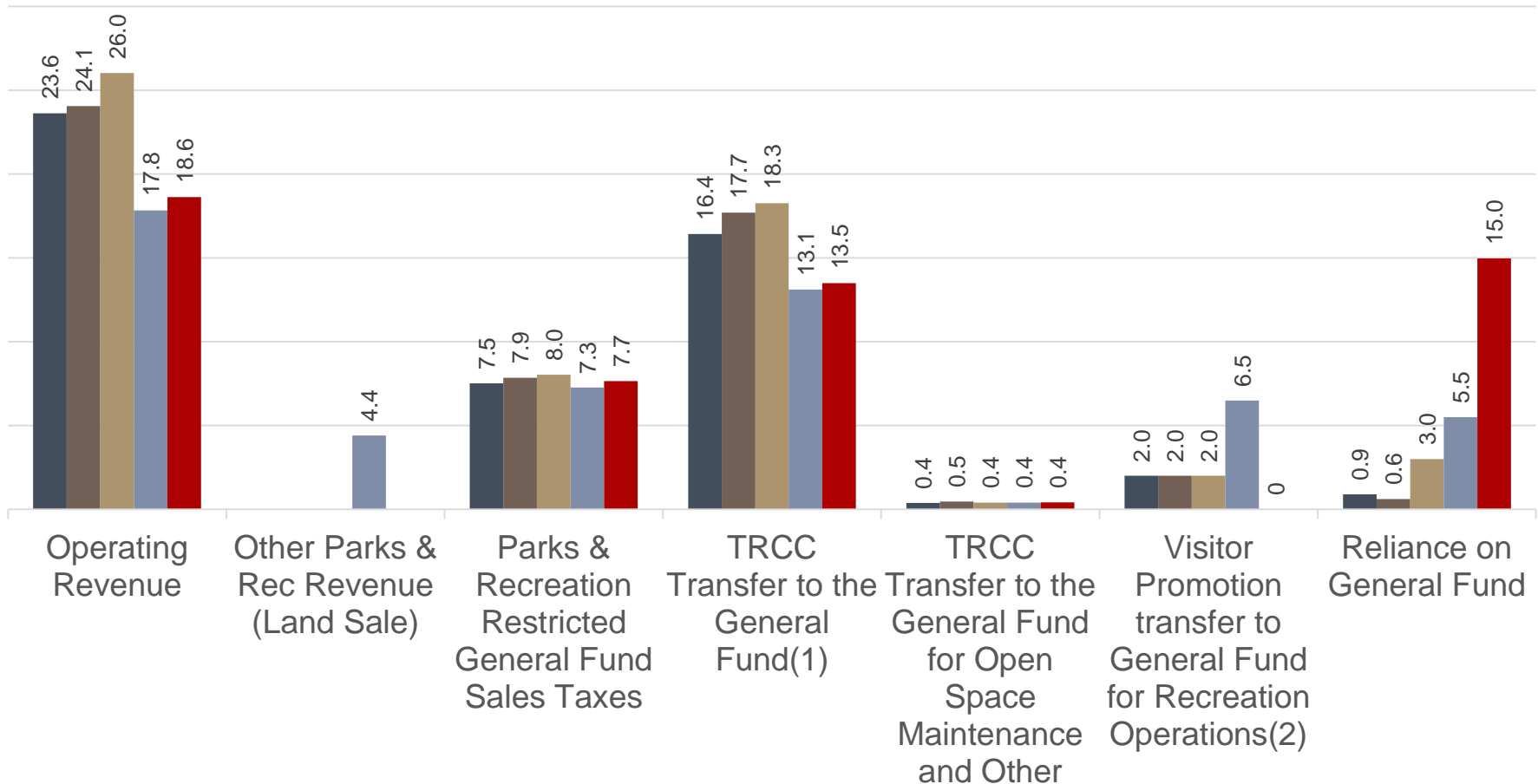




Parks and Recreation

Funding Sources (\$M)

