

# 2020

## Salt Lake County Proposed Budget

October 22, 2019

*Mayor Jenny Wilson*



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Health	3.5
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<b>4 Office of Convention &amp; Visitor Services</b>	
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Mountain America Exposition Center Ops	4.2
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<b>5 Criminal Justice Advisory Council</b>	5.0
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Animal Services	7.1
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Mayor's Financial Administration	9.0
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<b>11 Human Resources Division</b>	11.0

**ELECTED OFFICES**

<b>12 Assessor</b>	12.0
<b>13 Auditor</b>	
Auditor	13.0
Auditor - Tax Administration	13.1
<b>14 Clerk</b>	
Clerk - Countywide Funding Orgs	14.0
Clerk	14.1
Clerk - Elections	14.2
<b>15 Council</b>	
Council	15.0
Council - Tax Administration	15.1
<b>16 District Attorney</b>	
District Attorney	16.0
District Attorney - Tax Administration	16.1
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Recorder	18.0
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Surveyor	20.0
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SALT LAKE COUNTY  
Fund Summary--Governmental and Other  
2020 Mayor Proposed Budget

	BEGINNING BALANCE	TAX RATE %	TAX REV	OTHER REVENUE	TRANSFERS IN /OTHER SOURCES	TOTAL AVAILABLE	BUDGET	TRANSFERS OUT /OTHER USES	ENDING BALANCE
<b>TAX FUNDS - COUNTYWIDE</b>									
110--GENERAL FUND	57,100,000	0.1512%	165,910,879	211,693,764	26,044,210	460,748,853	385,724,664	33,806,999	41,217,190
115--GOVERNMENTAL IMMUNITY	3,445,000	0.0016%	1,759,600	1,342,284	0	6,546,884	3,341,688	100,000	3,105,196
250--FLOOD CONTROL FUND	2,300,000	0.0062%	6,778,633	1,057,985	0	10,136,618	9,464,049	54,745	617,824
370--HEALTH FUND	5,243,000	0.0141%	15,412,295	29,790,882	427,040	50,873,217	47,727,369	672,460	2,473,388
390--PLANETARIUM FUND	1,480,000	0.0027%	2,969,300	3,672,332	19,559	8,141,191	7,096,309	4,334	1,040,548
410--BOND DEBT SERVICE FUNCI	12,278,000	0.0258%	27,440,000	2,110,000	0	41,828,000	26,513,476	3,000,000	12,314,524
450--CAPITAL IMPROVEMENTS F	7,800,000	0.0076%	8,289,293	307,200	622,805	17,019,298	15,943,461	503,963	571,874
<b>Total</b>	<b>89,646,000</b>	<b>0.2092%</b>	<b>228,560,000</b>	<b>249,974,447</b>	<b>27,113,614</b>	<b>595,294,061</b>	<b>495,811,016</b>	<b>38,142,501</b>	<b>61,340,544</b>
<b>TAX FUNDS - OTHER</b>									
232--GOV IMMUNITY-UNINCORP	1,573,000	0.0053%	242,400	0	0	1,815,400	178,615	0	1,636,785
235--UNINCORP MUNICIPAL SER	572,000	0.0000%	0	9,734,602	0	10,306,602	10,245,077	0	61,525
360--LIBRARY FUND	11,115,000	0.0536%	41,215,100	4,498,585	0	56,828,685	45,964,391	3,013,039	7,851,255
<b>Total</b>	<b>13,260,000</b>	<b>0.0589%</b>	<b>41,457,500</b>	<b>14,233,187</b>	<b>0</b>	<b>68,950,687</b>	<b>56,388,083</b>	<b>3,013,039</b>	<b>9,549,565</b>
<b>STATE TAX ADMIN FUNDS</b>									
340--STATE TAX ADMINISTRATIO	3,175,000	0.0223%	25,972,900	3,087,072	0	32,234,972	30,653,298	9,000	1,572,674
<b>Total</b>	<b>3,175,000</b>	<b>0.0223%</b>	<b>25,972,900</b>	<b>3,087,072</b>	<b>0</b>	<b>32,234,972</b>	<b>30,653,298</b>	<b>9,000</b>	<b>1,572,674</b>
<b>OTHER GOVERNMENTAL FUNDS</b>									
120--GRANT PROGRAMS FUND	2,400,000	0.0000%	0	122,245,073	32,043,155	156,688,228	156,568,767	116,085	3,376
125--ECON DEV AND COMMUNIT	5,408,000	0.0000%	0	27,671,576	0	33,079,576	29,577,215	0	3,502,361
130--TRANSPORTATION PRESEF	26,022,289	0.0000%	0	324,272,925	0	350,295,214	336,856,736	0	13,438,478
180--RAMPTON SALT PALACE CC	13,200,000	0.0000%	0	11,383,654	10,601,344	35,184,998	33,857,636	4,000	1,323,362
181--TRCC TOURISM REC CULTF	12,778,702	0.0000%	0	52,655,020	0	65,433,722	32,140,542	30,748,152	2,545,028
182--MT AMERICA EXPO CENTEF	3,900,000	0.0000%	0	4,813,778	154,500	8,868,278	5,131,145	0	3,737,133
185--SLCO ARTS AND CULTURE	1,500,000	0.0000%	0	3,356,698	5,463,527	10,320,225	9,765,193	2,500	552,532
186--EQUESTRIAN PARK FUND	350,000	0.0000%	0	828,033	3,763,572	4,941,605	4,919,606	0	21,999
280--OPEN SPACE FUND	1,650,000	0.0000%	0	2,700	500,000	2,152,700	684,217	0	1,468,483
290--VISITOR PROMOTION FUNCI	3,083,170	0.0000%	0	25,660,000	0	28,743,170	17,785,804	9,224,207	1,733,159
310--ZOOS ARTS AND PARKS FU	492,500	0.0000%	0	21,087,374	1,459,025	23,038,899	22,599,400	0	439,499
320--HOUSING PROGRAMS FUN	2,930,000	0.0000%	0	5,000	0	2,935,000	1,825,632	0	1,109,368
411--BOND DEBT SVC-MILLCREE	833,900	0.0000%	0	9,100	0	843,000	7,000	0	836,000
412--BOND DEBT SVC-MUNIC BL	6,510,214	0.0000%	0	1,171,146	5,781,929	13,463,289	7,718,438	0	5,744,851

SALT LAKE COUNTY  
Fund Summary--Governmental and Other  
2020 Mayor Proposed Budget

	BEGINNING BALANCE	TAX RATE %	TAX REV	OTHER REVENUE	TRANSFERS IN /OTHER SOURCES	TOTAL AVAILABLE	BUDGET	TRANSFERS OUT /OTHER USES	ENDING BALANCE
<b>OTHER GOVERNMENTAL FUNDS</b>									
413--BOND DEBT SVC-STATE TR	277,351	0.0000%	0	8,952,500	0	9,229,851	8,957,000	0	272,851
414--BOND DEBT SVC- 2014 SAL	50,000	0.0000%	0	200	0	50,200	45,200	0	5,000
431--PARK BOND PROJECTS FUI	928,171	0.0000%	0	500	0	928,671	89,466	0	839,205
445--DIST ATTORNEY FAC CONS	3,540,614	0.0000%	0	50,000	0	3,590,614	1,975,457	0	1,615,157
447--PEOPLESOFT IMPLEMENTA	49,000	0.0000%	0	0	220,000	269,000	262,253	0	6,747
448--VUE WORKS WORK ORDEF	0	0.0000%	0	0	0	0	0	0	0
479--PUBLIC HEALTH CENTER FI	4,959,424	0.0000%	0	10,000	625,000	5,594,424	5,555,422	0	39,002
482--CAPITAL THEATRE FUND	6,000,000	0.0000%	0	0	0	6,000,000	5,939,142	0	60,858
483--TRCC BOND PROJECTS FU	4,773,717	0.0000%	0	60,000	0	4,833,717	4,091,691	0	742,026
484--PARKS AND RECREATION C	41,565,226	0.0000%	0	100,000	0	41,665,226	40,912,515	0	752,711
485--LIBRARY 2019 MBA BOND P	5,246,924	0.0000%	0	106,001	34,836,281	40,189,206	39,603,080	0	586,126
486--STR 2019 BOND PROJECTS	10,145,357	0.0000%	0	1,000	0	10,146,357	10,146,357	0	0
810--BOYCE PET ADOPTION ENL	42,000	0.0000%	0	8,000	0	50,000	0	0	50,000
811--FACES ENDOWMENT FUND	0	0.0000%	0	0	0	0	0	0	0
<b>Total</b>	<b>158,636,559</b>	<b>0.0000%</b>	<b>0</b>	<b>604,450,278</b>	<b>95,448,333</b>	<b>858,535,170</b>	<b>777,014,914</b>	<b>40,094,944</b>	<b>41,425,312</b>
<b>FIDUCIARY FUNDS</b>									
995--OPEB TRUST FUND	4,156,000	0.0000%	0	7,722,935	0	11,878,935	6,257,841	0	5,621,094
<b>Total</b>	<b>4,156,000</b>	<b>0.0000%</b>	<b>0</b>	<b>7,722,935</b>	<b>0</b>	<b>11,878,935</b>	<b>6,257,841</b>	<b>0</b>	<b>5,621,094</b>

SALT LAKE COUNTY  
Fund Summary--Proprietary  
2020 Mayor Proposed Budget

	CASH BALANCE	OTHER REVENUE	TRANSFERS IN /OTHER SOURCES	TOTAL AVAILABLE	BUDGET	DEPREC.	BALANCE SHEET	TRANSFERS OUT /OTHER	CASH BALANCE
<b>ENTERPRISE FUNDS</b>									
710--GOLF COURSES FUND	730,000	9,515,513	0	10,245,513	10,379,947	1,077,280	0	0	942,846
726--UPACA ECCLES THEATER	1,300,000	8,053,972	0	9,353,972	11,218,038	3,559,150	335,280	0	1,359,804
730--SOLID WASTE MANAGEMN	9,013,000	15,221,655	0	24,234,655	13,874,847	2,246,225	7,296,048	1,032,375	4,277,610
735--PUBLIC WORKS AND OTHE	5,703,000	62,596,412	0	68,299,412	63,054,962	524,662	23,000	15,000	5,731,112
<b>Total</b>	<b>16,746,000</b>	<b>95,387,552</b>	<b>0</b>	<b>112,133,552</b>	<b>98,527,794</b>	<b>7,407,317</b>	<b>7,654,328</b>	<b>1,047,375</b>	<b>12,311,372</b>
<b>INTERNAL SERVICE FUNDS</b>									
620--FLEET MANAGEMENT FUN	9,600,000	20,671,163	0	30,271,163	22,962,632	3,950,000	11,100,000	34,122	124,409
650--FACILITIES SERVICES FUN	4,100,000	21,682,552	0	25,782,552	20,352,267	116,696	237,828	680,487	4,628,666
680--EMPLOYEE SERVICE RESI	5,797,000	53,579,592	0	59,376,592	54,616,649	26,000	10,000	7,000	4,768,943
<b>Total</b>	<b>19,497,000</b>	<b>95,933,307</b>	<b>0</b>	<b>115,430,307</b>	<b>97,931,548</b>	<b>4,092,696</b>	<b>11,347,828</b>	<b>721,609</b>	<b>9,522,018</b>

<b>GENERAL FUND 110</b>	<b>2018 Actual</b>	<b>2019 Adj Budget</b>	<b>2019 Projection</b>	<b>2020 Proposed Budget</b>	<b>2021 Projection</b>	<b>2022 Projection</b>	<b>2023 Projection</b>
BEGINNING FUND BALANCE	60,258,328	-3.3% 58,271,877	-3.3% 58,271,877	-3.1% 56,453,000	4.9% 59,217,190	8.7% 64,362,892	5.3% 67,793,828
NET Δ TO RESTRICTED, COMMITTED & ASSIGNED FUND BALANCE	324,991	28.0% 416,004	-100.0%	647,000	0.0% 647,000	0.0% 647,000	0.0% 647,000
FUND TRANS FROM TRCC (Rec Facilities)	16,420,000	7.8% 17,702,600	7.8% 17,702,600	3.2% 18,270,859	3.8% 18,969,364	3.0% 19,538,445	3.0% 20,124,598
FUND TRANS FROM FACILITIES MANAGEMENT ENERGY MANAGEMENT				52,682	-100.0%		
FUND TRANS FROM CLARK PLANETARIUM ENERGY MANAGEMENT				4,334	-100.0%		
FUND TRANS FROM CAP IMP ENERGY MANAGEMENT				3,963	-100.0%		
FUND TRANS FROM GRANT FUND ENERGY MANAGEMENT				87,085	-100.0%		
FUND TRANS FROM FLOOD CONTROL ENERGY MANAGEMENT				5,854	-100.0%		
FUND TRANS FROM HEALTH ENERGY MANAGEMENT				31,460	-100.0%		
FUND TRANS FROM VISITOR PROMOTION ENERGY MANAGEMENT				513,831	-100.0%		
FUND TRANS FROM FLEET MGT ENERGY MANAGEMENT				29,622	-100.0%		
FUND TRANS FROM GOVERNMENTAL IMMUNITY	959,000	14.7% 1,100,000	14.7% 1,100,000	-90.9% 100,000	0.0% 100,000	0.0% 100,000	0.0% 100,000
FUND TRANS FROM TRCC (OPEN SPACE MAINT, URBAN FORESTRY )	380,000	3.0% 391,400	3.0% 391,400	3.0% 403,142	3.0% 415,236	3.0% 427,693	3.0% 440,524
FUND TRANS FROM RECREATION BOND PROJECTS	520,859						
FUND TRANS FROM CAPITAL IMP (IT PROJECTS)	500,000	0.0% 500,000	0.0% 500,000	0.0% 500,000	0.0% 500,000	0.0% 500,000	0.0% 500,000
FUND TRANS FROM HEALTH - RDA	397,673	-100.0% 0	0	0	0	0	0
FUND TRANS FROM VISITOR PROMOTION REC OPS SUBSIDY	2,000,000	0.0% 2,000,000	0.0% 2,000,000	0.0% 2,000,000	0.0% 2,000,000	0.0% 2,000,000	0.0% 2,000,000
FUND TRANS FROM EQUESTRIAN PARK FUND (FAMILY FARM FEST)		70,000	70,000	-100.0% 0			
FUND TRANS FROM TRCC FUND (FAMILY FARM FEST)				70,000	0.0% 70,000	0.0% 70,000	0.0% 70,000
OFS CAPITAL LEASES AND NOTE PROCEEDS		797,630	797,630	397.9% 3,971,378	-100.0%		
<b>SUBTOTAL TRANSFERS IN</b>	<b>21,177,532</b>	<b>6.5% 22,561,630</b>	<b>6.5% 22,561,630</b>	<b>15.4% 26,044,210</b>	<b>-15.3% 22,054,600</b>	<b>2.6% 22,636,138</b>	<b>2.6% 23,235,122</b>
FUND TRANS TO MBA FUND: SENIOR CENTERS 2009 LRB BOND	-2,042,835	1.6% -2,076,356	1.6% -2,076,356	-0.1% -2,074,847	-0.4% -2,067,516	-0.2% -2,064,337	0.0% -2,064,337
FUND TRANS TO FINE ARTS (CULTURAL CORE)	-500,000	-50.0% -250,000	-50.0% -250,000	0.0% -250,000	0.0% -250,000	0.0% -250,000	0.0% -250,000
FUND TRANS TO PEOPLESOFT PROJECT				-105,000	109.5% -220,000	0.0% -220,000	0.0% -220,000
FUND TRANS TO ZAP FUND (Admin Costs)	-187,729	0.0% -187,729	0.0% -187,729	-100.0% 0	-199,162	3.0% -205,137	3.0% -211,291
FUND TRANS TO MBA BOND DEBT SERVICE MILCREEK REC LRB 2009 B	-651,937	1.6% -662,634	1.6% -662,634	-0.1% -662,152	-0.4% -659,813	-0.2% -658,799	0.0% -658,799
FUND TRANS TO CAP IMP(SHERIFF DISHWASHER)	-18,500						
FUND TRANS TO CAP IMP CJS & LDA BUILDING STUDY	-70,000						
FUND TRANS TO ESR	-279,456						
FUND TRANS TO TAX ADMIN FUND	-500,000	-21.0% -395,000	-21.0% -395,000	-100.0%		130,000	0.0% 130,000
FUND TRANS TO HEALTH FUND	-617,000	152.8% -1,560,000	152.8% -1,560,000	-100.0%		2,000,000	5.0% 2,100,000
FUND TRANS TO GRANT PROGRAM FUND	-30,283,353	-2.2% -29,612,000	-2.2% -29,612,000	3.7% -30,715,000	6.0% -32,557,900	1.0% -32,883,479	4.0% -34,198,818
<b>SUBTOTAL TRANSFERS OUT</b>	<b>-35,150,810</b>	<b>-1.2% -34,743,719</b>	<b>-1.2% -34,743,719</b>	<b>-2.7% -33,806,999</b>	<b>2.8% -34,754,391</b>	<b>-1.7% -34,151,752</b>	<b>3.6% -35,373,245</b>
<b>NET TRANSFERS</b>	<b>-13,973,278</b>	<b>-12.8% -12,182,089</b>	<b>-12.8% -12,182,089</b>	<b>-36.3% -7,762,789</b>	<b>63.6% -12,699,791</b>	<b>-9.3% -11,515,614</b>	<b>5.4% -12,138,123</b>
<b>FUND BALANCE W/TRANSFERS, OFS, BALANCE SHEET TXNS</b>	<b>46,610,041</b>	<b>-0.2% 46,505,792</b>	<b>-1.1% 46,089,788</b>	<b>7.0% 49,337,211</b>	<b>-4.4% 47,164,399</b>	<b>13.4% 53,494,278</b>	<b>5.2% 56,302,705</b>
PROPERTY TAX (Personal & Real)	143,578,978	4.4% 149,857,731	4.4% 149,857,731	10.7% 165,910,879	3.0% 170,888,205	3.0% 176,014,852	3.0% 181,295,297
SALES TAX	71,905,455	4.0% 74,801,200	3.7% 74,536,331	4.3% 77,737,600	3.0% 80,069,728	3.0% 82,471,820	3.0% 84,945,974
MOTOR VEHICLE FEE IN LIEU	7,805,415	1.8% 7,942,500	-5.7% 7,359,320	3.2% 7,592,700	-3.0% 7,364,919	-3.0% 7,143,971	-3.0% 6,929,652
PRIOR YEAR REDEMPTIONS	2,450,245	7.7% 2,638,490	5.7% 2,589,565	1.9% 2,638,490	-0.5% 2,625,298	-0.5% 2,612,171	-0.5% 2,599,110
LATE FEES	1,431,304	34.2% 1,921,510	5.2% 1,505,017	27.7% 1,921,510	-0.5% 1,911,902	-0.5% 1,902,343	-0.5% 1,892,831
INTEREST INCOME	1,321,635	-36.8% 835,211	-39.9% 794,393	4.0% 826,105	0.1% 826,931	0.1% 827,758	0.1% 828,586
RDA	2,340,984	-100.0%	-	-100.0%	-	-	-
RECORDERS FEES	4,036,785	63.5% 6,600,000	81.0% 7,307,267	23.2% 9,000,000	0.1% 9,009,000	0.1% 9,018,009	0.1% 9,027,027
GRANTS	20,074,207	5.7% 21,212,889	-1.4% 19,790,618	22.3% 24,211,070	4.9% 25,397,412	4.9% 26,641,886	4.9% 27,947,338
CHARGES FOR SERVICE	39,945,488	6.8% 42,652,069	0.9% 40,286,793	3.2% 41,576,320	0.9% 41,950,507	0.9% 42,328,061	0.9% 42,709,014
INTERFUNDS	3,801,958	70.5% 6,483,522	13.7% 4,322,887	39.8% 6,044,287	2.0% 6,165,173	2.0% 6,288,476	2.0% 6,414,246
INDIRECT COST REVENUE	39,880,702	-1.1% 39,431,037	-1.1% 39,433,182	0.0% 39,433,182	3.0% 40,616,177	3.0% 41,834,663	3.0% 43,089,703
DISTRIBUTION FROM JOINT VENTURE	1,914,932	-62.8% 712,500	712,500	0.0% 712,500	0.0% 712,500	0.0% 712,500	0.0% 712,500
OTHER REVENUE		-	9,968	-100.0%	-	500,000	0.0% 500,000
Subtotal Revenues Other Than Property Tax	196,909,110	4.2% 205,230,928	0.9% 198,647,841	6.6% 211,693,764	2.6% 217,149,548	2.4% 222,281,658	2.4% 227,595,981
<b>CURRENT REVENUE</b>	<b>340,488,088</b>	<b>4.3% 355,088,659</b>	<b>2.4% 348,505,572</b>	<b>8.3% 377,604,643</b>	<b>2.8% 388,037,753</b>	<b>2.6% 398,296,510</b>	<b>2.7% 408,891,278</b>

<b>GENERAL FUND 110</b>	<b>2018 Actual</b>	<b>2019 Adj Budget</b>		<b>2019 Projection</b>		<b>2020 Proposed Budget</b>		<b>2021 Projection</b>		<b>2022 Projection</b>		<b>2023 Projection</b>	
<b>EXPENDITURES:</b>													
Personnel	189,400,261	12.0%	212,108,408	5.5%	199,807,141	11.9%	223,659,475	0.0%	223,659,475	3.0%	230,369,306	3.0%	237,309,326
Operations	83,024,237	11.4%	92,511,462	2.1%	84,771,435	15.9%	98,277,187	2.9%	101,127,225	2.9%	104,059,915	2.9%	107,077,652
Capital	7,915,184	-56.7%	3,427,001	-73.3%	2,111,055	301.4%	8,474,312	-53.1%	3,972,375	3.1%	4,095,519	3.1%	4,222,480
Debt Service	4,424,187	23.2%	5,450,057	23.2%	5,450,057	14.6%	6,243,325	-17.4%	5,155,829	-0.5%	5,130,149	0.0%	5,130,149
Other (Indigent/In-Custody; Council Discretionary)	27,205,456	10.3%	30,005,782	4.4%	28,408,444	10.8%	31,475,286	3.0%	32,419,545	3.0%	33,392,131	3.0%	34,393,895
County Overhead	17,103,568	-0.7%	16,976,070	2.9%	17,596,090	0.0%	17,595,079	2.0%	17,946,981	2.0%	18,305,920	2.0%	18,672,039
Subtotal	<b>329,072,894</b>	<b>9.5%</b>	<b>360,478,780</b>	<b>2.8%</b>	<b>338,144,223</b>	<b>14.1%</b>	<b>385,724,664</b>	<b>-0.4%</b>	<b>384,281,430</b>	<b>2.9%</b>	<b>395,352,940</b>	<b>2.9%</b>	<b>406,805,541</b>
Personnel - Pay Increase									5,265,113	3.00%	5,423,066	3.00%	5,585,758
Personnel - Health Insurance									1,444,718	5.0%	1,516,954	5.0%	1,592,802
Elections Fluctuation									-2,000,000	-125.0%	500,000	200%	1,500,000
Cancelled PY Encumbrances	-246,642												
Subtotal	<b>-246,642</b>	<b>-100.0%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,709,831</b>	<b>58.0%</b>	<b>7,440,020</b>	<b>16.6%</b>	<b>8,678,560</b>	
<b>EXPENDITURE BUDGET</b>	<b>328,826,252</b>	<b>9.6%</b>	<b>360,478,780</b>	<b>2.8%</b>	<b>338,144,223</b>	<b>14.1%</b>	<b>385,724,664</b>	<b>0.8%</b>	<b>388,991,261</b>	<b>3.5%</b>	<b>402,792,960</b>	<b>3.2%</b>	<b>415,484,101</b>
<b>ENDING FUND BALANCE</b>	<b>58,271,877</b>	<b>-29.4%</b>	<b>41,115,671</b>	<b>-3.1%</b>	<b>56,451,138</b>	<b>-27.0%</b>	<b>41,217,190</b>	<b>12.1%</b>	<b>46,210,892</b>	<b>6.0%</b>	<b>48,997,828</b>	<b>1.5%</b>	<b>49,709,883</b>
RESERVE (MINIMUM; 10% OF CURRENT BUDGET)	32,882,625	9.6%	36,047,878	2.8%	33,814,422	14.1%	38,572,466	0.8%	38,899,126	3.5%	40,279,296	3.2%	41,548,410
<b>ENDING SURPLUS / (PROBLEM)</b>	<b>25,389,252</b>	<b>-80.0%</b>	<b>5,067,793</b>	<b>-10.8%</b>	<b>22,636,716</b>	<b>-88.3%</b>	<b>2,644,724</b>	<b>176.5%</b>	<b>7,311,766</b>	<b>19.2%</b>	<b>8,718,532</b>	<b>-6.4%</b>	<b>8,161,472</b>
PROJECTED UNDEREXPEND			15,337,329		1,862		18,000,000	0.8%	18,152,000	3.5%	18,796,000	3.1%	19,388,000
<b>PROJECTED ENDING FUND BALANCE</b>	<b>58,271,877</b>	<b>-3.1%</b>	<b>56,453,000</b>	<b>-3.1%</b>	<b>56,453,000</b>	<b>4.9%</b>	<b>59,217,190</b>	<b>8.7%</b>	<b>64,362,892</b>	<b>5.3%</b>	<b>67,793,828</b>	<b>1.9%</b>	<b>69,097,883</b>
<b>PROJECTED ENDING SURPLUS / (PROBLEM)</b>	<b>25,389,252</b>	<b>-19.6%</b>	<b>20,405,122</b>	<b>-10.8%</b>	<b>22,638,578</b>	<b>-8.8%</b>	<b>20,644,724</b>	<b>23.3%</b>	<b>25,463,766</b>	<b>8.1%</b>	<b>27,514,532</b>	<b>0.1%</b>	<b>27,549,472</b>



	Actual		Projection		Budget		Projection		Projection
<b>GRANT FUND 120</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
BEGINNING FUND BALANCE	1,662,843	81.7%	3,020,757	-20.5%	2,400,000	-67.2%	786,220	11.1%	873,168
FUND TRANS FROM GENERAL FUND	30,283,353	-2.2%	29,612,000	3.7%	30,715,000	6.0%	32,557,900	1.0%	32,883,479
OFS CAPITAL LEASES					1,328,155	0.0%		0.0%	0
FUND TRANS TO PEOPLE SOFT FUND 447					-29,000				
FUND TRANS TO FACILITY MANAGEMENT					-87,085				
FUND TRANS TO CAPITAL IMPROVEMENT FUND	-89,855								
NET TRANSFERS	30,193,498	-1.9%	29,612,000	7.8%	31,927,070	2.0%	32,557,900	1.0%	32,883,479
<b>UNRESTRICTED FUND BALANCE:</b>	<b>31,856,341</b>	<b>2.4%</b>	<b>32,632,757</b>	<b>5.2%</b>	<b>34,327,070</b>	<b>-2.9%</b>	<b>33,344,120</b>	<b>1.2%</b>	<b>33,756,647</b>
2100 Youth Services Division	4,784,429	28.3%	6,138,575	-0.3%	6,120,020	0.5%	6,150,620	0.5%	6,181,373
2250 Behavioral Health Services	101,215,000	4.8%	106,054,614	0.1%	106,137,882	0.5%	106,668,571	0.5%	107,201,914
2300 Aging Services	9,980,506	-0.4%	9,941,433	0.5%	9,987,071	0.1%	9,997,058	0.1%	10,007,055
5025 Grant Fund Statutory And General (Interest)			100	0.0%	100	0.0%	100	0.0%	100
<b>CURRENT REVENUE:</b>	<b>115,979,934</b>	<b>5.3%</b>	<b>122,134,722</b>	<b>0.1%</b>	<b>122,245,073</b>	<b>0.5%</b>	<b>122,816,350</b>	<b>0.5%</b>	<b>123,390,443</b>
Personnel	24,460,494	7.4%	26,265,724	9.0%	28,636,165	0.0%	28,636,165	3.1%	29,513,573
Operations	117,081,044	4.8%	122,661,143	0.0%	122,639,575	0.0%	122,618,011	0.0%	122,596,450
Capital	103,832	141.5%	250,750	517.7%	1,548,905	-85.6%	222,958	0.0%	222,958
Other (Debt Service)	130,679	196.0%	386,800	24.7%	482,384	-20.0%	386,126	-0.1%	385,646
County Overhead	3,311,192	-1.5%	3,262,199	0.0%	3,261,738	2.0%	3,326,973	2.0%	3,393,512
SUBTOTAL OPERATING BUDGET REQUESTS	145,087,241	5.3%	152,826,616	2.4%	156,568,767	-0.9%	155,190,232	0.6%	156,112,139
PERSONNEL - Pay Increase						2.75%	677,601	2.75%	696,235
PERSONNEL - Health Insurance						5.0%	199,807	5.0%	209,797
SUBTOTAL OTHER	0		0		0		877,408	3.3%	906,032
<b>TOTAL BUDGET:</b>	<b>145,087,241</b>	<b>5.3%</b>	<b>152,826,616</b>	<b>2.4%</b>	<b>156,568,767</b>	<b>-0.3%</b>	<b>156,067,640</b>	<b>0.6%</b>	<b>157,018,170</b>
<b>TOTAL BUDGETED FUND BALANCE:</b>	<b>2,749,034</b>	<b>-29.4%</b>	<b>1,940,863</b>	<b>-99.8%</b>	<b>3,376</b>	<b>2649.7%</b>	<b>92,830</b>	<b>38.9%</b>	<b>128,919</b>
PROJECTED BUDGET VS ACTUAL UNDER EXPEND			459,137	0.5%	782,844	0.5%	780,338	0.5%	785,091
Change in Encumbrances	-8,562								
Change in Subsequent Yr Commitments	-263,161								
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>3,020,757</b>	<b>-20.5%</b>	<b>2,400,000</b>	<b>-67.2%</b>	<b>786,220</b>	<b>11.1%</b>	<b>873,168</b>	<b>4.7%</b>	<b>914,010</b>

TRANSPORTATION FUND 130		DEPT	2018 Actual		2019 June Budget*		2019 Projection		2020 Prop. Budget		2021 Projection		2022 Projection		2023 Projection		
<b>BEGINNING FUND BALANCE</b>			123.9%	<b>72,510,368</b>	(23.8%)	<b>55,278,156</b>	(23.8%)	<b>55,278,156</b>	(52.9%)	<b>26,022,288</b>	(48.4%)	<b>13,438,478</b>	8.8%	<b>14,614,656</b>	10.2%	<b>16,100,963</b>	
<b>NET TOTAL TRANSFERS</b>			(100.0%)	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (20%; UTA<7/1/18, UDOT>7/1/18) SALES TAXES	1032C	7.4%	2,014,481	12.7%	2,269,530	12.7%	2,269,530	0%	2,269,530	0%	2,269,530	0%	2,269,530	0%	2,269,530	0%	2,269,530
• COUNTY-WIDE .30% - 59-12-2213 (100% UTA) MASS TRANSIT	1032C	6.9%	76,224,836	3.5%	78,876,000	3.1%	78,800,000	3.8%	81,600,000	0%	81,600,000	0%	81,600,000	0%	81,600,000	0%	81,600,000
• COUNTY-WIDE .25% - 59-12-2214 (80% UTA, 20% UDOT HWY FUND) ADD MASS TRANSIT	1032C	7.0%	63,586,643	3.4%	65,730,000	3.0%	65,500,000	3.8%	68,000,000	0%	68,000,000	0%	68,000,000	0%	68,000,000	0%	68,000,000
• COUNTY-WIDE .25% - 59-12-2217 (75% UTA, 25% UDOT) COUNTY OPTION FOR MASS TRANSIT	1032C	7.0%	63,586,643	3.4%	65,730,000	3.0%	65,500,000	3.8%	68,000,000	0%	68,000,000	0%	68,000,000	0%	68,000,000	0%	68,000,000
• COUNTY-WIDE .25% - 59-12-2219 (40% UTA, 40% CITIES>7/1/19; see below for SLCo portion) COUNTY OPTION HIGHWAY & PUBLIC TRANSIT (*18 SB136)	1032C		0		27,230,000		27,790,000	95.8%	54,400,000	0%	54,400,000	0%	54,400,000	0%	54,400,000	0%	54,400,000
• CONTINGENCY	1032C		0		23,983,553		0		27,200,000	0%	27,200,000	0%	27,200,000	0%	27,200,000	0%	27,200,000
<b>SUBTOTAL FEE/TAX PASS-THROUGH REVENUE</b>			7.0%	<b>205,412,604</b>	28.4%	<b>263,819,083</b>	16.7%	<b>239,659,530</b>	25.8%	<b>301,469,530</b>	0%	<b>301,469,530</b>	0%	<b>301,469,530</b>	0%	<b>301,469,530</b>	
CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (50%) - 41-1a-1222 (72-2-121; HB 377)	1030C	2.7%	4,816,988	(12.0%)	4,240,500	(12.0%)	4,240,500	(1.0%)	4,198,095	(1.0%)	4,156,114	(1.0%)	4,114,553	(1.0%)	4,073,407		
CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (30%) - 41-1a-1222	1033C	4.0%	2,927,849	(18.0%)	2,400,000	(18.0%)	2,400,000	0%	2,400,000	0%	2,400,000	0%	2,400,000	0%	2,400,000		
HOMELESS RESOURCE CENTER ROADS & SIDEWALK IMPROVEMENTS (*18 HB2, ITEM 36)	1031C		1,400,000	(100.0%)		(100.0%)											
ONE TIME TRANSFER TO COUNTY - HB420 2015 TRANSPORTATION FUNDING	1034C																
ONE TIME TRANSFER TO COUNTY - STATE GO BOND (*17 SB277)	1036C	(100.0%)															
	1037C		1,300,454	87.8%	2,441,630	87.8%	2,441,630	1.2%	2,472,000	3.0%	2,546,160	3.0%	2,622,545	3.0%	2,701,221		
PARKING STRUCTURES (*18 SB128; FROM UDOT HWY FUND FROM 59-12-2214 TAX; 72-2-121(4)(I))	1038C																
COUNTY-WIDE .25% - 59-12-2219 (100% SL County Oct'18-Jun'19, 20% thereafter) COUNTY OPTION HIGHWAY & PUBLIC TRANSIT (*18 SB136)	1038C		16,929,457	127.4%	38,500,000	122.7%	37,710,000	(63.9%)	13,600,000	0%	13,600,000	0%	13,600,000	0%	13,600,000		
<b>SUBTOTAL FEE/TAX/STATE TRANSPORTATION REVENUE</b>			(50.2%)	<b>27,374,748</b>	73.8%	<b>47,582,130</b>	70.9%	<b>46,792,130</b>	(51.6%)	<b>22,670,095</b>	0.1%	<b>22,702,274</b>	0.2%	<b>22,737,098</b>	0.2%	<b>22,774,629</b>	
<b>SUBTOTAL INTEREST INCOME</b>			110.2%	<b>1,462,794</b>	(86.1%)	<b>203,100</b>	(23.5%)	<b>1,119,520</b>	(90.3%)	<b>108,301</b>	(38.0%)	<b>67,192</b>	8.8%	<b>73,073</b>	10.2%	<b>80,505</b>	
2014 ETR BOND REFUNDING WITH 2017 ETR - BOND PROCEEDS - OTHER FINANCING SOURCES	1030C	(100.0%)						0	0	0	0	0	0	0			
MISC REVENUE-LOCAL GRANTS-SANDY UNEXPENDED BOND PROCEEDS	1034C		31,127	(100.0%)		(100.0%)		0	0	0	0	0	0	0			
FROM STATE FUND (COUNTY ROAD AND SCHOOL FUND FROM FOREST RESERVES) - 51-9-603(2)(b)	1038C		31,423	(100.0%)		0%	31,423	(20.4%)	25,000	0%	25,000	0%	25,000	0%	25,000		
<b>SUBTOTAL OTHER REVENUE/SOURCES OF FUNDS</b>			(99.8%)	<b>62,550</b>	(100.0%)	<b>0</b>	(49.8%)	<b>31,423</b>	(20.4%)	<b>25,000</b>	0%	<b>25,000</b>	0%	<b>25,000</b>	0%	<b>25,000</b>	
<b>TOTAL REVENUE</b>			(15.0%)	<b>234,312,696</b>	33.0%	<b>311,604,313</b>	22.7%	<b>287,602,602</b>	12.8%	<b>324,272,926</b>	(0.0%)	<b>324,263,996</b>	0.0%	<b>324,304,701</b>	0.0%	<b>324,349,663</b>	
PASS THRU RECOGNIZED REVENUE RETAINED BY UDOT	1032C	10.8%	(29,633,017)	7.5%	(31,848,030)	7.1%	(31,744,530)	3.5%	(32,869,530)	0%	(32,869,530)	0%	(32,869,530)	0%	(32,869,530)		
PASS THRU RECOGNIZED REVENUE RETAINED BY UTAH TRANSIT AUTHORITY	1032C	6.4%	(175,779,586)	10.6%	(194,372,500)	10.4%	(194,020,000)	10.4%	(214,200,000)	0%	(214,200,000)	0%	(214,200,000)	0%	(214,200,000)		
PASS THRU RECOGNIZED REVENUE RETAINED BY CITIES	1032C		0		(13,615,000)		(13,895,000)	95.8%	(27,200,000)	0%	(27,200,000)	0%	(27,200,000)	0%	(27,200,000)		
CONTINGENCY	1032C		0		(23,983,553)		0		(27,200,000)	0%	(27,200,000)	0%	(27,200,000)	0%	(27,200,000)		
<b>SUBTOTAL FUNDS RETAINED BY NON-COUNTY ENTITIES</b>			7.0%	<b>(205,412,604)</b>	28.4%	<b>(263,819,083)</b>	16.7%	<b>(239,659,530)</b>	25.8%	<b>(301,469,530)</b>	0%	<b>(301,469,530)</b>	0%	<b>(301,469,530)</b>	0%	<b>(301,469,530)</b>	
<b>FUNDS AVAILABLE FOR APPROPRIATION</b>			(8.6%)	<b>101,410,460</b>	1.8%	<b>103,063,385</b>	1.8%	<b>103,221,228</b>	(33.2%)	<b>48,825,884</b>	(25.8%)	<b>36,232,944</b>	3.4%	<b>37,449,827</b>	4.1%	<b>38,981,096</b>	
DEBT SERVICE PAYMENTS FOR 2014 EXCISE TAX BONDS - 72-2-121(4)(g)	1030C	(39.1%)	1,854,875	57.8%	2,926,650	57.8%	2,926,650	0.0%	2,927,900	0.1%	2,930,400	0.1%	2,933,900	(0.0%)	2,933,150		
DEBT SERVICE PAYMENTS FOR 2018 LOAN FROM UDOT HWY FUND (FROM 59-12-2214 TAX; 72-2-121(4)(I))	1037C		0		2,441,630		2,441,630	1.2%	2,472,000	3.0%	2,546,160	3.0%	2,622,545	3.0%	2,701,221		
OTHER EXPENSES	1030C	(99.5%)	850	n.m.	15,500	n.m.	15,500	3.0%	15,965	3.0%	16,444	3.0%	16,937	3.0%	17,445		
2014 ETR BOND REFUNDING WITH 2017 ETR - BOND PROCEEDS - OTHER FINANCING USES	1030C	(96.3%)	1,029,760	(100.0%)		(100.0%)											
<b>SUBTOTAL DEBT SERVICE AND MISC EXPENSES</b>			(90.7%)	<b>2,885,485</b>	86.6%	<b>5,383,780</b>	86.6%	<b>5,383,780</b>	0.6%	<b>5,415,865</b>	1.4%	<b>5,493,004</b>	1.5%	<b>5,573,382</b>	1.4%	<b>5,651,817</b>	
COUNTY PROJECTS - REGIONAL DEVELOPMENT	1031C	349.9%	2,081,012	(100.0%)	0	(100.0%)	0	0	0	0	0	0	0	0			
HOMELESS RESOURCE CENTER ROADS & SIDEWALK IMPROVEMENTS (*18 HB2, ITEM 36)	1031C		0		1,400,000		1,400,000	(100.0%)	0	0	0	0	0	0			
METRO, PLANNING DISTRICT (Council Of Governments)	1033C	110.4%	2,179,199	68.7%	3,677,141	68.7%	3,677,141	0%	3,677,141	(34.7%)	2,400,000	0%	2,400,000	0%	2,400,000		
INTERMODAL TRANSPORTATION INTERLOCAL AGREEMENTS	1034C	225.5%	19,730,885	(97.4%)	511,019	(97.4%)	511,019	(100.0%)	0	22,245	(100.0%)	0	22,245	(100.0%)			
ONE TIME TRANSFER TO COUNTY - STATE GO BOND (PASS-THRU; *17 SB277)	1036C		34,699,895	(79.2%)	7,227,000	(79.2%)	7,227,000	(83.4%)	1,200,000	(91.4%)	103,039	(100.0%)	0	(100.0%)			
PARKING STRUCTURES (*18 SB128; 72-2-121(4)(I))	1037C		0		0		0										
REGIONAL TRANSPORTATION CHOICES PROJECTS (*18 SB136; 59-12-2219)	1038C				51,700,000		44,000,000	(43.0%)	25,094,200	(45.8%)	13,600,000	0%	13,600,000	0%	13,600,000		
<b>SUBTOTAL PROJECT COSTS</b>			676.4%	<b>58,690,991</b>	9.9%	<b>64,515,160</b>	(3.2%)	<b>56,815,160</b>	(47.2%)	<b>29,971,341</b>	(46.2%)	<b>16,125,284</b>	(0.8%)	<b>16,000,000</b>	0%	<b>16,000,000</b>	
<b>TOTAL BUDGET EXPENDITURES (EXCL. PASS-THRU)</b>			60.2%	<b>61,576,476</b>	13.5%	<b>69,898,940</b>	1.0%	<b>62,198,940</b>	(43.1%)	<b>35,387,206</b>	(38.9%)	<b>21,618,288</b>	(0.2%)	<b>21,573,382</b>	0.4%	<b>21,651,817</b>	
LOAN FROM UDOT TRANSP INFRASTR FUND FOR PARKING STRUCTURES FROM 59-12-2214 TAX; 72-2-121(4)(I))	1037C		23,200,000	(100.0%)	0	(100.0%)	0	0	0	0	0	0	0	0			
REPAYMENT: REVOLVING LOAN FUND: COTTONWOOD HEIGHTS LOAN FOR PARKING STRUCTURE (from SB128/72-2-121(4)(I) funds)	1037C		0		0		0	0	0	0	0	0	224,518	4.8%	235,399		
<b>SUBTOTAL OTHER FINANCING SOURCES / BALANCE SHEET</b>				<b>23,200,000</b>	(100.0%)	<b>0</b>	(100.0%)	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>224,518</b>	4.8%	<b>235,399</b>	

TRANSPORTATION FUND 130		DEPT	2018 Actual	2019 June Budget*	2019 Projection	2020 Prop. Budget	2021 Projection	2022 Projection	2023 Projection
REVOLVING LOAN FUND: LOAN TO COTTONWOOD HEIGHTS FOR PARKING STRUCTURE (from SB128/72-2-121(4)(I) funds)	1037C		(7,750,000)	(100.0%) 0	(100.0%) 0				
SLC	1037C			(15,000,000)	(15,000,000)				
RESTRICTED FUND BALANCE - BOND RETIREMENT	1030C		(5,829)	(100.0%)	(100.0%)				
<b>SUBTOTAL OTHER FINANCING USES / BALANCE SHEET</b>			<b>(7,755,829)</b>	<b>93.4% (15,000,000)</b>	<b>93.4% (15,000,000)</b>	<b>(100.0%) 0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET OTHER FINANCING SOURCES &amp; USES &amp; BALANCE SHEET</b>			<b>15,444,171</b>	<b>(197.1%) (15,000,000)</b>	<b>(197.1%) (15,000,000)</b>	<b>(100.0%) 0</b>	<b>0</b>	<b>224,518</b>	<b>4.8% 235,399</b>
ENDING FUND BALANCE: 1030-TRANSPORTATION PRESERVATION	1030C	32.9%	4,722,922	27.5% 6,021,872	29.0% 6,092,116	21.1% 7,376,806	16.9% 8,622,960	14.0% 9,829,791	11.9% 11,001,752
ENDING FUND BALANCE: 1031-REGIONAL TRANSPORTATION PROJECTS	1031C	8.9%	2,915,937	(48.0%) 1,515,937	(46.5%) 1,559,676	0.5% 1,567,474	0.5% 1,575,312	0.5% 1,583,188	0.5% 1,591,104
ENDING FUND BALANCE: 1032-TRANSPORTATION PASS THRU	1032C		0	0	0	0	0	0	0
ENDING FUND BALANCE: 1033-CORRIDOR PRESERVATION	1033C	22.4%	4,570,126	(27.9%) 3,295,485	(26.4%) 3,361,537	(37.5%) 2,101,204	0.5% 2,111,710	0.5% 2,122,268	0.5% 2,132,879
ENDING FUND BALANCE: 1034-HB420 2015 TRANSPORTATION FUNDING	1034C	(97.4%)	525,274	(87.8%) 64,255	(95.8%) 22,134	0% 22,134	(100.0%) 0	0	0
ENDING FUND BALANCE: 1036-STATE GO BOND PASS-THRU	1036C	(80.3%)	8,397,090	(84.3%) 1,320,090	(84.6%) 1,296,046	(92.1%) 102,526	(100.0%) 0	0	0
ENDING FUND BALANCE: 1037-SB128 PARKING STRUCTURES	1037C		17,002,017	(88.2%) 2,002,017	(86.7%) 2,257,047	0.5% 2,268,332	0.5% 2,279,674	10.3% 2,515,590	9.9% 2,763,567
ENDING FUND BALANCE: 1038-REGIONAL TRANSPORTATION CHOICES	1038C		17,144,790	(77.0%) 3,944,790	(33.3%) 11,433,732	(100.0%) 1	n.m. 25,001	100.5% 50,126	50.4% 75,377
<b>TOTAL PROJECTED ENDING FUND BALANCE (EXCL. RECEIVABLES)</b>			<b>(23.8%) 55,278,156</b>	<b>(67.1%) 18,164,446</b>	<b>(52.9%) 26,022,288</b>	<b>(48.4%) 13,438,478</b>	<b>8.8% 14,614,656</b>	<b>10.2% 16,100,963</b>	<b>9.1% 17,564,679</b>

TRCC FUND 181		2018 Actual	2019 Adj Budget	2019 Projection	2020 Prop. Budget	2021 Projection	2022 Projection	2023 Projection					
<b>BEGINNING FUND BALANCE</b>		<b>7,863,492</b>	1.0% <b>7,945,408</b>	1.0% <b>7,945,408</b>	60.8% <b>12,778,702</b>	(73.7%) <b>3,366,707</b>	0.4% <b>3,380,717</b>	80.2% <b>6,091,102</b>					
<b>TAX AND OPERATING REVENUE</b>													
1-1 CAR RENTAL TAX	14,945,763	6.4%	15,900,000	3.0%	15,400,000	3.2%	15,900,000	3.0%	16,377,000	3.0%	16,868,310	3.0%	17,374,359
1-2 RESTAURANT TAX	25,154,370	5.7%	26,600,000	5.7%	26,600,000	6.0%	28,200,000	3.0%	29,046,000	3.0%	29,917,380	3.0%	30,814,901
1-3 TRANSIENT ROOM TAX-SPECIAL	2,827,071	2.6%	2,900,000	1.2%	2,860,000	3.1%	2,950,000	3.0%	3,038,500	3.0%	3,129,655	3.0%	3,223,545
1-4 OTHER REVENUE			1,500,000				3,605,020	(100.0%)					
1-5 DISTRIBUTION FROM JOINT VENTURE	1,118,745	(100.0%)		(100.0%)									
1-6 INTERFUND - GRANT REVENUE (CAPITAL PROJECTS)			5,090,789		5,090,789	(60.7%)	2,000,000	0%	2,000,000	(100.0%)			
1-7 INTEREST INCOME	202,633	(100.0%)		(100.0%)									
<b>TOTAL REVENUE:</b>	<b>44,248,583</b>	<b>17.5%</b>	<b>51,990,789</b>	<b>12.9%</b>	<b>49,950,789</b>	<b>5.4%</b>	<b>52,655,020</b>	<b>(4.2%)</b>	<b>50,461,500</b>	<b>(1.1%)</b>	<b>49,915,345</b>	<b>3.0%</b>	<b>51,412,805</b>
<b>TOTAL AVAILABLE (INCLUDING BEG. BALANCE):</b>		<b>52,112,075</b>	<b>15.0%</b> <b>59,936,197</b>	<b>11.1%</b> <b>57,896,197</b>	<b>13.0%</b> <b>65,433,722</b>	<b>(17.7%)</b> <b>53,828,207</b>	<b>(1.0%)</b> <b>53,296,062</b>	<b>7.9%</b> <b>57,503,908</b>					
<b>TRANSFERS IN AND OUT</b>													
2-1 FUND TRANS FROM CAPITAL IMPROVEMENTS	60,000	(100.0%)		(100.0%)									
2-2 FUND TRANS FROM PARKS AND REC GO BOND (FUND 484)			17,200		17,200	-							
2-3 FUND TRANS FROM VISITOR PROMOTION			1,107,964		1,107,964	(100.0%)							
<b>SUBTOTAL TRANSFERS IN:</b>	<b>60,000</b>	<b>n.m.</b>	<b>1,125,164</b>	<b>n.m.</b>	<b>1,125,164</b>	<b>(100.0%)</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2-4 FUND TRANS TO EQUESTRIAN PARK / SUBSIDY	(915,129)	3.0%	(942,583)	3.0%	(942,583)	30.2%	(1,227,224)	3.0%	(1,264,041)	3.0%	(1,301,962)	3.0%	(1,341,021)
2-5 FUND TRANS TO SLCO ARTS & CULTURE FUND - OPERATIONS SUBSIDY	(3,792,734)	3.0%	(3,906,516)	3.0%	(3,906,516)	11.6%	(4,360,479)	3.0%	(4,491,293)	3.0%	(4,626,032)	3.0%	(4,764,813)
2-6 FUND TRANS TO SLCO ARTS & CULTURE FUND - MID-VALLEY OPS SUBSIDY			(42,144)		(42,144)	n.m.	(536,502)	111.7%	(1,135,746)	3.0%	(1,169,818)	(98.7%)	(15,251)
2-7 FUND TRANS TO GENERAL FUND - RECREATION FACILITIES (40% of Revenue)	(16,420,000)	7.8%	(17,702,600)	7.8%	(17,702,600)	3.2%	(18,270,859)	3.0%	(18,969,364)	3.0%	(19,538,445)	3.0%	(20,124,598)
2-8 FUND TRANS TO GF PARKS/OPEN SPACE MAINTENANCE PROGRAM (40% of Reven)	(380,000)	3.0%	(391,400)	3.0%	(391,400)	3.0%	(403,142)	3.0%	(415,236)	3.0%	(427,693)	3.0%	(440,524)
2-9 FUND TRANS TO GF USU EXTENSION COUNTY FAMILY FARM FEST			-		0	3.0%	(70,000)	0%	(70,000)	0%	(70,000)	0%	(70,000)
2-10 FUND TRANS TO ZAP ADMIN	(187,729)	0%	(187,729)	0%	(187,729)	(100.0%)	-		(199,162)	3.0%	(205,137)	3.0%	(211,291)
<b>TOTAL OPERATIONS TRANSFERS:</b>	<b>(21,695,592)</b>	<b>6.8%</b>	<b>(23,172,972)</b>	<b>6.8%</b>	<b>(23,172,972)</b>	<b>7.3%</b>	<b>(24,868,206)</b>	<b>6.1%</b>	<b>(26,544,841)</b>	<b>3.0%</b>	<b>(27,339,087)</b>	<b>(1.4%)</b>	<b>(26,967,498)</b>
2-11 FUND TRANS TO CAPITAL THEATER CAPITAL PROJECTS	(2,055,779)	(13.2%)	(1,783,610)	(13.2%)	(1,783,610)	(100.0%)							
2-12 FUND TRANS TO EQUESTRIAN PARK-CAPITAL	(431,161)	(88.5%)	(49,760)	(88.5%)	(49,760)	n.m.	(2,459,098)	(100.0%)					
2-13 FUND TRANS TO SLCO ARTS & CULTURE FUND-CAPITAL IMPROVEMENTS	(1,227,932)	(85.7%)	(175,597)	(85.7%)	(175,597)	(14.5%)	(150,201)	(100.0%)					
2-14 FUND TRANS TO OPEN SPACE FUND	(500,000)	0%	(500,000)	0%	(500,000)	0%	(500,000)	0%	(500,000)	0%	(500,000)	0%	(500,000)
2-15 FUND TRANS TO PEOPLESOFT FUND 447 FOR CONSULTING SMES							(3,000)	(100.0%)					
2-16 FUND TRANS TO PARKS AND REC GO BOND (FUND 484)	(343,964)				(5,161,320)	(100.0%)							
2-17 FUND TRANS TO TRCC BOND PROJECTS (FUND 483)			(5,161,320)		(5,161,320)	(100.0%)							
2-18 FUND TRANS TO PLANETARIUM FUND EXHIBITS-CAPITAL	(719,110)	(78.3%)	(156,138)	(78.3%)	(156,138)	(87.5%)	(19,559)	(100.0%)			0		0
<b>TOTAL CAPITAL IMPROVEMENTS TRANSFERS:</b>	<b>(5,277,946)</b>	<b>48.3%</b>	<b>(7,826,425)</b>	<b>48.3%</b>	<b>(7,826,425)</b>	<b>(60.0%)</b>	<b>(3,131,858)</b>	<b>(84.0%)</b>	<b>(500,000)</b>	<b>0%</b>	<b>(500,000)</b>	<b>0%</b>	<b>(500,000)</b>
2-19 FUND TRANS TO EQUESTRIAN PARK EQUIPMENT REPLACEMENT	(75,000)	0%	(75,000)	0%	(75,000)	3.0%	(77,250)	3.0%	(79,568)	3.0%	(81,955)	3.0%	(84,413)
2-20 FUND TRANS TO SLCO ARTS & CULTURE FUND EQUIPMENT REPLACEMENT	(161,500)	0%	(161,500)	0%	(161,500)	3.0%	(166,345)	3.0%	(171,335)	3.0%	(176,475)	3.0%	(181,770)
2-21 FUND TRANS TO SALT PALACE LARGE CAPITAL EQUIPMENT	(150,000)	0%	(150,000)	0%	(150,000)	3.0%	(154,500)	3.0%	(159,135)	3.0%	(163,909)	3.0%	(168,826)
2-22 FUND TRANS TO SALT PALACE SMALL EQUIPMENT	(300,000)	0%	(300,000)	0%	(300,000)	3.0%	(309,000)	3.0%	(318,270)	3.0%	(327,818)	3.0%	(337,653)
2-23 FUND TRANS TO SOUTH TOWNE LARGE CAPITAL EQUIPMENT	(50,000)	0%	(50,000)	0%	(50,000)	3.0%	(51,500)	3.0%	(53,045)	3.0%	(54,636)	3.0%	(56,275)
2-24 FUND TRANS TO SOUTH TOWNE SMALL EQUIPMENT	(100,000)	0%	(100,000)	0%	(100,000)	3.0%	(103,000)	3.0%	(106,090)	3.0%	(109,273)	3.0%	(112,551)
<b>TOTAL EQUIPMENT REPAIR TRANSFERS:</b>	<b>(836,500)</b>	<b>0%</b>	<b>(836,500)</b>	<b>0%</b>	<b>(836,500)</b>	<b>3.0%</b>	<b>(861,595)</b>	<b>3.0%</b>	<b>(887,443)</b>	<b>3.0%</b>	<b>(914,066)</b>	<b>3.0%</b>	<b>(941,488)</b>
2-25 FUND TRANS TO SALT PALACE LAND STR 2014 (FUND 180)			(427,351)		(427,351)	0.0%	(427,468)	(0.1%)	(427,179)	(0.1%)	(426,925)	0%	(426,925)
2-26 FUND TRANS TO ZAP II STR 2005/2012 DEBT SERVICE PMT	(1,463,350)	0.1%	(1,465,525)	0.1%	(1,465,525)	(0.4%)	(1,459,025)	0.2%	(1,461,775)	0.2%	(1,465,400)	0%	(1,465,400)
<b>TOTAL DEBT SERVICE TRANSFERS:</b>	<b>(1,463,350)</b>	<b>29.4%</b>	<b>(1,892,876)</b>	<b>29.4%</b>	<b>(1,892,876)</b>	<b>(0.3%)</b>	<b>(1,886,493)</b>	<b>0.1%</b>	<b>(1,888,954)</b>	<b>0.2%</b>	<b>(1,892,325)</b>	<b>0%</b>	<b>(1,892,325)</b>
<b>SUBTOTAL TRANSFERS OUT:</b>	<b>(29,273,388)</b>	<b>15.2%</b>	<b>(33,728,773)</b>	<b>15.2%</b>	<b>(33,728,773)</b>	<b>(8.8%)</b>	<b>(30,748,152)</b>	<b>(3.5%)</b>	<b>(29,821,238)</b>	<b>2.8%</b>	<b>(30,645,478)</b>	<b>(1.1%)</b>	<b>(30,301,311)</b>
<b>NET TOTAL TRANSFERS:</b>	<b>(29,213,388)</b>	<b>11.6%</b>	<b>(32,603,609)</b>	<b>11.6%</b>	<b>(32,603,609)</b>	<b>(5.7%)</b>	<b>(30,748,152)</b>	<b>(3.5%)</b>	<b>(29,821,238)</b>	<b>2.8%</b>	<b>(30,645,478)</b>	<b>(1.1%)</b>	<b>(30,301,311)</b>

(0)

TRCC FUND 181		2018 Actual	2019 Adj Budget	2019 Projection	2020 Prop. Budget	2021 Projection	2022 Projection	2023 Projection						
<b>INTERLOCAL AGREEMENTS AND CONTRIBUTIONS</b>														
3-1	INTERLOCAL AGREEMENT - SANDY AMPHITHEATER (29)	456,500	0%	456,500	0%	456,500	0%	456,500	0%	456,500				
3-2	INTERLOCAL AGREEMENT - SUGARHOUSE PARK (55)	194,907	2.6%	200,000	2.6%	200,000	9.4%	218,891	0.5%	220,000	3.0%	226,600	3.0%	233,398
3-3	INTERLOCAL AGREEMENT - VISIT SALT LAKE	450,000	0%	450,000	0%	450,000	0%	450,000	0%	450,000	0%	450,000	0%	450,000
<b>TOTAL LONG-TERM INTERLOCAL AGREEMENTS:</b>		<b>1,101,407</b>	<b>0.5%</b>	<b>1,106,500</b>	<b>0.5%</b>	<b>1,106,500</b>	<b>1.7%</b>	<b>1,125,391</b>	<b>0.1%</b>	<b>1,126,500</b>	<b>0.6%</b>	<b>1,133,100</b>	<b>0.6%</b>	<b>1,139,898</b>
3-4	COTTONWOOD HEIGHTS MOUNTAIN VIEW PARK RESTROOM EXPANSION	105,000	(100.0%)		(100.0%)		-							
3-5	SALT LAKE CITY SORENSEN CAMPUS UNIFICATION	1,086,500	(100.0%)		(100.0%)		-							
3-6	WEST JORDAN URBAN FISHERY			250,000		250,000	0%	250,000	(100.0%)					
3-7	WEST JORDAN URBAN FISHERY (RE-BUDGET)			250,000		250,000	(100.0%)	-						
3-8	WEST VALLEY CITY CULTURAL CELEBRATION CENTER OPERATIONS			500,000		500,000	(100.0%)	-						
3-9	SALT LAKE CITY THREE CREEK CONFLUENCE			606,798		606,798	(100.0%)	-						
3-10	COTTONWOOD HEIGHTS ADA FAMILY CHANGE ROOMS			312,684		312,684	(100.0%)	-						
3-11	RIVERTON CITY DOG PARK			100,000		100,000	(25.0%)	75,000	(100.0%)					
3-12	RIVERTON CITY FISH POND			100,000		100,000	(100.0%)	-						
3-13	SL RANGER DISTRICT LOWER BIG COTTONWOOD CLIMBING CONSERVATION INITIATIVE			52,500		52,500	0%	52,500	(100.0%)					
3-14	TAYLORSVILLE CITY OPEN SPACE AT TAYLORSVILLE PLAZA			25,000		25,000	n.m.	725,000	(3.4%)	700,000	(100.0%)			
3-15	CITY OF BLUFFDALE - DAY RANCH TRAIL CONNECTION TO JR PARKWAY							100,000	(100.0%)					
3-16	CITY OF SOUTH JORDAN - MIDAS CREEK TRAIL							155,720	(100.0%)					
3-17	CITY OF SOUTH SALT LAKE - COLUMBUS PARK & PLAYGROUND							325,000	(100.0%)					
3-18	CITY OF TAYLORSVILLE - TAYLORSVILLE PARK							566,667	0%	566,667	(0.0%)	566,666	(100.0%)	
3-19	COTTONWOOD HEIGHTS - BIG COTTONWOOD CANYON TRAIL RECONSTRUCTION							83,682	(100.0%)					
3-20	COTTONWOOD HEIGHTS - BIG COTTONWOOD CANYON TRAIL WAY FINDING							43,695	(100.0%)					
3-21	DRAPER CITY - ALL INCLUSIVE PLAYGROUND							550,000	(100.0%)					
3-22	HERRIMAN CITY - JUNIPER CANYON RECREATION AREA PH1							550,000	0%	550,000	(100.0%)			
3-23	KEARNS - DAVID GOURLEY PARK PAVILION AND RESTROOM							517,608	(100.0%)					
3-24	MILLCREEK CITY - CANYON RIM PARK PLAYGROUND							334,764	(100.0%)					
3-25	RIVERTON - NATURE CENTER							25,000	(100.0%)					
3-26	SALT LAKE CITY - SMITH'S BALLPARK							900,000	(100.0%)					
<b>TOTAL GOVERNMENT CONTRIBUTIONS:</b>		<b>1,191,500</b>	<b>84.4%</b>	<b>2,196,982</b>	<b>84.4%</b>	<b>2,196,982</b>	<b>139.2%</b>	<b>5,254,636</b>	<b>(65.4%)</b>	<b>1,816,667</b>	<b>(68.8%)</b>	<b>566,666</b>	<b>(100.0%)</b>	<b>0</b>
3-27	DAYS OF 47 RODEO ARENA	1,000,000	0%	1,000,000	0%	1,000,000	(100.0%)	-						
3-28	SALT LAKE FOOD AND WINE FESTIVAL (SLARA)	25,000	0%	25,000	0%	25,000	(100.0%)	-						
3-29	UTAH TRAILS	138,000	(100.0%)		(100.0%)		-							
3-30	PIONEER THEATRE COMPANY	100,000	0%	100,000	0%	100,000	0%	100,000	0%	100,000	(100.0%)			
3-31	SALT LAKE VALLEY TRAILS SOCIETY TRAIL MAINTENANCE			50,000		50,000	0%	50,000	0%	50,000	(100.0%)			
3-32	TRAILS UTAH HARDLICK DOWNHILL TRAILS			30,000		30,000	0%	30,000	(100.0%)					
3-33	TRAILS UTAH CENTRAL WASATCH IMPROVEMENT PROJECT			31,730		31,730	0%	31,730	(100.0%)					
3-34	FRIENDS OF TRACY AVIARY - JORDAN RIVER NATURE CENTER							100,000	0%	100,000	0%	100,000	0%	100,000
3-35	SALT LAKE CLIMBERS ALLIANCE - CLIMBING AREA STEWARDSHIP							50,000	(100.0%)					
<b>TOTAL NON-GOVERNMENT CONTRIBUTIONS</b>		<b>1,263,000</b>	<b>(2.1%)</b>	<b>1,236,730</b>	<b>(2.1%)</b>	<b>1,236,730</b>	<b>(70.8%)</b>	<b>361,730</b>	<b>(30.9%)</b>	<b>250,000</b>	<b>(60.0%)</b>	<b>100,000</b>	<b>0%</b>	<b>100,000</b>
3-36	CFSP -- COTTONWOOD HEIGHTS BUTLER AUDITORIUM LIGHTING	32,832	(100.0%)		(100.0%)		-							
3-37	CFSP -- JVWD -- JORDAN VALLEY CONSERVATION GARDENS	100,000	(100.0%)		(100.0%)		-							
3-38	CFSP -- KINGSBURY HALL DIGITAL PACKAGE	50,000	(100.0%)		(100.0%)		-							
3-39	CFSP -- MURRAY CITY AMPHITHEATER	200,000	(100.0%)		(100.0%)		-							
3-40	CFSP -- WEST JORDAN CULTURAL ARTS FACILITY			-		0		900,000	0%	900,000	(100.0%)			
3-41	CFSP -- WEST JORDAN CULTURAL ARTS FACILITY (RE-BUDGET)			200,000		200,000	(100.0%)	-						
3-42	CFSP -- MURRAY THEATRE RENOVATION			1,618,250		1,618,250	24.7%	2,018,250	(100.0%)					
3-43	CFSP -- DISCOVERY GATEWAY TECHNICAL EQUIPMENT			125,000		125,000	(100.0%)	-						
3-44	CFSP -- JORDAN VALLEY PATHS EXHIBIT			50,000		50,000	(100.0%)	-						
3-45	CFSP -- MILLCREEK CULTURAL FACILITIES			25,000		25,000	(100.0%)	-						
3-46	CFSP -- UTAH CULTURAL CELEBRATION CENTER TECH EQUIPMENT			250,000		250,000	(100.0%)	-						
3-47	CFSP -- CITY OF HOLLADAY - HOLLADAY VILLAGE PLAZA PUBLIC ART							150,000	(100.0%)					
3-48	CFSP -- HOLLADAY ARTS COUNCIL - TRACK LIGHTING							12,800	(100.0%)					
3-49	CFSP -- WEST VALLEY - VETERANS HALL & PARK							500,000	0%	500,000	0%	500,000	0%	500,000
<b>TOTAL CULTURAL FACILITIES SUPPORT PROGRAM (CFSP) CONTRIBUTIONS</b>		<b>382,832</b>	<b>492.5%</b>	<b>2,268,250</b>	<b>492.5%</b>	<b>2,268,250</b>	<b>57.9%</b>	<b>3,581,050</b>	<b>(60.9%)</b>	<b>1,400,000</b>	<b>(64.3%)</b>	<b>500,000</b>	<b>0%</b>	<b>500,000</b>
3-50	PLACEHOLDER FOR FUTURE PROJECTS							-		3,000,000	0%	3,000,000	0%	3,000,000
<b>TOTAL INTERLOCAL AGREEMENTS AND CONTRIBUTIONS:</b>		<b>3,938,739</b>	<b>72.9%</b>	<b>6,808,462</b>	<b>72.9%</b>	<b>6,808,462</b>	<b>51.6%</b>	<b>10,322,807</b>	<b>(26.4%)</b>	<b>7,593,167</b>	<b>(30.2%)</b>	<b>5,299,766</b>	<b>(10.6%)</b>	<b>4,739,898</b>



<b>TRCC FUND 181</b>		<b>2018 Actual</b>	<b>2019 Adj Budget</b>	<b>2019 Projection</b>	<b>2020 Prop. Budget</b>	<b>2021 Projection</b>	<b>2022 Projection</b>	<b>2023 Projection</b>	
<b>CAPITAL IMPROVEMENTS PROJECTS</b>									
4-1	PARKS & RECREATION CAPITAL PROJECTS (107099 - REBUDGET)	1,328,038	127.0%	3,014,733	(82.2%)	236,634	n.m.	6,261,856	(100.0%)
4-2	PARKS & RECREATION CAPITAL PROJECTS (107099)	2,362,208	233.7%	7,881,740	78.1%	4,207,980	120.5%	9,278,174	(77.7%)
4-3	PARKS EQUIPMENT REPAIR AND REPLACE (363099) changes...	349,278	10.2%	385,000	5.1%	366,976	8.1%	396,550	3.0%
4-4	PARKS EQUIPMENT REPAIR AND REPLACE (363099 - REBUDGET)							42,024	(100.0%)
4-5	RECREATION EQUIPMENT REPAIR AND REPLACE (364099)	700,331	28.0%	896,130	2.1%	715,074	18.8%	849,750	3.0%
4-6	RECREATION EQUIPMENT REPAIR AND REPLACE (364099 - REBUDGET)							505,056	(100.0%)
4-7	PARLEYS TRAIL 900 WEST, JORDAN RIVER PARKWAY TRAIL CONNECTION (107099)	343,452	(100.0%)		(100.0%)	-			
4-8	JORDAN RIVER AREA (107099)			389,869		64,728	402.3%	325,141	(100.0%)
4-9	TRAIL PROJECTS (107099)	148,512	204.0%	451,488	409.4%	756,500	(21.6%)	593,421	(100.0%)
4-10	REGIONAL TRAIL DEVELOPMENT (107099)			1,000,000		0		-	
4-11	PLACEHOLDER FOR FUTURE PROJECTS							-	
<b>TOTAL CAPITAL IMPROVEMENTS PROJECTS:</b>		<b>5,231,819</b>	<b>168.0%</b>	<b>14,018,960</b>	<b>21.3%</b>	<b>6,347,892</b>	<b>187.5%</b>	<b>18,251,972</b>	<b>(46.8%)</b>
<b>OTHER EXPENSES</b>									
5-1	DEBT SERVICE (INTEREST)	2,254,244	(8.3%)	2,067,350	(8.3%)	2,067,350	(3.5%)	1,994,100	(2.7%)
5-2	DEBT SERVICE (PRINCIPAL)	1,235,000	15.8%	1,430,000	15.8%	1,430,000	4.9%	1,500,000	3.7%
5-3	MISC.	2,700	85.2%	5,000	85.2%	5,000	0%	5,000	0%
5-4	OVERHEAD COSTS	202,784	(67.1%)	66,663	(67.1%)	66,663	0.0%	66,663	5.0%
<b>TOTAL OTHER EXPENSES:</b>		<b>3,694,728</b>	<b>(3.4%)</b>	<b>3,569,013</b>	<b>(3.4%)</b>	<b>3,569,013</b>	<b>(0.1%)</b>	<b>3,565,763</b>	<b>0.2%</b>
<b>TOTAL EXPENSE BUDGET</b>		<b>12,865,286</b>	<b>89.6%</b>	<b>24,396,435</b>	<b>30.0%</b>	<b>16,725,367</b>	<b>92.2%</b>	<b>32,140,542</b>	<b>(34.9%)</b>
6-1	311025 Restricted Fund Balance-Bond Retirement; (Restriction) / Unrestriction	(1,954)	(100.0%)		(100.0%)				
6-2	311045 Restricted Fund Bal-Subsequent Yr Commitment; (Restriction) / Unrestriction	(1,607,480)	(100.0%)		(331.0%)	3,713,980	(100.0%)	-	
6-3	315030 Assigned Fund Balance-TRCC Contributions; (Assign) / Unassign	(497,500)	(100.0%)		(200.0%)	497,500	(100.0%)		(100.0%)
6-4	Encumbrances Cancelled	18,942	(100.0%)		(100.0%)				
<b>ENDING FUND BALANCE</b>		<b>7,945,408</b>	<b>(63.0%)</b>	<b>2,936,153</b>	<b>60.8%</b>	<b>12,778,702</b>	<b>(80.1%)</b>	<b>2,545,027</b>	<b>0.4%</b>
RESERVE (MINIMUM) 5% OF CURRENT REVENUE		2,212,429		2,599,539		2,497,539		2,632,751	
OVER / (UNDER) REQUIRED MINIMUM RESERVE (5% of REV):		5,732,979		336,614		10,281,162		(87,724)	
Transfer to General Fund H(L) vs. board recommended max of 40% of revenue		(370,882)		(66,000)		150,000		(145,999)	

	Actual	Projection		Budget	Projection		Projection		
<b>Flood Control 250</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
BEGINNING FUND BALANCE	5,110,696	-14.27%	4,381,307	-47.50%	2,300,000	9.82%	2,525,748	2.17%	2,580,579
OTHER FINANCING SOURCES	877								
FUND TRANS FROM General Fund	0		0						
FUND TRANS TO FACILITIES MANAGEMENT					-5,854				
FUND TRANS TO MBA FUND 412 MIDVALE	-48,137	1.64%	-48,926	-0.07%	-48,891	-0.35%	-48,718	-0.15%	-48,643
FUND TRANS TO GENERAL FUND DEPUTY MAYOR DIF	-24,170								
<b>UNRESTRICTED FUND BALANCE:</b>	<b>5,039,266</b>	<b>-14.03%</b>	<b>4,332,381</b>	<b>-48.18%</b>	<b>2,245,255</b>	<b>10.32%</b>	<b>2,477,030</b>	<b>2.22%</b>	<b>2,531,936</b>
PROPERTY TAX (PERSONAL & REAL)	5,222,301	3.87%	5,424,233	24.97%	6,778,633	2.00%	6,914,206	2.00%	7,052,490
MOTOR VEHICLE FEE IN LIEU	279,250	2.95%	287,500	-4.42%	274,800	-3.00%	266,556	-3.00%	258,559
PRIOR YEAR REDEMPTIONS	98,007	39.79%	137,000	0.00%	137,000	0.00%	137,000	0.00%	137,000
RDA	86,044								
INTEREST	102,999	-69.32%	31,600	216.46%	100,000	-3.30%	96,700	-15.41%	81,800
GRANTS	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000	0.00%	50,000
OTHER REVENUE (includes OFSU)	839,327	-38.55%	515,785	-3.80%	496,185	0.00%	496,185	0.00%	496,185
<b>CURRENT REVENUE:</b>	<b>6,677,928</b>	<b>-3.47%</b>	<b>6,446,118</b>	<b>21.57%</b>	<b>7,836,618</b>	<b>1.58%</b>	<b>7,960,647</b>	<b>1.45%</b>	<b>8,076,034</b>
Personnel	2,762,071	12.06%	3,095,252	1.90%	3,154,007	0.00%	3,154,007	3.05%	3,250,163
Operating	2,550,529	-0.26%	2,543,990	-4.57%	2,427,786	2.00%	2,476,342	2.00%	2,525,869
Capital	61,718								
Overhead	396,901	9.11%	433,054	0.00%	433,054	10.00%	476,359	10.00%	523,995
Subtotal	5,771,219	5.22%	6,072,296	-0.95%	6,014,847	1.53%	6,106,708	15.05%	6,300,027
OTHER - Pay Increase						2.75%	75,221	2.75%	77,289
OTHER - Health Insurance						5.00%	20,936	5.00%	21,983
Flood Control Projects - New	975,587	167.49%	2,609,600	-11.80%	2,301,600	2.00%	2,347,632	2.00%	2,394,585
Flood Control Projects - Rebudget	356,391	240.48%	1,213,448	-28.47%	867,978	32.58%	1,150,800	2.00%	1,173,816
Flood Control Projects Debt Service	167,888	1.53%	170,463	-0.16%	170,182				
Flood Control Projects Overhead	97,568	12.17%	109,442	0.00%	109,442	5.00%	114,914	5.00%	120,660
Subtotal	1,597,434	156.85%	4,102,953	-15.93%	3,449,202	7.55%	3,709,502	2.13%	3,788,332
<b>TOTAL BUDGET:</b>	<b>7,368,652</b>	<b>38.09%</b>	<b>10,175,249</b>	<b>-6.99%</b>	<b>9,464,049</b>	<b>3.72%</b>	<b>9,816,211</b>	<b>2.77%</b>	<b>10,088,359</b>
<b>BUDGETED ENDING FUND BALANCE:</b>	<b>4,348,542</b>	<b>-86.13%</b>	<b>603,250</b>	<b>2.42%</b>	<b>617,824</b>	<b>0.59%</b>	<b>621,466</b>	<b>-16.39%</b>	<b>519,611</b>
RESERVE (MINIMUM) 5% OF CURRENT BUDGET	368,433	38.09%	508,762	-6.99%	473,202	3.72%	490,811	2.77%	504,418
<b>BUDGET ENDING SURPLUS / (PROBLEM):</b>	<b>3,980,109</b>	<b>-97.63%</b>	<b>94,488</b>	<b>53.06%</b>	<b>144,622</b>	<b>-10%</b>	<b>130,656</b>	<b>-88.37%</b>	<b>15,193</b>
PROJECTED BUDGET VS ACTUAL UNDER EXPEND		8.14%	828,772	8.00%	757,124	8.00%	785,297	8.00%	807,069
Capital Project Re-Budgets			867,978	50.00%	1,150,800	50.00%	1,173,816	50.00%	1,197,292
Change in Encumbrances	32,765								
Change in Subsequent Yr Commitments									
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>4,381,307</b>	<b>-48%</b>	<b>2,300,000</b>	<b>10%</b>	<b>2,525,748</b>	<b>2%</b>	<b>2,580,579</b>	<b>-2%</b>	<b>2,523,972</b>

	Actual	Projection		Budget		Projection		Projection	
<b>Tax Admin 340</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
BEGINNING FUND BALANCE	4,169,216	-2.89%	4,048,863	-21.58%	3,175,000	-2.19%	3,105,339	2.96%	3,197,193
FUND TRANS FROM Governmental Imm (tax refund)									
FUND TRANS FROM General Fund (Tax System)	500,000	-21.0%	395,000						130,000
FUND TRANS TO PEOPLESOFT PROJECT					-9,000				
<b>UNRESTRICTED FUND BALANCE:</b>	<b>4,669,216</b>	<b>-4.83%</b>	<b>4,443,863</b>	<b>-28.76%</b>	<b>3,166,000</b>	<b>-1.92%</b>	<b>3,105,339</b>	<b>7.14%</b>	<b>3,327,193</b>
PROPERTY TAX (PERSONAL & REAL)	23,470,130	3.39%	24,264,865	7.04%	25,972,900	2.00%	26,492,358	2.00%	27,022,205
PROPERTY TAX - RDA			2,000	0.00%	2,000	0.00%	2,000	0.00%	2,000
MOTOR VEHICLE FEE IN LIEU	1,332,984	-5.34%	1,261,800	-4.18%	1,209,000	-3.00%	1,172,730	-3.00%	1,137,548
PRIOR YEAR REDEMPTIONS	389,375	-5.75%	367,000	0.00%	367,000	0.00%	367,000	0.00%	367,000
INTEREST	80,850	-51.71%	39,043	0.00%	39,043	2.00%	39,824	2.00%	40,620
OTHER REVENUE	1,204,370	22.06%	1,470,029	0.00%	1,470,029	0.00%	1,470,029	0.00%	1,470,029
<b>CURRENT REVENUE:</b>	<b>26,477,709</b>	<b>3.50%</b>	<b>27,404,737</b>	<b>6.04%</b>	<b>29,059,972</b>	<b>1.67%</b>	<b>29,543,941</b>	<b>1.68%</b>	<b>30,039,403</b>
Personnel	17,311,262	7.04%	18,529,825	0.84%	18,685,742	0.00%	18,685,742	3.04%	19,253,830
Operations	3,928,001	49.74%	5,881,645	0.46%	5,908,778	0.50%	5,938,322	0.50%	5,968,013
Capital	190,917	34.47%	256,731	140.16%	616,557	0.00%	616,557	0.00%	616,557
County Indirect	4,912,720	9.24%	5,366,755	-6.05%	5,042,221	3.00%	5,193,488	3.00%	5,349,292
<b>SUBTOTAL OPERATING BUDGET REQUESTS</b>	<b>26,342,900</b>	<b>14.02%</b>	<b>30,034,956</b>	<b>0.73%</b>	<b>30,253,298</b>	<b>0.60%</b>	<b>30,434,109</b>	<b>2.48%</b>	<b>31,187,693</b>
Property Tax System 730099	745,435	-60.62%	293,542	36.27%	400,000				
OTHER - Pay Increase						2.75%	447,576	2.75%	459,885
OTHER - Health Insurance						5.00%	120,512	5.00%	126,537
<b>SUBTOTAL OTHER</b>	<b>745,435</b>	<b>-60.62%</b>	<b>293,542</b>	<b>36.27%</b>	<b>400,000</b>	<b>42.02%</b>	<b>568,088</b>	<b>3.23%</b>	<b>586,422</b>
<b>TOTAL BUDGET:</b>	<b>27,088,335</b>	<b>11.96%</b>	<b>30,328,498</b>	<b>1.07%</b>	<b>30,653,298</b>	<b>1.14%</b>	<b>31,002,197</b>	<b>2.49%</b>	<b>31,774,115</b>
<b>TOTAL BUDGETED FUND BALANCE:</b>	<b>4,058,590</b>	<b>-62.55%</b>	<b>1,520,102</b>	<b>3.46%</b>	<b>1,572,674</b>	<b>4.73%</b>	<b>1,647,083</b>	<b>-3.32%</b>	<b>1,592,480</b>
RESERVE (MINIMUM) 5% OF CURRENT BUDGET	1,354,417	12.0%	1,516,425	1.1%	1,532,665	1.1%	1,550,110	2.5%	1,588,706
<b>BUDGETED ENDING SURPLUS / (PROBLEM):</b>	<b>2,704,174</b>	<b>-99.9%</b>	<b>3,677</b>	<b>988.1%</b>	<b>40,009</b>	<b>142.4%</b>	<b>96,973</b>	<b>-96.1%</b>	<b>3,775</b>
PROJECTED UNDER EXPEND		5.46%	1,654,898	5.00%	1,532,665	5.00%	1,550,110	5.00%	1,588,706
Change in Encumbrances	-9,727								
Change in Subsequent Yr Commitments									
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>4,048,863</b>	<b>-21.6%</b>	<b>3,175,000</b>	<b>-2.2%</b>	<b>3,105,339</b>	<b>3.0%</b>	<b>3,197,193</b>	<b>-0.5%</b>	<b>3,181,186</b>
<b>PROJECTED ENDING SURPLUS / (PROBLEM):</b>	<b>2,694,447</b>	<b>-38.4%</b>	<b>1,658,575</b>	<b>-5.2%</b>	<b>1,572,674</b>	<b>4.7%</b>	<b>1,647,083</b>	<b>-3.3%</b>	<b>1,592,480</b>

	Actual		Budget		Projection		Budget		Projection		Projection
<b>Library 360</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
BEGINNING FUND BALANCE	11,062,878	-40.22%	6,613,373	-40.22%	6,613,373	68.07%	11,115,000	-24.38%	8,405,395	-66.73%	2,796,457
FUND TRANS FROM Library MBA Bond Projects			5,246,976		5,246,976						
FUND TRANS TO 2019 Bond Debt MBA (tranche 1)							-2,090	9119.23%	-192,682	637.42%	-1,420,875
FUND TRANS TO 2019 Bond Debt MBA (tranche 2)											-1,899
FUND TRANS TO 2019 Bond Debt MBA Project	-3,000,000				-105,000	-83.81%	-17,000				
FUND TRANS TO 2009 Bond Debt Svc-Munic E	-2,947,757	5.20%	-3,101,127	1.64%	-2,996,127	-0.07%	-2,993,949	-0.35%	-2,983,371	-0.15%	-2,978,784
<b>UNRESTRICTED FUND BALANCE:</b>	<b>5,115,121</b>	<b>71.24%</b>	<b>8,759,222</b>	<b>71.24%</b>	<b>8,759,222</b>	<b>-7.50%</b>	<b>8,101,961</b>	<b>-35.46%</b>	<b>5,229,342</b>	<b>-130.69%</b>	<b>-1,605,101</b>
PROPERTY TAX (PERSONAL & REAL)	38,915,325	3.02%	40,092,502	3.02%	40,092,502	2.80%	41,215,100	2.00%	42,039,402	2.00%	42,880,190
TAX INCREASE										34.50%	14,390,722
MOTOR VEHICLE FEE IN LIEU	2,457,663	-5.38%	2,325,400	-5.38%	2,325,400	-4.29%	2,225,600	-3.00%	2,158,832	-3.00%	2,094,067
PRIOR YEAR REDEMPTIONS	658,252	26.55%	833,000	26.55%	833,000	0.00%	833,000	0.00%	833,000	0.00%	833,000
GRANTS	62,200	4.02%	64,700	-4.82%	59,200	0.00%	59,200	0.00%	59,200	0.00%	59,200
INTEREST	52,546	-1.47%	51,776	10.38%	58,000	-10.73%	51,776	0.00%	51,776	0.00%	51,776
OTHER REVENUE	1,462,525	-6.38%	1,369,216	3.66%	1,516,087	-12.34%	1,329,009	0.00%	1,329,009	0.00%	1,329,009
<b>CURRENT REVENUE:</b>	<b>43,608,511</b>	<b>2.59%</b>	<b>44,736,594</b>	<b>2.93%</b>	<b>44,884,189</b>	<b>1.85%</b>	<b>45,713,685</b>	<b>1.66%</b>	<b>46,471,219</b>	<b>32.64%</b>	<b>61,637,964</b>
Personnel	27,127,741	7.59%	29,186,497	3.90%	28,186,497	9.50%	30,863,304	3.00%	31,789,203	5.00%	33,378,663
Operating	12,013,544	-4.46%	11,477,761	-0.40%	11,965,417	5.88%	12,668,432	5.00%	13,301,854	5.00%	13,966,946
Capital Purchases	12,345	2278.84%	293,668	2278.84%	293,668	-38.74%	179,912				
Pass Through / Other	11,502	13.81%	13,090	13.81%	13,090	-0.69%	13,000	0.00%	13,000	0.00%	13,000
Kearns NMTC lease payment									656,146	224.71%	2,130,552
Overhead	1,787,884	4.13%	1,861,760	2.52%	1,832,980	1.57%	1,861,760	10.00%	2,047,936	10.00%	2,252,730
Sub-total (Org 250000)	40,953,016	4.59%	42,832,776	3.27%	42,291,652	7.79%	45,586,408	4.87%	47,808,139	8.23%	51,741,891
Library Capital Projects (Org 250099)	1,126,371	-9.26%	1,022,062	-12.07%	990,467	-61.84%	377,983	70.63%	644,968	507.33%	3,917,103
OTHER - Pay Increase								2.75%	729,370	2.75%	749,428
OTHER - Health Insurance								5.00%	263,333	5.00%	276,499
Sub-total	0		0		0		0		992,703	3.35%	1,025,927
<b>TOTAL BUDGET:</b>	<b>42,079,387</b>	<b>4.22%</b>	<b>43,854,838</b>	<b>2.86%</b>	<b>43,282,119</b>	<b>6.20%</b>	<b>45,964,391</b>	<b>7.57%</b>	<b>49,445,809</b>	<b>14.64%</b>	<b>56,684,921</b>
RESERVE (MINIMUM) 5% OF CURRENT BUDG	2,103,969	4.22%	2,192,742	2.86%	2,164,106	6.20%	2,298,220	7.57%	2,472,290	14.64%	2,834,246
<b>ENDING SURPLUS (PROBLEM):</b>	<b>4,540,276</b>	<b>64.05%</b>	<b>7,448,236</b>	<b>80.54%</b>	<b>8,197,187</b>	<b>-32.26%</b>	<b>5,553,035</b>	<b>-103.92%</b>	<b>-217,539</b>	<b>-336.14%</b>	<b>513,696</b>
<b>TOTAL BUDGETED FUND BALANCE:</b>	<b>6,644,245</b>	<b>45.10%</b>	<b>9,640,978</b>	<b>55.94%</b>	<b>10,361,292</b>	<b>-24.23%</b>	<b>7,851,255</b>	<b>-71.28%</b>	<b>2,254,751</b>	<b>48.48%</b>	<b>3,347,942</b>
PROJECTED UNDER EXPEND		1.00%	438,548	1.74%	753,708	1.00%	459,644	1.00%	494,458	1.00%	566,849
Capital Project Re-Budgets						50.00%	94,496	50.00%	47,248		
Change in Encumbrances	-30,872										
Change in Subsequent Yr Commitments											
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>6,613,373</b>	<b>52.41%</b>	<b>10,079,526</b>	<b>68.07%</b>	<b>11,115,000</b>	<b>-24.38%</b>	<b>8,405,395</b>	<b>-66.73%</b>	<b>2,796,457</b>	<b>39.99%</b>	<b>3,914,791</b>

	Actual	Projection		Budget		Projection		Projection	
<b>Health 370</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
<b>BEGINNING FUND BALANCE</b>	<b>7,554,744</b>	<b>8.98%</b>	<b>8,233,157</b>	<b>-36.32%</b>	<b>5,243,000</b>	<b>-16.41%</b>	<b>4,382,483</b>	<b>0.43%</b>	<b>4,401,131</b>
FUND TRANS IN FROM General Fund	617,000	152.84%	1,560,000				1,200,000		2,000,000
Trans In Other Financing Sources	11,625				427,040				
FUND TRANS TO GENERAL FUND - RDA	-397,673								
FUND TRANS TO FACILITIES MANAGEMENT					-31,460				
FUND TRANS TO PUBLIC HEALTH			-2,374,601	-73.68%	-625,000				
FUND TRANS TO PEOPLESOFT PROJECT FUND					-16,000				
<b>UNRESTRICTED FUND BALANCE:</b>	<b>7,785,696</b>	<b>-4.72%</b>	<b>7,418,556</b>	<b>-32.63%</b>	<b>4,997,580</b>	<b>11.70%</b>	<b>5,582,483</b>	<b>14.66%</b>	<b>6,401,131</b>
PROPERTY TAX (PERSONAL & REAL)	11,723,895	4.33%	12,231,114	26.01%	15,412,295	2.00%	15,720,541	2.00%	16,034,952
MOTOR VEHICLE FEE IN LIEU	628,774	3.09%	648,200	-4.40%	619,700	-3.00%	601,109	-3.00%	583,076
PRIOR YEAR REDEMPTIONS	204,082	16.62%	238,000	0.00%	238,000	0.00%	238,000	0.00%	238,000
PROPERTY TAX - RDA	192,857								
INTEREST	265,352	-79.37%	54,748	0.00%	54,748	0.00%	54,748	0.00%	54,748
GRANT Revenue	15,273,678	-4.11%	14,645,388	1.27%	14,831,254	0.00%	14,831,254	0.00%	14,831,254
Fee & Other Revenue	12,999,854	7.66%	13,995,952	0.37%	14,047,180	1.00%	14,187,652	1.00%	14,329,528
<b>CURRENT REVENUE:</b>	<b>41,288,492</b>	<b>1.27%</b>	<b>41,813,402</b>	<b>8.11%</b>	<b>45,203,177</b>	<b>0.95%</b>	<b>45,633,304</b>	<b>0.96%</b>	<b>46,071,558</b>
Personnel	29,200,116	8.38%	31,648,112	3.93%	32,893,297	0.00%	32,893,297	3.07%	33,904,477
Operating	9,401,955	12.27%	10,555,241	-3.34%	10,203,041	0.00%	10,203,041	0.00%	10,203,041
Capital & Other	200,281	60.52%	321,484	74.83%	562,040	0.00%	562,040	0.00%	562,040
Other Debt Service					52,200				
Debt Service (2010D STR Bond)	220,930	-0.50%	219,824	-0.46%	218,811	-0.84%	216,980	-0.68%	215,514
Debt Service (2014 STR Bond)	66,495	287.17%	257,447	0.03%	257,517	-0.07%	257,342	-0.06%	257,190
Debt Service (2017 STR Bond)	939,028	-0.01%	938,908	-0.22%	936,846	0.30%	939,661	-0.57%	934,319
Overhead	2,844,055	-8.44%	2,604,032	-0.02%	2,603,617	3.00%	2,681,726	3.00%	2,762,177
<b>Subtotal</b>	<b>42,872,861</b>	<b>8.57%</b>	<b>46,545,048</b>	<b>2.54%</b>	<b>47,727,369</b>	<b>0.06%</b>	<b>47,754,087</b>	<b>0.06%</b>	<b>48,838,758</b>
OTHER - Merit						2.75%	774,260	2.75%	795,552
OTHER - Health Insurance						5.00%	236,920	5.00%	248,766
<b>Subtotal</b>							1,011,180	3.28%	1,044,318
Capital Projects - 2150990000	17,366								
<b>TOTAL BUDGET:</b>	<b>42,890,227</b>	<b>8.52%</b>	<b>46,545,048</b>	<b>2.54%</b>	<b>47,727,369</b>	<b>2.17%</b>	<b>48,765,266</b>	<b>2.29%</b>	<b>49,883,076</b>
<b>TOTAL BUDGETED FUND BALANCE:</b>	<b>6,183,961</b>	<b>-56.55%</b>	<b>2,686,910</b>	<b>-7.95%</b>	<b>2,473,388</b>	<b>-0.92%</b>	<b>2,450,520</b>	<b>5.68%</b>	<b>2,589,613</b>
RESERVE (MINIMUM) 5% OF CURRENT BUDGET	2,144,511	8.52%	2,327,252	2.54%	2,386,368	2.17%	2,438,263	2.29%	2,494,154
<b>BUDGET ENDING SURPLUS / (PROBLEM):</b>	<b>4,039,450</b>	<b>-91%</b>	<b>359,658</b>	<b>-76%</b>	<b>87,020</b>	<b>-86%</b>	<b>12,257</b>	<b>678.82%</b>	<b>95,459</b>
PROJECTED BUDGET VS ACTUAL UNDER EXPEND		4.15%	1,931,090	4.00%	1,909,095	4.00%	1,950,611	4.00%	1,995,323
Change in Encumbrances			625,000						
Change in Subsequent Yr Commitments	2,049,196								
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>8,233,157</b>	<b>-36%</b>	<b>5,243,000</b>	<b>-16%</b>	<b>4,382,483</b>	<b>0%</b>	<b>4,401,131</b>	<b>4%</b>	<b>4,584,936</b>



	Actual	Projection		Budget	Projection		Projection		
<b>PLANETARIUM FUND 390</b>	<b>2018</b>	<b>%</b>	<b>2019</b>	<b>%</b>	<b>2020</b>	<b>%</b>	<b>2021</b>	<b>%</b>	<b>2022</b>
BEGINNING FUND BALANCE	1,063,270	46.12%	1,553,601	-4.74%	1,480,000	3.87%	1,537,290	-10.88%	1,370,073
FUND TRANS FROM General Fund (Subsidy)									
FUND TRANS FROM TRCC (Exhibits)									
FUND TRANS FROM TRCC (Capital Projects)	719,110	-78.29%	156,138	-87.47%	19,559				
FUND TRANS TO FACILITIES MANAGEMENT					-4,334				
FUND TRANS TO ARTS & CULTURE			-52,376						
<b>UNRESTRICTED FUND BALANCE:</b>	<b>1,782,380</b>	<b>-7.01%</b>	<b>1,657,363</b>	<b>-9.78%</b>	<b>1,495,225</b>	<b>2.81%</b>	<b>1,537,290</b>	<b>-10.88%</b>	<b>1,370,073</b>
PROPERTY TAX (PERSONAL & REAL)	2,789,794	2.93%	2,871,653	3.40%	2,969,300	2.00%	3,028,686	2.00%	3,089,260
MOTOR VEHICLE FEE IN LIEU	160,763	-5.33%	152,200	-4.40%	145,500	-3.00%	141,135	-3.00%	136,901
PRIOR YEAR REDEMPTIONS	59,245	11.32%	65,950	0.00%	65,950	0.00%	65,950	0.00%	65,950
GRANTS & CONTRACTS	900,357	10.04%	990,796	5.21%	1,042,367	5.00%	1,094,485	5.00%	1,149,210
OTHER REVENUE	2,380,169	0.77%	2,398,500	0.83%	2,418,515	1.00%	2,442,700	1.00%	2,467,127
<b>CURRENT REVENUE:</b>	<b>6,290,328</b>	<b>3.00%</b>	<b>6,479,099</b>	<b>2.51%</b>	<b>6,641,632</b>	<b>1.98%</b>	<b>6,772,957</b>	<b>2.00%</b>	<b>6,908,447</b>
Personnel	3,361,308	12.61%	3,785,058	1.51%	3,842,059	0.00%	3,842,059	3.08%	3,960,341
Operating	1,789,799	12.36%	2,010,939	-1.21%	1,986,553	12.00%	2,224,939	12.00%	2,491,932
Capital	380,961	-3.24%	368,610	-14.82%	314,000	0.00%	314,000	0.00%	314,000
Other - Debt Service									
Other - Pass Thru	412,961	22.29%	505,000	-5.94%	475,000	0.00%	475,000	0.00%	475,000
Overhead	512,209	-6.55%	478,653	0.01%	478,697	2.00%	488,271	2.00%	498,036
Subtotal	6,457,238	10.70%	7,148,260	-0.73%	7,096,309	3.49%	7,344,269	5.38%	7,739,310
OTHER - Pay Increase						2.75%	96,336	2.75%	98,985
OTHER - Health Insurance						5.00%	21,946	5.00%	23,044
Subtotal	0		0		0		118,282	3.17%	122,029
<b>TOTAL BUDGET:</b>	<b>6,457,238</b>	<b>10.70%</b>	<b>7,148,260</b>	<b>-0.73%</b>	<b>7,096,309</b>	<b>5.16%</b>	<b>7,462,552</b>	<b>5.34%</b>	<b>7,861,339</b>
<b>TOTAL BUDGETED FUND BALANCE:</b>	<b>1,615,470</b>	<b>-38.83%</b>	<b>988,202</b>	<b>5.30%</b>	<b>1,040,548</b>	<b>-18.53%</b>	<b>847,694</b>	<b>-50.79%</b>	<b>417,182</b>
RESERVE (MINIMUM) 5% OF CURRENT BUDGET	322,862	10.70%	357,413	-0.73%	354,815	5.16%	373,128	5.34%	393,067
<b>ENDING SURPLUS / (PROBLEM):</b>	<b>1,292,608</b>	<b>-51.20%</b>	<b>630,789</b>	<b>8.71%</b>	<b>685,733</b>	<b>-30.79%</b>	<b>474,567</b>	<b>-94.92%</b>	<b>24,115</b>
PROJECTED BUDGET VS ACTUAL UNDER EXPEND			491,798	7.00%	496,742	7.00%	522,379	7.00%	550,294
Change in Encumbrances	61,869								
Change in Subsequent Yr Commitments									
<b>TOTAL PROJECTED FUND BALANCE:</b>	<b>1,553,601</b>	<b>-5%</b>	<b>1,480,000</b>	<b>4%</b>	<b>1,537,290</b>	<b>-11%</b>	<b>1,370,073</b>	<b>-29%</b>	<b>967,475</b>

# Fund Transfers Summary By Fund (Fall) FROM

2020 Mayor Proposed Budget

FROM FUND	TRANSFER DESCRIPTION	TRANSFER AMOUNT	TO FUND
110 GENERAL FUND	CULTURAL CORE (ONGOING)	250,000	185 SLCO ARTS AND CULTURE FUND
110 GENERAL FUND	GRANT PROGRAMS FUND	30,715,000	120 GRANT PROGRAMS FUND
110 GENERAL FUND	MILLCREEK REC CENTER MBA PMT	662,152	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
110 GENERAL FUND	PEOPLESOFT CONSULTING SME 534500_02	105,000	447 PEOPLESOFT IMPLEMENTATION FUND
110 GENERAL FUND	SENIOR CENTERS 2009 MBA DEBT SERVICE PMT - GF	2,074,847	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
<b>Total Transfers from Fund 110</b>		<b>\$33,806,999</b>	
115 GOVERNMENTAL IMMUNITY FUND	GEN FUND PROP TAX REFUNDS REIMB	100,000	110 GENERAL FUND
<b>Total Transfers from Fund 115</b>		<b>\$100,000</b>	
120 GRANT PROGRAMS FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	87,085	110 GENERAL FUND
120 GRANT PROGRAMS FUND	PEOPLESOFT CONSULTING SME 534500_02	29,000	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 120</b>		<b>\$116,085</b>	
180 RAMPTON SALT PALACE CONV CTR FUNI	PEOPLESOFT CONSULTING SME 534500_02	4,000	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 180</b>		<b>\$4,000</b>	
181 TRCC TOURISM REC CULTRL CONVEN FL	EQUESTRIAN MAINTENANCE 356000_04	14,339	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	EQUESTRIAN PARK CAPITAL PROJECTS	2,459,098	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	EQUESTRIAN PARK EQUIPMENT REPLACEMENT	77,250	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	EQUESTRIAN PARK SUBSIDY	1,212,885	186 EQUESTRIAN PARK FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	FACILITY RATES FACRATES	47,796	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	FARM FEST	70,000	110 GENERAL FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	FINE ARTS CAPITAL IMPROVEMENT	150,201	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	FINE ARTS EQUIPMENT REPLACEMENT	166,345	185 SLCO ARTS AND CULTURE FUND

# Fund Transfers Summary By Fund (Fall) FROM

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FROM FUND	TRANSFER DESCRIPTION	TRANSFER AMOUNT	TO FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	FINE ARTS SUBSIDY	4,204,526	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	GENERAL FUND PARKS & RECREATION	18,270,859	110 GENERAL FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	MID-VALLEY PERF ARTS 350000_08_09	355,688	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	PARKS-OPEN SPACE MAINTENANCE	403,142	110 GENERAL FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	PAYROLL TIME ALLOC 350000_04	54,581	185 SLCO ARTS AND CULTURE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	PEOPLESOFT CONSULTING SME 534500_02	3,000	447 PEOPLESOFT IMPLEMENTATION FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	PLANETARIUM CAPITAL PROJECTS	19,559	390 PLANETARIUM FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	PURCHASE OF OPEN SPACE	500,000	280 OPEN SPACE FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	SALT PALACE EQUIPMENT REPLACEMENT	463,500	180 RAMPTON SALT PALACE CONV CTR FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	SOUTH TOWNE EQUIPMENT REPLACEMENT	154,500	182 MT AMERICA EXPO CENTER FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	STR 2012 REFUNDING BOND	1,459,025	310 ZOOS ARTS AND PARKS FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	STR 2014 SALT PALACE PORTION	427,468	180 RAMPTON SALT PALACE CONV CTR FUND
181 TRCC TOURISM REC CULTRL CONVEN FL	TRCC TRANSFER FOR ARTS & CULTURE 350000_10	234,390	185 SLCO ARTS AND CULTURE FUND
<b>Total Transfers from Fund 181</b>		<b>\$30,748,152</b>	
185 SLCO ARTS AND CULTURE FUND	PEOPLESOFT CONSULTING SME 534500_02	2,500	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 185</b>		<b>\$2,500</b>	
250 FLOOD CONTROL FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	5,854	110 GENERAL FUND
250 FLOOD CONTROL FUND	PW ADMIN BLDG - 2009 MBA DEBT SERVICE PMT - FCON	48,891	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
<b>Total Transfers from Fund 250</b>		<b>\$54,745</b>	
290 VISITOR PROMOTION FUND	2012 REFUNDING BOND	1,074,376	180 RAMPTON SALT PALACE CONV CTR FUND
290 VISITOR PROMOTION FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	513,831	110 GENERAL FUND
290 VISITOR PROMOTION FUND	RECREATION OPERATIONS SUBSIDY	2,000,000	110 GENERAL FUND

# Fund Transfers Summary By Fund (Fall) FROM

2020 Mayor Proposed Budget

FROM FUND	TRANSFER DESCRIPTION	TRANSFER AMOUNT	TO FUND
290 VISITOR PROMOTION FUND	SALT PALACE CAPITAL PROJECTS	3,500,000	180 RAMPTON SALT PALACE CONV CTR FUND
290 VISITOR PROMOTION FUND	SALT PALACE SUBSIDY	2,136,000	180 RAMPTON SALT PALACE CONV CTR FUND
<b>Total Transfers from Fund 290</b>		<u>\$9,224,207</u>	
340 STATE TAX ADMINISTRATION LEVY FUN	PEOPLESOFT CONSULTING SME 534500_02	9,000	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 340</b>		<u>\$9,000</u>	
360 LIBRARY FUND	LIBRARY 2009 LBA DEBT SERVICE PAYMENT	2,993,949	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
360 LIBRARY FUND	PEOPLESOFT CONSULTING SME 534500_02	17,000	447 PEOPLESOFT IMPLEMENTATION FUND
360 LIBRARY FUND	2019 MBA BOND PROJECTS	2,090	412 BOND DEBT SVC-MUNIC BLDG AUTH FUND
<b>Total Transfers from Fund 360</b>		<u>\$3,013,039</u>	
370 HEALTH FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	31,460	110 GENERAL FUND
370 HEALTH FUND	NEW HOUSHLD HAZ WASTE FACILITY (554800_01)	625,000	479 PUBLIC HEALTH CENTER FUND
370 HEALTH FUND	PEOPLESOFT CONSULTING SME 534500_02	16,000	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 370</b>		<u>\$672,460</u>	
390 PLANETARIUM FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	4,334	110 GENERAL FUND
<b>Total Transfers from Fund 390</b>		<u>\$4,334</u>	
410 BOND DEBT SERVICE FUND	SALT PALACE DEBT SERVICE	3,000,000	180 RAMPTON SALT PALACE CONV CTR FUND
<b>Total Transfers from Fund 410</b>		<u>\$3,000,000</u>	
450 CAPITAL IMPROVEMENTS FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	3,963	110 GENERAL FUND

# Fund Transfers Summary By Fund (Fall) FROM

2020 Mayor Proposed Budget

FROM FUND	TRANSFER DESCRIPTION	TRANSFER AMOUNT	TO FUND
450 CAPITAL IMPROVEMENTS FUND	INFORMATION TECHNOLOGY	500,000	110 GENERAL FUND
<b>Total Transfers from Fund 450</b>		<b>\$503,963</b>	
620 FLEET MANAGEMENT FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	29,622	110 GENERAL FUND
620 FLEET MANAGEMENT FUND	PEOPLESFT CONSULTING SME 534500_02	4,500	447 PEOPLESFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 620</b>		<b>\$34,122</b>	
650 FACILITIES SERVICES FUND	ENERGY MANAGEMENT PROJECTS (ACCTG SCHED)	52,682	110 GENERAL FUND
650 FACILITIES SERVICES FUND	GOVERNMENT CENTER CAPITAL IMPROVEMENTS	622,805	450 CAPITAL IMPROVEMENTS FUND
650 FACILITIES SERVICES FUND	PEOPLESFT CONSULTING SME 534500_02	5,000	447 PEOPLESFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 650</b>		<b>\$680,487</b>	
680 EMPLOYEE SERVICE RESERVE FUND	PEOPLESFT CONSULTING SME 534500_02	7,000	447 PEOPLESFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 680</b>		<b>\$7,000</b>	
730 SOLID WASTE MANAGEMNT FACILITY FUND	PEOPLESFT CONSULTING SME 534500_02	3,000	447 PEOPLESFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 730</b>		<b>\$3,000</b>	



# Fund Transfers Summary By Fund (Fall) FROM

2020 Mayor Proposed Budget

<b>FROM FUND</b>	<b>TRANSFER DESCRIPTION</b>	<b>TRANSFER AMOUNT</b>	<b>TO FUND</b>
735 PUBLIC WORKS AND OTHER SERVICES F	PEOPLESOFT CONSULTING SME 534500_02	15,000	447 PEOPLESOFT IMPLEMENTATION FUND
<b>Total Transfers from Fund 735</b>		<u>\$15,000</u>	
<b>TOTAL TRANSFERS FOR ALL FUNDS</b>		<u><u>\$81,999,093</u></u>	

# Salt Lake County

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>110 GENERAL FUND</b>								
10200000 MAYOR ADMINISTRATION	1,790,562	4,895,411	5,490,829	6,457,152	6,964,467	7,182,258	217,791	3.13%
10210000 MAYOR OPERATIONS (HIST)	2,620,676	0	0	0	0	0	0	
10220000 MAYOR FINANCIAL ADMINISTRATION	4,058,495	4,094,766	4,215,393	4,629,326	5,437,213	5,553,926	116,713	2.15%
10230000 CRIMINAL JUSTICE ADVISORY COUNCIL	0	0	286,590	360,087	1,357,596	1,297,488	(60,108)	-4.43%
10250000 RGNL TRANS HOUSING AND ECON DEV	12,027,900	15,571,639	13,902,594	12,245,473	15,656,080	16,095,638	439,558	2.81%
10990000 MAYOR MANAGED CAPITAL PROJECTS	239,827	182,269	121,248	54,469	1,222,513	1,222,513	0	0.00%
23500000 EXTENSION SERVICE	734,253	744,432	717,402	785,130	914,799	922,799	8,000	0.87%
24000000 CRIMINAL JUSTICE SERVICES	10,613,699	11,666,274	11,195,986	12,465,110	14,250,017	19,004,915	4,754,898	33.37%
29000000 INDIGENT LEGAL SERVICES	17,431,914	19,039,874	19,978,295	21,073,432	21,490,708	22,502,017	1,011,309	4.71%
31020000 REAL ESTATE	0	0	358,667	8,036,669	665,750	445,541	(220,209)	-33.08%
36200000 MILLCREEK CANYON	501,969	571,210	567,695	587,270	700,000	1,000,000	300,000	42.86%
36300000 PARKS	13,683,504	13,986,427	15,527,853	14,609,917	16,520,220	16,478,424	(41,796)	-0.25%
36400000 RECREATION	33,093,247	33,277,539	33,331,015	36,189,409	38,256,620	41,264,037	3,007,417	7.86%
43500000 EMERGENCY MANAGEMENT	1,907,936	2,032,128	2,546,878	5,815,991	5,877,406	6,207,005	329,599	5.61%
43600000 ADDRESSING	0	0	521,968	528,475	655,216	574,994	(80,222)	-12.24%
50030000 GENERAL FUND-STATUTORY AND GENL	7,866,145	8,190,989	8,754,745	3,726,775	5,116,107	6,150,091	1,033,984	20.21%
60500000 INFORMATION SVCS	15,284,016	18,918,922	17,273,632	20,095,279	21,801,663	23,707,825	1,906,162	8.74%
60509900 INFORMATION SVCS CAPITAL PROJ	532,626	559,673	1,294,814	556,972	642,352	1,077,899	435,547	67.81%
61000000 CONTRACTS AND PROCUREMENT	1,018,026	1,088,148	1,076,339	1,174,700	1,254,852	1,256,588	1,736	0.14%
61500000 HUMAN RESOURCES	3,230,026	3,139,821	3,169,336	3,061,642	3,634,525	3,862,843	228,318	6.28%
63100000 FACILITIES MANAGEMENT	630,617	769,224	361,670	668,004	743,249	749,638	6,389	0.86%
63109900 FACILITIES MANAGEMENT CAPITAL PROJ	0	0	0	0	0	1,038,612	1,038,612	
64000000 RECORDS MANAGEMENT AND ARCHIVES	0	0	454,816	477,428	545,915	577,146	31,231	5.72%
70100000 COUNCIL	2,396,795	2,475,594	2,470,496	2,650,483	2,980,885	3,028,145	47,260	1.59%
76000000 AUDITOR	1,720,544	1,626,483	1,645,595	1,709,136	2,070,651	2,107,854	37,203	1.80%
79000000 CLERK	1,618,440	1,662,556	1,682,145	1,748,348	1,930,399	1,902,249	(28,150)	-1.46%

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>110 GENERAL FUND</b>								
79010000 CLERK - ELECTIONS	3,548,781	5,311,376	3,947,535	4,555,686	5,276,006	9,783,281	4,507,275	85.43%
82000000 DISTRICT ATTORNEY	29,077,919	31,505,484	33,379,865	37,719,750	40,260,766	43,267,138	3,006,372	7.47%
88000000 RECORDER	3,193,117	3,304,317	3,721,269	3,206,675	2,680,228	2,711,500	31,272	1.17%
88009900 RECORDER CAPITAL PROJECTS	0	0	0	0	0	200,000	200,000	
91200000 COUNTY JAIL	73,755,663	75,603,048	83,618,731	91,881,755	108,250,292	110,107,698	1,857,406	1.72%
91250000 SHERIFF PUBLIC SAFETY BUREAU	14,451,204	11,054,558	11,469,573	12,311,723	12,970,250	13,585,059	614,810	4.74%
91300000 SHERIFF CW INVEST/SUPPORT SVCS	12,977,033	17,494,231	17,824,196	17,340,984	18,198,753	18,023,763	(174,990)	-0.96%
94000000 SURVEYOR	2,412,904	2,307,215	2,442,923	2,349,644	2,784,703	2,835,780	51,077	1.83%
<b>Total 110 GENERAL FUND</b>	<b>272,417,837</b>	<b>291,073,608</b>	<b>303,350,093</b>	<b>329,072,894</b>	<b>361,110,201</b>	<b>385,724,664</b>	<b>24,614,463</b>	<b>6.82%</b>
<b>115 GOVERNMENTAL IMMUNITY FUND</b>								
82100000 GOVERNMENTAL IMMUNITY	1,788,904	1,594,030	1,669,067	1,378,066	3,341,688	3,341,688	0	0.00%
<b>Total 115 GOVERNMENTAL IMMUNITY FUND</b>	<b>1,788,904</b>	<b>1,594,030</b>	<b>1,669,067</b>	<b>1,378,066</b>	<b>3,341,688</b>	<b>3,341,688</b>	<b>0</b>	<b>0.00%</b>
<b>120 GRANT PROGRAMS FUND</b>								
21000000 YOUTH SERVICES DIVISION	11,191,234	12,278,350	12,114,309	12,777,915	15,157,633	16,934,130	1,776,497	11.72%
22500000 BEHAVIORAL HEALTH SERVICES PRGM	104,367,616	105,055,999	112,489,452	112,230,171	117,158,648	117,233,382	74,734	0.06%
23000000 AGING AND ADULT SERVICES	19,124,712	18,928,767	18,681,731	20,053,525	21,864,427	22,078,434	214,007	0.98%
50250000 GRANT FUND STATUTORY AND GENERAL	0	50,000	51,081	25,630	322,821	322,821	0	0.00%
<b>Total 120 GRANT PROGRAMS FUND</b>	<b>134,683,562</b>	<b>136,313,116</b>	<b>143,336,573</b>	<b>145,087,241</b>	<b>154,503,529</b>	<b>156,568,767</b>	<b>2,065,238</b>	<b>1.34%</b>
<b>125 ECON DEV AND COMMUNITY RESOURCES FUND</b>								
10270000 REVOLVING LOAN PROGRAMS	119,588	262,086	701,793	737,778	2,309,572	2,309,572	0	0.00%
10280000 RDA PROPERTY TAX	17,107,559	16,866,234	17,420,959	15,645,726	20,583,878	26,577,503	5,993,625	29.12%
10290000 EPA BROWNFIELD REVOLV LOANS	0	0	918	198,358	475,000	690,140	215,140	45.29%
<b>Total 125 ECON DEV AND COMMUNITY RESO</b>	<b>17,227,147</b>	<b>17,128,320</b>	<b>18,123,669</b>	<b>16,581,862</b>	<b>23,368,450</b>	<b>29,577,215</b>	<b>6,208,765</b>	<b>26.57%</b>
<b>130 TRANSPORTATION PRESERVATION FUND</b>								
10300000 TRANSPORTATION PRESERVATION DS	3,035,475	3,041,775	3,217,544	2,885,485	2,942,150	2,943,865	1,715	0.06%

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>130 TRANSPORTATION PRESERVATION FUND</b>								
10310000 REGIONAL TRANSPORTATION PROJECT	549,468	223,499	462,509	2,081,012	1,400,000	0	(1,400,000)	-100.00%
10320000 TRANSPORTATION PASS THRU	172,666,147	180,160,166	192,021,377	205,412,604	263,819,083	301,469,530	37,650,447	14.27%
10330000 CORRIDOR PRESERVATION	1,577,142	3,231,032	1,035,742	2,179,199	3,677,141	3,677,141	0	0.00%
10340000 HB420 2015 TRANSPORTATION PRGM	6,200,000	8,370,219	6,061,322	19,730,885	511,019	0	(511,019)	-100.00%
10360000 STATE GO BOND PASS-THRU	0	0	0	34,699,895	7,227,000	1,200,000	(6,027,000)	-83.40%
10370000 SB128 PARKING STRUCTURES	0	0	0	0	2,441,630	2,472,000	30,370	1.24%
10380000 REGIONAL TRANSPORTATION CHOICES	0	0	0	0	51,700,000	25,094,200	(26,605,800)	-51.46%
<b>Total 130 TRANSPORTATION PRESERVATION</b>	<b>184,028,232</b>	<b>195,026,691</b>	<b>202,798,495</b>	<b>266,989,080</b>	<b>333,718,023</b>	<b>336,856,736</b>	<b>3,138,713</b>	<b>0.94%</b>
<b>180 RAMPTON SALT PALACE CONV CTR FUND</b>								
35500000 SALT PALACE CONV CTR OPS (SPCC)	16,366,402	23,639,952	17,795,645	23,314,776	18,486,966	19,897,841	1,410,875	7.63%
35509900 SPCC RESERVE CAPITAL PROJECTS	1,523,093	1,940,274	1,963,047	2,991,260	11,381,417	13,959,795	2,578,378	22.65%
<b>Total 180 RAMPTON SALT PALACE CONV CTR</b>	<b>17,889,495</b>	<b>25,580,226</b>	<b>19,758,692</b>	<b>26,306,037</b>	<b>29,868,383</b>	<b>33,857,636</b>	<b>3,989,253</b>	<b>13.36%</b>
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>								
10700000 TRCC-TOURISM REC CULTRL CONVEN	4,054,967	5,594,036	8,917,287	7,633,468	10,377,475	13,370,962	2,993,487	28.85%
10709900 PARKS AND REC CAPITAL IMPROVEMENT	3,864,737	4,625,389	4,438,583	4,182,210	12,737,830	16,976,200	4,238,370	33.27%
36309900 PARKS EQUIPMENT REPLACE	360,335	592,515	346,436	349,278	385,000	438,574	53,574	13.92%
36409900 REC EQUIPMENT REPLACEMENT	740,685	719,834	671,539	700,331	896,130	1,354,806	458,676	51.18%
<b>Total 181 TRCC TOURISM REC CULTRL CONV</b>	<b>9,020,724</b>	<b>11,531,774</b>	<b>14,373,846</b>	<b>12,865,286</b>	<b>24,396,435</b>	<b>32,140,542</b>	<b>7,744,107</b>	<b>31.74%</b>
<b>182 MT AMERICA EXPO CENTER FUND</b>								
35520000 MT AMERICA EXPO CENTER OPS	3,913,953	4,172,607	4,363,158	4,780,712	4,560,642	4,656,280	95,638	2.10%
35529900 MT AMERICA EXPO CENTER CAP PROJEC	649,783	296,913	397,867	340,923	659,302	474,865	(184,437)	-27.97%
<b>Total 182 MT AMERICA EXPO CENTER FUND</b>	<b>4,563,736</b>	<b>4,469,520</b>	<b>4,761,025</b>	<b>5,121,635</b>	<b>5,219,944</b>	<b>5,131,145</b>	<b>(88,799)</b>	<b>-1.70%</b>
<b>185 SLCO ARTS AND CULTURE FUND</b>								
35000000 SLCO ARTS AND CULTURE	5,883,985	8,160,619	6,670,756	7,230,628	7,846,650	8,306,615	459,965	5.86%

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>185 SLCO ARTS AND CULTURE FUND</b>								
35009900 SLCO ARTS AND CULTURE CAPITAL PROJ	3,342,310	1,599,407	949,728	592,186	2,283,185	1,458,578	(824,607)	-36.12%
<b>Total 185 SLCO ARTS AND CULTURE FUND</b>	<b>9,226,295</b>	<b>9,760,026</b>	<b>7,620,484</b>	<b>7,822,814</b>	<b>10,129,835</b>	<b>9,765,193</b>	<b>(364,642)</b>	<b>-3.60%</b>
<b>186 EQUESTRIAN PARK FUND</b>								
35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI	1,893,903	1,972,222	1,835,702	1,837,111	1,997,835	2,048,354	50,519	2.53%
35609900 EPEC CAPITAL PROJECTS	672	118,189	182,699	327,288	603,165	2,871,252	2,268,087	376.03%
<b>Total 186 EQUESTRIAN PARK FUND</b>	<b>1,894,575</b>	<b>2,090,411</b>	<b>2,018,401</b>	<b>2,164,399</b>	<b>2,601,000</b>	<b>4,919,606</b>	<b>2,318,606</b>	<b>89.14%</b>
<b>232 GOV IMMUNITY-UNINCORP FUND</b>								
50220000 GOV IMMUNITY UNINCORP	137,201	377,767	2,074,721	121,203	178,615	178,615	0	0.00%
<b>Total 232 GOV IMMUNITY-UNINCORP FUND</b>	<b>137,201</b>	<b>377,767</b>	<b>2,074,721</b>	<b>121,203</b>	<b>178,615</b>	<b>178,615</b>	<b>0</b>	<b>0.00%</b>
<b>235 UNINCORP MUNICIPAL SERVICES FUND</b>								
50230000 UNINCOR MUN SVCS STATUTORY AND GE	0	24,651,430	0	0	6,975,077	10,245,077	3,270,000	46.88%
85000000 JUSTICE COURTS	0	1,484,268	0	0	0	0	0	
91150000 SHERIFF LAW ENFORCEMENT	0	51,540	0	0	0	0	0	
<b>Total 235 UNINCORP MUNICIPAL SERVICES F</b>	<b>0</b>	<b>26,187,238</b>	<b>0</b>	<b>0</b>	<b>6,975,077</b>	<b>10,245,077</b>	<b>3,270,000</b>	<b>46.88%</b>
<b>250 FLOOD CONTROL FUND</b>								
46000000 FLOOD CONTROL ENGINEERING	4,559,140	4,864,760	5,207,039	4,902,198	6,083,451	6,014,847	(68,604)	-1.13%
46100000 FLOOD CONTROL PROJECTS	1,390,253	3,811,963	2,666,843	2,466,454	4,102,953	3,449,202	(653,751)	-15.93%
<b>Total 250 FLOOD CONTROL FUND</b>	<b>5,949,392</b>	<b>8,676,723</b>	<b>7,873,882</b>	<b>7,368,652</b>	<b>10,186,404</b>	<b>9,464,049</b>	<b>(722,355)</b>	<b>-7.09%</b>
<b>270 CLASS B &amp; COLLECTOR ROAD FUND</b>								
44550000 CLASS B ROADS PROJECTS (HIST)	1,584,970	634,795	320,199	0	0	0	0	
44560000 CLASS B ROADS MAINTENANCE (HIST)	5,707,387	5,305,644	0	0	0	0	0	
<b>Total 270 CLASS B &amp; COLLECTOR ROAD FUI</b>	<b>7,292,357</b>	<b>5,940,439</b>	<b>320,199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>280 OPEN SPACE FUND</b>								

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>280 OPEN SPACE FUND</b>								
10800000 OPEN SPACE	314,255	475,114	738,893	154,018	683,433	684,217	784	0.11%
<b>Total 280 OPEN SPACE FUND</b>	<b>314,255</b>	<b>475,114</b>	<b>738,893</b>	<b>154,018</b>	<b>683,433</b>	<b>684,217</b>	<b>784</b>	<b>0.11%</b>
<b>290 VISITOR PROMOTION FUND</b>								
36000000 VISITOR PROMOTION CONTRACT	8,656,248	10,051,240	9,848,116	10,247,773	11,946,342	12,264,301	317,959	2.66%
36010000 VISITOR PROMOTION CNTY EXP	3,195,566	3,540,151	3,833,247	4,408,127	5,775,502	5,521,503	(253,999)	-4.40%
<b>Total 290 VISITOR PROMOTION FUND</b>	<b>11,851,814</b>	<b>13,591,392</b>	<b>13,681,363</b>	<b>14,655,900</b>	<b>17,721,844</b>	<b>17,785,804</b>	<b>63,960</b>	<b>0.36%</b>
<b>310 ZOOS ARTS AND PARKS FUND</b>								
35910000 ZAP TIER I	10,298,488	10,739,078	10,556,120	11,311,626	12,896,356	13,293,382	397,026	3.08%
35920000 ZAP TIER II	1,854,323	1,984,450	1,982,900	2,211,235	2,579,273	2,658,678	79,405	3.08%
35930000 ZAP ZOOLOGICAL	2,551,290	2,664,170	3,753,289	4,021,914	4,585,374	4,726,539	141,165	3.08%
35940000 ZAP ADMINISTRATION	687,957	746,749	702,853	780,193	457,781	461,676	3,895	0.85%
35950000 ZAP BOND DEBT SERVICE	1,469,633	1,461,200	1,462,200	1,461,600	1,465,625	1,459,125	(6,500)	-0.44%
<b>Total 310 ZOOS ARTS AND PARKS FUND</b>	<b>16,861,691</b>	<b>17,595,647</b>	<b>18,457,362</b>	<b>19,786,569</b>	<b>21,984,409</b>	<b>22,599,400</b>	<b>614,991</b>	<b>2.80%</b>
<b>320 HOUSING PROGRAMS FUND</b>								
10260000 HOUSING PROGRAMS	0	4,950	402	0	1,825,632	1,825,632	0	0.00%
<b>Total 320 HOUSING PROGRAMS FUND</b>	<b>0</b>	<b>4,950</b>	<b>402</b>	<b>0</b>	<b>1,825,632</b>	<b>1,825,632</b>	<b>0</b>	<b>0.00%</b>
<b>340 STATE TAX ADMINISTRATION LEVY FUND</b>								
70110000 COUNCIL-TAX ADMINISTRATION	999,795	1,164,580	1,262,225	1,413,896	1,513,823	1,518,746	4,923	0.33%
73000000 ASSESSOR	13,067,448	12,900,257	13,456,465	13,517,730	15,210,339	15,337,270	126,931	0.83%
73009900 TAX ADMINISTRATION CAPITAL PROJECTS	1,451,136	814,827	1,553,968	593,486	293,542	400,000	106,458	36.27%
76010000 AUDITOR-TAX ADMINISTRATION	1,403,195	1,457,375	1,574,756	1,938,976	1,916,974	1,955,832	38,858	2.03%
76100000 STAT AND GENL-TAX ADMINISTRATION	1,233,543	1,490,491	1,128,518	1,245,538	1,939,549	1,931,568	(7,981)	-0.41%
82010000 DISTRICT ATTORNEY-TAX ADMIN	703,743	667,981	659,650	592,206	626,109	278,552	(347,557)	-55.51%
88510000 RECORDER-TAX ADMINISTRATION	2,752,752	2,691,061	2,734,107	2,739,388	3,290,714	3,823,332	532,618	16.19%
94010000 SURVEYOR TAX ADMINISTRATION	506,021	495,553	494,214	504,010	636,535	623,836	(12,699)	-2.00%

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	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>340 STATE TAX ADMINISTRATION LEVY FUND</b>								
97000000 TREASURER-TAX ADMINISTRATION	3,909,229	4,010,659	4,630,087	4,543,104	4,900,913	4,784,162	(116,751)	-2.38%
<b>Total 340 STATE TAX ADMINISTRATION LEVY</b>	<b>26,026,863</b>	<b>25,692,785</b>	<b>27,493,990</b>	<b>27,088,336</b>	<b>30,328,498</b>	<b>30,653,298</b>	<b>324,800</b>	<b>1.07%</b>
<b>350 REDEVELOPMENT AGENCY OF SL CO FUND</b>								
10160000 REDEVELOPMENT AGENCY OF SL CO	2,295,661	277,967	220,690	353,317	1,095,608	1,077,592	(18,016)	-1.64%
<b>Total 350 REDEVELOPMENT AGENCY OF SL (</b>	<b>2,295,661</b>	<b>277,967</b>	<b>220,690</b>	<b>353,317</b>	<b>1,095,608</b>	<b>1,077,592</b>	<b>(18,016)</b>	<b>-1.64%</b>
<b>360 LIBRARY FUND</b>								
25000000 LIBRARY	37,082,796	43,614,047	38,307,421	40,953,016	42,985,330	45,586,408	2,601,078	6.05%
25009900 LIBRARY CAPITAL PROJECTS	638,377	1,536,003	3,466,378	1,126,371	1,022,062	377,983	(644,079)	-63.02%
<b>Total 360 LIBRARY FUND</b>	<b>37,721,172</b>	<b>45,150,050</b>	<b>41,773,799</b>	<b>42,079,387</b>	<b>44,007,392</b>	<b>45,964,391</b>	<b>1,956,999</b>	<b>4.45%</b>
<b>370 HEALTH FUND</b>								
21500000 HEALTH	34,960,208	37,723,466	39,789,608	42,872,862	46,879,617	47,727,369	847,752	1.81%
21509900 HEALTH CAPITAL PROJECTS	214,550	95,624	583,440	17,366	0	0	0	
<b>Total 370 HEALTH FUND</b>	<b>35,174,757</b>	<b>37,819,090</b>	<b>40,373,048</b>	<b>42,890,227</b>	<b>46,879,617</b>	<b>47,727,369</b>	<b>847,752</b>	<b>1.81%</b>
<b>390 PLANETARIUM FUND</b>								
35100000 CLARK PLANETARIUM	6,431,872	6,435,159	6,715,936	5,889,013	6,569,879	6,692,621	122,742	1.87%
35109900 CLARK PLANETARIUM CAPITAL PROJECT	1,084,103	2,886,835	465,829	568,224	624,324	403,688	(220,636)	-35.34%
<b>Total 390 PLANETARIUM FUND</b>	<b>7,515,974</b>	<b>9,321,994</b>	<b>7,181,764</b>	<b>6,457,238</b>	<b>7,194,203</b>	<b>7,096,309</b>	<b>(97,894)</b>	<b>-1.36%</b>
<b>410 BOND DEBT SERVICE FUND</b>								
51500000 BOND DEBT SERVICE	38,053,040	30,653,711	32,566,324	31,015,643	28,654,746	26,513,476	(2,141,270)	-7.47%
<b>Total 410 BOND DEBT SERVICE FUND</b>	<b>38,053,040</b>	<b>30,653,711</b>	<b>32,566,324</b>	<b>31,015,643</b>	<b>28,654,746</b>	<b>26,513,476</b>	<b>(2,141,270)</b>	<b>-7.47%</b>
<b>411 BOND DEBT SVC-MILLCREEK SID FUND</b>								
51510000 BOND DEBT SVC-MILLCREEK SID	478,908	170,696	12,812	4,445	7,000	7,000	0	0.00%
<b>Total 411 BOND DEBT SVC-MILLCREEK SID F</b>	<b>478,908</b>	<b>170,696</b>	<b>12,812</b>	<b>4,445</b>	<b>7,000</b>	<b>7,000</b>	<b>0</b>	<b>0.00%</b>

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<b>412 BOND DEBT SVC-MUNIC BLDG AUTH FUND</b>								
51520000 BOND DEBT SVC-MUNIC BLDG AUTH	7,188,531	7,187,131	6,940,816	7,079,711	7,117,248	7,718,438	601,190	8.45%
<b>Total 412 BOND DEBT SVC-MUNIC BLDG AUT</b>	<b>7,188,531</b>	<b>7,187,131</b>	<b>6,940,816</b>	<b>7,079,711</b>	<b>7,117,248</b>	<b>7,718,438</b>	<b>601,190</b>	<b>8.45%</b>
<b>413 BOND DEBT SVC-STATE TRANSPORTATION FUNI</b>								
51530000 BOND DEBT SVC-STATE TRANSPORTA	3,738,093	7,761,893	8,021,643	8,409,543	8,599,394	8,957,000	357,606	4.16%
<b>Total 413 BOND DEBT SVC-STATE TRANSPOF</b>	<b>3,738,093</b>	<b>7,761,893</b>	<b>8,021,643</b>	<b>8,409,543</b>	<b>8,599,394</b>	<b>8,957,000</b>	<b>357,606</b>	<b>4.16%</b>
<b>414 BOND DEBT SVC- 2014 SALES TAX REV BOND FL</b>								
51540000 BOND DEBT SVC-SALES TAX REV (STR) B	709,897	2,108,306	2,051,969	1,630,933	45,200	45,200	0	0.00%
<b>Total 414 BOND DEBT SVC- 2014 SALES TAX</b>	<b>709,897</b>	<b>2,108,306</b>	<b>2,051,969</b>	<b>1,630,933</b>	<b>45,200</b>	<b>45,200</b>	<b>0</b>	<b>0.00%</b>
<b>425 STATE TRANSPORTATION BOND PROJECTS FUN</b>								
50350000 STATE TRANSPORTATION BOND PROJ (HI	5,956,660	0	0	0	0	0	0	
<b>Total 425 STATE TRANSPORTATION BOND PR</b>	<b>5,956,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>426 EXCISE TAX ROAD REV BOND PROJECTS FUND</b>								
50360000 EXCISE TAX ROAD PROJECTS CITIES (HIS	5,650,000	22,530,000	0	0	0	0	0	
50370000 EXCISE TAX ROAD PROJECTS UNINCORP	1,339,896	3,572,087	6,191,560	0	0	0	0	
<b>Total 426 EXCISE TAX ROAD REV BOND PRO.</b>	<b>6,989,896</b>	<b>26,102,087</b>	<b>6,191,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>430 RECREATION BOND PROJECTS FUND</b>								
55180000 PARLEYS CREEK TRAIL (HIST)	513,518	28,515	0	0	0	0	0	
55370000 PARK AND FACILITIES MAINTENANCE (HIS	0	23,748	0	0	0	0	0	
<b>Total 430 RECREATION BOND PROJECTS FUI</b>	<b>513,518</b>	<b>52,263</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>431 PARK BOND PROJECTS FUND</b>								
55410000 LODESTONE REGIONAL PARK	674,696	360,643	787,508	1,432,691	49,735	89,466	39,731	79.89%
55420000 SOUTHWEST REGIONAL PARK	909,131	756,847	140,197	956,662	139,032	0	(139,032)	-100.00%
55430000 WHEADON FARM PARK	851,100	42,443	0	25,476	0	0	0	
55450000 JORDON RIVER TRAIL - PARK	5,807,889	1,952,874	760,537	465,827	330,912	0	(330,912)	-100.00%



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<b>431 PARK BOND PROJECTS FUND</b>								
55460000 PARLEYS TRAIL - PARK	508,661	6,236,644	2,321,491	353,418	149,419	0	(149,419)	-100.00%
<b>Total 431 PARK BOND PROJECTS FUND</b>	<b>8,751,477</b>	<b>9,349,452</b>	<b>4,009,733</b>	<b>3,234,074</b>	<b>669,098</b>	<b>89,466</b>	<b>(579,632)</b>	<b>-86.63%</b>
<b>435 TRACY AVIARY FUND</b>								
50800000 TRACY AVIARY FACILITIES CONSTR (HIST)	0	3,994	0	0	0	0	0	
<b>Total 435 TRACY AVIARY FUND</b>	<b>0</b>	<b>3,994</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>445 DIST ATTORNEY FAC CONSTRUCTION FUND</b>								
50450000 DOWNTOWN DA FACILITY CONSTR	4,154,700	10,195,171	38,600,724	1,973,515	2,174,167	1,975,457	(198,710)	-9.14%
<b>Total 445 DIST ATTORNEY FAC CONSTRUCTI</b>	<b>4,154,700</b>	<b>10,195,171</b>	<b>38,600,724</b>	<b>1,973,515</b>	<b>2,174,167</b>	<b>1,975,457</b>	<b>(198,710)</b>	<b>-9.14%</b>
<b>447 PEOPLESOFT IMPLEMENTATION FUND</b>								
53450000 FINANCIAL SYSTEM PROJECT	505,736	16,469	5,435	78,134	90,372	262,253	171,881	190.19%
<b>Total 447 PEOPLESOFT IMPLEMENTATION FL</b>	<b>505,736</b>	<b>16,469</b>	<b>5,435</b>	<b>78,134</b>	<b>90,372</b>	<b>262,253</b>	<b>171,881</b>	<b>190.19%</b>
<b>448 VUE WORKS WORK ORDER PROJECT</b>								
53510000 VUE WORKS WORK ORDER PROJECT	0	370,159	235,660	142,000	0	0	0	
<b>Total 448 VUE WORKS WORK ORDER PROJE</b>	<b>0</b>	<b>370,159</b>	<b>235,660</b>	<b>142,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>450 CAPITAL IMPROVEMENTS FUND</b>								
50500000 CAPITAL IMPROVEMENTS	7,610,550	6,163,224	4,962,831	7,896,613	10,057,233	15,943,461	5,886,228	58.53%
<b>Total 450 CAPITAL IMPROVEMENTS FUND</b>	<b>7,610,550</b>	<b>6,163,224</b>	<b>4,962,831</b>	<b>7,896,613</b>	<b>10,057,233</b>	<b>15,943,461</b>	<b>5,886,228</b>	<b>58.53%</b>
<b>478 FLEET BUILDING FUND</b>								
52600000 FLEET BUILDING	359,881	5,000	972	0	0	0	0	
<b>Total 478 FLEET BUILDING FUND</b>	<b>359,881</b>	<b>5,000</b>	<b>972</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>479 PUBLIC HEALTH CENTER FUND</b>								
52610000 PUBLIC HEALTH CENTER	4,936,737	1,489,319	3,342,660	1,347,185	808,244	755,821	(52,423)	-6.49%

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<b>479 PUBLIC HEALTH CENTER FUND</b>								
55480000 HHW BUILDING PROJECT	0	0	0	0	4,174,601	4,799,601	625,000	14.97%
<b>Total 479 PUBLIC HEALTH CENTER FUND</b>	<b>4,936,737</b>	<b>1,489,319</b>	<b>3,342,660</b>	<b>1,347,185</b>	<b>4,982,845</b>	<b>5,555,422</b>	<b>572,577</b>	<b>11.49%</b>
<b>480 MIDVALE SENIOR CENTER FUND</b>								
52620000 MIDVALE SENIOR CENTER (HIST)	246,153	19,481	0	0	0	0	0	
<b>Total 480 MIDVALE SENIOR CENTER FUND</b>	<b>246,153</b>	<b>19,481</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>481 PARKS AND PW OP CENTER FUND</b>								
52630000 PARKS OPERATIONS CENTER	43,534	689,009	0	0	0	0	0	
<b>Total 481 PARKS AND PW OP CENTER FUND</b>	<b>43,534</b>	<b>689,009</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>482 CAPITAL THEATRE FUND</b>								
53200000 CAP THEATRE CAPITAL PROJECTS	179,255	20,139	29,793	5,386,191	1,807,610	5,939,142	4,131,532	228.56%
<b>Total 482 CAPITAL THEATRE FUND</b>	<b>179,255</b>	<b>20,139</b>	<b>29,793</b>	<b>5,386,191</b>	<b>1,807,610</b>	<b>5,939,142</b>	<b>4,131,532</b>	<b>228.56%</b>
<b>483 TRCC BOND PROJECTS FUND</b>								
52630000 PARKS OPERATIONS CENTER	0	0	5,682,565	2,926,886	249,330	0	(249,330)	-100.00%
52640000 TRCC RELATED CAP MAINT PROJECTS	0	0	6,728,788	415,075	1,610,783	1,294,800	(315,983)	-19.62%
52650000 MID-VALLEY REGIONAL CULTURAL CENTE	0	0	3,073,920	759,432	41,852,947	2,796,891	(39,056,056)	-93.32%
<b>Total 483 TRCC BOND PROJECTS FUND</b>	<b>0</b>	<b>0</b>	<b>15,485,273</b>	<b>4,101,393</b>	<b>43,713,060</b>	<b>4,091,691</b>	<b>(39,621,369)</b>	<b>-90.64%</b>
<b>484 PARKS AND RECREATION GO BOND FUND</b>								
55470000 PARKS AND RECREATION GO BOND PROJ	0	0	28,384,411	17,818,911	53,961,973	40,912,515	(13,049,458)	-24.18%
<b>Total 484 PARKS AND RECREATION GO BONI</b>	<b>0</b>	<b>0</b>	<b>28,384,411</b>	<b>17,818,911</b>	<b>53,961,973</b>	<b>40,912,515</b>	<b>(13,049,458)</b>	<b>-24.18%</b>
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>								
52660000 KEARNS BRANCH	0	0	0	1,186,813	12,453,225	1,100,000	(11,353,225)	-91.17%
52670000 OPERATIONS CENTER	0	0	0	6,072,010	980,365	270,378	(709,987)	-72.42%
52680000 GRANITE BRANCH	0	0	0	606,013	16,924,680	16,891,413	(33,267)	-0.20%
52690000 DAYBREAK BRANCH	0	0	0	1,270,652	14,479,445	3,641,634	(10,837,811)	-74.85%

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<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>								
52700000 WEST VALLEY CITY BRANCH	0	0	0	0	6,000,000	6,000,000	0	0.00%
52710000 HERRIMAN BRANCH	0	0	0	0	11,306,588	11,306,588	0	0.00%
52720000 HOLLADAY BRANCH	0	0	0	0	3,261,399	393,067	(2,868,332)	-87.95%
<b>Total 485 LIBRARY 2019 MBA BOND PROJEC</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,135,489</b>	<b>65,405,702</b>	<b>39,603,080</b>	<b>(25,802,622)</b>	<b>-39.45%</b>
<b>486 STR 2019 BOND PROJECTS</b>								
55490000 HOMELESS SHELTER PROJECTS	0	0	0	0	0	10,146,357	10,146,357	
<b>Total 486 STR 2019 BOND PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,146,357</b>	<b>10,146,357</b>	
<b>620 FLEET MANAGEMENT FUND</b>								
68000000 FLEET MANAGEMENT	18,332,240	16,782,111	17,042,615	17,799,006	21,424,990	20,341,947	(1,083,043)	-5.06%
68009900 FLEET MANAGED CAPITAL PROJECTS	0	0	0	0	2,620,685	2,620,685	0	0.00%
<b>Total 620 FLEET MANAGEMENT FUND</b>	<b>18,332,240</b>	<b>16,782,111</b>	<b>17,042,615</b>	<b>17,799,006</b>	<b>24,045,675</b>	<b>22,962,632</b>	<b>(1,083,043)</b>	<b>-4.50%</b>
<b>650 FACILITIES SERVICES FUND</b>								
62000000 PRINTING (HIST)	368,826	323,214	282,772	0	0	0	0	
63000000 FACILITIES SERVICES	8,760,381	8,405,499	8,127,397	8,994,880	11,307,518	11,727,038	419,520	3.71%
63500000 TELECOMMUNICATIONS	3,846,333	3,920,511	3,800,928	3,684,394	4,483,147	4,461,752	(21,395)	-0.48%
69000000 GOVERNMENT CENTER OPERATIONS	4,081,424	3,876,560	3,979,185	3,305,370	4,471,467	4,163,477	(307,990)	-6.89%
<b>Total 650 FACILITIES SERVICES FUND</b>	<b>17,056,964</b>	<b>16,525,784</b>	<b>16,190,282</b>	<b>15,984,644</b>	<b>20,262,132</b>	<b>20,352,267</b>	<b>90,135</b>	<b>0.44%</b>
<b>680 EMPLOYEE SERVICE RESERVE FUND</b>								
53000000 EMP SERV RES-HEALTH BENEFITS	38,410,747	41,319,190	42,787,763	40,443,138	49,446,333	49,144,851	(301,482)	-0.61%
53020000 EMP SERV RES-OTHER BENEFITS	908,060	1,311,503	1,175,549	1,907,197	2,431,764	2,431,764	0	0.00%
53040000 EMP SERV RES-WELLNESS PROGRAM	708,130	860,489	832,816	422,237	557,136	523,016	(34,120)	-6.12%
53050000 EMP SERV RES-FITNESS CENTER	191,194	180,099	174,025	134,458	205,096	202,228	(2,868)	-1.40%
53060000 EMP SERV RES-WORKERS COMP	1,628,870	2,496,180	1,502,690	1,578,118	2,314,790	2,314,790	0	0.00%
<b>Total 680 EMPLOYEE SERVICE RESERVE FUN</b>	<b>41,847,000</b>	<b>46,167,462</b>	<b>46,472,844</b>	<b>44,485,148</b>	<b>54,955,119</b>	<b>54,616,649</b>	<b>(338,470)</b>	<b>-0.62%</b>

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<b>710 GOLF COURSES FUND</b>								
38200000 GOLF COURSES	6,828,762	7,319,550	7,509,801	7,590,486	8,545,099	8,614,947	69,848	0.82%
38209900 GOLF CAPITAL PROJECTS	304,428	176,602	241,486	249,859	17,446	1,765,000	1,747,554	10016.93%
<b>Total 710 GOLF COURSES FUND</b>	<b>7,133,189</b>	<b>7,496,151</b>	<b>7,751,287</b>	<b>7,840,344</b>	<b>8,562,545</b>	<b>10,379,947</b>	<b>1,817,402</b>	<b>21.23%</b>
<b>726 UPACA ECCLES THEATER FUND</b>								
34000000 UPACA ECCLES THEATER	0	756,149	6,574,310	7,966,962	9,564,860	9,743,775	178,915	1.87%
34009900 UPACA ECCLES THEATER CAPITAL PROJ	0	0	0	0	766,291	1,474,263	707,972	92.39%
<b>Total 726 UPACA ECCLES THEATER FUND</b>	<b>0</b>	<b>756,149</b>	<b>6,574,310</b>	<b>7,966,962</b>	<b>10,331,151</b>	<b>11,218,038</b>	<b>886,887</b>	<b>8.58%</b>
<b>730 SOLID WASTE MANAGEMNT FACILITY FUND</b>								
47500000 SL COUNTY LANDFILL	10,590,382	5,975,447	13,350,589	13,468,678	13,591,071	13,860,052	268,981	1.98%
47509900 SL COUNTY LANDFILL PROJECTS	0	0	0	0	18,189	14,795	(3,394)	-18.66%
<b>Total 730 SOLID WASTE MANAGEMNT FACILI</b>	<b>10,590,382</b>	<b>5,975,447</b>	<b>13,350,589</b>	<b>13,468,678</b>	<b>13,609,260</b>	<b>13,874,847</b>	<b>265,587</b>	<b>1.95%</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES FUND</b>								
10150000 COMMUNITY DEVELOPMENT & ENGAGEM	0	0	724,003	747,311	426,276	0	(426,276)	-100.00%
40500000 PLANNING AND DEVELOPMENT SERVICE	0	0	5,623,438	4,381,432	5,231,609	-4,825	(5,236,434)	-100.09%
41000000 ANIMAL SERVICES	0	0	5,596,651	5,678,642	6,574,156	6,645,804	71,648	1.09%
41009900 ANIMAL SERVICES CAPITAL PROJECTS	0	0	19,921	667	182,429	0	(182,429)	-100.00%
44000000 PUBLIC WORKS OPERATIONS	0	0	22,626,938	19,952,607	31,010,555	34,915,853	3,905,298	12.59%
44009900 PUBLIC WORKS OPS CAPITAL PROJECTS	0	0	4,992	175	0	0	0	
45000000 TOWNSHIP ENGINEERING SERVICES	0	0	3,334,187	1,981,373	2,971,170	2,870,137	(101,033)	-3.40%
45100000 PW ENGINEERING CAPITAL PROJECTS	0	0	0	4,817,245	13,100,624	16,550,928	3,450,304	26.34%
50200000 MUNICIPAL SERVICES - STAT AND GENL	0	0	1,156,411	83,794	121,119	61,971	(59,148)	-48.83%
56000000 MUNICIPAL SERVICES CAPITAL IMP	0	0	62,549	8,480	0	0	0	
85000000 JUSTICE COURTS	0	0	1,505,050	1,511,096	1,703,413	1,694,800	(8,613)	-0.51%
85009900 JUSTICE COURTS CAPITAL PROJECTS	0	0	0	136,620	358,678	320,294	(38,384)	-10.70%
<b>Total 735 PUBLIC WORKS AND OTHER SERVI</b>	<b>0</b>	<b>0</b>	<b>40,654,140</b>	<b>39,299,441</b>	<b>61,680,029</b>	<b>63,054,962</b>	<b>1,374,933</b>	<b>2.23%</b>

# Salt Lake County 2020 Expense Summary 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>995 OPEB TRUST FUND</b>								
<b>53080000 OPEB ADMINISTRATION</b>	4,241,685	3,488,956	4,312,111	4,615,390	6,257,841	6,257,841	0	0.00%
<b>Total 995 OPEB TRUST FUND</b>	<b>4,241,685</b>	<b>3,488,956</b>	<b>4,312,111</b>	<b>4,615,390</b>	<b>6,257,841</b>	<b>6,257,841</b>	<b>0</b>	<b>0.00%</b>
<b>Report Total</b>	<b>993,499,673</b>	<b>1,085,228,443</b>	<b>1,181,191,253</b>	<b>1,225,057,552</b>	<b>1,564,307,619</b>	<b>1,563,662,086</b>	<b>(645,534)</b>	<b>-0.04%</b>

# Salt Lake County

## 2020 Revenue Summary

### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>110 GENERAL FUND</b>								
10200000 MAYOR ADMINISTRATION	2,539	453,800	507,432	503,042	502,777	357,482	(145,560)	-28.94%
10210000 MAYOR OPERATIONS (HIST)	150,659	0	0	0	0	0	0	
10220000 MAYOR FINANCIAL ADMINISTRATION	5,925	3,870	82,897	212,548	216,750	306,750	94,202	44.32%
10230000 CRIMINAL JUSTICE ADVISORY COUNCIL	0	0	0	0	200,000	200,000	200,000	
10250000 RGNL TRANS HOUSING AND ECON DEV	5,427,756	6,671,017	7,355,513	5,466,525	9,084,298	9,993,678	4,527,153	82.82%
24000000 CRIMINAL JUSTICE SERVICES	1,476,207	1,087,879	964,005	1,174,427	1,174,782	1,133,048	(41,379)	-3.52%
29000000 INDIGENT LEGAL SERVICES	275,000	275,000	300,616	469,962	736,486	769,501	299,539	63.74%
31020000 REAL ESTATE	0	0	57,118	2,292,698	80,000	80,000	(2,212,698)	-96.51%
36200000 MILLCREEK CANYON	506,467	574,745	581,222	588,646	700,000	1,000,000	411,354	69.88%
36300000 PARKS	2,098,394	2,886,312	4,064,450	3,694,598	4,656,584	3,764,904	70,306	1.90%
36400000 RECREATION	26,447,100	27,411,326	26,900,750	27,447,083	28,380,977	30,301,220	2,854,137	10.40%
36509900 P AND R FACILITY IMPROVEMENTS	0	0	0	0	0	422,500	422,500	
43500000 EMERGENCY MANAGEMENT	0	0	0	14,545	20,000	20,000	5,455	37.50%
43600000 ADDRESSING	0	0	4,580	27,880	8,000	8,000	(19,880)	-71.31%
50030000 GENERAL FUND-STATUTORY AND GENL	233,195,451	250,456,296	259,893,690	268,222,969	331,831,064	349,076,387	80,853,419	30.14%
60500000 INFORMATION SVCS	1,057,686	940,570	1,244,156	1,140,968	1,266,666	1,266,666	125,698	11.02%
60509900 INFORMATION SVCS CAPITAL PROJ	47,734	75,294	78,599	87,508	60,000	60,000	(27,508)	-31.44%
61000000 CONTRACTS AND PROCUREMENT	290,377	506,150	398,726	371,571	300,000	300,000	(71,571)	-19.26%
61500000 HUMAN RESOURCES	0	229	57	201	0	0	(201)	-100.00%
63100000 FACILITIES MANAGEMENT	46,494	38,134	36,815	0	0	0	0	
64000000 RECORDS MANAGEMENT AND ARCHIVES	0	0	3,367	10,237	2,000	2,000	(8,237)	-80.46%
70100000 COUNCIL	0	0	52	0	0	0	0	
76000000 AUDITOR	0	0	0	7	0	0	(7)	-100.00%
79000000 CLERK	751,878	916,994	1,041,194	1,085,670	1,130,000	1,120,000	34,330	3.16%
79010000 CLERK - ELECTIONS	1,042,882	78,439	1,398,086	34,906	2,183,832	1,331,015	1,296,109	3713.09%
82000000 DISTRICT ATTORNEY	2,231,604	2,352,860	2,269,872	3,002,113	3,448,760	3,663,001	660,888	22.01%

# Salt Lake County

## 2020 Revenue Summary

### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>110 GENERAL FUND</b>								
88000000 RECORDER	5,088,292	5,568,477	5,366,802	4,936,201	7,500,000	10,000,000	5,063,799	102.58%
91200000 COUNTY JAIL	7,189,699	7,434,627	9,216,611	13,520,097	13,659,478	13,514,404	(5,693)	-0.04%
91250000 SHERIFF PUBLIC SAFETY BUREAU	5,726,516	5,848,127	5,832,208	5,782,246	5,640,989	5,484,841	(297,405)	-5.14%
91300000 SHERIFF CW INVEST/SUPPORT SVCS	187,400	184,721	201,155	142,820	236,006	336,006	193,186	135.26%
94000000 SURVEYOR	238,670	144,232	219,720	258,619	179,100	193,240	(65,379)	-25.28%
<b>Total 110 GENERAL FUND</b>	<b>293,484,730</b>	<b>313,909,100</b>	<b>328,019,693</b>	<b>340,488,088</b>	<b>413,198,549</b>	<b>434,704,643</b>	<b>94,216,555</b>	<b>27.67%</b>
<b>115 GOVERNMENTAL IMMUNITY FUND</b>								
82100000 GOVERNMENTAL IMMUNITY	2,792,336	3,092,646	3,070,144	3,012,868	7,071,477	6,546,884	3,534,016	117.30%
<b>Total 115 GOVERNMENTAL IMMUNITY FUND</b>	<b>2,792,336</b>	<b>3,092,646</b>	<b>3,070,144</b>	<b>3,012,868</b>	<b>7,071,477</b>	<b>6,546,884</b>	<b>3,534,016</b>	<b>117.30%</b>
<b>120 GRANT PROGRAMS FUND</b>								
21000000 YOUTH SERVICES DIVISION	4,020,971	4,553,250	4,672,432	4,784,429	6,074,835	6,120,020	1,335,591	27.92%
22500000 BEHAVIORAL HEALTH SERVICES PRGM	91,271,380	92,427,358	100,755,868	101,215,000	106,054,614	106,137,882	4,922,882	4.86%
23000000 AGING AND ADULT SERVICES	9,512,446	9,342,587	8,914,273	9,980,506	10,099,431	9,987,071	6,565	0.07%
50250000 GRANT FUND STATUTORY AND GENERAL	-78,697	0	0	0	2,862,859	2,400,100	2,400,100	
<b>Total 120 GRANT PROGRAMS FUND</b>	<b>104,726,099</b>	<b>106,323,195</b>	<b>114,342,573</b>	<b>115,979,934</b>	<b>125,091,739</b>	<b>124,645,073</b>	<b>8,665,139</b>	<b>7.47%</b>
<b>125 ECON DEV AND COMMUNITY RESOURCE</b>								
10270000 REVOLVING LOAN PROGRAMS	235,649	1,296,266	1,998,027	1,828,719	4,580,078	5,758,000	3,929,281	214.87%
10280000 RDA PROPERTY TAX	17,107,559	16,866,234	17,420,959	15,645,726	20,577,951	26,571,576	10,925,850	69.83%
10290000 EPA BROWNFIELD REVOLV LOANS	0	355,782	57,664	270,289	750,000	750,000	479,711	177.48%
<b>Total 125 ECON DEV AND COMMUNITY RESO</b>	<b>17,343,208</b>	<b>18,518,283</b>	<b>19,476,649</b>	<b>17,744,734</b>	<b>25,908,029</b>	<b>33,079,576</b>	<b>15,334,842</b>	<b>86.42%</b>
<b>130 TRANSPORTATION PRESERVATION FUNI</b>								
10300000 TRANSPORTATION PRESERVATION DS	4,311,479	4,625,772	4,741,079	4,911,310	8,964,022	10,320,671	5,409,361	110.14%
10310000 REGIONAL TRANSPORTATION PROJECT	0	35,858	24,564	1,469,245	2,915,936	1,567,474	98,229	6.69%
10320000 TRANSPORTATION PASS THRU	172,666,147	180,160,166	192,021,377	205,412,604	263,819,083	301,469,530	96,056,926	46.76%
10330000 CORRIDOR PRESERVATION	3,301,519	2,781,297	3,493,516	3,016,910	6,972,626	5,778,345	2,761,435	91.53%

# Salt Lake County

## 2020 Revenue Summary

### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>130 TRANSPORTATION PRESERVATION FUNI</b>								
10340000 HB420 2015 TRANSPORTATION PRGM	40,184,130	237,515	206,744	259,311	575,274	22,134	(237,177)	-91.46%
10360000 STATE GO BOND PASS-THRU	0	0	47,250,475	546,510	8,547,090	1,302,526	756,016	138.34%
10370000 SB128 PARKING STRUCTURES	0	0	0	1,552,017	27,193,647	4,740,332	3,188,315	205.43%
10380000 REGIONAL TRANSPORTATION CHOICES	0	0	0	17,144,790	55,644,790	25,094,202	7,949,412	46.37%
<b>Total 130 TRANSPORTATION PRESERVATION</b>	<b>220,463,275</b>	<b>187,840,608</b>	<b>247,737,756</b>	<b>234,312,696</b>	<b>374,632,468</b>	<b>350,295,214</b>	<b>115,982,518</b>	<b>49.50%</b>
<b>180 RAMPTON SALT PALACE CONV CTR FUN</b>								
35500000 SALT PALACE CONV CTR OPS (SPCC)	11,157,819	11,421,443	12,757,558	13,586,326	17,646,781	24,583,654	10,997,328	80.94%
35509900 SPCC RESERVE CAPITAL PROJECTS	0	0	0	0	155,000	0	0	
<b>Total 180 RAMPTON SALT PALACE CONV CTF</b>	<b>11,157,819</b>	<b>11,421,443</b>	<b>12,757,558</b>	<b>13,586,326</b>	<b>17,801,781</b>	<b>24,583,654</b>	<b>10,997,328</b>	<b>80.94%</b>
<b>181 TRCC TOURISM REC CULTRL CONVEN FI</b>								
10700000 TRCC-TOURISM REC CULTRL CONVEN	36,857,947	38,726,276	42,067,824	44,248,583	53,345,408	61,921,722	17,673,139	39.94%
10709900 PARKS AND REC CAPITAL IMPROVEMENT	348,834	209,091	0	0	6,590,789	3,512,000	3,512,000	
<b>Total 181 TRCC TOURISM REC CULTRL CONV</b>	<b>37,206,782</b>	<b>38,935,367</b>	<b>42,067,824</b>	<b>44,248,583</b>	<b>59,936,197</b>	<b>65,433,722</b>	<b>21,185,139</b>	<b>47.88%</b>
<b>182 MT AMERICA EXPO CENTER FUND</b>								
35520000 MT AMERICA EXPO CENTER OPS	4,096,997	4,631,228	5,326,817	4,929,434	8,332,725	8,713,778	3,784,344	76.77%
35529900 MT AMERICA EXPO CENTER CAP PROJEC	0	0	0	78,358	0	0	(78,358)	-100.00%
<b>Total 182 MT AMERICA EXPO CENTER FUND</b>	<b>4,096,997</b>	<b>4,631,228</b>	<b>5,326,817</b>	<b>5,007,792</b>	<b>8,332,725</b>	<b>8,713,778</b>	<b>3,705,986</b>	<b>74.00%</b>
<b>185 SLCO ARTS AND CULTURE FUND</b>								
35000000 SLCO ARTS AND CULTURE	3,223,524	4,494,244	2,839,447	3,098,539	5,948,275	4,633,682	1,535,143	49.54%
35009900 SLCO ARTS AND CULTURE CAPITAL PROJ	0	0	0	0	223,016	223,016	223,016	
<b>Total 185 SLCO ARTS AND CULTURE FUND</b>	<b>3,223,524</b>	<b>4,494,244</b>	<b>2,839,447</b>	<b>3,098,539</b>	<b>6,171,291</b>	<b>4,856,698</b>	<b>1,758,159</b>	<b>56.74%</b>
<b>186 EQUESTRIAN PARK FUND</b>								
35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI	868,669	915,108	859,957	706,249	3,825,890	1,178,033	471,784	66.80%
<b>Total 186 EQUESTRIAN PARK FUND</b>	<b>868,669</b>	<b>915,108</b>	<b>859,957</b>	<b>706,249</b>	<b>3,825,890</b>	<b>1,178,033</b>	<b>471,784</b>	<b>66.80%</b>



# Salt Lake County

## 2020 Revenue Summary

### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>232 GOV IMMUNITY-UNINCORP FUND</b>								
50220000 GOV IMMUNITY UNINCORP	926,504	836,018	327,420	252,798	1,617,425	1,815,400	1,562,602	618.12%
<b>Total 232 GOV IMMUNITY-UNINCORP FUND</b>	<b>926,504</b>	<b>836,018</b>	<b>327,420</b>	<b>252,798</b>	<b>1,617,425</b>	<b>1,815,400</b>	<b>1,562,602</b>	<b>618.12%</b>
<b>235 UNINCORP MUNICIPAL SERVICES FUND</b>								
50230000 UNINCORP MUN SVCS STATUTORY AND GE	0	25,788,334	0	0	7,392,323	10,306,602	10,306,602	
85000000 JUSTICE COURTS	0	910,328	0	0	0	0	0	
91150000 SHERIFF LAW ENFORCEMENT	0	31,114	0	0	0	0	0	
<b>Total 235 UNINCORP MUNICIPAL SERVICES F</b>	<b>0</b>	<b>26,729,776</b>	<b>0</b>	<b>0</b>	<b>7,392,323</b>	<b>10,306,602</b>	<b>10,306,602</b>	
<b>250 FLOOD CONTROL FUND</b>								
46000000 FLOOD CONTROL ENGINEERING	7,805,068	7,365,706	6,596,469	6,446,448	10,797,425	10,136,618	3,690,170	57.24%
46100000 FLOOD CONTROL PROJECTS	229,749	193,446	198,415	231,480	30,000	0	(231,480)	-100.00%
<b>Total 250 FLOOD CONTROL FUND</b>	<b>8,034,817</b>	<b>7,559,151</b>	<b>6,794,884</b>	<b>6,677,928</b>	<b>10,827,425</b>	<b>10,136,618</b>	<b>3,458,690</b>	<b>51.79%</b>
<b>270 CLASS B &amp; COLLECTOR ROAD FUND</b>								
45500000 CLASS B ROADS PROJECTS (HIST)	5,422,757	5,650,544	11,751,723	0	0	0	0	
45600000 CLASS B ROADS MAINTENANCE (HIST)	3,167,783	2,998,268	0	0	0	0	0	
<b>Total 270 CLASS B &amp; COLLECTOR ROAD FU</b>	<b>8,590,540</b>	<b>8,648,812</b>	<b>11,751,723</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>280 OPEN SPACE FUND</b>								
10800000 OPEN SPACE	24,419	12,383	14,593	114,342	1,378,013	1,652,700	1,538,358	1345.40%
<b>Total 280 OPEN SPACE FUND</b>	<b>24,419</b>	<b>12,383</b>	<b>14,593</b>	<b>114,342</b>	<b>1,378,013</b>	<b>1,652,700</b>	<b>1,538,358</b>	<b>1345.40%</b>
<b>290 VISITOR PROMOTION FUND</b>								
36000000 VISITOR PROMOTION CONTRACT	0	0	0	0	0	3,083,170	3,083,170	
36010000 VISITOR PROMOTION CNTY EXP	19,640,019	20,411,444	22,943,621	24,183,152	33,046,114	25,660,000	1,476,848	6.11%
<b>Total 290 VISITOR PROMOTION FUND</b>	<b>19,640,019</b>	<b>20,411,444</b>	<b>22,943,621</b>	<b>24,183,152</b>	<b>33,046,114</b>	<b>28,743,170</b>	<b>4,560,018</b>	<b>18.86%</b>
<b>310 ZOOS ARTS AND PARKS FUND</b>								
35940000 ZAP ADMINISTRATION	15,049,511	15,715,266	16,777,634	17,978,268	20,633,212	21,579,774	3,601,506	20.03%

# Salt Lake County

## 2020 Revenue Summary

### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>310 ZOOS ARTS AND PARKS FUND</b>								
35950000 ZAP BOND DEBT SERVICE	254	1,016	1,326	2,770	100	100	(2,670)	-96.39%
<b>Total 310 ZOOS ARTS AND PARKS FUND</b>	<b>15,049,765</b>	<b>15,716,282</b>	<b>16,778,960</b>	<b>17,981,038</b>	<b>20,633,312</b>	<b>21,579,874</b>	<b>3,598,836</b>	<b>20.01%</b>
<b>320 HOUSING PROGRAMS FUND</b>								
10260000 HOUSING PROGRAMS	19,733	24,393	25,309	55,725	2,869,729	2,935,000	2,879,275	5166.94%
<b>Total 320 HOUSING PROGRAMS FUND</b>	<b>19,733</b>	<b>24,393</b>	<b>25,309</b>	<b>55,725</b>	<b>2,869,729</b>	<b>2,935,000</b>	<b>2,879,275</b>	<b>5166.94%</b>
<b>340 STATE TAX ADMINISTRATION LEVY FUND</b>								
73000000 ASSESSOR	13,011	15,636	20,598	21,640	0	0	(21,640)	-100.00%
73009900 TAX ADMINISTRATION CAPITAL PROJECTS	0	200,000	200,000	200,000	200,000	200,000	0	0.00%
76010000 AUDITOR-TAX ADMINISTRATION	943	74	0	0	0	0	0	
76100000 STAT AND GENL-TAX ADMINISTRATION	24,888,284	25,332,089	25,713,939	26,254,040	31,253,600	32,034,972	5,780,932	22.02%
82010000 DISTRICT ATTORNEY-TAX ADMIN	0	0	471	2,029	0	0	(2,029)	-100.00%
<b>Total 340 STATE TAX ADMINISTRATION LEVY</b>	<b>24,902,237</b>	<b>25,547,799</b>	<b>25,935,008</b>	<b>26,477,709</b>	<b>31,453,600</b>	<b>32,234,972</b>	<b>5,757,263</b>	<b>21.74%</b>
<b>350 REDEVELOPMENT AGENCY OF SL CO FL</b>								
10160000 REDEVELOPMENT AGENCY OF SL CO	77,731	684,161	770,945	976,430	3,406,219	3,594,090	2,617,660	268.08%
27300000 REDEVELOPMENT AGENCY OF SL CO (HIS)	296,516	0	0	0	0	0	0	
<b>Total 350 REDEVELOPMENT AGENCY OF SL (</b>	<b>374,247</b>	<b>684,161</b>	<b>770,945</b>	<b>976,430</b>	<b>3,406,219</b>	<b>3,594,090</b>	<b>2,617,660</b>	<b>268.08%</b>
<b>360 LIBRARY FUND</b>								
25000000 LIBRARY	42,105,373	43,058,453	43,130,460	43,608,411	51,349,967	56,828,685	13,220,274	30.32%
25009900 LIBRARY CAPITAL PROJECTS	0	0	7	100	0	0	(100)	-100.00%
<b>Total 360 LIBRARY FUND</b>	<b>42,105,373</b>	<b>43,058,453</b>	<b>43,130,467</b>	<b>43,608,511</b>	<b>51,349,967</b>	<b>56,828,685</b>	<b>13,220,174</b>	<b>30.32%</b>
<b>370 HEALTH FUND</b>								
21500000 HEALTH	36,312,984	39,779,623	40,743,211	41,288,492	50,046,559	50,446,177	9,157,685	22.18%
<b>Total 370 HEALTH FUND</b>	<b>36,312,984</b>	<b>39,779,623</b>	<b>40,743,211</b>	<b>41,288,492</b>	<b>50,046,559</b>	<b>50,446,177</b>	<b>9,157,685</b>	<b>22.18%</b>
<b>390 PLANETARIUM FUND</b>								

# Salt Lake County

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### 2020 Mayor Proposed Budget

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$	VAR %
<b>390 PLANETARIUM FUND</b>								
35100000 CLARK PLANETARIUM	6,113,272	6,357,474	7,051,439	6,183,376	7,913,700	8,046,632	1,863,256	30.13%
35109900 CLARK PLANETARIUM CAPITAL PROJECT	550,000	286,300	2,350	106,952	75,000	75,000	(31,952)	-29.88%
<b>Total 390 PLANETARIUM FUND</b>	<b>6,663,272</b>	<b>6,643,774</b>	<b>7,053,789</b>	<b>6,290,328</b>	<b>7,988,700</b>	<b>8,121,632</b>	<b>1,831,304</b>	<b>29.11%</b>
<b>410 BOND DEBT SERVICE FUND</b>								
51500000 BOND DEBT SERVICE	41,984,458	34,086,560	32,880,942	32,941,957	75,926,945	41,828,000	8,886,043	26.97%
<b>Total 410 BOND DEBT SERVICE FUND</b>	<b>41,984,458</b>	<b>34,086,560</b>	<b>32,880,942</b>	<b>32,941,957</b>	<b>75,926,945</b>	<b>41,828,000</b>	<b>8,886,043</b>	<b>26.97%</b>
<b>411 BOND DEBT SVC-MILLCREEK SID FUND</b>								
51510000 BOND DEBT SVC-MILLCREEK SID	306,944	14,773	11,339	29,323	831,900	843,000	813,677	2774.88%
<b>Total 411 BOND DEBT SVC-MILLCREEK SID F</b>	<b>306,944</b>	<b>14,773</b>	<b>11,339</b>	<b>29,323</b>	<b>831,900</b>	<b>843,000</b>	<b>813,677</b>	<b>2774.88%</b>
<b>412 BOND DEBT SVC-MUNIC BLDG AUTH FUI</b>								
51520000 BOND DEBT SVC-MUNIC BLDG AUTH	1,389,773	1,425,846	1,455,069	1,564,985	6,088,934	7,681,360	6,116,375	390.83%
<b>Total 412 BOND DEBT SVC-MUNIC BLDG AUT</b>	<b>1,389,773</b>	<b>1,425,846</b>	<b>1,455,069</b>	<b>1,564,985</b>	<b>6,088,934</b>	<b>7,681,360</b>	<b>6,116,375</b>	<b>390.83%</b>
<b>413 BOND DEBT SVC-STATE TRANSPORTATI</b>								
51530000 BOND DEBT SVC-STATE TRANSPORTA	3,737,867	7,767,775	8,023,986	8,416,364	8,876,745	9,229,851	813,487	9.67%
<b>Total 413 BOND DEBT SVC-STATE TRANSPOF</b>	<b>3,737,867</b>	<b>7,767,775</b>	<b>8,023,986</b>	<b>8,416,364</b>	<b>8,876,745</b>	<b>9,229,851</b>	<b>813,487</b>	<b>9.67%</b>
<b>414 BOND DEBT SVC- 2014 SALES TAX REV E</b>								
51540000 BOND DEBT SVC-SALES TAX REV (STR) B	5,976	5,530	27,225	2,154	49,079	50,200	48,046	2230.53%
<b>Total 414 BOND DEBT SVC- 2014 SALES TAX</b>	<b>5,976</b>	<b>5,530</b>	<b>27,225</b>	<b>2,154</b>	<b>49,079</b>	<b>50,200</b>	<b>48,046</b>	<b>2230.53%</b>
<b>425 STATE TRANSPORTATION BOND PROJEC</b>								
50350000 STATE TRANSPORTATION BOND PROJ (HI	17,726	0	0	0	0	0	0	
<b>Total 425 STATE TRANSPORTATION BOND PR</b>	<b>17,726</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>426 EXCISE TAX ROAD REV BOND PROJECT:</b>								
50360000 EXCISE TAX ROAD PROJECTS CITIES (HIS	212,617	178,685	67,520	824	0	0	(824)	-100.00%

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<b>426 EXCISE TAX ROAD REV BOND PROJECT:</b>								
50370000 EXCISE TAX ROAD PROJECTS UNINCORP	0	95,400	0	0	0	0	0	
<b>Total 426 EXCISE TAX ROAD REV BOND PRO.</b>	<b>212,617</b>	<b>274,085</b>	<b>67,520</b>	<b>824</b>	<b>0</b>	<b>0</b>	<b>(824)</b>	<b>-100.00%</b>
<b>430 RECREATION BOND PROJECTS FUND</b>								
55150000 SOUTHWEST RECREATION CENTER (HIST)	500,000	500,000	0	0	0	0	0	
55180000 PARLEYS CREEK TRAIL (HIST)	150,000	0	0	0	0	0	0	
55370000 PARK AND FACILITIES MAINTENANCE (HIS	0	10,986	18,418	0	0	0	0	
55380000 OTHER ZAP2 PROJECT COSTS (HIST)	5,152	0	0	0	0	0	0	
<b>Total 430 RECREATION BOND PROJECTS FU</b>	<b>655,152</b>	<b>510,986</b>	<b>18,418</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>431 PARK BOND PROJECTS FUND</b>								
55410000 LODESTONE REGIONAL PARK	6,278	19,185	21,644	11,459	1,492,553	928,671	917,212	8004.31%
55420000 SOUTHWEST REGIONAL PARK	12,555	38,370	37,559	22,918	0	0	(22,918)	-100.00%
55430000 WHEADON FARM PARK	7,533	23,022	0	0	0	0	0	
55440000 MAGNA AREA REGIONAL PARK (HIST)	-17,288	0	0	0	0	0	0	
55450000 JORDON RIVER TRAIL - PARK	67,611	131,433	121,033	71,162	0	0	(71,162)	-100.00%
55460000 PARLEYS TRAIL - PARK	11,467	305,558	1,153,337	119,277	0	0	(119,277)	-100.00%
<b>Total 431 PARK BOND PROJECTS FUND</b>	<b>88,156</b>	<b>517,568</b>	<b>1,333,573</b>	<b>224,816</b>	<b>1,492,553</b>	<b>928,671</b>	<b>703,855</b>	<b>313.08%</b>
<b>435 TRACY AVIARY FUND</b>								
50800000 TRACY AVIARY FACILITIES CONSTR (HIST)	12,290	1,193	0	0	0	0	0	
<b>Total 435 TRACY AVIARY FUND</b>	<b>12,290</b>	<b>1,193</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>440 HOGLE ZOO FACILITY CONSTRUCTION F</b>								
50900000 HOGLE ZOO FACILITIES CONSTRUCT (HIS	283	0	0	0	0	0	0	
<b>Total 440 HOGLE ZOO FACILITY CONSTRUCT</b>	<b>283</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>445 DIST ATTORNEY FAC CONSTRUCTION FL</b>								

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<b>445 DIST ATTORNEY FAC CONSTRUCTION FL</b>								
50450000 DOWNTOWN DA FACILITY CONSTR	5,724,628	37,278	369,952	232,449	3,679,824	3,590,614	3,358,165	1444.69%
<b>Total 445 DIST ATTORNEY FAC CONSTRUCTI</b>	<b>5,724,628</b>	<b>37,278</b>	<b>369,952</b>	<b>232,449</b>	<b>3,679,824</b>	<b>3,590,614</b>	<b>3,358,165</b>	<b>1444.69%</b>
<b>447 PEOPLESOFT IMPLEMENTATION FUND</b>								
53450000 FINANCIAL SYSTEM PROJECT	5,359	4,281	2,160	3,839	90,372	49,000	45,161	1176.38%
<b>Total 447 PEOPLESOFT IMPLEMENTATION FL</b>	<b>5,359</b>	<b>4,281</b>	<b>2,160</b>	<b>3,839</b>	<b>90,372</b>	<b>49,000</b>	<b>45,161</b>	<b>1176.38%</b>
<b>448 VUE WORKS WORK ORDER PROJECT</b>								
53510000 VUE WORKS WORK ORDER PROJECT	0	0	4,720	5,041	214,942	0	(5,041)	-100.00%
<b>Total 448 VUE WORKS WORK ORDER PROJE</b>	<b>0</b>	<b>0</b>	<b>4,720</b>	<b>5,041</b>	<b>214,942</b>	<b>0</b>	<b>(5,041)</b>	<b>-100.00%</b>
<b>450 CAPITAL IMPROVEMENTS FUND</b>								
50500000 CAPITAL IMPROVEMENTS	7,153,878	6,484,928	6,756,883	6,500,399	13,296,138	16,396,493	9,896,094	152.24%
<b>Total 450 CAPITAL IMPROVEMENTS FUND</b>	<b>7,153,878</b>	<b>6,484,928</b>	<b>6,756,883</b>	<b>6,500,399</b>	<b>13,296,138</b>	<b>16,396,493</b>	<b>9,896,094</b>	<b>152.24%</b>
<b>474 MBA: SENIOR CENTER BOND PRJCTS (H</b>								
52520000 MBA MAGNA SENIOR CENTER (HIST)	1	0	0	0	0	0	0	
<b>Total 474 MBA: SENIOR CENTER BOND PRJC</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>475 MBA: LIBRARY BOND PROJECTS (HIST)</b>								
52530000 MBA HERRIMAN LIBRARY (HIST)	0	0	0	0	0	0	0	
<b>Total 475 MBA: LIBRARY BOND PROJECTS (H</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>478 FLEET BUILDING FUND</b>								
52600000 FLEET BUILDING	1,462	39	197	0	0	0	0	
<b>Total 478 FLEET BUILDING FUND</b>	<b>1,462</b>	<b>39</b>	<b>197</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>479 PUBLIC HEALTH CENTER FUND</b>								
52610000 PUBLIC HEALTH CENTER	81,717	79,427	121,881	308,350	1,908,244	1,884,823	1,576,473	511.26%

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<b>479 PUBLIC HEALTH CENTER FUND</b>								
55480000 HHW BUILDING PROJECT	0	0	0	0	700,000	3,084,601	3,084,601	
<b>Total 479 PUBLIC HEALTH CENTER FUND</b>	<b>81,717</b>	<b>79,427</b>	<b>121,881</b>	<b>308,350</b>	<b>2,608,244</b>	<b>4,969,424</b>	<b>4,661,074</b>	<b>1511.62%</b>
<b>480 MIDVALE SENIOR CENTER FUND</b>								
52620000 MIDVALE SENIOR CENTER (HIST)	18,467	21,777	0	0	0	0	0	
<b>Total 480 MIDVALE SENIOR CENTER FUND</b>	<b>18,467</b>	<b>21,777</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>481 PARKS AND PW OP CENTER FUND</b>								
52630000 PARKS OPERATIONS CENTER	104,858	97,094	0	0	0	0	0	
<b>Total 481 PARKS AND PW OP CENTER FUND</b>	<b>104,858</b>	<b>97,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>482 CAPITAL THEATRE FUND</b>								
53200000 CAP THEATRE CAPITAL PROJECTS	347,882	390,817	28,835	71,079	24,579	6,000,000	5,928,921	8341.36%
<b>Total 482 CAPITAL THEATRE FUND</b>	<b>347,882</b>	<b>390,817</b>	<b>28,835</b>	<b>71,079</b>	<b>24,579</b>	<b>6,000,000</b>	<b>5,928,921</b>	<b>8341.36%</b>
<b>483 TRCC BOND PROJECTS FUND</b>								
52630000 PARKS OPERATIONS CENTER	0	0	53,790	239,763	37,884,325	0	(239,763)	-100.00%
52640000 TRCC RELATED CAP MAINT PROJECTS	0	0	29,402	78,169	0	1,419,736	1,341,567	1716.25%
52650000 MID-VALLEY REGIONAL CULTURAL CENTE	0	0	1,363,391	1,800,243	1,205,311	3,413,981	1,613,738	89.64%
<b>Total 483 TRCC BOND PROJECTS FUND</b>	<b>0</b>	<b>0</b>	<b>1,446,584</b>	<b>2,118,175</b>	<b>39,089,636</b>	<b>4,833,717</b>	<b>2,715,542</b>	<b>128.20%</b>
<b>484 PARKS AND RECREATION GO BOND FUN</b>								
55470000 PARKS AND RECREATION GO BOND PROJ	0	0	346,513	5,142,772	9,431,935	41,665,226	36,522,454	710.17%
<b>Total 484 PARKS AND RECREATION GO BONI</b>	<b>0</b>	<b>0</b>	<b>346,513</b>	<b>5,142,772</b>	<b>9,431,935</b>	<b>41,665,226</b>	<b>36,522,454</b>	<b>710.17%</b>
<b>485 LIBRARY 2019 MBA BOND PROJECTS FU</b>								
52660000 KEARNS BRANCH	0	0	0	0	15,492,945	1,041,845	1,041,845	
52670000 OPERATIONS CENTER	0	0	0	682,393	1,439,083	272,378	(410,015)	-60.08%
52680000 GRANITE BRANCH	0	0	0	0	104,689	1,001	1,001	
52690000 DAYBREAK BRANCH	0	0	0	2,791	215,886	3,643,634	3,640,843	130452.68%

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<b>485 LIBRARY 2019 MBA BOND PROJECTS FU</b>								
52720000 HOLLADAY BRANCH	0	0	0	0	10,000	394,067	394,067	
<b>Total 485 LIBRARY 2019 MBA BOND PROJEC1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>685,184</b>	<b>17,262,603</b>	<b>5,352,925</b>	<b>4,667,741</b>	<b>681.24%</b>
<b>486 STR 2019 BOND PROJECTS</b>								
55490000 HOMELESS SHELTER PROJECTS	0	0	0	0	0	10,146,357	10,146,357	
<b>Total 486 STR 2019 BOND PROJECTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,146,357</b>	<b>10,146,357</b>	
<b>620 FLEET MANAGEMENT FUND</b>								
68000000 FLEET MANAGEMENT	21,010,777	19,075,679	19,662,869	19,754,223	22,077,442	20,671,163	916,940	4.64%
<b>Total 620 FLEET MANAGEMENT FUND</b>	<b>21,010,777</b>	<b>19,075,679</b>	<b>19,662,869</b>	<b>19,754,223</b>	<b>22,077,442</b>	<b>20,671,163</b>	<b>916,940</b>	<b>4.64%</b>
<b>650 FACILITIES SERVICES FUND</b>								
62000000 PRINTING (HIST)	334,317	397,038	331,620	0	0	0	0	
63000000 FACILITIES SERVICES	8,595,388	7,639,769	7,293,332	7,686,378	10,797,942	11,650,316	3,963,938	51.57%
63500000 TELECOMMUNICATIONS	4,048,876	4,082,511	4,262,236	4,450,417	4,871,806	4,500,000	49,583	1.11%
69000000 GOVERNMENT CENTER OPERATIONS	5,447,722	5,412,122	5,173,430	4,972,807	5,532,236	5,532,236	559,429	11.25%
<b>Total 650 FACILITIES SERVICES FUND</b>	<b>18,426,304</b>	<b>17,531,439</b>	<b>17,060,618</b>	<b>17,109,602</b>	<b>21,201,984</b>	<b>21,682,552</b>	<b>4,572,950</b>	<b>26.73%</b>
<b>680 EMPLOYEE SERVICE RESERVE FUND</b>								
53000000 EMP SERV RES-HEALTH BENEFITS	38,253,804	38,975,502	40,813,257	45,265,289	48,952,251	48,952,251	3,686,962	8.15%
53020000 EMP SERV RES-OTHER BENEFITS	1,277,841	1,270,335	1,423,120	1,461,681	2,002,771	2,002,771	541,090	37.02%
53040000 EMP SERV RES-WELLNESS PROGRAM	578,121	753,287	870,222	565,824	507,136	507,136	(58,688)	-10.37%
53050000 EMP SERV RES-FITNESS CENTER	202,445	200,815	199,799	203,898	202,644	202,644	(1,254)	-0.61%
53060000 EMP SERV RES-WORKERS COMP	2,419,990	2,118,645	2,326,757	3,158,546	1,914,790	1,914,790	(1,243,756)	-39.38%
<b>Total 680 EMPLOYEE SERVICE RESERVE FUN</b>	<b>42,732,201</b>	<b>43,318,584</b>	<b>45,633,155</b>	<b>50,655,238</b>	<b>53,579,592</b>	<b>53,579,592</b>	<b>2,924,354</b>	<b>5.77%</b>
<b>710 GOLF COURSES FUND</b>								
38200000 GOLF COURSES	7,015,554	6,769,770	6,697,307	6,726,614	6,784,803	7,515,513	788,899	11.73%

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<b>710 GOLF COURSES FUND</b>								
38209900 GOLF CAPITAL PROJECTS	0	0	0	0	0	2,000,000	2,000,000	
<b>Total 710 GOLF COURSES FUND</b>	<b>7,015,554</b>	<b>6,769,770</b>	<b>6,697,307</b>	<b>6,726,614</b>	<b>6,784,803</b>	<b>9,515,513</b>	<b>2,788,899</b>	<b>41.46%</b>
<b>726 UPACA ECCLES THEATER FUND</b>								
34000000 UPACA ECCLES THEATER	0	1,461,388	134,156,909	9,719,709	6,898,693	6,822,454	(2,897,255)	-29.81%
34009900 UPACA ECCLES THEATER CAPITAL PROJ	0	0	0	0	1,401,290	1,231,518	1,231,518	
<b>Total 726 UPACA ECCLES THEATER FUND</b>	<b>0</b>	<b>1,461,388</b>	<b>134,156,909</b>	<b>9,719,709</b>	<b>8,299,983</b>	<b>8,053,972</b>	<b>(1,665,737)</b>	<b>-17.14%</b>
<b>730 SOLID WASTE MANAGEMNT FACILITY FU</b>								
47500000 SL COUNTY LANDFILL	12,419,022	12,737,019	14,718,574	15,794,708	14,775,814	15,221,655	(573,053)	-3.63%
<b>Total 730 SOLID WASTE MANAGEMNT FACILI</b>	<b>12,419,022</b>	<b>12,737,019</b>	<b>14,718,574</b>	<b>15,794,708</b>	<b>14,775,814</b>	<b>15,221,655</b>	<b>(573,053)</b>	<b>-3.63%</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES I</b>								
10150000 COMMUNITY DEVELOPMENT & ENGAGEM	0	0	745,320	710,976	540,014	0	(710,976)	-100.00%
40500000 PLANNING AND DEVELOPMENT SERVICE	0	0	5,844,381	4,660,113	5,100,676	0	(4,660,113)	-100.00%
41000000 ANIMAL SERVICES	0	0	6,407,997	6,083,829	6,282,635	6,417,266	333,437	5.48%
44000000 PUBLIC WORKS OPERATIONS	0	0	19,654,890	20,160,004	31,008,326	34,750,330	14,590,326	72.37%
45000000 TOWNSHIP ENGINEERING SERVICES	0	0	3,893,215	2,032,318	2,912,432	2,942,487	910,169	44.78%
45100000 PW ENGINEERING CAPITAL PROJECTS	0	0	0	4,037,794	13,100,621	16,550,928	12,513,134	309.90%
50200000 MUNICIPAL SERVICES - STAT AND GENL	0	0	1,355,768	90,344	43,765	151,971	61,627	68.21%
56000000 MUNICIPAL SERVICES CAPITAL IMP	0	0	62,549	8,480	0	0	(8,480)	-100.00%
85000000 JUSTICE COURTS	0	0	1,637,912	2,207,195	1,719,390	1,783,430	(423,765)	-19.20%
<b>Total 735 PUBLIC WORKS AND OTHER SERVI</b>	<b>0</b>	<b>0</b>	<b>39,602,032</b>	<b>39,991,053</b>	<b>60,707,859</b>	<b>62,596,412</b>	<b>22,605,359</b>	<b>56.53%</b>
<b>810 BOYCE PET ADOPTION ENDOWMENT FU</b>								
41100000 BOYCE PET ADOPTION ENDOWMENT	10,779	14,849	18,159	33,082	8,000	50,000	16,918	51.14%
<b>Total 810 BOYCE PET ADOPTION ENDOWMEN</b>	<b>10,779</b>	<b>14,849</b>	<b>18,159</b>	<b>33,082</b>	<b>8,000</b>	<b>50,000</b>	<b>16,918</b>	<b>51.14%</b>
<b>811 FACES ENDOWMENT FUND</b>								



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<b>811 FACES ENDOWMENT FUND</b>								
41050000 FACES ENDOWMENT	0	0	0	80,683	80,683	0	(80,683)	-100.00%
<b>Total 811 FACES ENDOWMENT FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,683</b>	<b>80,683</b>	<b>0</b>	<b>(80,683)</b>	<b>-100.00%</b>
<b>995 OPEB TRUST FUND</b>								
53080000 OPEB ADMINISTRATION	4,724,422	4,412,612	4,528,641	5,704,723	10,435,191	11,878,935	6,174,212	108.23%
<b>Total 995 OPEB TRUST FUND</b>	<b>4,724,422</b>	<b>4,412,612</b>	<b>4,528,641</b>	<b>5,704,723</b>	<b>10,435,191</b>	<b>11,878,935</b>	<b>6,174,212</b>	<b>108.23%</b>
<b>Report Total</b>	<b>1,026,195,902</b>	<b>1,042,774,589</b>	<b>1,287,742,413</b>	<b>1,169,909,608</b>	<b>1,640,895,311</b>	<b>1,639,246,827</b>	<b>469,337,219</b>	<b>40.12%</b>

**Salt Lake County**  
**2020 Other Financing Sources by Fund and Account**  
**2020 Mayor Proposed Budget**

	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$
<b>110 GENERAL FUND</b>					
710500 OFS CAPITAL LEASES	16,932	0	0	3,971,378	3,971,378
730005 OFS OTHER	494	0	0	0	0
<b>TOTAL FUND 110 GENERAL FUND</b>	<b>17,426</b>	<b>0</b>	<b>0</b>	<b>3,971,378</b>	<b>3,971,378</b>
<b>120 GRANT PROGRAMS FUND</b>					
710500 OFS CAPITAL LEASES	0	0	0	1,328,155	1,328,155
730005 OFS OTHER	11,550	0	0	0	0
<b>TOTAL FUND 120 GRANT PROGRAMS FUND</b>	<b>11,550</b>	<b>0</b>	<b>0</b>	<b>1,328,155</b>	<b>1,328,155</b>
<b>130 TRANSPORTATION PRESERVATION FUND</b>					
710240 OFS REV BOND PROCEEDS-PRNCPL	23,925,000	0	0	0	0
710250 OFS REV BOND PROCEEDS-PREM	3,922,147	0	0	0	0
710700 OFS NOTE PROCEEDS	0	23,200,000	0	0	0
<b>TOTAL FUND 130 TRANSPORTATION PRESERVATION FUND</b>	<b>27,847,147</b>	<b>23,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>186 EQUESTRIAN PARK FUND</b>					
730005 OFS OTHER	800	0	0	0	0
<b>TOTAL FUND 186 EQUESTRIAN PARK FUND</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>250 FLOOD CONTROL FUND</b>					
730005 OFS OTHER	0	877	0	0	0
<b>TOTAL FUND 250 FLOOD CONTROL FUND</b>	<b>0</b>	<b>877</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>360 LIBRARY FUND</b>					
730005 OFS OTHER	658	0	0	0	0
<b>TOTAL FUND 360 LIBRARY FUND</b>	<b>658</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>370 HEALTH FUND</b>					
710500 OFS CAPITAL LEASES	0	0	0	427,040	427,040
730005 OFS OTHER	0	11,625	0	0	0
<b>TOTAL FUND 370 HEALTH FUND</b>	<b>0</b>	<b>11,625</b>	<b>0</b>	<b>427,040</b>	<b>427,040</b>
<b>410 BOND DEBT SERVICE FUND</b>					
710200 OFS GO BOND PROCEEDS-PRINCIPAL	29,345,000	0	0	0	0
710210 OFS GO BOND PROCEEDS-PREMIUM	1,939,303	0	0	0	0
<b>TOTAL FUND 410 BOND DEBT SERVICE FUND</b>	<b>31,284,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>412 BOND DEBT SVC-MUNIC BLDG AUTH FUND</b>					
710220 OFS LEASE REV BNDS PRCDs-PRNCPL	0	0	1,484,524	0	-1,484,524
710230 OFS LEASE REV BND PRCDs-PREM	0	0	280,567	0	-280,567
<b>TOTAL FUND 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND</b>	<b>0</b>	<b>0</b>	<b>1,765,091</b>	<b>0</b>	<b>-1,765,091</b>
<b>445 DIST ATTORNEY FAC CONSTRUCTION FUND</b>					
710100 OFS STR BOND PROCEEDS-PRINCIPAL	38,520,000	0	0	0	0
710110 OFS STR BOND PROCEEDS-PREMIUM	1,736,122	0	0	0	0
<b>TOTAL FUND 445 DIST ATTORNEY FAC CONSTRUCTION FUND</b>	<b>40,256,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Salt Lake County**  
**2020 Other Financing Sources by Fund and Account**  
**2020 Mayor Proposed Budget**

	2017 ACTUAL	2018 ACTUAL	2019 JUNE ADJUSTED	MAYOR PROPOSED	VAR \$
<b>479 PUBLIC HEALTH CENTER FUND</b>					
710100 OFS STR BOND PROCEEDS-PRINCIPAL	13,550,000	0	0	0	0
<b>TOTAL FUND 479 PUBLIC HEALTH CENTER FUND</b>	<b>13,550,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>483 TRCC BOND PROJECTS FUND</b>					
710100 OFS STR BOND PROCEEDS-PRINCIPAL	44,230,000	0	0	0	0
710110 OFS STR BOND PROCEEDS-PREMIUM	8,653,970	0	0	0	0
<b>TOTAL FUND 483 TRCC BOND PROJECTS FUND</b>	<b>52,883,970</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>484 PARKS AND RECREATION GO BOND FUND</b>					
710200 OFS GO BOND PROCEEDS-PRINCIPAL	39,125,000	0	44,960,833	0	-44,960,833
710210 OFS GO BOND PROCEEDS-PREMIUM	6,713,192	0	0	0	0
<b>TOTAL FUND 484 PARKS AND RECREATION GO BOND</b>	<b>45,838,192</b>	<b>0</b>	<b>44,960,833</b>	<b>0</b>	<b>-44,960,833</b>
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>					
710220 OFS LEASE REV BNDS PRCDs-PRNCPL	0	0	51,191,757	34,836,281	-16,355,476
710230 OFS LEASE REV BND PRCDs-PREM	0	0	3,082,712	0	-3,082,712
<b>TOTAL FUND 485 LIBRARY 2019 MBA BOND PROJECTS</b>	<b>0</b>	<b>0</b>	<b>54,274,469</b>	<b>34,836,281</b>	<b>-19,438,188</b>
<b>620 FLEET MANAGEMENT FUND</b>					
730005 OFS OTHER	90,356	49,844	0	0	0
<b>TOTAL FUND 620 FLEET MANAGEMENT FUND</b>	<b>90,356</b>	<b>49,844</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>710 GOLF COURSES FUND</b>					
730005 OFS OTHER	1,744	0	0	0	0
<b>TOTAL FUND 710 GOLF COURSES FUND</b>	<b>1,744</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>726 UPACA ECCLES THEATER FUND</b>					
730005 OFS OTHER	22,818	15,477	0	0	0
<b>TOTAL FUND 726 UPACA ECCLES THEATER FUND</b>	<b>22,818</b>	<b>15,477</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>730 SOLID WASTE MANAGEMENT FACILITY FUND</b>					
730005 OFS OTHER	973	0	0	0	0
<b>TOTAL FUND 730 SOLID WASTE MANAGEMENT FACILITY</b>	<b>973</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES</b>					
730005 OFS OTHER	30,770	2,210	0	0	0
<b>TOTAL FUND 735 PUBLIC WORKS AND OTHER SERVICES</b>	<b>30,770</b>	<b>2,210</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ALL FUNDS</b>	<b>211,836,829</b>	<b>23,280,033</b>	<b>101,000,393</b>	<b>40,562,854</b>	<b>-60,437,539</b>

**Salt Lake County**  
**2020 Other Financing Uses by Fund and Account**  
**2020 Mayor Proposed Budget**

	2017 ACTUAL	2018 ACTUAL	2019 FINAL BUDGET	2020 ADOPTED BUDGET	VAR \$
<b>130 TRANSPORTATION PRESERVATION FUN</b>					
760205 OFU REVENUE BOND REFUNDING	27,660,466	0	0	0	0
<b>TOTAL FUND 130 TRANSPORTATION PRESERVATION F</b>	<b>27,660,466</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>410 BOND DEBT SERVICE FUND</b>					
760200 OFU GO BOND REFUNDING	31,063,753	0	0	0	0
<b>TOTAL FUND 410 BOND DEBT SERVICE FUND</b>	<b>31,063,753</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>726 UPACA ECCLES THEATER FUND</b>					
781005 DISTRIBUTION TO OWNERS	1,358,748	1,937,490	0	0	0
<b>TOTAL FUND 726 UPACA ECCLES THEATER FUND</b>	<b>1,358,748</b>	<b>1,937,490</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>730 SOLID WASTE MANAGEMNT FACILITY FI</b>					
781005 DISTRIBUTION TO OWNERS	1,751,238	3,829,863	0	1,029,375	1,029,375
<b>TOTAL FUND 730 SOLID WASTE MANAGEMNT FACILIT</b>	<b>1,751,238</b>	<b>3,829,863</b>	<b>0</b>	<b>1,029,375</b>	<b>1,029,375</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES</b>					
770015 OFU TRANSFERS OUT - CAP ASSETS	54	0	0	0	0
<b>TOTAL FUND 735 PUBLIC WORKS AND OTHER SERVIC</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ALL FUNDS</b>	<b>61,834,259</b>	<b>5,767,353</b>	<b>0</b>	<b>1,029,375</b>	<b>1,029,375</b>

# Salt Lake County Consolidated Debt Service Schedule for 2020 Mayor Proposed Budget

Bond Type	Series	Purpose	Fund	Paying Department ID	Original Issue Amount	Final Maturity Date	Outstanding at December 31, 2019	Principal Due in 2020	Interest Due in 2020	Total Payments Due in 2020	Outstanding at December 31, 2020
General Obligation	2009B <sup>(1)</sup>	Open Space II, Tracy Aviary I (Refunded with 2016)	410	5150	18,625,000	2019	-	-	-	-	-
General Obligation	2010B <sup>(1)</sup>	Hogle Zoo I (Refunded with 2016)	410	5150	14,450,000	2019	-	-	-	-	-
General Obligation	2011A <sup>(3)</sup>	Utah Museum of Natural History, Tracy Aviary II	410	5150	25,000,000	2019	-	-	-	-	-
General Obligation	2012A	Tracy Aviary, Hogle Zoo	410	5150	14,600,000	2031	9,445,000	695,000	221,375	916,375	8,750,000
General Obligation	2012B	(Refunding 2004A) Salt Palace, Old Mill, Salt Palace II, South Mountain, South Towne, and Emergency Operation	410	5150	38,165,000	2021	10,000,000	5,325,000	139,088	5,464,088	4,675,000
General Obligation	2013	Park Projects	410	5150	25,000,000	2023	4,475,000	1,035,000	197,875	1,232,875	3,440,000
General Obligation	2015A	(Refunding 2008) Open Space I	410	5150	13,925,000	2027	11,485,000	1,200,000	478,550	1,678,550	10,285,000
General Obligation	2015B	Open Space, Natural Habitat, Parks, and Trails	410	5150	22,000,000	2035	18,685,000	930,000	558,700	1,488,700	17,755,000
General Obligation	2016 <sup>(1)</sup>	(Refunding 2009B, 2010B) Open Space II, Tracy Aviary I, Hogle Zoo I	410	5150	27,885,000	2029	25,755,000	2,110,000	1,198,100	3,308,100	23,645,000
General Obligation	2017	Parks and Recreation	410	5150	39,125,000	2027	23,825,000	2,500,000	1,191,250	3,691,250	21,325,000
General Obligation	2017B	Refunding 2011A and 2013	410	5150	29,345,000	2032	28,920,000	1,620,000	946,650	2,566,650	27,300,000
General Obligation	2019 <sup>(4)</sup>	Parks and Recreation	410	5150	39,870,000	2027	39,870,000	4,190,000	1,976,888	6,166,888	35,680,000
<b>Total General Obligation (GO) Bonds Principal</b>							<b>172,460,000</b>	<b>19,605,000</b>	<b>6,908,476</b>	<b>26,513,476</b>	<b>152,855,000</b>
<b>Total unamortized GO Bond Premiums as of Dec 2019</b>							<b>17,822,241</b>				
<b>Total GO Capacity as of December 2018<sup>(5)</sup></b>							<b>3,159,016,019</b>				
<b>Remaining General Obligation Capacity</b>							<b>2,968,733,778</b>				
Sales Tax Revenue	2010A	(Refunding) Planetarium, Midvale Storm Drain	250	4610	8,855,000	2020	165,000	165,000	2,682	167,682	-
Sales Tax Revenue	2010D	District Attorney, Fleet, Senior Center and Public Health Land and Buildings	110, 120, 370, 620	5003, 8200, 2300, 2150, 6800	33,020,000	2035	25,630,000	1,305,000	1,165,723	2,470,723	24,325,000
Sales Tax Revenue	2011	Solar Projects at Salt Palace	180	3550	1,917,804	2028	1,106,000	112,000	23,626	135,626	994,000
Sales Tax Revenue	2012A	(Refunding) Salt Palace Expansion 3, Phases I and II, South Towne Parking, Recreation Projects	180, 310	3550, 3595	43,725,000	2025	28,285,000	4,325,000	1,197,501	5,522,501	23,960,000
Sales Tax Revenue	2014	District Attorney, Public Health, Senior Center, Parks and Public Works Operations Center, and Salt Palace Land	110, 120, 370, 735, 180	4400, 3630, 2300, 2150, 8200, 3550	30,000,000	2035	25,855,000	1,155,001	953,508	2,108,509	24,699,999
Sales Tax Revenue	2017A	District Attorney Building, Public Health Building	110, 370	2150, 8200	13,550,000	2024	9,575,000	2,025,000	197,119	2,222,119	7,550,000
Sales Tax Revenue	2017B	District Attorney Building, Public Health Building	110, 370	2150, 8200	38,520,000	2037	38,520,000	-	1,378,363	1,378,363	38,520,000
Sales Tax Revenue	2019 <sup>(4)</sup>	Shelter the Homeless	414	5154	21,000,000	2040	21,000,000	-	-	-	21,000,000
<b>Total Sales Tax Revenue Bonds</b>							<b>150,136,000</b>	<b>9,087,001</b>	<b>4,918,522</b>	<b>14,005,523</b>	<b>141,048,999</b>
<b>Sales Tax Revenue December 2018<sup>(5)</sup></b>										<b>64,390,394</b>	
<b>Remaining Sales Tax Payment Capacity</b>										<b>18,189,674</b>	
<b>Remaining Sales Tax Bonding Capacity</b>										<b>252,767,424</b>	

**Salt Lake County  
Consolidated Debt Service Schedule for  
2020 Mayor Proposed Budget**

Bond Type	Series	Purpose	Fund	Paying Department ID	Original Issue Amount	Final Maturity Date	Outstanding at December 31, 2019	Principal Due in 2020	Interest Due in 2020	Total Payments Due in 2020	Outstanding at December 31, 2020
TRCC Sales Tax	2017	Parks Operating Center, Mid-Valley Cultural Center, and TRCC capital projects	181	1070	44,230,000	2037	41,565,000	1,500,000	1,994,100	3,494,100	40,065,000
<b>Total TRCC Sales Tax Revenue Bonds</b>							<b>41,565,000</b>	<b>1,500,000</b>	<b>1,994,100</b>	<b>3,494,100</b>	<b>40,065,000</b>
<b>TRCC Sales Tax Revenue December 2018 <sup>(5)</sup></b>										42,467,204	
<b>TRCC Sales Tax Payment Capacity</b>										17,739,502	
<b>Remaining TRCC Sales Tax Bonding Capacity</b>										246,511,742	
Lease Revenue	2009B	Public Works Administration, Libraries, Senior Centers	412, 735	5152, 4400	58,390,000	2029	50,175,000	4,300,000	2,757,244	7,057,244	45,875,000
Lease Revenue	2019	Libraries - Holladay, Daybreak, Ops Center	412	5152	17,840,000	2041	17,840,000	-	892,000	892,000	17,840,000
<b>Total Lease Revenue Bonds</b>							<b>68,015,000</b>	<b>4,300,000</b>	<b>3,649,244</b>	<b>7,949,244</b>	<b>63,715,000</b>
Transportation Revenue	2010B <sup>(2)</sup>	State Roads (Transportation Tax)	413	5153	57,635,000	2025	51,310,000	6,895,000	2,057,000	8,952,000	44,415,000
<b>Total Transportation Revenue Bonds <sup>(2)</sup></b>							<b>51,310,000</b>	<b>6,895,000</b>	<b>2,057,000</b>	<b>8,952,000</b>	<b>44,415,000</b>
Excise Tax Revenue	2014	Transportation Preservation (Excise Tax)	130	1030	38,600,000	2023	6,695,000	1,550,000	334,750	1,884,750	5,145,000
Excise Tax Revenue	2017	(Partial Refunding 2014) Transportation Preservation	130	1030	23,925,000	2033	23,645,000	-	1,043,150	1,043,150	23,645,000
<b>Total Excise Tax Revenue Bonds</b>							<b>30,340,000</b>	<b>1,550,000</b>	<b>1,377,900</b>	<b>2,927,900</b>	<b>28,790,000</b>
<b>TOTAL FOR ALL SALT LAKE COUNTY BONDS</b>							<b>\$ 513,826,000</b>	<b>\$ 42,937,001</b>	<b>\$ 20,905,242</b>	<b>\$ 63,842,243</b>	<b>\$ 470,888,999</b>

<sup>(1)</sup> Refunded by Series 2016 as of the crossover date of June 15, 2019.