■ 2018 Actual ■ 2019 Actual ■ 2020 Budget ■ 2020 Adjusted Budget ■ 2021 Budget

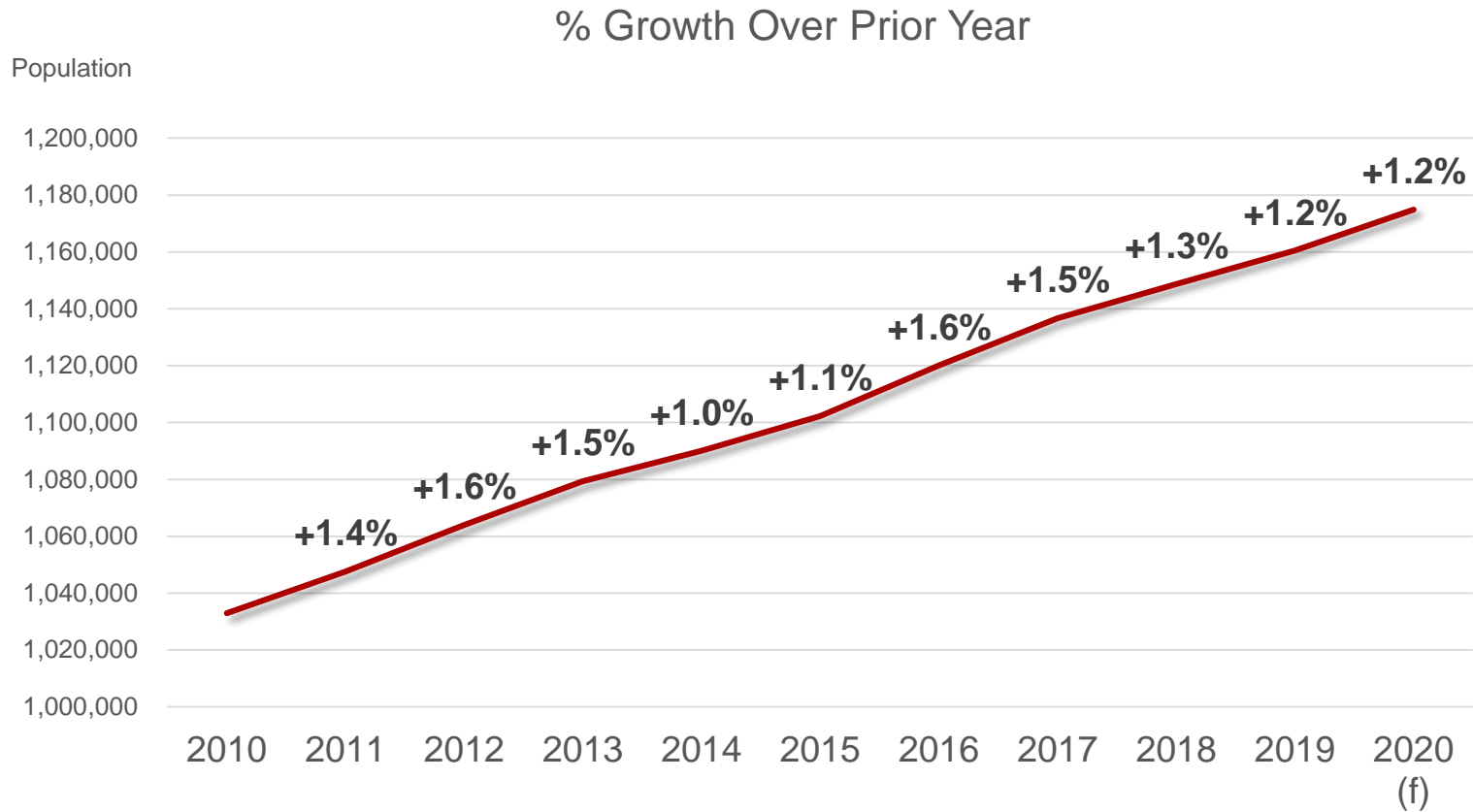


(1) TRCC fund transfers to Parks & Recreation operations, currently at the maximum recommended by the TRCC Advisory Board.

(2) Visitor Promotion fund transfer to the General Fund for Recreation operations subsidy.