<sup>(2)</sup> In accordance with an interlocal agreement between Salt Lake County and the State of Utah, the State's Division of Finance transfers from the Highway Fund to a State Sinking Fund an amount equal to two times the debt service requirement necessary to pay principal and

<sup>(3)</sup> Bond will be fully paid in 2019.

<sup>(4)</sup> These bonds have not yet been issued and amounts used are based on projections. Debt service for the 2019 Shelter the Homeless Sales Tax Revenue Bond does not begin until 2021.

<sup>(5)</sup> Final 2019 revenue and capacity figures are not yet available, so 2018 figures were used to estimate remaining capacity

# Salt Lake County

## 2020 Budgeted Full-Time Positions

### 2020 Mayor Proposed Budget

	2019 JUNE ADJUSTED	TOTAL REQUEST SBFS, OPS	CHANGES TO ORIG. REQUEST	MAYORS CHANGES TO BUDGET	CHANGES BY COUNTY COUNCIL	COUNCIL RECOMMND BUDGET	2020 ADOPTED BUDGET	VAR \$
<b>110 GENERAL FUND</b>								
10200000 MAYOR ADMINISTRATION	39.75	39.75	0.00	-2.00	0.00	37.75	37.75	-2.00
10220000 MAYOR FINANCIAL ADMINISTRATION	35.00	34.00	0.00	0.00	0.00	34.00	34.00	-1.00
10230000 CRIMINAL JUSTICE ADVISORY COUNCIL	4.00	5.00	0.00	0.00	0.00	5.00	5.00	1.00
10250000 RGNL TRANS HOUSING AND ECON DEV	38.00	37.75	0.00	2.00	0.00	39.75	39.75	1.75
24000000 CRIMINAL JUSTICE SERVICES	138.75	149.75	0.00	-2.00	0.00	147.75	147.75	9.00
31020000 REAL ESTATE	3.00	3.00	0.00	0.00	0.00	3.00	3.00	0.00
36300000 PARKS	81.00	83.00	0.00	-1.00	0.00	82.00	82.00	1.00
36400000 RECREATION	176.75	186.75	0.00	0.00	0.00	186.75	186.75	10.00
43500000 EMERGENCY MANAGEMENT	0.00	1.00	0.00	0.00	0.00	1.00	1.00	1.00
43600000 ADDRESSING	4.00	4.00	0.00	0.00	0.00	4.00	4.00	0.00
60500000 INFORMATION SVCS	103.75	108.75	0.00	-5.00	0.00	103.75	103.75	0.00
61000000 CONTRACTS AND PROCUREMENT	10.00	10.00	0.00	0.00	0.00	10.00	10.00	0.00
61500000 HUMAN RESOURCES	28.00	34.00	0.00	-4.00	0.00	30.00	30.00	2.00
63100000 FACILITIES MANAGEMENT	1.80	1.80	0.00	0.00	0.00	1.80	1.80	0.00
64000000 RECORDS MANAGEMENT AND ARCHIVES	5.00	5.00	0.00	0.00	0.00	5.00	5.00	0.00
70100000 COUNCIL	26.00	26.00	0.00	0.00	0.00	26.00	26.00	0.00
76000000 AUDITOR	14.00	14.00	0.00	0.00	0.00	14.00	14.00	0.00
79000000 CLERK	15.50	16.00	0.00	0.00	0.00	16.00	16.00	0.50
79010000 CLERK - ELECTIONS	16.75	18.75	0.00	0.00	0.00	18.75	18.75	2.00
82000000 DISTRICT ATTORNEY	272.00	290.50	0.00	-6.00	0.00	284.50	284.50	12.50
88000000 RECORDER	19.00	19.00	0.00	0.00	0.00	19.00	19.00	0.00
91200000 COUNTY JAIL	906.50	907.50	0.00	0.00	0.00	907.50	907.50	1.00
91250000 SHERIFF PUBLIC SAFETY BUREAU	136.00	138.00	0.00	-1.00	0.00	137.00	137.00	1.00
91300000 SHERIFF CW INVEST/SUPPORT SVCS	11.00	12.00	0.00	0.00	0.00	12.00	12.00	1.00
94000000 SURVEYOR	20.48	20.48	0.00	0.00	0.00	20.48	20.48	0.00
<b>Total 110 GENERAL FUND</b>	<b>2,106.03</b>	<b>2,165.78</b>	<b>0.00</b>	<b>-19.00</b>	<b>0.00</b>	<b>2,146.78</b>	<b>2,146.78</b>	<b>40.75</b>

# Salt Lake County

## 2020 Budgeted Full-Time Positions

### 2020 Mayor Proposed Budget

	2019 JUNE ADJUSTED	TOTAL REQUEST SBFS, OPS	CHANGES TO ORIG. REQUEST	MAYORS CHANGES TO BUDGET	CHANGES BY COUNTY COUNCIL	COUNCIL RECOMMND BUDGET	2020 ADOPTED BUDGET	VAR \$
<b>120 GRANT PROGRAMS FUND</b>								
21000000 YOUTH SERVICES DIVISION	149.25	151.25	0.00	0.00	0.00	151.25	151.25	2.00
22500000 BEHAVIORAL HEALTH SERVICES PRGM	25.00	26.00	0.00	0.00	0.00	26.00	26.00	1.00
23000000 AGING AND ADULT SERVICES	151.39	151.39	0.00	0.00	0.00	151.39	151.39	0.00
<b>Total 120 GRANT PROGRAMS FUND</b>	<b>325.64</b>	<b>328.64</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>328.64</b>	<b>328.64</b>	<b>3.00</b>
<b>185 SLCO ARTS AND CULTURE FUND</b>								
35000000 SLCO ARTS AND CULTURE	47.50	57.25	0.00	-2.00	0.00	55.25	55.25	7.75
<b>Total 185 SLCO ARTS AND CULTURE FUND</b>	<b>47.50</b>	<b>57.25</b>	<b>0.00</b>	<b>-2.00</b>	<b>0.00</b>	<b>55.25</b>	<b>55.25</b>	<b>7.75</b>
<b>250 FLOOD CONTROL FUND</b>								
46000000 FLOOD CONTROL ENGINEERING	31.00	31.00	0.00	0.00	0.00	31.00	31.00	0.00
<b>Total 250 FLOOD CONTROL FUND</b>	<b>31.00</b>	<b>31.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>31.00</b>	<b>31.00</b>	<b>0.00</b>
<b>280 OPEN SPACE FUND</b>								
10800000 OPEN SPACE	0.25	0.25	0.00	0.00	0.00	0.25	0.25	0.00
<b>Total 280 OPEN SPACE FUND</b>	<b>0.25</b>	<b>0.25</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.25</b>	<b>0.25</b>	<b>0.00</b>
<b>310 ZOOS ARTS AND PARKS FUND</b>								
35940000 ZAP ADMINISTRATION	2.00	2.00	0.00	0.00	0.00	2.00	2.00	0.00
<b>Total 310 ZOOS ARTS AND PARKS FUND</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>340 STATE TAX ADMINISTRATION LEVY FUND</b>								
70110000 COUNCIL-TAX ADMINISTRATION	5.50	5.50	0.00	0.00	0.00	5.50	5.50	0.00
73000000 ASSESSOR	105.00	107.00	0.00	0.00	0.00	107.00	107.00	2.00
76010000 AUDITOR-TAX ADMINISTRATION	10.00	10.00	0.00	0.00	0.00	10.00	10.00	0.00
82010000 DISTRICT ATTORNEY-TAX ADMIN	2.00	2.00	0.00	0.00	0.00	2.00	2.00	0.00
88510000 RECORDER-TAX ADMINISTRATION	24.75	24.75	0.00	0.00	0.00	24.75	24.75	0.00
94010000 SURVEYOR TAX ADMINISTRATION	6.00	6.00	0.00	0.00	0.00	6.00	6.00	0.00



# Salt Lake County

## 2020 Budgeted Full-Time Positions

### 2020 Mayor Proposed Budget

	2019 JUNE ADJUSTED	TOTAL REQUEST SBFS, OPS	CHANGES TO ORIG. REQUEST	MAYORS CHANGES TO BUDGET	CHANGES BY COUNTY COUNCIL	COUNCIL RECOMMND BUDGET	2020 ADOPTED BUDGET	VAR \$
<b>340 STATE TAX ADMINISTRATION LEVY FUND</b>								
97000000 TREASURER-TAX ADMINISTRATION	25.00	25.00	0.00	0.00	0.00	25.00	25.00	0.00
<b>Total 340 STATE TAX ADMINISTRATION LEVY</b>	<b>178.25</b>	<b>180.25</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>180.25</b>	<b>180.25</b>	<b>2.00</b>
<b>360 LIBRARY FUND</b>								
25000000 LIBRARY	405.50	432.50	0.00	0.00	0.00	432.50	432.50	27.00
<b>Total 360 LIBRARY FUND</b>	<b>405.50</b>	<b>432.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>432.50</b>	<b>432.50</b>	<b>27.00</b>
<b>370 HEALTH FUND</b>								
21500000 HEALTH	361.50	363.50	0.00	0.00	0.00	363.50	363.50	2.00
<b>Total 370 HEALTH FUND</b>	<b>361.50</b>	<b>363.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>363.50</b>	<b>363.50</b>	<b>2.00</b>
<b>390 PLANETARIUM FUND</b>								
35100000 CLARK PLANETARIUM	32.00	32.00	0.00	0.00	0.00	32.00	32.00	0.00
<b>Total 390 PLANETARIUM FUND</b>	<b>32.00</b>	<b>32.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>32.00</b>	<b>32.00</b>	<b>0.00</b>
<b>620 FLEET MANAGEMENT FUND</b>								
68000000 FLEET MANAGEMENT	46.00	46.00	0.00	0.00	0.00	46.00	46.00	0.00
<b>Total 620 FLEET MANAGEMENT FUND</b>	<b>46.00</b>	<b>46.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>46.00</b>	<b>46.00</b>	<b>0.00</b>
<b>650 FACILITIES SERVICES FUND</b>								
63000000 FACILITIES SERVICES	71.20	72.20	0.00	0.00	0.00	72.20	72.20	1.00
63500000 TELECOMMUNICATIONS	5.00	5.00	0.00	0.00	0.00	5.00	5.00	0.00
69000000 GOVERNMENT CENTER OPERATIONS	3.00	3.00	0.00	0.00	0.00	3.00	3.00	0.00
<b>Total 650 FACILITIES SERVICES FUND</b>	<b>79.20</b>	<b>80.20</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>80.20</b>	<b>80.20</b>	<b>1.00</b>
<b>680 EMPLOYEE SERVICE RESERVE FUND</b>								
53040000 EMP SERV RES-WELLNESS PROGRAM	3.00	3.00	0.00	0.00	0.00	3.00	3.00	0.00
53050000 EMP SERV RES-FITNESS CENTER	0.75	0.50	0.00	0.00	0.00	0.50	0.50	-0.25
<b>Total 680 EMPLOYEE SERVICE RESERVE FUN</b>	<b>3.75</b>	<b>3.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.50</b>	<b>3.50</b>	<b>-0.25</b>

# Salt Lake County

## 2020 Budgeted Full-Time Positions

### 2020 Mayor Proposed Budget

	2019 JUNE ADJUSTED	TOTAL REQUEST SBFS, OPS	CHANGES TO ORIG. REQUEST	MAYORS CHANGES TO BUDGET	CHANGES BY COUNTY COUNCIL	COUNCIL RECOMMND BUDGET	2020 ADOPTED BUDGET	VAR \$
<b>710 GOLF COURSES FUND</b>								
<b>38200000 GOLF COURSES</b>	38.00	38.00	0.00	0.00	0.00	38.00	38.00	0.00
<b>Total 710 GOLF COURSES FUND</b>	<b>38.00</b>	<b>38.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>38.00</b>	<b>38.00</b>	<b>0.00</b>
<b>726 UPACA ECCLES THEATER FUND</b>								
<b>34000000 UPACA ECCLES THEATER</b>	23.25	24.25	0.00	0.00	0.00	24.25	24.25	1.00
<b>35000000 SLCO ARTS AND CULTURE</b>	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 726 UPACA ECCLES THEATER FUND</b>	<b>23.25</b>	<b>24.25</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>24.25</b>	<b>24.25</b>	<b>1.00</b>
<b>730 SOLID WASTE MANAGEMNT FACILITY FU</b>								
<b>47500000 SL COUNTY LANDFILL</b>	50.00	50.00	0.00	0.00	0.00	50.00	50.00	0.00
<b>Total 730 SOLID WASTE MANAGEMNT FACILI</b>	<b>50.00</b>	<b>50.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>50.00</b>	<b>50.00</b>	<b>0.00</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES I</b>								
<b>10150000 COMMUNITY DEVELOPMENT &amp; ENGAGEM</b>	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>40500000 PLANNING AND DEVELOPMENT SERVICE</b>	36.00	36.00	0.00	-36.00	0.00	0.00	0.00	-36.00
<b>41000000 ANIMAL SERVICES</b>	54.75	59.75	0.00	-5.00	0.00	54.75	54.75	0.00
<b>44000000 PUBLIC WORKS OPERATIONS</b>	128.00	129.75	0.00	0.00	0.00	129.75	129.75	1.75
<b>45000000 TOWNSHIP ENGINEERING SERVICES</b>	15.00	15.00	0.00	0.00	0.00	15.00	15.00	0.00
<b>85000000 JUSTICE COURTS</b>	14.00	14.00	0.00	0.00	0.00	14.00	14.00	0.00
<b>Total 735 PUBLIC WORKS AND OTHER SERVI</b>	<b>247.75</b>	<b>254.50</b>	<b>0.00</b>	<b>-41.00</b>	<b>0.00</b>	<b>213.50</b>	<b>213.50</b>	<b>-34.25</b>
<b>Report Total</b>	<b>3,977.62</b>	<b>4,089.62</b>	<b>0.00</b>	<b>-62.00</b>	<b>0.00</b>	<b>4,027.62</b>	<b>4,027.62</b>	<b>50.00</b>

OCTOBER 2019



# 2020 Salary and Benefits Recommendations

## 2020 Salary and Benefits Recommendations

This document provides the Mayor’s salary-related recommendations and benefits considerations for the 2020 fiscal year. These recommendations are focused on enterprise-wide salary actions. Individual Agency recommendations are outlined separately by those Agencies. The salary-related recommendations include 1) a 2.75% Annual Pay Increase (*excluding Temporary, Sworn and Provisional Employees*), 2) a 2% General (GEN) and 3% Trade/Technical (TRD) Salary Structure Adjustments and related Employee Pay Adjustments to bring Employees’ pay to the new minimum of their salary grades (*excluding Elected, Appointed, Sworn and Temporary Employees*) and 3) establishing a countywide minimum Living Wage rate of \$12.00/hour (*excluding Sworn, Temporary and Provisional Employees*).

The 2020 benefits considerations include 1) no cost increase for Employees’ health and dental plan premiums, 2) continuation of High Deductible Health Plans (HDHP) at no cost to full-time, benefitted Employees, the HSA Employer contribution, wellness incentives and the County Facilities 20% Employee Discount Card and 3) an increase in Tier II Public Safety employer rates of 2% on July 1, 2020.

### Salary-Based Recommendation Summary

The 2020 Salary-Based Recommendations are listed in the table below.

2020 Base Pay and Salary-based Benefit Recommendations Current and Vacant Positions					
			Base Pay Cost	Salary-Based Benefit Cost	Total Cost-- Base Pay + Benefits
1	Annual Base Pay Increase	2.75%	\$5,076,602	\$1,157,465	\$6,234,068
2	Salary Structure Pay Adjustment--Increase to new minimum only	2% GEN	\$6,391	\$1,457	\$7,847
		3% TRD			
2	Countywide Living Wage \$12.00/hour		\$30,050	\$6,851	\$36,910
2020 Estimate of Employee Base Pay + Benefit			\$189,094,800	\$43,113,614	<b>\$232,208,414</b>

*Note: Benefits cost is 22.8% of base salary; Does not include new 2020 positions; Salary Structure Pay Adjustments Excludes Elected, Appointed, Sworn and Temporary Employees*

### 2020 Annual Pay Increase Recommendation

According to our Salary Budget Surveys and local government comparators, the expected 2020 annual pay increase is for 2.9%-2.92%. The recommendation is to award an annual pay increase to eligible Employees (*excluding Sworn, Temporary and Provisional*). **The Annual Pay Adjustment pool recommendation is 2.75%.** This increase is recommended to be based upon the Employee’s 2020 Annual Performance Appraisal, prorated by applicable partial-year service. An Employee whose performance is “Unacceptable” – a 1 or 2 rating, would be ineligible for an annual pay increase. Employees with salaries above their job salary grade maximum (“redlined”) will be eligible for up to a 1% of salary lump sum payment. This pay increase is intended to reward Employees for their work performance and assist in maintaining competitive wage levels.

## 2020 Salary Structure and Related Base Pay Adjustments Recommendation

As of September 2019, the GEN and TRD salary structures are currently an average of 2% and 3% *behind* the market, respectively, as shown in the *Midpoint to Market Comparison* chart below. Furthermore, the 2019-2020 salary budget surveys project an average increase of 2.2% to salary structures in 2020. This year's Local Government Agency Budget Survey shows a 3.5% salary structure adjustment. Local government agencies along the Wasatch Front and Park City indicate a 3% structure adjustment.

A gap between County salary structures and the market rate for talent disadvantages the County from recruiting and retaining Employees. This is especially relevant given Utah's 2.7% Unemployment Rate (September 2019, Bureau of Labor Statistics). If Salt Lake County aligns the salary structures to the market in 2020, it means that the GEN structure would be adjusted 4% (2% to catch up to market structures + 2% more to align with the market in 2020). The TRD structure would be adjusted 5% (3% to catch up + 2% more to align with the market in 2020).

### Midpoint to Market Comparison

Structure /Grade	Current Midpoint	50th (Median) of Market Base Salary	Mid Compared to Market Base Salary	Structure /Grade	Current Midpoint	50th (Median) of Market Base Salary	Mid Compared to Market Base Salary
<b>GEN</b>				<b>TRD</b>			
007	\$28,186	\$29,890	94.30	009	\$37,358	\$38,951	97.07
008	\$29,960	\$33,379	90.53	010	\$40,736	\$42,914	95.69
009	\$32,048	\$32,941	100.00	011	\$44,830	\$44,990	100.90
010	\$34,762	\$35,698	97.88	012	\$49,640	\$50,805	98.31
011	\$37,998	\$38,439	99.95	013	\$54,246	\$61,238	89.62
012	\$41,965	\$43,095	98.74	014	\$62,127	\$69,804	90.01
013	\$47,394	\$49,617	96.79	015	\$71,441	\$73,213	98.81
014	\$55,014	\$55,848	99.48	016	\$82,802	\$87,125	96.01
015	\$64,200	\$66,316	98.07	017	\$96,415	\$97,489	99.87
016	\$75,266	\$77,333	98.92	018	\$112,586	\$106,691	106.33
017	\$88,524	\$93,771	95.87	019	\$117,704	\$119,800	100.00
018	\$109,715	\$111,432	99.86	020	\$122,821	\$122,967	99.90
019	\$116,709	\$116,880	101.12	021	\$135,104	\$153,902	87.80
020	\$125,269	\$133,766	94.03	022	\$148,614	\$155,462	95.67
021	\$135,604	\$107,135	126.6				
022	\$147,922	\$254,637	58.10				
023	\$238,230	\$224,563	106.10				
<b>Average of GEN</b>							<b>98.24</b>
<b>Average of TRD</b>							<b>97.13</b>
<b>Average Midpoint vs. Market GEN &amp; TRD</b>							<b>97.68</b>
<b>Difference from Market Base Salary</b>							<b>2.32</b>

***The recommendation is to adjust the salary structures by +2% for GEN and +3% for TRD*** to provide a realistic basis for 2020 compensation decisions regarding the competitive cost of Employee talent in our market.

By moving the structures upward, this action will have the effect on Employee salaries of moving them downward in their respective salary grades. This will result in lower compa-ratio's (Employees' salary as a

percentage of the salary grade midpoint). This could also result in some Employees' pay falling below their assigned salary grade minimums. To address, ***the related recommendation is to adjust those Employees' salaries upward to the new minimum of their salary grade.***

### Living Wage Recommendation

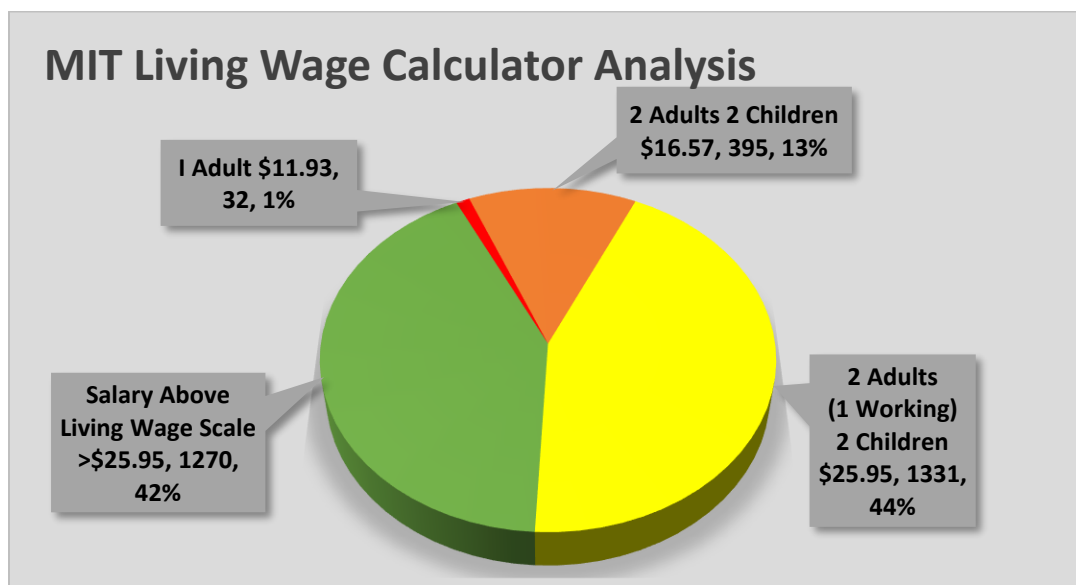
The MIT Living Wage Calculator is an alternative to the federal poverty threshold. The MIT Living Wage Calculator is a measure of basic needs for a minimum standard of living. It is a market-based approach that draws upon geographically adjusted expenditure data related to a family's minimum budget for food, childcare, health insurance, housing, transportation, and other necessities (e.g. clothing, personal care items, etc.) costs. The living wage draws on these cost elements and the rough effects of income and payroll taxes to determine the minimum employment earnings required to meet a family's basic needs while also maintaining self-sufficiency. (Living Wage Calculator, User's Guide / Technical Notes, 12/30/2018 Update)

The following are the three living wage categories and hourly pay rates provided in the MIT Living Wage Calculator report for the Salt Lake City metro-area.

1 Adult	2 Adults 2 Children	2 Adults (1 Working) 2 Children
\$11.93	\$16.57	\$25.95

A fourth category labeled Salary Above Living Wage Scale consists of County Employees that have a base pay rate greater than \$25.95/hour. The living wage review includes 3028 employees (*excludes Appointed, Sworn, Temporary Employees*).

The following chart displays the number of county employees in each of the living wage categories.



***The recommendation is to establish a minimum Living Wage rate of \$12.00/hour in 2020 for Benefitted, Merit Employees.*** The financial impact to the County is less than \$37,000 annually. However, it will have a

meaningful impact on County Employees' ability to provide for basic needs while also maintaining self-sufficiency.

## **Compression Project**

In 2019, the salary Compression Project was conducted and resulted in 2159 Employees receiving compression pay adjustments. ***It is recommended a mid-year review of 2020 budget capacity be conducted to assess the capacity to support a 2020 Compression Project iteration.***

## **2020 Benefits Considerations**

### Health and Dental Plans

No Employee premium increases to the 2020 health and dental plans are recommended.

### Traditional PPO Plan

Based on current trends, the County is expected to see an increase that varies from 0 to 4% in 2020. This increase will not be passed on to Employees. As such, the Employee will not see an increase to their premium rates.

### High Deductible Health Plan (HDHP)

The recommendation is to continue offering the HDHP at no cost for full-time benefitted Employees.

The recommendation is a continuation of both the HSA Employer contribution (\$600.00 individual and \$1,200 family) and the wellness incentive to include \$25: flu shot, \$100: Personal Health Assessment, and \$150: Annual Preventative Exam.

### Miscellaneous

Continuation of Tier II Long-term Disability Benefit protection (Employees approved for LTD continue to receive service credits through URS) coverage.

A re-authorization of the County Facilities 20% Employee Discount Card for eligible Employees is recommended.

Creative Learning Academy (on-site daycare provider) has requested a fee increase of 3%, effective January 1, 2020. They indicate the fee increase will be used to provide a 3% wage increase for personnel. These fees are paid by participating County Employees.

### Retirement

Tier I employer contribution rates remain the same for Employees and Public Safety in 2020, while Tier II Public Safety employer rates will increase on July 1, 2020 (the State's fiscal year) from 23.83% to 25.83%.

# Salt Lake County Contributions (Line 667005) 2020 Mayor Proposed Budget

## 110 - General Fund

1020 Mayor's Administration	Juneteenth Activities - Project Success Coalition	5,000
	Other Contributions (Misc.)	20,000
	United Way Refugee Support	54,760
	YWCA-Rape Recovery Center	42,124
	SL American Muslim	5,000
1025 Office of Regional Development	Utah Women Trades	5,000
	Downtown Alliance Winter Market	15,000
	Suazo Center	5,000
	Columbus Community Center	5,000
	Catholic Community Services Weigand Center Operations	100,000
	Kem Garner Policy Institute	10,000
	Salt Lake Chamber	25,000
	Junior Livestock Council	27,000
2350 Extension Service	YWCA Family Justice Center	50,000
2400 Criminal Justice Division	Friends of Drug Court	500
	Murray City - Murray Lifeguard	30,000
3630 Parks	Jordan River Commission	41,200
	USDA Forest Service - Avalanche Contract - Alta	43,000
4350 Emergency Services	Wildland Fire Program	20,000
	Utah Clean Energy	25,000
6310 Facilities Management	Contributions (Misc.)	18,000
7010 Council		
<b>TOTAL GENERAL FUND</b>		<b>546,584</b>

## 181 - TRCC Fund

1070 TRCC	City of Bluffdale - Day Ranch Trail Connection To JR Parkway	100,000
	City of Holladay - Holladay Village Plaza Public Art	150,000
	City of South Jordan - Midas Creek Trail	155,720
	City of South Salt Lake - Columbus Park & Playground	325,000
	City of Taylorsville - Taylorsville Park	566,667
	Cottonwood Heights - Big Cottonwood Canyon Trail Reconstruction	83,682
	Cottonwood Heights - Big Cottonwood Canyon Trail Way Finding	43,695
	Draper City - All Inclusive Playground	550,000
	Friends of Tracy Aviary - Jordan River Nature Center	100,000
	Herriman City - Juniper Canyon Recreation Area Ph. 1	550,000
	Holladay Arts Council - Track Lighting	12,800
	Millcreek City - Canyon Rim Park Playground	334,764
	Murray City - Murray Theatre Renovation	2,018,250
	Pioneer Theater - Project Support	100,000
	Riverton City - Dog Park Ph. 2	75,000
	Riverton City - Tracy Aviary Nature Center	25,000
	Salt Lake City - Smith's Ballpark	900,000
	Salt Lake Climbers Alliance - Climbing Area Stewardship	50,000
	Sandy City - Sandy Amphitheater	456,500
	SL Ranger Dist - Lower Big Cottonwood Climbing	52,500
	SL Valley Trails - Trail Maint and Construction	50,000
	Sugarhouse Park Authority	218,891
	Taylorsville City - Open Space at Taylorsville Plaza	725,000
	Trails Utah - Central Wasatch Improvement Project	31,730



# Salt Lake County Contributions (Line 667005) 2020 Proposed Budget

	Trails Utah - Hardlick Downhill Trails	30,000
	Visit Salt Lake - Ski Salt Lake Marketing	450,000
	West Jordan - Urban Fishery	250,000
	West Jordan - West Jordan Cultural Arts Facility	900,000
	West Valley City - Veterans Hall & Park	500,000
107099 TRCC - Capital Projects	Kearns - David Gourley Park Pavilion And Restroom	517,608
<b>TOTAL TRCC FUND</b>		<b>10,322,807</b>
<b>235 - Unincorp Municipal Services Fund</b>		
5023 Unincorp Municipal Services - Stat & General	Various Community Councils	32,833
<b>TOTAL UNINCORP MUNICIPAL SERVICES FUND</b>		<b>32,833</b>
<b>290 - Visitor Promotion Fund</b>		
3601 Visitor Promotion-County	Utah Sports Commission	100,000
	Utah Restaurant Association - restaurant promotion	25,000
	Sundance	150,000
	Visit Salt Lake - Tour of Utah and YOUNIFY Summit	40,000
	VSL/SLCC Hospitality Scholarship Program	350,000
	Alta Web-Site Rebuild	35,000
<b>TOTAL VISITOR PROMOTION FUND</b>		<b>700,000</b>
<b>310 - ZAP Fund</b>		
3591 Large Arts Groups	Tier I Organizations	12,084,892
3592 Small Arts Groups	Tier II Organizations	2,416,980
3593 Zoological	Zoological Organizations	4,296,853
<b>TOTAL ZAP FUND</b>		<b>18,798,725</b>
<b>370 - Health Fund</b>		
2150 Health Department	SUD Prevention Services- Safe Graduation	66,530
<b>TOTAL HEALTH FUND</b>		<b>66,530</b>
<b>TOTAL CONTRIBUTIONS</b>		<b>30,467,479</b>

Salt Lake County  
2020 Capital Project Rebudgets and New Requests  
2020 Proposed Budget

2020 Proposed Budget Fund	Department	Budget Type	Project ID	Project Name	Total
110 GENERAL FUND	1099000000 MAYOR MANAGED CAPITAL PROJECTS PRGM	Re-Budget	IJIS	Capital Projects - IJIS	132,513
110 GENERAL FUND	1099000000 MAYOR MANAGED CAPITAL PROJECTS PRGM	<b>Re-Budget Total</b>			<b>132,513</b>
110 GENERAL FUND	1099000100 BUDGET REPLACEMENT SYSTEM	Re-Budget	BUDGET_SYSTEM	County Budget System	1,090,000
110 GENERAL FUND	1099000100 BUDGET REPLACEMENT SYSTEM	<b>Re-Budget Total</b>			<b>1,090,000</b>
110 GENERAL FUND	6050990000 INFORMATION SVCS CAPITAL PROJ	New Request	IS_PROJECTS	Network Equipment Refresh Increase	361,420
110 GENERAL FUND	6050990000 INFORMATION SVCS CAPITAL PROJ	New Request	IS_PROJECTS	VNX to PURE Migration	122,127
110 GENERAL FUND	6050990000 INFORMATION SVCS CAPITAL PROJ	<b>New Request Total</b>			<b>483,547</b>
110 GENERAL FUND	6050990000 INFORMATION SVCS CAPITAL PROJ	Re-Budget	IS_PROJECTS	IT CAPITAL PROJECTS BASE	594,352
110 GENERAL FUND	6050990000 INFORMATION SVCS CAPITAL PROJ	<b>Re-Budget Total</b>			<b>594,352</b>
110 GENERAL FUND	8800990000 RECORDER CAPITAL PROJECTS	Re-Budget	RECORDER_SYSTEM	RECORDER SYSTEM	200,000
110 GENERAL FUND	8800990000 RECORDER CAPITAL PROJECTS	<b>Re-Budget Total</b>			<b>200,000</b>
<b>110 GENERAL FUND Total</b>					<b>2,500,412</b>
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP_ADMIN	SPCC - INDIRECT COSTS	43,275
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP_LG_EQUIP	SPCC -EQUIPMENT, LARGE	150,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP_SM_EQUIP	SPCC -EQUIPMENT, SMALL	300,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_01	REPAIR BRICK CAP SOUTH DOCKS	109,225
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_02	FIRE AND SECURITY PANEL RE-VAMP	543,950
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_03	REPLACE BROKEN CONDENSATE RETURN LINE	214,084
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_04	REPAIR/REPLACE HANDRAILS ON BACK DOCK	115,650
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_05	HALL 1 HEAT EXCHANGER	756,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_06	REPLACE BURNER IN BOILER #1 - WEST PLANT	64,750
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_07	DEVELOP STORAGE IN EXHIBIT HALL 5	280,500
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_08	REPLACE KITCHEN EXHAUST FANS	77,100
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_10	VFD REPLACEMENT	83,525
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_11	REPLACE KEN KNIGHT BOARD ROOM PLAZA DOORS	115,650
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_12	HALL 5 FLOOR LEVELING	51,800
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_14	REPAIR AND REPLACE DOCK CONCRETE	191,250
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_15	Sound System Project Phase 2	379,500
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_16	Parking Lot Striping	109,255
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	New Request	SP20_17	Upper Mez Ceiling Tile	29,900
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	<b>New Request Total</b>			<b>3,615,414</b>
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0103	OSHA FALL PROTECTION	137,724
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0105	UNC's and software upgrade to Struxureware	1,170
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0106	Walk-In Cooler Hall 4	13,644
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0108	ROOF EASTSIDE MEETING SPACE 250-253	10,395
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0111	PARKING LOT ELECTRONIC SIGNS	46,620
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP0116	PARKING SYSTEM	699,229
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_01	SIDEWALK AND BRICK DAMAGE	599,850
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_02	HALL 4 AND 5 GATE MOTORS	183
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_03	REMODEL NORTH AND SOUTH BALLROOM RESTROOM	1,158,339
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_04	REMODEL UPPER/LOWER GUEST SERVICES RESTROOM	944,671
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_05	MAJOR TECHNOLOGY UPGRADE	3,300,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_06	CONTROLS UPGRADE - RETRO COMMISSIONING	75,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_07	CONCOURSE CARPET	1,399,865
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_08	REPLACE CARPET IN THE 55 ROOMS	823,632
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_09	NORTH LOBBY ESCALATORS	884,059
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	Re-Budget	SP19_10	Emergency exiting Hall E South Stairs	250,000
180 RAMPTON SALT PALACE CONV CTR FUND	3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM	<b>Re-Budget Total</b>			<b>10,344,381</b>
<b>180 RAMPTON SALT PALACE CONV CTR FUND Total</b>					<b>13,959,795</b>
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART18BCPK01	2105: Big Cottonwood - Softball Renovation Ph2	3,289,311
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART18VRPK01	2162: Valley Regional - Softball Complex Ph1	3,916,689
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20FMAQ01	1403: Fairmont - Resurface Lap Lane Pool	240,000
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20GFRQ01	1859: Gene Fullmer RC - Roof Repair	270,000
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20HLRC01	1323: Holladay-Lions RC - Fitness Room Repairs	125,000
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20JLRC01	1326: JL Sorenson RC - Pool Deck Repair	45,000
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20JLRC02	1857: JL Sorenson RC - Pool Repair	40,000



Salt Lake County  
2020 Capital Project Rebudgets and New Requests  
2020 Proposed Budget

2020 Proposed Budget						
Fund	Department	Budget Type	Project ID	Project Name	Total	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20JRTR01	1879: JRT - Trail Stabilization	200,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20MCCC01	1860: Millcreek CC - Office Remodel	25,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20MGPL01	1011: Magna PL - Renovate Locker Rooms	200,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20MGPL02	1012: Magna PL - Roof Repair	97,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20NWRC01	1316: Northwest Rec Center - Replace Boiler	305,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20PRDV01	1882: ADA Transition Plan, Ph 3 Tranche 1	132,750	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20PRDV01	1882: ADA Transition Plan, Tranche 2	14,162	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20RWRC01	1007: Redwood RC - Replace Sand Filters	65,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20SHPK01	1855: Sugar House Park - Slurry Seal	175,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PART20WHFM01	1314: Wheeler Farm - Regrade/Gravel Path Surface	50,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	PARTOVHD	2012: Parks & Recreation TRCC Overhead	88,262	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	MSD19DGP	Kearns-David Gourley Park Pavilion & Restroom	267,608	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	New Request	MSD19DGP01	Re-Budget-Kearns Campus to David Gourley Park	250,000	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRGM</b>	<b>New Request Total</b>			<b>9,795,782</b>	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	CPI14BST_001	2021: [RB] Bonneville Shoreline TR -Acquire Land	245,313	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	CPM14SLCSC_001	2023: [RB] SLSC - Epoxy Locker Rm Floors	40,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	NFST19BCCY01	2167: [RB] Cardiff By-Pass Trail	100,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	NFST19BSTR01	2168: [RB] BST - Westside Segment	20,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PAR15_BSTOY01	1939: [RB] Mt Olympus Trailhead - Remodel	781,563	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART17BCPK01	1940: [RB] Big Cottonwood PK - Storm Drain	24,860	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18BCPK01	1930: [RB] Big Cottonwood - Softball Complex Ph1	325,141	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18JRPK01	1936: [RB] Jordan River Area Ph 1	343,419	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18PLTR01	1932: [RB] Parleys Trail (Pratt) 900W to JRTR	3,867,337	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18PRDV01	1942: [RB] P&R - ADA Transition Plan Ph1	250,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18UCTR01	1943: [RB] Utah & Salt Lake Canal Trail - Ph3	667,785	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART18YFPK01	1935: [RB] Rose & Yellowfork Canyon - Trails	405,000	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRG	Re-Budget	PART19WHFM01	1931: [RB] Wheeler Farm - Rebuild Paddocks	110,000	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRGM</b>	<b>Re-Budget Total</b>			<b>7,180,418</b>	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3630990000 PARKS EQUIPMENT REPLACE PRGM	New Request	PARTOVHD	2014: Parks Equipment Overhead	15,120	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3630990000 PARKS EQUIPMENT REPLACE PRGM	New Request	PARTPKEQ	2016: Parks Equipment Replacement	381,430	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>3630990000 PARKS EQUIPMENT REPLACE PRGM</b>	<b>New Request Total</b>			<b>396,550</b>	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3630990000 PARKS EQUIPMENT REPLACE PRGM	Re-Budget	PARTPKEQ	2210: [RB] Parks Equipment Replacement	42,024	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>3630990000 PARKS EQUIPMENT REPLACE PRGM</b>	<b>Re-Budget Total</b>			<b>42,024</b>	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3640990000 REC EQUIPMENT REPLACEMENT PRGM	New Request	PARTOVHD	2015: Recreation Equipment Overhead	24,202	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3640990000 REC EQUIPMENT REPLACEMENT PRGM	New Request	PARTRCEQ	2017: Recreation Equipment Replacement	825,548	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>3640990000 REC EQUIPMENT REPLACEMENT PRGM</b>	<b>New Request Total</b>			<b>849,750</b>	
181 TRCC TOURISM REC CULTRL CONVEN FUNI	3640990000 REC EQUIPMENT REPLACEMENT PRGM	Re-Budget	PARTRCEQ	2209: [RB] Recreation Equipment Replacement	505,056	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND</b>	<b>3640990000 REC EQUIPMENT REPLACEMENT PRGM</b>	<b>Re-Budget Total</b>			<b>505,056</b>	
<b>181 TRCC TOURISM REC CULTRL CONVEN FUND Total</b>					<b>18,769,580</b>	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST_ADMIN	MAX- INDIRECT COSTS	16,065	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST_LG_EQUIP	MAX - LARGE EQUIPMENT	50,000	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST_SM_EQUIP	MAX - SMALL EQUIPMENT	100,000	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST20_01	COOLING TOWER-MEDIA FILL PACK	128,500	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST20_02	EXPANSION JOINT REPAIRS ON ALL STAND-UP WALLS	128,500	
182 MT AMERICA EXPO CENTER FUND	3552990000 MT AMERICA CAPITAL PROJECTS PRGM	New Request	ST20_03	Concrete patch repair on dock-roof support pilla	51,800	
<b>182 MT AMERICA EXPO CENTER FUND</b>	<b>3552990000 MT AMERICA CAPITAL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>474,865</b>	
<b>182 MT AMERICA EXPO CENTER FUND Total</b>					<b>474,865</b>	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0004CA	ART-EQUIPMENT REPLACEMENT	45,835	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0006UMOCA	UMOCA FIRE SUPPRESSION AND DETECTION PHASE I	45,000	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0007UMOCA	UMOCA CEILING TILE AND LIGHTING REPLACEMENT	21,600	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0009CA	ART-IT EQUIPMENT REPLACEMENT	120,510	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0009CA	ART-IT INFRASTRUCTURE REPLACEMENT	20,000	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0040RW	PFF-JEANNE WAGNER SEATING REPLACEMENT	275,000	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0041RW	RWC BLACK BOX & STUDIO THEATRE SEATING UPGRADES	111,100	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_0063AH	AH TICKET LOBBY SECURITY DOOR UPGRADES	26,000	
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC1	New Request	CFA_CAP_OVERHEA	ARTS & CULTURE OVERHEAD	17,501	



Salt Lake County  
2020 Capital Project Rebudgets and New Requests  
2020 Proposed Budget

2020 Proposed Budget Fund	Department	Budget Type	Project ID	Project Name	Total
<b>185 SLCO ARTS AND CULTURE FUND</b>	<b>3500990000 SLCO ARTS AND CULTURE CAPITAL PROJECTS</b>	<b>New Request Total</b>			<b>682,546</b>
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0001JEQ	REB-JEQ-STAIR AND ADA RAMP REPAIRS	99,345
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0002JEQ	REB-QBC-STUDIO FLOOR REPAIRS	30,500
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0003CA	REB-CFA-SIGNAGE	3,869
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0003UMOCA	REB-UMOCA FLOOR REFINISHING	8,693
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0004CA	REB-CFA-OPERATIONAL EQUIPMENT REPLACEMENT	38,748
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0005UMOCA	REB-UMOCA WATER MAIN REPLACEMENT	61,600
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0008CA	REB-CFA- 2-WAY RADIO SYSTEMS UPGRADE	64,324
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0008CA	REB-CFA-2 WAY RADIO SYS UPGRADE-PHASE II	82,240
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0009CA	REB-CFA-IT EQUIPMENT REPLACEMENT	128,018
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0012CA	CFA ACCESS CONTROL IMPROVEMENTS PHASE I	3,128
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0016CA	CFA WIRELESS CAPTIVE PORTAL	18,351
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0034RW	REB-PFF-RW- THEATRICAL LIGHTING SYSTEM	6,013
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0035RW	REB-PFF-RW-REH. STUDIO SOUND ISOLATION	42,735
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0040RW	REB-PFF-JEANNE WAGNER SEATING REPLACEMENT	24,000
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0042RW	REB-RWC-BOILER REPAIRS	25,000
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0043CT	REB-CT TERRA COTTA FAÇADE PHASE V FUNDING	100,000
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0043CT	REB-CT-TERRA COTTA FAÇADE PHASE IV	37,083
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0052CT	REB-CT- MARQUEE RENOVATION	2,384
185 SLCO ARTS AND CULTURE FUND	3500990000 SLCO ARTS AND CULTURE CAPITAL PROJEC	Re-Budget	CFA_0057CT	REB-PFF-CT AUDIO SYSTEM UPGRADES	1
<b>185 SLCO ARTS AND CULTURE FUND</b>	<b>3500990000 SLCO ARTS AND CULTURE CAPITAL PROJECTS</b>	<b>Re-Budget Total</b>			<b>776,032</b>
<b>185 SLCO ARTS AND CULTURE FUND Total</b>					<b>1,458,578</b>
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP1901	EPEC-Septic Tank & Drain	37,809
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP1902	EPEC-Replace 800/900 Barn Stalls	213,045
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP1903	EPEC-Covered Storage Area D Compound	21,973
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2001	EPEC - Replace Door Closers - Indoor Arena	16,000
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2002	EPEC - Indoor Arena Roof Leak Repairs	64,750
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2003	EPEC - Fence to secure heavy equipment	51,800
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2004	EPEC - Indoor Arena Rain Gutter	15,188
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2005	EPEC - Facility Assessment Project	10,000
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2006	EPEC - Replace roll-up doors on the shop	51,300
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2007	EPEC - Pea Gravel Lot - Racetrack, Arenas 4 & 5	30,000
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2008	EPEC - Vehicle Wash Pad	17,100
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2009	EPEC - Barn Development, Phase 2	300,000
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2010	EPEC - Barn Development, Phase 3	1,435,509
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EP2011	EPEC - Barn Development, Phase 4	259,111
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EQPOVHD	EPEC - Overhead	12,501
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	New Request	EQUIP	EPEC - Equipment	77,250
<b>186 EQUESTRIAN PARK FUND</b>	<b>3560990000 EPEC CAPITAL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>2,613,336</b>
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	Re-Budget	EP1904	Re-Budget - EPEC-Pea Gravel Parking/Barns	31,200
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	Re-Budget	EP1905	Re-Budget - EPEC-Bleacher Lighting System	9,125
186 EQUESTRIAN PARK FUND	3560990000 EPEC CAPITAL PROJECTS PRGM	Re-Budget	EQUIP	Re-Budget - EPEC-Equipment	217,591
<b>186 EQUESTRIAN PARK FUND</b>	<b>3560990000 EPEC CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>257,916</b>
<b>186 EQUESTRIAN PARK FUND Total</b>					<b>2,871,252</b>
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFP170015	WILLOW CK 600 E-810 E RECONSTRUCT	100,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFP180001	DRY CREEK IMPROVEMENTS PHASE 2	250,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFP180005	SW CANAL CREEK STUDY UPDATE	395,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFP180006	ROSE CREEK RIVERTON INTERLOCAL	225,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFP200001	MILL CREEK OVERFLOW JSL CANAL	275,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFPXX1000	FLOOD CONTROL PROJECTS OVERHEAD AND OTHER	111,042
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFPXX1001	MIDVALE CHANNEL DEBT SERVICE	170,182
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	EFCFPXX1003	FP SMALL PROJECTS	50,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	FP140001	SURPLUS CANAL	955,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	New Request	FP140005	LITTLE DELL DAM MAINT	50,000
<b>250 FLOOD CONTROL FUND</b>	<b>4610000000 FLOOD CONTROL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>2,581,224</b>
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP150001	BINGHAM CREEK IMPROV 1300-1700	152,242



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2020 Proposed Budget Fund	Department	Budget Type	Project ID	Project Name	Total
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP170002	FC FACILITY INSPECTIONS	3,931
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP170005	SANDY CITY CANAL WHITE CITY SD	50,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP170006	JR CHANNEL REPAIR AT 4500 S	5,825
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP170015	WILLOW CK 600 E-810 E RECONSTRUCT	3,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP180002	GOGGIN DRAIN GATES REHAB	45,169
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP180004	SJC REPAIR AT KODIAK CREEK CT	22,569
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP180005	SW CANAL CREEK STUDY UPDATE	100
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFP190002	NORTHWEST CANAL AND CREEK STUDY	2,000
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFPXX1002	FP MISC RIGHT OF WAY AND SETTLEMENTS	99,653
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	EFCFPXX1003	FP SMALL PROJECTS	29,649
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	FP140001	SURPLUS CANAL DEFICIENCY REHABILITATION	403,790
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget	FP140005	LITTLE DELL DAM MAINT	50,050
250 FLOOD CONTROL FUND	4610000000 FLOOD CONTROL PROJECTS PRGM	Re-Budget Total			867,978
<b>250 FLOOD CONTROL FUND Total</b>					<b>3,449,202</b>
340 STATE TAX ADMINISTRATION LEVY FUND	7300990000 ASSESSOR CAPITAL PROJECTS	New Request	PUMA_PROJECT	MCAT FUND: PUMA TAX SYSTEM	200,000
340 STATE TAX ADMINISTRATION LEVY FUND	7300990000 ASSESSOR CAPITAL PROJECTS	<b>New Request Total</b>			<b>200,000</b>
340 STATE TAX ADMINISTRATION LEVY FUND	7300990000 ASSESSOR CAPITAL PROJECTS	Re-Budget	PUMA_PROJECT	REBUD-PUMA PROJECT 2019	200,000
340 STATE TAX ADMINISTRATION LEVY FUND	7300990000 ASSESSOR CAPITAL PROJECTS	<b>Re-Budget Total</b>			<b>200,000</b>
<b>340 STATE TAX ADMINISTRATION LEVY FUND Total</b>					<b>400,000</b>
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	New Request	LIBINDIRECT	Overhead	29,474
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	<b>New Request Total</b>			<b>29,474</b>
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	Re-Budget	LIBCONCRETE	REBUDGET - CONCRETE REPLACEMENT	71,124
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	Re-Budget	LIBHERSOUND	REBUDGET - HERRIMAN SOUND PROOFING	61,885
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	Re-Budget	LIBKEYCARD	REBUDGET - KEY CARD ACCESS - PHASE 2	20,301
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	Re-Budget	LIBLIGHTING	REBUDGET - LIGHT PROJECTS - PHASE 2	122,673
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	Re-Budget	LIBSECURITY	REBUDGET - SECURITY CAMERAS - PHASE 2	72,526
360 LIBRARY FUND	2500990000 LIBRARY CAPITAL PROJECTS PRGM	<b>Re-Budget Total</b>			<b>348,509</b>
<b>360 LIBRARY FUND Total</b>					<b>377,983</b>
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	New Request	CP_Equipment	CP Equipment Replacement	100,000
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	New Request	CP_Exhibits_YR4	CP Capital Exhibits Fund (Year 4)	75,000
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	New Request	CP_Indirectcost	CP Capital Indirect	19,559
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PRG	<b>New Request Total</b>			<b>194,559</b>
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	Re-Budget	CP_Exhibits_YR3	REBUDGET CP Capital Exhibits Fund (YR3)	75,000
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	Re-Budget	CP_Galaxy_Upgrd	REBUDGET CP Gateway Ticketing System Upgrade	64,000
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PF	Re-Budget	CP_HVAC	REBUDGET CP HVAC Repair and Replace	70,129
390 PLANETARIUM FUND	3510990000 CLARK PLANETARIUM CAPITAL PROJECTS PRG	<b>Re-Budget Total</b>			<b>209,129</b>
<b>390 PLANETARIUM FUND Total</b>					<b>403,688</b>
431 PARK BOND PROJECTS FUND	5541000000 LODESTONE REGIONAL PARK PRGM	Re-Budget	BND13_LODESTONE	Bond Capital Project True-Up	89,466
431 PARK BOND PROJECTS FUND	5541000000 LODESTONE REGIONAL PARK PRGM	<b>Re-Budget Total</b>			<b>89,466</b>
<b>431 PARK BOND PROJECTS FUND Total</b>					<b>89,466</b>
445 DIST ATTORNEY FAC CONSTRUCTION FUND	5045000000 DOWNTOWN DA FACILITY CONSTR PRGM	Re-Budget	5045BLDG	DISTRICT ATTORNEY BUILDINGS	1,975,457
445 DIST ATTORNEY FAC CONSTRUCTION FUND	5045000000 DOWNTOWN DA FACILITY CONSTR PRGM	<b>Re-Budget Total</b>			<b>1,975,457</b>
<b>445 DIST ATTORNEY FAC CONSTRUCTION FUND Total</b>					<b>1,975,457</b>
447 PEOPLESOFT IMPLEMENTATION FUND	5345000000 FINANCIAL SYSTEM PROJECT PRGM	New Request	PEOPLESOFT	PEOPLE SOFT SME CONSULTING	220,000
447 PEOPLESOFT IMPLEMENTATION FUND	5345000000 FINANCIAL SYSTEM PROJECT PRGM	<b>New Request Total</b>			<b>220,000</b>
447 PEOPLESOFT IMPLEMENTATION FUND	5345000000 FINANCIAL SYSTEM PROJECT PRGM	Re-Budget	PEOPLESOFT	FINANCIAL SYSTEM PROJECT	42,253
447 PEOPLESOFT IMPLEMENTATION FUND	5345000000 FINANCIAL SYSTEM PROJECT PRGM	<b>Re-Budget Total</b>			<b>42,253</b>
<b>447 PEOPLESOFT IMPLEMENTATION FUND Total</b>					<b>262,253</b>
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	080C	CGC PHASE 5 OVERLAY	25,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	095C	CGC BATHROOM REMODELS	100,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	AGE001	MAGNA SC KITCHEN FLOOR	53,156
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	CAP_CONTIN	CAPITAL CONTINGENCY	330,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	CJS02	CJS SPACE UTILIZATION	238,600



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2020 Proposed Budget Fund	Department	Budget Type	Project ID	Project Name	Total
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	EFCGC20XXX	JORDAN RIVER CHANNEL IMPROVEMENTS	2,035,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC120C	CGC GENERAL DOOR REPAIR PH 4	20,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC126C	CGC UPGRADE EXTERIOR CAMERAS TO IP	96,375
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC133C	CGC CONCRETE MAINTENANCE	25,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC141C	CGC REMODELS / MOVES	678,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC153C	CGC KITCHEN STEAM TABLE & KETTLES	16,524
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC154C	RECORDS CENTER ADDTL MEZZANINE	340,475
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC159C	CGC - NO AND SO BLDGS FIRE ALARM UPGRADE	545,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC160C	PARKING STRUCTURE WATERPROOFING PH 4	100,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC161C	WATERSIDE ECONOMIZER REPLACEMENT	95,734
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC162C	AHU FAN UPGRADE STUDY AND DESIGN	77,100
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC163C	STAIRWELL MAKE OVER	71,750
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC164C	UPGRADE CAMERAS IN ELECTIONS CLERK OFFICE	40,794
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC165C	REMODEL FRONT COUNTER/RESEARCH AREA FOR SAFETY	21,760
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC166C	FITNESS AREA SHOWER REPAIR	20,975
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	HLT_CAPL_OH	HEALTH OVERHEAD	3,481
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	HLT001	STORM DRAIN REPLACEMENT	67,528
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	HLT002	REPAIR ASPHALT PARKING LOT	20,301
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	HLT003	REPAIR PARKING LOT	13,799
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	NK010	INDIRECT COSTS	182,147
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	SHF115	ADC WATER HEAT EXCHANGER REPLACEMENTS-5 YR PHAS	325,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	SHF116	ADC AIR HANDLER REPLACEMENT - 6 YEAR PHASING	750,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	SHF96	ADC ROOF REPAIR PHASE THREE	1,000,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	UFA005	SEISMIC RETROFIT STRUCTURAL STATION 110 AND 116	301,408
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	YSV001	SHELTER GROUP HOME KITCHEN REFRESH & REMODEL	198,528
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	YSV201803	GIRLS GROUP HOME REMODELING-FAST OBSERV DESK	146,106
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	SHF117	ADC NORTH CHILLER REPLACEMENT	385,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	UFA006	UFA STATION 116 ASHPHALT REPLACEMENT	188,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	AGE002	MOA FLOORING CABINETS FURNITURE	53,914
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	SHF118	OXJ GENERATOR REPLACEMENT	120,905
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC168C	CGC REPLACE HEATING COOLING PIPING	150,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	HLT004	SMH REPAIR CRACK SEAL PARKING LOT	41,918
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	New Request	FAC169C	CGC SKYLIGHT REPLACEMENT PH 1	75,000
<b>450 CAPITAL IMPROVEMENTS FUND</b>	<b>5050000000 CAPITAL IMPROVEMENTS PRGM</b>	<b>New Request Total</b>			<b>8,954,278</b>
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	080C	CGC OVERLAY	22,912
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	087C	WAYFINDING / SIGNAGE	46,213
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	095C	CGC BATHROOM REMODELS	301,962
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	115C	STAIRS / ESCALATOR REPLACEMENT	82,891
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	52SH	METRO JAIL CONTROL ROOM / SECURITY ELECTRONICS	33,519
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2017TEABAT	TEA ASBESTOS ABATEMENT	59,650
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2018LIAREM	LIBERTY - CENTER REMODEL	6,120
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2018SAAFURN	SUNDAY ANDERSON - FURNITURE REPLACE	3,886
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2018SAASAW	SUNDAY ANDERSON- ACTIVITY ROOM REWORK	4,689
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE201910THARP	TEA ARCHITECTURAL STRUCTURAL REVIEW	23,212
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2019LIAKITCH	LIBERTY - KITCHEN REMODEL	44,241
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	AGE2019RVASTONE	RIVERTON EXTERIOR LIMESTONE REPAIR	200,403
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	CI_120019	KILLYONS CANYON	120,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	CJS02	CJS SPACE UTILIZATION	41,595
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	EFCGC160001	JORDAN RIVER 1700 S CHANNEL REALIGNMENT	111,871
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC120C	CGC GENERAL DOOR REPAIR	53,448
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC125C	FACILITY CONDITION ASSESS/ENERGY MANAGE AUDIT	72,620
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC126C	CGC UPGRADE EXTERIOR CAMERAS TO IP	7,532
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC128C	EXTERIOR LIGHTING REPLACEMENT	7,379
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC133C	CGC CONCRETE MAINTENANCE	30,379
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC141C	CGC REMODELS / MOVES	760,595
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC146C	GOVERNMENT CENTER LIGHTING CONTROLS REPLACE	85,446
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC147C	CGC PARKING LOT OVERLAY	47,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC148C	GOVERNMENT CENTER MAIN LINE IRRIGATION REPLACE	97,625



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2020 Proposed Budget Fund	Department	Budget Type	Project ID	Project Name	Total
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC150C	CGC - PRKG ELEC INFRASTR PGD	22,236
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC153C	CGC KITCHEN STEAM TABLE & KETTLES	5,089
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC154C	RECORDS CENTER ADDTL MEZZANINE	128,237
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC157C	CGC EXTERIOR DOOR SECURITY	280,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC158C	CGC FUEL GENERATOR LEAK DETECTION	57,421
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	FAC167C	CGC CARPENTERS PAINT BOOTH REMODEL	45,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	GC140001	STREAMFLOW GAGING SYSTEM UPGRADE	821
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	HLT19BOILER	ENH - BOILER REPLACEMENT	144,743
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	HLT19GEN	ESH & ENV & SEH HEALTH LOCATIONS GENERATORS	314,400
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	HLT2018EH	EH HVAC PHASE II	164,530
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	HLTSRHSOUND	SOUTH REDWOOD HEALTH SOUND VIBRATIONS	43,587
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF100	METRO JAIL KITCHEN AND DISHWASHER REPAIR	1,847
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF106	OXBOW JAIL LOBBY AREA REDESIGN	27,328
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF111	OXBOW JAIL ROOF REPAIR	646,609
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF112	METRO JAIL RADIO UPGRADE	360,876
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF113	OXBOW JAIL KITCHEN UPGRADES	76,930
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF114	ADC C-POD WATER HEATER STUDY AND REPLACEMENT	101,401
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF115	ADC WATER HEAT EXCHANGER REPLACEMENTS-5 YR PHAS	600,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF95	SHERIFFS OFFICE BUILDING HVAC REPAIR / UPGRADE	625,001
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF96	ADC RE-ROOF	299,104
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	SHF97	WINDOW REPAIRS	49,235
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	UFA001	SECURITY FENCING-GATES	312,745
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	UFA002	PARKING LOT SEAL COAT	68,795
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	UFA003	UFA SUB STATIONS AIRMATION SYSTEMS	96,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	UFA004	UFA SUB-STATION 110 RE-ROOF	40,000
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	YSV201802	REPLACE WORN AND DAMAGED DOORS GROUP HOMES	100,922
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	YSV201804	REMODEL CRISIS RESIDENTIAL AREA BATHROOMS	2,260
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	YSV2018FENCING	YOUTH SERVICES FENCING	76,629
450 CAPITAL IMPROVEMENTS FUND	5050000000 CAPITAL IMPROVEMENTS PRGM	Re-Budget	YSV201901	GENERATOR FOR YSV MAIN CAMPUS BUILDINGS	32,249
<b>450 CAPITAL IMPROVEMENTS FUND</b>	<b>5050000000 CAPITAL IMPROVEMENTS PRGM</b>	<b>Re-Budget Total</b>			<b>6,989,183</b>
<b>450 CAPITAL IMPROVEMENTS FUND Total</b>					<b>15,943,461</b>
479 PUBLIC HEALTH CENTER FUND	5261000000 MBA PUBLIC HEALTH CENTER PRGM	Re-Budget	HLT_SLC	HEALTH CENTER	755,821
<b>479 PUBLIC HEALTH CENTER FUND</b>	<b>5261000000 MBA PUBLIC HEALTH CENTER PRGM</b>	<b>Re-Budget Total</b>			<b>755,821</b>
479 PUBLIC HEALTH CENTER FUND	5548000000 HHW BUILDING PROJECT PRGM	Re-Budget	HLT2019HHW	HHW BUILDING	4,799,601
<b>479 PUBLIC HEALTH CENTER FUND</b>	<b>5548000000 HHW BUILDING PROJECT PRGM</b>	<b>Re-Budget Total</b>			<b>4,799,601</b>
<b>479 PUBLIC HEALTH CENTER FUND Total</b>					<b>5,555,422</b>
482 CAPITAL THEATRE FUND	5320000000 CAPITOL THEATRE CAPITAL PROJECTS PRGM	New Request	CTRENOP2	REB-CT-REMODEL PHASE II BASE	5,441,600
<b>482 CAPITAL THEATRE FUND</b>	<b>5320000000 CAPITOL THEATRE CAPITAL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>5,441,600</b>
482 CAPITAL THEATRE FUND	5320000000 CAPITOL THEATRE CAPITAL PROJECTS PRGM	Re-Budget	CTRENOP2	REB-CT-REMODEL PHASE II BASE	497,542
<b>482 CAPITAL THEATRE FUND</b>	<b>5320000000 CAPITOL THEATRE CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>497,542</b>
<b>482 CAPITAL THEATRE FUND Total</b>					<b>5,939,142</b>
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	CFA_0001JEQ	REB-JEQ-STAIR AND ADA RAMP REPAIRS	60,655
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	CFA_0043CT	REB-CT-Terra Cotta Facade Phase III	827
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	EP0006	Re-Budget - EPEC-Metal Stalls-Barns 400/500/600	347,875
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	EP0011	Re-Budget - EPEC-RV Parking	638,008
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	EP0012	Re-Budget - EPEC-Parking Lot Repair	112,677
483 TRCC BOND PROJECTS FUND	5264000000 TRCC RELATED CAP MAINT PROJECTS	Re-Budget	EP0014	Re-Budget - EPEC-Racetrack and Arena Footing	134,758
<b>483 TRCC BOND PROJECTS FUND</b>	<b>5264000000 TRCC RELATED CAP MAINT PROJECTS</b>	<b>Re-Budget Total</b>			<b>1,294,800</b>
483 TRCC BOND PROJECTS FUND	5265000000 MID-VALLEY REGIONAL CULTURAL CENTER F	Re-Budget	CFA_0001MV	REBUD-Mid Valley Regional CC	2,796,891
<b>483 TRCC BOND PROJECTS FUND</b>	<b>5265000000 MID-VALLEY REGIONAL CULTURAL CENTER PR</b>	<b>Re-Budget Total</b>			<b>2,796,891</b>
<b>483 TRCC BOND PROJECTS FUND Total</b>					<b>4,091,691</b>
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17CRRP	1933: [RB] Capital Renewal & Replace Projects	11,920,128
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17DRRC	1947: [RB] Draper Recreation Center	1,455,348
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17JWTR	1945: [RB] Jordan River - Water Trail	2,063,808
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17KNPK	2022: [RB] Knudsen Nature Park	530



Salt Lake County  
2020 Capital Project Rebudgets and New Requests  
2020 Proposed Budget

2020 Proposed Budget					
Fund	Department	Budget Type	Project ID	Project Name	Total
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17MRPK	1938: [RB] Magna Regional Park Ph1	9,897,669
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17MUSC	1937: [RB] SLC - Multi-Use Sports Court	24,859
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17OHTC	1948: [RB] SLC - Oak Hills Tennis Renovation	467
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17PCPK	1941: [RB] Pioneer Crossing Park	2,832,925
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17WBPk	1944: [RB] Welby Regional Park Ph1	11,209,102
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17WCTR	1946: [RB] WC/Sandy Canal Trail Development	1,130,477
484 PARKS AND RECREATION GO BOND FUND	5547000000 PARKS AND RECREATION GO BOND PRJCTS	Re-Budget	PARB17WHFM	1934: [RB] Wheeler Farm - Education Center	377,202
<b>484 PARKS AND RECREATION GO BOND FUND</b>	<b>5547000000 PARKS AND RECREATION GO BOND PRJCTS PF</b>	<b>Re-Budget Total</b>			<b>40,912,515</b>
<b>484 PARKS AND RECREATION GO BOND FUND Total</b>					<b>40,912,515</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5266000000 KEARNS BRANCH PRGM	Re-Budget	LIBKEARNS	REBUDGET - KEARNS - NEW BUILDING	1,100,000
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5266000000 KEARNS BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>1,100,000</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5267000000 OPERATIONS CENTER PRGM	Re-Budget	LIBFACSHOPS	REBUDGET - LIBRARY FACILITIES SHOPS	270,378
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5267000000 OPERATIONS CENTER PRGM</b>	<b>Re-Budget Total</b>			<b>270,378</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5268000000 GRANITE BRANCH PRGM	Re-Budget	LIBGRANITE	REBUDGET - GRANITE LIBRARY	16,891,413
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5268000000 GRANITE BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>16,891,413</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5269000000 DAYBREAK BRANCH PRGM	Re-Budget	LIBDAYBREAK	REBUDGET - DAYBREAK LIBRARY	3,641,634
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5269000000 DAYBREAK BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>3,641,634</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5270000000 WEST VALLEY CITY BRANCH PRGM	Re-Budget	LIBWVC	REBUDGET - WEST VALLEY LIBRARY	6,000,000
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5270000000 WEST VALLEY CITY BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>6,000,000</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5271000000 HERRIMAN BRANCH PRGM	Re-Budget	LIBHERRIMAN	REBUDGET - NEW HERRIMAN LIBRARY	11,306,588
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5271000000 HERRIMAN BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>11,306,588</b>
485 LIBRARY 2019 MBA BOND PROJECTS FUND	5272000000 HOLLADAY BRANCH PRGM	Re-Budget	LIBHOL	REBUDGET - HOLLADAY BUILDING EXPANSION/REMODEL	393,067
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND</b>	<b>5272000000 HOLLADAY BRANCH PRGM</b>	<b>Re-Budget Total</b>			<b>393,067</b>
<b>485 LIBRARY 2019 MBA BOND PROJECTS FUND Total</b>					<b>39,603,080</b>
486 STR 2019 BOND PROJECTS	5549000000 HOMELESS SHELTER PROJECTS	Re-Budget	SHELTERHOME	STR 2019 Homeless Shelter Project	10,146,357
<b>486 STR 2019 BOND PROJECTS</b>	<b>5549000000 HOMELESS SHELTER PROJECTS</b>	<b>Re-Budget Total</b>			<b>10,146,357</b>
<b>486 STR 2019 BOND PROJECTS Total</b>					<b>10,146,357</b>
620 FLEET MANAGEMENT FUND	6800990000 FLEET MANAGED CAPITAL PROJECTS PRGM	Re-Budget	FLTFUEL	FLEET FUEL	2,620,685
<b>620 FLEET MANAGEMENT FUND</b>	<b>6800990000 FLEET MANAGED CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>2,620,685</b>
<b>620 FLEET MANAGEMENT FUND Total</b>					<b>2,620,685</b>
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARB20MBGC01	1850: Meadow Brook GC - Fire Alarm Panel	23,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20MBGC01	1334: Meadow Brook GC - North Well Repair	70,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20MBGC03	1333: Meadow Brook GC - Replace HVAC	310,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20MRGC01	1335: Mick Riley GC Course Maintenance	40,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20MVGC01	1849: Mountain View GC - Install New Cart Paths	250,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20MVGC02	1338: Mountain View GC - Driving Range Fence	75,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC01	1851: Old Mill GC - Fire Alarm Panel	23,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC02	1339: Old Mill GC - Irrigation Replacement Ph1	40,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC03	1340: Old Mill GC - Cart Paths	30,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC04	2080: Old Mill GC - Window Blinds	15,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC05	1854: Old Mill GC - Clubhouse Repair	30,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20OMGC06	2085: Old Mill GC - Replace HVAC	310,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20RBGC01	1343: Riverbend GC - Alternative Water Study	125,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20RBGC02	2081: Riverbend GC - Bunker Sand	20,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20RBGC03	2082: Riverbend GC - Repair Course Restroom	15,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20SMGC01	1852: South Mountain GC - Fire Alarm Panel	23,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20SMGC02	2083: South Mountain GC - Bunker Sand	15,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20SMGC03	2084: South Mountain GC - Cart Path Repair	15,000
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARG20SMGC04	2086: South Mountain GC - Replace HVAC	264,703
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	New Request	PARGOVHD	2013: Golf Overhead	6,297
<b>710 GOLF COURSES FUND</b>	<b>3820990000 GOLF CAPITAL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>1,700,000</b>
710 GOLF COURSES FUND	3820990000 GOLF CAPITAL PROJECTS PRGM	Re-Budget	PARG19MBGC01	MEADOW BROOK WELL REPAIRS	65,000
<b>710 GOLF COURSES FUND</b>	<b>3820990000 GOLF CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>65,000</b>
<b>710 GOLF COURSES FUND Total</b>					<b>1,765,000</b>
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_0007ET	ET-ECCLES EXTERIOR SIGNAGE	10,000



Salt Lake County  
2020 Capital Project Rebudgets and New Requests  
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2020 Proposed Budget					
Fund	Department	Budget Type	Project ID	Project Name	Total
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_0011ET	ET-DELTA HALL DOOR REPLACEMENT	128,500
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_0015ET	ET- AUTOMATED MID HOUSE SEATING AUDIO/VISUAL	51,800
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_0016ES	ET-ECCLES THEATRICAL NETWORKS SITE	38,315
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_0016ET	ET-ECCLES THEATRICAL NETWORKS BLDG	225,924
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	New Request	ECC_CAP_OVERHEA	Overhead	1,734
<b>726 UPACA ECCLES THEATER FUND</b>	<b>3400990000 ECCLES THEATER CAPITAL PROJECTS</b>	<b>New Request Total</b>			<b>456,273</b>
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0001ES	REB-ES-REGENT STREET BLACK BOX THEATER RISERS	251,755
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0002ES	REB-ES-MCCARTHEY PLAZA	353,705
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0003ES	REB-ES-REGENT STREET BLACK BOX PROJECTION SYS	58,275
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0003ET	REB-ET-BUILDING STORAGE ACCESS	66,730
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0004ES	REB-ES-REGENT STREET BLACK BOX AUDIO EQUIPMNT	60,865
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0005ES	REB-ES-BUILDING EVENT FURNITURE	58,275
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0005ET	REB-ET-DELTA HALL AUDIO	64,750
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0006ES	REB-ES-REGENT STREET SIGNAGE	38,850
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0006ET	REB-ET-DELTA HALL BARIATRIC CHAIRS	12,480
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0007ES	REB-ES-REGENT STREET BLACK BOX PUBLIC STAIRWAY	64,749
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0007ET	REB-ET-ECCLES INTERIOR SIGNAGE	38,850
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0008ET	REB-ET-GRAND LOBBY SOFT FURNITURE	30,394
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0010ET	REB-ET- VIDEO WALL	170,067
726 UPACA ECCLES THEATER FUND	3400990000 ECCLES THEATER CAPITAL PROJECTS	Re-Budget	ECC_0012ET	REB-ET-DELTA HALL VIDEO PROJECTORS	83,525
<b>726 UPACA ECCLES THEATER FUND</b>	<b>3400990000 ECCLES THEATER CAPITAL PROJECTS</b>	<b>Re-Budget Total</b>			<b>1,353,270</b>
<b>726 UPACA ECCLES THEATER FUND Total</b>					<b>1,809,543</b>
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	New Request	CUF_EXPANSION	CITIZEN UNLOADING FACILITY EXPANSION	326,000
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	New Request	MODULE_8	MODULE 8 DESIGN & CONSTRUCTION	5,600,000
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	New Request	OVERHEAD	CAPITAL PROJECTS OVERHEAD	14,795
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	New Request	PERIMETER_RD	PERIMETER ROAD	321,000
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	New Request	TS_SCALES	TRANSFER STATION SCALES REPLACEMENT	230,048
<b>730 SOLID WASTE MANAGEMNT FACILITY FUND</b>	<b>4750990000 SOLID WASTE CAPITAL PROJECTS PRGM</b>	<b>New Request Total</b>			<b>6,491,843</b>
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	Re-Budget	2019_METHANE	METHANE LINES	500,000
730 SOLID WASTE MANAGEMNT FACILITY FUND	4750990000 SOLID WASTE CAPITAL PROJECTS PRGM	Re-Budget	PERIMETER_RD	PERIMETER ROAD	319,000
<b>730 SOLID WASTE MANAGEMNT FACILITY FUND</b>	<b>4750990000 SOLID WASTE CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>819,000</b>
<b>730 SOLID WASTE MANAGEMNT FACILITY FUND Total</b>					<b>7,310,843</b>
735 PUBLIC WORKS AND OTHER SERVICES FUN	8500990000 JUSTICE COURTS CAPITAL PROJECTS PRGM	Re-Budget	2019_COURTROOM	REMODEL COURT ROOMS	320,294
<b>735 PUBLIC WORKS AND OTHER SERVICES FUND</b>	<b>8500990000 JUSTICE COURTS CAPITAL PROJECTS PRGM</b>	<b>Re-Budget Total</b>			<b>320,294</b>
<b>735 PUBLIC WORKS AND OTHER SERVICES FUND Total</b>					<b>320,294</b>
<b>Grand Total</b>					<b>183,010,564</b>

**SALT LAKE COUNTY  
TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB)  
2020 Mayor Proposed Budget**

<b>Funding Source</b>	<b>TAB Priority</b>	<b>Division Name</b>	<b>Request Name</b>	<b>Amount Requested</b>	<b>Mayor Proposed</b>
<b>110 General Fund</b>	<b>0</b>	Clerk	Agilis Purchase	272,490	272,490
	<b>1</b>	Information Services	Hardware and Software Maintenance Increases	243,924	243,924
	<b>2</b>	Recorder	Recording Software System	450,000	450,000
	<b>3</b>	Information Services	Tax System Replacement	1,167,396	1,175,101
	<b>4</b>	Mayor's Finance	Remove PeopleSoft Absence Management Module	90,000	90,000
	<b>5</b>	Clerk	Voting Equipment	5,000,000	2,990,975
	<b>6</b>	Information Services	Adobe Renewal	31,262	31,262
	<b>7</b>	Information Services -	Network Equipment Refresh Increase	361,420	361,420
	<b>8</b>	Information Services -	VNX to PURE - TIP	122,127	122,127
	<b>9</b>	Information Services	Fiscal Coordinator FTE	80,000	0
	<b>10</b>	Information Services	Business Systems FTE	130,000	0
	<b>11</b>	Information Services	Azure	20,000	0
	<b>12</b>	Information Services	PeopleSoft PII Protection in Non-Production Environment	17,700	0
	<b>14</b>	Information Services	2020 GIS Consulting	20,000	0
	<b>15</b>	Information Services	IT Asset Insight and Risk Assessment Tool	70,150	0
	<b>16</b>	Mayor's Administration	Boards and Commissions Management (Granicus Expansion)	28,650	0
	<b>17</b>	Information Services	Processes and Solutions Documentation and Visualization	61,464	0
	<b>18</b>	Information Services	PeopleSoft Version Control	44,500	0
	<b>19</b>	Records and Archives	GRAMA Workflow Solution	14,000	0
	<b>20</b>	Information Services	Exchange On-Line Licenses	129,972	0
<b>110 General Fund Total</b>				<b>8,355,055</b>	<b>5,737,299</b>
<b>Various Funds</b>	<b>13</b>	Mayor's Finance	PeopleSoft Subject Matter Experts	220,000	220,000
<b>Various Funds Total</b>				<b>220,000</b>	<b>220,000</b>
<b>Grand Total</b>				<b>8,575,055</b>	<b>5,957,299</b>

**SALT LAKE COUNTY**  
**TECHNOLOGY PROJECTS REVIEWED BY TECHNOLOGY ADVISORY BOARD (TAB)**  
**2020 Mayor Proposed Budget**

Division Name	Request Name	TAB Priority	Funding Source	Amount Requested	Mayor Proposed
Clerk	Agilis Purchase	0	110 General Fund	272,490	272,490
	Voting Equipment	5	110 General Fund	5,000,000	2,990,975
<b>Clerk Total</b>				<b>5,272,490</b>	<b>3,263,465</b>
Information Services	Hardware and Software Maintenance Increases	1	110 General Fund	243,924	243,924
	Tax System Replacement	3	110 General Fund	1,167,396	1,175,101
	Adobe Renewal	6	110 General Fund	31,262	31,262
	Fiscal Coordinator FTE	9	110 General Fund	80,000	0
	Business Systems FTE	10	110 General Fund	130,000	0
	Azure	11	110 General Fund	20,000	0
	PeopleSoft PII Protection in Non-Production Environment	12	110 General Fund	17,700	0
	2020 GIS Consulting	14	110 General Fund	20,000	0
	IT Asset Insight and Risk Assessment Tool	15	110 General Fund	70,150	0
	Processes and Solutions Documentation and Visualization Tool	17	110 General Fund	61,464	0
	PeopleSoft Version Control	18	110 General Fund	44,500	0
Exchange On-Line Licenses	20	110 General Fund	129,972	0	
<b>Information Services Total</b>				<b>2,016,368</b>	<b>1,450,287</b>
Information Services - TIP	Network Equipment Refresh Increase	7	110 General Fund	361,420	361,420
	VNX to PURE - TIP	8	110 General Fund	122,127	122,127
<b>Information Services - TIP Total</b>				<b>483,547</b>	<b>483,547</b>
Mayor's Administration	Boards and Commissions Management (Granicus Expansion)	16	110 General Fund	28,650	0
<b>Mayor's Administration Total</b>				<b>28,650</b>	<b>0</b>
Mayor's Finance	Remove PeopleSoft Absence Management Module	4	110 General Fund	90,000	90,000
	PeopleSoft Subject Matter Experts	13	Various Funds (Exp in Fund 447)	220,000	220,000
<b>Mayor's Finance Total</b>				<b>310,000</b>	<b>310,000</b>
Recorder	Recording Software System	2	110 General Fund	450,000	450,000
<b>Recorder Total</b>				<b>450,000</b>	<b>450,000</b>
Records and Archives	GRAMA Workflow Solution	19	110 General Fund	14,000	0
<b>Records and Archives Total</b>				<b>14,000</b>	<b>0</b>
<b>Grand Total</b>				<b>8,575,055</b>	<b>5,957,299</b>

# Definitions for Budget Packet Documents

*The following provides explanations for some of the terms and abbreviations used in the budget documents in sections 2 - 21 of the Proposed Budget document.*

## **Organization Exec Summary sheet, Budget Summary section**

- **County Funding:** Operating Expenditures less Operating Revenues from the organization's requested budget. This amount ties to the County Funding amount on the Total line of the "Org Priorities" sheet as well as the "Account Detail" sheet. Since this is the requested budget, it does not include any subsequent changes to the organization's budget proposed by the Mayor, such as county-wide health insurance or merit increases.
- **Revenue:** Operating Revenues from the organization's requested budget. This amount excludes accounts such as tax revenues, investment earnings, proceeds from bond issuance, and other financing sources.
- **Expenditures:** Operating Expenses from the organization's requested budget. This amount excludes accounts such as balance sheet acquisitions, bond refundings, and other financing uses.
- **Base:** The Adjusted Base Budget (ABB) from the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



## **Org Priorities sheet, New Requests & Stress Test Reductions section**

- **\$ County Funding:** This is the amount of County Funding requested by the organization. County Funding represents Operating Expense less Operating Revenue for a given request. Numbers are NOT rounded to the nearest thousand as they are in the summary table above.
- **\$ Mayor Proposed:** This is the amount of County Funding that the Mayor is including in the proposed budget document, and represents decisions made in the Mayor's stage of the budget process. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position.
- **\$ Mayor Proposed Shading:** Cells where the Mayor Proposed amount varies from the Requested County Funding amount by more than 5% are shaded green to highlight these variances.
- **H/(L):** Abbreviations for Higher/(Lower). This is the variance in the requested budget versus the Adjusted Base Budget. A positive number in this column indicates the requested budget is higher than the Adjusted Base Budget, and a negative number indicates the opposite.
- **Request/Stress Test:** Identifies if the item is a requested budget change by the organization (or Mayor) or if it is a potential reduction identified by the organization to meet its 5% stress test.
- **Base Budget Adjustment:** A change to the adjusted base budget that the organization highlighted because it might be significant to policy makers, such as a program or appropriation unit shift.
- **Ongoing (Y/N):** "Y" identifies budget requests that would continue into budget years after 2020, and "N" identifies budget requests that would only impact 2020 and would not continue into 2021 or beyond.

# COMMUNITY SERVICES—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

in thousands \$, except FTE

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b><u>OPERATING</u></b>							
EXPENDITURES	71,121	5,236	7.4%	76,357	4,353	6.1%	75,474
REVENUE	31,459	1,979	6.3%	33,438	1,836	5.8%	33,295
							
COUNTY FUNDING	39,662	3,257	8.2%	42,918	2,518	6.3%	42,179
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>							
COUNTY FUNDING	-223	18,729	n.m.	18,506	19,494	n.m.	19,271
<b><u>FTE</u></b>	337.50	21.75	6.4%	359.25	18.75		356.25

# BUDGET & FTE PRIORITIES

# COMMUNITY SERVICES—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
<b>SLCO ARTS AND CULTURE</b>												
3500000100	ABRAVANEL HALL	477	334	(143)	-	27	16	(12)	-	-	-	-
3500000200	ADMIN	566	5,327	4,761	57.25	66	163	98	9.75	-	(242)	(242)
3500000300	ART COLLECTION	-	24	24	-	-	-	-	-	-	-	-
3500000400	ARTTIX	935	574	(361)	-	92	(8)	(101)	-	(7)	(8)	(1)
3500000500	CAPITOL THEATRE	370	519	150	-	126	44	(82)	-	-	-	-
3500000600	GUEST SERVICES	196	196	1	-	17	55	38	-	(7)	(10)	(2)
3500000700	ROSE WAGNER	330	414	84	-	16	11	(5)	-	-	-	-
3500000800	UT MUSEUM OF CONTEMPORARY ART	16	86	71	-	0	14	13	-	-	-	-
3500000900	QUINNEY CENTER FOR DANCE	109	194	85	-	(34)	20	54	-	-	-	-
3500001300	INFORMATION TECHNOLOGY	-	127	127	-	-	1	1	-	-	-	-
3500001400	MID-VALLEY PERFORMING ARTS CENTER	52	139	88	-	52	139	88	-	(34)	(136)	(102)
3500001700	MARKETING	-	110	110	-	-	(6)	(6)	-	-	-	-
3500001800	PUBLIC RELATIONS	-	4	4	-	-	-	-	-	-	(2)	(2)
3500001900	SALES AND EVENTS	-	63	63	-	-	2	2	-	-	(1)	(1)
3500002000	CULTURAL CORE	-	250	250	-	-	-	-	-	-	-	-
35009900	*SLCO ARTS AND CULTURE CAPITAL PROJECTS	223	1,459	1,236	-	-	1,459	1,459	-	-	-	-
<b>TOTAL SLCO ARTS AND CULTURE</b>		<b>3,273</b>	<b>9,820</b>	<b>6,547</b>	<b>57.25</b>	<b>363</b>	<b>1,910</b>	<b>1,547</b>	<b>9.75</b>	<b>(48)</b>	<b>(398)</b>	<b>(350)</b>
<b>CLARK PLANETARIUM</b>												
3510001200	EDUCATION	865	1,015	150	5.00	-	177	177	-	-	(183)	(183)
3510001700	VISITOR SERVICES	-	664	664	5.00	-	158	158	-	-	(100)	(100)
3510001000	CLARK ADMINISTRATION	15	1,425	1,410	8.00	-	(66)	(66)	-	-	(20)	(20)
3510001800	MARKETING	-	898	898	4.00	-	138	138	-	-	(140)	(140)
3510002000	FACILITIES SERVICES	-	750	750	2.00	-	(28)	(28)	-	-	(42)	(42)
3510002100	EXHIBITS	40	479	439	4.00	-	45	45	-	-	-	-
3510002300	DOME THEATRE	-	291	291	1.00	-	34	34	-	-	-	-
3510001300	IMAX THEATRE	505	386	(119)	-	-	41	41	-	-	-	-
3510001250	COMMUNITY OUTREACH	41	297	256	2.00	-	46	46	-	-	-	-
3510001600	STORE/GIFT SHOP	720	587	(133)	1.00	111	48	(64)	-	-	(50)	(50)
3510001900	CONCESSIONS	175	152	(23)	-	-	6	6	-	-	(10)	(10)
3510002200	EVENTS AND MEMBERSHIPS	200	7	(193)	-	-	(0)	(0)	-	-	-	-
3510001400	PRODUCTION	690	-	(690)	-	-	(119)	(119)	-	-	-	-
3510001500	DEVELOPMENT	135	58	(77)	-	-	15	15	-	-	-	-
35109900	*CLARK PLANETARIUM CAPITAL PROJECTS	75	404	329	-	75	404	329	-	-	-	-
<b>TOTAL CLARK PLANETARIUM</b>		<b>3,461</b>	<b>7,413</b>	<b>3,953</b>	<b>32.00</b>	<b>186</b>	<b>898</b>	<b>712</b>	<b>-</b>	<b>-</b>	<b>(545)</b>	<b>(545)</b>
<b>EQUESTRIAN PARK EVENT CTR (EPEC)</b>												
3560000000	EPEC OPERATIONS PRGM	828	2,162	1,334	-	(112)	150	262	-	-	(316)	(316)
35609900	*EPEC CAPITAL PROJECTS	-	2,871	2,871	-	-	2,871	2,871	-	-	-	-
<b>TOTAL EQUESTRIAN PARK EVENT CTR</b>		<b>828</b>	<b>5,034</b>	<b>4,206</b>	<b>-</b>	<b>(112)</b>	<b>3,021</b>	<b>3,133</b>	<b>-</b>	<b>-</b>	<b>(316)</b>	<b>(316)</b>
<b>OPEN SPACE</b>												
1080000100	OPEN SPACE ADMINISTRATION	3	109	107	0.25	-	-	-	-	-	-	-
1080000300	TRUST FUND	-	500	500	-	-	-	-	-	-	(34)	(34)
1080000400	URBAN FARMING	-	55	55	-	-	-	-	-	-	-	-
1080000000	OPEN SPACE PRGM	-	19	19	-	-	-	-	-	-	-	-
<b>TOTAL OPEN SPACE</b>		<b>3</b>	<b>683</b>	<b>681</b>	<b>0.25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(34)</b>	<b>(34)</b>
<b>PARKS</b>												
3630002900	DIVISION ADMINISTRATION	121	894	773	7.00	-	-	-	-	-	(10)	(10)
3630002600	PARKS ADMINISTRATION	1,925	5,739	3,813	65.00	-	795	795	2.00	(15)	(938)	(923) (2.00)
3630002700	PARKS PLANNING AND DEVELOPMENT	297	880	583	6.00	-	-	-	-	-	(45)	(45)
3630003000	SUGARHOUSE PARK	368	328	(40)	1.00	-	-	-	-	-	-	-
3630004000	WHEELER HISTORIC FARM	751	1,076	325	4.00	28	88	60	-	-	(78)	(78)
3630000700	PLAYGROUND MAINTENANCE	3	50	47	-	-	4	4	-	-	(4)	(4)
3630000200	IRRIGATION	-	106	106	-	-	-	-	-	-	-	-
3630001200	MOWING	-	288	288	-	-	-	-	-	-	-	-
3630001600	UTILITIES	-	2,293	2,293	-	-	298	298	-	-	(526)	(526)
3630001100	CARETAKING	12	630	618	-	-	3	3	-	-	(3)	(3)
3630002400	GROUNDS MAINTENANCE	-	181	181	-	-	-	-	-	-	-	-
3630001500	VEHICLE/EQUIPMENT MAINTENANCE	-	859	859	-	-	44	44	-	-	(44)	(44)
3630002500	TRAIL MAINTENANCE	-	140	140	-	-	-	-	-	-	(60)	(60)
3630002000	GARBAGE COLLECTION	29	275	246	-	1	-	(1)	-	(1)	(12)	(11)



ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
3630001900	FERTILIZING	-	111	111	-	-	-	-	-	(30)	(30)	-	
3630001700	BALLFIELD MAINTENANCE	-	384	384	-	-	-	-	-	-	-	-	
3630000500	CARPENTRY	11	43	32	-	-	-	-	-	-	-	-	
3630000400	ELECTRICAL	37	64	28	-	-	-	-	-	-	-	-	
3630000300	PAINTING	18	25	7	-	-	-	-	-	-	-	-	
3630000100	PLUMBING	46	51	5	-	1	1	-	-	(1)	(1)	-	
3630000600	BUILDING MAINTENANCE	118	124	6	-	15	15	-	-	-	-	-	
3630002200	TREE MAINTENANCE	-	11	11	-	-	-	-	-	-	-	-	
3630002300	SNOW REMOVAL	-	10	10	-	-	-	-	-	-	-	-	
3630002100	WEED SPRAYING	-	47	47	-	-	-	-	-	-	-	-	
3630000900	POOL MAINTENANCE	46	46	-	-	-	-	-	-	(15)	(15)	-	
3630002800	UNBUDGETED PROJECTS	-	30	30	-	-	-	-	-	(30)	(30)	-	
3630000000	PARKS PRGM	-	2,153	2,153	-	-	0	0	-	-	-	-	
36309900	*PARKS EQUIPMENT REPLACE	-	427	427	-	-	427	427	-	-	-	-	
36200000	*MILLCREEK CANYON	1,200	1,200	-	-	500	500	-	-	-	-	-	
<b>TOTAL PARKS</b>		<b>4,981</b>	<b>18,464</b>	<b>13,483</b>	<b>83.00</b>	<b>545</b>	<b>2,174</b>	<b>1,629</b>	<b>2.00</b>	<b>(16)</b>	<b>(1,795)</b>	<b>(1,779)</b>	<b>(2.00)</b>
<b>RECREATION</b>													
3640000000	RECREATION PRGM	-	2,972	2,972	-	-	(108)	(108)	-	-	-	-	-
3640000100	RECREATION ADMINISTRATION	147	2,460	2,313	5.00	26	559	532	-	80	(687)	(767)	-
3640000105	DIVISION ADMINISTRATION	(136)	1,378	1,514	10.00	137	120	(17)	-	-	(47)	(47)	-
3640000300	ADAPTIVE RECREATION	118	851	733	6.75	25	30	5	-	-	-	-	-
3640000700	DIMPLE DELL RECREATION CENTER	1,615	2,006	391	9.00	(397)	(395)	2	-	-	-	-	-
3640000900	GENE FULLMER RECREATION CENTER	1,223	2,113	890	9.00	(62)	(66)	(3)	-	-	-	-	-
3640001700	NORTHWEST RECREATION CENTER	749	1,619	870	8.00	-	-	-	-	-	-	-	-
3640001000	HOLLADAY LIONS RECREATION CTR	1,610	2,072	461	9.00	(0)	(1)	(0)	-	-	-	-	-
3640001100	JL SORENSON RECREATION CENTER	2,647	3,428	781	12.00	-	-	-	-	-	-	-	-
3640002200	TAYLORSVILLE RECREATION CENTER	712	1,314	602	7.00	-	-	-	-	-	-	-	-
3640001600	MILLCREEK COMMUNITY CENTER	718	1,172	454	6.00	-	-	-	-	-	-	-	-
3640000600	COUNTY ICE CENTER	615	1,034	420	5.00	10	10	-	-	-	-	-	-
3640001300	MAGNA RECREATION CENTER	756	1,395	639	8.00	1	34	33	-	(219)	(242)	(23)	(3.00)
3640000500	COPPERVIEW RECREATION CENTER	257	777	520	5.00	12	11	(1)	-	-	-	-	-
3640000400	CENTRAL CITY RECREATION CENTER	212	606	394	4.00	-	-	-	-	-	-	-	-
3640001800	REDWOOD RECREATION CENTER	276	774	498	5.00	(57)	(33)	24	-	-	-	-	-
3640002100	SPORTS OFFICE	1,612	1,987	375	6.00	394	340	(54)	-	-	-	-	-
3640000800	FAIRMONT AQUATIC CENTER	477	1,209	732	5.00	21	13	(8)	-	-	-	-	-
3640000200	ACORD ICE ARENA	568	1,054	486	5.00	7	7	-	-	(127)	(182)	(55)	-
3640002500	NORTHWEST COMMUNITY CENTER	526	883	357	5.00	-	-	-	-	(224)	(264)	(40)	(3.00)
3640002000	SPENCE ECCLES FIELD HOUSE	206	166	(40)	1.00	-	-	-	-	-	-	-	-
3640001900	SLC SPORTS COMPLEX	2,165	2,644	480	10.00	-	-	-	-	(2,165)	(2,638)	(474)	(10.00)
3640002300	SORENSON MULTICULTURAL CENTER	1,518	1,270	(248)	9.00	-	-	-	-	-	-	-	-
3640002600	DRAPER RECREATION CENTER	1,150	2,071	922	9.00	1,150	2,071	922	2.00	-	-	-	-
3640001200	KEARNS RECREATION CENTER	1,025	1,381	356	9.00	-	-	-	-	(513)	(688)	(176)	(5.00)
3640002700	NEW RECREATION FACILITY	808	1,322	514	8.00	808	1,322	514	8.00	(808)	(1,322)	(514)	(8.00)
3640001500	MILLCREEK ACTIVITY CENTER	709	1,096	387	11.00	-	-	-	-	(215)	(320)	(106)	(4.00)
3640001400	MARV JENSON RECREATION CENTER	108	246	139	-	(502)	(1,022)	(520)	-	-	-	-	-
36409900	*REC EQUIPMENT REPLACEMENT	-	1,193	1,193	-	-	1,193	1,193	-	-	-	-	-
10709900	*PARKS AND REC CAPITAL IMPROVEMENT	3,588	16,461	12,874	-	3,588	16,461	12,874	-	-	-	-	-
36509900	*P AND R FACILITY IMPROVEMENTS	423	-	(423)	-	423	-	(423)	-	-	-	-	-
<b>TOTAL RECREATION</b>		<b>26,401</b>	<b>58,956</b>	<b>32,555</b>	<b>186.75</b>	<b>5,582</b>	<b>20,548</b>	<b>14,965</b>	<b>10.00</b>	<b>(4,190)</b>	<b>(6,391)</b>	<b>(2,201)</b>	<b>(33.00)</b>
<b>SUBTOTAL – ORGS WITH A STRESS TEST</b>		<b>33,438</b>	<b>76,357</b>	<b>42,918</b>	<b>359.25</b>	<b>1,979</b>	<b>5,236</b>	<b>3,257</b>	<b>21.75</b>	<b>(4,254)</b>	<b>(9,478)</b>	<b>(5,224)</b>	<b>(35.00)</b>
<b>SUBTOTAL – ORGS W/O A STRESS TEST<sup>4</sup></b>		<b>5,508</b>	<b>24,014</b>	<b>18,506</b>	<b>-</b>	<b>4,585</b>	<b>23,314</b>	<b>18,729</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMMUNITY SERVICES – COUNTYWIDE ROLLUP</b>		<b>38,946</b>	<b>100,371</b>	<b>61,425</b>	<b>359.25</b>	<b>6,564</b>	<b>28,550</b>	<b>21,986</b>	<b>21.75</b>	<b>(4,254)</b>	<b>(9,478)</b>	<b>(5,224)</b>	<b>(35.00)</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

<sup>4</sup> Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	185	SLCO ARTS AND CULTURE	[350000_01]	Request	OPERATING EXPENSE REDUCTIONS: FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$107,899  Operations Appr Decrease \$119,197  As a result of higher than anticipated payroll and County overhead increases, Arts & Culture is reducing operating expenses to ensure a balanced operating budget. This request will reduce in-person ticket office services, reduce travel, education and training expenses as well as reduce non-essential cleaning & maintenance, advertising, and software costs. This request also includes a modest appropriation unit shift to increase temp labor costs for website design and maintenance with a direct offset to advertising expense.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses. [Org/Program Impacted: ABRAVANEL HALL, ADMIN, ARTTIX, MARKETING, PUBLIC RELATIONS, ROSE WAGNER, SALES AND EVENTS]	Y	-	(227,097)	(227,097)	
2	185	SLCO ARTS AND CULTURE	[350000_02]	Request	ALIGN REVENUE & EXPENSE: FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$98,678  Personnel Appr Increase \$54,428  Operations Appr Increase \$37,543  To adjust earned revenues and related expenses to the projected 2020 booking calendar. Increased revenue is a result of standard rate increases and an anticipated increase in booking activity at Rose Wagner and Abravanel Hall. Due to increased activity, temporary wages for ushers, EMTs, and ticket sellers are also expected to increase. Finally, credit card expenses, printing, and postage are also expected to increase from additional ticketing activity. A portion of the additional revenue will be used to meet an increased need for cleaning & maintenance at UMCCA (\$8,649) and the JQL Ballet Centre (\$13,500) that is not adequately covered by the existing budget. As a result of these changes, Arts & Culture anticipates net income will increase by \$6,707. This additional income will be used to offset higher-than-anticipated increases to County payroll and overhead costs.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Meet revenue goals through ticket sales and venue rentals. [Org/Program Impacted: ABRAVANEL HALL, ADMIN, ARTTIX, CAPITOL THEATRE, GUEST SERVICES, INFORMATION TECHNOLOGY, QUINNEY CENTER FOR DANCE, ROSE WAGNER, UT MUSEUM OF CONTEMPORARY ART]	Y	-	(6,706)	(6,706)	
3	185	SLCO ARTS AND CULTURE	[340000_02]	Request	CENTRALIZED SERVICE TRUE-UP: FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$65,761  FUND 726 – ECCLES THEATER:  Revenue Appr Increase \$57,459 SITE: \$57,459  Operations Appr Increase \$65,762 BLDG: \$8,302 SITE: \$57,459  Per the Eccles Theater operating agreement, Eccles Theater is to pay Arts & Culture for Centralized Services including venue promotion & marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater, the Centralized Service charge will need to increase as well. The County overhead increase is slightly offset by a decrease in shared advertising, ticketing system costs, and Arts & Culture administrative payroll costs. Because the increase is greater than 10% year-over-year, increasing from \$499,829 in 2019 to \$565,591 in 2020, the new Centralized Service charge must be submitted for UPACA review and approval. The increase in SITE will be offset by an increase to the RDA subsidy by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]	Y	-	(65,761)	(65,761)	



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
4	185 SLCO ARTS AND CULTURE	[350000_03] Request CAPITOL THEATRE RE-OPENING: FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$126,122  Operations Appr Increase \$26,667  Operating revenues and expenses for Capitol Theatre were decreased significantly in 2019 due to a 6-month closure for substantial renovation. In 2020, Capitol Theatre will be opened for the full year and as a result, operating revenues and expenses will increase.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. Meet revenue goals through ticket sales and venue rentals. [Org/Program Impacted: CAPITOL THEATRE]	Y	-	(99,455)	(99,455)
5	185 SLCO ARTS AND CULTURE	[350000_06] Request REDUCE FTE - FISCAL COORDINATOR: FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$67,788  FTE DECREASE: 1.0 (Grade 13)  With the implementation of new procedures and software, the workload of the Arts & Culture fiscal team has decreased. As a result, Arts & Culture is proposing to eliminate one vacant Fiscal Coordinator position and reallocate the FTE to a newly requested Ungerboeck Software Administrator FTE (see request 350000_05). The new Ungerboeck Software Administrator will work closely with the departments across Arts & Culture, including the fiscal team, to implement additional procedures and software modules to further enhance efficiencies and productivity.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]	Y	(1.00)	(67,788)	(67,788)
6	185 SLCO ARTS AND CULTURE	[350000_10] Request Increase to TRCC Transfer In: County Funding: Increase \$234,390  In early 2019, Arts & Culture discovered our approved operations budget was structurally imbalanced, with ongoing operational expenses exceeding revenues and County subsidy by \$623,000 after removing one-time items. After completing historical analysis, it was found that the Arts & Culture operations budget has operated under an approved deficit since 2016, drawing from fund balance for ongoing expenses. Without significant changes, Arts & Culture projects that the unrestricted fund balance available for operations will be fully spent by the end of 2021. Since discovering the issue, the division has made more than \$200,000 in budget reductions with an additional \$280,000 in reductions proposed for 2020. After considering projected 2020 compression, merit and overhead increases, we anticipate an operational deficit of more than \$360,000 in 2020. As a result, Arts & Culture, with the support of the Community Services Department, requests a 6% ongoing increase (in addition to the standard 3%) to the County subsidy to avoid making additional reductions in services at the County's Arts & Culture venues. [Org/Program Impacted: ADMIN]	Y	-	0	0
7	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_01] Request EPEC TRCC Subsidy Increase: County Funding: Increase \$242,025  This request is to stabilize the Equestrian Park fund. SMG began operating at the Equestrian Park in 2014. A great deal has been learned about the operations since that time, including establishing base operational costs to operate the Park at a service level requested by our users. In 2016, Salt Lake County embarked on an effort to better understand the future of the Park, the interests of the key users and stakeholders, and a simple assessment of the infrastructure at the Park in light of users' interests. This effort translated into capital project funding to make significant improvements to the Park's facilities. Operating budgets have been approved in the past that have relied upon a fund balance draw and until 2017, the Equestrian Park received annual fund balance transfers from Salt Palace and Mountain America Expo totaling \$180k to \$364k per year. These transfers were required to keep the fund solvent. Efforts have been made to cut expenses and increase fees and projected income. In 2018 and 2019, the Park increased fees. However, equine patrons showed a strong pricing sensitivity. Although the increases were minimal, the rate changes resulted in a loss of revenue. Further, due to the age of the facility, the Park is experiencing higher than normal maintenance costs. Overhead has increased 270% since 2017. Without an ongoing increase to the operating subsidy, the fund is projected fall below the 5% minimum reserve in 2022. Currently, the subsidy needed for the 2020 base budget is \$130k more than the TRCC subsidy. This problem is compounded by the ongoing projected decline in 2020 revenue of \$112k, request item 356000_01. This request is for an increase of TRCC operational subsidy of \$242k per year plus a 3% annual increase for inflation to ensure the sustainability of the facility. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	0	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
8	186	EQUESTRIAN PARK EVENT CTR (EPEC) OPS [356000_02] Request Align Revenue to Projections: Revenue Appr: Decrease \$112,416  Generally, year-to-year changes in event revenues are not that unusual in the event industry and we are seeing a softer year in 2020. Additionally, we are also seeing the following situations: ~ The large paint horse show that occurs in May appears to be losing attendance and we are experiencing decreasing ancillary revenues. ~ Consumer sensitivity to service pricing increases. We have increased some boarding rates and stall shavings service fees. This has caused reductions in revenue during the first year since the change. We recommend no more rate changes until we see if consumer behavior returns to a typical buying pattern. ~ We are planning to not book the Jordan World Circus in 2020. This will have a small but visible impact to historical event revenues.  OUTCOME MEASURE: This affects our earned revenue indicator. We will always strive to improve this by booking new event opportunities as they are available to us. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	112,416	112,416
9	186	EQUESTRIAN PARK EVENT CTR (EPEC) OPS [356000_03] Request EPEC Salary & Benefits Annualization: Operations Appr: Increase \$18,174  Equestrian Park is requesting a 3% wage increase with corresponding benefit costs for 2020. It is necessary to keep pace with market wages and not risk the loss of employees who have been trained and invested in.  OUTCOME MEASURE: The outcome indicator affected by this includes customer service indicator whereby an inexperienced staff would not provide as good as service as experienced staff. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	18,174	18,174
10	110	PARKS [363000_10] Request Debt Service:  Debt Service Increase \$88  The amount of principal and interest for 2014 STR Bond Projects is increasing slightly for 2020.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS PRGM]	Y	-	88	88
11	186	EQUESTRIAN PARK EVENT CTR (EPEC) OPS [356000_05] Request Garbage Contract Fee Increase: Operations Appr: Increase \$1,200  Garbage fees and hauling (not including manure) are billed to us by Salt Lake County Parks and Recreation. We have been advised that our fees will be increasing in 2020.  OUTCOME MEASURE: This affects our customer service outcome indicator. If we do not do this, refuse is not going to be picked up timely and will impact negatively customer satisfaction. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	1,200	1,200
12	186	EQUESTRIAN PARK EVENT CTR (EPEC) OPS [FACRATES] Request FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	2,000	2,000
13	110	RECREATION [364000_02] Request Patron & Staff Safety: Building Safety:  Personnel Increase \$91,494 Operations Increase \$48,000  Parks and Recreation facilities confront incidents involving people experiencing homelessness such as drug paraphernalia, camping, human waste, fights and utilization of facilities for unintended and inappropriate purposes. Employees are not trained nor compensated to manage these situations. It is a health and safety issue for our patrons and employees.  Recreation has evaluated various security options to address this issue, and has determined that the most comprehensive and cost-effective solution is to add an additional temporary staff shift at closing time at five critical locations; to provide hazmat, self-defense, and de-escalation training to merit and temporary staff; and to contract with a security company for on-call support and for specific times of need at those locations.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	139,494	139,494

	Fund #	Org Name	BRASS Request ID and Description		Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
14	110	PARKS	[363000_01]	Request GO Bond Project: Outdoor Education Center:	Y	-	64,880	64,880
			Personnel Increase \$44,780 Operations Increase \$20,100					
			<p>The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with Utah State University Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows Parks and Recreation to open and operate the building. The Wheeler Farm Outdoor Education Center is scheduled to open in late 2019. This request includes the increased recurring operations costs associated with adding a new building to the Farm. We will pilot programming in late 2019 and begin full schedule programming in 2020. USU Extension staff will be implementing the majority of the educational programming and hosting adult education classes. Temporary County staff budgeted here would operate the front desk, rent spaces and rent/check out nature station explorer backpacks and class kits. Program costs are for nature backpack and class kit inventory and custodial services.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: PARKS ADMINISTRATION, WHEELER HISTORIC FARM]</p>					
15	110	PARKS	[363000_02]	Request GO Bond Project: Oquirrh Regional Park:	Y	1.00	94,138	95,686
			Personnel Increase \$76,788 Operations Increase \$17,350					
			<p>Oquirrh Regional Park will be 100% complete after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker is needed to ensure the destination playground and new park pavilions and restrooms are clean and safe for daily use by patrons. The addition of a FTE is congruent with other large regional parks. Without a full-time caretaker, park amenities will be maintained at a lower level, and maintenance needs arising from the volume of visitors that regional parks receive will be addressed in a less timely manner.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: CARETAKING, PARKS ADMINISTRATION, PLAYGROUND MAINTENANCE, PLUMBING, UTILITIES]</p>					
16	110	RECREATION	[364000_01]	Request GO Bond Project: Open Draper Rec Center 1/1:	Y	2.00	64,055	67,199
			Revenue Increase \$371,809 Personnel Increase \$397,836 Operations Increase \$38,028					
			<p>The Draper Recreation Center is a new 60,000 square foot facility which includes three swimming pools (two indoor &amp; one outdoor), fitness area, locker rooms, drop-in childcare and a field house. Voters supported this new construction through the 2016 Park and Recreation Bond. Parks and Recreation requests funding to staff and operate this new facility. The facility's core programs are youth and adult sports, fitness and wellness and aquatics. The opening of Draper Recreation Center was planned to coincide with the closing of Marv Jenson Recreation Center (a 40,000 square foot facility with only one swimming pool). The net county dollar request represents the forecast difference in operating cost of the two centers. Draper Recreation Center's opening is planned for January 1, 2020.</p> <p>Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.</p> <p>[Org/Program Impacted: DIMPLE DELL RECREATION CENTER, DRAPER RECREATION CENTER, MARV JENSON RECREATION CENTER, RECREATION ADMINISTRATION]</p>					

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed	
17	185	SLCO ARTS AND CULTURE	[350000_04] Request FUND 185 – ARTS & CULTURE:  Personnel Appr Increase \$54,581  FUND 726 – ECCLES THEATER:  Revenue Appr Decrease \$8,516 SITE: \$8,516  Personnel Appr Decrease \$70,233 BLDG: \$61,717 SITE: \$8,516  Starting in 2018, Arts & Culture/Eccles Theater employees' payroll costs were charged directly to the organization where time was spent, based on approved timecard entries. Based on an analysis of time charged and streamlined operating processes, Arts & Culture employees are charging less time to Eccles Theater. As a result, the amount of allocated payroll for Arts & Culture has increased while payroll for Eccles BLDG & SITE has decreased. We are proposing to establish set percentages each employees' payroll will be charged based on multi-year historical analysis completed for each working group within the division. Unless there are significant changes to effort spent on a certain organization, these percentages will remain steady from year to year. This will help maintain budget consistency and avoid budget volatility from employees charging increased time to a specific organization during a short period due to a limited project. The decrease in SITE expenses will be offset by a decrease to the RDA subsidy by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]	Y	-	54,581	54,581
18	185	SLCO ARTS AND CULTURE	[350000_08] Request FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$286,757  Personnel Appr Increase \$669,588  Operations Appr Increase \$428,022  Other Appr Increase \$111,000  FTE INCREASE: 8.75  Mid-Valley Performing Arts Center is scheduled to open in the fall of 2020. This request includes the personnel and operating expenses needed to effectively operate the facility. The request also includes anticipated revenues based on projected usage of the facility by performing arts groups. This request represents the annual ongoing operating costs and revenues; see request item 350000_09 for the one-time reductions to revenues and expenses as a result of the venue being open for only one quarter in 2020.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense and revenue budget objectives while maintaining first class building standards and services. [Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, PUBLIC RELATIONS, SALES AND EVENTS]	Y	8.75	921,851	933,239
19	185	SLCO ARTS AND CULTURE	[350000_09] Request FUND 185 – ARTS & CULTURE:  Revenue Appr Decrease \$214,215  Personnel Appr Decrease \$457,159  Operations Appr Decrease \$287,217  Other Appr Decrease \$36,000  Because the Mid-Valley Performing Arts Center will only be open for roughly one quarter in 2020, many of the associated expenses and revenues can be reduced on a one-time basis. See request item 350000_08 for the annual ongoing revenues and expenses associated with the facility.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense and revenue budget objectives while maintaining first class building standards and services. [Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, SALES AND EVENTS]	N	-	(566,163)	(566,163)



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
20	185	SLCO ARTS AND CULTURE [FACRATES] Request FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: ABRAVANEL HALL, CAPITOL THEATRE, QUINNEY CENTER FOR DANCE, ROSE WAGNER, UT MUSEUM OF CONTEMPORARY ART]	Y	-	47,796	47,796
21	110	PARKS [363000_03] Request Facility Improvement Fee: Pavilions and Fields:  ----- budget adjustment is reflected in org 365099 ----- ----- narrative retained here for discussion purposes -----  Revenue (Restricted) Increase \$65,000  A 10% Facility Improvement Fee will be assessed for each park pavilion and Wheeler Farm activity barn rental and day camps. A Facility Improvement Fee of \$2 per participant will be assessed for field use. A Facility Improvement Fee of \$1 per participant for each wagon and each cow train ride will be assessed. Once collected, these Facility Improvement Fees will allow Park Operations to address many needed repairs and enhancements to our facilities and/or amenities.  This Facility Improvement Fee will be in a Parks and Recreation capital org, 365099, rather than in Parks' operational org.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	N	-	0	0
22	110	RECREATION [364000_04] Request Facility Improvement Fee: Memberships & Pools:  ----- budget adjustment is reflected in org 365099 ----- ----- narrative retained here for discussion purposes -----  Revenue (Restricted) Increase \$357,500  A Facility Improvement Fee of \$1 per person per month will be assessed to annual and monthly passes, and \$0.50 to outdoor pool daily passes. Once collected, this Facility Improvement Fee will allow Recreation to address many needed repairs and enhancements to our facilities and/or amenities. Estimated annual collection for 2020 is \$357,500.  This Facility Improvement Fee will be in a Parks and Recreation capital org, 365099, rather than in Recreation's operational org.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]	N	-	0	0
23	110	RECREATION [364000_03] Request Continue Operating: Marv Jenson Rec until 3/31:  Revenue One-Time Increase \$107,559 Personnel One-Time Increase \$121,500 Operations One-Time Increase \$123,999  The Marv Jenson Recreation Center was planned to close when the Draper Recreation Center opened (January 1, 2020). However, due to requests from key stakeholders, Parks and Recreation requests this one-time appropriation to continue operating Marv Jenson Recreation Center until March 31, 2020. The transfer of the current merit staff budget to the new Draper Recreation Center leaves the facility in need of additional seasonal staff hours and overtime hours for merit staff to implement the proper closure of the building. Additionally, this request includes operations of the facility until its complete closure.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: MARV JENSON RECREATION CENTER]	N	-	137,940	137,940
24	110	PARKS [363000_04] Request Inflationary Pressure: Temporary Wages Phase 1:  Personnel Increase \$221,363  Parks estimates a cost of \$450K to bring all caretakers to current market rates; this request is a first step in a phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Building & Grounds Cleaning & Maintenance Occupations is \$13.14. Parks currently pays the comparable position an hourly rate of \$9.00 to \$12.00. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	221,363	221,363

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
25	110	PARKS [363000_05] Request Inflationary Pressure: Water:  Operations Increase \$289,526  Parks and Recreation's needs assessments (2012 and 2017) recorded the highest priorities as "higher level of park and trails maintenance" and "additional trails". Water is the largest individual line item within the operations budget (27% of total operations) and is already underfunded. Historically, the water line item exceeds budget appropriation ranging from \$184K in 2016 to \$210K in 2018. This is largely due to fee increases from water providers. Parks has minimized the overall budgetary impact of fee increases by installing a central irrigation control system to monitor water usage and by reducing other service and maintenance levels. Without additional funding, the level of service in parks and on trails will continue to decrease, resulting in community amenities that are less attractive and less user appropriate.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UTILITIES]	Y	-	289,526	289,526
26	390	CLARK PLANETARIUM [351000_08] Request Program Realignment: Personnel Appr: Decrease of \$98,964 Operating Appr: Increase of \$98,964  Show production has been a core component of the mission of Clark Planetarium for decades. In the past few years the revenues have declined significantly due to a changing market. The resources invested in the production of a single show far exceed the expected revenue. To better deliver our services, expand educational programming, and operate efficiently and effectively we will realign the show production program by reclassifying positions and shifting operational funds to other programs. The realignment will allow the Planetarium to deliver more services and programs to the public. With the increased inventory of shows in the market we can supplement our schedule by purchasing shows for less money and at a greater frequency than by producing them ourselves.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: CLARK ADMINISTRATION, COMMUNITY OUTREACH, DOME THEATRE, EXHIBITS, IMAX THEATRE, MARKETING]	Y	-	0	0
27	390	CLARK PLANETARIUM [351000_01] Request Visitor Services Staff Wage Increase \$1.00/Hour: Personnel Appr: Increase of 62,000 Operating Revenue: Increase of \$62,000 (Budget Neutral Request)  The Clark Planetarium relies heavily on temporary staff to provide customer service, run programs in our Dome Theatre, and give educational presentations both in the building and externally. Without these dedicated staff, we would be unable to operate. We are in direct competition with many other customer service organizations, from other museums to retail/food establishments that pay more per hour. It is cost effective to retain the employees we already have than spend the resources hiring and training new staff. An increase to our base pay helps us retain our skilled employees, which in turn improves our customer service.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: STORE/GIFT SHOP, VISITOR SERVICES]	Y	-	0	0
28	390	CLARK PLANETARIUM [351000_02] Request Alignment of Expenditures with Projected Revenue: Operating Appr: Decrease of \$60,000 Cost of Goods Sold Appr: Increase of \$60,000 (Budget Neutral Request)  Clark Planetarium is aligning expenses to match revenue projections for FY20.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: CLARK ADMINISTRATION, COMMUNITY OUTREACH, CONCESSIONS, DEVELOPMENT, DOME THEATRE, EDUCATION, EVENTS AND MEMBERSHIPS, EXHIBITS, FACILITIES SERVICES, IMAX THEATRE, MARKETING, PRODUCTION, STORE/GIFT SHOP, VISITOR SERVICES]	Y	-	0	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
29	110 RECREATION	[364000_08] Request Government Efficiency: Program Rightsizing:  Revenue Increase \$285,434 Personnel Increase \$140,933 Operations Increase \$144,501  This request reflects a review of recreation programming budgets and identifies: adjustments due to fluctuating participant numbers, absorbing increased affiliation expenses and location/facility changes. These needed adjustments are balanced and require no additional county funding.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  [Org/Program Impacted: ACORD ICE ARENA, ADAPTIVE RECREATION, COPPERVIEW RECREATION CENTER, COUNTY ICE CENTER, DIMPLE DELL RECREATION CENTER, DIVISION ADMINISTRATION, FAIRMONT AQUATIC CENTER, GENE FULLMER RECREATION CENTER, HOLLADAY LIONS RECREATION CTR, MAGNA RECREATION CENTER, MILLCREEK ACTIVITY CENTER, RECREATION ADMINISTRATION, REDWOOD RECREATION CENTER, SPORTS OFFICE]	Y	-	0	0
30	110 PARKS	[363000_08] Request Increase Service Level: Wheeler Farm Summer Camp:  Revenue Increase \$28,320 Personnel Increase \$13,242 Operations Increase \$15,078  The current Wheeler Farm horse camps sell out every year. In order to meet demands for this program, an additional four sessions are planned for 2020. Requested funding will be offset with participant registration fees.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.  [Org/Program Impacted: WHEELER HISTORIC FARM]	Y	-	0	0
31	390 CLARK PLANETARIUM	[351000_03] Request In-House Programming Assistant (non-merit): Personnel Appr: Increase of \$24,643 Operating Revenue: Increase of \$24,643 (Budget Neutral Request)  Adding a part-time Program Assistant allocation will support our outcome measures by providing staffing support for our in-building Community Program Supervisor. Together, they will plan and organize activities in our spaces that engage visitors. Working with community partners, we will deliver more regular programs to our audiences in the Planetarium as we meet our goal of delivering more programs onsite.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: COMMUNITY OUTREACH, STORE/GIFT SHOP]	Y	-	0	0
32	390 CLARK PLANETARIUM	[351000_04] Request Exhibits Maintenance Assistant (non-merit): Personnel Appr: Increase of \$24,643 Operating Revenue: Increase of \$24,643 (Budget Neutral Request)  Post renovation, the Clark Planetarium is experiencing increased visitation, and this is taking a toll on the interactive exhibits. These exhibits are 3 years old and with age, comes more frequent problems that affect exhibits at a deeper level. One temporary employee focused on exhibit maintenance will ensure a positive experience for our visitors. Not only are new exhibits key to our strategy of improved visitor engagement and experience, we also need to spend the annual Northrup Grumman funding that is earmarked for the new exhibit program. This Exhibits Maintenance Assistant will free up our exhibit developers to develop and build new exhibits.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: EXHIBITS, STORE/GIFT SHOP]	Y	-	0	0
33	110 RECREATION	[364000_05] Request Inflationary Pressure: Temporary Wages Phase 1:  Personnel Increase \$215,300  Each year Recreation employs over 3,000 unique temporary employees who combine to work over 1,000,000 hours. Recreation estimates a cost of \$10.8M to bring all temporary hourly wages to market rates; this request is a step in the phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Recreation Workers is \$12.78 and for Lifeguards, Ski Patrol & Other Recreational Protective Workers is \$10.34. Recreation currently pays these positions a starting hourly rate of \$7.76 and a maximum hourly rate of \$9.50. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market. Recreation will absorb 33% of the budgetary impact of the wage increase; the request is for the net amount needed.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  [Org/Program Impacted: RECREATION ADMINISTRATION, RECREATION PRGM]	Y	-	215,300	215,300

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
34	110 RECREATION	[FACRATES] Request FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	250,000	250,000
35	110 RECREATION	[364000_06] Request Inflationary Pressure: SLCo Fac Mgmt Rates:  ----- request added to countywide FACRATES initiative ----- ----- narrative retained here for discussion purposes -----  Operations Increase \$250,000  [Inflationary Pressure: Salt Lake County Facilities Management rate increase]  Facilities maintenance charges is one of the largest expense line items within the operations budget. Recreation currently manages 28 facilities with more than 1 million square feet. Recreation facilities are aged with years of under-funded maintenance needs and maintenance issues are amplified with increased attendance and participation. Recreation requests additional funding for the anticipated rate increase for Facilities Management's trade services rather than absorb and further reduce building maintenance and care.  This request only accounts for the rate increase and does not address the additional resources that Facilities Management estimates are needed to properly maintain Recreation's facilities. In consultation with Facilities Management and based on Utah Division of Facilities Construction & Maintenance standards, Recreation estimates an additional need of \$1.7M to adequately maintain its facilities.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	0	0
36	110 PARKS	[363000_07] Request Increase Service Level: Park Caretaking Phase 1:  Personnel Increase \$399,851  A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters and hire quality seasonal staff, Parks has assigned fewer hours to each location than realistically needed and has shortened the season from 32 weeks to 28 weeks. This request is a first step in a phased approach to restore proper service levels and prior season length; this request will improve everyday park maintenance and increase the season to 30 weeks. As the temporary wage increases, future phases of increasing service levels must also increase to maintain those levels.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	399,851	199,851
37	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_04] Request Maintenance Increase: Operations Appr: Increase \$14,339  Over the last few years, we have been experiencing maintenance costs above what we consider routine for large safety/maintenance issues. These expenses are a result of aging facilities. There are capital projects planned at the Park that do address some facility structures, but only those that are in the most extreme conditions. Other facilities are at a minimum 20 years old and are experiencing more significant maintenance needs. This increase is conservatively estimated based upon recent unplanned expenses.  OUTCOME MEASURE: This affects our customer satisfaction outcome indicator. Increased maintenance spending will improve the quality of services and safety provided to a Park customer. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	14,339	14,339
38	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_06] Request Additional Operations Labor: Operations Appr: Increase \$114,059  This increase requests the addition of two (2) Maintenance Technicians to the staff. The Park operates almost 365 days per year with 14+ hour days. The operation responsibilities are staffed very lean and we struggle with customer satisfaction as a result. This staffing increase would improve service and safety levels throughout the Park.  OUTCOME MEASURE: This affects our customer satisfaction outcome indicator. Increased operations staffing level will improve the quality of services and safety provided to a Park customer. [Org/Program Impacted: EPEC OPERATIONS PRGM]	Y	-	114,059	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
39	110	PARKS [363000_09] Request Patron & Staff Safety: Swimming Pool Maintenance:  Revenue Increase \$15,000 Personnel Increase \$76,788 Operations Increase \$60,200 (incl \$44,000 one-time)  Parks has reached a tipping point with the number of swimming pools and splash pads. For 2019, the Draper outdoor pool was closed, so Parks was able to accommodate the addition of the Wardle Field splash pad. However, looking forward, Parks will need to continue to maintain Marv Jensen's hot tub and small lap pool for three months; begin to provide on-going maintenance for Draper's outdoor, competition, and leisure pools; and care for future facilities and water amenities. In order to properly service the additional pools and splash pads, Parks requests another swimming pool technician, with an additional one-time expense to purchase a vehicle (\$44,000). Without the additional resource, the swimming pools and splash pads may experience greater downtime and increased risk of patron and staff exposure to hazardous chemicals and waterborne pathogens.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: BUILDING MAINTENANCE, PARKS ADMINISTRATION, UTILITIES, VEHICLE/EQUIPMENT MAINTENANCE]	Y	1.00	121,988	\$0 (not proposed)
40	110	RECREATION [364000_07] Request New Facility: Ongoing Facility Operations:  Revenue Increase \$1,058,109 Personnel Increase \$1,280,885 Operations Increase \$536,166  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - this one for the on-going annual cost to operate the facility, and 364000_09 to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: NEW RECREATION FACILITY]	Y	8.00	758,942	771,734
41	110	RECREATION [364000_09] Request New Facility: Prorate Facility Operations to 4/1:  Revenue Decrease \$250,412 Personnel Decrease \$329,357 Operations Decrease \$165,976  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - 364000_07 for the on-going annual cost to operate the facility, and this one to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: NEW RECREATION FACILITY]	N	-	(244,921)	(244,921)
42	390	CLARK PLANETARIUM [351000_06] Request Increase in Marketing/Advertising: Operating Appr: Increase of \$100,000  To continue the growth in attendance and revenue that we have in 2019, and to remain top-of-mind in the market as a destination venue, we need to continue to invest in our advertising program. In addition, we have added more events and activities to our programming schedule, and these require promotion. Increased funding would be allocated to expanding our current advertising mix so that our reach and frequency of messaging has more depth and is consistent throughout the year rather than blacking out during September and October.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: MARKETING]	Y	-	100,000	0
43	390	CLARK PLANETARIUM [351000_05] Request Additional Visitor Services Staff (non-merit): Personnel Appr: Increase of \$100,000  We wish to expand our customer services to patrons of the Clark Planetarium. Adding additional temporary staff allows us to do several things. First, we will have more staff present at each station (tickets, store and concessions). This allows us to work with our patrons faster and more completely. Second, we will have floor managers that will be able to spend much more of their time moving between the various stations assisting, as well as keeping an eye on the building. Third, we will have more staff in the exhibit spaces able to answer questions, direct patrons, and report problems (exhibits, janitorial, security, etc.) much faster than before. This additional staffing will allow us to be much more visible to our patrons, be able to assist them better, and generally keep our building looking great.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: VISITOR SERVICES]	Y	-	100,000	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
44	390	CLARK PLANETARIUM [351000_07] Request Educational Satellite (Gateway Mall): Operating Appr: Increase of \$182,928  Clark Planetarium will create a satellite educational space in the Gateway Mall. The space would allow the Planetarium to offer additional programming for school groups, birthday parties, summer camps and more. The Planetarium serves thousands of school children year round. During our busiest times we can see up to ten school groups in the building a day. This high volume of attendees creates logistical challenges for welcoming, lunches and programming. With the creation of a satellite educational space we can address some of our logistical challenges as well as expand our programming to the public. We can also use the location as a pop interactive space and store during Gateway events creating more revenue and marketing our services.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: EDUCATION]	Y	-	182,928	0
45	185	SLCO ARTS AND CULTURE [350000_05] Request NEW FTE - UNGERBOECK ADMINISTRATOR: FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$52,677 FUND 726 – ECCLES THEATER: Revenue Appr Increase \$158 SITE: \$158 Personnel Appr Increase \$7,497 BLDG: \$7,339 SITE: \$158 FTE INCREASE: 1.0 (Grade 15) Ungerboeck has become a major component of how we operate all theatres within Arts & Culture. It is the primary tool for booking rentals, completing event settlements, and all other types of scheduling. And, our sophistication in using this software continues to grow. Ungerboeck is now integrated with Peoplesoft and we are using it heavily for revenue projections, analysis in optimizing rental opportunities and for board reporting. All of this activity has increased its complexity across internal departments. Due to its division-wide impact, we have an immediate need for a dedicated Administrator and Manager of this software who can work in conjunction with the Business Technology Services team and Fiscal team on integration. The goal of this position is to designate a member of the Events Services team to act as a liaison between all involved parties, including the external Ungerboeck support team. The work of this position will provide incredible insights into booking patterns and revenue projections allowing us to optimize our booking revenue. Future year expenses for this position will be offset by new revenue. The full cost of the FTE is anticipated at \$70,236. This FTE will be based at Arts & Culture with approximately 20% of activity charged to Eccles Theater BLDG and 5% of activity charged to Eccles Theater SITE. The cost to Eccles Theater would be reduced by eliminating payroll allocated by the Event Manager who currently serves as Ungerboeck Administrator on a limited basis, currently allocating 10% of time to Eccles BLDG and 5% to Eccles SITE. The increase in FTE would be offset by the elimination of a currently vacant Fiscal Coordinator position (see request item 350000_06). New County funding is requested to cover the portion of the FTE allocated to Arts & Culture Fund 185 (\$52,677). Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet revenue goals through pro-active, and well-managed venue rental bookings. [Org/Program Impacted: ADMIN]	Y	1.00	52,677	0
46	185	SLCO ARTS AND CULTURE [350000_07] Request NEW FTE - THEATRE SYSTEMS CONTROL ENGINEER: FUND 185 – ARTS & CULTURE:  Personnel Appr Increase \$44,322  FUND 726 – ECCLES THEATER:  Personnel Appr Increase \$44,322 BLDG: \$44,322  FTE INCREASE: 1.0 (Grade 14 TRADE)  The lines are blurring between IT and theatrical tech. Lighting, sound and projection now require staff who are highly skilled in both traditional IT and theatrical technology and up-to-date equipment capable of the expected presentation quality. Arts & Culture facilities house over \$10M worth of highly technical state-of-the-art equipment. These systems and equipment need to be monitored, supported, upgraded, and replaced with the same model that we use for access control systems, desktops, or WAPs. This position fills a specialty gap and ensures our services can be maintained at a professional level. This position will create great efficiencies in our theatrical equipment use and the services we provide. Once this position is up and running we are projecting we can charge new fees for new services provided to venue renters.  The full cost of the FTE is anticipated at \$88,644. This FTE will be based at Arts & Culture with approximately 50% of activity charged to Eccles Theater BLDG.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. [Org/Program Impacted: ADMIN]	Y	1.00	44,322	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
47	110	PARKS [363000_06] Request Inflationary Pressure: Garbage Collection:  Revenue Increase \$1,184 Operations Increase \$11,839  The contract with Wasatch Front Waste and Recycling expires December 2019. The new two-year contract includes an annual \$11,839 cost increase. Funding this request will assure garbage collection continues at all parks, recreation centers and golf courses. The modest increase of 4.24%, after stable pricing for three years, is less than the verbal estimate received from a private vendor. This request bills SMG for the increased cost for garbage collection at the Equestrian Park. Without a budget increase, Parks will reduce the frequency of garbage pick-up at parks.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: GARBAGE COLLECTION, PARKS ADMINISTRATION]	Y	-	10,655	0
48	185	SLCO ARTS AND CULTURE [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expect grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: ADMIN]	N	-	0	(63,254)
49	110	PARKS [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expect grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: PARKS PRGM]	N	-	0	(10,613)



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
50	110 RECREATION	[631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: RECREATION PRGM]	N	-	0	(164,221)
51	110 RECREATION	[364000_R08] Stress Test Divest Facility: Centennial Outdoor Pool:  Revenue Decrease \$127,006 Personnel Decrease \$104,561 Operations Decrease \$77,867  Parks and Recreation would turn over the Centennial Outdoor Pool to West Valley City, who has expressed interest in operating the facility.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: ACORD ICE ARENA]	Y	-	(55,422)	(55,422)
52	110 PARKS	[363000_R01] Stress Test Divest Class 2 Regional Parks:  Operations Decrease \$154,871  Parks and Recreation would transfer ownership of Class 2 Regional Parks to the respective municipalities in which they are located. These parks include: Butler Park, Mill Hollow Park, Fort Union Plaza, Taylorsville Park, Cougar Park, Skyview Basin, Marv Jenson grounds, Riverview Park, Hillsdale Park, and Woodstock Park.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	(154,871)	(154,871)
53	110 RECREATION	[364000_R01] Stress Test Restructure Contract: SLC Sports Complex:  Revenue Decrease \$2,164,542 Personnel Decrease \$1,511,425 Operations Decrease \$1,126,682  Parks and Recreation operates the Salt Lake City Sports Complex on behalf of Salt Lake City. The current operating contract expires December 31, 2019. Parks and Recreation proposes to restructure the contractual arrangement with the City to emulate that of Steiner West/Sorenson Multicultural/Unity Center -- Parks and Recreation operates Steiner West/Sorenson Multicultural/Unity Center, and the City provides the subsidy. Alternately, the City may choose to operate the SLC Sports Complex facility on its own.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: SLC SPORTS COMPLEX]	Y	(10.00)	(473,565)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
54	110 RECREATION	[364000_R02] Stress Test Outsource Child Care: Kearns Rec Center:  Revenue Decrease \$512,662 Personnel Decrease \$484,735 Operations Decrease \$203,594  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Kearns Recreation Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: KEARNS RECREATION CENTER]	Y	(5.00)	(175,667)	0
55	110 RECREATION	[364000_R03] Stress Test Outsource Child Care: Millcreek Activity Center:  Revenue Decrease \$214,706 Personnel Decrease \$231,047 Operations Decrease \$89,353  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Millcreek Activity Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: MILLCREEK ACTIVITY CENTER]	Y	(4.00)	(105,694)	0
56	110 RECREATION	[364000_R04] Stress Test Outsource Child Care: Magna Rec Center:  Revenue Decrease \$218,986 Personnel Decrease \$188,167 Operations Decrease \$53,368  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Magna Recreation Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses. The Magna Recreation Center would continue to offer unlicensed programs, such as half-day summer camps.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: MAGNA RECREATION CENTER]	Y	(3.00)	(22,549)	0
57	110 RECREATION	[364000_R05] Stress Test Outsource Child Care: Northwest Community Center:  Revenue Decrease \$224,150 Personnel Decrease \$197,397 Operations Decrease \$66,801  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Northwest Community Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses. The Northwest Community Center would continue to offer unlicensed programs, such as half-day summer camps.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: NORTHWEST COMMUNITY CENTER]	Y	(3.00)	(40,048)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
58	110 RECREATION	[364000_09] Stress Test New Facility: Prorate Facility Operations to 4/1:  Revenue Decrease \$250,412 Personnel Decrease \$329,357 Operations Decrease \$165,976  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - 364000_07 for the on-going annual cost to operate the facility, and this one to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: NEW RECREATION FACILITY]	N	-	244,921	0
59	110 RECREATION	[364000_07] Stress Test New Facility: Ongoing Facility Operations:  Revenue Increase \$1,058,109 Personnel Increase \$1,280,885 Operations Increase \$536,166  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - this one for the on-going annual cost to operate the facility, and 364000_09 to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: NEW RECREATION FACILITY]	Y	(8.00)	(758,942)	0
60	110 PARKS	[363000_R07] Stress Test Cease Murray Pool lifeguard contribution:  Operations Decrease \$30,000  Parks and Recreation would not renew the contribution to Murray City to staff Murray City's outdoor pool with lifeguards.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UNBUDGETED PROJECTS]	Y	-	(30,000)	0
61	390 CLARK PLANETARIUM	[351000_R01] Stress Test Educational Satellite (Gateway Mall): Operating Appr: Decrease of \$182,928  Without this additional funding, Clark Planetarium would not be able to create the proposed satellite educational space in the Gateway Mall. [Org/Program Impacted: EDUCATION]	Y	-	(182,928)	0
62	280 OPEN SPACE	[108000_R01] Stress Test Land purchases:  Capital Decrease \$34,000  Open Space would decrease its capital budget for land purchases by 6.8%.  Outcome Measure: Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public. . [Org/Program Impacted: TRUST FUND]	N	-	(34,000)	0
63	390 CLARK PLANETARIUM	[351000_R02] Stress Test Increase in Marketing/Advertising: Operating Appr: Decrease of \$100,000  Clark Planetarium continues to grow its onsite and offsite programming and these events and activities require promotion to be successful. If the requested funds are eliminated marketing for the increased events and activities will continue to be thin. The marketing budget will continue to not support all elements of our programming as the dollars will need to be focused only on large events and films. [Org/Program Impacted: MARKETING]	Y	-	(100,000)	0
64	390 CLARK PLANETARIUM	[351000_R03] Stress Test Additional Visitor Services Staff (non-merit): Personnel Appr: Decrease of \$100,000  The Clark Planetarium strives to improve the experience of our visitors. By eliminating \$100,000 from our personnel budget, the Planetarium may not have enough coverage in areas of ticket sales, store sales and merchandising, concessions sales, theatre ushering and exhibit explainers. [Org/Program Impacted: VISITOR SERVICES]	Y	-	(100,000)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
65	110	PARKS [363000_R08] Stress Test Reduce Wheeler Farm Museum hours: Operations Decrease \$18,289 The Wheeler Farm Museum would reduce its days of operation to one day per week. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: WHEELER HISTORIC FARM]	N	-	(18,289)	0
66	390	CLARK PLANETARIUM [351000_R04] Stress Test Reduction in Travel (Long Range Plan): Operating Appr: Decrease of \$20,000 Reducing travel would include lowering the number of staff, board members, and other county stakeholders traveling to peer institutions in neighboring states. [Org/Program Impacted: CLARK ADMINISTRATION]	Y	-	(20,000)	0
67	110	PARKS [363000_R09] Stress Test Reduce travel budget by 42%: Operations Decrease \$10,000 Parks and Recreation would decrease the travel budget for Parks. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: DIVISION ADMINISTRATION]	N	-	(10,000)	0
68	110	RECREATION [FACRATES] Stress Test FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	(250,000)	0
69	390	CLARK PLANETARIUM [351000_R05] Stress Test Reduction in COGS/Inventory: Operating Appr: Decrease of \$60,000 Reducing our retail operations COGS budget by \$60,000 would limit our purchasing power and our end of year inventory levels. [Org/Program Impacted: CONCESSIONS, STORE/GIFT SHOP]	Y	-	(60,000)	0
70	110	PARKS [363000_09] Stress Test Patron & Staff Safety: Swimming Pool Maintenance: Revenue Increase \$15,000 Personnel Increase \$76,788 Operations Increase \$60,200 (incl \$44,000 one-time) Parks has reached a tipping point with the number of swimming pools and splash pads. For 2019, the Draper outdoor pool was closed, so Parks was able to accommodate the addition of the Wardle Field splash pad. However, looking forward, Parks will need to continue to maintain Marv Jenson's hot tub and small lap pool for three months; begin to provide on-going maintenance for Draper's outdoor, competition, and leisure pools; and care for future facilities and water amenities. In order to properly service the additional pools and splash pads, Parks requests another swimming pool technician, with an additional one-time expense to purchase a vehicle (\$44,000). Without the additional resource, the swimming pools and splash pads may experience greater downtime and increased risk of patron and staff exposure to hazardous chemicals and waterborne pathogens. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: PARKS ADMINISTRATION, POOL MAINTENANCE, UTILITIES, VEHICLE/EQUIPMENT MAINTENANCE]	Y	(1.00)	(121,988)	0
71	110	RECREATION [364000_05] Stress Test Inflationary Pressure: Temporary Wages Phase 1: Personnel Increase \$215,300 Each year Recreation employs over 3,000 unique temporary employees who combine to work over 1,000,000 hours. Recreation estimates a cost of \$10.8M to bring all temporary hourly wages to market rates; this request is a step in the phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Recreation Workers is \$12.78 and for Lifeguards, Ski Patrol & Other Recreational Protective Workers is \$10.34. Recreation currently pays these positions a starting hourly rate of \$7.76 and a maximum hourly rate of \$9.50. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market. Recreation will absorb 33% of the budgetary impact of the wage increase; the request is for the net amount needed. Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	(215,300)	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
72	390 CLARK PLANETARIUM	[351000_R06] Stress Test Reduction in Janitorial Contract: Operating Appr: Decrease of \$42,000  Reducing the custodial contract by \$42,000 would result in reduced levels of service in keeping our building clean and presentable to the public. [Org/Program Impacted: FACILITIES SERVICES]	Y	-	(42,000)	0
73	110 PARKS	[363000_07] Stress Test Increase Service Level: Park Caretaking Phase 1:  Personnel Increase \$399,851  A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters and hire quality seasonal staff, Parks has assigned fewer hours to each location than realistically needed and has shortened the season from 32 weeks to 28 weeks. This request is a first step in a phased approach to restore proper service levels and prior season length; this request will improve everyday park maintenance and increase the season to 30 weeks. As the temporary wage increases, future phases of increasing service levels must also increase to maintain those levels.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	(399,851)	0
74	390 CLARK PLANETARIUM	[351000_R07] Stress Test Reduction in Current Marketing/Advertising: Operating Appr: Decrease of 40,000  This proposed cut will result in the cancellation of an entire advertising channel or the reduction of all advertising channels to decrease reach and frequency. Either option will decrease the size of the audience we will reach with our messaging, which has the effect of reducing visitation. CP has been experiencing a resurgence in attendance over the last two years and we credit the higher number of new titles in the theatres and robust marketing of those shows. This growth in attendance is a trend that we need to continue in order to meet our revenue goals. [Org/Program Impacted: MARKETING]	Y	-	(40,000)	0
75	110 PARKS	[363000_06] Stress Test Inflationary Pressure: Garbage Collection:  Revenue Increase \$1,184 Operations Increase \$11,839  The contract with Wasatch Front Waste and Recycling expires December 2019. The new two-year contract includes an annual \$11,839 cost increase. Funding this request will assure garbage collection continues at all parks, recreation centers and golf courses. The modest increase of 4.24%, after stable pricing for three years, is less than the verbal estimate received from a private vendor. This request bills SMG for the increased cost for garbage collection at the Equestrian Park. Without a budget increase, Parks will reduce the frequency of garbage pick-up at parks.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: GARBAGE COLLECTION]	Y	-	(10,655)	0
76	110 PARKS	[363000_05] Stress Test Inflationary Pressure: Water:  Operations Increase \$289,526  Parks and Recreation's needs assessments (2012 and 2017) recorded the highest priorities as "higher level of park and trails maintenance" and "additional trails". Water is the largest individual line item within the operations budget (27% of total operations) and is already underfunded. Historically, the water line item exceeds budget appropriation ranging from \$184K in 2016 to \$210K in 2018. This is largely due to fee increases from water providers. Parks has minimized the overall budgetary impact of fee increases by installing a central irrigation control system to monitor water usage and by reducing other service and maintenance levels. Without additional funding, the level of service in parks and on trails will continue to decrease, resulting in community amenities that are less attractive and less user appropriate.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UTILITIES]	Y	-	(289,526)	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
77	110	PARKS [363000_04] Stress Test Inflationary Pressure: Temporary Wages Phase 1:  Personnel Increase \$221,363  Parks estimates a cost of \$450K to bring all caretakers to current market rates; this request is a first step in a phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Building & Grounds Cleaning & Maintenance Occupations is \$13.14. Parks currently pays the comparable position an hourly rate of \$9.00 to \$12.00. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	(221,363)	0
78	110	PARKS [363000_R06] Stress Test Reduce planning studies by 45%:  Operations Decrease \$45,000  Parks and Recreation would reduce its ability to fund park planning studies. Project proposers would need to provide more of their own funding for such studies.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS PLANNING AND DEVELOPMENT]	N	-	(45,000)	0
79	110	PARKS [363000_02] Stress Test GO Bond Project: Oquirrh Regional Park:  Personnel Increase \$76,788 Operations Increase \$17,350  Oquirrh Regional Park will be 100% complete after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker is needed to ensure the destination playground and new park pavilions and restrooms are clean and safe for daily use by patrons. The addition of a FTE is congruent with other large regional parks. Without a full-time caretaker, park amenities will be maintained at a lower level, and maintenance needs arising from the volume of visitors that regional parks receive will be addressed in a less timely manner.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: CARETAKING, PARKS ADMINISTRATION, PLAYGROUND MAINTENANCE, PLUMBING, UTILITIES]	Y	(1.00)	(94,138)	0
80	110	RECREATION [364000_R06] Stress Test Reduce travel budget by 69%:  Operations Decrease \$47,000  Recreation would decrease its travel budget by 69%.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]	N	-	(47,000)	0
81	110	PARKS [363000_01] Stress Test GO Bond Project: Outdoor Education Center:  Personnel Increase \$44,780 Operations Increase \$20,100  The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with Utah State University Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows Parks and Recreation to open and operate the building. The Wheeler Farm Outdoor Education Center is scheduled to open in late 2019. This request includes the increased recurring operations costs associated with adding a new building to the Farm. We will pilot programming in late 2019 and begin full schedule programming in 2020. USU Extension staff will be implementing the majority of the educational programming and hosting adult education classes. Temporary County staff budgeted here would operate the front desk, rent spaces and rent/check out nature station explorer backpacks and class kits. Program costs are for nature backpack and class kit inventory and custodial services.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION, WHEELER HISTORIC FARM]	Y	-	(64,880)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
82	110 RECREATION	[364000_R07] Stress Test Reduce employee training budget by 68%: Operations Decrease \$47,000 Recreation would reduce its employee training budget by 68%. Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: DIVISION ADMINISTRATION]	N	-	(47,000)	0
83	110 PARKS	[363000_R02] Stress Test Reduce lawn fertilizing by 33%: Operations Decrease \$30,000 Parks and Recreation would eliminate one of three applications of fertilizer, resulting in less hardy and less green grass. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: FERTILIZING]	N	-	(30,000)	0
84	110 RECREATION	[364000_R09] Stress Test Increase Fees: Youth Recreation Leagues: Revenue Increase \$80,067 If necessary, Recreation would increase participation fees for youth recreation leagues, such as T-Ball, Indoor Soccer, Outdoor Soccer, and Flag Football. County fees would be 2-23% higher than market median for these sports. Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	(80,067)	0
85	110 PARKS	[363000_R03] Stress Test Eliminate park soft-surface trail chips: Operations Decrease \$60,000 Parks and Recreation would not replace the chips on soft-surface park trails. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: TRAIL MAINTENANCE]	N	-	(60,000)	0
86	110 RECREATION	[364000_R10] Stress Test Leave positions unfilled: Personnel Decrease \$174,500 Recreation would delay filling positions to ensure an average short-staffing of 3 FTEs for the entire year. Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: RECREATION ADMINISTRATION]	N	-	(174,500)	0
87	110 PARKS	[363000_R04] Stress Test Cease watering passive areas: Operations Decrease \$143,000 Parks and Recreation would not water passive areas. Athletic fields would be receive adequate water, but other areas would be allowed to completely "brown out". Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: UTILITIES]	Y	-	(143,000)	0
88	110 PARKS	[363000_R05] Stress Test Reduce hours of park lighting: Operations \$85,023 Parks and Recreation would shorten the hours of lighting in parks, resulting in earlier park closures. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. [Org/Program Impacted: UTILITIES]	N	-	(85,023)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed	
89	185	SLCO ARTS AND CULTURE	[350000_R01] Stress Test ELIMINATE THEATER SYSTEM ENGINEER (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$44,322  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$44,322 BLDG: \$44,322  If required to make budget reductions, Arts & Culture would first propose eliminating the Theatre Systems Engineer FTE request, resulting in a savings of \$44,322 (50% of the FTE cost projected to be allocated to the Arts & Culture budget). By not hiring this position, Arts & Culture would continue to have difficulty supporting and replacing technical theatrical equipment to the professional standards required by touring acts renting Arts & Culture venues. This could result in decreased revenue or costly repairs for equipment not receiving sufficient preventative maintenance & support due to inadequate staffing. [Org/Program Impacted: ADMIN]	N	-	(44,322)	0
90	185	SLCO ARTS AND CULTURE	[350000_R02] Stress Test ELIMINATE UNGERBOECK ADMIN (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$52,677  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$7,497 BLDG: \$7,339 SITE: \$158  If necessary, Arts & Culture would propose eliminating the Ungerboeck Administrator FTE request, resulting in a savings of \$52,677 (75% of the FTE cost projected to be allocated to the Arts & Culture budget). By not hiring this position, Arts & Culture would lack sufficient support for a critical software system that is heavily utilized across the division. This could result in significant inefficiencies due to down time of operational systems. It could also require costly consulting expenses to support the system. Finally, it would prevent the division from continuing to implement additional modules that would increase operational efficiencies and provide data analysis tools to enhance revenue. [Org/Program Impacted: ADMIN]	N	-	(52,677)	0
91	185	SLCO ARTS AND CULTURE	[350000_R03] Stress Test DELAY OPENING OF MVPAC (STRESS): FUND 185 – ARTS & CULTURE:  Revenue Appr Decrease \$48,360  Personnel Appr Decrease \$155,761  Operations Appr Decrease \$105,354  Other Appr Decrease \$40,000  Because Arts & Culture has already made significant budget reductions due to the ongoing fund balance concerns, reducing the budget by an additional \$252,000 would be very difficult without having serious programmatic impacts. If necessary, Arts & Culture would propose delaying the opening of the Mid Valley Performing Arts Center by two months to December 1 in order to meet the stress test goal. This would have serious ramifications for Taylorsville and the performing arts groups who are already planning to schedule events at MVPAC. However, other options to meet the stress test goal would include significant program reductions at existing Arts & Culture venues; this would present significant challenges to both Arts & Culture and the nonprofit performing arts residents who call our venues home and already have many significant performances and events scheduled for 2020. [Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, PUBLIC RELATIONS, SALES AND EVENTS]	N	-	(252,755)	0
92	186	EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R02] Stress Test Eliminate Additional Operations Labor: Operations Appr: Decrease \$114,059  Eliminate the request of two (2) Maintenance Technicians to the staff. The Park operates almost 365 days per year with 14+ hour days. The operation responsibilities are staffed very lean and we struggle with customer satisfaction as a result. This cut would impact service and safety levels throughout the Park. There are times when equestrian footing does not receive the time it should to deliver an exceptional product. Further there are times when our ability to turn space over between events is tremendously challenged. This impact causes restroom staffing and waste removal challenges for the following event days due to overtime charges and staff exhaustion. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(114,059)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
93	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R01] Stress Test Eliminate Maintenance Increase: Operations Appr: Decrease \$30,000  Over the last few years, we have been experiencing maintenance costs above what we consider routine for large safety/maintenance issues. These expenses are a result of aging facilities. There are capital projects planned at the Park that do address some facility structures, but only those that are in the most extreme conditions. Other facilities are at a minimum 20 years old and are experiencing more significant maintenance needs. We would not address significant maintenance items or would need to submit budget adjustments for funding to deal with major items. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(30,000)	0
94	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R07] Stress Test Reduce General Building Maintenance: Operations Appr: Decrease \$8,633  Reducing general building maintenance would reduce the amount of preventative maintenance we provide to the facility's HVAC and lighting systems. This would mean eliminating service contracts that keep systems in operating condition as well as not changing air filters, oil change maintenance, etc. These solutions tend to be short sighted and we run the risk of damaging equipment that require costly repairs. Further we would reduce the frequency of landscape care (watering) and weed control. This runs the risk of losing significant acreage of turf grass due to inadequate care as well as the loss of other tree and plant material. These items would cause negative impact to customer satisfaction and may contribute to loss of revenue if we lose event space such as the polo field. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(8,633)	0
95	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R06] Stress Test Reduce Temporary Labor: Operations Appr: Decrease \$25,778  Reducing the temporary labor budget would reduce services to our clients renting the facility. This means that restrooms would not be cared for to our standard, trash cans emptied less frequently running the risk of overflowing refuse and horse stalls not being cleaned timely between shows. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(25,778)	0
96	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R05] Stress Test Eliminate Operations Overtime: Operations Appr: Decrease \$20,000  If operations overtime were eliminated, we would be heavily reliant on FT salaried positions to perform tasks to service clients and Park needs. Staff morale would suffer, and safety/judgment could be compromised due to exhaustion. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(20,000)	0
97	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R04] Stress Test Eliminate Front Office Reception/Admin: Operations Appr: Decrease \$45,974  If the Front Office Reception/Administration were eliminated, we would forward the main phone lines to office staff (Director and Sales Manager) to respond. This would cause a significant reduction in service levels experienced by clients and dramatic loss of efficiency for remaining office staff. Calls would be missed on a regular basis. The office would be more frequently closed causing further inconvenience for patrons. Director and Sales Manager would be ineffective at booking new business and organizing day to day needs at the Park. We would risk losing business and missing critical operational service points. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(45,974)	0
98	186 EQUESTRIAN PARK EVENT CTR (EPEC) OPS	[356000_R03] Stress Test Eliminate Event Manager: Operations Appr: Decrease \$71,354  If the Event Manager is eliminated, we would convert to a self-service style of event management and rely more heavily on the Director and Operations Manager to provide customer service needs. This would cause delay in communication for operational needs and provide an inferior quality of service to our contracted clients. [Org/Program Impacted: EPEC OPERATIONS PRGM]	N	-	(71,354)	0
99	110 PARKS	[364000_01] Request GO Bond Project: Open Draper Rec Center 1/1:  Revenue Increase \$371,809 Personnel Increase \$397,836 Operations Increase \$38,028  The Draper Recreation Center is a new 60,000 square foot facility which includes three swimming pools (two indoor & one outdoor), fitness area, locker rooms, drop-in childcare and a field house. Voters supported this new construction through the 2016 Park and Recreation Bond. Parks and Recreation requests funding to staff and operate this new facility. The facility's core programs are youth and adult sports, fitness and wellness and aquatics. The opening of Draper Recreation Center was planned to coincide with the closing of Marv Jenson Recreation Center (a 40,000 square foot facility with only one swimming pool). The net county dollar request represents the forecast difference in operating cost of the two centers. Draper Recreation Center's opening is planned for January 1, 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: BUILDING MAINTENANCE, PARKS ADMINISTRATION, UTILITIES, VEHICLE/EQUIPMENT MAINTENANCE]	Y	-	0	0

TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>: 21.75 3,256,672 2,120,827

TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>: - 0 0

TOTAL STRESS TEST REDUCTIONS<sup>1</sup>: (35.00) (5,223,897) (210,293)

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs with an asterisk in the summary table above this report)						
Σ	Capital project and other organizations in the summary table noted with an asterisk because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	<b>18,729,317</b>	<b>19,493,598</b>

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.



REVENUE AND EXPENDITURE DETAIL

COMMUNITY SERVICES—COUNTYWIDE

Funds Selected	Organizations Selected
110 - GENERAL FUND • 181 - TRCC TOURISM REC CULTRL CONVEN FUND • 185 - SLCO ARTS AND CULTURE FUND • 186 - EQUESTRIAN PARK FUND • 280 - OPEN SPACE FUND • 390 - PLANETARIUM FUND	10709900 - PARKS AND REC CAPITAL IMPROVEMENT • 10800000 - OPEN SPACE • 35000000 - SLCO ARTS AND CULTURE • 35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS • 35100000 - CLARK PLANETARIUM • 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS • 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS • 35609900 - EPEC CAPITAL PROJECTS • 36300000 - PARKS • 36309900 - PARKS EQUIPMENT REPLACE • 36400000 - RECREATION • 36409900 - REC EQUIPMENT REPLACEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>61,872</b>	<b>22,434</b>	<b>61,847</b>	<b>39,439</b>	<b>22,408</b>	<b>48,312</b>	<b>13,561</b>	<b>42,035</b>	<b>19,837</b>
<b>REVENUE</b>	<b>58,154</b>	<b>15,497</b>	<b>56,092</b>	<b>42,657</b>	<b>13,435</b>	<b>58,344</b>	<b>(190)</b>	<b>49,924</b>	<b>8,230</b>
<b>OPERATING REVENUE</b>	<b>37,105</b>	<b>5,423</b>	<b>37,324</b>	<b>31,682</b>	<b>5,641</b>	<b>41,093</b>	<b>(3,988)</b>	<b>30,594</b>	<b>6,511</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	1,169	-	1,257	1,169	88	1,325	(155)	1,004	165
411000 - STATE GOVERNMENT GRANTS	986	-	986	986	-	1,024	(38)	885	100
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(75)	75
415000 - FEDERAL GOVERNMENT GRANTS	150	-	150	150	-	210	(60)	132	18
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	19	-	106	19	88	76	(57)	51	(32)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	15	-	15	15	-	15	-	11	4
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	2,075	2,075	2,075	-	2,075	1,175	900	91	1,984
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	2,075	2,075	2,075	-	2,075	1,175	900	91	1,984
RCT4200 - CHARGES FOR SERVICES	31,173	1,819	31,300	29,354	1,946	30,023	1,150	28,625	2,548
409085 - PRESERVATION SURCHARGE FEE	223	-	223	223	-	223	-	177	46
421055 - SHOW ADMISSIONS	295	-	295	295	-	270	25	276	19
421060 - LIGHT SHOWS	185	-	185	185	-	170	15	182	3
421065 - CLARK MEMBERSHIPS	120	-	120	120	-	130	(10)	98	22
421070 - IMAX ADMISSIONS	365	-	365	365	-	335	30	346	19
421075 - BOOKSTORE	720	111	720	609	111	600	120	672	48
421080 - SHOW DISTRIBUTION	150	-	150	150	-	270	(120)	168	(18)
421082 - TICKET SALES/ONLINE FEE	15	-	15	15	-	10	5	14	1
421095 - DEVELOPMENT AND PROMOTION FEES	10	-	10	10	-	8	2	9	1
421110 - MISC PLANETARIUM PROGRAMS	15	-	15	15	-	15	-	10	5
421200 - PROPERTY CLEANUP	183	34	183	149	34	149	34	180	4
421235 - PARKS FEES-MISC	-	-	-	-	-	568	(568)	509	(509)
421325 - RECREATION FEES	19,766	1,455	19,893	18,310	1,582	17,985	1,780	17,338	2,427
421365 - OTHER SUNDRY RECEIPT	60	-	60	60	-	120	(60)	93	(33)
421370 - MISCELLANEOUS REVENUE	566	66	566	500	66	547	19	541	25
421382 - ARTIX SERVICE FEE	892	140	892	752	140	752	140	836	56
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	(1)	1
421384 - CREDIT CARD FEES REIMBURSEMENT	43	(48)	43	91	(48)	91	(48)	52	(9)
421387 - MERCHANDISE SALES REVENUE	9	3	9	7	3	7	3	12	(3)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(0)	0
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(3)	3
421390 - EMT REVENUE	38	38	38	-	38	-	38	-	38
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	150	(150)
423400 - INTERLOCAL AGREEMENTS	1,623	-	1,623	1,623	-	1,610	13	1,557	66
423405 - MSD CONTRACT REVENUE	1,258	-	1,258	1,258	-	2,178	(920)	1,254	4
424000 - LOCAL REVENUE CONTRACTS	529	(42)	529	571	(42)	584	(55)	579	(51)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427005 - RENT - RIGHT OF WAY USAGE	0	-	0	0	-	-	0	0	-
427010 - RENTAL INCOME	1,451	83	1,451	1,368	83	918	533	1,188	263
427020 - RESIDENT REVENUE	339	29	339	310	29	310	29	341	(2)
427021 - COMMERCIAL REVENUE	136	37	136	99	37	99	37	181	(45)
427022 - NON-PROFIT REVENUE	180	57	180	123	57	123	57	136	45
427023 - OFFICE AND STORAGE RENT	257	(27)	257	284	(27)	284	(27)	137	120
427040 - COMMISSIONS	189	7	189	182	7	158	31	111	79
427045 - CONCESSIONS	579	(18)	579	597	(18)	519	61	593	(14)
427050 - COMMISSARY	147	6	147	142	6	81	66	182	(35)
427060 - SP/ST/EP OPERATING REVENUE	828	(112)	828	940	(112)	908	(80)	706	122
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,176	17	1,192	1,159	33	4,970	(3,794)	875	301
421380 - FRONT OF HOUSE REVENUE	196	17	196	179	17	179	17	151	45
421381 - EVENT SETUP REVENUE	109	(0)	109	110	(0)	110	(0)	103	6
431015 - INTERFUND REVENUE - LIBRARY	83	-	83	83	-	83	-	-	83
431090 - INTERFUND REV-AGING	68	-	68	68	-	68	-	-	68
431125 - INTERFUND REVENUE-PARKS AND REC	-	-	-	-	-	-	-	15	(15)
431160 - INTERFUND REVENUE	446	-	447	446	1	4,257	(3,811)	251	195
433010 - INTRAFUND REVENUE-AGING	-	-	-	-	-	-	-	13	(13)
433040 - INTRAFUND REVENUE-PARKS	275	-	290	275	15	275	-	266	9
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	77	(77)
RCT4430 - SALE OF CAPITAL ASSETS	1,512	1,512	1,500	-	1,500	3,600	(2,088)	-	1,512
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,512	1,512	1,500	-	1,500	3,600	(2,088)	-	1,512
<b>NON-OPERATING REVENUE</b>	<b>11,302</b>	<b>327</b>	<b>11,264</b>	<b>10,975</b>	<b>290</b>	<b>10,975</b>	<b>327</b>	<b>10,757</b>	<b>545</b>
RCT4010 - PROPERTY TAXES	3,035	98	3,035	2,938	98	2,938	98	2,849	186

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
401005 - GENERAL PROPERTY TAX	2,969	98	2,969	2,872	98	2,872	98	2,533	437
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	198	(198)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	59	(59)
401025 - PRIOR YEAR REDEMPTIONS	66	-	66	66	-	66	-	59	7
RCT4013 - FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
RCT4030 - SALES TAXES	8,038	236	8,000	7,801	199	7,801	236	7,515	523
403065 - RECREATION SALES TAX	8,038	236	8,000	7,801	199	7,801	236	7,515	523
RCT4290 - INVESTMENT EARNINGS	84	-	84	84	-	84	-	232	(148)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	174	(164)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	3	(3)
429015 - INTEREST-MISCELLANEOUS	74	-	74	74	-	74	-	55	19
Other Financing Sources	9,747	9,747	7,504	-	7,504	6,276	3,470	8,573	1,174
RCT7200 - OFS TRANSFERS	9,747	9,747	7,504	-	7,504	6,276	3,470	8,573	1,174
720005 - OFS TRANSFERS IN	9,747	9,747	7,504	-	7,504	6,276	3,470	8,573	1,174
<b>EXPENSE</b>	<b>98,984</b>	<b>27,863</b>	<b>99,243</b>	<b>71,121</b>	<b>28,122</b>	<b>89,474</b>	<b>9,510</b>	<b>73,385</b>	<b>25,599</b>
<b>OPERATING EXPENSE</b>	<b>98,977</b>	<b>27,856</b>	<b>99,171</b>	<b>71,121</b>	<b>28,050</b>	<b>89,404</b>	<b>9,573</b>	<b>72,630</b>	<b>26,348</b>
000100-Salaries and Benefits	42,776	3,164	42,718	39,611	3,106	39,362	3,414	36,781	5,995
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	(0)	0
601020 - LUMP SUM VACATION PAY	154	-	154	154	-	154	-	90	64
601025 - LUMP SUM SICK PAY	49	-	49	49	-	49	-	13	35
601030 - PERMANENT AND PROVISIONAL	18,283	882	17,889	17,400	488	17,289	994	15,677	2,606
601040 - TIME LIMITED EMPLOYEES	54	1	52	52	-	55	(1)	45	9
601050 - TEMPORARY SEASONAL EMERGENCY	13,330	1,806	13,712	11,523	2,189	11,374	1,955	11,710	1,620
601065 - OVERTIME	71	17	71	54	17	54	17	51	20
601095 - BUDGETED PERS UNDEREXPEND	(46)	(108)	(46)	62	(108)	(208)	162	-	(46)
603005 - SOCIAL SECURITY TAXES	2,428	227	2,420	2,201	218	2,343	85	2,059	369
603025 - RETIREMENT OR PENSION CONTRIB	3,017	156	2,947	2,860	86	2,856	161	2,607	409
603040 - LTD CONTRIBUTIONS	70	3	68	67	2	82	(12)	57	12
603045 - SUPPLEMENTAL RETIREMENT (401K)	189	3	190	187	3	189	0	180	9
603050 - HEALTH INSURANCE PREMIUMS	4,098	176	4,133	3,922	211	4,045	53	3,378	720
603055 - EMPLOYEE SERV RES FUND CHARGES	632	-	632	632	-	632	-	643	(11)
603056 - OPEB - CURRENT YR	442	-	442	442	-	442	(0)	265	177
605015 - EMPLOYEE PARKING	5	-	5	5	-	5	-	-	5
605025 - EMPLOYEE AWARDS/SERVICE PINS	1	-	1	1	-	1	-	0	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	6	(6)
000200-Operations	32,721	8,060	32,972	24,661	8,311	30,619	2,102	27,451	5,270
607005 - JANITORIAL SUPPLIES AND SERVICE	645	40	645	605	40	619	26	578	67
607010 - MAINTENANCE - GROUNDS	1,866	1,089	2,024	777	1,247	1,318	548	1,073	793
607015 - MAINTENANCE - BUILDINGS	2,527	1,869	2,542	658	1,884	2,084	443	1,807	720
607020 - CONSUMABLE PARTS	10	3	10	7	3	7	3	-	10
607025 - MAINT - PLUMBING HEAT AND AC	1	1	1	-	1	-	1	0	1
607030 - MAINTENANCE - OTHER	30	2	30	28	2	28	2	16	14
607040 - FACILITIES MANAGEMENT CHARGES	1,403	333	1,403	1,070	333	1,075	328	1,109	294
609005 - FOOD PROVISIONS	402	8	402	393	8	394	7	345	56
609010 - CLOTHING PROVISIONS	86	3	86	83	3	107	(21)	96	(11)
609015 - DINING AND KITCHEN SUPPLIES	13	-	13	13	-	14	(1)	32	(19)
609020 - BEDDING AND LINEN	1	0	1	1	0	1	0	1	1
609025 - MEDICATIONS	-	-	-	-	-	-	-	0	(0)
609030 - MEDICAL SUPPLIES	11	1	11	10	1	9	2	16	(5)
609035 - SAFETY SUPPLIES	18	2	18	16	2	18	(0)	13	5
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609050 - COMMISSARY PROVISIONS	208	(12)	208	221	(12)	206	2	262	(53)
609055 - RECREATIONAL SUPPLIES AND SERV	2,055	(82)	2,133	2,137	(4)	2,335	(280)	2,121	(66)
609056 - LIVESTOCK AND ANIMAL < \$5000	5	5	5	-	5	-	5	7	(2)
609057 - LIVESTOCK AND ANIMAL PROVISION	28	-	28	28	-	28	-	25	3
609060 - IDENTIFICATION SUPPLIES	2	0	2	1	0	2	0	2	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	117	(0)	117	117	(0)	106	11	137	(20)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	3	(3)
611007 - DIGITAL MATERIALS-MAGAZINES	-	-	-	-	-	-	-	0	(0)
611010 - PHYSICAL MATERIALS-BOOKS	24	(0)	24	24	(0)	24	-	6	17
611015 - EDUCATION AND TRAINING SERV/SUPP	247	9	247	238	9	154	93	118	130
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	13	(2)	13	15	(2)	16	(3)	48	(35)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	4	-	4	4	-	4	-	-	4
611030 - ART AND PHOTOGRAPHIC SUPPLIES	-	-	-	-	-	-	-	0	(0)
611040 - EDUCATION MATERIALS	86	17	86	69	17	65	22	-	86
613005 - PRINTING CHARGES	89	(1)	89	90	(1)	96	(7)	65	25
613010 - PUBLIC NOTICES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	1	-	1	1	-	1	0	6	(5)
613020 - DEVELOPMENT ADVERTISING	415	(3)	515	418	97	436	(21)	389	26
613025 - CONTRACTED PRINTINGS	2	-	2	2	-	7	(5)	1	1
613030 - PRINTING DEVELOPMENT	37	11	37	27	11	27	11	26	11
613035 - MICROFILMING AND BLUEPRINTING	-	-	-	-	-	1	(1)	-	-
613040 - MAPS AND PLAT SUPPLIES	-	-	-	-	-	-	-	0	(0)
613045 - ART AND PHOTOGRAPHIC SERVICES	376	42	376	334	42	334	42	315	61
615005 - OFFICE SUPPLIES	193	8	193	185	8	214	(21)	199	(7)
615015 - COMPUTER SUPPLIES	22	(5)	22	27	(5)	24	(2)	61	(39)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	533	143	533	390	143	329	203	453	80

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
615020 - COMPUTER SOFTWARE < 3000	36	6	36	29	6	35	1	78	(42)
615025 - COMPUTER COMPONENTS < 3000	348	213	348	135	213	327	21	323	25
615030 - COMMUNICATION EQUIP-NONCAPITAL	91	86	91	4	86	87	3	44	46
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2,069	1,956	1,895	113	1,782	1,560	509	549	1,520
615040 - POSTAGE	74	12	74	62	12	68	7	99	(25)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	57	5	57	51	5	35	22	47	9
615055 - VOLUNTEER AWARDS	2	0	2	2	0	2	0	1	1
615065 - CREDIT CARD CHARGES	563	59	563	504	59	499	65	543	20
617005 - MAINTENANCE - OFFICE EQUIP	84	2	84	82	2	83	1	84	0
617010 - MAINT - MACHINERY AND EQUIP	404	17	404	388	17	418	(14)	354	50
617015 - MAINTENANCE - SOFTWARE	98	(19)	98	117	(19)	136	(38)	71	27
617020 - MAINT - ART AND ANTIQUES	2	-	2	2	-	2	-	3	(1)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	3	(3)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	1	-	1	1	-	1	-	0	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	191	(1)	193	192	1	197	(6)	209	(18)
619005 - GASOLINE DIESEL OIL AND GREASE	305	0	307	305	2	315	(9)	289	16
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	0	(0)
619015 - MILEAGE ALLOWANCE	69	0	69	69	0	75	(6)	50	19
619025 - TRAVEL AND TRANSPORTATION	195	11	195	184	11	139	56	140	55
619030 - TRAVEL AND TRANSPORTATION CLIENTS	241	6	241	235	6	214	27	188	53
619035 - VEHICLE RENTAL CHARGES	7	-	7	7	-	6	1	15	(8)
619045 - VEHICLE REPLACEMENT CHARGES	630	3	670	627	43	621	9	587	43
621005 - HEAT AND FUEL	1,218	(48)	1,329	1,265	63	1,481	(263)	1,132	85
621010 - LIGHT AND POWER	2,349	14	2,477	2,335	141	2,429	(79)	2,108	241
621015 - WATER AND SEWER	2,631	344	2,631	2,287	344	2,014	618	2,351	281
621020 - TELEPHONE	560	19	560	542	19	555	6	542	18
621025 - MOBILE TELEPHONE	82	1	84	81	2	84	(2)	86	(3)
621030 - INTERNET/DATA COMMUNICATIONS	98	8	98	90	8	90	8	54	45
623005 - NON-CAP IMPROV OTHR THAN BUILD	111	77	111	34	77	95	16	126	(15)
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	43	(43)	3	(3)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	48	46	48	2	46	188	(140)	107	(58)
629025 - MAINT - SWIMMING POOLS	1,043	721	1,043	322	721	1,066	(24)	1,674	(631)
633005 - RENT - LAND	31	(2)	31	32	(2)	32	(2)	24	7
633010 - RENT - BUILDINGS	776	(4)	776	780	(4)	766	9	756	19
633015 - RENT - EQUIPMENT	40	(1)	40	42	(1)	41	(0)	31	9
633025 - MISCELLANEOUS RENTAL CHARGES	46	1	229	46	184	46	1	46	0
639010 - CONSULTANTS FEES	250	-	250	250	-	341	(91)	244	6
639025 - OTHER PROFESSIONAL FEES	592	76	592	516	76	777	(185)	430	162
639035 - CONTRACT MANAGEMENT FEE	1,854	36	1,969	1,819	150	1,804	51	1,695	160
639045 - CONTRACTED LABOR/PROJECTS	1,911	121	1,911	1,790	121	1,868	42	1,826	85
639055 - INTERLOCAL AGREEMENTS	368	-	368	368	-	-	368	164	204
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	27	-	27	27	-	26	1	26	2
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	20	(20)
645005 - CONTRACT HAULING	301	10	312	291	22	293	8	289	12
645010 - DUMPING FEES	32	-	32	32	-	33	(1)	38	(6)
655100 - HEALTH INCENTIVES	1	-	1	1	-	1	-	-	1
659005 - COSTS IN HANDLING COLLECTIONS	23	(2)	23	25	(2)	25	(2)	21	1
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	843	843	326	-	326	1,040	(197)	122	721
667005 - CONTRIBUTIONS	71	(60)	71	131	(60)	93	(22)	119	(48)
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	32	(32)	149	(149)
693010 - INTRAFUND CHARGES	477	23	477	454	23	454	23	259	217
000300-Capital Purchases	16,835	16,320	16,835	515	16,320	11,913	4,922	2,508	14,328
673005 - PURCHASE OF LAND	745	245	745	500	245	745	-	710	35
673020 - IMPROVMNT OTHER THAN BUILDINGS	6,417	6,417	6,417	-	6,417	5,927	490	640	5,777
675010 - IMPROVEMENTS OF BUILDINGS	150	150	150	-	150	1,266	(1,116)	64	86
677005 - CONSTRUCTION IN PROGRESS	8,967	8,967	8,967	-	8,967	3,706	5,261	200	8,767
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	-	-	35	(35)
679005 - OFFICE FURN EQUIP SOFTWR>5000	147	147	147	-	147	83	64	21	125
679010 - ART	15	-	15	15	-	15	-	15	-
679020 - MACHINERY AND EQUIPMENT	395	395	395	-	395	171	223	823	(428)
000400-Indirect Cost	5,847	252	5,847	5,595	252	5,772	75	5,394	453
000600-Debt Service	323	0	323	323	0	323	0	84	240
000700-Cost of Goods Sold	475	60	475	415	60	415	60	413	62
000900-Other Appropriations	-	-	-	-	-	1,000	(1,000)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	-	-	-	-	1,000	(1,000)	-	-
<b>NON-OPERATING EXPENSE</b>	<b>7</b>	<b>7</b>	<b>73</b>	<b>-</b>	<b>73</b>	<b>70</b>	<b>(63)</b>	<b>755</b>	<b>(748)</b>
001000-Other Financing Uses	7	7	73	-	73	70	(63)	755	(748)
770010 - OFU TRANSFERS OUT	7	7	73	-	73	70	(63)	755	(748)

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REVENUE AND EXPENDITURE DETAIL

COMMUNITY SERVICES—COUNTYWIDE

Funds Selected	Organizations Selected
110 - GENERAL FUND • 185 - SLCO ARTS AND CULTURE FUND • 186 - EQUESTRIAN PARK FUND • 280 - OPEN SPACE FUND • 390 - PLANETARIUM FUND	10800000 - OPEN SPACE • 35000000 - SLCO ARTS AND CULTURE • 35100000 - CLARK PLANETARIUM • 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS • 36300000 - PARKS • 36400000 - RECREATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>42,179</b>	<b>2,518</b>	<b>42,918</b>	<b>39,662</b>	<b>3,257</b>	<b>37,671</b>	<b>4,508</b>	<b>35,423</b>	<b>6,756</b>
<b>REVENUE</b>	<b>51,491</b>	<b>9,057</b>	<b>51,963</b>	<b>42,434</b>	<b>9,529</b>	<b>50,976</b>	<b>515</b>	<b>49,061</b>	<b>2,430</b>
<b>OPERATING REVENUE</b>	<b>33,295</b>	<b>1,836</b>	<b>33,438</b>	<b>31,459</b>	<b>1,979</b>	<b>34,204</b>	<b>(909)</b>	<b>30,487</b>	<b>2,808</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	1,169	-	1,169	1,169	-	1,145	25	1,004	165
411000 - STATE GOVERNMENT GRANTS	986	-	986	986	-	924	62	885	100
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(75)	75
415000 - FEDERAL GOVERNMENT GRANTS	150	-	150	150	-	160	(10)	132	18
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	19	-	19	19	-	46	(27)	51	(32)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	15	-	15	15	-	15	-	11	4
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	16	(16)
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	16	(16)
RCT4200 - CHARGES FOR SERVICES	30,950	1,819	31,077	29,131	1,946	29,800	1,150	28,625	2,325
409085 - PRESERVATION SURCHARGE FEE	-	-	-	-	-	-	-	177	(177)
421055 - SHOW ADMISSIONS	295	-	295	295	-	270	25	276	19
421060 - LIGHT SHOWS	185	-	185	185	-	170	15	182	3
421065 - CLARK MEMBERSHIPS	120	-	120	120	-	130	(10)	98	22
421070 - IMAX ADMISSIONS	365	-	365	365	-	335	30	346	19
421075 - BOOKSTORE	720	111	720	609	111	600	120	672	48
421080 - SHOW DISTRIBUTION	150	-	150	150	-	270	(120)	168	(18)
421082 - TICKET SALES/ONLINE FEE	15	-	15	15	-	10	5	14	1
421095 - DEVELOPMENT AND PROMOTION FEES	10	-	10	10	-	8	2	9	1
421110 - MISC PLANETARIUM PROGRAMS	15	-	15	15	-	15	-	10	5
421200 - PROPERTY CLEANUP	183	34	183	149	34	149	34	180	4
421235 - PARKS FEES-MISC	-	-	-	-	-	568	(568)	509	(509)
421325 - RECREATION FEES	19,766	1,455	19,893	18,310	1,582	17,985	1,780	17,338	2,427
421365 - OTHER SUNDRY RECEIPT	60	-	60	60	-	120	(60)	93	(33)
421370 - MISCELLANEOUS REVENUE	566	66	566	500	66	547	19	541	25
421382 - ARTIX SERVICE FEE	892	140	892	752	140	752	140	836	56
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	(1)	1
421384 - CREDIT CARD FEES REIMBURSEMENT	43	(48)	43	91	(48)	91	(48)	52	(9)
421387 - MERCHANDISE SALES REVENUE	9	3	9	7	3	7	3	12	(3)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(0)	0
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(3)	3
421390 - EMT REVENUE	38	38	38	-	38	-	38	-	38
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	150	(150)
423400 - INTERLOCAL AGREEMENTS	1,623	-	1,623	1,623	-	1,610	13	1,557	66
423405 - MSD CONTRACT REVENUE	1,258	-	1,258	1,258	-	2,178	(920)	1,254	4
424000 - LOCAL REVENUE CONTRACTS	529	(42)	529	571	(42)	584	(55)	579	(51)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427005 - RENT - RIGHT OF WAY USAGE	0	-	0	0	-	-	0	0	-
427010 - RENTAL INCOME	1,451	83	1,451	1,368	83	918	533	1,188	263
427020 - RESIDENT REVENUE	339	29	339	310	29	310	29	341	(2)
427021 - COMMERCIAL REVENUE	136	37	136	99	37	99	37	181	(45)
427022 - NON-PROFIT REVENUE	180	57	180	123	57	123	57	136	45
427023 - OFFICE AND STORAGE RENT	257	(27)	257	284	(27)	284	(27)	137	120
427040 - COMMISSIONS	189	7	189	182	7	158	31	111	79
427045 - CONCESSIONS	579	(18)	579	597	(18)	519	61	593	(14)
427050 - COMMISSARY	147	6	147	142	6	81	66	182	(35)
427060 - SP/ST/EP OPERATING REVENUE	828	(112)	828	940	(112)	908	(80)	706	122
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,176	17	1,192	1,159	33	1,159	17	843	333
421380 - FRONT OF HOUSE REVENUE	196	17	196	179	17	179	17	151	45
421381 - EVENT SETUP REVENUE	109	(0)	109	110	(0)	110	(0)	103	6
431015 - INTERFUND REVENUE - LIBRARY	83	-	83	83	-	83	-	-	83
431090 - INTERFUND REV-AGING	68	-	68	68	-	68	-	-	68
431125 - INTERFUND REVENUE-PARKS AND REC	-	-	-	-	-	-	-	15	(15)
431160 - INTERFUND REVENUE	446	-	447	446	1	446	-	219	227
433010 - INTRAFUND REVENUE-AGING	-	-	-	-	-	-	-	13	(13)
433040 - INTRAFUND REVENUE-PARKS	275	-	290	275	15	275	-	266	9
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	77	(77)
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	2,100	(2,100)	-	-
443025 - SALE-FIXED ASSETS REAL PROPERTY	-	-	-	-	-	2,100	(2,100)	-	-
<b>NON-OPERATING REVENUE</b>	<b>11,302</b>	<b>327</b>	<b>11,264</b>	<b>10,975</b>	<b>290</b>	<b>10,975</b>	<b>327</b>	<b>10,757</b>	<b>545</b>
RCT4010 - PROPERTY TAXES	3,035	98	3,035	2,938	98	2,938	98	2,849	186