County Population Growth Trend



13.7% Cumulative Population Growth from 2010 to 2020



2021 Selected New Capital Maintenance or Construction Projects

in millions \$

Calvin Rampton Salt Palace Convention Center	\$1.4
TRCC - Capital Projects	\$6.0
Capital Improvements Fund	\$6.4
Mountain America Expo Center	\$0.5
Flood Control	\$2.4
Clark Planetarium	\$0.2



2021 New Capital Project Request Highlights

in millions \$

Salt Palace Parking System	\$0.7
Salt Palace Fire and Security Panel	\$0.5
Millcreek Overflow JSL Canal	\$0.5
Surplus Canal – Storm Drain Countywide	\$1.0
CGC Parks & Recreation Remodel	\$0.8
ADC Water Heat Exchanger	\$0.7
ADC Roof Repair	\$0.7
Metro Jail Lobby Security Upgrade	\$0.6
Shooting Range Sand Trap and Timber Replacement	\$0.6
Replace Roof on Christmas Box House	\$0.5
Justice Courts Remodel Additional	\$0.5



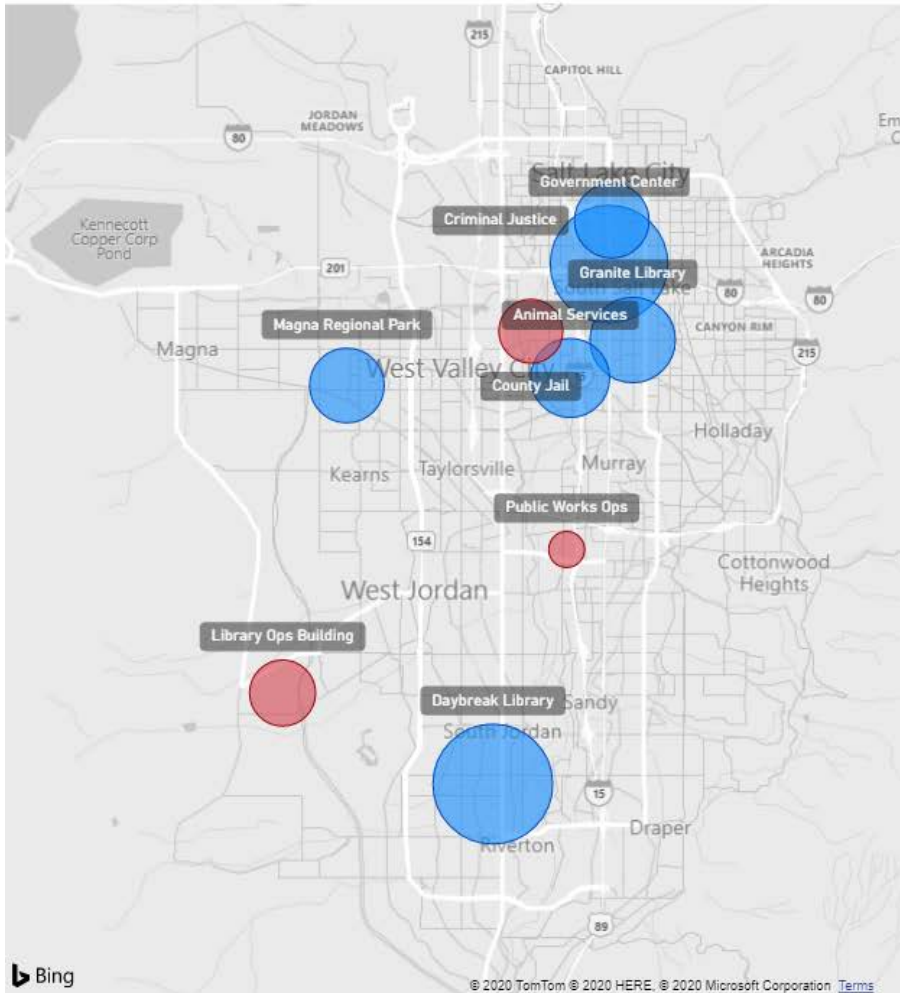
2021 FTE Changes

Organization	New	New Time Limited	Time Limited Ended	Time Limited to Non-TL	Vacant Reductions	Transfers In	Transfers Out
Mayor Administration						1	
CJAC		1	-1				
Regional Development		2	-1	1			-1
Criminal Justice Services						1	
Library	28				-3		
Parks	1						
Animal Services	3						
Public Works Operations					-17		
Information Services	1						
Human Resources							-1
Facilities						1	
Government Center Operations							-1
Recorder	4						
Recorder – Tax Administration	4						
Sheriff Jail					-4		
Sheriff Public Safety Bureau (Txfr from UPD contract to FTE)	11						
Totals	52	3	-2	1	-24	3	-3