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
401005 - GENERAL PROPERTY TAX	2,969	98	2,969	2,872	98	2,872	98	2,533	437
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	198	(198)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	59	(59)
401025 - PRIOR YEAR REDEMPTIONS	66	-	66	66	-	66	-	59	7
RCT4013 - FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
RCT4030 - SALES TAXES	8,038	236	8,000	7,801	199	7,801	236	7,515	523
403065 - RECREATION SALES TAX	8,038	236	8,000	7,801	199	7,801	236	7,515	523
RCT4290 - INVESTMENT EARNINGS	84	-	84	84	-	84	-	232	(148)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	174	(164)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	3	(3)
429015 - INTEREST-MISCELLANEOUS	74	-	74	74	-	74	-	55	19
Other Financing Sources	6,894	6,894	7,260	-	7,260	5,797	1,096	7,816	(923)
RCT7200 - OFS TRANSFERS	6,894	6,894	7,260	-	7,260	5,797	1,096	7,816	(923)
720005 - OFS TRANSFERS IN	6,894	6,894	7,260	-	7,260	5,797	1,096	7,816	(923)
<b>EXPENSE</b>	<b>75,481</b>	<b>4,360</b>	<b>76,429</b>	<b>71,121</b>	<b>5,308</b>	<b>71,945</b>	<b>3,536</b>	<b>66,279</b>	<b>9,202</b>
<b>OPERATING EXPENSE</b>	<b>75,474</b>	<b>4,353</b>	<b>76,357</b>	<b>71,121</b>	<b>5,236</b>	<b>71,875</b>	<b>3,600</b>	<b>65,910</b>	<b>9,564</b>
000100-Salaries and Benefits	42,776	3,164	42,718	39,611	3,106	39,362	3,414	36,781	5,995
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	(0)	0
601020 - LUMP SUM VACATION PAY	154	-	154	154	-	154	-	90	64
601025 - LUMP SUM SICK PAY	49	-	49	49	-	49	-	13	35
601030 - PERMANENT AND PROVISIONAL	18,283	882	17,889	17,400	488	17,289	994	15,677	2,606
601040 - TIME LIMITED EMPLOYEES	54	1	52	52	-	55	(1)	45	9
601050 - TEMPORARY SEASONAL EMERGENCY	13,330	1,806	13,712	11,523	2,189	11,374	1,955	11,710	1,620
601065 - OVERTIME	71	17	71	54	17	54	17	51	20
601095 - BUDGETED PERS UNDEREXPEND	(46)	(108)	(46)	62	(108)	(208)	162	-	(46)
603005 - SOCIAL SECURITY TAXES	2,428	227	2,420	2,201	218	2,343	85	2,059	369
603025 - RETIREMENT OR PENSION CONTRIB	3,017	156	2,947	2,860	86	2,856	161	2,607	409
603040 - LTD CONTRIBUTIONS	70	3	68	67	2	82	(12)	57	12
603045 - SUPPLEMENTAL RETIREMENT (401K)	189	3	190	187	3	189	0	180	9
603050 - HEALTH INSURANCE PREMIUMS	4,098	176	4,133	3,922	211	4,045	53	3,378	720
603055 - EMPLOYEE SERV RES FUND CHARGES	632	-	632	632	-	632	-	643	(11)
603056 - OPEB - CURRENT YR	442	-	442	442	-	442	(0)	265	177
605015 - EMPLOYEE PARKING	5	-	5	5	-	5	-	-	5
605025 - EMPLOYEE AWARDS/SERVICE PINS	1	-	1	1	-	1	-	0	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	6	(6)
000200-Operations	25,715	1,054	26,655	24,661	1,994	25,665	51	23,288	2,428
607005 - JANITORIAL SUPPLIES AND SERVICE	645	40	645	605	40	619	26	576	69
607010 - MAINTENANCE - GROUNDS	640	(137)	795	777	18	783	(143)	789	(149)
607015 - MAINTENANCE - BUILDINGS	745	87	760	658	102	701	44	776	(30)
607020 - CONSUMABLE PARTS	10	3	10	7	3	7	3	-	10
607025 - MAINT - PLUMBING HEAT AND AC	1	1	1	-	1	-	1	0	1
607030 - MAINTENANCE - OTHER	30	2	30	28	2	28	2	16	14
607040 - FACILITIES MANAGEMENT CHARGES	1,403	333	1,403	1,070	333	1,075	328	1,109	294
609005 - FOOD PROVISIONS	402	8	402	393	8	394	7	345	56
609010 - CLOTHING PROVISIONS	86	3	86	83	3	107	(21)	96	(11)
609015 - DINING AND KITCHEN SUPPLIES	13	-	13	13	-	14	(1)	17	(4)
609020 - BEDDING AND LINEN	1	0	1	1	0	1	0	1	1
609025 - MEDICATIONS	-	-	-	-	-	-	-	0	(0)
609030 - MEDICAL SUPPLIES	11	1	11	10	1	9	2	15	(3)
609035 - SAFETY SUPPLIES	18	2	18	16	2	18	(0)	13	5
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609050 - COMMISSARY PROVISIONS	208	(12)	208	221	(12)	206	2	262	(53)
609055 - RECREATIONAL SUPPLIES AND SERV	2,055	(82)	2,133	2,137	(4)	2,335	(280)	2,008	47
609056 - LIVESTOCK AND ANIMAL < \$5000	5	5	5	-	5	-	5	7	(2)
609057 - LIVESTOCK AND ANIMAL PROVISION	28	-	28	28	-	28	-	25	3
609060 - IDENTIFICATION SUPPLIES	2	0	2	1	0	2	0	2	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	117	(0)	117	117	(0)	106	11	137	(20)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	3	(3)
611007 - DIGITAL MATERIALS-MAGAZINES	-	-	-	-	-	-	-	0	(0)
611010 - PHYSICAL MATERIALS-BOOKS	24	(0)	24	24	(0)	24	-	6	17
611015 - EDUCATION AND TRAINING SERV/SUPP	247	9	247	238	9	154	93	118	130
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	13	(2)	13	15	(2)	16	(3)	48	(35)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	4	-	4	4	-	4	-	-	4
611030 - ART AND PHOTOGRAPHIC SUPPLIES	-	-	-	-	-	-	-	0	(0)
611040 - EDUCATION MATERIALS	86	17	86	69	17	65	22	-	86
613005 - PRINTING CHARGES	89	(1)	89	90	(1)	96	(7)	65	25
613010 - PUBLIC NOTICES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	1	-	1	1	-	1	0	6	(5)
613020 - DEVELOPMENT ADVERTISING	415	(3)	515	418	97	436	(21)	384	31
613025 - CONTRACTED PRINTINGS	2	-	2	2	-	7	(5)	1	1
613030 - PRINTING DEVELOPMENT	37	11	37	27	11	27	11	26	11
613035 - MICROFILMING AND BLUEPRINTING	-	-	-	-	-	1	(1)	-	-
613040 - MAPS AND PLAT SUPPLIES	-	-	-	-	-	-	-	0	(0)
613045 - ART AND PHOTOGRAPHIC SERVICES	376	42	376	334	42	334	42	315	61
615005 - OFFICE SUPPLIES	193	8	193	185	8	214	(21)	199	(7)
615015 - COMPUTER SUPPLIES	22	(5)	22	27	(5)	24	(2)	61	(38)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	533	143	533	390	143	329	203	453	80

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
615020 - COMPUTER SOFTWARE < 3000	16	(14)	16	29	(14)	35	(19)	21	(5)
615025 - COMPUTER COMPONENTS < 3000	99	(36)	99	135	(36)	116	(17)	86	13
615030 - COMMUNICATION EQUIP-NONCAPITAL	8	4	8	4	4	5	3	6	3
615035 - SMALL EQUIPMENT (NON-COMPUTER)	119	6	119	113	6	66	53	103	16
615040 - POSTAGE	74	12	74	62	12	68	7	99	(25)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	57	5	57	51	5	35	22	47	9
615055 - VOLUNTEER AWARDS	2	0	2	2	0	2	0	1	1
615065 - CREDIT CARD CHARGES	563	59	563	504	59	499	65	543	20
617005 - MAINTENANCE - OFFICE EQUIP	84	2	84	82	2	83	1	69	15
617010 - MAINT - MACHINERY AND EQUIP	404	17	404	388	17	418	(14)	351	53
617015 - MAINTENANCE - SOFTWARE	98	(19)	98	117	(19)	136	(38)	59	39
617020 - MAINT - ART AND ANTIQUES	2	-	2	2	-	2	-	3	(1)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	1	(1)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	1	-	1	1	-	1	-	0	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	191	(1)	193	192	1	197	(6)	209	(18)
619005 - GASOLINE DIESEL OIL AND GREASE	305	0	307	305	2	315	(9)	289	16
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	0	(0)
619015 - MILEAGE ALLOWANCE	69	0	69	69	0	75	(6)	50	19
619025 - TRAVEL AND TRANSPORTATION	195	11	195	184	11	139	56	140	55
619030 - TRAVEL AND TRANSPORTATION CLIENTS	241	6	241	235	6	214	27	188	53
619035 - VEHICLE RENTAL CHARGES	7	-	7	7	-	6	1	15	(8)
619045 - VEHICLE REPLACEMENT CHARGES	630	3	670	627	43	621	9	587	43
621005 - HEAT AND FUEL	1,218	(48)	1,329	1,265	63	1,481	(263)	1,132	85
621010 - LIGHT AND POWER	2,349	14	2,477	2,335	141	2,429	(79)	2,108	241
621015 - WATER AND SEWER	2,631	344	2,631	2,287	344	2,014	618	2,351	281
621020 - TELEPHONE	560	19	560	542	19	555	6	542	18
621025 - MOBILE TELEPHONE	82	1	84	81	2	84	(2)	86	(3)
621030 - INTERNET/DATA COMMUNICATIONS	98	8	98	90	8	90	8	54	45
623005 - NON-CAP IMPROV OTHR THAN BUILD	34	-	34	34	-	34	-	3	31
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	-	-	3	(3)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	(2)	-	2	(2)	2	(2)	19	(19)
629025 - MAINT - SWIMMING POOLS	348	26	348	322	26	301	47	262	86
633005 - RENT - LAND	31	(2)	31	32	(2)	32	(2)	24	7
633010 - RENT - BUILDINGS	776	(4)	776	780	(4)	766	9	756	19
633015 - RENT - EQUIPMENT	40	(1)	40	42	(1)	41	(0)	31	9
633025 - MISCELLANEOUS RENTAL CHARGES	46	1	229	46	184	46	1	46	0
639010 - CONSULTANTS FEES	250	-	250	250	-	341	(91)	244	6
639025 - OTHER PROFESSIONAL FEES	558	42	558	516	42	747	(189)	378	180
639035 - CONTRACT MANAGEMENT FEE	1,854	36	1,969	1,819	150	1,804	51	1,695	160
639045 - CONTRACTED LABOR/PROJECTS	1,911	121	1,911	1,790	121	1,868	42	1,826	85
639055 - INTERLOCAL AGREEMENTS	368	-	368	368	-	-	368	164	204
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	27	-	27	27	-	26	1	26	2
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	20	(20)
645005 - CONTRACT HAULING	301	10	312	291	22	293	8	289	12
645010 - DUMPING FEES	32	-	32	32	-	33	(1)	38	(6)
655100 - HEALTH INCENTIVES	1	-	1	1	-	1	-	-	1
659005 - COSTS IN HANDLING COLLECTIONS	23	(2)	23	25	(2)	25	(2)	21	1
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	-	-	-	-	-	920	(920)	47	(47)
667005 - CONTRIBUTIONS	71	(60)	71	131	(60)	81	(10)	119	(48)
693010 - INTRAFUND CHARGES	477	23	477	454	23	454	23	259	217
000300-Capital Purchases	515	-	515	515	-	515	-	50	466
673005 - PURCHASE OF LAND	500	-	500	500	-	500	-	-	500
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	-	-	35	(35)
679010 - ART	15	-	15	15	-	15	-	15	-
000400-Indirect Cost	5,670	75	5,670	5,595	75	5,595	75	5,296	374
000600-Debt Service	323	0	323	323	0	323	0	84	240
000700-Cost of Goods Sold	475	60	475	415	60	415	60	413	62
<b>NON-OPERATING EXPENSE</b>	<b>7</b>	<b>7</b>	<b>73</b>	<b>-</b>	<b>73</b>	<b>70</b>	<b>(63)</b>	<b>369</b>	<b>(362)</b>
001000-Other Financing Uses	7	7	73	-	73	70	(63)	369	(362)
770010 - OFU TRANSFERS OUT	7	7	73	-	73	70	(63)	369	(362)

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REVENUE AND EXPENDITURE DETAIL

COMMUNITY SERVICES—COUNTYWIDE

Funds Selected	Organizations Selected
181 - TRCC TOURISM REC CULTRL CONVEN FUND • 185 - SLCO ARTS AND CULTURE FUND • 186 - EQUESTRIAN PARK FUND • 390 - PLANETARIUM FUND	10709900 - PARKS AND REC CAPITAL IMPROVEMENT • 35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS • 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS • 35609900 - EPEC CAPITAL PROJECTS • 36309900 - PARKS EQUIPMENT REPLACE • 36409900 - REC EQUIPMENT REPLACEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>19,693</b>	<b>19,916</b>	<b>18,929</b>	<b>(223)</b>	<b>19,152</b>	<b>10,641</b>	<b>9,052</b>	<b>6,613</b>	<b>13,081</b>
<b>REVENUE</b>	<b>6,663</b>	<b>6,440</b>	<b>4,129</b>	<b>223</b>	<b>3,906</b>	<b>7,368</b>	<b>(705)</b>	<b>863</b>	<b>5,800</b>
<b>OPERATING REVENUE</b>	<b>3,810</b>	<b>3,587</b>	<b>3,886</b>	<b>223</b>	<b>3,663</b>	<b>6,889</b>	<b>(3,079)</b>	<b>107</b>	<b>3,703</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	88	-	88	180	(180)	-	-
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	100	(100)	-	-
415000 - FEDERAL GOVERNMENT GRANTS	-	-	-	-	-	50	(50)	-	-
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	88	-	88	30	(30)	-	-
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	2,075	2,075	2,075	-	2,075	1,175	900	75	2,000
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	2,075	2,075	2,075	-	2,075	1,175	900	75	2,000
RCT4200 - CHARGES FOR SERVICES	223	-	223	223	-	223	-	-	223
409085 - PRESERVATION SURCHARGE FEE	223	-	223	223	-	223	-	-	223
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	3,811	(3,811)	32	(32)
431160 - INTERFUND REVENUE	-	-	-	-	-	3,811	(3,811)	32	(32)
RCT4430 - SALE OF CAPITAL ASSETS	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
Other Financing Sources	2,853	2,853	244	-	244	479	2,374	756	2,097
RCT7200 - OFS TRANSFERS	2,853	2,853	244	-	244	479	2,374	756	2,097
720005 - OFS TRANSFERS IN	2,853	2,853	244	-	244	479	2,374	756	2,097
<b>EXPENSE</b>	<b>23,503</b>	<b>23,503</b>	<b>22,814</b>	<b>-</b>	<b>22,814</b>	<b>17,530</b>	<b>5,973</b>	<b>7,106</b>	<b>16,397</b>
<b>OPERATING EXPENSE</b>	<b>23,503</b>	<b>23,503</b>	<b>22,814</b>	<b>-</b>	<b>22,814</b>	<b>17,530</b>	<b>5,973</b>	<b>6,720</b>	<b>16,784</b>
000200-Operations	7,006	7,006	6,317	-	6,317	4,954	2,051	4,163	2,842
607005 - JANITORIAL SUPPLIES AND SERVICE	-	-	-	-	-	-	-	2	(2)
607010 - MAINTENANCE - GROUNDS	1,226	1,226	1,229	-	1,229	535	691	284	942
607015 - MAINTENANCE - BUILDINGS	1,782	1,782	1,782	-	1,782	1,383	399	1,031	751
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	-	-	15	(15)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	2	(2)
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	0	(0)
609055 - RECREATIONAL SUPPLIES AND SERV	-	-	-	-	-	-	-	114	(114)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	5	(5)
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615020 - COMPUTER SOFTWARE < 3000	20	20	20	-	20	-	20	57	(37)
615025 - COMPUTER COMPONENTS < 3000	249	249	249	-	249	211	38	237	11
615030 - COMMUNICATION EQUIP-NONCAPITAL	82	82	82	-	82	82	-	38	44
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1,950	1,950	1,776	-	1,776	1,494	456	445	1,505
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	15	(15)
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	-	-	3	(3)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	13	(13)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	2	(2)
623005 - NON-CAP IMPROV OTHR THAN BUILD	77	77	77	-	77	61	16	123	(46)
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	43	(43)	-	-
625010 - NON-CAPITAL BUILDING IMPRVMENTS	48	48	48	-	48	186	(138)	88	(40)
629025 - MAINT - SWIMMING POOLS	695	695	695	-	695	765	(70)	1,412	(717)
639025 - OTHER PROFESSIONAL FEES	34	34	34	-	34	30	4	52	(18)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	843	843	326	-	326	120	723	75	768
667005 - CONTRIBUTIONS	-	-	-	-	-	12	(12)	-	-
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	32	(32)	149	(149)
000300-Capital Purchases	16,320	16,320	16,320	-	16,320	11,398	4,922	2,458	13,862
673005 - PURCHASE OF LAND	245	245	245	-	245	245	-	710	(465)
673020 - IMPROVMNT OTHER THAN BUILDINGS	6,417	6,417	6,417	-	6,417	5,927	490	640	5,777
675010 - IMPROVEMENTS OF BUILDINGS	150	150	150	-	150	1,266	(1,116)	64	86
677005 - CONSTRUCTION IN PROGRESS	8,967	8,967	8,967	-	8,967	3,706	5,261	200	8,767
679005 - OFFICE FURN EQUIP SOFTWR>5000	147	147	147	-	147	83	64	21	125
679020 - MACHINERY AND EQUIPMENT	395	395	395	-	395	171	223	823	(428)
000400-Indirect Cost	177	177	177	-	177	177	-	98	79
000900-Other Appropriations	-	-	-	-	-	1,000	(1,000)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	-	-	-	-	1,000	(1,000)	-	-
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>386</b>	<b>(386)</b>
001000-Other Financing Uses	-	-	-	-	-	-	-	386	(386)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	386	(386)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Support arts and culture in Salt Lake County with premiere spaces, places and services.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**1. Salt Lake County Arts & Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services, and programming.**

1) Measure maintenance expenses to ensure we are staying within our approved budget while simultaneously continuing to maintain first class building standards and services. Ensure expenses stay on or below budgeted amounts. Track the total of actual maintenance expenses as a percentage of total maintenance expenses budgeted for 2020. The goal is to go from 0 percent of budget as of the start of January 2020 to less than 100 percent of budget by end of December 2020.

**2. Salt Lake County Arts & Culture maintains financial stability.**

2) Measure overhead expenses to ensure charges from internal departments are in line with budgeted amounts. Track actual expenditures as a percentage of the total budget for County Indirect Cost accounts. The goal is to go from 0 percent of budget as of the start of January 2020 to less than 100 percent of budget by end of December 2020.

3) Measure revenue objectives through pro-active and strategic sales, advertising and comprehensive marketing to optimize tickets sales and venue rental revenue. Track the total of all revenue accounts as a percentage of total revenues budgeted for 2020. The goal is to go from 0 percent of budget as of the start of January 2020 to more than 100 percent of budget by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	7,910	451 5.7%	8,361	397 5.0%	8,307	
REVENUE	2,687	363 13.5%	3,050	363 13.5%	3,050	
COUNTY FUNDING	5,223	88 1.7%	5,311	33 0.6%	5,257	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	-223	1,459 654.0%	1,236	1,459 654.0%	1,236	
<b>FTE</b>	47.50	9.75 20.5%	57.25	7.75 16.3%	55.25	



# BUDGET & FTE PRIORITIES

# ARTS & CULTURE

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
350000100 ABRAVANEL HALL	477	334	(143)	-	27	16	(12)	-	-	-	-	-
350000200 ADMIN	566	5,327	4,761	57.25	66	163	98	9.75	-	(242)	(242)	-
350000300 ART COLLECTION	-	24	24	-	-	-	-	-	-	-	-	-
350000400 ARTTIX	935	574	(361)	-	92	(8)	(101)	-	(7)	(8)	(1)	-
350000500 CAPITOL THEATRE	370	519	150	-	126	44	(82)	-	-	-	-	-
350000600 GUEST SERVICES	196	196	1	-	17	55	38	-	(7)	(10)	(2)	-
350000700 ROSE WAGNER	330	414	84	-	16	11	(5)	-	-	-	-	-
350000800 UT MUSEUM OF CONTEMPORARY ART	16	86	71	-	0	14	13	-	-	-	-	-
350000900 QUINNEY CENTER FOR DANCE	109	194	85	-	(34)	20	54	-	-	-	-	-
350001300 INFORMATION TECHNOLOGY	-	127	127	-	-	1	1	-	-	-	-	-
350001400 MID-VALLEY PERFORMING ARTS CENTER	52	139	88	-	52	139	88	-	(34)	(136)	(102)	-
350001700 MARKETING	-	110	110	-	-	(6)	(6)	-	-	-	-	-
350001800 PUBLIC RELATIONS	-	4	4	-	-	-	-	-	-	(2)	(2)	-
350001900 SALES AND EVENTS	-	63	63	-	-	2	2	-	-	(1)	(1)	-
350002000 CULTURAL CORE	-	250	250	-	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>3,050</b>	<b>8,361</b>	<b>5,311</b>	<b>57.25</b>	<b>363</b>	<b>451</b>	<b>88</b>	<b>9.75</b>	<b>(48)</b>	<b>(398)</b>	<b>(350)</b>	<b>-</b>
35009900 SLCO ARTS AND CULTURE CAPITAL PROJECTS	223	1,459	1,236	-	-	1,459	1,459	-	-	-	-	-
<b>TOTAL ARTS &amp; CULTURE</b>	<b>3,273</b>	<b>9,820</b>	<b>6,547</b>	<b>57.25</b>	<b>363</b>	<b>1,910</b>	<b>1,547</b>	<b>9.75</b>	<b>(48)</b>	<b>(398)</b>	<b>(350)</b>	<b>-</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [350000_10] REQUEST Increase to TRCC Transfer In: County Funding: Increase \$234,390  In early 2019, Arts & Culture discovered our approved operations budget was structurally imbalanced, with ongoing operational expenses exceeding revenues and County subsidy by \$623,000 after removing one-time items. After completing historical analysis, it was found that the Arts & Culture operations budget has operated under an approved deficit since 2016, drawing from fund balance for ongoing expenses. Without significant changes, Arts & Culture projects that the unrestricted fund balance available for operations will be fully spent by the end of 2021. Since discovering the issue, the division has made more than \$200,000 in budget reductions with an additional \$280,000 in reductions proposed for 2020. After considering projected 2020 compression, merit and overhead increases, we anticipate an operational deficit of more than \$360,000 in 2020. As a result, Arts & Culture, with the support of the Community Services Department, requests a 6% ongoing increase (in addition to the standard 3%) to the County subsidy to avoid making additional reductions in services at the County's Arts & Culture venues. [Org/Program Impacted: ADMIN]	Y	-	0	0
2 [350000_01] REQUEST OPERATING EXPENSE REDUCTIONS: FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$107,899  Operations Appr Decrease \$119,197  As a result of higher than anticipated payroll and County overhead increases, Arts & Culture is reducing operating expenses to ensure a balanced operating budget. This request will reduce in-person ticket office services, reduce travel, education and training expenses as well as reduce non-essential cleaning & maintenance, advertising, and software costs. This request also includes a modest appropriation unit shift to increase temp labor costs for website design and maintenance with a direct offset to advertising expense.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses. [Org/Program Impacted: ABRAVANEL HALL, ADMIN, ARTTIX, MARKETING, PUBLIC RELATIONS, ROSE WAGNER, SALES AND EVENTS]	Y	-	(227,097)	(227,097)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
3	[350000_02]	REQUEST	ALIGN REVENUE & EXPENSE:	Y	-	(6,706)	(6,706)
FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$98,678  Personnel Appr Increase \$54,428  Operations Appr Increase \$37,543  To adjust earned revenues and related expenses to the projected 2020 booking calendar. Increased revenue is a result of standard rate increases and an anticipated increase in booking activity at Rose Wagner and Abravanel Hall. Due to increased activity, temporary wages for ushers, EMTs, and ticket sellers are also expected to increase. Finally, credit card expenses, printing, and postage are also expected to increase from additional ticketing activity. A portion of the additional revenue will be used to meet an increased need for cleaning & maintenance at UMOCA (\$8,649) and the JQL Ballet Centre (\$13,500) that is not adequately covered by the existing budget. As a result of these changes, Arts & Culture anticipates net income will increase by \$6,707. This additional income will be used to offset higher-than-anticipated increases to County payroll and overhead costs.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Meet revenue goals through ticket sales and venue rentals. [Org/Program Impacted: ABRAVANEL HALL, ADMIN, ARTTIX, CAPITOL THEATRE, GUEST SERVICES, INFORMATION TECHNOLOGY, QUINNEY CENTER FOR DANCE, ROSE WAGNER, UT MUSEUM OF CONTEMPORARY ART]							
4	[340000_02]	REQUEST	CENTRALIZED SERVICE TRUE-UP:	Y	-	(65,761)	(65,761)
FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$65,761  FUND 726 – ECCLES THEATER:  Revenue Appr Increase \$57,459 SITE: \$57,459  Operations Appr Increase \$65,762 BLDG: \$8,302 SITE: \$57,459  Per the Eccles Theater operating agreement, Eccles Theater is to pay Arts & Culture for Centralized Services including venue promotion & marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater, the Centralized Service charge will need to increase as well. The County overhead increase is slightly offset by a decrease in shared advertising, ticketing system costs, and Arts & Culture administrative payroll costs. Because the increase is greater than 10% year-over-year, increasing from \$499,829 in 2019 to \$565,591 in 2020, the new Centralized Service charge must be submitted for UPACA review and approval. The increase in SITE will be offset by an increase to the RDA subsidy by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]							
5	[350000_03]	REQUEST	CAPITOL THEATRE RE-OPENING:	Y	-	(99,455)	(99,455)
FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$126,122  Operations Appr Increase \$26,667  Operating revenues and expenses for Capitol Theatre were decreased significantly in 2019 due to a 6-month closure for substantial renovation. In 2020, Capitol Theatre will be opened for the full year and as a result, operating revenues and expenses will increase.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. Meet revenue goals through ticket sales and venue rentals. [Org/Program Impacted: CAPITOL THEATRE]							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[350000_04]	REQUEST	PAYROLL TIME ALLOCATION TRUE-UP: FUND 185 – ARTS & CULTURE:  Personnel Appr Increase \$54,581  FUND 726 – ECCLES THEATER:  Revenue Appr Decrease \$8,516 SITE: \$8,516  Personnel Appr Decrease \$70,233 BLDG: \$61,717 SITE: \$8,516  Starting in 2018, Arts & Culture/Eccles Theater employees' payroll costs were charged directly to the organization where time was spent, based on approved timecard entries. Based on an analysis of time charged and streamlined operating processes, Arts & Culture employees are charging less time to Eccles Theater. As a result, the amount of allocated payroll for Arts & Culture has increased while payroll for Eccles BLDG & SITE has decreased. We are proposing to establish set percentages each employees' payroll will be charged based on multi-year historical analysis completed for each working group within the division. Unless there are significant changes to effort spent on a certain organization, these percentages will remain steady from year to year. This will help maintain budget consistency and avoid budget volatility from employees charging increased time to a specific organization during a short period due to a limited project. The decrease in SITE expenses will be offset by a decrease to the RDA subsidy by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]	Y	-	54,581	54,581
7	[FACRATES]	REQUEST	FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: ABRAVANEL HALL, CAPITOL THEATRE, QUINNEY CENTER FOR DANCE, ROSE WAGNER, UT MUSEUM OF CONTEMPORARY ART]	Y	-	47,796	47,796
8	[350000_05]	REQUEST	NEW FTE - UNGERBOECK ADMINISTRATOR: FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$52,677 FUND 726 – ECCLES THEATER: Revenue Appr Increase \$158 SITE: \$158 Personnel Appr Increase \$7,497 BLDG: \$7,339 SITE: \$158 FTE INCREASE: 1.0 (Grade 15) Ungerboeck has become a major component of how we operate all theatres within Arts & Culture. It is the primary tool for booking rentals, completing event settlements, and all other types of scheduling. And, our sophistication in using this software continues to grow. Ungerboeck is now integrated with Peoplesoft and we are using it heavily for revenue projections, analysis in optimizing rental opportunities and for board reporting. All of this activity has increased its complexity across internal departments. Due to its division-wide impact, we have an immediate need for a dedicated Administrator and Manager of this software who can work in conjunction with the Business Technology Services team and Fiscal team on integration. The goal of this position is to designate a member of the Events Services team to act as a liaison between all involved parties, including the external Ungerboeck support team. The work of this position will provide incredible insights into booking patterns and revenue projections allowing us to optimize our booking revenue. Future year expenses for this position will be offset by new revenue. The full cost of the FTE is anticipated at \$70,236. This FTE will be based at Arts & Culture with approximately 20% of activity charged to Eccles Theater BLDG and 5% of activity charged to Eccles Theater SITE. The cost to Eccles Theater would be reduced by eliminating payroll allocated by the Event Manager who currently serves as Ungerboeck Administrator on a limited basis, currently allocating 10% of time to Eccles BLDG and 5% to Eccles SITE. The increase in FTE would be offset by the elimination of a currently vacant Fiscal Coordinator position (see request item 350000_06). New County funding us requested to cover the portion of the FTE allocated to Arts & Culture Fund 185 (\$52,677). Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet revenue goals through pro-active, and well-managed venue rental bookings. [Org/Program Impacted: ADMIN]	Y	1.00	52,677	0
9	[350000_06]	REQUEST	REDUCE FTE - FISCAL COORDINATOR: FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$67,788  FTE DECREASE: 1.0 (Grade 13)  With the implementation of new procedures and software, the workload of the Arts & Culture fiscal team has decreased. As a result, Arts & Culture is proposing to eliminate one vacant Fiscal Coordinator position and reallocate the FTE to a newly requested Ungerboeck Software Administrator FTE (see request 350000_05). The new Ungerboeck Software Administrator will work closely with the departments across Arts & Culture, including the fiscal team, to implement additional procedures and software modules to further enhance efficiencies and productivity.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN]	Y	(1.00)	(67,788)	(67,788)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
10	[350000_07]	REQUEST	NEW FTE - THEATRE SYSTEMS CONTROL ENGINEER: FUND 185 – ARTS & CULTURE:  Personnel Appr Increase \$44,322  FUND 726 – ECCLES THEATER:  Personnel Appr Increase \$44,322 BLDG: \$44,322  FTE INCREASE: 1.0 (Grade 14 TRADE)  The lines are blurring between IT and theatrical tech. Lighting, sound and projection now require staff who are highly skilled in both traditional IT and theatrical technology and up-to-date equipment capable of the expected presentation quality. Arts & Culture facilities house over \$10M worth of highly technical state-of-the-art equipment. These systems and equipment need to be monitored, supported, upgraded, and replaced with the same model that we use for access control systems, desktops, or WAPs. This position fills a specialty gap and ensures our services can be maintained at a professional level. This position will create great efficiencies in our theatrical equipment use and the services we provide. Once this position is up and running we are projecting we can charge new fees for new services provided to venue renters.  The full cost of the FTE is anticipated at \$88,644. This FTE will be based at Arts & Culture with approximately 50% of activity charged to Eccles Theater BLDG.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. [Org/Program Impacted: ADMIN]	Y	1.00	44,322	0
11	[350000_08]	REQUEST	MID-VALLEY PERFORMING ARTS CENTER OPENING: FUND 185 – ARTS & CULTURE:  Revenue Appr Increase \$286,757  Personnel Appr Increase \$669,588  Operations Appr Increase \$428,022  Other Appr Increase \$111,000  FTE INCREASE: 8.75  Mid-Valley Performing Arts Center is scheduled to open in the fall of 2020. This request includes the personnel and operating expenses needed to effectively operate the facility. The request also includes anticipated revenues based on projected usage of the facility by performing arts groups. This request represents the annual ongoing operating costs and revenues; see request item 350000_09 for the one-time reductions to revenues and expenses as a result of the venue being open for only one quarter in 2020.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense and revenue budget objectives while maintaining first class building standards and services. [Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, PUBLIC RELATIONS, SALES AND EVENTS]	Y	8.75	921,851	933,239
12	[350000_09]	REQUEST	PRO-RATE MVPAC FOR STUB YEAR OPERATIONS: FUND 185 – ARTS & CULTURE:  Revenue Appr Decrease \$214,215  Personnel Appr Decrease \$457,159  Operations Appr Decrease \$287,217  Other Appr Decrease \$36,000  Because the Mid-Valley Performing Arts Center will only be open for roughly one quarter in 2020, many of the associated expenses and revenues can be reduced on a one-time basis. See request item 350000_08 for the annual ongoing revenues and expenses associated with the facility.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense and revenue budget objectives while maintaining first class building standards and services. [Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, SALES AND EVENTS]	N	-	(566,163)	(566,163)



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
13	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: ADMIN]	N	-	0	(63,254)
14	[350000_R01]	STRESS TEST	ELIMINATE THEATER SYSTEM ENGINEER (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$44,322  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$44,322 BLDG: \$44,322  If required to make budget reductions, Arts & Culture would first propose eliminating the Theatre Systems Engineer FTE request, resulting in a savings of \$44,322 (50% of the FTE cost projected to be allocated to the Arts & Culture budget). By not hiring this position, Arts & Culture would continue to have difficulty supporting and replacing technical theatrical equipment to the professional standards required by touring acts renting Arts & Culture venues. This could result in decreased revenue or costly repairs for equipment not receiving sufficient preventative maintenance & support due to inadequate staffing. [Org/Program Impacted: ADMIN]	N	-	(44,322)	0
15	[350000_R02]	STRESS TEST	ELIMINATE UNGERBOECK ADMIN (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$52,677  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$7,497 BLDG: \$7,339 SITE: \$158  If necessary, Arts & Culture would propose eliminating the Ungerboeck Administrator FTE request, resulting in a savings of \$52,677 (75% of the FTE cost projected to be allocated to the Arts & Culture budget). By not hiring this position, Arts & Culture would lack sufficient support for a critical software system that is heavily utilized across the division. This could result in significant inefficiencies due to down time of operational systems. It could also require costly consulting expenses to support the system. Finally, it would prevent the division from continuing to implement additional modules that would increase operational efficiencies and provide data analysis tools to enhance revenue. [Org/Program Impacted: ADMIN]	N	-	(52,677)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
16	[350000_R03]	STRESS TEST	DELAY OPENING OF MVPAC (STRESS):	N	-	(252,755)	0
FUND 185 – ARTS & CULTURE:							
Revenue Appr Decrease \$48,360							
Personnel Appr Decrease \$155,761							
Operations Appr Decrease \$105,354							
Other Appr Decrease \$40,000							
<p>Because Arts &amp; Culture has already made significant budget reductions due to the ongoing fund balance concerns, reducing the budget by an additional \$252,000 would be very difficult without having serious programmatic impacts. If necessary, Arts &amp; Culture would propose delaying the opening of the Mid Valley Performing Arts Center by two months to December 1 in order to meet the stress test goal. This would have serious ramifications for Taylorsville and the performing arts groups who are already planning to schedule events at MVPAC. However, other options to meet the stress test goal would include significant program reductions at existing Arts &amp; Culture venues; this would present significant challenges to both Arts &amp; Culture and the nonprofit performing arts residents who call our venues home and already have many significant performances and events scheduled for 2020.</p> <p>[Org/Program Impacted: ADMIN, ARTTIX, GUEST SERVICES, MID-VALLEY PERFORMING ARTS CENTER, PUBLIC RELATIONS, SALES AND EVENTS]</p>							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				<b>9.75</b>		<b>88,257</b>	<b>(60,608)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-		0	0
TOTAL STRESS TEST REDUCTIONS:				-		(349,754)	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-		<b>1,458,578</b>	<b>1,458,578</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

ARTS & CULTURE

Funds Selected	Organizations Selected
185 - SLCO ARTS AND CULTURE FUND	35000000 - SLCO ARTS AND CULTURE • 35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,492</b>	<b>1,492</b>	<b>6,547</b>	<b>5,000</b>	<b>1,547</b>	<b>7,220</b>	<b>(728)</b>	<b>4,913</b>	<b>1,579</b>
<b>REVENUE</b>	<b>8,820</b>	<b>5,827</b>	<b>9,084</b>	<b>2,994</b>	<b>6,090</b>	<b>7,529</b>	<b>1,291</b>	<b>8,781</b>	<b>40</b>
<b>OPERATING REVENUE</b>	<b>3,273</b>	<b>363</b>	<b>3,273</b>	<b>2,910</b>	<b>363</b>	<b>2,910</b>	<b>363</b>	<b>2,910</b>	<b>363</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	16	(16)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	16	(16)
RCT4200 - CHARGES FOR SERVICES	2,968	346	2,968	2,622	346	2,622	346	2,640	328
409085 - PRESERVATION SURCHARGE FEE	223	-	223	223	-	223	-	177	46
421200 - PROPERTY CLEANUP	183	34	183	149	34	149	34	180	4
421370 - MISCELLANEOUS REVENUE	566	66	566	500	66	500	66	487	78
421382 - ARTIX SERVICE FEE	892	140	892	752	140	752	140	836	56
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	(1)	1
421384 - CREDIT CARD FEES REIMBURSEMENT	43	(48)	43	91	(48)	91	(48)	52	(9)
421387 - MERCHANDISE SALES REVENUE	9	3	9	7	3	7	3	12	(3)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(0)	0
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(3)	3
421390 - EMT REVENUE	38	38	38	-	38	-	38	-	38
427020 - RESIDENT REVENUE	339	29	339	310	29	310	29	341	(2)
427021 - COMMERCIAL REVENUE	136	37	136	99	37	99	37	181	(45)
427022 - NON-PROFIT REVENUE	180	57	180	123	57	123	57	136	45
427023 - OFFICE AND STORAGE RENT	257	(27)	257	284	(27)	284	(27)	137	120
427045 - CONCESSIONS	101	18	101	84	18	84	18	103	(2)
RCT4300 - INTER/INTRA FUND TRANSFERS	305	17	305	288	17	288	17	254	51
421380 - FRONT OF HOUSE REVENUE	196	17	196	179	17	179	17	151	45
421381 - EVENT SETUP REVENUE	109	(0)	109	110	(0)	110	(0)	103	6
<b>NON-OPERATING REVENUE</b>	<b>84</b>	<b>-</b>	<b>84</b>	<b>84</b>	<b>-</b>	<b>84</b>	<b>-</b>	<b>189</b>	<b>(105)</b>
RCT4290 - INVESTMENT EARNINGS	84	-	84	84	-	84	-	189	(105)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	135	(125)
429015 - INTEREST-MISCELLANEOUS	74	-	74	74	-	74	-	54	19
<b>Other Financing Sources</b>	<b>5,464</b>	<b>5,464</b>	<b>5,727</b>	<b>-</b>	<b>5,727</b>	<b>4,536</b>	<b>928</b>	<b>5,682</b>	<b>(219)</b>
RCT7200 - OFS TRANSFERS	5,464	5,464	5,727	-	5,727	4,536	928	5,682	(219)
720005 - OFS TRANSFERS IN	5,464	5,464	5,727	-	5,727	4,536	928	5,682	(219)
<b>EXPENSE</b>	<b>9,768</b>	<b>1,858</b>	<b>9,823</b>	<b>7,910</b>	<b>1,912</b>	<b>10,130</b>	<b>(362)</b>	<b>8,415</b>	<b>1,353</b>
<b>OPERATING EXPENSE</b>	<b>9,765</b>	<b>1,855</b>	<b>9,820</b>	<b>7,910</b>	<b>1,910</b>	<b>10,130</b>	<b>(365)</b>	<b>7,823</b>	<b>1,942</b>
000100-Salaries and Benefits	4,540	251	4,532	4,289	243	4,120	420	3,685	855
601020 - LUMP SUM VACATION PAY	11	-	11	11	-	11	-	4	7
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	2,694	131	2,676	2,563	113	2,452	243	2,249	445
601040 - TIME LIMITED EMPLOYEES	-	-	-	-	-	-	-	7	(7)
601050 - TEMPORARY SEASONAL EMERGENCY	458	54	458	404	54	404	54	343	115
601065 - OVERTIME	-	-	-	-	-	-	-	5	(5)
603005 - SOCIAL SECURITY TAXES	240	26	238	214	25	205	34	192	47
603025 - RETIREMENT OR PENSION CONTRIB	430	22	427	408	18	359	71	357	74
603040 - LTD CONTRIBUTIONS	12	0	12	12	0	12	0	8	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	48	1	49	47	1	47	1	40	8
603050 - HEALTH INSURANCE PREMIUMS	529	17	544	512	31	512	17	399	130
603055 - EMPLOYEE SERV RES FUND CHARGES	53	-	53	53	-	53	-	58	(4)
603056 - OPEB - CURRENT YR	55	-	55	55	-	55	-	25	30
605015 - EMPLOYEE PARKING	5	-	5	5	-	5	-	-	5
605025 - EMPLOYEE AWARDS/SERVICE PINS	1	-	1	1	-	1	-	-	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	3,901	1,429	3,964	2,472	1,492	3,641	260	3,176	725
607005 - JANITORIAL SUPPLIES AND SERVICE	243	16	243	227	16	232	11	226	17
607010 - MAINTENANCE - GROUNDS	219	176	219	43	176	44	175	78	141
607015 - MAINTENANCE - BUILDINGS	851	622	851	229	622	859	(8)	543	308
607030 - MAINTENANCE - OTHER	23	2	23	22	2	22	2	15	9
607040 - FACILITIES MANAGEMENT CHARGES	90	7	90	83	7	88	2	65	25
609010 - CLOTHING PROVISIONS	2	1	2	1	1	1	1	1	1
609020 - BEDDING AND LINEN	1	0	1	1	0	1	0	1	1
609030 - MEDICAL SUPPLIES	5	1	5	4	1	3	2	5	(0)
609035 - SAFETY SUPPLIES	2	0	2	2	0	3	(0)	1	1
609060 - IDENTIFICATION SUPPLIES	2	0	2	1	0	2	0	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	5	-	5	5	-	5	0	6	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	(0)	5	5
611030 - ART AND PHOTOGRAPHIC SUPPLIES	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	19	0	19	19	0	22	(3)	13	5
613020 - DEVELOPMENT ADVERTISING	36	(26)	36	62	(26)	65	(28)	43	(7)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	0	(0)
613045 - ART AND PHOTOGRAPHIC SERVICES	1	-	1	1	-	1	-	0	0
615005 - OFFICE SUPPLIES	19	3	19	16	3	17	3	11	9
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	6	(6)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	278	(8)	278	286	(8)	275	3	319	(41)
615020 - COMPUTER SOFTWARE < 3000	28	20	28	8	20	8	20	69	(41)
615025 - COMPUTER COMPONENTS < 3000	253	249	253	4	249	143	109	116	136
615030 - COMMUNICATION EQUIP-NONCAPITAL	83	82	83	1	82	83	-	2	81
615035 - SMALL EQUIPMENT (NON-COMPUTER)	198	196	198	2	196	57	142	66	132
615040 - POSTAGE	22	9	22	13	9	13	9	29	(7)
615050 - MEALS AND REFRESHMENTS	11	2	11	9	2	9	2	7	3
615055 - VOLUNTEER AWARDS	2	0	2	2	0	2	0	1	1
615065 - CREDIT CARD CHARGES	138	7	138	131	7	131	7	128	11
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	7	(0)	22	(15)
617010 - MAINT - MACHINERY AND EQUIP	11	-	11	11	-	17	(6)	10	1
617015 - MAINTENANCE - SOFTWARE	28	1	28	27	1	33	(5)	23	5
617020 - MAINT - ART AND ANTIQUES	2	-	2	2	-	2	-	3	(1)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	1	-	1	1	-	1	-	0	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	0	-	0	0	-	0	-	0	0
619005 - GASOLINE DIESEL OIL AND GREASE	2	-	2	2	-	2	(0)	1	2
619015 - MILEAGE ALLOWANCE	3	3	3	0	3	0	3	0	3
619025 - TRAVEL AND TRANSPORTATION	43	(4)	43	47	(4)	28	15	46	(3)
619045 - VEHICLE REPLACEMENT CHARGES	3	-	3	3	-	0	3	0	3
621005 - HEAT AND FUEL	127	(18)	159	145	14	148	(21)	140	(12)
621010 - LIGHT AND POWER	345	31	377	314	62	303	42	352	(7)
621015 - WATER AND SEWER	78	2	78	76	2	69	9	70	8
621020 - TELEPHONE	131	13	131	119	13	126	5	128	3
621025 - MOBILE TELEPHONE	16	1	16	15	1	17	(1)	16	(0)
621030 - INTERNET/DATA COMMUNICATIONS	64	-	64	64	-	64	-	51	13
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	43	(43)	-	-
625010 - NON-CAPITAL BUILDING IMPRVMENTS	48	48	48	-	48	110	(62)	88	(40)
633005 - RENT - LAND	14	(2)	14	15	(2)	15	(2)	13	0
633010 - RENT - BUILDINGS	89	-	89	89	-	89	-	88	1
633015 - RENT - EQUIPMENT	1	-	1	1	-	1	-	-	1
639010 - CONSULTANTS FEES	250	-	250	250	-	341	(91)	241	9
639025 - OTHER PROFESSIONAL FEES	33	24	33	9	24	81	(48)	14	20
639045 - CONTRACTED LABOR/PROJECTS	17	1	17	16	1	26	(9)	13	4
645005 - CONTRACT HAULING	4	0	4	4	0	6	(2)	3	1
645010 - DUMPING FEES	1	-	1	1	-	3	(2)	0	1
659005 - COSTS IN HANDLING COLLECTIONS	11	(2)	11	13	(2)	17	(6)	11	0
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	31	31	31	-	31	-	31	47	(17)
667005 - CONTRIBUTIONS	-	(60)	-	60	(60)	-	-	38	(38)
000300-Capital Purchases	98	83	98	15	83	1,217	(1,120)	81	17
675010 - IMPROVEMENTS OF BUILDINGS	0	0	0	-	0	1,120	(1,120)	0	(0)
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	-	-	35	(35)
679005 - OFFICE FURN EQUIP SOFTWR>5000	83	83	83	-	83	83	-	21	61
679010 - ART	15	-	15	15	-	15	-	15	-
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	10	(10)
000400-Indirect Cost	1,226	93	1,226	1,134	93	1,151	75	881	345
663005 - OVERHEAD COSTS (DONT USE)	75	75	75	-	75	-	75	-	75
663010 - COUNCIL OVERHEAD COST	59	2	59	57	2	59	-	49	10
663015 - MAYOR OVERHEAD COST	185	5	185	180	5	185	-	142	43
663025 - AUDITOR OVERHEAD COST	39	2	39	38	2	39	-	33	6
663030 - DISTRICT ATTORNEY OVERHEAD COST	82	-	82	82	-	82	-	84	(2)
663035 - REAL ESTATE OVERHEAD COST	4	-	4	4	-	4	-	2	2
663040 - INFO SERVICES OVERHEAD COST	352	2	352	350	2	352	-	218	133
663045 - PURCHASING OVERHEAD COST	99	(0)	99	99	(0)	99	-	34	65
663050 - HUMAN RESOURCES OVERHEAD COST	106	-	106	106	-	106	-	105	0
663055 - GOVERN IMMUNITY OVERHEAD COST	100	1	100	98	1	100	-	106	(6)
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	1	0
663070 - MAYOR FINANCE OVERHEAD COST	125	6	125	119	6	125	-	107	18
NON-OPERATING EXPENSE	3	3	3	-	3	-	3	592	(589)
001000-Other Financing Uses	3	3	3	-	3	-	3	592	(589)
770010 - OFU TRANSFERS OUT	3	3	3	-	3	-	3	592	(589)

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REVENUE AND EXPENDITURE DETAIL

ARTS & CULTURE

Funds Selected	Organizations Selected
185 - SLCO ARTS AND CULTURE FUND	35000000 - SLCO ARTS AND CULTURE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>5,257</b>	<b>33</b>	<b>5,311</b>	<b>5,223</b>	<b>88</b>	<b>5,160</b>	<b>97</b>	<b>4,321</b>	<b>936</b>
<b>REVENUE</b>	<b>8,281</b>	<b>5,510</b>	<b>8,695</b>	<b>2,771</b>	<b>5,924</b>	<b>6,969</b>	<b>1,311</b>	<b>8,781</b>	<b>(500)</b>
<b>OPERATING REVENUE</b>	<b>3,050</b>	<b>363</b>	<b>3,050</b>	<b>2,687</b>	<b>363</b>	<b>2,687</b>	<b>363</b>	<b>2,910</b>	<b>140</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	16	(16)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	16	(16)
RCT4200 - CHARGES FOR SERVICES	2,745	346	2,745	2,399	346	2,399	346	2,640	105
409085 - PRESERVATION SURCHARGE FEE	-	-	-	-	-	-	-	177	(177)
421200 - PROPERTY CLEANUP	183	34	183	149	34	149	34	180	4
421370 - MISCELLANEOUS REVENUE	566	66	566	500	66	500	66	487	78
421382 - ARTIX SERVICE FEE	892	140	892	752	140	752	140	836	56
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	(1)	1
421384 - CREDIT CARD FEES REIMBURSEMENT	43	(48)	43	91	(48)	91	(48)	52	(9)
421387 - MERCHANDISE SALES REVENUE	9	3	9	7	3	7	3	12	(3)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(0)	0
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(3)	3
421390 - EMT REVENUE	38	38	38	-	38	-	38	-	38
427020 - RESIDENT REVENUE	339	29	339	310	29	310	29	341	(2)
427021 - COMMERCIAL REVENUE	136	37	136	99	37	99	37	181	(45)
427022 - NON-PROFIT REVENUE	180	57	180	123	57	123	57	136	45
427023 - OFFICE AND STORAGE RENT	257	(27)	257	284	(27)	284	(27)	137	120
427045 - CONCESSIONS	101	18	101	84	18	84	18	103	(2)
RCT4300 - INTER/INTRA FUND TRANSFERS	305	17	305	288	17	288	17	254	51
421380 - FRONT OF HOUSE REVENUE	196	17	196	179	17	179	17	151	45
421381 - EVENT SETUP REVENUE	109	(0)	109	110	(0)	110	(0)	103	6
<b>NON-OPERATING REVENUE</b>	<b>84</b>	<b>-</b>	<b>84</b>	<b>84</b>	<b>-</b>	<b>84</b>	<b>-</b>	<b>189</b>	<b>(105)</b>
RCT4290 - INVESTMENT EARNINGS	84	-	84	84	-	84	-	189	(105)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	135	(125)
429015 - INTEREST-MISCELLANEOUS	74	-	74	74	-	74	-	54	19
<b>Other Financing Sources</b>	<b>5,147</b>	<b>5,147</b>	<b>5,561</b>	<b>-</b>	<b>5,561</b>	<b>4,199</b>	<b>948</b>	<b>5,682</b>	<b>(535)</b>
RCT7200 - OFS TRANSFERS	5,147	5,147	5,561	-	5,561	4,199	948	5,682	(535)
720005 - OFS TRANSFERS IN	5,147	5,147	5,561	-	5,561	4,199	948	5,682	(535)
<b>EXPENSE</b>	<b>8,309</b>	<b>399</b>	<b>8,364</b>	<b>7,910</b>	<b>454</b>	<b>7,847</b>	<b>462</b>	<b>7,566</b>	<b>743</b>
<b>OPERATING EXPENSE</b>	<b>8,307</b>	<b>397</b>	<b>8,361</b>	<b>7,910</b>	<b>451</b>	<b>7,847</b>	<b>460</b>	<b>7,231</b>	<b>1,076</b>
000100-Salaries and Benefits	4,540	251	4,532	4,289	243	4,120	420	3,685	855
601020 - LUMP SUM VACATION PAY	11	-	11	11	-	11	-	4	7
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	2,694	131	2,676	2,563	113	2,452	243	2,249	445
601040 - TIME LIMITED EMPLOYEES	-	-	-	-	-	-	-	7	(7)
601050 - TEMPORARY SEASONAL EMERGENCY	458	54	458	404	54	404	54	343	115
601065 - OVERTIME	-	-	-	-	-	-	-	5	(5)
603005 - SOCIAL SECURITY TAXES	240	26	238	214	25	205	34	192	47
603025 - RETIREMENT OR PENSION CONTRIB	430	22	427	408	18	359	71	357	74
603040 - LTD CONTRIBUTIONS	12	0	12	12	0	12	0	8	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	48	1	49	47	1	47	1	40	8
603050 - HEALTH INSURANCE PREMIUMS	529	17	544	512	31	512	17	399	130
603055 - EMPLOYEE SERV RES FUND CHARGES	53	-	53	53	-	53	-	58	(4)
603056 - OPEB - CURRENT YR	55	-	55	55	-	55	-	25	30
605015 - EMPLOYEE PARKING	5	-	5	5	-	5	-	-	5
605025 - EMPLOYEE AWARDS/SERVICE PINS	1	-	1	1	-	1	-	-	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	2,542	70	2,606	2,472	134	2,578	(35)	2,640	(98)
607005 - JANITORIAL SUPPLIES AND SERVICE	243	16	243	227	16	232	11	226	17
607010 - MAINTENANCE - GROUNDS	58	15	58	43	15	43	15	48	10
607015 - MAINTENANCE - BUILDINGS	303	74	303	229	74	223	79	364	(61)
607030 - MAINTENANCE - OTHER	23	2	23	22	2	22	2	15	9
607040 - FACILITIES MANAGEMENT CHARGES	90	7	90	83	7	88	2	65	25
609010 - CLOTHING PROVISIONS	2	1	2	1	1	1	1	1	1
609020 - BEDDING AND LINEN	1	0	1	1	0	1	0	1	1
609030 - MEDICAL SUPPLIES	5	1	5	4	1	3	2	5	(0)
609035 - SAFETY SUPPLIES	2	0	2	2	0	3	(0)	1	1
609060 - IDENTIFICATION SUPPLIES	2	0	2	1	0	2	0	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	5	-	5	5	-	5	0	6	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	(0)	5	5
611030 - ART AND PHOTOGRAPHIC SUPPLIES	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	19	0	19	19	0	22	(3)	13	5
613020 - DEVELOPMENT ADVERTISING	36	(26)	36	62	(26)	65	(28)	43	(7)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	0	(0)
613045 - ART AND PHOTOGRAPHIC SERVICES	1	-	1	1	-	1	-	0	0
615005 - OFFICE SUPPLIES	19	3	19	16	3	17	3	11	9
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	6	(6)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	278	(8)	278	286	(8)	275	3	319	(41)
615020 - COMPUTER SOFTWARE < 3000	8	-	8	8	-	8	0	12	(4)
615025 - COMPUTER COMPONENTS < 3000	4	-	4	4	-	4	-	5	(1)
615030 - COMMUNICATION EQUIP-NONCAPITAL	1	-	1	1	-	1	-	2	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	3	0	3	2	0	4	(1)	24	(21)
615040 - POSTAGE	22	9	22	13	9	13	9	29	(7)
615050 - MEALS AND REFRESHMENTS	11	2	11	9	2	9	2	7	3
615055 - VOLUNTEER AWARDS	2	0	2	2	0	2	0	1	1
615065 - CREDIT CARD CHARGES	138	7	138	131	7	131	7	128	11
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	7	(0)	8	(1)
617010 - MAINT - MACHINERY AND EQUIP	11	-	11	11	-	17	(6)	10	1
617015 - MAINTENANCE - SOFTWARE	28	1	28	27	1	33	(5)	10	18
617020 - MAINT - ART AND ANTIQUES	2	-	2	2	-	2	-	3	(1)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	1	-	1	1	-	1	-	0	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	0	-	0	0	-	0	-	0	0
619005 - GASOLINE DIESEL OIL AND GREASE	2	-	2	2	-	2	(0)	1	2
619015 - MILEAGE ALLOWANCE	3	3	3	0	3	0	3	0	3
619025 - TRAVEL AND TRANSPORTATION	43	(4)	43	47	(4)	28	15	46	(3)
619045 - VEHICLE REPLACEMENT CHARGES	3	-	3	3	-	0	3	0	3
621005 - HEAT AND FUEL	127	(18)	159	145	14	148	(21)	140	(12)
621010 - LIGHT AND POWER	345	31	377	314	62	303	42	352	(7)
621015 - WATER AND SEWER	78	2	78	76	2	69	9	70	8
621020 - TELEPHONE	131	13	131	119	13	126	5	128	3
621025 - MOBILE TELEPHONE	16	1	16	15	1	17	(1)	16	(0)
621030 - INTERNET/DATA COMMUNICATIONS	64	-	64	64	-	64	-	51	13
633005 - RENT - LAND	14	(2)	14	15	(2)	15	(2)	13	0
633010 - RENT - BUILDINGS	89	-	89	89	-	89	-	88	1
633015 - RENT - EQUIPMENT	1	-	1	1	-	1	-	-	1
639010 - CONSULTANTS FEES	250	-	250	250	-	341	(91)	241	9
639025 - OTHER PROFESSIONAL FEES	9	(0)	9	9	(0)	81	(72)	14	(4)
639045 - CONTRACTED LABOR/PROJECTS	17	1	17	16	1	26	(9)	13	4
645005 - CONTRACT HAULING	4	0	4	4	0	6	(2)	3	1
645010 - DUMPING FEES	1	-	1	1	-	3	(2)	0	1
659005 - COSTS IN HANDLING COLLECTIONS	11	(2)	11	13	(2)	17	(6)	11	0
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	-	-	-	-	-	-	-	47	(47)
667005 - CONTRIBUTIONS	-	(60)	-	60	(60)	-	-	38	(38)
000300-Capital Purchases	15	-	15	15	-	15	-	50	(35)
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	-	-	35	(35)
679010 - ART	15	-	15	15	-	15	-	15	-
000400-Indirect Cost	1,209	75	1,209	1,134	75	1,134	75	856	353
663005 - OVERHEAD COSTS (DONT USE)	75	75	75	-	75	-	75	-	75
663010 - COUNCIL OVERHEAD COST	57	-	57	57	-	57	-	46	11
663015 - MAYOR OVERHEAD COST	180	-	180	180	-	180	-	132	49
663025 - AUDITOR OVERHEAD COST	38	-	38	38	-	38	-	31	7
663030 - DISTRICT ATTORNEY OVERHEAD COST	82	-	82	82	-	82	-	84	(2)
663035 - REAL ESTATE OVERHEAD COST	4	-	4	4	-	4	-	2	2
663040 - INFO SERVICES OVERHEAD COST	350	-	350	350	-	350	-	215	135
663045 - PURCHASING OVERHEAD COST	99	-	99	99	-	99	-	33	66
663050 - HUMAN RESOURCES OVERHEAD COST	106	-	106	106	-	106	-	105	0
663055 - GOVERN IMMUNITY OVERHEAD COST	98	-	98	98	-	98	-	105	(6)
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	1	0
663070 - MAYOR FINANCE OVERHEAD COST	119	-	119	119	-	119	-	102	17
<b>NON-OPERATING EXPENSE</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>336</b>	<b>(333)</b>
001000-Other Financing Uses	3	3	3	-	3	-	3	336	(333)
770010 - OFU TRANSFERS OUT	3	3	3	-	3	-	3	336	(333)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

ARTS & CULTURE

Funds Selected			Organizations Selected						
185 - SLCO ARTS AND CULTURE FUND			35009900 - SLCO ARTS AND CULTURE CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,236</b>	<b>1,459</b>	<b>1,236</b>	<b>(223)</b>	<b>1,459</b>	<b>2,060</b>	<b>(825)</b>	<b>592</b>	<b>643</b>
<b>REVENUE</b>	<b>540</b>	<b>317</b>	<b>389</b>	<b>223</b>	<b>166</b>	<b>560</b>	<b>(21)</b>	<b>-</b>	<b>540</b>
OPERATING REVENUE	223	-	223	223	-	223	-	-	223
RCT4200 - CHARGES FOR SERVICES	223	-	223	223	-	223	-	-	223
409085 - PRESERVATION SURCHARGE FEE	223	-	223	223	-	223	-	-	223
Other Financing Sources	317	317	166	-	166	337	(21)	-	317
RCT7200 - OFS TRANSFERS	317	317	166	-	166	337	(21)	-	317
720005 - OFS TRANSFERS IN	317	317	166	-	166	337	(21)	-	317
<b>EXPENSE</b>	<b>1,459</b>	<b>1,459</b>	<b>1,459</b>	<b>-</b>	<b>1,459</b>	<b>2,283</b>	<b>(825)</b>	<b>848</b>	<b>610</b>
OPERATING EXPENSE	1,459	1,459	1,459	-	1,459	2,283	(825)	592	866
000200-Operations	1,358	1,358	1,358	-	1,358	1,063	295	535	823
607010 - MAINTENANCE - GROUNDS	161	161	161	-	161	1	160	30	131
607015 - MAINTENANCE - BUILDINGS	548	548	548	-	548	635	(87)	179	369
615020 - COMPUTER SOFTWARE < 3000	20	20	20	-	20	-	20	57	(37)
615025 - COMPUTER COMPONENTS < 3000	249	249	249	-	249	139	109	111	138
615030 - COMMUNICATION EQUIP-NONCAPITAL	82	82	82	-	82	82	-	-	82
615035 - SMALL EQUIPMENT (NON-COMPUTER)	196	196	196	-	196	52	143	42	153
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	15	(15)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	13	(13)
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	43	(43)	-	-
625010 - NON-CAPITAL BUILDING IMPRVMENTS	48	48	48	-	48	110	(62)	88	(40)
639025 - OTHER PROFESSIONAL FEES	24	24	24	-	24	-	24	-	24
664005 - OTHER PASS THRU EXPENSE	31	31	31	-	31	-	31	-	31
000300-Capital Purchases	83	83	83	-	83	1,202	(1,120)	31	51
675010 - IMPROVEMENTS OF BUILDINGS	0	0	0	-	0	1,120	(1,120)	0	(0)
679005 - OFFICE FURN EQUIP SOFTWR>5000	83	83	83	-	83	83	-	21	61
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	10	(10)
000400-Indirect Cost	18	18	18	-	18	18	-	26	(8)
663010 - COUNCIL OVERHEAD COST	2	2	2	-	2	2	-	3	(1)
663015 - MAYOR OVERHEAD COST	5	5	5	-	5	5	-	10	(6)
663025 - AUDITOR OVERHEAD COST	2	2	2	-	2	2	-	2	(1)
663040 - INFO SERVICES OVERHEAD COST	2	2	2	-	2	2	-	3	(1)
663045 - PURCHASING OVERHEAD COST	(0)	(0)	(0)	-	(0)	(0)	-	0	(1)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	6	6	6	-	6	6	-	5	1
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	256	(256)
001000-Other Financing Uses	-	-	-	-	-	-	-	256	(256)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	256	(256)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The Clark Planetarium's mission is to create and present enlightening experiences that inspire wonder in learning about space and science, and to promote greater public awareness of the science in our daily lives.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Clark Planetarium will provide a positive and engaging experience.**

- 1) Maintain the interactive exhibits so that they are operational and available to our visitors. We will track nonoperational time per exhibit daily and report quarterly. The percentage of operational time will stay roughly constant and go from 90% operational as of the start of January 2020 to 90% operational by end of December 2020.
- 2) Increase the number of memberships sold. As part of the rollout of the restructured membership program, we will track the sale of memberships and report quarterly. Memberships will go from 1,440 memberships as of the start of January 2020 to 1,600 memberships by end of December 2020.

**Clark Planetarium will expand its services through partnerships, collaborations, and programming.**

- 3) Increase the number of partnerships that allow us to provide services to families and children. We will report these numbers quarterly. The number of partners will go from 55 partners as of the start of January 2020 to 75 partners by end of December 2020.
- 4) Maintain the number of offsite programs presented. Programs are delivered throughout the year, so we will report program numbers quarterly. We will keep numbers constant from 200 programs as of the start of January 2020 to 200 programs by end of December 2020.
- 5) Increase the number of onsite programs presented. We will track the total number of programs delivered onsite. We will report the numbers on a quarterly basis. The numbers will go from from 50 programs as of the start of January 2020 to 65 programs by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	6,516	494 7.6%	7,010	177 2.7%	6,693	
REVENUE	3,275	111 3.4%	3,386	111 3.4%	3,386	
COUNTY FUNDING	3,241	383 11.8%	3,624	66 2.0%	3,307	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	329	329	329	329	
<b>FTE</b>	32.00	- 0.0%	32.00	- 0.0%	32.00	



# BUDGET & FTE PRIORITIES

# CLARK PLANETARIUM

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
3510001200 EDUCATION	865	1,015	150	5.00	-	177	177	-	-	(183)	(183)	-
3510001700 VISITOR SERVICES	-	664	664	5.00	-	158	158	-	-	(100)	(100)	-
3510001000 CLARK ADMINISTRATION	15	1,425	1,410	8.00	-	(66)	(66)	-	-	(20)	(20)	-
3510001800 MARKETING	-	898	898	4.00	-	138	138	-	-	(140)	(140)	-
3510002000 FACILITIES SERVICES	-	750	750	2.00	-	(28)	(28)	-	-	(42)	(42)	-
3510002100 EXHIBITS	40	479	439	4.00	-	45	45	-	-	-	-	-
3510002300 DOME THEATRE	-	291	291	1.00	-	34	34	-	-	-	-	-
3510001300 IMAX THEATRE	505	386	(119)	-	-	41	41	-	-	-	-	-
3510001250 COMMUNITY OUTREACH	41	297	256	2.00	-	46	46	-	-	-	-	-
3510001600 STORE/GIFT SHOP	720	587	(133)	1.00	111	48	(64)	-	-	(50)	(50)	-
3510001900 CONCESSIONS	175	152	(23)	-	-	6	6	-	-	(10)	(10)	-
3510002200 EVENTS AND MEMBERSHIPS	200	7	(193)	-	-	(0)	(0)	-	-	-	-	-
3510001400 PRODUCTION	690	-	(690)	-	-	(119)	(119)	-	-	-	-	-
3510001500 DEVELOPMENT	135	58	(77)	-	-	15	15	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>3,386</b>	<b>7,010</b>	<b>3,624</b>	<b>32.00</b>	<b>111</b>	<b>494</b>	<b>383</b>	<b>-</b>	<b>-</b>	<b>(545)</b>	<b>(545)</b>	<b>-</b>
35109900 CLARK PLANETARIUM CAPITAL PROJECTS	75	404	329	-	75	404	329	-	-	-	-	-
<b>TOTAL CLARK PLANETARIUM</b>	<b>3,461</b>	<b>7,413</b>	<b>3,953</b>	<b>32.00</b>	<b>186</b>	<b>898</b>	<b>712</b>	<b>-</b>	<b>-</b>	<b>(545)</b>	<b>(545)</b>	<b>-</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[351000_08]	REQUEST	Program Realignment: Personnel Appr: Decrease of \$98,964 Operating Appr: Increase of \$98,964  Show production has been a core component of the mission of Clark Planetarium for decades. In the past few years the revenues have declined significantly due to a changing market. The resources invested in the production of a single show far exceed the expected revenue. To better deliver our services, expand educational programming, and operate efficiently and effectively we will realign the show production program by reclassifying positions and shifting operational funds to other programs. The realignment will allow the Planetarium to deliver more services and programs to the public. With the increased inventory of shows in the market we can supplement our schedule by purchasing shows for less money and at a greater frequency than by producing them ourselves.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: CLARK ADMINISTRATION, COMMUNITY OUTREACH, DOME THEATRE, EXHIBITS, IMAX THEATRE, MARKETING]	Y	-	0	0
2	[351000_02]	REQUEST	Alignment of Expenditures with Projected Revenue: Operating Appr: Decrease of \$60,000 Cost of Goods Sold Appr: Increase of \$60,000 (Budget Neutral Request)  Clark Planetarium is aligning expenses to match revenue projections for FY20.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: CLARK ADMINISTRATION, COMMUNITY OUTREACH, CONCESSIONS, DEVELOPMENT, DOME THEATRE, EDUCATION, EVENTS AND MEMBERSHIPS, EXHIBITS, FACILITIES SERVICES, IMAX THEATRE, MARKETING, PRODUCTION, STORE/GIFT SHOP, VISITOR SERVICES]	Y	-	0	0
3	[351000_01]	REQUEST	Visitor Services Staff Wage Increase \$1.00/Hour: Personnel Appr: Increase of 62,000 Operating Revenue: Increase of \$62,000 (Budget Neutral Request)  The Clark Planetarium relies heavily on temporary staff to provide customer service, run programs in our Dome Theatre, and give educational presentations both in the building and externally. Without these dedicated staff, we would be unable to operate. We are in direct competition with many other customer service organizations, from other museums to retail/food establishments that pay more per hour. It is cost effective to retain the employees we already have than spend the resources hiring and training new staff. An increase to our base pay helps us retain our skilled employees, which in turn improves our customer service.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: STORE/GIFT SHOP, VISITOR SERVICES]	Y	-	0	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
4	[351000_03]	REQUEST	In-House Programming Assistant (non-merit): Personnel Appr: Increase of \$24,643 Operating Revenue: Increase of \$24,643 (Budget Neutral Request)  Adding a part-time Program Assistant allocation will support our outcome measures by providing staffing support for our in-building Community Program Supervisor. Together, they will plan and organize activities in our spaces that engage visitors. Working with community partners, we will deliver more regular programs to our audiences in the Planetarium as we meet our goal of delivering more programs onsite.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: COMMUNITY OUTREACH, STORE/GIFT SHOP]	Y	-	0	0
5	[351000_04]	REQUEST	Exhibits Maintenance Assistant (non-merit): Personnel Appr: Increase of \$24,643 Operating Revenue: Increase of \$24,643 (Budget Neutral Request)  Post renovation, the Clark Planetarium is experiencing increased visitation, and this is taking a toll on the interactive exhibits. These exhibits are 3 years old and with age, comes more frequent problems that affect exhibits at a deeper level. One temporary employee focused on exhibit maintenance will ensure a positive experience for our visitors. Not only are new exhibits key to our strategy of improved visitor engagement and experience, we also need to spend the annual Northrup Grumman funding that is earmarked for the new exhibit program. This Exhibits Maintenance Assistant will free up our exhibit developers to develop and build new exhibits.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: EXHIBITS, STORE/GIFT SHOP]	Y	-	0	0
6	[351000_06]	REQUEST	Increase in Marketing/Advertising: Operating Appr: Increase of \$100,000  To continue the growth in attendance and revenue that we have in 2019, and to remain top-of-mind in the market as a destination venue, we need to continue to invest in our advertising program. In addition, we have added more events and activities to our programming schedule, and these require promotion. Increased funding would be allocated to expanding our current advertising mix so that our reach and frequency of messaging has more depth and is consistent throughout the year rather than blacking out during September and October.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: MARKETING]	Y	-	100,000	0
7	[351000_05]	REQUEST	Additional Visitor Services Staff (non-merit): Personnel Appr: Increase of \$100,000  We wish to expand our customer services to patrons of the Clark Planetarium. Adding additional temporary staff allows us to do several things. First, we will have more staff present at each station (tickets, store and concessions). This allows us to work with our patrons faster and more completely. Second, we will have floor managers that will be able to spend much more of their time moving between the various stations assisting, as well as keeping an eye on the building. Third, we will have more staff in the exhibit spaces able to answer questions, direct patrons, and report problems (exhibits, janitorial, security, etc.) much faster than before. This additional staffing will allow us to be much more visible to our patrons, be able to assist them better, and generally keep our building looking great.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: VISITOR SERVICES]	Y	-	100,000	0
8	[351000_07]	REQUEST	Educational Satellite (Gateway Mall): Operating Appr: Increase of \$182,928  Clark Planetarium will create a satellite educational space in the Gateway Mall. The space would allow the Planetarium to offer additional programming for school groups, birthday parties, summer camps and more. The Planetarium serves thousands of school children year round. During our busiest times we can see up to ten school groups in the building a day. This high volume of attendees creates logistical challenges for welcoming, lunches and programming. With the creation of a satellite educational space we can address some of our logistical challenges as well as expand our programming to the public. We can also use the location as a pop interactive space and store during Gateway events creating more revenue and marketing our services.  Outcome Measure: Clark Planetarium will provide a positive and engaging experience. [Org/Program Impacted: EDUCATION]	Y	-	182,928	0
9	[351000_R01]	STRESS TEST	Educational Satellite (Gateway Mall): Operating Appr: Decrease of \$182,928  Without this additional funding, Clark Planetarium would not be able to create the proposed satellite educational space in the Gateway Mall. [Org/Program Impacted: EDUCATION]	Y	-	(182,928)	0
10	[351000_R03]	STRESS TEST	Additional Visitor Services Staff (non-merit): Personnel Appr: Decrease of \$100,000  The Clark Planetarium strives to improve the experience of our visitors. By eliminating \$100,000 from our personnel budget, the Planetarium may not have enough coverage in areas of ticket sales, store sales and merchandising, concessions sales, theatre ushering and exhibit explainers. [Org/Program Impacted: VISITOR SERVICES]	Y	-	(100,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	[351000_R02]	STRESS TEST	Increase in Marketing/Advertising: Operating Appr: Decrease of \$100,000	Y	-	(100,000)	0
Clark Planetarium continues to grow its onsite and offsite programming and these events and activities require promotion to be successful. If the requested funds are eliminated marketing for the increased events and activities will continue to be thin. The marketing budget will continue to not support all elements of our programming as the dollars will need to be focused only on large events and films. [Org/Program Impacted: MARKETING]							
12	[351000_R04]	STRESS TEST	Reduction in Travel (Long Range Plan): Operating Appr: Decrease of \$20,000	Y	-	(20,000)	0
Reducing travel would include lowering the number of staff, board members, and other county stakeholders traveling to peer institutions in neighboring states. [Org/Program Impacted: CLARK ADMINISTRATION]							
13	[351000_R05]	STRESS TEST	Reduction in COGS/Inventory: Operating Appr: Decrease of \$60,000	Y	-	(60,000)	0
Reducing our retail operations COGS budget by \$60,000 would limit our purchasing power and our end of year inventory levels. [Org/Program Impacted: CONCESSIONS, STORE/GIFT SHOP]							
14	[351000_R06]	STRESS TEST	Reduction in Janitorial Contract: Operating Appr: Decrease of \$42,000	Y	-	(42,000)	0
Reducing the custodial contract by \$42,000 would result in reduced levels of service in keeping our building clean and presentable to the public. [Org/Program Impacted: FACILITIES SERVICES]							
15	[351000_R07]	STRESS TEST	Reduction in Current Marketing/Advertising: Operating Appr: Decrease of 40,000	Y	-	(40,000)	0
This proposed cut will result in the cancellation of an entire advertising channel or the reduction of all advertising channels to decrease reach and frequency. Either option will decrease the size of the audience we will reach with our messaging, which has the effect of reducing visitation. CP has been experiencing a resurgence in attendance over the last two years and we credit the higher number of new titles in the theatres and robust marketing of those shows. This growth in attendance is a trend that we need to continue in order to meet our revenue goals. [Org/Program Impacted: MARKETING]							

<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	<b>382,928</b>	<b>0</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	-	<b>(544,928)</b>	0

TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)			
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.		
	-	<b>328,688</b>	<b>328,688</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

CLARK PLANETARIUM

Funds Selected	Organizations Selected
390 - PLANETARIUM FUND	35100000 - CLARK PLANETARIUM • 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,635</b>	<b>394</b>	<b>3,953</b>	<b>3,241</b>	<b>712</b>	<b>3,849</b>	<b>(213)</b>	<b>3,196</b>	<b>439</b>
<b>REVENUE</b>	<b>6,661</b>	<b>297</b>	<b>6,742</b>	<b>6,364</b>	<b>377</b>	<b>6,591</b>	<b>70</b>	<b>7,009</b>	<b>(348)</b>
<b>OPERATING REVENUE</b>	<b>3,461</b>	<b>186</b>	<b>3,461</b>	<b>3,275</b>	<b>186</b>	<b>3,345</b>	<b>116</b>	<b>3,261</b>	<b>200</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	1,076	-	1,076	1,076	-	1,047	29	918	158
411000 - STATE GOVERNMENT GRANTS	986	-	986	986	-	924	62	885	100
415000 - FEDERAL GOVERNMENT GRANTS	57	-	57	57	-	67	(10)	15	42
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	19	-	19	19	-	42	(23)	8	11
417010 - OPERATNG CONTRIBUTIONS-GENERAL	15	-	15	15	-	15	-	11	4
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	75	75	75	-	75	75	-	75	-
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	75	75	75	-	75	75	-	75	-
RCT4200 - CHARGES FOR SERVICES	2,310	111	2,310	2,199	111	2,223	87	2,217	93
421055 - SHOW ADMISSIONS	295	-	295	295	-	270	25	276	19
421060 - LIGHT SHOWS	185	-	185	185	-	170	15	182	3
421065 - CLARK MEMBERSHIPS	120	-	120	120	-	130	(10)	98	22
421070 - IMAX ADMISSIONS	365	-	365	365	-	335	30	346	19
421075 - BOOKSTORE	720	111	720	609	111	600	120	672	48
421080 - SHOW DISTRIBUTION	150	-	150	150	-	270	(120)	168	(18)
421082 - TICKET SALES/ONLINE FEE	15	-	15	15	-	10	5	14	1
421095 - DEVELOPMENT AND PROMOTION FEES	10	-	10	10	-	8	2	9	1
421110 - MISC PLANETARIUM PROGRAMS	15	-	15	15	-	15	-	10	5
421365 - OTHER SUNDRY RECEIPT	60	-	60	60	-	120	(60)	93	(33)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	80	-	80	80	-	70	10	79	1
427040 - COMMISSIONS	120	-	120	120	-	80	40	111	9
427045 - CONCESSIONS	175	-	175	175	-	145	30	162	13
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	-	-	50	(50)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	50	(50)
<b>NON-OPERATING REVENUE</b>	<b>3,181</b>	<b>91</b>	<b>3,181</b>	<b>3,090</b>	<b>91</b>	<b>3,090</b>	<b>91</b>	<b>3,029</b>	<b>151</b>
RCT4010 - PROPERTY TAXES	3,035	98	3,035	2,938	98	2,938	98	2,849	186
401005 - GENERAL PROPERTY TAX	2,969	98	2,969	2,872	98	2,872	98	2,533	437
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	198	(198)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	59	(59)
401025 - PRIOR YEAR REDEMPTIONS	66	-	66	66	-	66	-	59	7
RCT4013 - FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	20	(20)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	17	(17)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	3	(3)
<b>Other Financing Sources</b>	<b>20</b>	<b>20</b>	<b>100</b>	<b>-</b>	<b>100</b>	<b>156</b>	<b>(137)</b>	<b>719</b>	<b>(700)</b>
RCT7200 - OFS TRANSFERS	20	20	100	-	100	156	(137)	719	(700)
720005 - OFS TRANSFERS IN	20	20	100	-	100	156	(137)	719	(700)
<b>EXPENSE</b>	<b>7,101</b>	<b>585</b>	<b>7,413</b>	<b>6,516</b>	<b>898</b>	<b>7,194</b>	<b>(94)</b>	<b>6,457</b>	<b>643</b>
<b>OPERATING EXPENSE</b>	<b>7,096</b>	<b>581</b>	<b>7,413</b>	<b>6,516</b>	<b>898</b>	<b>7,194</b>	<b>(98)</b>	<b>6,457</b>	<b>639</b>
000100-Salaries and Benefits	3,842	78	3,876	3,764	112	3,823	19	3,361	481
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	5	(5)
601030 - PERMANENT AND PROVISIONAL	1,878	(32)	1,826	1,910	(84)	1,971	(93)	1,771	107
601050 - TEMPORARY SEASONAL EMERGENCY	884	103	976	781	195	781	103	681	202
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	206	6	210	199	10	210	(5)	182	24
603025 - RETIREMENT OR PENSION CONTRIB	309	(6)	300	315	(15)	331	(22)	299	10
603040 - LTD CONTRIBUTIONS	7	(0)	7	7	(0)	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	24	0	24	24	(0)	19	5	19	6
603050 - HEALTH INSURANCE PREMIUMS	439	7	439	432	7	406	33	349	90
603055 - EMPLOYEE SERV RES FUND CHARGES	35	-	35	35	-	35	-	35	0
603056 - OPEB - CURRENT YR	60	-	60	60	-	60	-	15	45
000200-Operations	1,987	109	2,269	1,877	392	2,160	(174)	1,790	197
607005 - JANITORIAL SUPPLIES AND SERVICE	31	5	31	26	5	26	5	30	1
607015 - MAINTENANCE - BUILDINGS	170	80	170	90	80	269	(99)	235	(65)
607040 - FACILITIES MANAGEMENT CHARGES	60	(5)	60	65	(5)	65	(5)	17	43
609010 - CLOTHING PROVISIONS	4	-	4	4	-	4	-	4	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	20	(0)	20	20	(0)	20	(0)	12	8
611010 - PHYSICAL MATERIALS-BOOKS	0	(0)	0	0	(0)	0	(0)	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	5	2	5	2	2	2	2	2	3
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	4	(2)	4	6	(2)	6	(2)	4	(1)
611040 - EDUCATION MATERIALS	86	17	86	69	17	65	22	-	86
613005 - PRINTING CHARGES	36	(2)	36	38	(2)	38	(2)	21	16

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
613020 - DEVELOPMENT ADVERTISING	351	21	451	330	121	330	21	328	23
613030 - PRINTING DEVELOPMENT	37	11	37	27	11	27	11	26	11
613045 - ART AND PHOTOGRAPHIC SERVICES	376	42	376	333	42	333	42	315	61
615005 - OFFICE SUPPLIES	11	(1)	11	12	(1)	12	(1)	68	(57)
615015 - COMPUTER SUPPLIES	18	(5)	18	23	(5)	23	(5)	35	(17)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	30	7	30	23	7	23	7	28	2
615020 - COMPUTER SOFTWARE < 3000	2	(14)	2	15	(14)	15	(14)	8	(6)
615025 - COMPUTER COMPONENTS < 3000	28	(41)	28	69	(41)	69	(41)	53	(25)
615030 - COMMUNICATION EQUIP-NONCAPITAL	1	1	1	-	1	-	1	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	9	3	9	5	3	5	3	33	(24)
615040 - POSTAGE	20	1	20	19	1	19	1	19	0
615050 - MEALS AND REFRESHMENTS	16	3	16	12	3	12	3	12	3
615065 - CREDIT CARD CHARGES	30	10	30	20	10	20	10	27	3
617005 - MAINTENANCE - OFFICE EQUIP	18	(1)	18	19	(1)	19	(1)	13	5
617010 - MAINT - MACHINERY AND EQUIP	95	0	95	94	0	94	0	88	7
617015 - MAINTENANCE - SOFTWARE	28	1	28	27	1	27	1	28	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	5	(2)	5	7	(2)	7	(2)	2	3
619005 - GASOLINE DIESEL OIL AND GREASE	6	(1)	6	7	(1)	7	(1)	4	3
619015 - MILEAGE ALLOWANCE	0	0	0	0	0	0	0	0	0
619025 - TRAVEL AND TRANSPORTATION	59	13	59	46	13	46	13	36	23
619030 - TRAVEL AND TRANSPORTATION CLIENTS	10	6	10	4	6	4	6	2	8
619045 - VEHICLE REPLACEMENT CHARGES	16	3	16	13	3	13	3	-	16
621005 - HEAT AND FUEL	95	(32)	95	127	(32)	127	(32)	91	4
621010 - LIGHT AND POWER	70	(5)	70	75	(5)	75	(5)	68	2
621020 - TELEPHONE	26	-	26	26	-	26	-	23	3
621025 - MOBILE TELEPHONE	2	(1)	2	3	(1)	3	(1)	1	0
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	(2)	-	2	(2)	78	(78)	3	(3)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	0	(0)
633025 - MISCELLANEOUS RENTAL CHARGES	46	1	229	46	184	46	1	39	7
639025 - OTHER PROFESSIONAL FEES	163	(4)	163	167	(4)	167	(4)	85	78
645005 - CONTRACT HAULING	3	(1)	3	4	(1)	4	(1)	3	0
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	3	1
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	32	(32)	23	(23)
000300-Capital Purchases	314	314	314	-	314	318	(4)	381	(67)
675010 - IMPROVEMENTS OF BUILDINGS	150	150	150	-	150	146	4	64	86
679005 - OFFICE FURN EQUIP SOFTWR>5000	64	64	64	-	64	-	64	-	64
679020 - MACHINERY AND EQUIPMENT	100	100	100	-	100	171	(71)	317	(217)
000400-Indirect Cost	479	20	479	459	20	479	0	512	(34)
663010 - COUNCIL OVERHEAD COST	24	2	24	21	2	24	-	19	5
663015 - MAYOR OVERHEAD COST	76	2	76	74	2	76	-	35	41
663025 - AUDITOR OVERHEAD COST	16	2	16	14	2	16	-	13	3
663030 - DISTRICT ATTORNEY OVERHEAD COST	48	-	48	48	-	48	-	51	(3)
663040 - INFO SERVICES OVERHEAD COST	164	2	164	162	2	164	0	245	(81)
663045 - PURCHASING OVERHEAD COST	12	0	12	12	0	12	-	25	(13)
663050 - HUMAN RESOURCES OVERHEAD COST	65	-	65	65	-	65	-	63	2
663055 - GOVERN IMMUNITY OVERHEAD COST	14	1	14	13	1	14	-	15	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	59	10	59	49	10	59	-	46	13
000700-Cost of Goods Sold	475	60	475	415	60	415	60	413	62
<b>NON-OPERATING EXPENSE</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>4</b>
001000-Other Financing Uses	4	4	-	-	-	-	4	-	4
770010 - OFU TRANSFERS OUT	4	4	-	-	-	-	4	-	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

CLARK PLANETARIUM

Funds Selected	Organizations Selected
390 - PLANETARIUM FUND	35100000 - CLARK PLANETARIUM

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,307</b>	<b>66</b>	<b>3,624</b>	<b>3,241</b>	<b>383</b>	<b>3,300</b>	<b>7</b>	<b>2,735</b>	<b>572</b>
<b>REVENUE</b>	<b>6,586</b>	<b>222</b>	<b>6,667</b>	<b>6,364</b>	<b>302</b>	<b>6,516</b>	<b>70</b>	<b>6,902</b>	<b>(316)</b>
<b>OPERATING REVENUE</b>	<b>3,386</b>	<b>111</b>	<b>3,386</b>	<b>3,275</b>	<b>111</b>	<b>3,270</b>	<b>116</b>	<b>3,154</b>	<b>232</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	1,076	-	1,076	1,076	-	1,047	29	918	158
411000 - STATE GOVERNMENT GRANTS	986	-	986	986	-	924	62	885	100
415000 - FEDERAL GOVERNMENT GRANTS	57	-	57	57	-	67	(10)	15	42
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	19	-	19	19	-	42	(23)	8	11
417010 - OPERATNG CONTRIBUTIONS-GENERAL	15	-	15	15	-	15	-	11	4
RCT4200 - CHARGES FOR SERVICES	2,310	111	2,310	2,199	111	2,223	87	2,217	93
421055 - SHOW ADMISSIONS	295	-	295	295	-	270	25	276	19
421060 - LIGHT SHOWS	185	-	185	185	-	170	15	182	3
421065 - CLARK MEMBERSHIPS	120	-	120	120	-	130	(10)	98	22
421070 - IMAX ADMISSIONS	365	-	365	365	-	335	30	346	19
421075 - BOOKSTORE	720	111	720	609	111	600	120	672	48
421080 - SHOW DISTRIBUTION	150	-	150	150	-	270	(120)	168	(18)
421082 - TICKET SALES/ONLINE FEE	15	-	15	15	-	10	5	14	1
421095 - DEVELOPMENT AND PROMOTION FEES	10	-	10	10	-	8	2	9	1
421110 - MISC PLANETARIUM PROGRAMS	15	-	15	15	-	15	-	10	5
421365 - OTHER SUNDRY RECEIPT	60	-	60	60	-	120	(60)	93	(33)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	80	-	80	80	-	70	10	79	1
427040 - COMMISSIONS	120	-	120	120	-	80	40	111	9
427045 - CONCESSIONS	175	-	175	175	-	145	30	162	13
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	-	-	18	(18)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	18	(18)
<b>NON-OPERATING REVENUE</b>	<b>3,181</b>	<b>91</b>	<b>3,181</b>	<b>3,090</b>	<b>91</b>	<b>3,090</b>	<b>91</b>	<b>3,029</b>	<b>151</b>
RCT4010 - PROPERTY TAXES	3,035	98	3,035	2,938	98	2,938	98	2,849	186
401005 - GENERAL PROPERTY TAX	2,969	98	2,969	2,872	98	2,872	98	2,533	437
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	198	(198)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	59	(59)
401025 - PRIOR YEAR REDEMPTIONS	66	-	66	66	-	66	-	59	7
RCT4013 - FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	146	(7)	146	152	(7)	152	(7)	161	(15)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	20	(20)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	17	(17)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	3	(3)
<b>Other Financing Sources</b>	<b>20</b>	<b>20</b>	<b>100</b>	<b>-</b>	<b>100</b>	<b>156</b>	<b>(137)</b>	<b>719</b>	<b>(700)</b>
RCT7200 - OFS TRANSFERS	20	20	100	-	100	156	(137)	719	(700)
720005 - OFS TRANSFERS IN	20	20	100	-	100	156	(137)	719	(700)
<b>EXPENSE</b>	<b>6,697</b>	<b>181</b>	<b>7,010</b>	<b>6,516</b>	<b>494</b>	<b>6,570</b>	<b>127</b>	<b>5,889</b>	<b>808</b>
<b>OPERATING EXPENSE</b>	<b>6,693</b>	<b>177</b>	<b>7,010</b>	<b>6,516</b>	<b>494</b>	<b>6,570</b>	<b>123</b>	<b>5,889</b>	<b>804</b>
000100-Salaries and Benefits	3,842	78	3,876	3,764	112	3,823	19	3,361	481
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	5	(5)
601030 - PERMANENT AND PROVISIONAL	1,878	(32)	1,826	1,910	(84)	1,971	(93)	1,771	107
601050 - TEMPORARY SEASONAL EMERGENCY	884	103	976	781	195	781	103	681	202
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	206	6	210	199	10	210	(5)	182	24
603025 - RETIREMENT OR PENSION CONTRIB	309	(6)	300	315	(15)	331	(22)	299	10
603040 - LTD CONTRIBUTIONS	7	(0)	7	7	(0)	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	24	0	24	24	(0)	19	5	19	6
603050 - HEALTH INSURANCE PREMIUMS	439	7	439	432	7	406	33	349	90
603055 - EMPLOYEE SERV RES FUND CHARGES	35	-	35	35	-	35	-	35	0
603056 - OPEB - CURRENT YR	60	-	60	60	-	60	-	15	45
000200-Operations	1,916	39	2,199	1,877	322	1,873	43	1,617	300
607005 - JANITORIAL SUPPLIES AND SERVICE	31	5	31	26	5	26	5	30	1
607015 - MAINTENANCE - BUILDINGS	100	10	100	90	10	90	10	93	7
607040 - FACILITIES MANAGEMENT CHARGES	60	(5)	60	65	(5)	65	(5)	17	43
609010 - CLOTHING PROVISIONS	4	-	4	4	-	4	-	4	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	20	(0)	20	20	(0)	20	(0)	12	8
611010 - PHYSICAL MATERIALS-BOOKS	0	(0)	0	0	(0)	0	(0)	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	5	2	5	2	2	2	2	2	3
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	4	(2)	4	6	(2)	6	(2)	4	(1)
611040 - EDUCATION MATERIALS	86	17	86	69	17	65	22	-	86
613005 - PRINTING CHARGES	36	(2)	36	38	(2)	38	(2)	21	16
613020 - DEVELOPMENT ADVERTISING	351	21	451	330	121	330	21	323	28
613030 - PRINTING DEVELOPMENT	37	11	37	27	11	27	11	26	11

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
613045 - ART AND PHOTOGRAPHIC SERVICES	376	42	376	333	42	333	42	315	61
615005 - OFFICE SUPPLIES	11	(1)	11	12	(1)	12	(1)	68	(57)
615015 - COMPUTER SUPPLIES	18	(5)	18	23	(5)	23	(5)	35	(17)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	30	7	30	23	7	23	7	28	2
615020 - COMPUTER SOFTWARE < 3000	2	(14)	2	15	(14)	15	(14)	8	(6)
615025 - COMPUTER COMPONENTS < 3000	28	(41)	28	69	(41)	69	(41)	53	(25)
615030 - COMMUNICATION EQUIP-NONCAPITAL	1	1	1	-	1	-	1	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	9	3	9	5	3	5	3	33	(24)
615040 - POSTAGE	20	1	20	19	1	19	1	19	0
615050 - MEALS AND REFRESHMENTS	16	3	16	12	3	12	3	12	3
615065 - CREDIT CARD CHARGES	30	10	30	20	10	20	10	27	3
617005 - MAINTENANCE - OFFICE EQUIP	18	(1)	18	19	(1)	19	(1)	13	5
617010 - MAINT - MACHINERY AND EQUIP	95	0	95	94	0	94	0	85	10
617015 - MAINTENANCE - SOFTWARE	28	1	28	27	1	27	1	28	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	5	(2)	5	7	(2)	7	(2)	2	3
619005 - GASOLINE DIESEL OIL AND GREASE	6	(1)	6	7	(1)	7	(1)	4	3
619015 - MILEAGE ALLOWANCE	0	0	0	0	0	0	0	0	0
619025 - TRAVEL AND TRANSPORTATION	59	13	59	46	13	46	13	36	23
619030 - TRAVEL AND TRANSPORTATION CLIENTS	10	6	10	4	6	4	6	2	8
619045 - VEHICLE REPLACEMENT CHARGES	16	3	16	13	3	13	3	-	16
621005 - HEAT AND FUEL	95	(32)	95	127	(32)	127	(32)	91	4
621010 - LIGHT AND POWER	70	(5)	70	75	(5)	75	(5)	68	2
621020 - TELEPHONE	26	-	26	26	-	26	-	23	3
621025 - MOBILE TELEPHONE	2	(1)	2	3	(1)	3	(1)	1	0
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	(2)	-	2	(2)	2	(2)	3	(3)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	0	(0)
633025 - MISCELLANEOUS RENTAL CHARGES	46	1	229	46	184	46	1	39	7
639025 - OTHER PROFESSIONAL FEES	163	(4)	163	167	(4)	167	(4)	84	79
645005 - CONTRACT HAULING	3	(1)	3	4	(1)	4	(1)	3	0
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	3	1
000400-Indirect Cost	459	0	459	459	-	459	0	498	(39)
663010 - COUNCIL OVERHEAD COST	21	-	21	21	-	21	-	17	4
663015 - MAYOR OVERHEAD COST	74	-	74	74	-	74	-	32	42
663025 - AUDITOR OVERHEAD COST	14	-	14	14	-	14	-	12	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	48	-	48	48	-	48	-	51	(3)
663040 - INFO SERVICES OVERHEAD COST	162	0	162	162	-	162	0	244	(81)
663045 - PURCHASING OVERHEAD COST	12	-	12	12	-	12	-	25	(13)
663050 - HUMAN RESOURCES OVERHEAD COST	65	-	65	65	-	65	-	63	2
663055 - GOVERN IMMUNITY OVERHEAD COST	13	-	13	13	-	13	-	13	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	49	-	49	49	-	49	-	40	9
000700-Cost of Goods Sold	475	60	475	415	60	415	60	413	62
NON-OPERATING EXPENSE	4	4	-	-	-	-	4	-	4
001000-Other Financing Uses	4	4	-	-	-	-	4	-	4
770010 - OFU TRANSFERS OUT	4	4	-	-	-	-	4	-	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

CLARK PLANETARIUM

Funds Selected	Organizations Selected
390 - PLANETARIUM FUND	35109900 - CLARK PLANETARIUM CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>329</b>	<b>329</b>	<b>329</b>	<b>-</b>	<b>329</b>	<b>549</b>	<b>(221)</b>	<b>461</b>	<b>(133)</b>
<b>REVENUE</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>-</b>	<b>75</b>	<b>75</b>	<b>-</b>	<b>107</b>	<b>(32)</b>
OPERATING REVENUE	75	75	75	-	75	75	-	107	(32)
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	75	75	75	-	75	75	-	75	-
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	75	75	75	-	75	75	-	75	-
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	-	-	32	(32)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	32	(32)
<b>EXPENSE</b>	<b>404</b>	<b>404</b>	<b>404</b>	<b>-</b>	<b>404</b>	<b>624</b>	<b>(221)</b>	<b>568</b>	<b>(165)</b>
OPERATING EXPENSE	404	404	404	-	404	624	(221)	568	(165)
000200-Operations	70	70	70	-	70	287	(217)	173	(103)
607015 - MAINTENANCE - BUILDINGS	70	70	70	-	70	179	(109)	141	(71)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	5	(5)
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	-	-	0	(0)
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	-	-	3	(3)
625010 - NON-CAPITAL BUILDING IMPRVMNTS	-	-	-	-	-	76	(76)	-	-
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	1	(1)
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	32	(32)	23	(23)
000300-Capital Purchases	314	314	314	-	314	318	(4)	381	(67)
675010 - IMPROVEMENTS OF BUILDINGS	150	150	150	-	150	146	4	64	86
679005 - OFFICE FURN EQUIP SOFTWR>5000	64	64	64	-	64	-	64	-	64
679020 - MACHINERY AND EQUIPMENT	100	100	100	-	100	171	(71)	317	(217)
000400-Indirect Cost	20	20	20	-	20	20	-	14	5
663010 - COUNCIL OVERHEAD COST	2	2	2	-	2	2	-	2	1
663015 - MAYOR OVERHEAD COST	2	2	2	-	2	2	-	3	(1)
663025 - AUDITOR OVERHEAD COST	2	2	2	-	2	2	-	1	1
663040 - INFO SERVICES OVERHEAD COST	2	2	2	-	2	2	-	1	0
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	1	1	-	1	1	-	1	0
663070 - MAYOR FINANCE OVERHEAD COST	10	10	10	-	10	10	-	6	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Salt Lake County Equestrian Park & Event Center is to be a world class equestrian facility offering services for events, long term boarding, and recreational use by equestrian and non-equestrian users. We strive to maximize economic and cultural benefits to the community by making the best use of the park's facilities while maintaining focus on equestrian activity.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Salt Lake County Equestrian Park provides recreational opportunities and economic benefits to the community.**

- 1) Increase the total number of annual attendees at the Salt Lake County Equestrian Park & Event Center from 78,000 attendees as of the end of December 2019 to 80,000 attendees by end of December 2020.
- 2) Increase the number of events hosted at the Salt Lake County Equestrian Park & Event Center from 158 events as of the end of December 2019 to 160 events by end of December 2020.
- 3) Maintain the revenues earned at the Salt Lake County Equestrian Park & Event Center from \$800,000 dollars as of the end of December 2019 to \$800,000 dollars by end of December 2020.
- 4) Increase levels of customer satisfaction of Salt Lake County Equestrian Park & Event Center facility clients from 4.6 average rating as of the end of December 2019 to 4.65 average rating by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	2,013	150 7.4%	2,162	36 1.8%	2,048
REVENUE	940	-112 -12.0%	828	-112 -12.0%	828
COUNTY FUNDING	1,072	262 24.5%	1,334	148 13.8%	1,220
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	2,871	2,871	2,871	2,871
<b>FTE</b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# EQUESTRIAN PARK EVENT CTR (EPEC) OPS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
356000000 EPEC OPERATIONS PRGM	828	2,162	1,334	-	(112)	150	262	-	-	(316)	(316)	-	
<b>SUBTOTAL<sup>3</sup></b>	828	2,162	1,334	-	(112)	150	262	-	-	(316)	(316)	-	
35609900 EPEC CAPITAL PROJECTS	-	2,871	2,871	-	-	2,871	2,871	-	-	-	-	-	
<b>TOTAL EQUESTRIAN PARK EVENT CTR (EPEC) OPS</b>	828	5,034	4,206	-	(112)	3,021	3,133	-	-	(316)	(316)	-	
Stress Test met.												-	✓

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<p>1 [356000_01] REQUEST EPEC TRCC Subsidy Increase: County Funding: Increase \$242,025</p> <p>This request is to stabilize the Equestrian Park fund. SMG began operating at the Equestrian Park in 2014. A great deal has been learned about the operations since that time, including establishing base operational costs to operate the Park at a service level requested by our users. In 2016, Salt Lake County embarked on an effort to better understand the future of the Park, the interests of the key users and stakeholders, and a simple assessment of the infrastructure at the Park in light of users' interests. This effort translated into capital project funding to make significant improvements to the Park's facilities. Operating budgets have been approved in the past that have relied upon a fund balance draw and until 2017, the Equestrian Park received annual fund balance transfers from Salt Palace and Mountain America Expo totaling \$180k to \$364k per year. These transfers were required to keep the fund solvent. Efforts have been made to cut expenses and increase fees and projected income. In 2018 and 2019, the Park increased fees. However, equine patrons showed a strong pricing sensitivity. Although the increases were minimal, the rate changes resulted in a loss of revenue. Further, due to the age of the facility, the Park is experiencing higher than normal maintenance costs. Overhead has increased 270% since 2017. Without an ongoing increase to the operating subsidy, the fund is projected fall below the 5% minimum reserve in 2022. Currently, the subsidy needed for the 2020 base budget is \$130k more than the TRCC subsidy. This problem is compounded by the ongoing projected decline in 2020 revenue of \$112k, request item 356000_01. This request is for an increase of TRCC operational subsidy of \$242k per year plus a 3% annual increase for inflation to ensure the sustainability of the facility. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>	Y	-	0	0
<p>2 [356000_02] REQUEST Align Revenue to Projections: Revenue Appr: Decrease \$112,416</p> <p>Generally, year-to-year changes in event revenues are not that unusual in the event industry and we are seeing a softer year in 2020. Additionally, we are also seeing the following situations: ~ The large paint horse show that occurs in May appears to be losing attendance and we are experiencing decreasing ancillary revenues. ~ Consumer sensitivity to service pricing increases. We have increased some boarding rates and stall shavings service fees. This has caused reductions in revenue during the first year since the change. We recommend no more rate changes until we see if consumer behavior returns to a typical buying pattern. ~ We are planning to not book the Jordan World Circus in 2020. This will have a small but visible impact to historical event revenues.</p> <p>OUTCOME MEASURE: This affects our earned revenue indicator. We will always strive to improve this by booking new event opportunities as they are available to us. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>	Y	-	112,416	112,416
<p>3 [356000_03] REQUEST EPEC Salary &amp; Benefits Annualization: Operations Appr: Increase \$18,174</p> <p>Equestrian Park is requesting a 3% wage increase with corresponding benefit costs for 2020. It is necessary to keep pace with market wages and not risk the loss of employees who have been trained and invested in.</p> <p>OUTCOME MEASURE: The outcome indicator affected by this includes customer service indicator whereby an inexperienced staff would not provide as good as service as experienced staff. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>	Y	-	18,174	18,174
<p>4 [FACRATES] REQUEST FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>	Y	-	2,000	2,000
<p>5 [356000_05] REQUEST Garbage Contract Fee Increase: Operations Appr: Increase \$1,200</p> <p>Garbage fees and hauling (not including manure) are billed to us by Salt Lake County Parks and Recreation. We have been advised that our fees will be increasing in 2020.</p> <p>OUTCOME MEASURE: This affects our customer service outcome indicator. If we do not do this, refuse is not going to be picked up timely and will impact negatively customer satisfaction. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>	Y	-	1,200	1,200

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[356000_04]	REQUEST	Maintenance Increase: Operations Appr: Increase \$14,339	Y	-	14,339	14,339
<p>Over the last few years, we have been experiencing maintenance costs above what we consider routine for large safety/maintenance issues. These expenses are a result of aging facilities. There are capital projects planned at the Park that do address some facility structures, but only those that are in the most extreme conditions. Other facilities are at a minimum 20 years old and are experiencing more significant maintenance needs. This increase is conservatively estimated based upon recent unplanned expenses.</p> <p>OUTCOME MEASURE: This affects our customer satisfaction outcome indicator. Increased maintenance spending will improve the quality of services and safety provided to a Park customer. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
7	[356000_06]	REQUEST	Additional Operations Labor: Operations Appr: Increase \$114,059	Y	-	114,059	0
<p>This increase requests the addition of two (2) Maintenance Technicians to the staff. The Park operates almost 365 days per year with 14+ hour days. The operation responsibilities are staffed very lean and we struggle with customer satisfaction as a result. This staffing increase would improve service and safety levels throughout the Park.</p> <p>OUTCOME MEASURE: This affects our customer satisfaction outcome indicator. Increased operations staffing level will improve the quality of services and safety provided to a Park customer. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
8	[356000_R02]	STRESS TEST	Eliminate Additional Operations Labor: Operations Appr: Decrease \$114,059	N	-	(114,059)	0
<p>Eliminate the request of two (2) Maintenance Technicians to the staff. The Park operates almost 365 days per year with 14+ hour days. The operation responsibilities are staffed very lean and we struggle with customer satisfaction as a result. This cut would impact service and safety levels throughout the Park. There are times when equestrian footing does not receive the time it should to deliver an exceptional product. Further there are times when our ability to turn space over between events is tremendously challenged. This impact causes restroom staffing and waste removal challenges for the following event days due to overtime charges and staff exhaustion. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
9	[356000_R01]	STRESS TEST	Eliminate Maintenance Increase: Operations Appr: Decrease \$30,000	N	-	(30,000)	0
<p>Over the last few years, we have been experiencing maintenance costs above what we consider routine for large safety/maintenance issues. These expenses are a result of aging facilities. There are capital projects planned at the Park that do address some facility structures, but only those that are in the most extreme conditions. Other facilities are at a minimum 20 years old and are experiencing more significant maintenance needs. We would not address significant maintenance items or would need to submit budget adjustments for funding to deal with major items. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
10	[356000_R07]	STRESS TEST	Reduce General Building Maintenance: Operations Appr: Decrease \$8,633	N	-	(8,633)	0
<p>Reducing general building maintenance would reduce the amount of preventative maintenance we provide to the facility's HVAC and lighting systems. This would mean eliminating service contracts that keep systems in operating condition as well as not changing air filters, oil change maintenance, etc. These solutions tend to be short sighted and we run the risk of damaging equipment that require costly repairs. Further we would reduce the frequency of landscape care (watering) and weed control. This runs the risk of losing significant acreage of turf grass due to inadequate care as well as the loss of other tree and plant material. These items would cause negative impact to customer satisfaction and may contribute to loss of revenue if we lose event space such as the polo field. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
11	[356000_R06]	STRESS TEST	Reduce Temporary Labor: Operations Appr: Decrease \$25,778	N	-	(25,778)	0
<p>Reducing the temporary labor budget would reduce services to our clients renting the facility. This means that restrooms would not be cared for to our standard, trash cans emptied less frequently running the risk of overflowing refuse and horse stalls not being cleaned timely between shows. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
12	[356000_R05]	STRESS TEST	Eliminate Operations Overtime: Operations Appr: Decrease \$20,000	N	-	(20,000)	0
<p>If operations overtime were eliminated, we would be heavily reliant on FT salaried positions to perform tasks to service clients and Park needs. Staff morale would suffer, and safety/judgment could be compromised due to exhaustion. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
13	[356000_R04]	STRESS TEST	Eliminate Front Office Reception/Admin: Operations Appr: Decrease \$45,974	N	-	(45,974)	0
<p>If the Front Office Reception/Administration were eliminated, we would forward the main phone lines to office staff (Director and Sales Manager) to respond. This would cause a significant reduction in service levels experienced by clients and dramatic loss of efficiency for remaining office staff. Calls would be missed on a regular basis. The office would be more frequently closed causing further inconvenience for patrons. Director and Sales Manager would be ineffective at booking new business and organizing day to day needs at the Park. We would risk losing business and missing critical operational service points. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
14	[356000_R03]	STRESS TEST	Eliminate Event Manager: Operations Appr: Decrease \$71,354	N	-	(71,354)	0
<p>If the Event Manager is eliminated, we would convert to a self-service style of event management and rely more heavily on the Director and Operations Manager to provide customer service needs. This would cause delay in communication for operational needs and provide an inferior quality of service to our contracted clients. [Org/Program Impacted: EPEC OPERATIONS PRGM]</p>							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	<b>262,188</b>	<b>148,129</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(315,798)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	<b>2,871,252</b>	<b>2,871,252</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

EQUESTRIAN PARK EVENT CTR (EPEC) OPS

Funds Selected	Organizations Selected
186 - EQUESTRIAN PARK FUND	35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS • 35609900 - EPEC CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>4,092</b>	<b>3,019</b>	<b>4,206</b>	<b>1,072</b>	<b>3,133</b>	<b>(407)</b>	<b>4,498</b>	<b>1,458</b>	<b>2,633</b>
<b>REVENUE</b>	<b>4,592</b>	<b>3,651</b>	<b>1,990</b>	<b>940</b>	<b>1,050</b>	<b>4,075</b>	<b>517</b>	<b>2,378</b>	<b>2,214</b>
<b>OPERATING REVENUE</b>	<b>828</b>	<b>(112)</b>	<b>828</b>	<b>940</b>	<b>(112)</b>	<b>3,008</b>	<b>(2,180)</b>	<b>706</b>	<b>122</b>
RCT4200 - CHARGES FOR SERVICES	828	(112)	828	940	(112)	908	(80)	706	122
427060 - SP/ST/EP OPERATING REVENUE	828	(112)	828	940	(112)	908	(80)	706	122
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	2,100	(2,100)	-	-
443025 - SALE-FIXED ASSETS REAL PROPERTY	-	-	-	-	-	2,100	(2,100)	-	-
<b>Other Financing Sources</b>	<b>3,764</b>	<b>3,764</b>	<b>1,162</b>	<b>-</b>	<b>1,162</b>	<b>1,067</b>	<b>2,696</b>	<b>1,671</b>	<b>2,092</b>
RCT7200 - OFS TRANSFERS	3,764	3,764	1,162	-	1,162	1,067	2,696	1,671	2,092
720005 - OFS TRANSFERS IN	3,764	3,764	1,162	-	1,162	1,067	2,696	1,671	2,092
<b>EXPENSE</b>	<b>4,920</b>	<b>2,907</b>	<b>5,104</b>	<b>2,013</b>	<b>3,091</b>	<b>2,671</b>	<b>2,249</b>	<b>2,164</b>	<b>2,755</b>
<b>OPERATING EXPENSE</b>	<b>4,920</b>	<b>2,907</b>	<b>5,034</b>	<b>2,013</b>	<b>3,021</b>	<b>2,601</b>	<b>2,319</b>	<b>2,164</b>	<b>2,755</b>
000200-Operations	2,631	812	2,745	1,819	926	2,395	236	1,828	803
607010 - MAINTENANCE - GROUNDS	533	533	533	-	533	246	287	-	533
607015 - MAINTENANCE - BUILDINGS	156	156	156	-	156	13	143	-	156
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	271	(271)	7	(7)
623005 - NON-CAP IMPROV OTHR THAN BUILD	77	77	77	-	77	61	16	-	77
639025 - OTHER PROFESSIONAL FEES	10	10	10	-	10	-	10	-	10
639035 - CONTRACT MANAGEMENT FEE	1,854	36	1,969	1,819	150	1,804	51	1,695	160
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	-	-	126	(126)
000300-Capital Purchases	2,082	2,082	2,082	-	2,082	-	2,082	189	1,894
673020 - IMPROVMNT OTHER THAN BUILDINGS	352	352	352	-	352	-	352	-	352
677005 - CONSTRUCTION IN PROGRESS	1,436	1,436	1,436	-	1,436	-	1,436	-	1,436
679020 - MACHINERY AND EQUIPMENT	295	295	295	-	295	-	295	189	106
000400-Indirect Cost	206	13	206	194	13	206	-	148	58
663010 - COUNCIL OVERHEAD COST	14	1	14	13	1	14	-	14	1
663015 - MAYOR OVERHEAD COST	120	6	120	114	6	120	-	35	85
663025 - AUDITOR OVERHEAD COST	9	1	9	9	1	9	-	9	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	6	-	6	6	-	6	-	35	(29)
663035 - REAL ESTATE OVERHEAD COST	1	-	1	1	-	1	-	-	1
663040 - INFO SERVICES OVERHEAD COST	15	1	15	14	1	15	-	23	(8)
663045 - PURCHASING OVERHEAD COST	6	0	6	6	0	6	-	0	6
663055 - GOVERN IMMUNITY OVERHEAD COST	6	0	6	6	0	6	-	6	(0)
663070 - MAYOR FINANCE OVERHEAD COST	29	4	29	25	4	29	-	25	4
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>70</b>	<b>-</b>	<b>70</b>	<b>70</b>	<b>(70)</b>	<b>-</b>	<b>-</b>
001000-Other Financing Uses	-	-	70	-	70	70	(70)	-	-
770010 - OFU TRANSFERS OUT	-	-	70	-	70	70	(70)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

EQUESTRIAN PARK EVENT CTR (EPEC) OPS

Funds Selected		Organizations Selected							
186 - EQUESTRIAN PARK FUND		35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,220</b>	<b>148</b>	<b>1,334</b>	<b>1,072</b>	<b>262</b>	<b>(1,010)</b>	<b>2,230</b>	<b>1,131</b>	<b>89</b>
<b>REVENUE</b>	<b>2,055</b>	<b>1,115</b>	<b>1,913</b>	<b>940</b>	<b>973</b>	<b>3,950</b>	<b>(1,895)</b>	<b>1,621</b>	<b>434</b>
OPERATING REVENUE	828	(112)	828	940	(112)	3,008	(2,180)	706	122
RCT4200 - CHARGES FOR SERVICES	828	(112)	828	940	(112)	908	(80)	706	122
427060 - SP/ST/EP OPERATING REVENUE	828	(112)	828	940	(112)	908	(80)	706	122
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	2,100	(2,100)	-	-
443025 - SALE-FIXED ASSETS REAL PROPERTY	-	-	-	-	-	2,100	(2,100)	-	-
Other Financing Sources	1,227	1,227	1,085	-	1,085	943	285	915	312
RCT7200 - OFS TRANSFERS	1,227	1,227	1,085	-	1,085	943	285	915	312
720005 - OFS TRANSFERS IN	1,227	1,227	1,085	-	1,085	943	285	915	312
<b>EXPENSE</b>	<b>2,048</b>	<b>36</b>	<b>2,232</b>	<b>2,013</b>	<b>220</b>	<b>2,068</b>	<b>(19)</b>	<b>1,837</b>	<b>211</b>
OPERATING EXPENSE	2,048	36	2,162	2,013	150	1,998	51	1,837	211
000200-Operations	1,854	36	1,969	1,819	150	1,804	51	1,695	160
639035 - CONTRACT MANAGEMENT FEE	1,854	36	1,969	1,819	150	1,804	51	1,695	160
000400-Indirect Cost	194	-	194	194	-	194	-	142	52
663010 - COUNCIL OVERHEAD COST	13	-	13	13	-	13	-	13	0
663015 - MAYOR OVERHEAD COST	114	-	114	114	-	114	-	33	81
663025 - AUDITOR OVERHEAD COST	9	-	9	9	-	9	-	9	(0)
663030 - DISTRICT ATTORNEY OVERHEAD COST	6	-	6	6	-	6	-	35	(29)
663035 - REAL ESTATE OVERHEAD COST	1	-	1	1	-	1	-	-	1
663040 - INFO SERVICES OVERHEAD COST	14	-	14	14	-	14	-	22	(8)
663045 - PURCHASING OVERHEAD COST	6	-	6	6	-	6	-	0	6
663055 - GOVERN IMMUNITY OVERHEAD COST	6	-	6	6	-	6	-	6	(0)
663070 - MAYOR FINANCE OVERHEAD COST	25	-	25	25	-	25	-	24	1
NON-OPERATING EXPENSE	-	-	70	-	70	70	(70)	-	-
001000-Other Financing Uses	-	-	70	-	70	70	(70)	-	-
770010 - OFU TRANSFERS OUT	-	-	70	-	70	70	(70)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

EQUESTRIAN PARK EVENT CTR (EPEC) OPS

Funds Selected			Organizations Selected						
186 - EQUESTRIAN PARK FUND			35609900 - EPEC CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>2,871</b>	<b>2,871</b>	<b>2,871</b>	<b>-</b>	<b>2,871</b>	<b>603</b>	<b>2,268</b>	<b>327</b>	<b>2,544</b>
<b>REVENUE</b>	<b>2,536</b>	<b>2,536</b>	<b>77</b>	<b>-</b>	<b>77</b>	<b>125</b>	<b>2,412</b>	<b>756</b>	<b>1,780</b>
Other Financing Sources	2,536	2,536	77	-	77	125	2,412	756	1,780
RCT7200 - OFS TRANSFERS	2,536	2,536	77	-	77	125	2,412	756	1,780
720005 - OFS TRANSFERS IN	2,536	2,536	77	-	77	125	2,412	756	1,780
<b>EXPENSE</b>	<b>2,871</b>	<b>2,871</b>	<b>2,871</b>	<b>-</b>	<b>2,871</b>	<b>603</b>	<b>2,268</b>	<b>327</b>	<b>2,544</b>
<b>OPERATING EXPENSE</b>	<b>2,871</b>	<b>2,871</b>	<b>2,871</b>	<b>-</b>	<b>2,871</b>	<b>603</b>	<b>2,268</b>	<b>327</b>	<b>2,544</b>
000200-Operations	777	777	777	-	777	591	186	133	643
607010 - MAINTENANCE - GROUNDS	533	533	533	-	533	246	287	-	533
607015 - MAINTENANCE - BUILDINGS	156	156	156	-	156	13	143	-	156
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	271	(271)	7	(7)
623005 - NON-CAP IMPROV OTHR THAN BUILD	77	77	77	-	77	61	16	-	77
639025 - OTHER PROFESSIONAL FEES	10	10	10	-	10	-	10	-	10
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	-	-	126	(126)
000300-Capital Purchases	2,082	2,082	2,082	-	2,082	-	2,082	189	1,894
673020 - IMPROVMNT OTHER THAN BUILDINGS	352	352	352	-	352	-	352	-	352
677005 - CONSTRUCTION IN PROGRESS	1,436	1,436	1,436	-	1,436	-	1,436	-	1,436
679020 - MACHINERY AND EQUIPMENT	295	295	295	-	295	-	295	189	106
000400-Indirect Cost	13	13	13	-	13	13	-	6	7
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	1	0
663015 - MAYOR OVERHEAD COST	6	6	6	-	6	6	-	2	4
663025 - AUDITOR OVERHEAD COST	1	1	1	-	1	1	-	0	0
663040 - INFO SERVICES OVERHEAD COST	1	1	1	-	1	1	-	1	0
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	0	0
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	0
663070 - MAYOR FINANCE OVERHEAD COST	4	4	4	-	4	4	-	1	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Salt Lake County Parks & Recreation Division preserves natural lands located in Salt Lake County for the enjoyment of county residents and the public at large.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public.**

- 1) Protect Salt Lake County lands by purchasing critical parcels from 36 parcels as of the end of the year 2019 to 60 parcels by end of the year 2025.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	683	0 0.0%	683	1 0.1%	684	
REVENUE	3	0 0.0%	3	0 0.0%	3	
COUNTY FUNDING	681	0 0.0%	681	1 0.1%	682	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	0.25	- 0.0%	0.25	- 0.0%	0.25	

# BUDGET & FTE PRIORITIES

# OPEN SPACE

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
1080000100 OPEN SPACE ADMINISTRATION	3	109	107	0.25	-	-	-	-	-	-	-	-
1080000300 TRUST FUND	-	500	500	-	-	-	-	-	-	(34)	(34)	-
1080000400 URBAN FARMING	-	55	55	-	-	-	-	-	-	-	-	-
1080000000 OPEN SPACE PRGM	-	19	19	-	-	-	-	-	-	-	-	-
<b>TOTAL OPEN SPACE</b>	<b>3</b>	<b>683</b>	<b>681</b>	<b>0.25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(34)</b>	<b>(34)</b>	<b>-</b>
Stress Test met.											-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
BRASS Request ID and Description							Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[108000_R01]	STRESS TEST	Land purchases:				N	-	(34,000)	0
Capital Decrease \$34,000										
Open Space would decrease its capital budget for land purchases by 6.8%.										
Outcome Measure: Salt Lake County Open Space preserves critical and sensitive parcels of land for the benefit and enjoyment of the public.										
[Org/Program Impacted: TRUST FUND]										
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>								-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:								-	0	0
TOTAL STRESS TEST REDUCTIONS:								-	(34,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

OPEN SPACE

Funds Selected		Organizations Selected								
280 - OPEN SPACE FUND		10800000 - OPEN SPACE								
<i>in thousands \$</i>										
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)	
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>682</b>	<b>1</b>	<b>681</b>	<b>681</b>	<b>-</b>	<b>681</b>	<b>1</b>	<b>63</b>	<b>619</b>	
<b>REVENUE</b>	<b>503</b>	<b>500</b>	<b>503</b>	<b>3</b>	<b>500</b>	<b>503</b>	<b>-</b>	<b>614</b>	<b>(112)</b>	
<b>OPERATING REVENUE</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>91</b>	<b>(89)</b>	
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	75	(75)	
415000 - FEDERAL GOVERNMENT GRANTS	-	-	-	-	-	-	-	75	(75)	
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	16	(16)	
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	16	(16)	
RCT4200 - CHARGES FOR SERVICES	3	-	3	3	-	3	-	1	2	
427010 - RENTAL INCOME	3	-	3	3	-	3	-	1	2	
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23</b>	<b>(23)</b>	
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	23	(23)	
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	23	(23)	
<b>Other Financing Sources</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>-</b>	
RCT7200 - OFS TRANSFERS	500	500	500	-	500	500	-	500	-	
720005 - OFS TRANSFERS IN	500	500	500	-	500	500	-	500	-	
<b>EXPENSE</b>	<b>684</b>	<b>1</b>	<b>683</b>	<b>683</b>	<b>-</b>	<b>683</b>	<b>1</b>	<b>154</b>	<b>530</b>	
<b>OPERATING EXPENSE</b>	<b>684</b>	<b>1</b>	<b>683</b>	<b>683</b>	<b>-</b>	<b>683</b>	<b>1</b>	<b>154</b>	<b>530</b>	
000100-Salaries and Benefits	42	1	42	42	-	42	1	27	15	
601020 - LUMP SUM VACATION PAY	0	-	0	0	-	0	-	-	0	
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0	
601030 - PERMANENT AND PROVISIONAL	22	1	21	21	-	21	1	21	0	
601050 - TEMPORARY SEASONAL EMERGENCY	10	-	10	10	-	10	-	-	10	
601095 - BUDGETED PERS UNDEREXPEND	(0)	-	(0)	(0)	-	-	(0)	-	(0)	
603005 - SOCIAL SECURITY TAXES	2	0	2	2	-	2	0	2	1	
603025 - RETIREMENT OR PENSION CONTRIB	4	0	4	4	-	4	0	4	0	
603040 - LTD CONTRIBUTIONS	0	-	0	0	-	0	(0)	0	(0)	
603050 - HEALTH INSURANCE PREMIUMS	0	-	0	0	-	0	-	0	0	
603055 - EMPLOYEE SERV RES FUND CHARGES	0	-	0	0	-	0	-	0	(0)	
603056 - OPEB - CURRENT YR	4	-	4	4	-	4	-	-	4	
000200-Operations	127	-	127	127	-	127	-	84	43	
607010 - MAINTENANCE - GROUNDS	13	-	13	13	-	13	-	11	2	
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	0	(0)	
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	0	-	0	0	-	0	-	0	0	
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0	
611015 - EDUCATION AND TRAINING SERV/SUPP	2	-	2	2	-	2	-	-	2	
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1	
615005 - OFFICE SUPPLIES	0	-	0	0	-	0	-	0	0	
615020 - COMPUTER SOFTWARE < 3000	0	-	0	0	-	0	-	-	0	
615025 - COMPUTER COMPONENTS < 3000	1	-	1	1	-	1	-	0	0	
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	0	(0)	
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	0	(0)	
615040 - POSTAGE	1	-	1	1	-	1	-	-	1	
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	0	0	
615055 - VOLUNTEER AWARDS	0	-	0	0	-	0	-	-	0	
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	3	-	0	3	
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	2	-	0	2	
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	-	0	
621020 - TELEPHONE	-	-	-	-	-	-	-	0	(0)	
621025 - MOBILE TELEPHONE	3	-	3	3	-	3	-	1	2	
623005 - NON-CAP IMPROV OTHR THAN BUILD	34	-	34	34	-	34	-	2	32	
633010 - RENT - BUILDINGS	-	-	-	-	-	-	-	15	(15)	
639025 - OTHER PROFESSIONAL FEES	51	-	51	51	-	51	-	53	(3)	
639045 - CONTRACTED LABOR/PROJECTS	15	-	15	15	-	15	-	-	15	
000300-Capital Purchases	500	-	500	500	-	500	-	-	500	
673005 - PURCHASE OF LAND	500	-	500	500	-	500	-	-	500	
000400-Indirect Cost	14	-	14	14	-	14	-	43	(28)	
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	3	(2)	
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	8	(8)	
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	2	(1)	
663030 - DISTRICT ATTORNEY OVERHEAD COST	5	-	5	5	-	5	-	16	(10)	
663035 - REAL ESTATE OVERHEAD COST	2	-	2	2	-	2	-	6	(4)	
663040 - INFO SERVICES OVERHEAD COST	1	-	1	1	-	1	-	4	(3)	
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	(0)	0	
663050 - HUMAN RESOURCES OVERHEAD COST	0	-	0	0	-	0	-	0	(0)	
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	-	
663070 - MAYOR FINANCE OVERHEAD COST	4	-	4	4	-	4	-	4	0	

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The Salt Lake County Parks & Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Provide and maintain assets and amenities in a safe and functional condition for public use.**

- 1) 100% of all Emergency, Health, Safety, Law and Ordinance service requests are addressed within 24 hours from as of the start of the year 2020 to by end of the year 2020.
- 2) 100% of non-emergency requests are addressed within 48 hours from as of the start of the year 2020 to by end of the year 2020.
- 3) 95% of assigned work orders are completed on time from as of the start of the year 2020 to by end of the year 2020.

**Complete implementation of the VueWorks software to better manage park assets and gather baseline data.**

- 4) Implementation is 100% complete from as of the start of the year 2020 to by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	15,591	1,247 8.0%	16,838	888 5.7%	16,478
REVENUE	3,737	45 1.2%	3,781	28 0.8%	3,765
COUNTY FUNDING	11,854	1,202 10.1%	13,057	859 7.3%	12,714
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	427	427	439	439
<b>FTE</b>	81.00	2.00 2.5%	83.00	1.00 1.2%	82.00

# BUDGET & FTE PRIORITIES

# PARKS AND MILLCREEK CANYON

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)					
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE		
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding			
3630002900	DIVISION ADMINISTRATION	121	894	773	7.00	-	-	-	-	-	(10)	(10)	-	
3630002600	PARKS ADMINISTRATION	1,925	5,739	3,813	65.00	-	795	795	2.00	(15)	(938)	(923)	(2.00)	
3630002700	PARKS PLANNING AND DEVELOPMENT	297	880	583	6.00	-	-	-	-	-	(45)	(45)	-	
3630003000	SUGARHOUSE PARK	368	328	(40)	1.00	-	-	-	-	-	-	-	-	
3630004000	WHEELER HISTORIC FARM	751	1,076	325	4.00	28	88	60	-	-	(78)	(78)	-	
3630000700	PLAYGROUND MAINTENANCE	3	50	47	-	-	4	4	-	-	(4)	(4)	-	
3630000200	IRRIGATION	-	106	106	-	-	-	-	-	-	-	-	-	
3630001200	MOWING	-	288	288	-	-	-	-	-	-	-	-	-	
3630001600	UTILITIES	-	2,293	2,293	-	-	298	298	-	-	(526)	(526)	-	
3630001100	CARETAKING	12	630	618	-	-	3	3	-	-	(3)	(3)	-	
3630002400	GROUNDS MAINTENANCE	-	181	181	-	-	-	-	-	-	-	-	-	
3630001500	VEHICLE/EQUIPMENT MAINTENANCE	-	859	859	-	-	44	44	-	-	(44)	(44)	-	
3630002500	TRAIL MAINTENANCE	-	140	140	-	-	-	-	-	-	(60)	(60)	-	
3630002000	GARBAGE COLLECTION	29	275	246	-	1	-	(1)	-	(1)	(12)	(11)	-	
3630001900	FERTILIZING	-	111	111	-	-	-	-	-	-	(30)	(30)	-	
3630001700	BALLFIELD MAINTENANCE	-	384	384	-	-	-	-	-	-	-	-	-	
3630000500	CARPENTRY	11	43	32	-	-	-	-	-	-	-	-	-	
3630000400	ELECTRICAL	37	64	28	-	-	-	-	-	-	-	-	-	
3630000300	PAINTING	18	25	7	-	-	-	-	-	-	-	-	-	
3630000100	PLUMBING	46	51	5	-	-	1	1	-	-	(1)	(1)	-	
3630000600	BUILDING MAINTENANCE	118	124	6	-	15	15	-	-	-	-	-	-	
3630002200	TREE MAINTENANCE	-	11	11	-	-	-	-	-	-	-	-	-	
3630002300	SNOW REMOVAL	-	10	10	-	-	-	-	-	-	-	-	-	
3630002100	WEED SPRAYING	-	47	47	-	-	-	-	-	-	-	-	-	
3630000900	POOL MAINTENANCE	46	46	-	-	-	-	-	-	-	(15)	(15)	-	
3630002800	UNBUDGETED PROJECTS	-	30	30	-	-	-	-	-	-	(30)	(30)	-	
3630000000	PARKS PRGM	-	2,153	2,153	-	-	0	0	-	-	-	-	-	
<b>SUBTOTAL<sup>3</sup></b>		3,781	16,838	13,057	83.00	45	1,247	1,202	2.00	(16)	(1,795)	(1,779)	(2.00)	
36309900	PARKS EQUIPMENT REPLACE	-	427	427	-	-	427	427	-	-	-	-	-	
36200000	MILLCREEK CANYON	1,200	1,200	-	-	500	500	-	-	-	-	-	-	
<b>TOTAL PARKS AND MILLCREEK CANYON</b>		4,981	18,464	13,483	83.00	545	2,174	1,629	2.00	(16)	(1,795)	(1,779)	(2.00)	
												Stress Test met.	-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing	FTE	\$ County	\$ Mayor
				(Y/N)		Funding	Proposed
1	[363000_10]	REQUEST	Debt Service:	Y	-	88	88
Debt Service Increase \$88							
The amount of principal and interest for 2014 STR Bond Projects is increasing slightly for 2020.							
Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.							
[Org/Program Impacted: PARKS PRGM]							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
2	[363000_01]	REQUEST	GO Bond Project: Outdoor Education Center:  Personnel Increase \$44,780 Operations Increase \$20,100  The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with Utah State University Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows Parks and Recreation to open and operate the building. The Wheeler Farm Outdoor Education Center is scheduled to open in late 2019. This request includes the increased recurring operations costs associated with adding a new building to the Farm. We will pilot programming in late 2019 and begin full schedule programming in 2020. USU Extension staff will be implementing the majority of the educational programming and hosting adult education classes. Temporary County staff budgeted here would operate the front desk, rent spaces and rent/check out nature station explorer backpacks and class kits. Program costs are for nature backpack and class kit inventory and custodial services.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION, WHEELER HISTORIC FARM]	Y	-	64,880	64,880
3	[363000_02]	REQUEST	GO Bond Project: Oquirrh Regional Park:  Personnel Increase \$76,788 Operations Increase \$17,350  Oquirrh Regional Park will be 100% complete after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker is needed to ensure the destination playground and new park pavilions and restrooms are clean and safe for daily use by patrons. The addition of a FTE is congruent with other large regional parks. Without a full-time caretaker, park amenities will be maintained at a lower level, and maintenance needs arising from the volume of visitors that regional parks receive will be addressed in a less timely manner.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: CARETAKING, PARKS ADMINISTRATION, PLAYGROUND MAINTENANCE, PLUMBING, UTILITIES]	Y	1.00	94,138	95,686
4	[363000_03]	REQUEST	Facility Improvement Fee: Pavilions and Fields:  ----- budget adjustment is reflected in org 365099 ----- ----- narrative retained here for discussion purposes -----  Revenue (Restricted) Increase \$65,000  A 10% Facility Improvement Fee will be assessed for each park pavilion and Wheeler Farm activity barn rental and day camps. A Facility Improvement Fee of \$2 per participant will be assessed for field use. A Facility Improvement Fee of \$1 per participant for each wagon and each cow train ride will be assessed. Once collected, these Facility Improvement Fees will allow Park Operations to address many needed repairs and enhancements to our facilities and/or amenities.  This Facility Improvement Fee will be in a Parks and Recreation capital org, 365099, rather than in Parks' operational org.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	N	-	0	0
5	[363000_04]	REQUEST	Inflationary Pressure: Temporary Wages Phase 1:  Personnel Increase \$221,363  Parks estimates a cost of \$450K to bring all caretakers to current market rates; this request is a first step in a phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Building & Grounds Cleaning & Maintenance Occupations is \$13.14. Parks currently pays the comparable position an hourly rate of \$9.00 to \$12.00. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	221,363	221,363
6	[363000_05]	REQUEST	Inflationary Pressure: Water:  Operations Increase \$289,526  Parks and Recreation's needs assessments (2012 and 2017) recorded the highest priorities as "higher level of park and trails maintenance" and "additional trails". Water is the largest individual line item within the operations budget (27% of total operations) and is already underfunded. Historically, the water line item exceeds budget appropriation ranging from \$184K in 2016 to \$210K in 2018. This is largely due to fee increases from water providers. Parks has minimized the overall budgetary impact of fee increases by installing a central irrigation control system to monitor water usage and by reducing other service and maintenance levels. Without additional funding, the level of service in parks and on trails will continue to decrease, resulting in community amenities that are less attractive and less user appropriate.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UTILITIES]	Y	-	289,526	289,526

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[363000_06]	REQUEST	Inflationary Pressure: Garbage Collection:	Y	-	10,655	0
Revenue Increase \$1,184 Operations Increase \$11,839  The contract with Wasatch Front Waste and Recycling expires December 2019. The new two-year contract includes an annual \$11,839 cost increase. Funding this request will assure garbage collection continues at all parks, recreation centers and golf courses. The modest increase of 4.24%, after stable pricing for three years, is less than the verbal estimate received from a private vendor. This request bills SMG for the increased cost for garbage collection at the Equestrian Park. Without a budget increase, Parks will reduce the frequency of garbage pick-up at parks.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: GARBAGE COLLECTION, PARKS ADMINISTRATION]							
8	[363000_07]	REQUEST	Increase Service Level: Park Caretaking Phase 1:	Y	-	399,851	199,851
Personnel Increase \$399,851  A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters and hire quality seasonal staff, Parks has assigned fewer hours to each location than realistically needed and has shortened the season from 32 weeks to 28 weeks. This request is a first step in a phased approach to restore proper service levels and prior season length; this request will improve everyday park maintenance and increase the season to 30 weeks. As the temporary wage increases, future phases of increasing service levels must also increase to maintain those levels.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]							
9	[363000_09]	REQUEST	Patron & Staff Safety: Swimming Pool Maintenance:	Y	1.00	121,988	\$0 (not proposed)
Revenue Increase \$15,000 Personnel Increase \$76,788 Operations Increase \$60,200 (incl \$44,000 one-time)  Parks has reached a tipping point with the number of swimming pools and splash pads. For 2019, the Draper outdoor pool was closed, so Parks was able to accommodate the addition of the Wardle Field splash pad. However, looking forward, Parks will need to continue to maintain Marv Jenson's hot tub and small lap pool for three months; begin to provide on-going maintenance for Draper's outdoor, competition, and leisure pools; and care for future facilities and water amenities. In order to properly service the additional pools and splash pads, Parks requests another swimming pool technician, with an additional one-time expense to purchase a vehicle (\$44,000). Without the additional resource, the swimming pools and splash pads may experience greater downtime and increased risk of patron and staff exposure to hazardous chemicals and waterborne pathogens.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: BUILDING MAINTENANCE, PARKS ADMINISTRATION, UTILITIES, VEHICLE/EQUIPMENT MAINTENANCE]							
10	[363000_08]	REQUEST	Increase Service Level: Wheeler Farm Summer Camp:	Y	-	0	0
Revenue Increase \$28,320 Personnel Increase \$13,242 Operations Increase \$15,078  The current Wheeler Farm horse camps sell out every year. In order to meet demands for this program, an additional four sessions are planned for 2020. Requested funding will be offset with participant registration fees.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: WHEELER HISTORIC FARM]							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: PARKS PRGM]	N	-	0	(10,613)
12	[363000_R07]	STRESS TEST	Cease Murray Pool lifeguard contribution: Operations Decrease \$30,000 Parks and Recreation would not renew the contribution to Murray City to staff Murray City's outdoor pool with lifeguards. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UNBUDGETED PROJECTS]	Y	-	(30,000)	0
13	[363000_R01]	STRESS TEST	Divest Class 2 Regional Parks: Operations Decrease \$154,871 Parks and Recreation would transfer ownership of Class 2 Regional Parks to the respective municipalities in which they are located. These parks include: Butler Park, Mill Hollow Park, Fort Union Plaza, Taylorsville Park, Cougar Park, Skyview Basin, Marv Jenson grounds, Riverview Park, Hillsdale Park, and Woodstock Park. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION]	Y	-	(154,871)	(154,871)
14	[363000_R08]	STRESS TEST	Reduce Wheeler Farm Museum hours: Operations Decrease \$18,289 The Wheeler Farm Museum would reduce its days of operation to one day per week. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: WHEELER HISTORIC FARM]	N	-	(18,289)	0
15	[363000_R09]	STRESS TEST	Reduce travel budget by 42%: Operations Decrease \$10,000 Parks and Recreation would decrease the travel budget for Parks. Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: DIVISION ADMINISTRATION]	N	-	(10,000)	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
16	[363000_09]	STRESS TEST	Patron & Staff Safety: Swimming Pool Maintenance:	Y	(1.00)	(121,988)	0
Revenue Increase \$15,000 Personnel Increase \$76,788 Operations Increase \$60,200 (incl \$44,000 one-time)							
<p>Parks has reached a tipping point with the number of swimming pools and splash pads. For 2019, the Draper outdoor pool was closed, so Parks was able to accommodate the addition of the Wardle Field splash pad. However, looking forward, Parks will need to continue to maintain Marv Jenson's hot tub and small lap pool for three months; begin to provide on-going maintenance for Draper's outdoor, competition, and leisure pools; and care for future facilities and water amenities. In order to properly service the additional pools and splash pads, Parks requests another swimming pool technician, with an additional one-time expense to purchase a vehicle (\$44,000). Without the additional resource, the swimming pools and splash pads may experience greater downtime and increased risk of patron and staff exposure to hazardous chemicals and waterborne pathogens.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: PARKS ADMINISTRATION, POOL MAINTENANCE, UTILITIES, VEHICLE/EQUIPMENT MAINTENANCE]</p>							
17	[363000_07]	STRESS TEST	Increase Service Level: Park Caretaking Phase 1:	Y	-	(399,851)	0
Personnel Increase \$399,851							
<p>A higher level of park and trails maintenance was one of the top stakeholder priorities in the last two Parks and Recreation needs assessments in 2012 and 2017. Over numerous years, to stay within budget parameters and hire quality seasonal staff, Parks has assigned fewer hours to each location than realistically needed and has shortened the season from 32 weeks to 28 weeks. This request is a first step in a phased approach to restore proper service levels and prior season length; this request will improve everyday park maintenance and increase the season to 30 weeks. As the temporary wage increases, future phases of increasing service levels must also increase to maintain those levels.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: PARKS ADMINISTRATION]</p>							
18	[363000_06]	STRESS TEST	Inflationary Pressure: Garbage Collection:	Y	-	(10,655)	0
Revenue Increase \$1,184 Operations Increase \$11,839							
<p>The contract with Wasatch Front Waste and Recycling expires December 2019. The new two-year contract includes an annual \$11,839 cost increase. Funding this request will assure garbage collection continues at all parks, recreation centers and golf courses. The modest increase of 4.24%, after stable pricing for three years, is less than the verbal estimate received from a private vendor. This request bills SMG for the increased cost for garbage collection at the Equestrian Park. Without a budget increase, Parks will reduce the frequency of garbage pick-up at parks.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: GARBAGE COLLECTION]</p>							
19	[363000_05]	STRESS TEST	Inflationary Pressure: Water:	Y	-	(289,526)	0
Operations Increase \$289,526							
<p>Parks and Recreation's needs assessments (2012 and 2017) recorded the highest priorities as "higher level of park and trails maintenance" and "additional trails". Water is the largest individual line item within the operations budget (27% of total operations) and is already underfunded. Historically, the water line item exceeds budget appropriation ranging from \$184K in 2016 to \$210K in 2018. This is largely due to fee increases from water providers. Parks has minimized the overall budgetary impact of fee increases by installing a central irrigation control system to monitor water usage and by reducing other service and maintenance levels. Without additional funding, the level of service in parks and on trails will continue to decrease, resulting in community amenities that are less attractive and less user appropriate.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: UTILITIES]</p>							
20	[363000_04]	STRESS TEST	Inflationary Pressure: Temporary Wages Phase 1:	Y	-	(221,363)	0
Personnel Increase \$221,363							
<p>Parks estimates a cost of \$450K to bring all caretakers to current market rates; this request is a first step in a phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Building &amp; Grounds Cleaning &amp; Maintenance Occupations is \$13.14. Parks currently pays the comparable position an hourly rate of \$9.00 to \$12.00. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market.</p> <p>Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.</p> <p>[Org/Program Impacted: PARKS ADMINISTRATION]</p>							



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
21	[363000_R06]	STRESS TEST	Reduce planning studies by 45%:  Operations Decrease \$45,000  Parks and Recreation would reduce its ability to fund park planning studies. Project proposers would need to provide more of their own funding for such studies.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS PLANNING AND DEVELOPMENT]	N	-	(45,000)	0
22	[363000_02]	STRESS TEST	GO Bond Project: Oquirrh Regional Park:  Personnel Increase \$76,788 Operations Increase \$17,350  Oquirrh Regional Park will be 100% complete after a multi-million-dollar investment from the voter-supported 2016 Park and Recreation Bond. A full-time park caretaker is needed to ensure the destination playground and new park pavilions and restrooms are clean and safe for daily use by patrons. The addition of a FTE is congruent with other large regional parks. Without a full-time caretaker, park amenities will be maintained at a lower level, and maintenance needs arising from the volume of visitors that regional parks receive will be addressed in a less timely manner.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: CARETAKING, PARKS ADMINISTRATION, PLAYGROUND MAINTENANCE, PLUMBING, UTILITIES]	Y	(1.00)	(94,138)	0
23	[363000_01]	STRESS TEST	GO Bond Project: Outdoor Education Center:  Personnel Increase \$44,780 Operations Increase \$20,100  The Wheeler Farm Outdoor Education Center is a voter-supported project through the 2016 Park and Recreation Bond and will be programmed in partnership with Utah State University Extension. The goal is to encourage children and families to explore the nature and the outdoors through experiential class kits and family explorer packs. This initiative allows Parks and Recreation to open and operate the building. The Wheeler Farm Outdoor Education Center is scheduled to open in late 2019. This request includes the increased recurring operations costs associated with adding a new building to the Farm. We will pilot programming in late 2019 and begin full schedule programming in 2020. USU Extension staff will be implementing the majority of the educational programming and hosting adult education classes. Temporary County staff budgeted here would operate the front desk, rent spaces and rent/check out nature station explorer backpacks and class kits. Program costs are for nature backpack and class kit inventory and custodial services.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: PARKS ADMINISTRATION, WHEELER HISTORIC FARM]	Y	-	(64,880)	0
24	[363000_R02]	STRESS TEST	Reduce lawn fertilizing by 33%:  Operations Decrease \$30,000  Parks and Recreation would eliminate one of three applications of fertilizer, resulting in less hardy and less green grass.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: FERTILIZING]	N	-	(30,000)	0
25	[363000_R03]	STRESS TEST	Eliminate park soft-surface trail chips:  Operations Decrease \$60,000  Parks and Recreation would not replace the chips on soft-surface park trails.  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: TRAIL MAINTENANCE]	N	-	(60,000)	0
26	[363000_R04]	STRESS TEST	Cease watering passive areas:  Operations Decrease \$143,000  Parks and Recreation would not water passive areas. Athletic fields would be receive adequate water, but other areas would be allowed to completely "brown out".  Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use. . [Org/Program Impacted: UTILITIES]	Y	-	(143,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
27	[363000_R05]	STRESS TEST	Reduce hours of park lighting:	N	-	(85,023)	0
Operations \$85,023							
Parks and Recreation would shorten the hours of lighting in parks, resulting in earlier park closures.							
Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.							
[Org/Program Impacted: UTILITIES]							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>2.00</b>	<b>1,202,489</b>	<b>860,781</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(2.00)	(1,778,584)	(154,871)

BRASS Request ID and Description		Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs listed below the subtotal in the summary table at the top of this report)					
Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.					
----- the one non-capital below-the-line request, copied and pasted below for discussion purposes ----- ----- please note the total amount to the right reflects *all* below-the-line requests -----					
[362000_01] REQUEST Fee Increase: Millcreek Canyon (Ongoing: Y)					
Revenue Increase \$500,000					
Operations Increase \$500,000					
Σ	In 1991, the County and the Forest Service signed an MOU which implemented a fee program for Millcreek Canyon. Parks and Recreation operates the Millcreek Canyon tollbooth and remits the revenue less the tollbooth's operating costs to the Forest Service. The Forest Service utilizes those proceeds for ground operations, maintenance, staffing, and project work in Millcreek Canyon. Since 1991, there have been two fee increases (from \$2 to \$2.25 in 1994, and from \$2.25 to \$3 in 2009). The County and the Forest Service have identified operational and maintenance needs in Millcreek Canyon and recommend a fee increase to address those needs. The tollbooth's operating costs will not increase, so the increased revenue will be remitted to the Forest Service, which plans to increase the level of maintenance, complete site designs and master plan, improve signage, update bathrooms, and upgrade trails.	-		<b>426,574</b>	<b>438,574</b>
Outcome Measure: Provide and maintain assets and amenities in a safe and functional condition for public use.					

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

PARKS AND MILLCREEK CANYON

Funds Selected	Organizations Selected
110 - GENERAL FUND • 181 - TRCC TOURISM REC CULTRL CONVEN FUND	36200000 - MILLCREEK CANYON • 36300000 - PARKS • 36309900 - PARKS EQUIPMENT REPLACE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>13,152</b>	<b>1,298</b>	<b>13,483</b>	<b>11,854</b>	<b>1,629</b>	<b>12,249</b>	<b>903</b>	<b>11,264</b>	<b>1,888</b>
<b>REVENUE</b>	<b>4,765</b>	<b>328</b>	<b>4,981</b>	<b>4,437</b>	<b>545</b>	<b>5,357</b>	<b>(592)</b>	<b>4,283</b>	<b>482</b>
<b>OPERATING REVENUE</b>	<b>4,765</b>	<b>328</b>	<b>4,981</b>	<b>4,437</b>	<b>545</b>	<b>5,357</b>	<b>(592)</b>	<b>4,283</b>	<b>482</b>
RCT4200 - CHARGES FOR SERVICES	4,044	328	4,244	3,716	528	4,636	(592)	3,724	320
421235 - PARKS FEES-MISC	-	-	-	-	-	1,268	(1,268)	1,098	(1,098)
421325 - RECREATION FEES	1,387	328	1,587	1,059	528	66	1,321	84	1,303
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	14	(14)
423400 - INTERLOCAL AGREEMENTS	397	-	397	397	-	397	-	573	(176)
423405 - MSD CONTRACT REVENUE	1,258	-	1,258	1,258	-	2,178	(920)	1,254	4
424000 - LOCAL REVENUE CONTRACTS	368	-	368	368	-	368	-	387	(20)
427005 - RENT - RIGHT OF WAY USAGE	0	-	0	0	-	-	0	0	-
427010 - RENTAL INCOME	590	-	590	590	-	315	275	254	336
427045 - CONCESSIONS	45	-	45	45	-	45	-	61	(16)
RCT4300 - INTER/INTRA FUND TRANSFERS	721	-	737	721	16	721	-	558	163
431125 - INTERFUND REVENUE-PARKS AND REC	-	-	-	-	-	-	-	15	(15)
431160 - INTERFUND REVENUE	446	-	447	446	1	446	-	201	245
433040 - INTRAFUND REVENUE-PARKS	275	-	290	275	15	275	-	266	9
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	77	(77)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>17,917</b>	<b>1,626</b>	<b>18,464</b>	<b>16,291</b>	<b>2,174</b>	<b>17,605</b>	<b>312</b>	<b>15,546</b>	<b>2,371</b>
<b>OPERATING EXPENSE</b>	<b>17,917</b>	<b>1,626</b>	<b>18,464</b>	<b>16,291</b>	<b>2,174</b>	<b>17,605</b>	<b>312</b>	<b>15,546</b>	<b>2,371</b>
000100-Salaries and Benefits	9,324	711	9,446	8,613	833	8,622	702	7,941	1,383
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	(0)	0
601020 - LUMP SUM VACATION PAY	88	-	88	88	-	88	-	30	58
601025 - LUMP SUM SICK PAY	28	-	28	28	-	28	-	4	24
601030 - PERMANENT AND PROVISIONAL	4,586	168	4,509	4,418	91	4,407	179	3,977	610
601040 - TIME LIMITED EMPLOYEES	54	1	52	52	-	55	(1)	38	16
601050 - TEMPORARY SEASONAL EMERGENCY	1,941	445	2,127	1,496	631	1,496	445	1,583	359
601065 - OVERTIME	35	-	35	35	-	35	-	12	23
601095 - BUDGETED PERS UNDEREXPEND	14	-	14	14	-	(12)	26	-	14
603005 - SOCIAL SECURITY TAXES	506	47	514	459	55	467	39	418	88
603025 - RETIREMENT OR PENSION CONTRIB	756	28	742	728	14	742	15	671	86
603040 - LTD CONTRIBUTIONS	17	1	17	16	0	21	(4)	15	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	41	1	41	40	1	46	(5)	42	(1)
603050 - HEALTH INSURANCE PREMIUMS	987	20	1,007	967	40	980	7	877	110
603055 - EMPLOYEE SERV RES FUND CHARGES	149	-	149	149	-	149	-	159	(11)
603056 - OPEB - CURRENT YR	122	-	122	122	-	122	-	115	7
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	0	(0)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	6,816	900	7,241	5,916	1,326	7,206	(390)	5,813	1,002
607005 - JANITORIAL SUPPLIES AND SERVICE	78	2	78	76	2	47	31	78	(1)
607010 - MAINTENANCE - GROUNDS	574	(151)	729	726	4	723	(149)	727	(152)
607015 - MAINTENANCE - BUILDINGS	299	3	314	296	18	349	(50)	195	104
607020 - CONSUMABLE PARTS	3	3	3	-	3	-	3	-	3
607025 - MAINT - PLUMBING HEAT AND AC	1	1	1	-	1	-	1	0	1
607040 - FACILITIES MANAGEMENT CHARGES	47	-	47	47	-	48	(1)	103	(56)
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	0	0
609010 - CLOTHING PROVISIONS	19	-	19	19	-	22	(3)	19	1
609025 - MEDICATIONS	-	-	-	-	-	-	-	0	(0)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	-	0	0
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	1	(1)
609050 - COMMISSARY PROVISIONS	28	-	28	28	-	25	3	35	(6)
609055 - RECREATIONAL SUPPLIES AND SERV	93	2	93	92	2	93	1	78	15
609056 - LIVESTOCK AND ANIMAL < \$5000	5	5	5	-	5	-	5	7	(2)
609057 - LIVESTOCK AND ANIMAL PROVISION	28	-	28	28	-	28	-	25	3
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	0	(0)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	3	-	3	3	-	3	(1)	6	(3)
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	16	1	20	(3)
613005 - PRINTING CHARGES	13	-	13	13	-	8	5	16	(3)
613010 - PUBLIC NOTICES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	1	-	1	1	-	1	-	0	0
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	6	(4)	1	1
613035 - MICROFILMING AND BLUEPRINTING	-	-	-	-	-	1	(1)	-	-
613040 - MAPS AND PLAT SUPPLIES	-	-	-	-	-	-	-	0	(0)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615005 - OFFICE SUPPLIES	18	1	18	18	1	21	(3)	11	8
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	2	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	15	-	15	15	-	11	3	6	8
615020 - COMPUTER SOFTWARE < 3000	4	-	4	4	-	5	(1)	1	4
615025 - COMPUTER COMPONENTS < 3000	49	5	49	44	5	33	16	11	38
615030 - COMMUNICATION EQUIP-NONCAPITAL	7	4	7	3	4	4	3	6	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	448	423	436	25	411	395	54	80	368
615040 - POSTAGE	5	-	5	5	-	5	-	2	3
615050 - MEALS AND REFRESHMENTS	3	-	3	3	-	3	-	5	(2)
615065 - CREDIT CARD CHARGES	34	-	34	34	-	33	1	24	10
617005 - MAINTENANCE - OFFICE EQUIP	10	-	10	10	-	10	-	5	6
617010 - MAINT - MACHINERY AND EQUIP	212	-	212	212	-	191	21	194	18
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	3	(3)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	1	(1)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	114	-	116	114	2	115	(1)	123	(8)
619005 - GASOLINE DIESEL OIL AND GREASE	245	-	247	245	2	253	(9)	237	7
619015 - MILEAGE ALLOWANCE	4	-	4	4	-	4	(0)	3	0
619025 - TRAVEL AND TRANSPORTATION	24	-	24	24	-	11	13	31	(7)
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	4	(4)
619045 - VEHICLE REPLACEMENT CHARGES	338	-	378	338	40	338	-	341	(3)
621005 - HEAT AND FUEL	129	2	129	127	2	113	16	47	81
621010 - LIGHT AND POWER	288	(6)	298	293	5	294	(6)	332	(44)
621015 - WATER AND SEWER	1,963	293	1,963	1,670	293	1,674	289	1,818	145
621020 - TELEPHONE	42	1	42	41	1	36	6	56	(15)
621025 - MOBILE TELEPHONE	31	-	32	31	1	32	(1)	33	(3)
621030 - INTERNET/DATA COMMUNICATIONS	28	4	28	25	4	27	1	2	26
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	-	-	16	(16)
629025 - MAINT - SWIMMING POOLS	44	-	44	44	-	57	(13)	30	14
633010 - RENT - BUILDINGS	77	-	77	77	-	77	-	65	12
633015 - RENT - EQUIPMENT	35	-	35	35	-	34	1	22	12
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	1	(1)	0	(0)
639025 - OTHER PROFESSIONAL FEES	121	-	121	121	-	107	14	37	84
639045 - CONTRACTED LABOR/PROJECTS	0	-	0	0	-	0	-	2	(2)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	25	-	25	25	-	25	(0)	25	(0)
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	20	(20)
645005 - CONTRACT HAULING	294	10	306	284	22	284	10	283	11
645010 - DUMPING FEES	30	-	30	30	-	30	-	38	(8)
659005 - COSTS IN HANDLING COLLECTIONS	8	-	8	8	-	8	(0)	8	0
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	887	300	1,087	587	500	1,521	(634)	494	393
667005 - CONTRIBUTIONS	71	-	71	71	-	81	(10)	81	(10)
000300-Capital Purchases	-	-	-	-	-	-	-	255	(255)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	255	(255)
000400-Indirect Cost	1,454	15	1,454	1,439	15	1,454	(0)	1,453	1
663010 - COUNCIL OVERHEAD COST	149	1	149	148	1	149	-	103	46
663015 - MAYOR OVERHEAD COST	207	1	207	206	1	207	-	262	(55)
663025 - AUDITOR OVERHEAD COST	99	1	99	98	1	99	-	70	29
663030 - DISTRICT ATTORNEY OVERHEAD COST	219	-	219	219	-	219	-	211	8
663035 - REAL ESTATE OVERHEAD COST	65	-	65	65	-	65	-	33	32
663040 - INFO SERVICES OVERHEAD COST	225	1	225	224	1	225	(0)	266	(41)
663045 - PURCHASING OVERHEAD COST	120	0	120	120	0	120	-	170	(50)
663050 - HUMAN RESOURCES OVERHEAD COST	121	-	121	121	-	121	-	125	(4)
663055 - GOVERN IMMUNITY OVERHEAD COST	5	1	5	4	1	5	-	9	(4)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	1	(1)
663070 - MAYOR FINANCE OVERHEAD COST	244	10	244	234	10	244	-	203	41
000600-Debt Service	323	0	323	323	0	323	0	84	240

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

PARKS AND MILLCREEK CANYON

Funds Selected	Organizations Selected
110 - GENERAL FUND	36300000 - PARKS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>12,714</b>	<b>859</b>	<b>13,057</b>	<b>11,854</b>	<b>1,202</b>	<b>11,864</b>	<b>850</b>	<b>10,916</b>	<b>1,798</b>
<b>REVENUE</b>	<b>3,765</b>	<b>28</b>	<b>3,781</b>	<b>3,737</b>	<b>45</b>	<b>4,657</b>	<b>(892)</b>	<b>3,695</b>	<b>70</b>
<b>OPERATING REVENUE</b>	<b>3,765</b>	<b>28</b>	<b>3,781</b>	<b>3,737</b>	<b>45</b>	<b>4,657</b>	<b>(892)</b>	<b>3,694</b>	<b>71</b>
RCT4200 - CHARGES FOR SERVICES	3,044	28	3,044	3,016	28	3,936	(892)	3,136	(92)
421235 - PARKS FEES-MISC	-	-	-	-	-	568	(568)	509	(509)
421325 - RECREATION FEES	412	28	412	384	28	66	346	84	328
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	14	(14)
423400 - INTERLOCAL AGREEMENTS	397	-	397	397	-	397	-	573	(176)
423405 - MSD CONTRACT REVENUE	1,258	-	1,258	1,258	-	2,178	(920)	1,254	4
424000 - LOCAL REVENUE CONTRACTS	368	-	368	368	-	368	-	387	(20)
427005 - RENT - RIGHT OF WAY USAGE	0	-	0	0	-	-	0	0	-
427010 - RENTAL INCOME	565	-	565	565	-	315	250	254	311
427045 - CONCESSIONS	45	-	45	45	-	45	-	61	(16)
RCT4300 - INTER/INTRA FUND TRANSFERS	721	-	737	721	16	721	-	558	163
431125 - INTERFUND REVENUE-PARKS AND REC	-	-	-	-	-	-	-	15	(15)
431160 - INTERFUND REVENUE	446	-	447	446	1	446	-	201	245
433040 - INTRAFUND REVENUE-PARKS	275	-	290	275	15	275	-	266	9
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	77	(77)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>16,478</b>	<b>888</b>	<b>16,838</b>	<b>15,591</b>	<b>1,247</b>	<b>16,520</b>	<b>(42)</b>	<b>14,610</b>	<b>1,869</b>
<b>OPERATING EXPENSE</b>	<b>16,478</b>	<b>888</b>	<b>16,838</b>	<b>15,591</b>	<b>1,247</b>	<b>16,520</b>	<b>(42)</b>	<b>14,610</b>	<b>1,869</b>
000100-Salaries and Benefits	9,273	711	9,395	8,562	833	8,572	702	7,891	1,382
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	(0)	0
601020 - LUMP SUM VACATION PAY	88	-	88	88	-	88	-	30	58
601025 - LUMP SUM SICK PAY	28	-	28	28	-	28	-	4	24
601030 - PERMANENT AND PROVISIONAL	4,586	168	4,509	4,418	91	4,407	179	3,977	610
601040 - TIME LIMITED EMPLOYEES	54	1	52	52	-	55	(1)	38	16
601050 - TEMPORARY SEASONAL EMERGENCY	1,894	445	2,080	1,449	631	1,449	445	1,536	358
601065 - OVERTIME	35	-	35	35	-	35	-	12	23
601095 - BUDGETED PERS UNDEREXPEND	14	-	14	14	-	(12)	26	-	14
603005 - SOCIAL SECURITY TAXES	502	47	511	456	55	464	39	415	88
603025 - RETIREMENT OR PENSION CONTRIB	756	28	742	728	14	742	15	671	86
603040 - LTD CONTRIBUTIONS	17	1	17	16	0	21	(4)	15	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	41	1	41	40	1	46	(5)	42	(1)
603050 - HEALTH INSURANCE PREMIUMS	987	20	1,007	967	40	980	7	877	110
603055 - EMPLOYEE SERV RES FUND CHARGES	149	-	149	149	-	149	-	159	(11)
603056 - OPEB - CURRENT YR	122	-	122	122	-	122	-	115	7
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	0	(0)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	5,452	177	5,690	5,276	414	6,196	(743)	5,213	239
607005 - JANITORIAL SUPPLIES AND SERVICE	78	2	78	76	2	47	31	78	(1)
607010 - MAINTENANCE - GROUNDS	569	(151)	724	721	4	723	(154)	726	(157)
607015 - MAINTENANCE - BUILDINGS	298	3	313	295	18	347	(49)	195	103
607020 - CONSUMABLE PARTS	3	3	3	-	3	-	3	-	3
607025 - MAINT - PLUMBING HEAT AND AC	1	1	1	-	1	-	1	0	1
607040 - FACILITIES MANAGEMENT CHARGES	46	-	46	46	-	46	-	103	(57)
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	0	0
609010 - CLOTHING PROVISIONS	19	-	19	19	-	22	(3)	19	1
609025 - MEDICATIONS	-	-	-	-	-	-	-	0	(0)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	-	0	0
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	1	(1)
609050 - COMMISSARY PROVISIONS	28	-	28	28	-	25	3	35	(6)
609055 - RECREATIONAL SUPPLIES AND SERV	93	2	93	92	2	93	1	78	15
609056 - LIVESTOCK AND ANIMAL < \$5000	5	5	5	-	5	-	5	7	(2)
609057 - LIVESTOCK AND ANIMAL PROVISION	28	-	28	28	-	28	-	25	3
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	0	(0)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	3	-	3	3	-	3	(1)	6	(3)
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	16	1	20	(3)
613005 - PRINTING CHARGES	2	-	2	2	-	2	-	5	(3)
613010 - PUBLIC NOTICES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	1	-	1	1	-	1	-	0	0
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	6	(4)	1	1
613035 - MICROFILMING AND BLUEPRINTING	-	-	-	-	-	1	(1)	-	-
613040 - MAPS AND PLAT SUPPLIES	-	-	-	-	-	-	-	0	(0)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615005 - OFFICE SUPPLIES	17	1	17	17	1	20	(3)	10	7
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	2	(1)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	14	-	14	14	-	10	4	5	8
615020 - COMPUTER SOFTWARE < 3000	4	-	4	4	-	5	(1)	1	4
615025 - COMPUTER COMPONENTS < 3000	48	5	48	43	5	33	15	6	42
615030 - COMMUNICATION EQUIP-NONCAPITAL	7	4	7	3	4	4	3	3	4
615035 - SMALL EQUIPMENT (NON-COMPUTER)	24	-	24	24	-	24	(0)	9	15
615040 - POSTAGE	5	-	5	5	-	5	-	2	3
615050 - MEALS AND REFRESHMENTS	3	-	3	3	-	3	-	5	(2)
615065 - CREDIT CARD CHARGES	20	-	20	20	-	20	-	24	(4)
617005 - MAINTENANCE - OFFICE EQUIP	10	-	10	10	-	10	-	5	6
617010 - MAINT - MACHINERY AND EQUIP	212	-	212	212	-	191	21	194	18
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	3	(3)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	1	(1)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	114	-	116	114	2	115	(1)	123	(8)
619005 - GASOLINE DIESEL OIL AND GREASE	245	-	247	245	2	253	(9)	237	7
619015 - MILEAGE ALLOWANCE	4	-	4	4	-	4	(0)	3	0
619025 - TRAVEL AND TRANSPORTATION	24	-	24	24	-	11	13	31	(7)
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	4	(4)
619045 - VEHICLE REPLACEMENT CHARGES	338	-	378	338	40	338	-	341	(3)
621005 - HEAT AND FUEL	129	2	129	127	2	113	16	47	81
621010 - LIGHT AND POWER	287	(6)	297	293	5	293	(6)	331	(44)
621015 - WATER AND SEWER	1,963	293	1,963	1,670	293	1,674	289	1,818	145
621020 - TELEPHONE	36	1	36	35	1	35	1	53	(17)
621025 - MOBILE TELEPHONE	31	-	32	31	1	32	(1)	33	(3)
621030 - INTERNET/DATA COMMUNICATIONS	28	4	28	25	4	25	4	2	26
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	-	-	16	(16)
629025 - MAINT - SWIMMING POOLS	44	-	44	44	-	57	(13)	30	14
633010 - RENT - BUILDINGS	77	-	77	77	-	77	-	65	12
633015 - RENT - EQUIPMENT	34	-	34	34	-	34	-	22	11
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	121	-	121	121	-	107	14	37	84
639045 - CONTRACTED LABOR/PROJECTS	0	-	0	0	-	0	-	2	(2)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	25	-	25	25	-	25	(0)	25	(0)
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	20	(20)
645005 - CONTRACT HAULING	294	10	306	284	22	284	10	283	11
645010 - DUMPING FEES	30	-	30	30	-	30	-	38	(8)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	-	-	-	-	-	920	(920)	-	-
667005 - CONTRIBUTIONS	71	-	71	71	-	81	(10)	81	(10)
000400-Indirect Cost	1,429	(0)	1,430	1,430	-	1,430	(0)	1,422	7
663010 - COUNCIL OVERHEAD COST	148	-	148	148	-	148	-	101	46
663015 - MAYOR OVERHEAD COST	205	-	205	205	-	205	-	257	(52)
663025 - AUDITOR OVERHEAD COST	98	-	98	98	-	98	-	69	29
663030 - DISTRICT ATTORNEY OVERHEAD COST	219	-	219	219	-	219	-	211	8
663035 - REAL ESTATE OVERHEAD COST	65	-	65	65	-	65	-	33	32
663040 - INFO SERVICES OVERHEAD COST	221	(0)	222	222	-	222	(0)	252	(31)
663045 - PURCHASING OVERHEAD COST	120	-	120	120	-	120	-	170	(50)
663050 - HUMAN RESOURCES OVERHEAD COST	118	-	118	118	-	118	-	124	(6)
663055 - GOVERN IMMUNITY OVERHEAD COST	4	-	4	4	-	4	-	8	(4)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	1	(1)
663070 - MAYOR FINANCE OVERHEAD COST	230	-	230	230	-	230	-	195	35
000600-Debt Service	323	0	323	323	0	323	0	84	240

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REVENUE AND EXPENDITURE DETAIL

PARKS AND MILLCREEK CANYON

Funds Selected	Organizations Selected
181 - TRCC TOURISM REC CULTRL CONVEN FUND	36309900 - PARKS EQUIPMENT REPLACE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>439</b>	<b>439</b>	<b>427</b>	<b>-</b>	<b>427</b>	<b>385</b>	<b>54</b>	<b>349</b>	<b>89</b>
<b>EXPENSE</b>	<b>439</b>	<b>439</b>	<b>427</b>	<b>-</b>	<b>427</b>	<b>385</b>	<b>54</b>	<b>349</b>	<b>89</b>
OPERATING EXPENSE	439	439	427	-	427	385	54	349	89
000200-Operations	423	423	411	-	411	370	54	78	345
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	-	-	5	(5)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	3	(3)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	423	423	411	-	411	370	54	70	353
000300-Capital Purchases	-	-	-	-	-	-	-	255	(255)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	255	(255)
000400-Indirect Cost	15	15	15	-	15	15	-	16	(0)
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	4	(3)
663025 - AUDITOR OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663040 - INFO SERVICES OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	1	1	-	1	1	-	1	0
663070 - MAYOR FINANCE OVERHEAD COST	10	10	10	-	10	10	-	7	3

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REVENUE AND EXPENDITURE DETAIL

PARKS AND MILLCREEK CANYON

Funds Selected	Organizations Selected
110 - GENERAL FUND • 181 - TRCC TOURISM REC CULTRL CONVEN FUND	36200000 - MILLCREEK CANYON

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	-	-	(1)	1
<b>REVENUE</b>	<b>1,000</b>	<b>300</b>	<b>1,200</b>	<b>700</b>	<b>500</b>	<b>700</b>	<b>300</b>	<b>589</b>	<b>411</b>
OPERATING REVENUE	1,000	300	1,200	700	500	700	300	589	411
RCT4200 - CHARGES FOR SERVICES	1,000	300	1,200	700	500	700	300	589	411
421235 - PARKS FEES-MISC	-	-	-	-	-	700	(700)	589	(589)
421325 - RECREATION FEES	975	300	1,175	675	500	-	975	-	975
427010 - RENTAL INCOME	25	-	25	25	-	-	25	-	25
<b>EXPENSE</b>	<b>1,000</b>	<b>300</b>	<b>1,200</b>	<b>700</b>	<b>500</b>	<b>700</b>	<b>300</b>	<b>587</b>	<b>413</b>
OPERATING EXPENSE	1,000	300	1,200	700	500	700	300	587	413
000100-Salaries and Benefits	51	-	51	51	-	51	-	50	1
601050 - TEMPORARY SEASONAL EMERGENCY	47	-	47	47	-	47	-	46	1
603005 - SOCIAL SECURITY TAXES	4	-	4	4	-	4	-	4	0
000200-Operations	940	300	1,140	640	500	640	300	522	418
607010 - MAINTENANCE - GROUNDS	5	-	5	5	-	1	5	1	4
607015 - MAINTENANCE - BUILDINGS	1	-	1	1	-	2	(1)	0	1
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	(1)	1	1
613005 - PRINTING CHARGES	11	-	11	11	-	6	5	11	0
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	-	1	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	1	(0)	1	0
615025 - COMPUTER COMPONENTS < 3000	1	-	1	1	-	-	1	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	1	1	(0)
615065 - CREDIT CARD CHARGES	14	-	14	14	-	13	1	-	14
617010 - MAINT - MACHINERY AND EQUIP	0	-	0	0	-	-	0	0	0
621010 - LIGHT AND POWER	1	-	1	1	-	1	(0)	1	0
621020 - TELEPHONE	6	-	6	6	-	1	5	4	2
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	3	(3)	-	-
633015 - RENT - EQUIPMENT	1	-	1	1	-	-	1	-	1
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	1	(1)	0	(0)
659005 - COSTS IN HANDLING COLLECTIONS	8	-	8	8	-	8	(0)	8	0
664005 - OTHER PASS THRU EXPENSE	887	300	1,087	587	500	601	286	494	393
000400-Indirect Cost	9	-	9	9	-	9	-	16	(6)
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	0	0
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	1	(0)
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	0	0
663040 - INFO SERVICES OVERHEAD COST	3	-	3	3	-	3	-	12	(10)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	3	-	3	3	-	3	-	1	2
663070 - MAYOR FINANCE OVERHEAD COST	3	-	3	3	-	3	-	1	2

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**CORE MISSION**

The Salt Lake County Parks & Recreation Division provides essential public services, maintains community assets, and creates innovative programming to improve lives through people, parks, and play.



**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County maximizes opportunities for structured and unstructured recreation for all Salt Lake County residents.**

- 1) Increase the number of unstructured daily visits by 3% from 1,863,022 daily visits as of the end of the year 2019 to 1,918,913 daily visits by end of the year 2020.
- 2) Increase the number of structured program participants by 3% from 183,006 participants as of the end of the year 2019 to 188,497 participants by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	38,409	2,893 7.5%	41,302	2,855 7.4%	41,264
REVENUE	20,818	1,572 7.6%	22,391	1,445 6.9%	22,264
					
COUNTY FUNDING	17,590	1,321 7.5%	18,911	1,410 8.0%	19,000
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	13,644	13,644	14,397	14,397
<b>FTE</b>	176.75	10.00 5.7%	186.75	10.00 5.7%	186.75

# BUDGET & FTE PRIORITIES

# RECREATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
3640000000	RECREATION PRGM	-	2,972	2,972	-	-	(108)	(108)	-	-	-	-	-
3640000100	RECREATION ADMINISTRATION	147	2,460	2,313	5.00	26	559	532	-	80	(687)	(767)	-
3640000105	DIVISION ADMINISTRATION	(136)	1,378	1,514	10.00	137	120	(17)	-	-	(47)	(47)	-
3640000300	ADAPTIVE RECREATION	118	851	733	6.75	25	30	5	-	-	-	-	-
3640000700	DIMPLE DELL RECREATION CENTER	1,615	2,006	391	9.00	(397)	(395)	2	-	-	-	-	-
3640000900	GENE FULLMER RECREATION CENTER	1,223	2,113	890	9.00	(62)	(66)	(3)	-	-	-	-	-
3640001700	NORTHWEST RECREATION CENTER	749	1,619	870	8.00	-	-	-	-	-	-	-	-
3640001000	HOLLADAY LIONS RECREATION CTR	1,610	2,072	461	9.00	(0)	(1)	(0)	-	-	-	-	-
3640001100	JL SORENSON RECREATION CENTER	2,647	3,428	781	12.00	-	-	-	-	-	-	-	-
3640002200	TAYLORSVILLE RECREATION CENTER	712	1,314	602	7.00	-	-	-	-	-	-	-	-
3640001600	MILLCREEK COMMUNITY CENTER	718	1,172	454	6.00	-	-	-	-	-	-	-	-
3640000600	COUNTY ICE CENTER	615	1,034	420	5.00	10	10	-	-	-	-	-	-
3640001300	MAGNA RECREATION CENTER	756	1,395	639	8.00	1	34	33	-	(219)	(242)	(23)	(3.00)
3640000500	COPPERVIEW RECREATION CENTER	257	777	520	5.00	12	11	(1)	-	-	-	-	-
3640000400	CENTRAL CITY RECREATION CENTER	212	606	394	4.00	-	-	-	-	-	-	-	-
3640001800	REDWOOD RECREATION CENTER	276	774	498	5.00	(57)	(33)	24	-	-	-	-	-
3640002100	SPORTS OFFICE	1,612	1,987	375	6.00	394	340	(54)	-	-	-	-	-
3640000800	FAIRMONT AQUATIC CENTER	477	1,209	732	5.00	21	13	(8)	-	-	-	-	-
3640000200	ACORD ICE ARENA	568	1,054	486	5.00	7	7	-	-	(127)	(182)	(55)	-
3640002500	NORTHWEST COMMUNITY CENTER	526	883	357	5.00	-	-	-	-	(224)	(264)	(40)	(3.00)
3640002000	SPENCE ECCLES FIELD HOUSE	206	166	(40)	1.00	-	-	-	-	-	-	-	-
3640001900	SLC SPORTS COMPLEX	2,165	2,644	480	10.00	-	-	-	-	(2,165)	(2,638)	(474)	(10.00)
3640002300	SORENSON MULTICULTURAL CENTER	1,518	1,270	(248)	9.00	-	-	-	-	-	-	-	-
3640002600	DRAPER RECREATION CENTER	1,150	2,071	922	9.00	1,150	2,071	922	2.00	-	-	-	-
3640001200	KEARNS RECREATION CENTER	1,025	1,381	356	9.00	-	-	-	-	(513)	(688)	(176)	(5.00)
3640002700	NEW RECREATION FACILITY	808	1,322	514	8.00	808	1,322	514	8.00	(808)	(1,322)	(514)	(8.00)
3640001500	MILLCREEK ACTIVITY CENTER	709	1,096	387	11.00	-	-	-	-	(215)	(320)	(106)	(4.00)
3640001400	MARV JENSON RECREATION CENTER	108	246	139	-	(502)	(1,022)	(520)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>		<b>22,391</b>	<b>41,302</b>	<b>18,911</b>	<b>186.75</b>	<b>1,572</b>	<b>2,893</b>	<b>1,321</b>	<b>10.00</b>	<b>(4,190)</b>	<b>(6,391)</b>	<b>(2,201)</b>	<b>(33.00)</b>
36409900	REC EQUIPMENT REPLACEMENT	-	1,193	1,193	-	-	1,193	1,193	-	-	-	-	-
10709900	PARKS AND REC CAPITAL IMPROVEMENT	3,588	16,461	12,874	-	3,588	16,461	12,874	-	-	-	-	-
36509900	P AND R FACILITY IMPROVEMENTS	423	-	(423)	-	423	-	(423)	-	-	-	-	-
<b>TOTAL RECREATION</b>		<b>26,401</b>	<b>58,956</b>	<b>32,555</b>	<b>186.75</b>	<b>5,582</b>	<b>20,548</b>	<b>14,965</b>	<b>10.00</b>	<b>(4,190)</b>	<b>(6,391)</b>	<b>(2,201)</b>	<b>(33.00)</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing	FTE	\$ County	\$ Mayor
				(Y/N)		Funding	Proposed
1	[364000_01]	REQUEST	GO Bond Project: Open Draper Rec Center 1/1:	Y	2.00	64,055	67,199
	Revenue	Increase	\$371,809				
	Personnel	Increase	\$397,836				
	Operations	Increase	\$38,028				
<p>The Draper Recreation Center is a new 60,000 square foot facility which includes three swimming pools (two indoor &amp; one outdoor), fitness area, locker rooms, drop-in childcare and a field house. Voters supported this new construction through the 2016 Park and Recreation Bond. Parks and Recreation requests funding to staff and operate this new facility. The facility's core programs are youth and adult sports, fitness and wellness and aquatics. The opening of Draper Recreation Center was planned to coincide with the closing of Marv Jenson Recreation Center (a 40,000 square foot facility with only one swimming pool). The net county dollar request represents the forecast difference in operating cost of the two centers. Draper Recreation Center's opening is planned for January 1, 2020.</p> <p>Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.</p> <p>[Org/Program Impacted: DIMPLE DELL RECREATION CENTER, DRAPER RECREATION CENTER, MARV JENSON RECREATION CENTER, RECREATION ADMINISTRATION]</p>							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
2	[364000_02]	REQUEST	Patron & Staff Safety: Building Safety:	Y	-	139,494	139,494
Personnel Increase \$91,494 Operations Increase \$48,000  Parks and Recreation facilities confront incidents involving people experiencing homelessness such as drug paraphernalia, camping, human waste, fights and utilization of facilities for unintended and inappropriate purposes. Employees are not trained nor compensated to manage these situations. It is a health and safety issue for our patrons and employees.  Recreation has evaluated various security options to address this issue, and has determined that the most comprehensive and cost-effective solution is to add an additional temporary staff shift at closing time at five critical locations; to provide hazmat, self-defense, and de-escalation training to merit and temporary staff; and to contract with a security company for on-call support and for specific times of need at those locations.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]							
3	[364000_03]	REQUEST	Continue Operating: Marv Jenson Rec until 3/31:	N	-	137,940	137,940
Revenue One-Time Increase \$107,559 Personnel One-Time Increase \$121,500 Operations One-Time Increase \$123,999  The Marv Jenson Recreation Center was planned to close when the Draper Recreation Center opened (January 1, 2020). However, due to requests from key stakeholders, Parks and Recreation requests this one-time appropriation to continue operating Marv Jenson Recreation Center until March 31, 2020. The transfer of the current merit staff budget to the new Draper Recreation Center leaves the facility in need of additional seasonal staff hours and overtime hours for merit staff to implement the proper closure of the building. Additionally, this request includes operations of the facility until its complete closure.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: MARV JENSON RECREATION CENTER]							
4	[364000_04]	REQUEST	Facility Improvement Fee: Memberships & Pools:	N	-	0	0
----- budget adjustment is reflected in org 365099 ----- ----- narrative retained here for discussion purposes -----  Revenue (Restricted) Increase \$357,500  A Facility Improvement Fee of \$1 per person per month will be assessed to annual and monthly passes, and \$0.50 to outdoor pool daily passes. Once collected, this Facility Improvement Fee will allow Recreation to address many needed repairs and enhancements to our facilities and/or amenities. Estimated annual collection for 2020 is \$357,500.  This Facility Improvement Fee will be in a Parks and Recreation capital org, 365099, rather than in Recreation's operational org.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]							
5	[364000_05]	REQUEST	Inflationary Pressure: Temporary Wages Phase 1:	Y	-	215,300	215,300
Personnel Increase \$215,300  Each year Recreation employs over 3,000 unique temporary employees who combine to work over 1,000,000 hours. Recreation estimates a cost of \$10.8M to bring all temporary hourly wages to market rates; this request is a step in the phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Recreation Workers is \$12.78 and for Lifeguards, Ski Patrol & Other Recreational Protective Workers is \$10.34. Recreation currently pays these positions a starting hourly rate of \$7.76 and a maximum hourly rate of \$9.50. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market. Recreation will absorb 33% of the budgetary impact of the wage increase; the request is for the net amount needed.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION, RECREATION PRGM]							



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[364000_06]	REQUEST	Inflationary Pressure: SLCo Fac Mgmt Rates:  ----- request added to countywide FACRATES initiative ----- ----- narrative retained here for discussion purposes -----  Operations Increase \$250,000  [Inflationary Pressure: Salt Lake County Facilities Management rate increase]  Facilities maintenance charges is one of the largest expense line items within the operations budget. Recreation currently manages 28 facilities with more than 1 million square feet. Recreation facilities are aged with years of under-funded maintenance needs and maintenance issues are amplified with increased attendance and participation. Recreation requests additional funding for the anticipated rate increase for Facilities Management's trade services rather than absorb and further reduce building maintenance and care.  This request only accounts for the rate increase and does not address the additional resources that Facilities Management estimates are needed to properly maintain Recreation's facilities. In consultation with Facilities Management and based on Utah Division of Facilities Construction & Maintenance standards, Recreation estimates an additional need of \$1.7M to adequately maintain its facilities.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  . [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	0	0
7	[FACRATES]	REQUEST	FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: RECREATION ADMINISTRATION]	Y	-	250,000	250,000
8	[364000_08]	REQUEST	Government Efficiency: Program Rightsizing:  Revenue Increase \$285,434 Personnel Increase \$140,933 Operations Increase \$144,501  This request reflects a review of recreation programming budgets and identifies: adjustments due to fluctuating participant numbers, absorbing increased affiliation expenses and location/facility changes. These needed adjustments are balanced and require no additional county funding.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  . [Org/Program Impacted: ACORD ICE ARENA, ADAPTIVE RECREATION, COPPERVIEW RECREATION CENTER, COUNTY ICE CENTER, DIMPLE DELL RECREATION CENTER, DIVISION ADMINISTRATION, FAIRMONT AQUATIC CENTER, GENE FULLMER RECREATION CENTER, HOLLADAY LIONS RECREATION CTR, MAGNA RECREATION CENTER, MILLCREEK ACTIVITY CENTER, RECREATION ADMINISTRATION, REDWOOD RECREATION CENTER, SPORTS OFFICE]	Y	-	0	0
9	[364000_07]	REQUEST	New Facility: Ongoing Facility Operations:  Revenue Increase \$1,058,109 Personnel Increase \$1,280,885 Operations Increase \$536,166  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - this one for the on-going annual cost to operate the facility, and 364000_09 to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: NEW RECREATION FACILITY]	Y	8.00	758,942	771,734
10	[364000_09]	REQUEST	New Facility: Prorate Facility Operations to 4/1:  Revenue Decrease \$250,412 Personnel Decrease \$329,357 Operations Decrease \$165,976  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - 364000_07 for the on-going annual cost to operate the facility, and this one to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  . [Org/Program Impacted: NEW RECREATION FACILITY]	N	-	(244,921)	(244,921)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: RECREATION PRGM]	N	-	0	(164,221)
12	[364000_09]	STRESS TEST	New Facility: Prorate Facility Operations to 4/1:  Revenue      Decrease \$250,412 Personnel     Decrease \$329,357 Operations    Decrease \$165,976  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - 364000_07 for the on-going annual cost to operate the facility, and this one to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  [Org/Program Impacted: NEW RECREATION FACILITY]	N	-	244,921	0
13	[364000_07]	STRESS TEST	New Facility: Ongoing Facility Operations:  Revenue      Increase \$1,058,109 Personnel     Increase \$1,280,885 Operations    Increase \$536,166  Parks and Recreation may begin to operate a new facility. Recreation requests funding to staff and operate this facility. The estimated start date is April 1, 2020, so the overall request has been broken up into two separate requests - this one for the on-going annual cost to operate the facility, and 364000_09 to back out the one-time cost savings from not operating it the first three months of 2020.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. [Org/Program Impacted: NEW RECREATION FACILITY]	Y	(8.00)	(758,942)	0
14	[364000_R08]	STRESS TEST	Divest Facility: Centennial Outdoor Pool:  Revenue      Decrease \$127,006 Personnel     Decrease \$104,561 Operations    Decrease \$77,867  Parks and Recreation would turn over the Centennial Outdoor Pool to West Valley City, who has expressed interest in operating the facility.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.  [Org/Program Impacted: ACORD ICE ARENA]	Y	-	(55,422)	(55,422)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
15	[364000_R01]	STRESS TEST	Restructure Contract: SLC Sports Complex:	Y	(10.00)	(473,565)	0
Revenue Decrease \$2,164,542 Personnel Decrease \$1,511,425 Operations Decrease \$1,126,682							
Parks and Recreation operates the Salt Lake City Sports Complex on behalf of Salt Lake City. The current operating contract expires December 31, 2019. Parks and Recreation proposes to restructure the contractual arrangement with the City to emulate that of Steiner West/Sorenson Multicultural/Unity Center -- Parks and Recreation operates Steiner West/Sorenson Multicultural/Unity Center, and the City provides the subsidy. Alternately, the City may choose to operate the SLC Sports Complex facility on its own.							
Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.							
[Org/Program Impacted: SLC SPORTS COMPLEX]							
16	[FACRATES]	STRESS TEST	FACILITES RATE INCREASE:	Y	-	(250,000)	0
Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies.							
[Org/Program Impacted: RECREATION ADMINISTRATION]							
17	[364000_05]	STRESS TEST	Inflationary Pressure: Temporary Wages Phase 1:	Y	-	(215,300)	0
Personnel Increase \$215,300							
Each year Recreation employs over 3,000 unique temporary employees who combine to work over 1,000,000 hours. Recreation estimates a cost of \$10.8M to bring all temporary hourly wages to market rates; this request is a step in the phased approach to address this shortfall. A primary budget focus for Parks and Recreation is to increase the hourly wage for temporary/seasonal employees to compete in the market for new hires and retention. The Bureau of Labor Statistics reports the average hourly wage in Utah for Recreation Workers is \$12.78 and for Lifeguards, Ski Patrol & Other Recreational Protective Workers is \$10.34. Recreation currently pays these positions a starting hourly rate of \$7.76 and a maximum hourly rate of \$9.50. This request would allow Parks and Recreation to increase the hourly wage and be more competitive in the market. Recreation will absorb 33% of the budgetary impact of the wage increase; the request is for the net amount needed.							
Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.							
[Org/Program Impacted: RECREATION ADMINISTRATION]							
18	[364000_R02]	STRESS TEST	Outsource Child Care: Kearns Rec Center:	Y	(5.00)	(175,667)	0
Revenue Decrease \$512,662 Personnel Decrease \$484,735 Operations Decrease \$203,594							
After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Kearns Recreation Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses.							
Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.							
[Org/Program Impacted: KEARNS RECREATION CENTER]							
19	[364000_R03]	STRESS TEST	Outsource Child Care: Millcreek Activity Center:	Y	(4.00)	(105,694)	0
Revenue Decrease \$214,706 Personnel Decrease \$231,047 Operations Decrease \$89,353							
After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Millcreek Activity Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses.							
Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.							
[Org/Program Impacted: MILLCREEK ACTIVITY CENTER]							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
20	[364000_R04]	STRESS TEST	Outsource Child Care: Magna Rec Center:	Y	(3.00)	(22,549)	0
Revenue Decrease \$218,986 Personnel Decrease \$188,167 Operations Decrease \$53,368  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Magna Recreation Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses. The Magna Recreation Center would continue to offer unlicensed programs, such as half-day summer camps.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: MAGNA RECREATION CENTER]							
21	[364000_R05]	STRESS TEST	Outsource Child Care: Northwest Community Center:	Y	(3.00)	(40,048)	0
Revenue Decrease \$224,150 Personnel Decrease \$197,397 Operations Decrease \$66,801  After the end of the current school year, Parks and Recreation would outsource the licensed child care service at the Northwest Community Center to a private provider selected via RFP. The annual budget has been pro-rated to account for the partial year of operation, and does not include the full on-going savings, possible contractual revenue and/or obligations arising from the RFP, nor the disposal of buses. The Northwest Community Center would continue to offer unlicensed programs, such as half-day summer camps.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: NORTHWEST COMMUNITY CENTER]							
22	[364000_R06]	STRESS TEST	Reduce travel budget by 69%:	N	-	(47,000)	0
Operations Decrease \$47,000  Recreation would decrease its travel budget by 69%.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]							
23	[364000_R07]	STRESS TEST	Reduce employee training budget by 68%:	N	-	(47,000)	0
Operations Decrease \$47,000  Recreation would reduce its employee training budget by 68%.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: DIVISION ADMINISTRATION]							
24	[364000_R09]	STRESS TEST	Increase Fees: Youth Recreation Leagues:	Y	-	(80,067)	0
Revenue Increase \$80,067  If necessary, Recreation would increase participation fees for youth recreation leagues, such as T-Ball, Indoor Soccer, Outdoor Soccer, and Flag Football. County fees would be 2-23% higher than market median for these sports.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]							
25	[364000_R10]	STRESS TEST	Leave positions unfilled:	N	-	(174,500)	0
Personnel Decrease \$174,500  Recreation would delay filling positions to ensure an average short-staffing of 3 FTEs for the entire year.  Outcome Measure: Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents. . [Org/Program Impacted: RECREATION ADMINISTRATION]							

**SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS: 10.00 1,320,810 1,172,525**

TOTAL BASE BUDGET ADJUSTMENT REQUESTS: - 0 0

TOTAL STRESS TEST REDUCTIONS: (33.00) (2,200,833) (55,422)

**TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS** (orgs listed below the subtotal in the summary table at the top of this report)

BRASS Request ID and Description		Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.		-	13,644,225	14,396,506