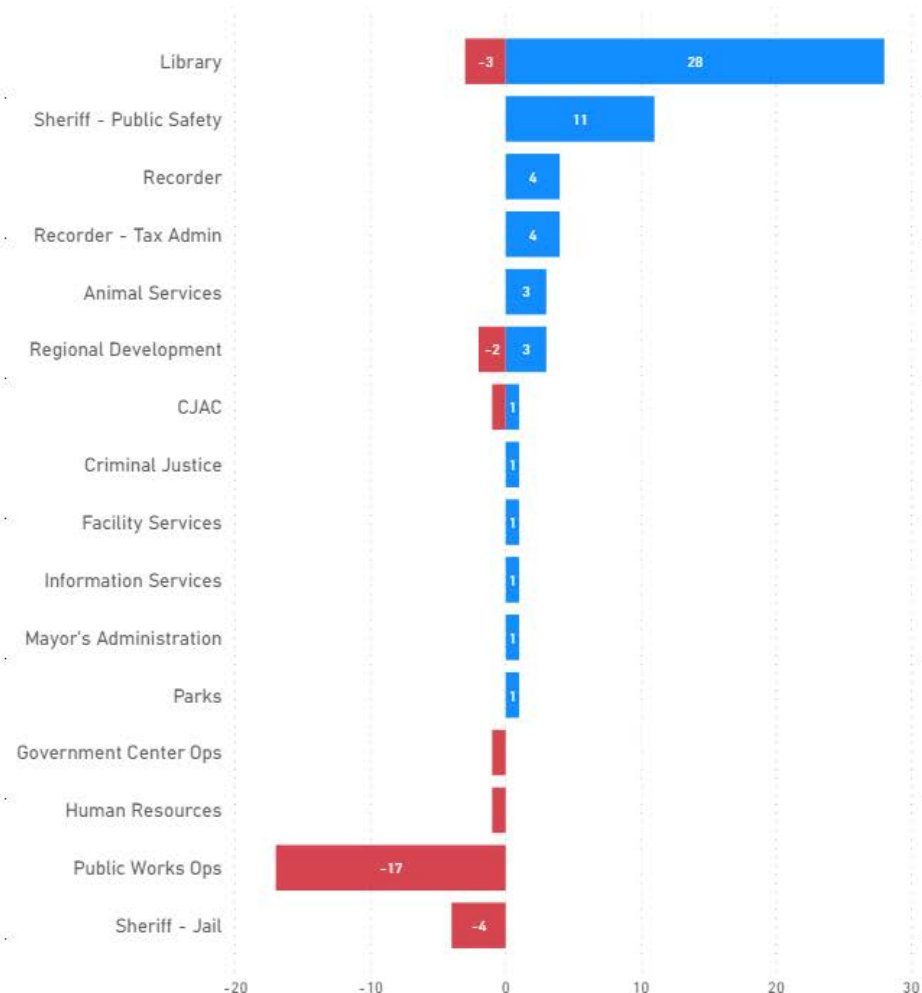


FTE Changes by Location

FTEs by Location



+/- FTE Change by Organization





Fund Summary

General Fund & Related

in millions \$

Budget Year 2021	Projected Beginning Balance	Budgeted Ending Balance	Projected Ending Balance
General Fund	82.3	69.9	89.9
Flood Control	2.8	1.4	1.6
Health	13.3	11.1	12.1
Planetarium	0.9	0.4	0.5
Grant	3.3	0.4	3.6
Tax Admin	4.8	4.1	4.7



General Fund Structural Analysis

in millions \$

Budget Year	Budget Ending Balance		Actual Ending Balance	Variance to Adopted Budget
	Adopted	June		
2016	32.4	36.4	53.3	20.8
2017	33.2	43.1	60.3	27.1
2018	39.7	46.8	57.9	18.1
2019	37.8	39.1	66.6	28.8
2020	41.2	72.3	82.3*	41.1*
2021	69.9*	n/a	89.9*	20.0*

* Projected.