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

RECREATION

Funds Selected	Organizations Selected
110 - GENERAL FUND • 181 - TRCC TOURISM REC CULTRL CONVEN FUND	10709900 - PARKS AND REC CAPITAL IMPROVEMENT • 36400000 - RECREATION • 36409900 - REC EQUIPMENT REPLACEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>33,819</b>	<b>16,229</b>	<b>32,978</b>	<b>17,590</b>	<b>15,388</b>	<b>24,720</b>	<b>9,099</b>	<b>21,140</b>	<b>12,679</b>
<b>REVENUE</b>	<b>33,813</b>	<b>5,194</b>	<b>33,978</b>	<b>28,619</b>	<b>5,359</b>	<b>34,989</b>	<b>(1,176)</b>	<b>27,447</b>	<b>6,366</b>
<b>OPERATING REVENUE</b>	<b>25,776</b>	<b>4,957</b>	<b>25,978</b>	<b>20,818</b>	<b>5,160</b>	<b>27,171</b>	<b>(1,395)</b>	<b>19,932</b>	<b>5,844</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	93	-	181	93	88	277	(184)	(5)	99
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	100	(100)	-	-
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(75)	75
415000 - FEDERAL GOVERNMENT GRANTS	93	-	93	93	-	143	(50)	43	51
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	88	-	88	34	(34)	27	(27)
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	2,000	2,000	2,000	-	2,000	1,100	900	-	2,000
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	2,000	2,000	2,000	-	2,000	1,100	900	-	2,000
RCT4200 - CHARGES FOR SERVICES	22,020	1,445	22,147	20,575	1,572	20,332	1,688	19,925	2,095
421325 - RECREATION FEES	19,354	1,427	19,481	17,927	1,554	17,920	1,434	17,254	2,099
421370 - MISCELLANEOUS REVENUE	1	-	1	1	-	47	(46)	39	(39)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	150	(150)
423400 - INTERLOCAL AGREEMENTS	1,226	-	1,226	1,226	-	1,213	13	985	242
424000 - LOCAL REVENUE CONTRACTS	161	(42)	161	203	(42)	216	(55)	192	(31)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427010 - RENTAL INCOME	804	83	804	721	83	531	273	855	(51)
427040 - COMMISSIONS	69	7	69	62	7	78	(9)	-	69
427045 - CONCESSIONS	258	(35)	258	293	(35)	245	13	267	(9)
427050 - COMMISSARY	147	6	147	142	6	81	66	182	(35)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	150	-	150	150	-	3,961	(3,811)	13	138
431015 - INTERFUND REVENUE - LIBRARY	83	-	83	83	-	83	-	-	83
431090 - INTERFUND REV-AGING	68	-	68	68	-	68	-	-	68
431160 - INTERFUND REVENUE	-	-	-	-	-	3,811	(3,811)	-	-
433010 - INTRAFUND REVENUE-AGING	-	-	-	-	-	-	-	13	(13)
RCT4430 - SALE OF CAPITAL ASSETS	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
<b>NON-OPERATING REVENUE</b>	<b>8,038</b>	<b>236</b>	<b>8,000</b>	<b>7,801</b>	<b>199</b>	<b>7,801</b>	<b>236</b>	<b>7,515</b>	<b>523</b>
RCT4030 - SALES TAXES	8,038	236	8,000	7,801	199	7,801	236	7,515	523
403065 - RECREATION SALES TAX	8,038	236	8,000	7,801	199	7,801	236	7,515	523
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17</b>	<b>(17)</b>	<b>-</b>	<b>-</b>
RCT7200 - OFS TRANSFERS	-	-	-	-	-	17	(17)	-	-
720005 - OFS TRANSFERS IN	-	-	-	-	-	17	(17)	-	-
<b>EXPENSE</b>	<b>59,595</b>	<b>21,186</b>	<b>58,956</b>	<b>38,409</b>	<b>20,548</b>	<b>51,891</b>	<b>7,704</b>	<b>41,235</b>	<b>18,360</b>
<b>OPERATING EXPENSE</b>	<b>59,595</b>	<b>21,186</b>	<b>58,956</b>	<b>38,409</b>	<b>20,548</b>	<b>51,891</b>	<b>7,704</b>	<b>41,072</b>	<b>18,523</b>
000100-Salaries and Benefits	25,077	2,123	24,873	22,955	1,919	22,806	2,272	21,816	3,262
601020 - LUMP SUM VACATION PAY	55	-	55	55	-	55	-	52	3
601025 - LUMP SUM SICK PAY	17	-	17	17	-	17	-	10	8
601030 - PERMANENT AND PROVISIONAL	9,102	614	8,856	8,488	368	8,438	665	7,659	1,443
601050 - TEMPORARY SEASONAL EMERGENCY	10,084	1,204	10,188	8,879	1,309	8,731	1,353	9,149	935
601065 - OVERTIME	36	17	36	20	17	20	17	34	2
601095 - BUDGETED PERS UNDEREXPEND	(60)	(108)	(60)	48	(108)	(196)	136	-	(60)
603005 - SOCIAL SECURITY TAXES	1,478	148	1,458	1,330	128	1,461	16	1,269	209
603025 - RETIREMENT OR PENSION CONTRIB	1,517	112	1,474	1,405	69	1,420	97	1,277	240
603040 - LTD CONTRIBUTIONS	34	2	33	31	1	40	(7)	28	6
603045 - SUPPLEMENTAL RETIREMENT (401K)	76	1	76	75	1	77	(2)	80	(4)
603050 - HEALTH INSURANCE PREMIUMS	2,143	133	2,143	2,011	133	2,147	(4)	1,754	390
603055 - EMPLOYEE SERV RES FUND CHARGES	395	-	395	395	-	395	-	391	4
603056 - OPEB - CURRENT YR	200	-	200	200	-	200	(0)	110	90
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	4	(4)
000200-Operations	18,199	5,110	17,764	13,090	4,675	15,730	2,469	15,282	2,918
607005 - JANITORIAL SUPPLIES AND SERVICE	294	16	294	277	16	314	(20)	244	50
607010 - MAINTENANCE - GROUNDS	532	532	535	-	535	292	239	258	273
607015 - MAINTENANCE - BUILDINGS	1,052	1,008	1,052	44	1,008	596	456	834	218
607020 - CONSUMABLE PARTS	7	-	7	7	-	7	-	-	7
607030 - MAINTENANCE - OTHER	7	-	7	7	-	6	0	1	6
607040 - FACILITIES MANAGEMENT CHARGES	1,206	330	1,206	876	330	876	330	924	282
609005 - FOOD PROVISIONS	401	8	401	392	8	393	7	345	56
609010 - CLOTHING PROVISIONS	60	3	60	57	3	79	(19)	73	(12)
609015 - DINING AND KITCHEN SUPPLIES	13	-	13	13	-	14	(1)	32	(19)
609030 - MEDICAL SUPPLIES	6	-	6	6	-	6	0	11	(5)
609035 - SAFETY SUPPLIES	16	2	16	14	2	16	0	11	5
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609050 - COMMISSARY PROVISIONS	180	(12)	180	192	(12)	181	(1)	227	(47)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
609055 - RECREATIONAL SUPPLIES AND SERV	1,962	(84)	2,039	2,045	(6)	2,243	(281)	2,043	(81)
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	2	(2)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	89	0	89	89	0	77	11	114	(25)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	3	(3)
611007 - DIGITAL MATERIALS-MAGAZINES	-	-	-	-	-	-	-	0	(0)
611010 - PHYSICAL MATERIALS-BOOKS	23	-	23	23	-	22	0	6	16
611015 - EDUCATION AND TRAINING SERV/SUPP	214	7	214	207	7	124	90	91	124
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	10	0	10	10	0	11	(1)	44	(34)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	4	-	4	4	-	4	-	-	4
613005 - PRINTING CHARGES	31	1	31	30	1	33	(2)	25	5
613015 - PRINTING SUPPLIES	0	-	0	0	-	-	0	6	(5)
613020 - DEVELOPMENT ADVERTISING	26	2	26	24	2	35	(9)	16	10
613025 - CONTRACTED PRINTINGS	2	-	2	2	-	7	(5)	0	2
615005 - OFFICE SUPPLIES	145	5	145	140	5	165	(20)	110	35
615015 - COMPUTER SUPPLIES	4	-	4	4	-	1	3	18	(14)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	211	144	211	67	144	21	190	100	111
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	6	(5)	(0)	1
615025 - COMPUTER COMPONENTS < 3000	19	-	19	19	-	82	(63)	142	(123)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	37	(37)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1,415	1,333	1,253	81	1,171	834	581	363	1,051
615040 - POSTAGE	27	2	27	25	2	30	(3)	48	(21)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	27	-	27	27	-	11	17	23	5
615065 - CREDIT CARD CHARGES	375	42	375	333	42	328	47	364	11
617005 - MAINTENANCE - OFFICE EQUIP	49	3	49	46	3	47	2	44	5
617010 - MAINT - MACHINERY AND EQUIP	87	17	87	70	17	116	(29)	63	24
617015 - MAINTENANCE - SOFTWARE	42	(21)	42	63	(21)	76	(33)	18	24
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	3	(3)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	71	1	71	70	1	74	(3)	84	(13)
619005 - GASOLINE DIESEL OIL AND GREASE	52	1	52	51	1	52	1	48	4
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	0	(0)
619015 - MILEAGE ALLOWANCE	59	(3)	59	62	(3)	68	(9)	47	13
619025 - TRAVEL AND TRANSPORTATION	67	1	67	66	1	52	15	27	40
619030 - TRAVEL AND TRANSPORTATION CLIENTS	231	-	231	231	-	210	21	186	45
619035 - VEHICLE RENTAL CHARGES	6	-	6	6	-	6	1	10	(4)
619045 - VEHICLE REPLACEMENT CHARGES	273	-	273	273	-	270	3	246	27
621005 - HEAT AND FUEL	867	0	946	866	80	1,093	(226)	854	13
621010 - LIGHT AND POWER	1,647	(6)	1,732	1,653	79	1,758	(111)	1,357	290
621015 - WATER AND SEWER	591	49	591	541	49	271	320	463	128
621020 - TELEPHONE	367	5	367	362	5	368	(1)	337	30
621025 - MOBILE TELEPHONE	32	1	32	31	1	30	2	34	(2)
621030 - INTERNET/DATA COMMUNICATIONS	7	5	7	2	5	2	5	1	6
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	124	(124)
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	-	-	3	(3)
629025 - MAINT - SWIMMING POOLS	998	721	998	277	721	1,009	(11)	1,643	(645)
633005 - RENT - LAND	17	-	17	17	-	17	-	11	6
633010 - RENT - BUILDINGS	610	(4)	610	614	(4)	601	9	588	22
633015 - RENT - EQUIPMENT	6	(1)	6	7	(1)	6	(0)	9	(3)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	7	(7)
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	2	(2)
639025 - OTHER PROFESSIONAL FEES	215	46	215	168	46	372	(157)	242	(27)
639045 - CONTRACTED LABOR/PROJECTS	1,878	120	1,878	1,759	120	1,827	51	1,810	68
639055 - INTERLOCAL AGREEMENTS	368	-	368	368	-	-	368	164	204
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	2	-	2	2	-	1	1	0	2
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	0	(0)
645010 - DUMPING FEES	1	-	1	1	-	-	1	0	1
655100 - HEALTH INCENTIVES	1	-	1	1	-	1	-	-	1
659005 - COSTS IN HANDLING COLLECTIONS	8	-	8	8	-	4	4	7	0
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	813	813	295	-	295	120	693	75	738
667005 - CONTRIBUTIONS	-	-	-	-	-	12	(12)	-	-
693010 - INTRAFUND CHARGES	477	23	477	454	23	454	23	259	217
000300-Capital Purchases	13,842	13,842	13,842	-	13,842	9,878	3,963	1,602	12,240
673005 - PURCHASE OF LAND	245	245	245	-	245	245	-	710	(465)
673020 - IMPROVMNT OTHER THAN BUILDINGS	6,065	6,065	6,065	-	6,065	5,927	138	640	5,425
677005 - CONSTRUCTION IN PROGRESS	7,531	7,531	7,531	-	7,531	3,706	3,825	200	7,331
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	52	(52)
000400-Indirect Cost	2,477	112	2,477	2,364	112	2,477	-	2,373	104
663010 - COUNCIL OVERHEAD COST	163	20	163	143	20	163	-	125	38
663015 - MAYOR OVERHEAD COST	226	29	226	196	29	226	-	393	(167)
663025 - AUDITOR OVERHEAD COST	108	13	108	95	13	108	-	85	23
663030 - DISTRICT ATTORNEY OVERHEAD COST	10	-	10	10	-	10	-	32	(22)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	5	(5)
663040 - INFO SERVICES OVERHEAD COST	883	17	883	867	17	883	-	914	(31)
663045 - PURCHASING OVERHEAD COST	(9)	(1)	(9)	(8)	(1)	(9)	-	(15)	6
663050 - HUMAN RESOURCES OVERHEAD COST	634	-	634	634	-	634	-	445	189
663055 - GOVERN IMMUNITY OVERHEAD COST	14	1	14	13	1	14	-	11	3
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	4	(0)
663070 - MAYOR FINANCE OVERHEAD COST	444	33	444	411	33	444	-	375	69

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
000900-Other Appropriations	-	-	-	-	-	1,000	(1,000)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	-	-	-	-	1,000	(1,000)	-	-
<b>NON-OPERATING EXPENSE</b>	-	-	-	-	-	-	-	163	(163)
001000-Other Financing Uses	-	-	-	-	-	-	-	163	(163)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	163	(163)

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REVENUE AND EXPENDITURE DETAIL

RECREATION

Funds Selected	Organizations Selected
110 - GENERAL FUND	36400000 - RECREATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>19,000</b>	<b>1,410</b>	<b>18,911</b>	<b>17,590</b>	<b>1,321</b>	<b>17,677</b>	<b>1,324</b>	<b>16,257</b>	<b>2,743</b>
<b>REVENUE</b>	<b>30,301</b>	<b>1,682</b>	<b>30,391</b>	<b>28,619</b>	<b>1,771</b>	<b>28,381</b>	<b>1,920</b>	<b>27,447</b>	<b>2,854</b>
<b>OPERATING REVENUE</b>	<b>22,264</b>	<b>1,445</b>	<b>22,391</b>	<b>20,818</b>	<b>1,572</b>	<b>20,580</b>	<b>1,684</b>	<b>19,932</b>	<b>2,332</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	93	-	93	93	-	97	(4)	(5)	99
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(75)	75
415000 - FEDERAL GOVERNMENT GRANTS	93	-	93	93	-	93	-	43	51
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	4	(4)	27	(27)
RCT4200 - CHARGES FOR SERVICES	22,020	1,445	22,147	20,575	1,572	20,332	1,688	19,925	2,095
421325 - RECREATION FEES	19,354	1,427	19,481	17,927	1,554	17,920	1,434	17,254	2,099
421370 - MISCELLANEOUS REVENUE	1	-	1	1	-	47	(46)	39	(39)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	150	(150)
423400 - INTERLOCAL AGREEMENTS	1,226	-	1,226	1,226	-	1,213	13	985	242
424000 - LOCAL REVENUE CONTRACTS	161	(42)	161	203	(42)	216	(55)	192	(31)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427010 - RENTAL INCOME	804	83	804	721	83	531	273	855	(51)
427040 - COMMISSIONS	69	7	69	62	7	78	(9)	-	69
427045 - CONCESSIONS	258	(35)	258	293	(35)	245	13	267	(9)
427050 - COMMISSARY	147	6	147	142	6	81	66	182	(35)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	150	-	150	150	-	150	-	13	138
431015 - INTERFUND REVENUE - LIBRARY	83	-	83	83	-	83	-	-	83
431090 - INTERFUND REV-AGING	68	-	68	68	-	68	-	-	68
433010 - INTRAFUND REVENUE-AGING	-	-	-	-	-	-	-	13	(13)
<b>NON-OPERATING REVENUE</b>	<b>8,038</b>	<b>236</b>	<b>8,000</b>	<b>7,801</b>	<b>199</b>	<b>7,801</b>	<b>236</b>	<b>7,515</b>	<b>523</b>
RCT4030 - SALES TAXES	8,038	236	8,000	7,801	199	7,801	236	7,515	523
403065 - RECREATION SALES TAX	8,038	236	8,000	7,801	199	7,801	236	7,515	523
<b>EXPENSE</b>	<b>41,264</b>	<b>2,855</b>	<b>41,302</b>	<b>38,409</b>	<b>2,893</b>	<b>38,257</b>	<b>3,007</b>	<b>36,223</b>	<b>5,041</b>
<b>OPERATING EXPENSE</b>	<b>41,264</b>	<b>2,855</b>	<b>41,302</b>	<b>38,409</b>	<b>2,893</b>	<b>38,257</b>	<b>3,007</b>	<b>36,189</b>	<b>5,075</b>
000100-Salaries and Benefits	25,077	2,123	24,873	22,955	1,919	22,806	2,272	21,816	3,262
601020 - LUMP SUM VACATION PAY	55	-	55	55	-	55	-	52	3
601025 - LUMP SUM SICK PAY	17	-	17	17	-	17	-	10	8
601030 - PERMANENT AND PROVISIONAL	9,102	614	8,856	8,488	368	8,438	665	7,659	1,443
601050 - TEMPORARY SEASONAL EMERGENCY	10,084	1,204	10,188	8,879	1,309	8,731	1,353	9,149	935
601065 - OVERTIME	36	17	36	20	17	20	17	34	2
601095 - BUDGETED PERS UNDEREXPEND	(60)	(108)	(60)	48	(108)	(196)	136	-	(60)
603005 - SOCIAL SECURITY TAXES	1,478	148	1,458	1,330	128	1,461	16	1,269	209
603025 - RETIREMENT OR PENSION CONTRIB	1,517	112	1,474	1,405	69	1,420	97	1,277	240
603040 - LTD CONTRIBUTIONS	34	2	33	31	1	40	(7)	28	6
603045 - SUPPLEMENTAL RETIREMENT (401K)	76	1	76	75	1	77	(2)	80	(4)
603050 - HEALTH INSURANCE PREMIUMS	2,143	133	2,143	2,011	133	2,147	(4)	1,754	390
603055 - EMPLOYEE SERV RES FUND CHARGES	395	-	395	395	-	395	-	391	4
603056 - OPEB - CURRENT YR	200	-	200	200	-	200	(0)	110	90
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	4	(4)
000200-Operations	13,822	733	14,064	13,090	975	13,087	736	12,038	1,784
607005 - JANITORIAL SUPPLIES AND SERVICE	294	16	294	277	16	314	(20)	242	52
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	4	(4)	5	(5)
607015 - MAINTENANCE - BUILDINGS	45	1	45	44	1	40	4	124	(79)
607020 - CONSUMABLE PARTS	7	-	7	7	-	7	-	-	7
607030 - MAINTENANCE - OTHER	7	-	7	7	-	6	0	1	6
607040 - FACILITIES MANAGEMENT CHARGES	1,206	330	1,206	876	330	876	330	924	282
609005 - FOOD PROVISIONS	401	8	401	392	8	393	7	345	56
609010 - CLOTHING PROVISIONS	60	3	60	57	3	79	(19)	73	(12)
609015 - DINING AND KITCHEN SUPPLIES	13	-	13	13	-	14	(1)	17	(4)
609030 - MEDICAL SUPPLIES	6	-	6	6	-	6	0	9	(3)
609035 - SAFETY SUPPLIES	16	2	16	14	2	16	0	10	5
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609050 - COMMISSARY PROVISIONS	180	(12)	180	192	(12)	181	(1)	227	(47)
609055 - RECREATIONAL SUPPLIES AND SERV	1,962	(84)	2,039	2,045	(6)	2,243	(281)	1,929	32
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	2	(2)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	89	0	89	89	0	77	11	114	(25)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	3	(3)
611007 - DIGITAL MATERIALS-MAGAZINES	-	-	-	-	-	-	-	0	(0)
611010 - PHYSICAL MATERIALS-BOOKS	23	-	23	23	-	22	0	6	16
611015 - EDUCATION AND TRAINING SERV/SUPP	214	7	214	207	7	124	90	91	124
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	10	0	10	10	0	11	(1)	44	(34)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	4	-	4	4	-	4	-	-	4
613005 - PRINTING CHARGES	31	1	31	30	1	33	(2)	25	5

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
613015 - PRINTING SUPPLIES	0	-	0	0	-	-	0	6	(5)
613020 - DEVELOPMENT ADVERTISING	26	2	26	24	2	35	(9)	16	10
613025 - CONTRACTED PRINTINGS	2	-	2	2	-	7	(5)	0	2
615005 - OFFICE SUPPLIES	145	5	145	140	5	165	(20)	110	35
615015 - COMPUTER SUPPLIES	4	-	4	4	-	1	3	18	(14)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	211	144	211	67	144	21	190	100	111
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	6	(5)	(0)	1
615025 - COMPUTER COMPONENTS < 3000	19	-	19	19	-	10	9	21	(2)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	1	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	84	3	84	81	3	33	51	38	46
615040 - POSTAGE	27	2	27	25	2	30	(3)	48	(21)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	27	-	27	27	-	11	17	23	5
615065 - CREDIT CARD CHARGES	375	42	375	333	42	328	47	364	11
617005 - MAINTENANCE - OFFICE EQUIP	49	3	49	46	3	47	2	44	5
617010 - MAINT - MACHINERY AND EQUIP	87	17	87	70	17	116	(29)	63	24
617015 - MAINTENANCE - SOFTWARE	42	(21)	42	63	(21)	76	(33)	18	24
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	71	1	71	70	1	74	(3)	84	(13)
619005 - GASOLINE DIESEL OIL AND GREASE	52	1	52	51	1	52	1	48	4
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	0	(0)
619015 - MILEAGE ALLOWANCE	59	(3)	59	62	(3)	68	(9)	47	13
619025 - TRAVEL AND TRANSPORTATION	67	1	67	66	1	52	15	27	40
619030 - TRAVEL AND TRANSPORTATION CLIENTS	231	-	231	231	-	210	21	186	45
619035 - VEHICLE RENTAL CHARGES	6	-	6	6	-	6	1	10	(4)
619045 - VEHICLE REPLACEMENT CHARGES	273	-	273	273	-	270	3	246	27
621005 - HEAT AND FUEL	867	0	946	866	80	1,093	(226)	854	13
621010 - LIGHT AND POWER	1,647	(6)	1,732	1,653	79	1,758	(111)	1,357	290
621015 - WATER AND SEWER	591	49	591	541	49	271	320	463	128
621020 - TELEPHONE	367	5	367	362	5	368	(1)	337	30
621025 - MOBILE TELEPHONE	32	1	32	31	1	30	2	34	(2)
621030 - INTERNET/DATA COMMUNICATIONS	7	5	7	2	5	2	5	1	6
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	1	(1)
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	-	-	3	(3)
629025 - MAINT - SWIMMING POOLS	303	26	303	277	26	244	60	231	72
633005 - RENT - LAND	17	-	17	17	-	17	-	11	6
633010 - RENT - BUILDINGS	610	(4)	610	614	(4)	601	9	588	22
633015 - RENT - EQUIPMENT	6	(1)	6	7	(1)	6	(0)	9	(3)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	7	(7)
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	2	(2)
639025 - OTHER PROFESSIONAL FEES	215	46	215	168	46	341	(127)	190	24
639045 - CONTRACTED LABOR/PROJECTS	1,878	120	1,878	1,759	120	1,827	51	1,810	68
639055 - INTERLOCAL AGREEMENTS	368	-	368	368	-	-	368	164	204
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	2	-	2	2	-	1	1	0	2
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	0	(0)
645010 - DUMPING FEES	1	-	1	1	-	-	1	0	1
655100 - HEALTH INCENTIVES	1	-	1	1	-	1	-	-	1
659005 - COSTS IN HANDLING COLLECTIONS	8	-	8	8	-	4	4	7	0
693010 - INTRAFUND CHARGES	477	23	477	454	23	454	23	259	217
000400-Indirect Cost	2,364	-	2,364	2,364	-	2,364	-	2,336	29
663010 - COUNCIL OVERHEAD COST	143	-	143	143	-	143	-	121	22
663015 - MAYOR OVERHEAD COST	196	-	196	196	-	196	-	380	(184)
663025 - AUDITOR OVERHEAD COST	95	-	95	95	-	95	-	82	13
663030 - DISTRICT ATTORNEY OVERHEAD COST	10	-	10	10	-	10	-	32	(22)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	5	(5)
663040 - INFO SERVICES OVERHEAD COST	867	-	867	867	-	867	-	910	(44)
663045 - PURCHASING OVERHEAD COST	(8)	-	(8)	(8)	-	(8)	-	(16)	8
663050 - HUMAN RESOURCES OVERHEAD COST	634	-	634	634	-	634	-	445	189
663055 - GOVERN IMMUNITY OVERHEAD COST	13	-	13	13	-	13	-	10	4
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	4	(0)
663070 - MAYOR FINANCE OVERHEAD COST	411	-	411	411	-	411	-	362	48
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	33	(33)
001000-Other Financing Uses	-	-	-	-	-	-	-	33	(33)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	33	(33)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

RECREATION

Funds Selected			Organizations Selected						
181 - TRCC TOURISM REC CULTRL CONVEN FUND			10709900 - PARKS AND REC CAPITAL IMPROVEMENT • 36409900 - REC EQUIPMENT REPLACEMENT						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>14,819</b>	<b>14,819</b>	<b>14,067</b>	<b>-</b>	<b>14,067</b>	<b>7,043</b>	<b>7,776</b>	<b>4,883</b>	<b>9,936</b>
<b>REVENUE</b>	<b>3,512</b>	<b>3,512</b>	<b>3,588</b>	<b>-</b>	<b>3,588</b>	<b>6,608</b>	<b>(3,096)</b>	<b>-</b>	<b>3,512</b>
<b>OPERATING REVENUE</b>	<b>3,512</b>	<b>3,512</b>	<b>3,588</b>	<b>-</b>	<b>3,588</b>	<b>6,591</b>	<b>(3,079)</b>	<b>-</b>	<b>3,512</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	88	-	88	180	(180)	-	-
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	100	(100)	-	-
415000 - FEDERAL GOVERNMENT GRANTS	-	-	-	-	-	50	(50)	-	-
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	88	-	88	30	(30)	-	-
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	2,000	2,000	2,000	-	2,000	1,100	900	-	2,000
419005 - CAPIT CONTRIBUTIONS-RESTRICTED	2,000	2,000	2,000	-	2,000	1,100	900	-	2,000
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	3,811	(3,811)	-	-
431160 - INTERFUND REVENUE	-	-	-	-	-	3,811	(3,811)	-	-
RCT4430 - SALE OF CAPITAL ASSETS	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,512	1,512	1,500	-	1,500	1,500	12	-	1,512
Other Financing Sources	-	-	-	-	-	17	(17)	-	-
RCT7200 - OFS TRANSFERS	-	-	-	-	-	17	(17)	-	-
720005 - OFS TRANSFERS IN	-	-	-	-	-	17	(17)	-	-
<b>EXPENSE</b>	<b>18,331</b>	<b>18,331</b>	<b>17,654</b>	<b>-</b>	<b>17,654</b>	<b>13,634</b>	<b>4,697</b>	<b>5,013</b>	<b>13,318</b>
<b>OPERATING EXPENSE</b>	<b>18,331</b>	<b>18,331</b>	<b>17,654</b>	<b>-</b>	<b>17,654</b>	<b>13,634</b>	<b>4,697</b>	<b>4,883</b>	<b>13,448</b>
000200-Operations	4,377	4,377	3,700	-	3,700	2,643	1,734	3,243	1,134
607005 - JANITORIAL SUPPLIES AND SERVICE	-	-	-	-	-	-	-	2	(2)
607010 - MAINTENANCE - GROUNDS	532	532	535	-	535	288	243	254	278
607015 - MAINTENANCE - BUILDINGS	1,007	1,007	1,007	-	1,007	555	452	710	297
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	-	-	15	(15)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	2	(2)
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	0	(0)
609055 - RECREATIONAL SUPPLIES AND SERV	-	-	-	-	-	-	-	114	(114)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	71	(71)	121	(121)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	36	(36)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1,331	1,331	1,169	-	1,169	801	530	326	1,005
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	2	(2)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	123	(123)
629025 - MAINT - SWIMMING POOLS	695	695	695	-	695	765	(70)	1,412	(717)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	30	(30)	51	(51)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	813	813	295	-	295	120	693	75	738
667005 - CONTRIBUTIONS	-	-	-	-	-	12	(12)	-	-
000300-Capital Purchases	13,842	13,842	13,842	-	13,842	9,878	3,963	1,602	12,240
673005 - PURCHASE OF LAND	245	245	245	-	245	245	-	710	(465)
673020 - IMPROVMNT OTHER THAN BUILDINGS	6,065	6,065	6,065	-	6,065	5,927	138	640	5,425
677005 - CONSTRUCTION IN PROGRESS	7,531	7,531	7,531	-	7,531	3,706	3,825	200	7,331
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	52	(52)
000400-Indirect Cost	112	112	112	-	112	112	-	37	75
663010 - COUNCIL OVERHEAD COST	20	20	20	-	20	20	-	4	16
663015 - MAYOR OVERHEAD COST	29	29	29	-	29	29	-	13	17
663025 - AUDITOR OVERHEAD COST	13	13	13	-	13	13	-	3	11
663040 - INFO SERVICES OVERHEAD COST	17	17	17	-	17	17	-	4	13
663045 - PURCHASING OVERHEAD COST	(1)	(1)	(1)	-	(1)	(1)	-	1	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	33	33	33	-	33	33	-	12	21
000900-Other Appropriations	-	-	-	-	-	1,000	(1,000)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	-	-	-	-	1,000	(1,000)	-	-
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130</b>	<b>(130)</b>
001000-Other Financing Uses	-	-	-	-	-	-	-	130	(130)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	130	(130)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To pay for the Tourism, Recreation, Cultural, and Convention needs of the citizens of Salt Lake County

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County experiences growth in recreational and cultural activities and in the tourism and convention industry.**

- 1) Maintain the number of county resident visits utilizing TRCC related facilities from 4,609,428 visits as of the end of December 2017 to 4,609,428 visits by end of December 2019.
- 2) Increase the five year average of out-of-state visitors utilizing convention facilities from 242,622 people as of the end of December 2017 to 258,064 people by end of December 2019.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	3,497	-3 -0.1%	3,494	9,874 282.3%	13,371	
REVENUE	0	0	0	0	0	
<hr style="border: 1px solid red;"/>						
COUNTY FUNDING	3,497	-3 -0.1%	3,494	9,874 282.3%	13,371	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	-	-	-	-	-	



# BUDGET & FTE PRIORITIES

# TRCC-TOURISM REC CULTRL CONVEN

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
1070000200 CONTRIBUTIONS	-	-	-	-	-	-	-	-	-	-	-	-	
1070000100 TRCC ADMINISTRATION	-	3,494	3,494	-	-	(3)	(3)	-	-	-	-	-	
<b>TOTAL TRCC-TOURISM REC CULTRL CONVEN</b>	-	3,494	3,494	-	-	(3)	(3)	-	-	-	-	-	
Stress Test not required.												-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[107000_01]	REQUEST (TECHNICAL)	Debt Service True-Up:	Y	-	(3,250)	(3,250)
[Org/Program Impacted: CONTRIBUTIONS, TRCC ADMINISTRATION]							
2	[107000_02]	REQUEST (CAPITAL PROJ)	Sale of Equestrian mink farm for 356099 projects:	N	-	0	(2,093,020)
[Org/Program Impacted: TRCC-TOURISM REC CULTRL CONVEN PRGM]							
3	[107000_03]	REQUEST	Draper City-All Inclusive Playground: The project would be a tremendous asset to our city as well as the surrounding cities in the southeast part of Salt Lake County. This project would incorporate the latest trends and best practices that have been learned and defined over the year regarding inclusive playgrounds. It would be primarily funded by Draper City, but in a partnership with SLCO to build on the current open site at Wheadon Farm Park in Draper. It would feature accessible soft surfacing, and everything and components of the playground would be designed with inclusion in mind.	N	-	0	550,000
[Org/Program Impacted: CONTRIBUTIONS]							
4	[107000_04]	REQUEST	Friends of Tracy Aviary-Jordan River Nature Cntr: The Jordan River Nature Center (JRNC) will be a second campus for Tracy Aviary allowing us to further our reach into the community. For the past 7 years Tracy Aviary has been active along the Jordan River providing education programs and conducting bird surveys and walks. The location of the JRNC takes advantage of this history and the success of our Liberty Park campus. Through our many efforts, thousands more will learn about the Jordan River and become stewards of this resource. More stewards will translate into more advocates and supporters for future enhancements along the river.	Y	-	0	100,000
[Org/Program Impacted: CONTRIBUTIONS]							
5	[107000_05]	REQUEST	SL Climbers Alliance-Climbing Area Stewardship: The SLCA will improve and define existing trails leading to rock climbing areas and replace aging fixed hardware on existing climbing routes in Salt Lake County using a combination of professional trail crews and volunteers. This application is to support the first vertical trail crew in the nation focused on fixed anchor maintenance. Protection of land for public recreation promotes positive lifestyle choices that increase quality of life for residents and visitors of Utah. The goal for the SLCA is to hire professional vertical crews to conduct highly technical anchor replacement work supplemented with volunteers to steward the entire climbing area - both the horizontal and vertical resource. Funding from Salt Lake County would support this effort and ensure public safety.	N	-	0	50,000
[Org/Program Impacted: CONTRIBUTIONS]							
6	[107000_06]	REQUEST	City of Taylorsville-Taylorsville Park: Renovation of Taylorsville Park. The original 8.7 acres of Taylorsville Park was constructed in the early 1960's and all improvements and amenities built then have surpassed their useful lifespan. Key elements of the renovation program include to: 1) convert manual irrigation to automatic system, 2) install splash pad, 3) install more friendly access points, 4) improve pedestrian circulation and trail connections, 5) screen the park from road noise generated from 4700 South and Redwood Road, 6) replace unsafe and aged parking, 7) replace antiquated pavilion, playground equipment, restroom, and picnic facilities, and 8) improve landscaping.	Y	-	0	566,667
[Org/Program Impacted: CONTRIBUTIONS]							
7	[107000_07]	REQUEST	Herriman City-Juniper Canyon Recreation Area Ph1: The Juniper Canyon Recreation Area, a unique 72.60 acre designated open space located in Herriman, will become a premier outdoor recreation destination for residents and guests of Salt Lake County. The project will reside in a natural drainage that will connect locations from the quickly growing east side of Mountain View Corridor to the ever expanding open space and trails located in what has become known as the Herriman Hills.	Y	-	0	550,000
[Org/Program Impacted: CONTRIBUTIONS]							
8	[107000_08]	REQUEST	City of Bluffdale-Day Ranch Trail Connection: The project study would evaluate pedestrian crossing alternatives to connect a large and growing residential population to the Jordan River Parkway Trail (JRPT). The crossing or crossings are vital to the overall open space and trail system within the City to connect neighborhoods by providing an east and west trail connection as well as provide access to the regional facilities. This study will investigate all crossing scenarios within the Jordan River corridor in this area including possible locations and provide the information necessary to evaluate the financial impacts for the City to provide a connection.	N	-	0	100,000
[Org/Program Impacted: CONTRIBUTIONS]							
9	[107000_09]	REQUEST	City of South Jordan-Midas Creek Trail: The Midas Creek Trail project will add a paved trail along Midas Creek from 11800 South and approximately 3300 West to the existing Midas Creek park at 2780 West 11670 South. The trail project includes a pedestrian bridge, which is necessary to safely cross the creek at 3200 West. South Jordan City is prepared to fund the trail and is requesting funds from the County to secure the pedestrian bridge and flood mitigation costs.	N	-	0	155,720
[Org/Program Impacted: CONTRIBUTIONS]							

	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
10	[107000_10]	REQUEST	West Valley-Cultural Celebration Center Ops: In addition to expanding into the Plaza Level of the UCCC Facility in 2017 & Harman Theater in 2019, WVAC is now further expanding with the development of a new Veterans Hall & Park, and unique new programs specifically designed to honor and serve veterans and their families. Funds will go to directly support ongoing operations at the regional cultural venues operated by WVAC, including Utah Cultural Celebration Center and Harman Theater. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	0
11	[107000_11]	REQUEST	Millcreek City-Canyon Rim Park Playground: Millcreek would like to provide residents with a new playground containing updated features that will meet the desires of residents for something more engaging and interactive; including features for children of all ages and ADA friendly components to provide recreational opportunities for the health and well-being of residents. (The City understands the funds that had previously been approved are still available and due to all of the concerns outlined in the application regarding splashpad installation and maintenance, are requesting that the amount be redirected to an updated playground facility at the same park). [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	94,764
12	[107000_12]	REQUEST	Cottonwood Heights-Big Cottonwood Trail Reconstr: This project will install a root barrier system along the portions of the Big Cottonwood Canyon Trail impacted by local vegetation. The project will dramatically increase the overall safety and usability of the Big Cottonwood Canyon Trail. The existing trail is hazardous to pedestrian and bicyclist traffic due to significant asphalt hazards from root uplifting. The project involves removing and replacing the existing asphalt, and installing a concrete root barrier 24-36 inches deep. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	83,682
13	[107000_13]	REQUEST	Cottonwood Heights-Big Cottonwood Trail Way Find: The proposed project will install a number of improvements to the Big Cottonwood Canyon Trail that are designed to increase the usage and usability of the Big Cottonwood Canyon Trail and the overall regional trails system. This project will strategically install way-finding signage on many of the nearby roadways. The project will install mile markers along the entire reach of the Big Cottonwood Canyon Trail at 1/4 mile intervals. This project will install educational and historical kiosks along the trail way. The kiosks will vary in content. They will include information about the history of the area and the geological and environmental features of the area, The City is excited to showcase the extensive local history of the area. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	43,695
14	[107000_14]	REQUEST	CFSP-City of Holladay-Holladay Village Art: The commission and installation of the City's first public art piece in the Holladay Village Plaza, the proposed project will serve as a catalyst for a long-term public art program that includes the installation of pieces in key districts throughout the City over the next 10 years.  Note: City clarified maintenance will be covered by the city. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	150,000
15	[107000_15]	REQUEST	CFSP-Holladay Arts Council-Track Lighting: The arts council proposes to install track lighting in Holladay City Hall on both sides of 125 feet of basement hallway and 60 feet of wall space in the Little Cottonwood Room. This lighting would significantly increase opportunities for visual arts exhibitions, and would enhance the professional quality of the Fine Art Show. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	12,800
16	[107000_16]	REQUEST	City of South Salt Lake-Columbus Park & Playgrnd: Columbus Park has a unique mission to encourage play and socializing between people of different abilities, ages, and backgrounds. It is designed to bring people together to play and socialize together in a range of games, play equipment and settings that anyone can access. It continues the tradition of the Columbus Center of welcoming all, and to support interaction between diverse populations. This park will enhance the Columbus Center as a destination, as a highlight of a trip to the library or for time together after picking up a child from after-school program. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	325,000
17	[107000_17]	REQUEST	West Valley-Veterans Hall & Park: The purpose of this project is to remember, honor and support Utah veterans. The primary focus of the project is a building with a memorial hall for monuments, artwork, photographs & other media designed to honor the role of Utah veterans who have served our country. The facility will also serve as a place to connect local veterans to the community as well as to local services, peer groups, and diverse resources available to support them. [Org/Program Impacted: CONTRIBUTIONS]	Y	-	0	500,000
18	[107000_18]	REQUEST	Salt Lake City-Smith's Ballfield: This project is a complete replacement of the Smith's baseball playing surface. Specifically, the project would remove and replace all field components, including the existing root zone mix, pea stone layer, drainage, outfield fencing, and irrigation systems. This replacement would be a visible upgrade to the facility and remove player safety concerns that the Bees/Angels have expressed. The new surface would also address problematic drainage and rooting issues that are currently maintenance challenges. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	900,000
19	[107000_19]	REQUEST	Re-Budget-Millcreek Splash Pad to Playground: Millcreek City understands the funds that had previously been approved are still available. Due to all of the concerns outlined in the application regarding splashpad installation and maintenance, they are requesting the amount be redirected to an updated playground facility at the same park. Millcreek would like to provide residents with a new playground containing updated features that will meet the desires of residents for something more engaging and interactive; including features for children of all ages and ADA friendly components to provide recreational opportunities for the health and well-being of residents. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	240,000
20	[107000_20]	REQUEST	Sugarhouse Park Authority Funding Change: Sugarhouse Park Authority is requesting an inflationary increase in TRCC funding for maintenance of Sugarhouse Park. [Org/Program Impacted: CONTRIBUTIONS]	Y	-	0	18,891
21	[107000_21]	REQUEST	Taylorville City-Taylorville Plaza Funding Inc: The TRCC board approved funding for the Taylorville City open space project at Taylorville Plaza for three years (2019 - 2021). The funding amounts change each year (2019-\$25k, 2020-\$725k, 2021-\$700K). This request is for the 2020 funding change of \$700k. [Org/Program Impacted: CONTRIBUTIONS]	Y	-	0	700,000

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
22	[107000_22]	REQUEST	CFSP-Murray City-Murray Theater Reno Funding Chg: The TRCC board approved funding for the Murray City Murray Theater renovation project for two years (2019 - 2020). The funding amounts change each year (2019-\$1,618,250, 2020-\$2,018,250). This request is for the 2020 funding change of \$400k. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	400,000
23	[107000_23]	REQUEST	CFSP-West Jordan-WJ Cultural Arts Funding Chg: The TRCC board approved funding for the West Jordan Cultural Facility project for three years (2018 - 2020). Due to land issues, the project was delayed and the contract extended to 2021. The funding amounts change from year to year (2018-\$200k, 2020-\$900k, 2021-\$900K). This request is for the 2020 funding change of \$700k. [Org/Program Impacted: CONTRIBUTIONS]	Y	-	0	700,000
24	[107000_24]	REQUEST	Riverton City-Dog Park Phase 2: The City of Riverton is requesting to build and provide a dog park for the residents of Riverton, and residents from other surrounding areas. With the help of executive staff, our parks department, supporting staff, and an outside architecture firm we have been able to creatively redesign an existing water retention pond and plan to develop a large portion into the proposed dog park. Phase Two Needs: This year we are asking for \$100,000 to help pay for on-site restrooms, walking trails in and around the park, and some additional construction costs. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	75,000
25	[107000_25]	REQUEST	Riverton City-Tracy Aviary Nature Center: To raise awareness of the southern Salt Lake County portion of the Jordan River by providing education and service opportunities for people of all ages. Using Roi Hardy Park as a base, Tracy Aviary staff will provide education programs designed for families with young children that emphasize exploration and discovery while learning age appropriate information about the Jordan River ecosystem. Tracy Aviary will also host three separate, one per month, evening community events. [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	25,000
26	[107099_01]	REQUEST (CAPITAL PROJ)	Kearns-David Gourley Park Pavilion & Restroom: The David Gourley Park pavilion and restroom were built in the 1960s. Due to use and weathering over the years, both the pavilion and restroom need to be replaced. Additional funding is needed to complete the project. This renovation will help revitalize the Park for Salt Lake County residents and the Kearns community.  (Since the Kearns Community Campus is not a viable project, the Community Services Department is requesting the previously approved funds for the Kearns Community Campus be re-directed to the replacement of the existing pavilion and restroom at the David Gourley Park.) [Org/Program Impacted: CONTRIBUTIONS]	N	-	0	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:**      -      **(3,250)**      **4,244,949**  
**TOTAL BASE BUDGET ADJUSTMENT REQUESTS:**      -      0      0  
**TOTAL STRESS TEST REDUCTIONS:**      -      0      0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

TRCC-TOURISM REC CULTRL CONVEN

Funds Selected			Organizations Selected						
181 - TRCC TOURISM REC CULTRL CONVEN FUND			10700000 - TRCC-TOURISM REC CULTRL CONVEN						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>11,278</b>	<b>7,781</b>	<b>3,494</b>	<b>3,497</b>	<b>(3)</b>	<b>10,377</b>	<b>900</b>	<b>6,515</b>	<b>4,763</b>
<b>REVENUE</b>	<b>49,143</b>	<b>49,143</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>46,508</b>	<b>2,635</b>	<b>44,309</b>	<b>4,834</b>
<b>OPERATING REVENUE</b>	<b>2,093</b>	<b>2,093</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,093</b>	<b>1,119</b>	<b>974</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	1,119	(1,119)
429020 - DISTRIBUTIONS FROM SOLID WASTE	-	-	-	-	-	-	-	1,119	(1,119)
RCT4430 - SALE OF CAPITAL ASSETS	2,093	2,093	-	-	-	-	2,093	-	2,093
443025 - SALE-FIXED ASSETS REAL PROPERTY	2,093	2,093	-	-	-	-	2,093	-	2,093
<b>NON-OPERATING REVENUE</b>	<b>47,050</b>	<b>47,050</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45,400</b>	<b>1,650</b>	<b>43,130</b>	<b>3,920</b>
RCT4030 - SALES TAXES	44,100	44,100	-	-	-	42,500	1,600	40,100	4,000
403015 - CAR RENTAL TAX	15,900	15,900	-	-	-	15,900	-	14,946	954
403060 - RESTAURANT FOOD TAX	28,200	28,200	-	-	-	26,600	1,600	25,154	3,046
RCT4033 - TRANSIENT ROOM TAXES	2,950	2,950	-	-	-	2,900	50	2,827	123
403075 - TRANSIENT ROOM SP-TOURISM TAX	2,950	2,950	-	-	-	2,900	50	2,827	123
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	203	(203)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	199	(199)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	4	(4)
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,108</b>	<b>(1,108)</b>	<b>60</b>	<b>(60)</b>
RCT7200 - OFS TRANSFERS	-	-	-	-	-	1,108	(1,108)	60	(60)
720005 - OFS TRANSFERS IN	-	-	-	-	-	1,108	(1,108)	60	(60)
<b>EXPENSE</b>	<b>44,119</b>	<b>40,622</b>	<b>31,929</b>	<b>3,497</b>	<b>28,432</b>	<b>44,106</b>	<b>13</b>	<b>36,777</b>	<b>7,342</b>
<b>OPERATING EXPENSE</b>	<b>13,371</b>	<b>9,874</b>	<b>3,494</b>	<b>3,497</b>	<b>(3)</b>	<b>10,377</b>	<b>2,993</b>	<b>7,633</b>	<b>5,737</b>
000200-Operations	9,808	9,808	-	-	-	6,811	2,997	3,941	5,866
639025 - OTHER PROFESSIONAL FEES	3	3	-	-	-	3	-	3	(0)
667005 - CONTRIBUTIONS	9,805	9,805	-	-	-	6,808	2,997	3,939	5,866
000400-Indirect Cost	67	67	-	-	-	67	-	203	(136)
663010 - COUNCIL OVERHEAD COST	0	0	-	-	-	0	-	34	(34)
663015 - MAYOR OVERHEAD COST	59	59	-	-	-	59	-	64	(5)
663025 - AUDITOR OVERHEAD COST	0	0	-	-	-	0	-	23	(23)
663040 - INFO SERVICES OVERHEAD COST	0	0	-	-	-	0	-	33	(33)
663045 - PURCHASING OVERHEAD COST	0	0	-	-	-	0	-	(1)	1
663070 - MAYOR FINANCE OVERHEAD COST	7	7	-	-	-	7	-	48	(41)
000600-Debt Service	3,497	(1)	3,494	3,497	(3)	3,500	(3)	3,489	7
<b>NON-OPERATING EXPENSE</b>	<b>30,748</b>	<b>30,748</b>	<b>28,435</b>	<b>-</b>	<b>28,435</b>	<b>33,729</b>	<b>(2,981)</b>	<b>29,143</b>	<b>1,605</b>
001000-Other Financing Uses	30,748	30,748	28,435	-	28,435	33,729	(2,981)	29,143	1,605
770010 - OFU TRANSFERS OUT	30,748	30,748	28,435	-	28,435	33,729	(2,981)	29,143	1,605

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

Support arts and culture in Salt Lake County with premiere spaces, places and services.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**1. Salt Lake County Arts & Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services.**

1) Increase Arts for All program participation. The Arts for All program ensures access to Eccles Theater programming for income qualified residents. We are working with various organizations throughout the county to outreach to diverse and underserved communities. The goal is to increase from 80 percent ticket utilization as of the start of January 2020 to 90 percent ticket utilization by end of December 2020.

2) Measure maintenance expenses to ensure we are staying within our approved budget while simultaneously continuing to maintain first class building standards and services. Ensure expenses stay on or below budgeted amounts. Track the total of actual maintenance expenses as a percentage of total maintenance expenses budgeted for 2020. The goal is to go from 0 percent of budget as of the start of January 2020 to less than 100 percent of budget by end of December 2020.

3) Measure revenue objectives through pro-active and strategic sales, advertising and comprehensive marketing to optimize tickets sales and venue rental revenue. Track the total of all revenue accounts as a percentage of total revenues budgeted for 2020. The goal is to go from 0 percent of budget as of the start of January 2020 to more than 100 percent of budget by end of December 2020.

**2. Salt Lake County Arts & Culture maintains financial stability.**

4) Measure overhead expenses to ensure charges from internal departments are in line with budgeted amounts. Track actual expenditures as a percentage of the total budget for County Indirect Cost accounts. The goal is to go from 0 percent of budget as of the start of January 2020 to less than 100 percent of budget by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	9,249	490 5.3%	9,739	495 5.4%	9,744	
REVENUE	6,814	-84 -1.2%	6,730	-91 -1.3%	6,722	
COUNTY FUNDING	2,435	574 23.6%	3,009	586 24.1%	3,021	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	-1,232	1,474 119.7%	243	1,474 119.7%	243	
<b>FTE</b>	23.25	1.00 4.3%	24.25	1.00 4.3%	24.25	

# BUDGET & FTE PRIORITIES

# UPACA ECCLES THEATER

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
3400000000 UPACA ECCLES THEATER PRGM	-	3,696	3,696	-	-	-	-	-	-	-	-	-
3400000100 ADMIN	56	2,672	2,616	22.25	56	4	(52)	1.00	-	(90)	(90)	-
3400000300 INFORMATION TECHNOLOGY	-	236	236	-	-	2	2	-	-	(30)	(30)	-
3400000400 ARTTIX	2,813	585	(2,228)	-	125	95	(30)	-	-	(31)	(31)	-
3400000500 BLDG OPERATIONS	-	1,054	1,054	-	-	45	45	-	-	(92)	(92)	-
3400000600 GUEST SERVICES	6	106	100	-	(6)	(38)	(32)	-	-	(2)	(2)	-
3400000700 MARKETING	-	18	18	-	-	(13)	(13)	-	-	(1)	(1)	-
3400000750 SPONSOR AND MEMBERSHIP SERVICES	50	77	27	-	50	47	(3)	-	-	(1)	(1)	-
3400000800 PUBLIC RELATIONS	-	1	1	-	-	(15)	(15)	-	-	(0)	(0)	-
3400000900 SALES AND EVENTS	2,943	10	(2,933)	-	(225)	1	226	-	-	(1)	(1)	-
3400001000 PRODUCTION OPERATIONS	1	114	112	-	1	22	21	-	-	(15)	(15)	-
3400001100 SITE OPERATIONS	692	692	0	2.00	160	127	(33)	-	-	(39)	(39)	-
3400002100 ARTS FOR ALL	169	477	308	-	(6)	303	308	-	-	-	-	-
3400002000 UTAH PERFORMING ARTS CENTER AGENCY (UPACA)	-	-	-	-	(240)	(89)	151	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>6,730</b>	<b>9,739</b>	<b>3,009</b>	<b>24.25</b>	<b>(84)</b>	<b>490</b>	<b>574</b>	<b>1.00</b>	<b>-</b>	<b>(302)</b>	<b>(302)</b>	<b>-</b>
34009900 UPACA ECCLES THEATER CAPITAL PROJECTS	1,232	1,474	243	-	-	1,474	1,474	-	-	-	-	-
<b>TOTAL UPACA ECCLES THEATER</b>	<b>7,962</b>	<b>11,213</b>	<b>3,251</b>	<b>24.25</b>	<b>(84)</b>	<b>1,964</b>	<b>2,048</b>	<b>1.00</b>	<b>-</b>	<b>(302)</b>	<b>(302)</b>	<b>-</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [340000_01] REQUEST ALIGN REVENUE & EXPENSE: FUND 726 – ECCLES THEATER: Revenue Appr Decrease \$54,971 BLDG: \$76,853 SITE: (\$21,882) Personnel Appr Decrease \$77,137 BLDG: \$66,441 SITE: \$10,696 Operations Appr Increase \$27,209 BLDG: \$27,699 SITE: (\$490) To align revenues and expenses with the anticipated 2020 booking calendar and other anticipated program changes as follows. Note the net impact to County funding does not include an increase to interest income of \$15,000 included in this initiative. BLDG – Rental and co-promotion revenue is expected to decrease slightly as a result of 3 less weeks of Broadway season shows. This dip in revenue was expected in the 5-year pro forma. While revenue for the Broadway season is anticipated to be strong, it is lower than 2019 which included several multi-week runs of popular shows. In 2020 only 1 multi-week run of a popular show is anticipated. However, Eccles Theater anticipates increase in ticketing fees as a result of large on-sales in 2020 for one to two blockbuster shows in 2021. Temp labor for ushers and ticket sellers, as well as operating costs for credit cards fees and cleaning have been adjusted accordingly. SITE – While activity in Eccles SITE spaces is anticipated to continue to increase, revenue is projected to decrease due to lower nonprofit & resident rental rates and ticketing fees, and a shift in focus to grow nonprofit/resident rentals, while continuing to work to attract commercial social event activation. This decrease is somewhat offset by an increase from restaurant commissions after the opening of Tin Angel. Operating expenses will also decrease, mostly as a result of reducing temporary labor payroll. Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense budget objectives while maintaining first class building standards and services [Org/Program Impacted: ADMIN, ARTTIX, BLDG OPERATIONS, GUEST SERVICES, INFORMATION TECHNOLOGY, PRODUCTION OPERATIONS, PUBLIC RELATIONS, SALES AND EVENTS, SITE OPERATIONS, SPONSOR AND MEMBERSHIP SERVICES]	Y	-	20,043	20,043



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
2	[340000_02]	REQUEST	CENTRALIZED SERVICE TRUE-UP:	Y	-	8,302	8,302
<p>FUND 185 – ARTS &amp; CULTURE:</p> <p>Revenue Appr Increase \$65,761</p> <p>FUND 726 – ECCLES THEATER:</p> <p>Revenue Appr Increase \$57,459 SITE: \$57,459</p> <p>Operations Appr Increase \$65,762 BLDG: \$8,302 SITE: \$57,459</p> <p>Per the Eccles Theater operating agreement, Eccles Theater is to pay Arts &amp; Culture for Centralized Services including venue promotion &amp; marketing, County overhead, administration and other shared costs. Due to increased County overhead costs allocated to Eccles Theater, the Centralized Service charge will need to increase as well. The County overhead increase is slightly offset by a decrease in shared advertising, ticketing system costs, and Arts &amp; Culture administrative payroll costs. Because the increase is greater than 10% year-over-year, increasing from \$499,829 in 2019 to \$565,591 in 2020, the new Centralized Service charge must be submitted for UPACA review and approval. The increase in SITE will be offset by an increase to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN, SITE OPERATIONS]</p>							
3	[350000_04]	REQUEST	PAYROLL TIME ALLOCATION TRUE-UP:	Y	-	(61,718)	(61,718)
<p>FUND 185 – ARTS &amp; CULTURE:</p> <p>Personnel Appr Increase \$54,581</p> <p>FUND 726 – ECCLES THEATER:</p> <p>Revenue Appr Decrease \$8,516 SITE: \$8,516</p> <p>Personnel Appr Decrease \$70,233 BLDG: \$61,717 SITE: \$8,516</p> <p>Starting in 2018, Arts &amp; Culture/Eccles Theater employees' payroll costs were charged directly to the organization where time was spent, based on approved timecard entries. Based on an analysis of time charged and streamlined operating processes, Arts &amp; Culture employees are charging less time to Eccles Theater. As a result, the amount of allocated payroll for Arts &amp; Culture has increased while payroll for Eccles BLDG &amp; SITE has decreased. We are proposing to establish set percentages each employees' payroll will be charged based on multi-year historical analysis completed for each working group within the division. Unless there are significant changes to effort spent on a certain organization, these percentages will remain steady from year to year. This will help maintain budget consistency and avoid budget volatility from employees charging increased time to a specific organization during a short period due to a limited project. The decrease in SITE expenses will be offset by a decrease to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture maintains financial stability Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN, SITE OPERATIONS]</p>							
4	[340000_03]	REQUEST	ARTTIX ON SALE MANAGEMENT SOFTWARE:	Y	-	20,000	20,000
<p>FUND 726 – ECCLES THEATER:</p> <p>Operations Appr Increase \$20,000 BLDG: \$20,000</p> <p>In order to achieve revenue goals and with the anticipation of large on-sales for blockbuster shows in the Broadway and LIVE series, ArtTix must be able to handle a significant increase in the volume of online ticket sales as well as ensure the entitlement customizations to support sponsor and promoter ticketing requirements are compatible with ArtTix ticketing software.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture maintains financial stability. Meet revenue goals through ticket sales and venue rentals. [Org/Program Impacted: ARTTIX]</p>							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
5	[340000_04]	REQUEST	BUILDING/GROUNDS MAINTENANCE INCREASES: FUND 726 – ECCLES THEATER:  Revenue Appr Increase \$18,500 SITE: \$18,500  Operations Appr Increase \$102,000 BLDG: \$83,500 SITE: \$18,500  BLDG – As Eccles Theater has aged and the construction warranty has expired, building maintenance costs have increased substantially. Specific issues include faulty theater door hinges that have had to be continually repaired and replaced, restroom sinks with low filter quality necessitating replacements, and HVAC issues have all resulted in higher than anticipated costs. Finally, increases to County facilities management rates in 2020, estimated at \$20,000, will further escalate maintenance costs. This budget increase will allow Eccles Theater to continue to provide an exceptional experience to patrons and promoters renting the hall.  SITE – Anticipated increases in Site activity in 2020 and higher than anticipated snow removal costs, unexpected landscaping costs, and an increase to County facilities management rates in 2020, estimated at \$2,000, have made it difficult to complete necessary groundskeeping and building maintenance activities within budget. This budget increase will allow Eccles Theater to continue to provide an exceptional experience to patrons and promoters renting the hall. The increased SITE expense will be offset by an increase to RDA subsidy revenue by the same amount.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense budget objectives while maintaining first class building standards and services [Org/Program Impacted: BLDG OPERATIONS, SITE OPERATIONS]	Y	-	83,500	83,500
6	[350000_05]	REQUEST	NEW FTE - UNGERBOECK ADMINISTRATOR: FUND 185 – ARTS & CULTURE: Personnel Appr Increase \$52,677 FUND 726 – ECCLES THEATER: Revenue Appr Increase \$158 SITE: \$158 Personnel Appr Increase \$7,497 BLDG: \$7,339 SITE: \$158 FTE INCREASE: 1.0 (Grade 15) Ungerboeck has become a major component of how we operate all theatres within Arts & Culture. It is the primary tool for booking rentals, completing event settlements, and all other types of scheduling. And, our sophistication in using this software continues to grow. Ungerboeck is now integrated with Peoplesoft and we are using it heavily for revenue projections, analysis in optimizing rental opportunities and for board reporting. All of this activity has increased its complexity across internal departments. Due to its division-wide impact, we have an immediate need for a dedicated Administrator and Manager of this software who can work in conjunction with the Business Technology Services team and Fiscal team on integration. The goal of this position is to designate a member of the Events Services team to act as a liaison between all involved parties, including the external Ungerboeck support team. The work of this position will provide incredible insights into booking patterns and revenue projections allowing us to optimize our booking revenue. Future year expenses for this position will be offset by new revenue. The full cost of the FTE is anticipated at \$70,236. This FTE will be based at Arts & Culture with approximately 20% of activity charged to Eccles Theater BLDG and 5% of activity charged to Eccles Theater SITE. The cost to Eccles Theater would be reduced by eliminating payroll allocated by the Event Manager who currently serves as Ungerboeck Administrator on a limited basis, currently allocating 10% of time to Eccles BLDG and 5% to Eccles SITE. The increase in FTE would be offset by the elimination of a currently vacant Fiscal Coordinator position (see request item 350000_06). New County funding is requested to cover the portion of the FTE allocated to Arts & Culture Fund 185 (\$52,677). Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet revenue goals through pro-active, and well-managed venue rental bookings. [Org/Program Impacted: ADMIN, SITE OPERATIONS]	Y	-	7,340	1

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[350000_07]	REQUEST	NEW FTE - THEATRE SYSTEMS CONTROL ENGINEER:	Y	-	44,322	44,322
<p>FUND 185 – ARTS &amp; CULTURE:</p> <p>Personnel Appr Increase \$44,322</p> <p>FUND 726 – ECCLES THEATER:</p> <p>Personnel Appr Increase \$44,322 BLDG: \$44,322</p> <p>FTE INCREASE: 1.0 (Grade 14 TRADE)</p> <p>The lines are blurring between IT and theatrical tech. Lighting, sound and projection now require staff who are highly skilled in both traditional IT and theatrical technology and up-to-date equipment capable of the expected presentation quality. Arts &amp; Culture facilities house over \$10M worth of highly technical state-of-the-art equipment. These systems and equipment need to be monitored, supported, upgraded, and replaced with the same model that we use for access control systems, desktops, or WAPs. This position fills a specialty gap and ensures our services can be maintained at a professional level. This position will create great efficiencies in our theatrical equipment use and the services we provide. Once this position is up and running we are projecting we can charge new fees for new services provided to venue renters.</p> <p>The full cost of the FTE is anticipated at \$88,644. This FTE will be based at Arts &amp; Culture with approximately 50% of activity charged to Eccles Theater BLDG.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. [Org/Program Impacted: ADMIN]</p>							
8	[340000_05]	REQUEST	NEW FTE - BLDG EVENT MANAGER:	Y	1.00	0	1,704
<p>FUND 726 – ECCLES THEATER</p> <p>Revenue Appr Increase \$58,369 BLDG: \$5,391 SITE: \$52,978</p> <p>Personnel Appr Increase \$81,768 BLDG: \$18,391 SITE: \$63,377</p> <p>Operations Appr Decrease \$23,399 BLDG: \$13,000 SITE: \$10,399</p> <p>FTE INCREASE: 1.0 (Grade 14)</p> <p>Arts &amp; Culture is requesting a restructure to the Eccles Theater event management team based on the needs of the building as a whole. When Eccles Theater opened, there was one event manager hired to work solely on BLDG and a second hired to work solely on SITE. In reality, both event managers work on the entire venue with the Broadway and LIVE series taking up more time than anticipated for both event managers. For this reason, we are requesting an additional event manager position for BLDG to ensure the SITE event manager can devote more time to pro-actively booking SITE spaces, thereby increasing activation and revenue for SITE.</p> <p>The new position will spend the majority of time on BLDG activities with some events and clients crossing over to SITE activities. We anticipate the new position's payroll will be allocated 90% to BLDG and 10% to SITE. With the SITE event manager increasing their efforts on SITE bookings and activation, we anticipate the time allocated to SITE will increase from 10% to 90% while time allocated to BLDG will decrease from 90% to 10%, helping to offset the increased cost to BLDG from the new FTE. With the increased bookings, we anticipate an increase in revenue that will fully offset the increased cost to SITE. The increased cost to SITE in 2020 is expected to break even with revenue from the additional bookings. In future years higher revenue goals will be set so the SITE event manager generates net income for SITE compared to the cost of maintaining the FTE.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Meet revenue goals through pro-active, and well-managed venue rental bookings. [Org/Program Impacted: ADMIN, MARKETING, SALES AND EVENTS, SITE OPERATIONS]</p>							
9	[340000_06]	REQUEST	ACCESS CONTROL SOFTWARE:	N	-	4,526	4,526
<p>FUND 726 – ECCLES THEATER:</p> <p>Revenue Appr Increase \$1,509 SITE: \$1,509</p> <p>Operations Appr Increase \$6,034 BLDG: \$4,526 SITE: \$1,509</p> <p>This is a much-needed upgrade for our continued goal of automating the security and controls access for Eccles Theater. Currently, access scheduling capability is limited to two administrative user accounts, resulting in many access requests going unfilled when the designated administrators aren't available. The new system would give building managers the ability to control access in the building with real time server connections housed in the theater. Increased control and expanded flexibility will greatly enhance the ability to provide necessary services to clients of the building while enhancing security controls of the theater at the same time. This is a shared cost that will be allocated between BLDG and SITE according to square footage. The increase in SITE will be offset by an increase to the RDA subsidy by the same amount.</p> <p>Outcome Measure: Salt Lake County Arts &amp; Culture provides community enrichment and economic benefits by providing and supporting first class performing arts facilities and services. Meet expense budget objectives while maintaining first class building standards and services [Org/Program Impacted: BLDG OPERATIONS, SITE OPERATIONS]</p>							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
10	[340000_07]	REQUEST FUND 726 – ECCLES THEATER	UPACA INSURANCE INCREASE:  Revenue Appr Increase \$7,500 SITE: \$7,500  Operations Appr Increase \$30,000 BLDG: \$22,500 SITE: \$7,500  With the renewal of UPACA insurance, premiums will increase by approximately \$30,000 including general liability, directors & officers, and building insurance. Insurance costs are allocated 75% to Eccles Theater BLDG and 25% to Eccles Theater SITE based on relative square footage within the overall building as outlined in the operating agreement. The increase in SITE expense will be offset by an increase to RDA subsidy revenue by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN, SITE OPERATIONS]	Y	-	22,500	\$0 (not proposed)
11	[340000_08]	REQUEST FUND 726 – ECCLES THEATER:	MAIN STREET/REGENT STREET ENCROACHMENT FEE:  Revenue Appr Increase \$9,000 SITE: \$9,000  Operations Appr Increase \$12,500 BLDG: \$3,500 SITE: \$9,000  Encroachment fees are charged by Salt Lake City for balconies, steps, and foundation shoring that extend into Main Street and Regent Street. These fees were first discovered in the winter of 2018, after the 2019 budget had been approved and consequently the costs were absorbed into the 2019 operating budget. However, beginning in 2020 Eccles Theater requests an increase to the budget to cover these fees and avoid a negative impact to the operations of the theater by having to reduce expenses elsewhere. Encroachment fees have been allocated between BLDG and SITE based on the square footage of the encroachments themselves with balcony and step encroachments attributed to SITE and foundation shoring attributed to BLDG. The increase in SITE expense will be offset by an increase to RDA subsidy revenue by the same amount.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses [Org/Program Impacted: BLDG OPERATIONS, SITE OPERATIONS]	Y	-	3,500	3,500
12	[340000_09]	REQUEST FUND 726 – ECCLES THEATER:	ARTS FOR ALL PROGRAM EXPENSES:  Revenue Appr Decrease \$5,683 ARTS FOR ALL: \$5,683  Personnel Appr Increase \$16,148 ARTS FOR ALL: \$16,148  Operations Appr Increase \$286,418 ARTS FOR ALL: \$286,418  This initiative will align Arts for All fee revenue with the expected booking calendar and on-sale calendar for 2020. Additionally, we request the use of Arts for All funds to fund a temporary employee to help promote and coordinate the Arts for All program. Finally, we also request the available Arts for All restricted fund balance as of June 30, 2019, totaling \$308,249, to purchase additional tickets for the Arts for All program. This will allow Eccles Theater to continue widening the reach and impact of the Arts for All program.  Outcome Measure: Salt Lake County Arts & Culture provides community enrichment and economic benefits by supporting first class performing arts facilities and services. Expand Arts for All program offerings and increase attendance by 10% [Org/Program Impacted: ARTS FOR ALL]	N	-	308,249	308,249

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
13	[340000_10]	REQUEST	DONOR FULFILLMENT: FUND 726 – ECCLES THEATER:  Revenue Appr Increase \$88,094 BLDG: \$88,094  Operations Appr Increase \$50,000 BLDG: \$50,000  In late 2019, Eccles Theater entered into agreements with MagicSpace Entertainment and Salt Lake City Redevelopment Agency to transfer funds annually to Eccles Theater to fulfill box seat sponsor and legacy donor obligations which include parking, concessions services in Miller Lounge, drink coupons, and other incidental services. MagicSpace will transfer \$20,000 for box seat sponsor fulfillment. SLC RDA will transfer \$30,000 for legacy donor fulfillment. Additionally, RDA will be billed 50% of the Sponsor & Member Services Manager salary, estimated at 38,094 to cover payroll costs associated with Legacy Donor Fulfillment efforts.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses. [Org/Program Impacted: ADMIN, SPONSOR AND MEMBERSHIP SERVICES]	Y	-	(38,094)	(38,094)
14	[340000_11]	REQUEST	ELIMINATE UPACA BOARD BUDGET: FUND 726 – ECCLES THEATER:  Revenue Appr Decrease \$240,000 UPACA: \$240,000  Operations Appr Decrease \$88,800 UPACA: \$88,800  In 2019, the UPACA board approved shifting insurance costs into the BLDG & SITE operating budgets, and consequently the UPACA board contributions and associated expenses can be eliminated.  Outcome Measure: Salt Lake County Arts & Culture maintains financial stability. Efficiently manage overhead expenses. [Org/Program Impacted: UTAH PERFORMING ARTS CENTER AGENCY (UPACA)]	Y	-	151,200	151,200
15	[340000_R01]	STRESS TEST	ELIMINATE THEATER SYSTEMS ENGINEER (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$44,322  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$44,322 BLDG: \$44,322  If required to make budget reductions, Eccles Theater would first propose eliminating the Theatre Systems Engineer FTE request, resulting in a savings of \$44,322 (50% of the FTE cost projected to be allocated to the Eccles Theater budget). By not hiring this position, Arts & Culture would continue to have difficulty supporting and replacing technical theatrical equipment to the professional standards required by touring acts renting Arts & Culture venues. This could result in decreased revenue or costly repairs for equipment not receiving sufficient preventative maintenance & support due to inadequate staffing. [Org/Program Impacted: ADMIN]	N	-	(44,322)	0
16	[340000_R02]	STRESS TEST	ELIMINATE UNGERBOECK ADMIN (STRESS): FUND 185 – ARTS & CULTURE:  Personnel Appr Decrease \$52,677  FUND 726 – ECCLES THEATER:  Personnel Appr Decrease \$7,497 BLDG: \$7,339 SITE: \$158  If necessary, Arts & Culture would propose eliminating the Ungerboeck Administrator FTE request, resulting in a savings of \$7,497 (20% of the FTE cost projected to be allocated to the Eccles BLDG and 5% allocated to Eccles SITE budget). By not hiring this position, Arts & Culture would lack sufficient support for a critical software system that is heavily utilized across the division. This could result in significant inefficiencies due to down time of operational systems. It could also require costly consulting expenses to support the system. Finally, it would prevent the division from continuing to implement additional modules that would increase operational efficiencies and provide data analysis tools to enhance revenue. [Org/Program Impacted: ADMIN, SITE OPERATIONS]	N	-	(7,498)	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
17	[340000_R03]	STRESS TEST	REDUCE OPERATING EXPENSES (STRESS):	N	-	(250,495)	0
Personnel Appr Decrease \$38,031 BLDG: \$38,031  Operations Appr Decrease \$212,461 BLDG: \$173,778 SITE: \$38,684  BLDG: The remaining stress for Eccles BLDG is \$179,614. Reducing expenses by this amount would have a serious negative impact on the quality of service provided to patrons, rental clients, and would make it difficult to maintain the theater to the first-class standard as required by the operating agreement. The stress test would include \$38,081 in cuts to temp labor by reducing ticket sellers to provide customer service, business technology temp labor to help trouble-shoot issues that arise during shows, and temp admin support. The stress test would also include operating expense reductions of \$141,583 by making cuts to cleaning, maintenance, and equipment; such cuts would only allow for essential maintenance and equipment replacement throughout the building. Finally, the stress test also includes reductions to training and education which would have a serious impact on the ability of staff to stay trained in the skills necessary to complete their jobs. All of these factors would likely reduce the number of tickets sold and the number of bookings, resulting in a loss of earned revenue and negating the savings of reducing expenses.  SITE: The total stress test for Eccles SITE is \$38,684. Reducing expenses by this amount would have a detrimental impact on the ability to provide necessary services to renters and patrons of Regent Street Black Box, especially given the program expense reductions already approved by the UPACA board in early 2019. It would also make it difficult to maintain the lobby and plaza as public spaces. Reductions would be primarily to cleaning and maintenance, reducing the ability to keep the plaza free of debris and garbage while not used as a loading zone and eliminating the ability to maintain landscaped areas around the building. Further cuts would reduce advertising, making it difficult to spread awareness of SITE spaces which would result in a negative impact to the number of bookings and a loss of earned revenue. [Org/Program Impacted: ADMIN, ARTTIX, BLDG OPERATIONS, GUEST SERVICES, INFORMATION TECHNOLOGY, MARKETING, PRODUCTION OPERATIONS, PUBLIC RELATIONS, SALES AND EVENTS, SITE OPERATIONS, SPONSOR AND MEMBERSHIP SERVICES]							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				<b>1.00</b>		<b>573,670</b>	<b>545,535</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-		0	0
TOTAL STRESS TEST REDUCTIONS:				-		(302,315)	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-		<b>1,474,263</b>	<b>1,474,263</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

UPACA ECCLES THEATER

Funds Selected	Organizations Selected
726 - UPACA ECCLES THEATER FUND	34000000 - UPACA ECCLES THEATER

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,021</b>	<b>586</b>	<b>3,009</b>	<b>2,435</b>	<b>574</b>	<b>2,751</b>	<b>270</b>	<b>363</b>	<b>2,658</b>
<b>REVENUE</b>	<b>6,822</b>	<b>(76)</b>	<b>6,830</b>	<b>6,899</b>	<b>(69)</b>	<b>6,899</b>	<b>(76)</b>	<b>9,720</b>	<b>(2,897)</b>
<b>OPERATING REVENUE</b>	<b>6,722</b>	<b>(91)</b>	<b>6,730</b>	<b>6,814</b>	<b>(84)</b>	<b>6,814</b>	<b>(91)</b>	<b>9,541</b>	<b>(2,819)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	(240)	-	240	(240)	240	(240)	138	(138)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	100	(100)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	(240)	-	240	(240)	240	(240)	38	(38)
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	2,128	(2,128)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	2,128	(2,128)
RCT4200 - CHARGES FOR SERVICES	6,690	140	6,697	6,550	148	6,550	140	7,236	(546)
421051 - CO-PROMOTER SPLIT BROADWAY	1,219	(181)	1,219	1,399	(181)	1,399	(181)	1,781	(563)
421052 - CO-PROMOTER SPLIT POPULAR	380	56	380	324	56	324	56	549	(169)
421053 - ARTS FOR ALL FEE	169	(6)	169	175	(6)	175	(6)	194	(25)
421054 - FACILITY FEE REVENUE	1,590	144	1,590	1,446	144	1,446	144	1,598	(8)
421065 - CLARK MEMBERSHIPS	125	25	125	100	25	100	25	148	(23)
421200 - PROPERTY CLEANUP	19	(2)	19	21	(2)	21	(2)	24	(4)
421370 - MISCELLANEOUS REVENUE	20	18	20	2	18	2	18	37	(17)
421382 - ARTIX SERVICE FEE	1,249	(7)	1,249	1,255	(7)	1,255	(7)	1,401	(152)
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	0	(0)
421384 - CREDIT CARD FEES REIMBURSEMENT	-	-	-	-	-	-	-	0	(0)
421385 - PARKING REVENUE	-	-	-	-	-	-	-	2	(2)
421386 - CATERING REVENUE	8	(32)	8	40	(32)	40	(32)	1	6
421387 - MERCHANDISE SALES REVENUE	85	(15)	85	100	(15)	100	(15)	94	(9)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(3)	3
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(4)	4
421390 - EMT REVENUE	1	1	1	-	1	-	1	-	1
424000 - LOCAL REVENUE CONTRACTS	589	216	596	373	223	373	216	378	210
427020 - RESIDENT REVENUE	8	(2)	8	10	(2)	10	(2)	-	8
427021 - COMMERCIAL REVENUE	889	(173)	889	1,061	(173)	1,061	(173)	864	25
427022 - NON-PROFIT REVENUE	51	(37)	51	88	(37)	88	(37)	79	(29)
427024 - ECCLES FEE DISCOUNTS	-	-	-	-	-	-	-	(13)	13
427045 - CONCESSIONS	247	92	247	155	92	155	92	104	143
427065 - RESTAURANT RENT AND COMMISSIONS	42	42	42	-	42	-	42	-	42
RCT4300 - INTER/INTRA FUND TRANSFERS	33	9	33	24	9	24	9	38	(6)
421380 - FRONT OF HOUSE REVENUE	13	0	13	13	0	13	0	17	(5)
421381 - EVENT SETUP REVENUE	20	9	20	12	9	12	9	2	18
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	19	(19)
<b>NON-OPERATING REVENUE</b>	<b>100</b>	<b>15</b>	<b>100</b>	<b>85</b>	<b>15</b>	<b>85</b>	<b>15</b>	<b>179</b>	<b>(79)</b>
RCT4290 - INVESTMENT EARNINGS	100	15	100	85	15	85	15	179	(79)
429005 - INTEREST - TIME DEPOSITS	100	15	100	85	15	85	15	179	(79)
<b>EXPENSE</b>	<b>9,744</b>	<b>495</b>	<b>9,739</b>	<b>9,249</b>	<b>490</b>	<b>9,565</b>	<b>179</b>	<b>9,904</b>	<b>(161)</b>
<b>OPERATING EXPENSE</b>	<b>9,744</b>	<b>495</b>	<b>9,739</b>	<b>9,249</b>	<b>490</b>	<b>9,565</b>	<b>179</b>	<b>9,904</b>	<b>(161)</b>
000100-Salaries and Benefits	2,642	37	2,606	2,604	2	2,540	102	2,259	382
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	0	(0)
601030 - PERMANENT AND PROVISIONAL	1,418	61	1,390	1,357	33	1,337	81	1,118	300
601045 - COMPENSATED ABSENCE	48	-	48	48	-	48	-	33	15
601050 - TEMPORARY SEASONAL EMERGENCY	296	(65)	296	361	(65)	323	(27)	162	134
601065 - OVERTIME	5	0	5	5	0	5	0	4	1
603005 - SOCIAL SECURITY TAXES	131	6	128	125	4	121	9	94	36
603023 - PENSION EXPENSE ADJ GASB 68	84	-	84	84	-	84	-	175	(90)
603025 - RETIREMENT OR PENSION CONTRIB	223	11	218	212	6	209	14	172	51
603040 - LTD CONTRIBUTIONS	6	(0)	6	6	(0)	6	(0)	4	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	18	1	18	17	1	17	1	22	(4)
603050 - HEALTH INSURANCE PREMIUMS	358	21	358	337	21	337	21	242	116
603055 - EMPLOYEE SERV RES FUND CHARGES	21	-	21	21	-	21	-	25	(3)
603056 - OPEB - CURRENT YR	17	-	17	17	-	17	-	-	17
603075 - OPEB - UNDERFUNDED ARC	5	-	5	5	-	5	-	204	(200)
605015 - EMPLOYEE PARKING	4	2	4	2	2	2	2	3	2
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	(0)	-	0	(0)	0	(0)	-	-
605026 - EMPLOYEE AWARDS-GIFT CARDS	7	-	7	7	-	7	-	1	6
000200-Operations	3,543	458	3,573	3,085	488	3,466	77	3,029	514
607005 - JANITORIAL SUPPLIES AND SERVICE	405	(20)	405	425	(20)	422	(17)	378	26
607010 - MAINTENANCE - GROUNDS	45	20	45	25	20	16	29	55	(10)
607015 - MAINTENANCE - BUILDINGS	193	77	193	117	77	217	(23)	153	40
607020 - CONSUMABLE PARTS	-	-	-	-	-	-	-	0	(0)
607025 - MAINT - PLUMBING HEAT AND AC	8	-	8	8	-	8	-	-	8
607030 - MAINTENANCE - OTHER	18	-	18	18	-	18	-	3	14
607040 - FACILITIES MANAGEMENT CHARGES	59	6	59	54	6	54	6	45	14

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
609005 - FOOD PROVISIONS	-	-	-	-	-	-	-	0	(0)
609010 - CLOTHING PROVISIONS	1	-	1	1	-	1	-	-	1
609020 - BEDDING AND LINEN	-	-	-	-	-	-	-	1	(1)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	-	0	1
609035 - SAFETY SUPPLIES	2	-	2	2	-	2	(0)	1	1
609040 - LAUNDRY SUPPLIES AND SERVICES	1	-	1	1	-	1	-	-	1
609060 - IDENTIFICATION SUPPLIES	1	-	1	1	-	1	(0)	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	10	-	10	10	-	5	5	7	3
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	12	5	2	15
613005 - PRINTING CHARGES	10	-	10	10	-	6	5	4	6
613020 - DEVELOPMENT ADVERTISING	27	(26)	27	53	(26)	46	(19)	20	6
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
613030 - PRINTING DEVELOPMENT	89	50	89	39	50	39	50	35	54
615005 - OFFICE SUPPLIES	10	0	10	10	0	5	5	9	2
615015 - COMPUTER SUPPLIES	-	-	-	-	-	2	(2)	2	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	58	26	58	32	26	40	18	37	22
615020 - COMPUTER SOFTWARE < 3000	11	-	11	11	-	8	3	2	8
615025 - COMPUTER COMPONENTS < 3000	14	-	14	14	-	10	4	51	(37)
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	-	0
615035 - SMALL EQUIPMENT (NON-COMPUTER)	78	2	78	76	2	75	2	435	(357)
615040 - POSTAGE	2	-	2	2	-	5	(3)	1	1
615050 - MEALS AND REFRESHMENTS	7	(0)	7	7	(0)	8	(1)	6	1
615055 - VOLUNTEER AWARDS	3	-	3	3	-	1	2	1	3
615065 - CREDIT CARD CHARGES	452	74	452	378	74	367	85	570	(118)
617005 - MAINTENANCE - OFFICE EQUIP	8	-	8	8	-	-	8	3	4
617010 - MAINT - MACHINERY AND EQUIP	33	(5)	33	38	(5)	34	(2)	9	24
617015 - MAINTENANCE - SOFTWARE	1	-	1	1	-	6	(5)	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	-	-	-	-	-	-	-	0	(0)
619005 - GASOLINE DIESEL OIL AND GREASE	1	-	1	1	-	1	-	1	0
619015 - MILEAGE ALLOWANCE	-	-	-	-	-	-	-	0	(0)
619025 - TRAVEL AND TRANSPORTATION	50	(0)	50	50	(0)	45	5	34	16
619030 - TRAVEL AND TRANSPORTATION CLIENTS	3	-	3	3	-	1	2	-	3
621005 - HEAT AND FUEL	70	-	70	70	-	70	-	57	13
621010 - LIGHT AND POWER	265	-	265	265	-	265	-	228	37
621015 - WATER AND SEWER	28	-	28	28	-	28	-	27	1
621020 - TELEPHONE	38	(0)	38	38	(0)	38	(0)	41	(3)
621025 - MOBILE TELEPHONE	7	(2)	7	9	(2)	9	(2)	7	(0)
621030 - INTERNET/DATA COMMUNICATIONS	53	-	53	53	-	53	-	31	22
633010 - RENT - BUILDINGS	13	13	13	-	13	-	13	13	(0)
633015 - RENT - EQUIPMENT	9	-	9	9	-	9	-	1	8
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	13	(9)	13	21	(9)	14	(1)	42	(30)
639010 - CONSULTANTS FEES	27	(18)	27	45	(18)	45	(18)	67	(40)
639025 - OTHER PROFESSIONAL FEES	-	(80)	-	80	(80)	85	(85)	9	(9)
639035 - CONTRACT MANAGEMENT FEE	566	66	566	500	66	500	66	487	79
639045 - CONTRACTED LABOR/PROJECTS	27	-	27	27	-	27	-	28	(1)
645005 - CONTRACT HAULING	3	-	3	3	-	1	2	0	2
645010 - DUMPING FEES	1	-	1	1	-	1	-	-	1
645015 - RECYCLING ACTIVITIES	-	-	-	-	-	-	-	0	(0)
655100 - HEALTH INCENTIVES	1	0	1	0	0	-	1	-	1
657005 - INSURANCE	151	-	181	151	30	151	-	38	113
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	6	(2)	4	-
667050 - ARTS FOR ALL EXPENSE	457	286	457	171	286	512	(54)	63	394
693010 - INTRAFUND CHARGES	200	-	200	200	-	200	-	19	181
000500-Depreciation and Amortization	3,559	-	3,559	3,559	-	3,559	-	2,679	880
669010 - DEPRECIATION	3,559	-	3,559	3,559	-	3,559	-	2,679	880
001000-Other Financing Uses	-	-	-	-	-	-	-	1,937	(1,937)
781005 - DISTRIBUTION TO OWNERS	-	-	-	-	-	-	-	1,937	(1,937)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

UPACA ECCLES THEATER

Funds Selected	Organizations Selected
726 - UPACA ECCLES THEATER FUND	34000000 - UPACA ECCLES THEATER

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,021</b>	<b>586</b>	<b>3,009</b>	<b>2,435</b>	<b>574</b>	<b>2,751</b>	<b>270</b>	<b>363</b>	<b>2,658</b>
<b>REVENUE</b>	<b>6,822</b>	<b>(76)</b>	<b>6,830</b>	<b>6,899</b>	<b>(69)</b>	<b>6,899</b>	<b>(76)</b>	<b>9,720</b>	<b>(2,897)</b>
<b>OPERATING REVENUE</b>	<b>6,722</b>	<b>(91)</b>	<b>6,730</b>	<b>6,814</b>	<b>(84)</b>	<b>6,814</b>	<b>(91)</b>	<b>9,541</b>	<b>(2,819)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	(240)	-	240	(240)	240	(240)	138	(138)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	100	(100)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	(240)	-	240	(240)	240	(240)	38	(38)
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	2,128	(2,128)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	2,128	(2,128)
RCT4200 - CHARGES FOR SERVICES	6,690	140	6,697	6,550	148	6,550	140	7,236	(546)
421051 - CO-PROMOTER SPLIT BROADWAY	1,219	(181)	1,219	1,399	(181)	1,399	(181)	1,781	(563)
421052 - CO-PROMOTER SPLIT POPULAR	380	56	380	324	56	324	56	549	(169)
421053 - ARTS FOR ALL FEE	169	(6)	169	175	(6)	175	(6)	194	(25)
421054 - FACILITY FEE REVENUE	1,590	144	1,590	1,446	144	1,446	144	1,598	(8)
421065 - CLARK MEMBERSHIPS	125	25	125	100	25	100	25	148	(23)
421200 - PROPERTY CLEANUP	19	(2)	19	21	(2)	21	(2)	24	(4)
421370 - MISCELLANEOUS REVENUE	20	18	20	2	18	2	18	37	(17)
421382 - ARTIX SERVICE FEE	1,249	(7)	1,249	1,255	(7)	1,255	(7)	1,401	(152)
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	0	(0)
421384 - CREDIT CARD FEES REIMBURSEMENT	-	-	-	-	-	-	-	0	(0)
421385 - PARKING REVENUE	-	-	-	-	-	-	-	2	(2)
421386 - CATERING REVENUE	8	(32)	8	40	(32)	40	(32)	1	6
421387 - MERCHANDISE SALES REVENUE	85	(15)	85	100	(15)	100	(15)	94	(9)
421388 - ARTIX CHARGEBACKS	-	-	-	-	-	-	-	(3)	3
421389 - ARTIX PAYMENT ADJUSTMENT	-	-	-	-	-	-	-	(4)	4
421390 - EMT REVENUE	1	1	1	-	1	-	1	-	1
424000 - LOCAL REVENUE CONTRACTS	589	216	596	373	223	373	216	378	210
427020 - RESIDENT REVENUE	8	(2)	8	10	(2)	10	(2)	-	8
427021 - COMMERCIAL REVENUE	889	(173)	889	1,061	(173)	1,061	(173)	864	25
427022 - NON-PROFIT REVENUE	51	(37)	51	88	(37)	88	(37)	79	(29)
427024 - ECCLES FEE DISCOUNTS	-	-	-	-	-	-	-	(13)	13
427045 - CONCESSIONS	247	92	247	155	92	155	92	104	143
427065 - RESTAURANT RENT AND COMMISSIONS	42	42	42	-	42	-	42	-	42
RCT4300 - INTER/INTRA FUND TRANSFERS	33	9	33	24	9	24	9	38	(6)
421380 - FRONT OF HOUSE REVENUE	13	0	13	13	0	13	0	17	(5)
421381 - EVENT SETUP REVENUE	20	9	20	12	9	12	9	2	18
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	19	(19)
<b>NON-OPERATING REVENUE</b>	<b>100</b>	<b>15</b>	<b>100</b>	<b>85</b>	<b>15</b>	<b>85</b>	<b>15</b>	<b>179</b>	<b>(79)</b>
RCT4290 - INVESTMENT EARNINGS	100	15	100	85	15	85	15	179	(79)
429005 - INTEREST - TIME DEPOSITS	100	15	100	85	15	85	15	179	(79)
<b>EXPENSE</b>	<b>9,744</b>	<b>495</b>	<b>9,739</b>	<b>9,249</b>	<b>490</b>	<b>9,565</b>	<b>179</b>	<b>9,904</b>	<b>(161)</b>
<b>OPERATING EXPENSE</b>	<b>9,744</b>	<b>495</b>	<b>9,739</b>	<b>9,249</b>	<b>490</b>	<b>9,565</b>	<b>179</b>	<b>9,904</b>	<b>(161)</b>
000100-Salaries and Benefits	2,642	37	2,606	2,604	2	2,540	102	2,259	382
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	0	(0)
601030 - PERMANENT AND PROVISIONAL	1,418	61	1,390	1,357	33	1,337	81	1,118	300
601045 - COMPENSATED ABSENCE	48	-	48	48	-	48	-	33	15
601050 - TEMPORARY SEASONAL EMERGENCY	296	(65)	296	361	(65)	323	(27)	162	134
601065 - OVERTIME	5	0	5	5	0	5	0	4	1
603005 - SOCIAL SECURITY TAXES	131	6	128	125	4	121	9	94	36
603023 - PENSION EXPENSE ADJ GASB 68	84	-	84	84	-	84	-	175	(90)
603025 - RETIREMENT OR PENSION CONTRIB	223	11	218	212	6	209	14	172	51
603040 - LTD CONTRIBUTIONS	6	(0)	6	6	(0)	6	(0)	4	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	18	1	18	17	1	17	1	22	(4)
603050 - HEALTH INSURANCE PREMIUMS	358	21	358	337	21	337	21	242	116
603055 - EMPLOYEE SERV RES FUND CHARGES	21	-	21	21	-	21	-	25	(3)
603056 - OPEB - CURRENT YR	17	-	17	17	-	17	-	-	17
603075 - OPEB - UNDERFUNDED ARC	5	-	5	5	-	5	-	204	(200)
605015 - EMPLOYEE PARKING	4	2	4	2	2	2	2	3	2
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	(0)	-	0	(0)	0	(0)	-	-
605026 - EMPLOYEE AWARDS-GIFT CARDS	7	-	7	7	-	7	-	1	6
000200-Operations	3,543	458	3,573	3,085	488	3,466	77	3,029	514
607005 - JANITORIAL SUPPLIES AND SERVICE	405	(20)	405	425	(20)	422	(17)	378	26
607010 - MAINTENANCE - GROUNDS	45	20	45	25	20	16	29	55	(10)
607015 - MAINTENANCE - BUILDINGS	193	77	193	117	77	217	(23)	153	40
607020 - CONSUMABLE PARTS	-	-	-	-	-	-	-	0	(0)
607025 - MAINT - PLUMBING HEAT AND AC	8	-	8	8	-	8	-	-	8
607030 - MAINTENANCE - OTHER	18	-	18	18	-	18	-	3	14
607040 - FACILITIES MANAGEMENT CHARGES	59	6	59	54	6	54	6	45	14

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
609005 - FOOD PROVISIONS	-	-	-	-	-	-	-	0	(0)
609010 - CLOTHING PROVISIONS	1	-	1	1	-	1	-	-	1
609020 - BEDDING AND LINEN	-	-	-	-	-	-	-	1	(1)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	-	0	1
609035 - SAFETY SUPPLIES	2	-	2	2	-	2	(0)	1	1
609040 - LAUNDRY SUPPLIES AND SERVICES	1	-	1	1	-	1	-	-	1
609060 - IDENTIFICATION SUPPLIES	1	-	1	1	-	1	(0)	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	10	-	10	10	-	5	5	7	3
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	12	5	2	15
613005 - PRINTING CHARGES	10	-	10	10	-	6	5	4	6
613020 - DEVELOPMENT ADVERTISING	27	(26)	27	53	(26)	46	(19)	20	6
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
613030 - PRINTING DEVELOPMENT	89	50	89	39	50	39	50	35	54
615005 - OFFICE SUPPLIES	10	0	10	10	0	5	5	9	2
615015 - COMPUTER SUPPLIES	-	-	-	-	-	2	(2)	2	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	58	26	58	32	26	40	18	37	22
615020 - COMPUTER SOFTWARE < 3000	11	-	11	11	-	8	3	2	8
615025 - COMPUTER COMPONENTS < 3000	14	-	14	14	-	10	4	51	(37)
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	-	0
615035 - SMALL EQUIPMENT (NON-COMPUTER)	78	2	78	76	2	75	2	435	(357)
615040 - POSTAGE	2	-	2	2	-	5	(3)	1	1
615050 - MEALS AND REFRESHMENTS	7	(0)	7	7	(0)	8	(1)	6	1
615055 - VOLUNTEER AWARDS	3	-	3	3	-	1	2	1	3
615065 - CREDIT CARD CHARGES	452	74	452	378	74	367	85	570	(118)
617005 - MAINTENANCE - OFFICE EQUIP	8	-	8	8	-	-	8	3	4
617010 - MAINT - MACHINERY AND EQUIP	33	(5)	33	38	(5)	34	(2)	9	24
617015 - MAINTENANCE - SOFTWARE	1	-	1	1	-	6	(5)	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	-	-	-	-	-	-	-	0	(0)
619005 - GASOLINE DIESEL OIL AND GREASE	1	-	1	1	-	1	-	1	0
619015 - MILEAGE ALLOWANCE	-	-	-	-	-	-	-	0	(0)
619025 - TRAVEL AND TRANSPORTATION	50	(0)	50	50	(0)	45	5	34	16
619030 - TRAVEL AND TRANSPORTATION CLIENTS	3	-	3	3	-	1	2	-	3
621005 - HEAT AND FUEL	70	-	70	70	-	70	-	57	13
621010 - LIGHT AND POWER	265	-	265	265	-	265	-	228	37
621015 - WATER AND SEWER	28	-	28	28	-	28	-	27	1
621020 - TELEPHONE	38	(0)	38	38	(0)	38	(0)	41	(3)
621025 - MOBILE TELEPHONE	7	(2)	7	9	(2)	9	(2)	7	(0)
621030 - INTERNET/DATA COMMUNICATIONS	53	-	53	53	-	53	-	31	22
633010 - RENT - BUILDINGS	13	13	13	-	13	-	13	13	(0)
633015 - RENT - EQUIPMENT	9	-	9	9	-	9	-	1	8
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	13	(9)	13	21	(9)	14	(1)	42	(30)
639010 - CONSULTANTS FEES	27	(18)	27	45	(18)	45	(18)	67	(40)
639025 - OTHER PROFESSIONAL FEES	-	(80)	-	80	(80)	85	(85)	9	(9)
639035 - CONTRACT MANAGEMENT FEE	566	66	566	500	66	500	66	487	79
639045 - CONTRACTED LABOR/PROJECTS	27	-	27	27	-	27	-	28	(1)
645005 - CONTRACT HAULING	3	-	3	3	-	1	2	0	2
645010 - DUMPING FEES	1	-	1	1	-	1	-	-	1
645015 - RECYCLING ACTIVITIES	-	-	-	-	-	-	-	0	(0)
655100 - HEALTH INCENTIVES	1	0	1	0	0	-	1	-	1
657005 - INSURANCE	151	-	181	151	30	151	-	38	113
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	6	(2)	4	-
667050 - ARTS FOR ALL EXPENSE	457	286	457	171	286	512	(54)	63	394
693010 - INTRAFUND CHARGES	200	-	200	200	-	200	-	19	181
000500-Depreciation and Amortization	3,559	-	3,559	3,559	-	3,559	-	2,679	880
669010 - DEPRECIATION	3,559	-	3,559	3,559	-	3,559	-	2,679	880
001000-Other Financing Uses	-	-	-	-	-	-	-	1,937	(1,937)
781005 - DISTRIBUTION TO OWNERS	-	-	-	-	-	-	-	1,937	(1,937)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

UPACA ECCLES THEATER

Funds Selected			Organizations Selected						
726 - UPACA ECCLES THEATER FUND			34009900 - UPACA ECCLES THEATER CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>243</b>	<b>1,474</b>	<b>243</b>	<b>(1,232)</b>	<b>1,474</b>	<b>(635)</b>	<b>878</b>	<b>-</b>	<b>243</b>
<b>REVENUE</b>	<b>1,232</b>	<b>-</b>	<b>1,232</b>	<b>1,232</b>	<b>-</b>	<b>1,401</b>	<b>(170)</b>	<b>-</b>	<b>1,232</b>
<b>OPERATING REVENUE</b>	<b>1,232</b>	<b>-</b>	<b>1,232</b>	<b>1,232</b>	<b>-</b>	<b>1,401</b>	<b>(170)</b>	<b>-</b>	<b>1,232</b>
RCT4200 - CHARGES FOR SERVICES	1,232	-	1,232	1,232	-	1,201	30	-	1,232
424000 - LOCAL REVENUE CONTRACTS	1,232	-	1,232	1,232	-	1,201	30	-	1,232
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	200	(200)	-	-
433100 - INTRAFUND REVENUE	-	-	-	-	-	200	(200)	-	-
<b>EXPENSE</b>	<b>1,474</b>	<b>1,474</b>	<b>1,474</b>	<b>-</b>	<b>1,474</b>	<b>766</b>	<b>708</b>	<b>-</b>	<b>1,474</b>
<b>OPERATING EXPENSE</b>	<b>1,474</b>	<b>1,474</b>	<b>1,474</b>	<b>-</b>	<b>1,474</b>	<b>766</b>	<b>708</b>	<b>-</b>	<b>1,474</b>
000200-Operations	1,473	1,473	1,473	-	1,473	765	708	-	1,473
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	61	(61)	-	-
607015 - MAINTENANCE - BUILDINGS	495	495	495	-	495	235	260	-	495
615025 - COMPUTER COMPONENTS < 3000	264	264	264	-	264	100	164	-	264
615035 - SMALL EQUIPMENT (NON-COMPUTER)	295	295	295	-	295	302	(7)	-	295
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	67	(67)	-	-
623005 - NON-CAP IMPROV OTHR THAN BUILD	354	354	354	-	354	-	354	-	354
625010 - NON-CAPITAL BUILDING IMPRVMENTS	65	65	65	-	65	-	65	-	65
000400-Indirect Cost	2	2	2	-	2	2	-	-	2
663070 - MAYOR FINANCE OVERHEAD COST	2	2	2	-	2	2	-	-	2
<b>BALANCE SHEET</b>	<b>335</b>	<b>335</b>	<b>335</b>	<b>-</b>	<b>335</b>	<b>807</b>	<b>(472)</b>	<b>-</b>	<b>335</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>335</b>	<b>335</b>	<b>335</b>	<b>-</b>	<b>335</b>	<b>807</b>	<b>(472)</b>	<b>-</b>	<b>335</b>
BAL_SHT - BALANCE SHEET ACQUISITION	335	335	335	-	335	807	(472)	-	335
BAL_SHT - BALANCE SHEET ACQUISITION	335	335	335	-	335	807	(472)	-	335

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**CORE MISSION**

The Salt Lake County Parks & Recreation Division offers an accessible, quality golfing experience through the operation of six regulation courses managed by PGA-certified professionals.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County golf courses support the physical health of residents of all ages, socioeconomic backgrounds, and abilities.**

- 1) Increase junior golf clinic/camp participation from 560 participants as of the end of the year 2018 to 600 participants by end of the year 2020.
- 2) Maintain a 3 year rolling average of 9 hole rounds played from as of the start of the year 2020 to by end of the year 2020.