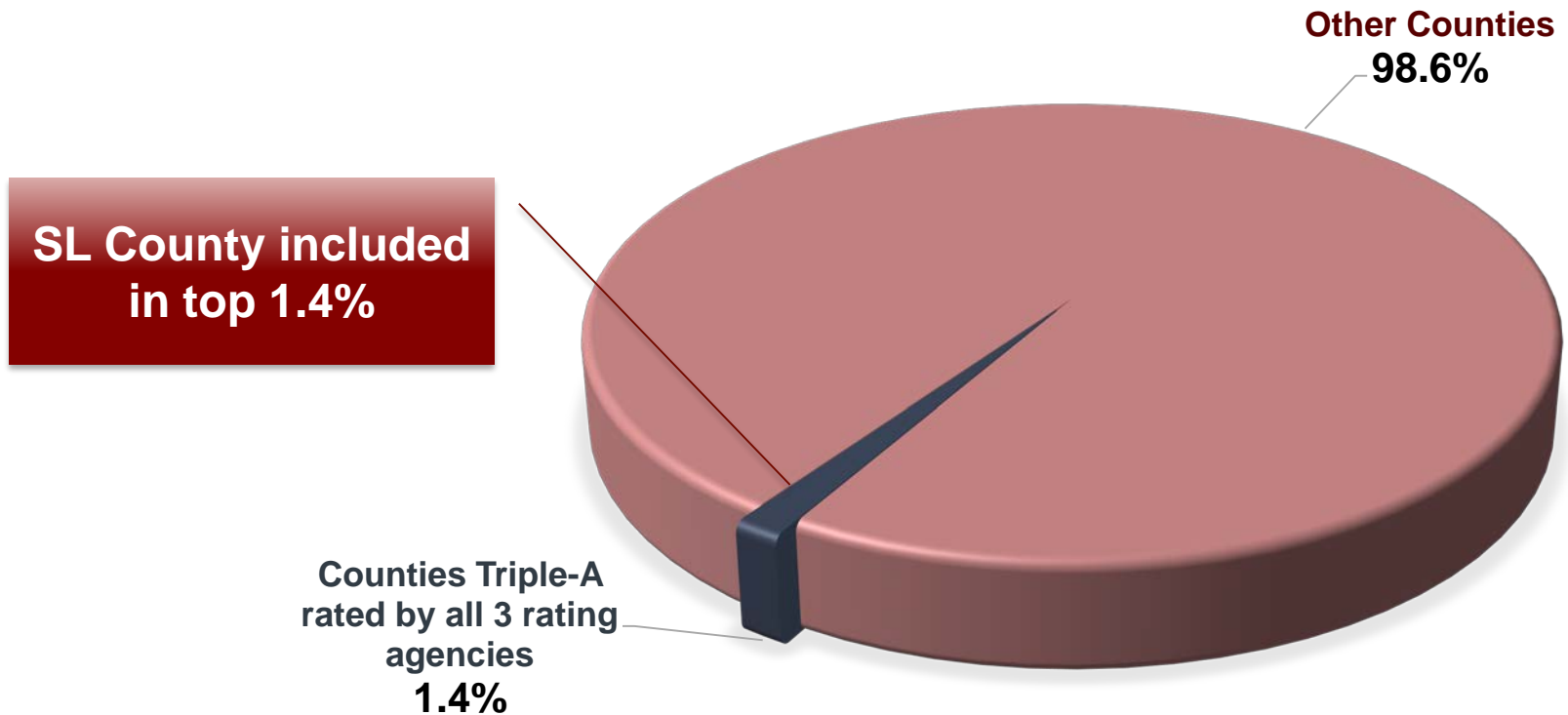
2021 Financing Plans

- MBA Lease Revenue Bonds – Library Projects Tranche 2
- TRANS – June/July timeframe
- On the lookout for refundings



Salt Lake County – Triple-A Rated

Staying Among Financially “Elite”!





2020 Budget Recap

All Funds

- All funds are balanced
- Opens new facilities for Library, Parks & Recreation, and Arts & Culture
- General fund strongly bolstered to be able to swiftly react to economic deterioration
- Net appropriations at \$1.3 B
- Ongoing Monitoring
 - Restoration of COVID contra-accounts
 - COVID operating budgets with corresponding additional revenues
 - TRCC and other capital project restoration
 - Compensation and benefits





Mayor's Proposed Budget Book, including this presentation, is available online:

<http://slco.org/mayor-finance/budget/2021-budget-information/>