**Salt Lake County golf course administration cultivates relationships with community organizations to promote the sport of golf.**

- 3) Increase Youth-On-Course participation from 87 participants as of the end of the year 2017 to 400 participants by end of the year 2020.

**Salt Lake County golf is in excellent financial health.**

- 4) Maintain revenue from 100+ percent of goal as of the start of the year 2020 to 100+ percent of goal by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	8,606	-55 -0.6%	8,551	9 0.1%	8,615	
REVENUE	6,767	731 10.8%	7,498	731 10.8%	7,498	
COUNTY FUNDING	1,839	-785 -42.7%	1,054	-722 -39.2%	1,117	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	-300	-300	-235	-235	
<b>FTE</b>	38.00	- 0.0%	38.00	- 0.0%	38.00	



# BUDGET & FTE PRIORITIES

# GOLF COURSES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
3820001000 GOLF ADMINISTRATION	-	602	602	2.00	-	(54)	(54)	-	-	-	-	-
3820000400 OLD MILL GOLF COURSE	1,672	1,091	(581)	6.00	86	6	(80)	-	-	-	-	-
3820000100 MEADOW BROOK GOLF COURSE	1,201	1,040	(161)	6.00	122	6	(116)	-	-	-	-	-
3820000500 RIVERBEND GOLF COURSE	1,299	1,148	(151)	6.00	92	13	(79)	-	-	-	-	-
3820000600 SOUTH MOUNTAIN GOLF COURSE	1,121	1,112	(9)	6.00	188	6	(181)	-	-	-	-	-
3820000300 MOUNTAIN VIEW GOLF COURSE	1,309	1,018	(290)	6.00	184	6	(178)	-	-	-	-	-
3820000200 MICK RILEY GOLF COURSE	896	904	8	6.00	59	5	(54)	-	-	-	-	-
3820000000 GOLF PRGM	-	1,636	1,636	-	-	(44)	(44)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	7,498	8,551	1,054	38.00	731	(55)	(785)	-	-	-	-	-
38209900 GOLF CAPITAL PROJECTS	2,000	1,700	(300)	-	2,000	1,700	(300)	-	-	-	-	-
<b>TOTAL GOLF COURSES</b>	9,498	10,251	754	38.00	2,731	1,645	(1,085)	-	-	-	-	-

Stress Test not required. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[382000_01]	REQUEST	Maintain Healthy Fund Balance: Balance Budget:	N	-	(785,288)	(785,288)
	Revenue	Increase	\$730,710				
	Personnel	Increase	\$116,787				
	Operations	Decrease	\$45,578				
	Balance Sheet	Decrease	\$300,000				
	<p>In recent years, the Golf Enterprise Fund has been operating at a deficit and drawing down the fund balance. Salt Lake County Golf has been able to maintain rounds played and revenue generated in a very competitive golf market along the Wasatch Front. However, a saturated golf course market combined with inflationary pressure for total compensation (compression, merit salaries and benefits) and operating expenses (water, gas and oil) have challenged the division to look at alternatives. In order to maintain a healthy fund balance, Golf operations has increased fees and revenue goals while decreasing expenses such as eliminating capital maintenance and equipment. This is a short-term strategy to balance the 2020 budget. Balancing the golf enterprise fund by not investing in capital equipment and improvements affects the ability to maintain courses to quality playability.</p> <p>Outcome Measure: Salt Lake County golf is in excellent financial health.</p> <p>[Org/Program Impacted: GOLF ADMINISTRATION, GOLF PRGM, MEADOW BROOK GOLF COURSE, MICK RILEY GOLF COURSE, MOUNTAIN VIEW GOLF COURSE, OLD MILL GOLF COURSE, RIVERBEND GOLF COURSE, SOUTH MOUNTAIN GOLF COURSE]</p>						
2	[382000_01]	BALANCE SHEET	Maintain Healthy Fund Balance: Balance Budget:	N	-	(300,000)	(300,000)
	Revenue	Increase	\$730,710				
	Personnel	Increase	\$116,787				
	Operations	Decrease	\$45,578				
	Balance Sheet	Decrease	\$300,000				
	<p>In recent years, the Golf Enterprise Fund has been operating at a deficit and drawing down the fund balance. Salt Lake County Golf has been able to maintain rounds played and revenue generated in a very competitive golf market along the Wasatch Front. However, a saturated golf course market combined with inflationary pressure for total compensation (compression, merit salaries and benefits) and operating expenses (water, gas and oil) have challenged the division to look at alternatives. In order to maintain a healthy fund balance, Golf operations has increased fees and revenue goals while decreasing expenses such as eliminating capital maintenance and equipment. This is a short-term strategy to balance the 2020 budget. Balancing the golf enterprise fund by not investing in capital equipment and improvements affects the ability to maintain courses to quality playability.</p> <p>Outcome Measure: Salt Lake County golf is in excellent financial health.</p> <p>[Org/Program Impacted: GOLF PRGM]</p>						

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
3	[382000_02]	REQUEST	Facility Improvement Fee: 9-Hole Rounds:  ----- budget adjustment is reflected in org 382099 ----- ----- narrative retained here for discussion purposes -----  Revenue (Restricted) Increase \$300,000  A Facility Improvement Fee of \$1 per 9-hole round will be assessed to each patron. Once collected, this Facility Improvement Fee will allow Golf to address many needed repairs and enhancements to our facilities and/or amenities. Estimated 2020 collection is \$300,000.  This Facility Improvement Fee will be in Golf's capital org, 382099, rather than in its operational org.  Outcome Measure: Salt Lake County golf is in excellent financial health. . [Org/Program Impacted: GOLF ADMINISTRATION]	N	-	0	0
4	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: GOLF PRGM]	N	-	0	(10,271)
5	[631000_03]	REQUEST	UNTITLED REQUEST ITEM (RENAME):  [Org/Program Impacted: GOLF PRGM]	0	-	0	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				-	-	(785,288)	(795,559)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	-	0	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)</b>							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	-	(300,000)	(235,000)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

GOLF COURSES

Funds Selected	Organizations Selected
710 - GOLF COURSES FUND	38200000 - GOLF COURSES • 38209900 - GOLF CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>882</b>	<b>(957)</b>	<b>754</b>	<b>1,839</b>	<b>(1,085)</b>	<b>1,796</b>	<b>(913)</b>	<b>1,143</b>	<b>(260)</b>
<b>REVENUE</b>	<b>9,516</b>	<b>2,731</b>	<b>9,516</b>	<b>6,785</b>	<b>2,731</b>	<b>6,785</b>	<b>2,731</b>	<b>6,727</b>	<b>2,789</b>
<b>OPERATING REVENUE</b>	<b>9,498</b>	<b>2,731</b>	<b>9,498</b>	<b>6,767</b>	<b>2,731</b>	<b>6,767</b>	<b>2,731</b>	<b>6,698</b>	<b>2,800</b>
RCT4200 - CHARGES FOR SERVICES	7,798	1,031	7,798	6,767	1,031	6,767	1,031	6,698	1,100
409085 - PRESERVATION SURCHARGE FEE	300	300	300	-	300	-	300	-	300
421325 - RECREATION FEES	5,186	496	5,186	4,690	496	-	5,186	-	5,186
421340 - REC FEES-GOLF COURSES	-	-	-	-	-	4,709	(4,709)	4,487	(4,487)
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	1,560	234	1,560	1,326	234	1,308	252	1,466	94
427040 - COMMISSIONS	-	-	-	-	-	-	-	118	(118)
427045 - CONCESSIONS	-	-	-	-	-	112	(112)	-	-
427050 - COMMISSARY	639	-	639	639	-	637	2	628	12
427065 - RESTAURANT RENT AND COMMISSIONS	112	-	112	112	-	-	112	-	112
RCT4430 - SALE OF CAPITAL ASSETS	1,700	1,700	1,700	-	1,700	-	1,700	-	1,700
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,700	1,700	1,700	-	1,700	-	1,700	-	1,700
<b>NON-OPERATING REVENUE</b>	<b>18</b>	<b>-</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>29</b>	<b>(11)</b>
RCT4290 - INVESTMENT EARNINGS	18	-	18	18	-	18	-	29	(11)
429005 - INTEREST - TIME DEPOSITS	18	-	18	18	-	18	-	29	(11)
<b>EXPENSE</b>	<b>10,380</b>	<b>1,774</b>	<b>10,251</b>	<b>8,606</b>	<b>1,645</b>	<b>8,563</b>	<b>1,817</b>	<b>7,840</b>	<b>2,540</b>
<b>OPERATING EXPENSE</b>	<b>10,380</b>	<b>1,774</b>	<b>10,251</b>	<b>8,606</b>	<b>1,645</b>	<b>8,563</b>	<b>1,817</b>	<b>7,840</b>	<b>2,540</b>
000100-Salaries and Benefits	4,286	65	4,212	4,221	(9)	4,171	115	3,707	579
601020 - LUMP SUM VACATION PAY	6	-	6	6	-	6	-	23	(17)
601025 - LUMP SUM SICK PAY	2	-	2	2	-	2	-	19	(17)
601030 - PERMANENT AND PROVISIONAL	2,201	59	2,142	2,142	-	2,101	100	1,941	259
601045 - COMPENSATED ABSENCE	-	(44)	-	44	(44)	44	(44)	14	(14)
601050 - TEMPORARY SEASONAL EMERGENCY	702	35	702	667	35	667	35	606	95
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
601095 - BUDGETED PERS UNDEREXPEND	(8)	-	(8)	(8)	-	(5)	(3)	-	(8)
603005 - SOCIAL SECURITY TAXES	221	5	217	217	-	214	8	191	31
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(37)	37
603025 - RETIREMENT OR PENSION CONTRIB	390	11	379	379	-	372	18	345	45
603040 - LTD CONTRIBUTIONS	8	0	8	8	-	10	(2)	7	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	3	(0)	4	4	-	4	(1)	4	(1)
603050 - HEALTH INSURANCE PREMIUMS	549	-	549	549	-	546	3	508	41
603055 - EMPLOYEE SERV RES FUND CHARGES	67	-	67	67	-	67	-	47	20
603056 - OPEB - CURRENT YR	68	-	68	68	-	68	-	40	28
603075 - OPEB - UNDERFUNDED ARC	77	-	77	77	-	77	-	(3)	80
000200-Operations	4,348	1,378	4,293	2,970	1,323	2,970	1,378	2,954	1,393
607005 - JANITORIAL SUPPLIES AND SERVICE	21	-	21	21	-	22	(1)	22	(1)
607010 - MAINTENANCE - GROUNDS	875	318	810	557	253	540	335	731	144
607015 - MAINTENANCE - BUILDINGS	1,035	999	1,035	36	999	22	1,013	59	976
607020 - CONSUMABLE PARTS	2	-	2	2	-	-	2	-	2
607040 - FACILITIES MANAGEMENT CHARGES	62	-	62	62	-	65	(2)	70	(7)
609005 - FOOD PROVISIONS	8	-	8	8	-	8	-	10	(2)
609010 - CLOTHING PROVISIONS	9	-	9	9	-	9	-	7	2
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	-	-	2	(2)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	(0)	-	1
609035 - SAFETY SUPPLIES	2	-	2	2	-	2	-	1	1
609050 - COMMISSARY PROVISIONS	461	-	461	461	-	474	(14)	428	32
609055 - RECREATIONAL SUPPLIES AND SERV	78	-	78	78	-	81	(3)	48	30
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	15	-	15	15	-	14	1	14	1
611015 - EDUCATION AND TRAINING SERV/SUPP	12	-	12	12	-	14	(2)	7	5
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	7	-	7	7	-	7	-	9	(2)
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	7	(7)
613020 - DEVELOPMENT ADVERTISING	10	-	10	10	-	10	-	3	8
613025 - CONTRACTED PRINTINGS	8	-	8	8	-	8	-	1	7
615005 - OFFICE SUPPLIES	12	-	12	12	-	13	(1)	8	4
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	14	(14)
615020 - COMPUTER SOFTWARE < 3000	22	-	22	22	-	20	2	5	17
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	-	-	7	(7)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	0	(0)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	363	-	363	363	-	356	7	337	26
615040 - POSTAGE	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	-	-	-	-	-	-	-	0	(0)
615065 - CREDIT CARD CHARGES	122	-	122	122	-	122	-	-	122
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	0	(0)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
617010 - MAINT - MACHINERY AND EQUIP	127	-	127	127	-	236	(109)	270	(142)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	0	(0)
617025 - PARTS PURCHASES	104	-	104	104	-	-	104	-	104
617035 - MAINT - AUTOS AND EQUIP-FLEET	8	-	8	8	-	8	-	36	(27)
619005 - GASOLINE DIESEL OIL AND GREASE	133	-	133	133	-	133	-	103	30
619015 - MILEAGE ALLOWANCE	6	-	6	6	-	7	(1)	1	5
619025 - TRAVEL AND TRANSPORTATION	4	-	4	4	-	16	(13)	8	(4)
619045 - VEHICLE REPLACEMENT CHARGES	22	-	22	22	-	17	5	14	8
621005 - HEAT AND FUEL	46	0	46	46	-	46	0	50	(3)
621010 - LIGHT AND POWER	264	(10)	275	275	-	275	(10)	264	0
621015 - WATER AND SEWER	276	-	276	276	-	276	-	295	(19)
621020 - TELEPHONE	93	-	93	93	-	93	-	93	0
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	2	(1)
633010 - RENT - BUILDINGS	-	-	-	-	-	-	-	9	(9)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	129	125	129	4	125	4	125	3	126
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	8	-	8	8	-	8	-	18	(10)
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	1	(1)
693020 - INTERFUND CHARGES	-	(54)	-	54	(54)	60	(60)	-	-
000300-Capital Purchases	325	325	325	-	325	-	325	-	325
673020 - IMPROVMNT OTHER THAN BUILDINGS	325	325	325	-	325	-	325	-	325
000400-Indirect Cost	344	6	344	338	6	344	-	427	(83)
663010 - COUNCIL OVERHEAD COST	29	1	29	28	1	29	-	25	4
663015 - MAYOR OVERHEAD COST	28	1	28	27	1	28	-	79	(51)
663025 - AUDITOR OVERHEAD COST	19	1	19	18	1	19	-	17	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	0	-	0	0	-	0	-	6	(5)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	49	1	49	48	1	49	-	115	(66)
663045 - PURCHASING OVERHEAD COST	13	0	13	13	0	13	-	4	9
663050 - HUMAN RESOURCES OVERHEAD COST	57	-	57	57	-	57	-	54	3
663055 - GOVERN IMMUNITY OVERHEAD COST	22	-	22	22	-	22	-	24	(3)
663070 - MAYOR FINANCE OVERHEAD COST	127	3	127	124	3	127	-	101	26
000500-Depreciation and Amortization	1,077	-	1,077	1,077	-	1,077	-	752	325
669010 - DEPRECIATION	1,077	-	1,077	1,077	-	1,077	-	752	325
BALANCE SHEET	-	(300)	-	300	(300)	11	(11)	-	-
BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

GOLF COURSES

Funds Selected	Organizations Selected
710 - GOLF COURSES FUND	38200000 - GOLF COURSES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,117</b>	<b>(722)</b>	<b>1,054</b>	<b>1,839</b>	<b>(785)</b>	<b>1,778</b>	<b>(661)</b>	<b>893</b>	<b>225</b>
<b>REVENUE</b>	<b>7,516</b>	<b>731</b>	<b>7,516</b>	<b>6,785</b>	<b>731</b>	<b>6,785</b>	<b>731</b>	<b>6,727</b>	<b>789</b>
<b>OPERATING REVENUE</b>	<b>7,498</b>	<b>731</b>	<b>7,498</b>	<b>6,767</b>	<b>731</b>	<b>6,767</b>	<b>731</b>	<b>6,698</b>	<b>800</b>
RCT4200 - CHARGES FOR SERVICES	7,498	731	7,498	6,767	731	6,767	731	6,698	800
421325 - RECREATION FEES	5,186	496	5,186	4,690	496	-	5,186	-	5,186
421340 - REC FEES-GOLF COURSES	-	-	-	-	-	4,709	(4,709)	4,487	(4,487)
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	1,560	234	1,560	1,326	234	1,308	252	1,466	94
427040 - COMMISSIONS	-	-	-	-	-	-	-	118	(118)
427045 - CONCESSIONS	-	-	-	-	-	112	(112)	-	-
427050 - COMMISSARY	639	-	639	639	-	637	2	628	12
427065 - RESTAURANT RENT AND COMMISSIONS	112	-	112	112	-	-	112	-	112
<b>NON-OPERATING REVENUE</b>	<b>18</b>	<b>-</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>18</b>	<b>-</b>	<b>29</b>	<b>(11)</b>
RCT4290 - INVESTMENT EARNINGS	18	-	18	18	-	18	-	29	(11)
429005 - INTEREST - TIME DEPOSITS	18	-	18	18	-	18	-	29	(11)
<b>EXPENSE</b>	<b>8,615</b>	<b>9</b>	<b>8,551</b>	<b>8,606</b>	<b>(55)</b>	<b>8,545</b>	<b>70</b>	<b>7,590</b>	<b>1,024</b>
<b>OPERATING EXPENSE</b>	<b>8,615</b>	<b>9</b>	<b>8,551</b>	<b>8,606</b>	<b>(55)</b>	<b>8,545</b>	<b>70</b>	<b>7,590</b>	<b>1,024</b>
000100-Salaries and Benefits	4,286	65	4,212	4,221	(9)	4,171	115	3,707	579
601020 - LUMP SUM VACATION PAY	6	-	6	6	-	6	-	23	(17)
601025 - LUMP SUM SICK PAY	2	-	2	2	-	2	-	19	(17)
601030 - PERMANENT AND PROVISIONAL	2,201	59	2,142	2,142	-	2,101	100	1,941	259
601045 - COMPENSATED ABSENCE	-	(44)	-	44	(44)	44	(44)	14	(14)
601050 - TEMPORARY SEASONAL EMERGENCY	702	35	702	667	35	667	35	606	95
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
601095 - BUDGETED PERS UNDEREXPEND	(8)	-	(8)	(8)	-	(5)	(3)	-	(8)
603005 - SOCIAL SECURITY TAXES	221	5	217	217	-	214	8	191	31
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(37)	37
603025 - RETIREMENT OR PENSION CONTRIB	390	11	379	379	-	372	18	345	45
603040 - LTD CONTRIBUTIONS	8	0	8	8	-	10	(2)	7	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	3	(0)	4	4	-	4	(1)	4	(1)
603050 - HEALTH INSURANCE PREMIUMS	549	-	549	549	-	546	3	508	41
603055 - EMPLOYEE SERV RES FUND CHARGES	67	-	67	67	-	67	-	47	20
603056 - OPEB - CURRENT YR	68	-	68	68	-	68	-	40	28
603075 - OPEB - UNDERFUNDED ARC	77	-	77	77	-	77	-	(3)	80
000200-Operations	2,914	(56)	2,924	2,970	(46)	2,959	(45)	2,707	207
607005 - JANITORIAL SUPPLIES AND SERVICE	21	-	21	21	-	22	(1)	22	(1)
607010 - MAINTENANCE - GROUNDS	565	8	565	557	8	529	37	534	31
607015 - MAINTENANCE - BUILDINGS	36	-	36	36	-	22	14	8	28
607020 - CONSUMABLE PARTS	2	-	2	2	-	-	2	-	2
607040 - FACILITIES MANAGEMENT CHARGES	62	-	62	62	-	65	(2)	70	(7)
609005 - FOOD PROVISIONS	8	-	8	8	-	8	-	10	(2)
609010 - CLOTHING PROVISIONS	9	-	9	9	-	9	-	7	2
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	-	-	2	(2)
609030 - MEDICAL SUPPLIES	1	-	1	1	-	1	(0)	-	1
609035 - SAFETY SUPPLIES	2	-	2	2	-	2	-	1	1
609050 - COMMISSARY PROVISIONS	461	-	461	461	-	474	(14)	428	32
609055 - RECREATIONAL SUPPLIES AND SERV	78	-	78	78	-	81	(3)	48	30
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	15	-	15	15	-	14	1	14	1
611015 - EDUCATION AND TRAINING SERV/SUPP	12	-	12	12	-	14	(2)	7	5
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	7	-	7	7	-	7	-	9	(2)
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	7	(7)
613020 - DEVELOPMENT ADVERTISING	10	-	10	10	-	10	-	3	8
613025 - CONTRACTED PRINTINGS	8	-	8	8	-	8	-	1	7
615005 - OFFICE SUPPLIES	12	-	12	12	-	13	(1)	8	4
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	14	(14)
615020 - COMPUTER SOFTWARE < 3000	22	-	22	22	-	20	2	5	17
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	-	-	7	(7)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	0	(0)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	363	-	363	363	-	356	7	337	26
615040 - POSTAGE	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	-	-	-	-	-	-	-	0	(0)
615065 - CREDIT CARD CHARGES	122	-	122	122	-	122	-	-	122
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	0	(0)
617010 - MAINT - MACHINERY AND EQUIP	127	-	127	127	-	236	(109)	270	(142)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	0	(0)
617025 - PARTS PURCHASES	104	-	104	104	-	-	104	-	104

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
617035 - MAINT - AUTOS AND EQUIP-FLEET	8	-	8	8	-	8	-	36	(27)
619005 - GASOLINE DIESEL OIL AND GREASE	133	-	133	133	-	133	-	103	30
619015 - MILEAGE ALLOWANCE	6	-	6	6	-	7	(1)	1	5
619025 - TRAVEL AND TRANSPORTATION	4	-	4	4	-	16	(13)	8	(4)
619045 - VEHICLE REPLACEMENT CHARGES	22	-	22	22	-	17	5	14	8
621005 - HEAT AND FUEL	46	0	46	46	-	46	0	50	(3)
621010 - LIGHT AND POWER	264	(10)	275	275	-	275	(10)	264	0
621015 - WATER AND SEWER	276	-	276	276	-	276	-	295	(19)
621020 - TELEPHONE	93	-	93	93	-	93	-	93	0
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	2	(1)
633010 - RENT - BUILDINGS	-	-	-	-	-	-	-	9	(9)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	4	-	4	4	-	4	-	3	1
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	8	-	8	8	-	8	-	18	(10)
641025 - INSECTICIDES HERBICIDES AND PESTI	-	-	-	-	-	-	-	1	(1)
693020 - INTERFUND CHARGES	-	(54)	-	54	(54)	60	(60)	-	-
000400-Indirect Cost	338	-	338	338	-	338	-	424	(87)
663010 - COUNCIL OVERHEAD COST	28	-	28	28	-	28	-	25	3
663015 - MAYOR OVERHEAD COST	27	-	27	27	-	27	-	78	(51)
663025 - AUDITOR OVERHEAD COST	18	-	18	18	-	18	-	17	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	0	-	0	0	-	0	-	6	(5)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	48	-	48	48	-	48	-	115	(67)
663045 - PURCHASING OVERHEAD COST	13	-	13	13	-	13	-	4	9
663050 - HUMAN RESOURCES OVERHEAD COST	57	-	57	57	-	57	-	54	3
663055 - GOVERN IMMUNITY OVERHEAD COST	22	-	22	22	-	22	-	24	(3)
663070 - MAYOR FINANCE OVERHEAD COST	124	-	124	124	-	124	-	101	23
000500-Depreciation and Amortization	1,077	-	1,077	1,077	-	1,077	-	752	325
669010 - DEPRECIATION	1,077	-	1,077	1,077	-	1,077	-	752	325
BALANCE SHEET	-	(300)	-	300	(300)	11	(11)	-	-
BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	(300)	-	300	(300)	11	(11)	-	-

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REVENUE AND EXPENDITURE DETAIL

GOLF COURSES

Funds Selected		Organizations Selected							
710 - GOLF COURSES FUND		38209900 - GOLF CAPITAL PROJECTS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(235)</b>	<b>(235)</b>	<b>(300)</b>	<b>-</b>	<b>(300)</b>	<b>17</b>	<b>(252)</b>	<b>250</b>	<b>(485)</b>
<b>REVENUE</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>
OPERATING REVENUE	2,000	2,000	2,000	-	2,000	-	2,000	-	2,000
RCT4200 - CHARGES FOR SERVICES	300	300	300	-	300	-	300	-	300
409085 - PRESERVATION SURCHARGE FEE	300	300	300	-	300	-	300	-	300
RCT4430 - SALE OF CAPITAL ASSETS	1,700	1,700	1,700	-	1,700	-	1,700	-	1,700
443025 - SALE-FIXED ASSETS REAL PROPERTY	1,700	1,700	1,700	-	1,700	-	1,700	-	1,700
<b>EXPENSE</b>	<b>1,765</b>	<b>1,765</b>	<b>1,700</b>	<b>-</b>	<b>1,700</b>	<b>17</b>	<b>1,748</b>	<b>250</b>	<b>1,515</b>
OPERATING EXPENSE	1,765	1,765	1,700	-	1,700	17	1,748	250	1,515
000200-Operations	1,434	1,434	1,369	-	1,369	11	1,423	247	1,186
607010 - MAINTENANCE - GROUNDS	310	310	245	-	245	11	299	197	113
607015 - MAINTENANCE - BUILDINGS	999	999	999	-	999	-	999	50	948
639025 - OTHER PROFESSIONAL FEES	125	125	125	-	125	-	125	-	125
000300-Capital Purchases	325	325	325	-	325	-	325	-	325
673020 - IMPROVMNT OTHER THAN BUILDINGS	325	325	325	-	325	-	325	-	325
000400-Indirect Cost	6	6	6	-	6	6	-	3	4
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	0	1
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	1	(0)
663025 - AUDITOR OVERHEAD COST	1	1	1	-	1	1	-	0	0
663040 - INFO SERVICES OVERHEAD COST	1	1	1	-	1	1	-	0	0
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	3	3	3	-	3	3	-	0	2

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**CORE MISSION**

The mission of Salt Lake County Library Services is to make a positive difference in the lives of our community by inspiring imagination, satisfying curiosity and providing a great place for everyone to visit.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served.**

1) Maintain a targeted number of Salt Lake County residents visiting a County Library from 3,310,740 Library visitors as of the end of December 2018 to 3,000,000 Library visitors by end of December 2020.

**Provide children and their caring adults with the tools needed to build early learning and social skills that will help prepare them for a lifetime of learning.**

2) Increase attendance at early learning events from 170,285 attendees as of the end of December 2018 to 175,000 attendees by end of December 2020.

**Library customers will find a robust and diverse collection of materials available for checkout online and from our branches. Materials are available in a variety of formats and languages, and include learning tablets, telescopes, and other unique offerings.**

3) Measure usage of the library's collection will exceed national average for library systems our size and service population from 7,356,037 nat'l ave circulation as of the end of December 2018 to 12,000,000 County circulation by end of December 2020.

**Salt Lake County Library will foster digital literacy by maintaining residents' access to technology resources by continuing to provide free public computers and wireless internet.**

4) Increase the number of times public computers and wireless internet sessions are accessed by library customers from 446,698 sessions as of the end of July 2019 to 800,000 sessions by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	43,092	1,826 4.2%	44,918	2,495 5.8%	45,586
REVENUE	1,434	-46 -3.2%	1,388	-46 -3.2%	1,388
COUNTY FUNDING	41,658	1,872 4.5%	43,530	2,540 6.1%	44,198
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	378	378	378	378
<b>FTE</b>	405.50	27.00 6.7%	432.50	27.00 6.7%	432.50

# BUDGET & FTE PRIORITIES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
2500000700 PUBLIC SERVICES	300	24,205	23,905	333.75	-	800	800	27.00	-	(2,650)	(2,650)	(27.00)
2500000500 TECHNICAL SVS	12	8,076	8,065	32.25	-	500	500	-	-	(650)	(650)	-
2500000200 INFORMATION TECHNOLOGY (IT)	-	3,513	3,513	16.75	-	191	191	-	-	(270)	(270)	-
2500000400 FACILITIES	-	3,456	3,456	30.75	-	126	126	-	-	(126)	(126)	-
2500000300 MARKETING	-	828	828	7.00	-	25	25	-	-	(25)	(25)	-
2500000100 LIBRARY ADMINISTRATION	1,077	4,840	3,763	12.00	(46)	184	229	-	-	(234)	(234)	-
<b>SUBTOTAL<sup>3</sup></b>	<b>1,388</b>	<b>44,918</b>	<b>43,530</b>	<b>432.50</b>	<b>(46)</b>	<b>1,826</b>	<b>1,872</b>	<b>27.00</b>	<b>-</b>	<b>(3,955)</b>	<b>(3,955)</b>	<b>(27.00)</b>
25009900 LIBRARY CAPITAL PROJECTS	-	378	378	-	-	378	378	-	-	-	-	-
<b>TOTAL LIBRARY</b>	<b>1,388</b>	<b>45,296</b>	<b>43,908</b>	<b>432.50</b>	<b>(46)</b>	<b>2,204</b>	<b>2,250</b>	<b>27.00</b>	<b>-</b>	<b>(3,955)</b>	<b>(3,955)</b>	<b>(27.00)</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[250000_01] REQUEST Appropriation Unit Shifts: Operations Appr Increase \$91,589; Capital and Other Appr Decrease \$91,589 total  Operating sector has increased. Capital and cost of goods sold sectors have decreased.  Outcome Measure: Salt Lake County Library will foster digital literacy by maintaining residents' access to technology resources by continuing to provide free public computers and wireless internet. [Org/Program Impacted: INFORMATION TECHNOLOGY (IT), MARKETING]	Y	-	0	0
2	[250000_02] REQUEST Loss of Revenue: Revenue and Expense Appr Decrease \$45,707  Reduction in revenue with offsetting expense cut. Library fees and fines are continuing to decrease due to an increase in on-line resources, which do not accrue late fees. Expenses have been cut to offset the decrease in revenue.  Outcome Measure: Salt Lake County library will foster digital literacy by maintaining resident's access to technology resources by continuing to provide free public computers and wireless internet. [Org/Program Impacted: INFORMATION TECHNOLOGY (IT), LIBRARY ADMINISTRATION]	Y	-	0	0
3	[250000_10] REQUEST Equity Adjustments & Health Insurance: Personnel Appr Increase \$183,768 In the last year and a half, the Library has absorbed just over 100 equity adjustments totaling \$191,865. We feel strongly that to work towards pay equity across the county, we should grant all equity adjustments recommended by Human Resources. We cannot continue to absorb equity increases without having additional funds appropriated. The library has a lot of turnover. When a longer term employee leaves and we budget for a replacement, we do so at base of the grade. Due to this turnover we have been able to absorb the salary and related benefits for this year's equity adjustments. However, the turnover creates another problem. Whenever a new employee is hired and chooses insurance, when the previous employee did not have it, the impact is \$15,000 to \$20,000. For vacancies, we budget for a full insurance package. The swing from one year to the next can be quite high. The annualized cost of insurance for this year is almost \$450,000. We can absorb over half of it but are requesting the remaining amount we do not feel we can absorb. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, EMPLOYEES, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: LIBRARY ADMINISTRATION]	Y	-	183,768	183,768
4	[250000_09] REQUEST Kearns FTE's: Personnel Appr Increase \$482,592 The Kearns branch will reopen in 2020. The branch is quite a bit larger than the previous branch and the number of FTE's needed to operate it will be larger than what was needed for the previous branch. This request reflects an entire year's worth of cost for the 7.5 FTE's needed. As the branch will only be open a half year, there is a separate request backing out half of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	Y	7.50	482,592	491,292
5	[250000_R04] REQUEST (REDUCTION) Kearns FTE's partial year: Personnel Appr: Decrease \$241,296 The Kearns branch will reopen in 2020. The branch is quite a bit larger than the previous branch and the number of FTE's needed to operate it will be larger than what was needed for the previous branch. An entire year's worth of cost for 7.5 FTE's was requested. As the branch will only be open a half year, this request backs out half of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(241,296)	(241,296)

	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[250000_06]	REQUEST	Kearns FF&E: Operations Appr Increase \$308,175 The Kearns branch will reopen in 2020. Much of the furniture, fixtures and equipment (FF&E) will be purchased using the construction funds. Not everything could be funded through those funds. This request covers the remaining items and includes IT equipment, create space equipment, desks to be built by our woodworking staff and signage inside the building. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: FACILITIES, INFORMATION TECHNOLOGY (IT), MARKETING, PUBLIC SERVICES]	N	-	308,175	308,175
7	[250000_05]	REQUEST	Kearns operating costs: Operations Appr Increase \$112,686 The Kearns branch will reopen in 2020. The branch is quite a bit larger than the previous branch and the cost to operate it will be larger than what was needed for the previous branch. This request reflects the difference between the new branch's operating costs and the old branches. The request is for an entire year's worth of costs. As the branch will only be open a half year, there is a separate request backing out half of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	Y	-	112,686	112,686
8	[250000_R01]	REQUEST (REDUCTION)	Kearns operating costs partial year: Operations Appr Decrease \$56,343 The Kearns branch will reopen in 2020. The branch is quite a bit larger than the previous branch and the cost to operate it will be larger than what was needed for the previous branch. A full year's worth of costs were requested. As the branch will only be open a half year, this request backs out half of the operating costs requested. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(56,343)	(56,343)
9	[250000_04]	REQUEST	Security Gates-Daybreak & Kearns: Capital Appr Increase \$23,450 The library installs security gates at the entrances of the library to help prevent theft of the materials. Two new branches will be opened in 2020 and gates are needed for these branches.  Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: INFORMATION TECHNOLOGY (IT)]	N	-	23,450	23,450
10	[250000_03]	REQUEST	Granite Opening Day Collection: Operations Appr Increase \$500,000  The Granite branch is projected to open in early 2021. There is quite a lead time needed in order to purchase the many materials needed for a new branch. The purchasing will need to start in 2020 in order to be ready for opening day in 2021.  Outcome Measure: Library customers will find a robust and diverse collection of materials available for checkout online and from our branches. Materials are available in a variety of formats and languages, and include learning tablets, telescopes, and other unique offerings. [Org/Program Impacted: TECHNICAL SVS]	N	-	500,000	500,000
11	[FACRATES]	REQUEST	FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: FACILITIES]	Y	-	100,000	100,000
12	[250000_08]	REQUEST	Daybreak FTE's: Personnel Appr Increase \$1,296,360 The Daybreak branch is projected to open in the fall of 2020. This is a brand new branch and will require an entirely new staff. This request reflects and entire year of costs for the 19.5 FTE's needed. As the branch is projected to only be open for 3 months in 2020, there is a separate request backing out 75% of the cost. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	Y	19.50	1,296,360	1,320,072
13	[250000_R03]	REQUEST (REDUCTION)	Daybreak FTE's partial year: Personnel Appr: Decrease \$972,270 The Daybreak branch is projected to open in the fall of 2020. This is a brand new branch and will require an entirely new staff. An entire year of costs for 19.5 new FTE's was requested. As the branch is projected to only be open for 3 months in 2020, this request backs out 75% of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(972,270)	(972,270)
14	[250000_07]	REQUEST	Daybreak operating: Operations Appr Increase \$231,191 The Daybreak branch is projected to open in the fall of 2020. This request reflects an entire year's worth of operating costs. As the branch is projected to only be open 3 months, there is a separate request backing out 75% of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	Y	-	231,191	231,191



	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
15	[250000_R02]	REQUEST (REDUCTION)	Daybreak Operating Costs partial year: Operations Appr: Decrease \$96,627 The Daybreak branch is projected to open in the fall of 2020. An entire year's worth of operating costs were requested. As the branch is projected to only be open for 3 months in 2020, this request backs out 75% of the costs. Outcome Measure: The library is a place to read, create, learn, play and connect, which is supported by the branches, event center, reading rooms, employees, programs, collection, public meeting spaces, technology resources, online tools and strong connection with the communities served. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(96,627)	(96,627)
16	[FACRATES]	STRESS TEST	FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: FACILITIES]	Y	-	(100,000)	0
17	[250000_R09]	STRESS TEST	Daybreak operating: Operations Appr Decrease \$134,564 SEE NEW REQUEST 250000_07 AND 250000_R02 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(134,564)	0
18	[250000_R10]	STRESS TEST	Daybreak FTE's: Personnel Appr Decrease \$324,090 SEE NEW REQUEST 250000_08 AND 250000_R03 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: PUBLIC SERVICES]	N	(19.50)	(324,090)	0
19	[250000_R16]	STRESS TEST	Travel Reduction: Operations Appr Decrease \$50,000 Reduction in travel will mean employees will be less trained and less able to provide services to our patrons. [Org/Program Impacted: LIBRARY ADMINISTRATION]	N	-	(50,000)	0
20	[250000_R12]	STRESS TEST	Equity Adjustments & Health Insurance: Personnel Appr Decrease \$183,768 SEE NEW REQUEST 250000_10 Without these funds we will need to stop granting equity adjustments when requested by Human Resources. As employees opt for full insurance packages we will need to delay filling other positions. [Org/Program Impacted: LIBRARY ADMINISTRATION]	N	-	(183,768)	0
21	[250000_R05]	STRESS TEST	Granite Opening Day Collection: Operations Appr Decrease \$500,000 SEE NEW REQUEST 250000_03 Granite is scheduled to open in 2021. To provide the opening day collection we need to be purchasing and processing the many thousands of items at least a year in advance. We would delay making these purchases, which could delay the opening of the building. [Org/Program Impacted: TECHNICAL SVS]	N	-	(500,000)	0
22	[250000_R06]	STRESS TEST	Security Gates-Daybreak & Kearns: Capital Appr Decrease \$23,450 SEE NEW REQUEST 250000_04 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: INFORMATION TECHNOLOGY (IT)]	N	-	(23,450)	0
23	[250000_R08]	STRESS TEST	Kearns FF&E: Operations Appr Decrease \$308,175 SEE NEW REQUEST 250000_06 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: FACILITIES, INFORMATION TECHNOLOGY (IT), MARKETING, PUBLIC SERVICES]	N	(7.50)	(308,175)	0
24	[250000_R07]	STRESS TEST	Kearns operating costs: Operations Appr Decrease \$56,343 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(56,343)	0
25	[250000_R11]	STRESS TEST	Kearns FTE's: Personnel Appr Decrease \$241,296 SEE NEW REQUEST 250000_09 AND 250000_R04 Kearns is scheduled to open in Summer, 2020 and Daybreak in the Fall of 2020. If we are unable to purchase needed equipment, hire staff, and have funds to operate the building, the opening of these buildings will be delayed until at least 2021. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(241,296)	0
26	[250000_R14]	STRESS TEST	IT Replacement: Operations Appr Decrease \$33,035 Over the last few years we have increased our replacement schedule of computers from 4 years to 5 years. Reducing the budget will mean increasing the replacement of some items to 6 years. [Org/Program Impacted: INFORMATION TECHNOLOGY (IT)]	N	-	(33,035)	0
27	[250000_R13]	STRESS TEST	Collection Materials: Operations Appr Decrease \$150,000 Library customers expect to find a diverse collection of materials available for checkout. Reducing our materials budget will result in fewer purchases of high demand items, leading to longer wait times for customers. [Org/Program Impacted: TECHNICAL SVS]	N	-	(150,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
28	[250000_R15]	STRESS TEST	Reduction of Library Operating Hours: Personnel & Operating Appr Decrease \$1,849,860 The Library is currently open to the public 60 hours per week. Cutting the number of hours we are open by 6-8 per week, opening later in the morning, closing earlier in the evening, or closing altogether on Saturday, would have an impact on our patrons. We currently have patrons lined up at the doors when we open. Buildings are still quite full when we are closing up at night. The Library is a gathering place and this reduces the number of hours patrons have to participate in programs, use materials, use technology resources, read, create, and play. [Org/Program Impacted: PUBLIC SERVICES]	N	-	(1,849,860)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>27.00</b>	<b>1,871,686</b>	<b>1,904,098</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(27.00)	(3,954,581)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	-	377,983	377,983

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

LIBRARY

Funds Selected	Organizations Selected
360 - LIBRARY FUND	25000000 - LIBRARY • 25009900 - LIBRARY CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>44,576</b>	<b>2,918</b>	<b>43,908</b>	<b>41,658</b>	<b>2,250</b>	<b>42,573</b>	<b>2,003</b>	<b>40,555</b>	<b>4,022</b>
<b>REVENUE</b>	<b>45,714</b>	<b>977</b>	<b>45,714</b>	<b>44,737</b>	<b>977</b>	<b>49,879</b>	<b>(4,165)</b>	<b>43,609</b>	<b>2,105</b>
<b>OPERATING REVENUE</b>	<b>1,388</b>	<b>(46)</b>	<b>1,388</b>	<b>1,434</b>	<b>(46)</b>	<b>1,434</b>	<b>(46)</b>	<b>1,525</b>	<b>(137)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	59	-	59	59	-	65	(6)	62	(3)
411000 - STATE GOVERNMENT GRANTS	59	-	59	59	-	65	(6)	62	(3)
RCT4200 - CHARGES FOR SERVICES	1,200	(46)	1,200	1,246	(46)	1,240	(40)	1,463	(263)
421370 - MISCELLANEOUS REVENUE	5	-	5	5	-	-	5	78	(73)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	34	(34)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
425045 - LIBRARY FINES AND FORFEITURES	958	(46)	958	1,004	(46)	1,125	(167)	1,109	(151)
427010 - RENTAL INCOME	123	-	123	123	-	100	23	119	4
439005 - REFUNDS-OTHER	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	114	-	114	114	-	15	99	122	(8)
RCT4300 - INTER/INTRA FUND TRANSFERS	129	-	129	129	-	129	-	-	129
431160 - INTERFUND REVENUE	129	-	129	129	-	129	-	-	129
<b>NON-OPERATING REVENUE</b>	<b>44,325</b>	<b>1,023</b>	<b>44,325</b>	<b>43,303</b>	<b>1,023</b>	<b>43,303</b>	<b>1,023</b>	<b>42,084</b>	<b>2,242</b>
RCT4010 - PROPERTY TAXES	42,048	1,123	42,048	40,926	1,123	40,926	1,123	39,574	2,475
401005 - GENERAL PROPERTY TAX	41,215	1,123	41,215	40,093	1,123	40,093	1,123	36,780	4,435
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	2,136	(2,136)
401020 - LATE FEES PRIOR YR REDEMPTIONS	42	-	42	42	-	42	-	25	17
401025 - PRIOR YEAR REDEMPTIONS	791	-	791	791	-	791	-	633	158
RCT4013 - FEE IN LIEU OF TAXES	2,226	(100)	2,226	2,325	(100)	2,325	(100)	2,458	(232)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	2,226	(100)	2,226	2,325	(100)	2,325	(100)	2,458	(232)
RCT4290 - INVESTMENT EARNINGS	52	-	52	52	-	52	-	53	(1)
429005 - INTEREST - TIME DEPOSITS	21	-	21	21	-	21	-	(78)	99
429010 - INT-TAX POOL	-	-	-	-	-	-	-	41	(41)
429015 - INTEREST-MISCELLANEOUS	31	-	31	31	-	31	-	89	(59)
Other Financing Sources	-	-	-	-	-	5,142	(5,142)	-	-
RCT7200 - OFS TRANSFERS	-	-	-	-	-	5,142	(5,142)	-	-
720005 - OFS TRANSFERS IN	-	-	-	-	-	5,142	(5,142)	-	-
<b>EXPENSE</b>	<b>48,977</b>	<b>5,886</b>	<b>48,309</b>	<b>43,092</b>	<b>5,217</b>	<b>47,004</b>	<b>1,974</b>	<b>48,027</b>	<b>950</b>
<b>OPERATING EXPENSE</b>	<b>45,964</b>	<b>2,873</b>	<b>45,296</b>	<b>43,092</b>	<b>2,204</b>	<b>44,007</b>	<b>1,957</b>	<b>42,079</b>	<b>3,885</b>
000100-Salaries and Benefits	30,863	1,418	30,194	29,445	749	29,338	1,525	27,128	3,736
601020 - LUMP SUM VACATION PAY	100	-	100	100	-	100	-	113	(13)
601025 - LUMP SUM SICK PAY	50	-	50	50	-	50	-	44	6
601030 - PERMANENT AND PROVISIONAL	19,320	831	18,788	18,489	299	18,577	742	16,837	2,482
601040 - TIME LIMITED EMPLOYEES	-	-	-	-	-	-	-	1	(1)
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	-	-	657	(657)
601065 - OVERTIME	66	-	66	66	-	66	-	42	24
603005 - SOCIAL SECURITY TAXES	1,471	64	1,431	1,408	23	1,414	57	1,274	197
603025 - RETIREMENT OR PENSION CONTRIB	3,287	142	3,192	3,145	47	3,198	89	2,915	372
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	71	3	69	68	1	89	(17)	61	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	147	3	147	144	3	132	15	129	19
603050 - HEALTH INSURANCE PREMIUMS	5,267	376	5,267	4,891	376	4,627	639	4,034	1,233
603055 - EMPLOYEE SERV RES FUND CHARGES	503	-	503	503	-	503	-	592	(89)
603056 - OPEB - CURRENT YR	571	-	571	571	-	571	-	424	147
605026 - EMPLOYEE AWARDS-GIFT CARDS	10	-	10	10	-	10	-	6	4
000200-Operations	13,046	1,539	13,046	11,507	1,539	12,500	547	12,540	506
607005 - JANITORIAL SUPPLIES AND SERVICE	89	1	89	88	1	95	(7)	91	(2)
607010 - MAINTENANCE - GROUNDS	206	71	206	134	71	520	(314)	220	(14)
607015 - MAINTENANCE - BUILDINGS	422	277	422	145	277	654	(232)	527	(105)
607020 - CONSUMABLE PARTS	19	-	19	19	-	21	(2)	16	3
607025 - MAINT - PLUMBING HEAT AND AC	1	-	1	1	-	4	(3)	7	(6)
607030 - MAINTENANCE - OTHER	1	-	1	1	-	2	(1)	5	(4)
607040 - FACILITIES MANAGEMENT CHARGES	400	100	400	300	100	289	111	345	56
609005 - FOOD PROVISIONS	14	0	14	14	0	14	(0)	11	2
609010 - CLOTHING PROVISIONS	27	-	27	27	-	27	(1)	7	20
609015 - DINING AND KITCHEN SUPPLIES	2	0	2	2	0	2	(1)	3	(1)
609020 - BEDDING AND LINEN	10	-	10	10	-	12	(3)	12	(3)
609030 - MEDICAL SUPPLIES	3	0	3	3	0	2	0	1	2
609035 - SAFETY SUPPLIES	3	-	3	3	-	3	0	2	1
609060 - IDENTIFICATION SUPPLIES	21	-	21	21	-	21	-	14	7
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	187	7	187	180	7	165	22	177	10
611006 - DIGITAL CONTENT DATABASES	582	-	582	582	-	561	21	541	40
611007 - DIGITAL MATERIALS-MAGAZINES	80	-	80	80	-	90	(10)	67	13

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
611010 - PHYSICAL MATERIALS-BOOKS	3,862	359	3,862	3,503	359	3,374	487	3,987	(125)
611011 - DIGITAL MATERIALS-BOOKS	410	-	410	410	-	397	13	332	78
611015 - EDUCATION AND TRAINING SERV/SUPP	40	-	40	40	-	71	(31)	33	8
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	1,288	220	1,288	1,068	220	1,293	(6)	1,225	62
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	601	-	601	601	-	586	15	873	(272)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	2	-	2	2	-	2	-	3	(1)
611035 - LIBRARY BOOK SUPPLIES	433	6	433	427	6	426	7	290	143
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	53	-	53	53	-	53	(0)	40	12
613020 - DEVELOPMENT ADVERTISING	58	-	58	58	-	80	(22)	47	11
613025 - CONTRACTED PRINTINGS	93	1	93	92	1	108	(15)	80	13
615005 - OFFICE SUPPLIES	172	7	172	165	7	158	15	136	36
615015 - COMPUTER SUPPLIES	5	-	5	5	-	4	0	3	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	331	-	331	331	-	334	(3)	333	(2)
615020 - COMPUTER SOFTWARE < 3000	51	-	51	51	-	26	24	41	9
615025 - COMPUTER COMPONENTS < 3000	639	349	639	290	349	331	308	477	162
615030 - COMMUNICATION EQUIP-NONCAPITAL	6	-	6	6	-	26	(20)	13	(6)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	209	72	209	137	72	207	2	186	24
615040 - POSTAGE	66	2	66	65	2	66	0	34	32
615050 - MEALS AND REFRESHMENTS	32	2	32	31	2	42	(9)	39	(6)
615055 - VOLUNTEER AWARDS	3	-	3	3	-	3	1	2	1
617005 - MAINTENANCE - OFFICE EQUIP	119	-	119	119	-	119	0	124	(4)
617010 - MAINT - MACHINERY AND EQUIP	36	-	36	36	-	29	7	68	(32)
617015 - MAINTENANCE - SOFTWARE	211	-	211	211	-	199	12	137	74
617025 - PARTS PURCHASES	3	-	3	3	-	4	(2)	5	(2)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	62	-	62	62	-	66	(4)	82	(20)
619005 - GASOLINE DIESEL OIL AND GREASE	59	-	59	59	-	54	5	52	7
619015 - MILEAGE ALLOWANCE	57	1	57	56	1	57	(0)	47	9
619025 - TRAVEL AND TRANSPORTATION	134	-	134	134	-	101	33	121	12
619035 - VEHICLE RENTAL CHARGES	9	-	9	9	-	9	-	17	(8)
619045 - VEHICLE REPLACEMENT CHARGES	145	-	145	145	-	103	42	97	48
621005 - HEAT AND FUEL	164	-	164	164	-	156	8	175	(11)
621010 - LIGHT AND POWER	603	24	603	579	24	589	15	554	49
621015 - WATER AND SEWER	79	0	79	79	0	80	(0)	102	(22)
621020 - TELEPHONE	120	1	120	120	1	140	(19)	139	(19)
621025 - MOBILE TELEPHONE	43	-	43	43	-	51	(8)	53	(10)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	25	(25)	-	-
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	-	-	14	(14)
633015 - RENT - EQUIPMENT	3	-	3	3	-	3	-	21	(18)
633025 - MISCELLANEOUS RENTAL CHARGES	12	-	12	12	-	12	1	13	(1)
639025 - OTHER PROFESSIONAL FEES	281	3	281	278	3	321	(40)	220	60
639045 - CONTRACTED LABOR/PROJECTS	270	37	270	233	37	89	181	91	179
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	12	-	12	12	-	12	-	11	1
641025 - INSECTICIDES HERBICIDES AND PESTI	10	-	10	10	-	10	-	11	(1)
643015 - ROAD SALT	6	-	6	6	-	6	-	4	2
645005 - CONTRACT HAULING	27	1	27	26	1	25	2	27	(0)
645010 - DUMPING FEES	2	-	2	2	-	3	(1)	2	(0)
657005 - INSURANCE	6	-	6	6	-	6	-	6	1
659005 - COSTS IN HANDLING COLLECTIONS	71	-	71	71	-	70	1	82	(11)
661005 - TAX ANTICIPATION INTEREST	60	-	60	60	-	60	-	45	14
693010 - INTRAFUND CHARGES	-	-	-	-	-	-	-	0	(0)
693020 - INTERFUND CHARGES	24	-	24	24	-	34	(10)	-	24
000300-Capital Purchases	180	(114)	180	294	(114)	294	(114)	512	(332)
677005 - CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	500	(500)
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	117	(117)	-	-
679020 - MACHINERY AND EQUIPMENT	180	(114)	180	294	(114)	176	4	12	168
000400-Indirect Cost	1,862	29	1,862	1,833	29	1,862	(1)	1,888	(26)
663010 - COUNCIL OVERHEAD COST	202	4	202	198	4	202	-	156	46
663015 - MAYOR OVERHEAD COST	320	7	320	313	7	320	-	491	(170)
663025 - AUDITOR OVERHEAD COST	134	3	134	131	3	134	-	106	28
663030 - DISTRICT ATTORNEY OVERHEAD COST	70	-	70	70	-	70	-	52	18
663035 - REAL ESTATE OVERHEAD COST	53	-	53	53	-	53	-	62	(9)
663040 - INFO SERVICES OVERHEAD COST	237	3	237	234	4	237	(1)	208	28
663045 - PURCHASING OVERHEAD COST	65	(1)	65	66	(1)	65	-	11	54
663050 - HUMAN RESOURCES OVERHEAD COST	361	-	361	361	-	361	-	410	(49)
663055 - GOVERN IMMUNITY OVERHEAD COST	48	1	48	47	1	48	-	60	(12)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	4	(1)
663070 - MAYOR FINANCE OVERHEAD COST	369	11	369	358	11	369	-	328	40
000700-Cost of Goods Sold	13	(0)	13	13	(0)	13	(0)	12	1
<b>NON-OPERATING EXPENSE</b>	<b>3,013</b>	<b>3,013</b>	<b>3,013</b>	<b>-</b>	<b>3,013</b>	<b>2,996</b>	<b>17</b>	<b>5,948</b>	<b>(2,935)</b>
001000-Other Financing Uses	3,013	3,013	3,013	-	3,013	2,996	17	5,948	(2,935)
770010 - OFU TRANSFERS OUT	3,013	3,013	3,013	-	3,013	2,996	17	5,948	(2,935)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

LIBRARY

Funds Selected	Organizations Selected
360 - LIBRARY FUND	25000000 - LIBRARY

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>44,198</b>	<b>2,540</b>	<b>43,530</b>	<b>41,658</b>	<b>1,872</b>	<b>41,551</b>	<b>2,647</b>	<b>39,428</b>	<b>4,770</b>
<b>REVENUE</b>	<b>45,714</b>	<b>977</b>	<b>45,714</b>	<b>44,737</b>	<b>977</b>	<b>49,879</b>	<b>(4,165)</b>	<b>43,608</b>	<b>2,105</b>
<b>OPERATING REVENUE</b>	<b>1,388</b>	<b>(46)</b>	<b>1,388</b>	<b>1,434</b>	<b>(46)</b>	<b>1,434</b>	<b>(46)</b>	<b>1,525</b>	<b>(136)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	59	-	59	59	-	65	(6)	62	(3)
411000 - STATE GOVERNMENT GRANTS	59	-	59	59	-	65	(6)	62	(3)
RCT4200 - CHARGES FOR SERVICES	1,200	(46)	1,200	1,246	(46)	1,240	(40)	1,462	(263)
421370 - MISCELLANEOUS REVENUE	5	-	5	5	-	-	5	78	(73)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	34	(34)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
425045 - LIBRARY FINES AND FORFEITURES	958	(46)	958	1,004	(46)	1,125	(167)	1,109	(151)
427010 - RENTAL INCOME	123	-	123	123	-	100	23	119	4
439005 - REFUNDS-OTHER	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	114	-	114	114	-	15	99	122	(8)
RCT4300 - INTER/INTRA FUND TRANSFERS	129	-	129	129	-	129	-	-	129
431160 - INTERFUND REVENUE	129	-	129	129	-	129	-	-	129
<b>NON-OPERATING REVENUE</b>	<b>44,325</b>	<b>1,023</b>	<b>44,325</b>	<b>43,303</b>	<b>1,023</b>	<b>43,303</b>	<b>1,023</b>	<b>42,084</b>	<b>2,242</b>
RCT4010 - PROPERTY TAXES	42,048	1,123	42,048	40,926	1,123	40,926	1,123	39,574	2,475
401005 - GENERAL PROPERTY TAX	41,215	1,123	41,215	40,093	1,123	40,093	1,123	36,780	4,435
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	2,136	(2,136)
401020 - LATE FEES PRIOR YR REDEMPTIONS	42	-	42	42	-	42	-	25	17
401025 - PRIOR YEAR REDEMPTIONS	791	-	791	791	-	791	-	633	158
RCT4013 - FEE IN LIEU OF TAXES	2,226	(100)	2,226	2,325	(100)	2,325	(100)	2,458	(232)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	2,226	(100)	2,226	2,325	(100)	2,325	(100)	2,458	(232)
RCT4290 - INVESTMENT EARNINGS	52	-	52	52	-	52	-	53	(1)
429005 - INTEREST - TIME DEPOSITS	21	-	21	21	-	21	-	(78)	99
429010 - INT-TAX POOL	-	-	-	-	-	-	-	41	(41)
429015 - INTEREST-MISCELLANEOUS	31	-	31	31	-	31	-	89	(59)
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,142</b>	<b>(5,142)</b>	<b>-</b>	<b>-</b>
RCT7200 - OFS TRANSFERS	-	-	-	-	-	5,142	(5,142)	-	-
720005 - OFS TRANSFERS IN	-	-	-	-	-	5,142	(5,142)	-	-
<b>EXPENSE</b>	<b>48,599</b>	<b>5,508</b>	<b>47,931</b>	<b>43,092</b>	<b>4,839</b>	<b>45,981</b>	<b>2,618</b>	<b>46,901</b>	<b>1,699</b>
<b>OPERATING EXPENSE</b>	<b>45,586</b>	<b>2,495</b>	<b>44,918</b>	<b>43,092</b>	<b>1,826</b>	<b>42,985</b>	<b>2,601</b>	<b>40,953</b>	<b>4,633</b>
000100-Salaries and Benefits	30,863	1,418	30,194	29,445	749	29,338	1,525	27,128	3,736
601020 - LUMP SUM VACATION PAY	100	-	100	100	-	100	-	113	(13)
601025 - LUMP SUM SICK PAY	50	-	50	50	-	50	-	44	6
601030 - PERMANENT AND PROVISIONAL	19,320	831	18,788	18,489	299	18,577	742	16,837	2,482
601040 - TIME LIMITED EMPLOYEES	-	-	-	-	-	-	-	1	(1)
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	-	-	657	(657)
601065 - OVERTIME	66	-	66	66	-	66	-	42	24
603005 - SOCIAL SECURITY TAXES	1,471	64	1,431	1,408	23	1,414	57	1,274	197
603025 - RETIREMENT OR PENSION CONTRIB	3,287	142	3,192	3,145	47	3,198	89	2,915	372
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	71	3	69	68	1	89	(17)	61	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	147	3	147	144	3	132	15	129	19
603050 - HEALTH INSURANCE PREMIUMS	5,267	376	5,267	4,891	376	4,627	639	4,034	1,233
603055 - EMPLOYEE SERV RES FUND CHARGES	503	-	503	503	-	503	-	592	(89)
603056 - OPEB - CURRENT YR	571	-	571	571	-	571	-	424	147
605026 - EMPLOYEE AWARDS-GIFT CARDS	10	-	10	10	-	10	-	6	4
000200-Operations	12,698	1,191	12,698	11,507	1,191	11,507	1,191	12,014	684
607005 - JANITORIAL SUPPLIES AND SERVICE	89	1	89	88	1	95	(7)	91	(2)
607010 - MAINTENANCE - GROUNDS	134	-	134	134	-	139	(5)	119	16
607015 - MAINTENANCE - BUILDINGS	145	-	145	145	-	187	(43)	166	(21)
607020 - CONSUMABLE PARTS	19	-	19	19	-	21	(2)	16	3
607025 - MAINT - PLUMBING HEAT AND AC	1	-	1	1	-	4	(3)	7	(6)
607030 - MAINTENANCE - OTHER	1	-	1	1	-	2	(1)	5	(4)
607040 - FACILITIES MANAGEMENT CHARGES	400	100	400	300	100	289	111	345	56
609005 - FOOD PROVISIONS	14	0	14	14	0	14	(0)	11	2
609010 - CLOTHING PROVISIONS	27	-	27	27	-	27	(1)	7	20
609015 - DINING AND KITCHEN SUPPLIES	2	0	2	2	0	2	(1)	3	(1)
609020 - BEDDING AND LINEN	10	-	10	10	-	12	(3)	12	(3)
609030 - MEDICAL SUPPLIES	3	0	3	3	0	2	0	1	2
609035 - SAFETY SUPPLIES	3	-	3	3	-	3	0	2	1
609060 - IDENTIFICATION SUPPLIES	21	-	21	21	-	21	-	14	7
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	187	7	187	180	7	165	22	177	10
611006 - DIGITAL CONTENT DATABASES	582	-	582	582	-	561	21	541	40
611007 - DIGITAL MATERIALS-MAGAZINES	80	-	80	80	-	90	(10)	67	13

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
611010 - PHYSICAL MATERIALS-BOOKS	3,862	359	3,862	3,503	359	3,374	487	3,987	(125)
611011 - DIGITAL MATERIALS-BOOKS	410	-	410	410	-	397	13	332	78
611015 - EDUCATION AND TRAINING SERV/SUPP	40	-	40	40	-	71	(31)	33	8
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	1,288	220	1,288	1,068	220	1,293	(6)	1,225	62
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	601	-	601	601	-	586	15	873	(272)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	2	-	2	2	-	2	-	3	(1)
611035 - LIBRARY BOOK SUPPLIES	433	6	433	427	6	426	7	290	143
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	0	(0)
613015 - PRINTING SUPPLIES	53	-	53	53	-	53	(0)	40	12
613020 - DEVELOPMENT ADVERTISING	58	-	58	58	-	80	(22)	47	11
613025 - CONTRACTED PRINTINGS	93	1	93	92	1	108	(15)	79	14
615005 - OFFICE SUPPLIES	172	7	172	165	7	158	15	136	36
615015 - COMPUTER SUPPLIES	5	-	5	5	-	4	0	3	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	331	-	331	331	-	334	(3)	333	(2)
615020 - COMPUTER SOFTWARE < 3000	51	-	51	51	-	26	24	41	9
615025 - COMPUTER COMPONENTS < 3000	639	349	639	290	349	331	308	477	162
615030 - COMMUNICATION EQUIP-NONCAPITAL	6	-	6	6	-	26	(20)	13	(6)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	209	72	209	137	72	87	122	136	74
615040 - POSTAGE	66	2	66	65	2	66	0	34	32
615050 - MEALS AND REFRESHMENTS	32	2	32	31	2	42	(9)	39	(6)
615055 - VOLUNTEER AWARDS	3	-	3	3	-	3	1	2	1
617005 - MAINTENANCE - OFFICE EQUIP	119	-	119	119	-	119	0	124	(4)
617010 - MAINT - MACHINERY AND EQUIP	36	-	36	36	-	29	7	68	(32)
617015 - MAINTENANCE - SOFTWARE	211	-	211	211	-	199	12	137	74
617025 - PARTS PURCHASES	3	-	3	3	-	4	(2)	5	(2)
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	62	-	62	62	-	66	(4)	82	(20)
619005 - GASOLINE DIESEL OIL AND GREASE	59	-	59	59	-	54	5	52	7
619015 - MILEAGE ALLOWANCE	57	1	57	56	1	57	(0)	47	9
619025 - TRAVEL AND TRANSPORTATION	134	-	134	134	-	101	33	121	12
619035 - VEHICLE RENTAL CHARGES	9	-	9	9	-	9	-	17	(8)
619045 - VEHICLE REPLACEMENT CHARGES	145	-	145	145	-	103	42	97	48
621005 - HEAT AND FUEL	164	-	164	164	-	156	8	175	(11)
621010 - LIGHT AND POWER	603	24	603	579	24	589	15	554	49
621015 - WATER AND SEWER	79	0	79	79	0	80	(0)	102	(22)
621020 - TELEPHONE	120	1	120	120	1	140	(19)	139	(19)
621025 - MOBILE TELEPHONE	43	-	43	43	-	51	(8)	53	(10)
633015 - RENT - EQUIPMENT	3	-	3	3	-	3	-	21	(18)
633025 - MISCELLANEOUS RENTAL CHARGES	12	-	12	12	-	12	1	13	(1)
639025 - OTHER PROFESSIONAL FEES	281	3	281	278	3	321	(40)	220	60
639045 - CONTRACTED LABOR/PROJECTS	270	37	270	233	37	89	181	91	179
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	12	-	12	12	-	12	-	11	1
641025 - INSECTICIDES HERBICIDES AND PESTI	10	-	10	10	-	10	-	11	(1)
643015 - ROAD SALT	6	-	6	6	-	6	-	4	2
645005 - CONTRACT HAULING	27	1	27	26	1	25	2	27	(0)
645010 - DUMPING FEES	2	-	2	2	-	3	(1)	2	(0)
657005 - INSURANCE	6	-	6	6	-	6	-	6	1
659005 - COSTS IN HANDLING COLLECTIONS	71	-	71	71	-	70	1	82	(11)
661005 - TAX ANTICIPATION INTEREST	60	-	60	60	-	60	-	45	14
693010 - INTRAFUND CHARGES	-	-	-	-	-	-	-	0	(0)
693020 - INTERFUND CHARGES	24	-	24	24	-	34	(10)	-	24
000300-Capital Purchases	180	(114)	180	294	(114)	294	(114)	12	168
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	117	(117)	-	-
679020 - MACHINERY AND EQUIPMENT	180	(114)	180	294	(114)	176	4	12	168
000400-Indirect Cost	1,832	(1)	1,833	1,833	-	1,833	(1)	1,788	44
663010 - COUNCIL OVERHEAD COST	198	-	198	198	-	198	-	143	54
663015 - MAYOR OVERHEAD COST	313	-	313	313	-	313	-	451	(137)
663025 - AUDITOR OVERHEAD COST	131	-	131	131	-	131	-	97	34
663030 - DISTRICT ATTORNEY OVERHEAD COST	70	-	70	70	-	70	-	52	18
663035 - REAL ESTATE OVERHEAD COST	53	-	53	53	-	53	-	62	(9)
663040 - INFO SERVICES OVERHEAD COST	233	(1)	234	234	-	234	(1)	196	37
663045 - PURCHASING OVERHEAD COST	66	-	66	66	-	66	-	10	56
663050 - HUMAN RESOURCES OVERHEAD COST	361	-	361	361	-	361	-	410	(49)
663055 - GOVERN IMMUNITY OVERHEAD COST	47	-	47	47	-	47	-	59	(12)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	4	(1)
663070 - MAYOR FINANCE OVERHEAD COST	358	-	358	358	-	358	-	305	53
000700-Cost of Goods Sold	13	(0)	13	13	(0)	13	(0)	12	1
<b>NON-OPERATING EXPENSE</b>	<b>3,013</b>	<b>3,013</b>	<b>3,013</b>	<b>-</b>	<b>3,013</b>	<b>2,996</b>	<b>17</b>	<b>5,948</b>	<b>(2,935)</b>
001000-Other Financing Uses	3,013	3,013	3,013	-	3,013	2,996	17	5,948	(2,935)
770010 - OFU TRANSFERS OUT	3,013	3,013	3,013	-	3,013	2,996	17	5,948	(2,935)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

LIBRARY

Funds Selected	Organizations Selected
360 - LIBRARY FUND	25009900 - LIBRARY CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>378</b>	<b>378</b>	<b>378</b>	<b>-</b>	<b>378</b>	<b>1,022</b>	<b>(644)</b>	<b>1,126</b>	<b>(748)</b>
<b>REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
OPERATING REVENUE	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	0	(0)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>378</b>	<b>378</b>	<b>378</b>	<b>-</b>	<b>378</b>	<b>1,022</b>	<b>(644)</b>	<b>1,126</b>	<b>(748)</b>
OPERATING EXPENSE	378	378	378	-	378	1,022	(644)	1,126	(748)
000200-Operations	349	349	349	-	349	993	(644)	527	(178)
607010 - MAINTENANCE - GROUNDS	71	71	71	-	71	381	(310)	101	(30)
607015 - MAINTENANCE - BUILDINGS	277	277	277	-	277	467	(189)	361	(84)
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	120	(120)	50	(50)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	25	(25)	-	-
625010 - NON-CAPITAL BUILDING IMPRVMNTS	-	-	-	-	-	-	-	14	(14)
000300-Capital Purchases	-	-	-	-	-	-	-	500	(500)
677005 - CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	500	(500)
000400-Indirect Cost	29	29	29	-	29	29	-	100	(70)
663010 - COUNCIL OVERHEAD COST	4	4	4	-	4	4	-	13	(8)
663015 - MAYOR OVERHEAD COST	7	7	7	-	7	7	-	40	(33)
663025 - AUDITOR OVERHEAD COST	3	3	3	-	3	3	-	9	(6)
663040 - INFO SERVICES OVERHEAD COST	4	4	4	-	4	4	-	12	(9)
663045 - PURCHASING OVERHEAD COST	(1)	(1)	(1)	-	(1)	(1)	-	1	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	1	1	-	1	1	-	2	(0)
663070 - MAYOR FINANCE OVERHEAD COST	11	11	11	-	11	11	-	24	(13)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

Salt Lake County Zoo, Arts and Parks' mission is to enhance resident and visitor experiences through art, culture and recreational offerings.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**All Salt Lake County residents have access to—and participate in—artistic and cultural opportunities.**

- 1) Increase the number of participants in the ZAP Kids Summer Passport Program from 19,000 passports distributed as of the start of August 2019 to 21,000 passports distributed by end of August 2020.

**Salt Lake County residents and visitors are aware—and recognize the impact—of the Zoo, Arts & Parks Program.**

- 2) Increase the number of users on the Zoo, Arts and Parks website through ongoing marketing efforts as tracked through Google Analytics from 2,500 average monthly users as of the start of January 2020 to 2,700 average monthly users by end of December 2020.
- 3) Increase the total number of followers on ZAP's social media platforms tracked on a quarterly basis from 14,595 followers as of the start of August 2019 to 16,785 followers by start of August 2020.

**Zoo, Arts and Parks funding stabilizes and supports Salt Lake County's artistic and cultural community.**

- 4) Increase the number of organizations that attend ZAP application workshops on an annual basis, resulting in stronger applications and potentially higher application scores from 175 organizations as of the end of December 2019 to 195 organizations by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	457	0 0.0%	457	4 1.0%	462
REVENUE	0	0	0	0	0
COUNTY FUNDING	457	0 0.0%	457	4 1.0%	462
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	21,527	-7 -0.0%	21,520	611 2.8%	22,138
<b>FTE</b>	2.00	- 0.0%	2.00	- 0.0%	2.00



# BUDGET & FTE PRIORITIES

# ZAP ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
3594000000 ZAP ADMINISTRATION PRGM	-	457	457	2.00	-	-	-	-	-	(14)	(14)	-
<b>SUBTOTAL<sup>3</sup></b>	-	457	457	2.00	-	-	-	-	-	(14)	(14)	-
35910000 ZAP TIER I	-	12,896	12,896	-	-	-	-	-	-	-	-	-
35920000 ZAP TIER II	-	2,579	2,579	-	-	-	-	-	-	-	-	-
35930000 ZAP ZOOLOGICAL	-	4,585	4,585	-	-	-	-	-	-	-	-	-
35950000 ZAP BOND DEBT SERVICE	-	1,459	1,459	-	-	(7)	(7)	-	-	-	-	-
<b>TOTAL ZAP ADMINISTRATION</b>	-	21,977	21,977	2.00	-	(7)	(7)	-	-	(14)	(14)	-
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[359400_R01]	STRESS TEST	ZAP Operational Cuts: Operations Appr: Decrease \$13,883	Y	-	(13,883)	0
<p>A cut to the ZAP operations budget would significantly impact the ZAP program's day-to-day operations. The ZAP program would see a reduction in the memberships we are able to hold with arts and culture industry organizations, opportunities for staff training and development, printing materials for programs such as passports for the Kids Summer Passport Program, office supplies/equipment, as well as a significant reduction in staff travel. While these cuts are spread over multiple areas to help mitigate lasting damage to program operations, they still would have an immediate impact on the reach and overall effectiveness of the program.</p> <p>[Org/Program Impacted: ZAP ADMINISTRATION PRGM]</p>							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(13,883)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	(6,500)	611,096

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

ZAP ADMINISTRATION

Funds Selected	Organizations Selected
310 - ZOOS ARTS AND PARKS FUND	35910000 - ZAP TIER I • 35920000 - ZAP TIER II • 35930000 - ZAP ZOOLOGICAL • 35940000 - ZAP ADMINISTRATION • 35950000 - ZAP BOND DEBT SERVICE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>22,599</b>	<b>616</b>	<b>21,977</b>	<b>21,984</b>	<b>(7)</b>	<b>21,984</b>	<b>615</b>	<b>19,787</b>	<b>2,813</b>
<b>REVENUE</b>	<b>22,546</b>	<b>2,089</b>	<b>21,927</b>	<b>20,458</b>	<b>1,469</b>	<b>22,299</b>	<b>248</b>	<b>19,820</b>	<b>2,727</b>
NON-OPERATING REVENUE	21,087	630	20,468	20,458	10	20,458	630	17,981	3,106
RCT4030 - SALES TAXES	21,042	620	20,423	20,423	-	20,423	620	17,917	3,126
403065 - RECREATION SALES TAX	19,162	564	18,599	18,599	-	18,599	564	17,917	1,246
403080 - ZAP STATE COMPLIANCE REVENUES	1,880	56	1,824	1,824	-	1,824	56	-	1,880
RCT4290 - INVESTMENT EARNINGS	45	10	45	35	10	35	10	64	(19)
429005 - INTEREST - TIME DEPOSITS	45	10	45	35	10	35	10	62	(17)
429015 - INTEREST-MISCELLANEOUS	0	-	0	0	-	0	-	3	(3)
Other Financing Sources	1,459	1,459	1,459	-	1,459	1,841	(382)	1,839	(380)
RCT7200 - OFS TRANSFERS	1,459	1,459	1,459	-	1,459	1,841	(382)	1,839	(380)
720005 - OFS TRANSFERS IN	1,459	1,459	1,459	-	1,459	1,841	(382)	1,839	(380)
<b>EXPENSE</b>	<b>22,599</b>	<b>616</b>	<b>21,977</b>	<b>21,984</b>	<b>(7)</b>	<b>21,984</b>	<b>615</b>	<b>19,787</b>	<b>2,813</b>
OPERATING EXPENSE	22,599	616	21,977	21,984	(7)	21,984	615	19,787	2,813
000100-Salaries and Benefits	193	4	188	188	-	189	4	151	42
601020 - LUMP SUM VACATION PAY	0	-	0	0	-	0	-	-	0
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	133	4	129	129	-	127	6	111	22
601050 - TEMPORARY SEASONAL EMERGENCY	7	-	7	7	-	7	-	-	7
603005 - SOCIAL SECURITY TAXES	11	0	10	10	-	10	0	8	2
603025 - RETIREMENT OR PENSION CONTRIB	21	1	20	20	-	19	1	17	4
603040 - LTD CONTRIBUTIONS	0	0	0	0	-	1	(0)	0	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	2	(0)	1	0
603050 - HEALTH INSURANCE PREMIUMS	16	-	16	16	-	20	(3)	11	5
603055 - EMPLOYEE SERV RES FUND CHARGES	2	-	2	2	-	2	-	2	0
000200-Operations	20,768	618	20,150	20,150	-	20,150	618	17,632	3,136
607040 - FACILITIES MANAGEMENT CHARGES	0	-	0	0	-	0	-	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	1	1
611015 - EDUCATION AND TRAINING SERV/SUPP	2	-	2	2	-	2	(0)	0	1
613005 - PRINTING CHARGES	1	-	1	1	-	1	(0)	1	(0)
613020 - DEVELOPMENT ADVERTISING	3	-	3	3	-	3	-	2	0
613025 - CONTRACTED PRINTINGS	4	-	4	4	-	4	0	3	1
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	(0)	0	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	5	-	5	5	-	5	(0)	5	0
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	-	2
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	3	(1)	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	(0)	1	(0)
615050 - MEALS AND REFRESHMENTS	5	-	5	5	-	4	1	2	3
615055 - VOLUNTEER AWARDS	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	5	-	5	5	-	5	-	0	5
621020 - TELEPHONE	1	-	1	1	-	1	-	0	0
633010 - RENT - BUILDINGS	5	-	5	5	-	5	-	5	0
633025 - MISCELLANEOUS RENTAL CHARGES	2	-	2	2	-	2	-	0	1
639005 - LEGAL AUDITING AND ACCTG FEES	43	-	43	43	-	43	-	39	5
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	20	(20)
639025 - OTHER PROFESSIONAL FEES	7	-	7	7	-	7	-	6	1
667005 - CONTRIBUTIONS	18,799	561	18,237	18,237	-	18,237	561	17,545	1,254
667045 - ZAP STATE COMPLIANCE EXPENSES	1,880	56	1,824	1,824	-	1,824	56	-	1,880
000400-Indirect Cost	180	-	180	180	-	180	-	542	(362)
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	61	(60)
663015 - MAYOR OVERHEAD COST	93	-	93	93	-	93	-	193	(101)
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	42	(41)
663030 - DISTRICT ATTORNEY OVERHEAD COST	11	-	11	11	-	11	-	14	(3)
663040 - INFO SERVICES OVERHEAD COST	12	-	12	12	-	12	-	85	(73)
663045 - PURCHASING OVERHEAD COST	50	-	50	50	-	50	-	45	5
663050 - HUMAN RESOURCES OVERHEAD COST	5	-	5	5	-	5	-	15	(10)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	7	-	7	7	-	7	-	86	(79)
000600-Debt Service	1,459	(7)	1,459	1,465	(7)	1,465	(7)	1,462	(3)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

ZAP ADMINISTRATION

Funds Selected			Organizations Selected						
310 - ZOOS ARTS AND PARKS FUND			35940000 - ZAP ADMINISTRATION						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>462</b>	<b>4</b>	<b>457</b>	<b>457</b>	<b>-</b>	<b>458</b>	<b>4</b>	<b>780</b>	<b>(319)</b>
<b>REVENUE</b>	<b>21,087</b>	<b>630</b>	<b>20,468</b>	<b>20,458</b>	<b>10</b>	<b>20,833</b>	<b>254</b>	<b>18,354</b>	<b>2,734</b>
NON-OPERATING REVENUE	21,087	630	20,468	20,458	10	20,458	630	17,978	3,109
RCT4030 - SALES TAXES	21,042	620	20,423	20,423	-	20,423	620	17,917	3,126
403065 - RECREATION SALES TAX	19,162	564	18,599	18,599	-	18,599	564	17,917	1,246
403080 - ZAP STATE COMPLIANCE REVENUES	1,880	56	1,824	1,824	-	1,824	56	-	1,880
RCT4290 - INVESTMENT EARNINGS	45	10	45	35	10	35	10	62	(17)
429005 - INTEREST - TIME DEPOSITS	45	10	45	35	10	35	10	62	(17)
Other Financing Sources	-	-	-	-	-	375	(375)	375	(375)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	375	(375)	375	(375)
720005 - OFS TRANSFERS IN	-	-	-	-	-	375	(375)	375	(375)
<b>EXPENSE</b>	<b>462</b>	<b>4</b>	<b>457</b>	<b>457</b>	<b>-</b>	<b>458</b>	<b>4</b>	<b>780</b>	<b>(319)</b>
OPERATING EXPENSE	462	4	457	457	-	458	4	780	(319)
000100-Salaries and Benefits	193	4	188	188	-	189	4	151	42
601020 - LUMP SUM VACATION PAY	0	-	0	0	-	0	-	-	0
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	133	4	129	129	-	127	6	111	22
601050 - TEMPORARY SEASONAL EMERGENCY	7	-	7	7	-	7	-	-	7
603005 - SOCIAL SECURITY TAXES	11	0	10	10	-	10	0	8	2
603025 - RETIREMENT OR PENSION CONTRIB	21	1	20	20	-	19	1	17	4
603040 - LTD CONTRIBUTIONS	0	0	0	0	-	1	(0)	0	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	2	(0)	1	0
603050 - HEALTH INSURANCE PREMIUMS	16	-	16	16	-	20	(3)	11	5
603055 - EMPLOYEE SERV RES FUND CHARGES	2	-	2	2	-	2	-	2	0
000200-Operations	89	-	89	89	-	89	-	87	2
607040 - FACILITIES MANAGEMENT CHARGES	0	-	0	0	-	0	-	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	1	1
611015 - EDUCATION AND TRAINING SERV/SUPP	2	-	2	2	-	2	(0)	0	1
613005 - PRINTING CHARGES	1	-	1	1	-	1	(0)	1	(0)
613020 - DEVELOPMENT ADVERTISING	3	-	3	3	-	3	-	2	0
613025 - CONTRACTED PRINTINGS	4	-	4	4	-	4	0	3	1
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	(0)	0	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	5	-	5	5	-	5	(0)	5	0
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	-	2
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	3	(1)	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	(0)	1	(0)
615050 - MEALS AND REFRESHMENTS	5	-	5	5	-	4	1	2	3
615055 - VOLUNTEER AWARDS	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	5	-	5	5	-	5	-	0	5
621020 - TELEPHONE	1	-	1	1	-	1	-	0	0
633010 - RENT - BUILDINGS	5	-	5	5	-	5	-	5	0
633025 - MISCELLANEOUS RENTAL CHARGES	2	-	2	2	-	2	-	0	1
639005 - LEGAL AUDITING AND ACCTG FEES	43	-	43	43	-	43	-	39	5
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	20	(20)
639025 - OTHER PROFESSIONAL FEES	6	-	6	6	-	6	-	6	0
000400-Indirect Cost	180	-	180	180	-	180	-	542	(362)
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	61	(60)
663015 - MAYOR OVERHEAD COST	93	-	93	93	-	93	-	193	(101)
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	42	(41)
663030 - DISTRICT ATTORNEY OVERHEAD COST	11	-	11	11	-	11	-	14	(3)
663040 - INFO SERVICES OVERHEAD COST	12	-	12	12	-	12	-	85	(73)
663045 - PURCHASING OVERHEAD COST	50	-	50	50	-	50	-	45	5
663050 - HUMAN RESOURCES OVERHEAD COST	5	-	5	5	-	5	-	15	(10)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	7	-	7	7	-	7	-	86	(79)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

ZAP ADMINISTRATION

Funds Selected	Organizations Selected
310 - ZOOS ARTS AND PARKS FUND	35910000 - ZAP TIER I • 35920000 - ZAP TIER II • 35930000 - ZAP ZOOLOGICAL



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>20,679</b>	<b>618</b>	<b>20,061</b>	<b>20,061</b>	<b>-</b>	<b>20,061</b>	<b>618</b>	<b>17,545</b>	<b>3,134</b>
<b>EXPENSE</b>	<b>20,679</b>	<b>618</b>	<b>20,061</b>	<b>20,061</b>	<b>-</b>	<b>20,061</b>	<b>618</b>	<b>17,545</b>	<b>3,134</b>
OPERATING EXPENSE	20,679	618	20,061	20,061	-	20,061	618	17,545	3,134
000200-Operations	20,679	618	20,061	20,061	-	20,061	618	17,545	3,134
667005 - CONTRIBUTIONS	18,799	561	18,237	18,237	-	18,237	561	17,545	1,254
667045 - ZAP STATE COMPLIANCE EXPENSES	1,880	56	1,824	1,824	-	1,824	56	-	1,880

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# HUMAN SERVICES—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b><u>OPERATING</u></b>							
EXPENDITURES	237,853	7,216	3.0%	245,069	8,550	3.6%	246,403
REVENUE	152,581	439	0.3%	153,020	439	0.3%	153,020
							
COUNTY FUNDING	85,272	6,777	7.9%	92,050	8,111	9.5%	93,383
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>							
COUNTY FUNDING	0	0		0	0		0
<b><u>FTE</u></b>	826.89	15.00	1.8%	841.89	13.00		839.89

BUDGET & FTE PRIORITIES

HUMAN SERVICES—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
<b>AGING AND ADULT SERVICES</b>												
2300000100	AGING AND ADULT SERVICES ADMIN	627	3,186	2,558	15.15	-	-	-	-	-	-	-
2300000400	NUTRITION / TRANSPORTATION	2,128	3,840	1,712	20.39	46	46	-	-	-	-	-
2300000700	ACTIVE AGING	2,089	6,793	4,705	57.81	-	-	-	-	(573)	(573)	(4.75)
2300000600	COMMUNITY CARE TRANSITIONS	3,806	4,750	944	29.01	-	-	-	-	-	-	-
2300000300	OUTREACH	497	1,411	914	15.24	-	-	-	-	-	-	-
2300000500	VOLUNTEER PROGRAMS	686	1,518	832	11.10	-	-	-	-	-	-	-
2300000200	RETIRED SENIOR VOLUNTEER PRGM	148	324	176	2.69	-	-	-	-	-	-	-
<b>TOTAL AGING AND ADULT SERVICES</b>		<b>9,981</b>	<b>21,821</b>	<b>11,840</b>	<b>151.39</b>	<b>46</b>	<b>46</b>	<b>-</b>	<b>-</b>	<b>(573)</b>	<b>(573)</b>	<b>(4.75)</b>
<b>BEHAVIORAL HEALTH SERVICES</b>												
2250000400	BEHAVIORAL HEALTH ADMIN	2,435	4,122	1,686	22.00	83	83	-	1.00	-	-	-
2250000600	MEDICAID	66,797	66,797	-	-	-	-	-	-	-	-	-
2250000200	SUBSTANCE USE DISORDER TREATMT	19,462	22,390	2,929	4.00	-	-	-	-	(377)	(377)	-
2250000100	MENTAL HEALTH TREATMENT	17,108	22,869	5,761	-	-	(75)	(75)	-	(103)	(103)	-
2250000500	HOUSING	336	993	656	-	-	-	-	-	-	-	-
<b>TOTAL BEHAVIORAL HEALTH SERVICES</b>		<b>106,138</b>	<b>117,170</b>	<b>11,032</b>	<b>26.00</b>	<b>83</b>	<b>8</b>	<b>(75)</b>	<b>1.00</b>	<b>(481)</b>	<b>(481)</b>	<b>-</b>
<b>CRIMINAL JUSTICE SERVICES</b>												
2400001000	CRIMINAL JUSTICE ADMIN	-	6,851	6,851	20.50	-	3,608	3,608	-	-	-	-
2400003000	PROBATION	525	3,695	3,170	42.00	-	371	371	4.00	-	-	-
2400002000	PRETRIAL	-	3,260	3,260	33.00	-	270	270	4.00	-	-	-
2400005000	ASSESSMENTS AND PRESENTENCE REPORTS	20	2,245	2,225	24.00	-	266	266	3.00	-	(252)	(3.00)
2400004000	COURT AND TREATMENT SERVICES	588	2,855	2,267	30.25	(42)	(42)	-	-	(1,332)	(1,332)	(15.00)
<b>TOTAL CRIMINAL JUSTICE SERVICES</b>		<b>1,133</b>	<b>18,906</b>	<b>17,773</b>	<b>149.75</b>	<b>(42)</b>	<b>4,473</b>	<b>4,515</b>	<b>11.00</b>	<b>(1,584)</b>	<b>(1,584)</b>	<b>(18.00)</b>
<b>EXTENSION SERVICE</b>												
2350000000	EXTENSION SERVICE PRGM	-	923	923	-	-	13	13	-	-	(58)	(58)
<b>TOTAL EXTENSION SERVICE</b>		<b>-</b>	<b>923</b>	<b>923</b>	<b>-</b>	<b>-</b>	<b>13</b>	<b>13</b>	<b>-</b>	<b>(58)</b>	<b>(58)</b>	<b>-</b>
<b>HEALTH</b>												
2150001000	HEALTH ADMINISTRATION (ADMN)	451	7,958	7,507	48.00	(91)	(174)	(83)	-	-	-	-
2150005000	MEDICAL OFFICE	4,344	9,618	5,274	75.75	126	605	479	2.00	(167)	(167)	-
2150003000	ENVIRONMENTAL HEALTH (ENV)	10,320	10,524	204	85.00	505	172	(333)	-	-	-	-
2150004000	FAMILY HEALTH (FHS)	8,775	12,544	3,769	115.50	(39)	(65)	(27)	-	(145)	(145)	-
2150002000	COMMUNITY HEALTH (CHS)	4,988	6,357	1,368	39.25	(262)	(345)	(83)	-	-	-	-
21509900	*HEALTH CAPITAL PROJECTS	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL HEALTH</b>		<b>28,878</b>	<b>47,000</b>	<b>18,121</b>	<b>363.50</b>	<b>238</b>	<b>192</b>	<b>(46)</b>	<b>2.00</b>	<b>(312)</b>	<b>(312)</b>	<b>-</b>
<b>INDIGENT LEGAL SERVICES</b>												
2900000100	INDIGENT ADULTS/SLDA	467	18,385	17,918	-	(77)	965	1,042	-	(1,886)	(1,886)	-
2900000200	INDIGENT JUVENILE	106	1,938	1,832	-	61	61	-	-	(92)	(92)	-
2900000300	INDIGENT PARENT/GUARDIAN	196	2,119	1,923	-	43	43	-	-	(96)	(96)	-
2900000400	SANITY HEARINGS	-	123	123	-	-	-	-	-	(6)	(6)	-
<b>TOTAL INDIGENT LEGAL SERVICES</b>		<b>770</b>	<b>22,566</b>	<b>21,796</b>	<b>-</b>	<b>27</b>	<b>1,069</b>	<b>1,042</b>	<b>-</b>	<b>(2,080)</b>	<b>(2,080)</b>	<b>-</b>
<b>YOUTH SERVICES</b>												
2100000100	YOUTH SERVICES ADMINISTRATION	-	1,991	1,991	15.00	-	-	-	-	-	-	-
2100000600	SHELTER SERVICES	1,568	3,237	1,669	37.50	-	-	-	-	-	-	-
2100000300	BASIC CENTER PROGRAMS	1,819	3,375	1,556	38.25	-	191	191	1.00	(260)	(260)	(3.00)
2100000500	COUNSELING AND SUBSTANCE ABUSE SERVICES	723	4,220	3,497	31.00	(51)	1,138	1,188	-	(202)	(202)	(2.00)
2100000700	ALCOHOL AND DRUG PREVENTION	241	565	324	6.00	(30)	-	30	-	-	-	-
2100000800	MILESTONE TRANSITIONAL LIVING PRGM	258	467	209	4.00	(20)	-	20	-	-	-	-
2100000200	AFTER SCHOOL PROGRAMS	1,283	1,944	661	9.50	137	86	(50)	-	-	-	-
2100000400	FAST	229	885	656	10.00	51	-	(51)	-	-	-	-
<b>TOTAL YOUTH SERVICES</b>		<b>6,120</b>	<b>16,684</b>	<b>10,564</b>	<b>151.25</b>	<b>86</b>	<b>1,415</b>	<b>1,328</b>	<b>1.00</b>	<b>(462)</b>	<b>(462)</b>	<b>(5.00)</b>
<b>TOTAL HUMAN SERVICES – COUNTYWIDE ROLLUP</b>		<b>153,020</b>	<b>245,069</b>	<b>92,050</b>	<b>841.89</b>	<b>439</b>	<b>7,216</b>	<b>6,777</b>	<b>15.00</b>	<b>(5,549)</b>	<b>(5,549)</b>	<b>(27.75)</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.



NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	370	HEALTH	[215000_01]	Request FTE Allocations for Emergency Mgmt Grant: Health will utilize the existing Public Health Emergency Preparedness grant to expand the ability and reach of the department with its federally mandated roles and responsibilities in emergency preparedness activities. Specifically, this entails the addition of two new time-limited staff: An Epidemiology-Infectious Disease-Environmental Health-Healthcare Preparedness-Emergency Management Liaison, and a Risk Communications Coordinator/Public Information Officer- Emergency Management Liaison. These liaisons will collaborate with bureaus and divisions within the health department and the myriad of partner agencies that assist the SLCoHD to improve its capacity to effectively implement public health and medical coordination in Salt Lake County during emergencies and disasters. [Org/Program Impacted: MEDICAL OFFICE]	Y	2.00	0	4,356		
2	120	BEHAVIORAL HEALTH SERVICES	[225000_01]	Request Health Info Tech Specialist FTE: This Health Information Tech Specialist would address the following needs: •50% - Support the BHS electronic health record and billing system (UWITS) •50% - Provide IT tech support to division staff The UWITS system is utilized by the BHS substance use disorder treatment network to record the treatment progress of clients and to encounter and bill services provided to a host of payers. There are now over 700 users. With Medicaid expansion, expanded treatment programs and other treatment system changes, this provider network is now billing through UWITS a larger range of payers for a larger number of clients and UWITS requires greater maintenance and training than ever before. The division helpdesk function has been covered by our Health Info Systems Analyst and County IS, which has led to delays in addressing a host of daily division IT needs. Medicaid funds will be utilized to fund this position. Total Expense: \$83,268.00; Total Operating Revenue: \$83,268.00. No County funds are required. [Org/Program Impacted: BEHAVIORAL HEALTH ADMIN]	Y	1.00	0	1,740		
3	120	YOUTH SERVICES	[210000_01]	Request (Technical) Family Resource Faciliator (FRF) 1 FTE: Youth Services is requesting 1 FTE Time Limited Family Resource Faciliator (FRF) position, funded by Behavioral Health Services pass-through funding from the State. No County funding is requested for this FTE. We currently have 10 FTEs for FRF program. We adjust the health insurance budget for the original 10 FTEs to fund this additional FTE. [Total Expense: \$0; Operating Revenue: \$0] [Org/Program Impacted: BASIC CENTER PROGRAMS]	Y	1.00	0	1,296		
4	110	EXTENSION SERVICE	[235000_02]	Request (Technical) Tech Adjustment: This request is to correct the accounting coding from 639025 other profession fees to 639055 interlocal agreement to better reflect the true nature of the contract with USU for its extension services. [Org/Program Impacted: EXTENSION SERVICE PRGM]	Y	-	0	0		
5	120	YOUTH SERVICES	[210000_02]	Request YSV Outside Revenue True-Up: Youth Services Outside Revenues True-up: [Total Expense: \$86,445.00; Total Operating Revenue \$86,445.00] • Prevention Program has a net decrease of \$30K, including \$37K increase from Magna Township, \$48K reduction from DWS Refugee Youth program, and \$19K reduction from SLCo Health Department. • Correct the accounting coding for FAST Program revenue by moving \$50,500 from Counseling Services. • Milestone Program has a revenue reduction of \$20,000 due to SLCo Housing and Community Development grant ended in June 2019. • After School Program has a revenue increase of \$137K due to the new 21st CCLC Millcreek program. [Org/Program Impacted: AFTER SCHOOL PROGRAMS, ALCOHOL AND DRUG PREVENTION, COUNSELING AND SUBSTANCE ABUSE SERVICES, FAST, MILESTONE TRANSITIONAL LIVING PRGM]	Y	-	0	0		
6	120	AGING AND ADULT SERVICES	[230000_01]	Request GRANT REVENUE TRUE UP: This is to true up the State of Utah AAA revenue contract for the state fiscal year SFY 2020 (July1, 2019 to June 30, 2020). It is a county funding neutral request. Expenses \$45,891, Outside Revenues \$45,891. [Org/Program Impacted: NUTRITION / TRANSPORTATION]	Y	-	0	0		
7	110	CRIMINAL JUSTICE SERVICES	[240000_01]	Request Technical Adjustments: This is a budget neutral adjustment to reflect the reduction in state drug court drug testing funds and to true up budget lines. [Total Expense: -\$41,734; Total Revenue: -\$41,734] [Org/Program Impacted: COURT AND TREATMENT SERVICES]	Y	-	0	0		
8	110	INDIGENT LEGAL SERVICES	[290000_07]	Request Millcreek City and GSLMSD Revenues True up: LDA has directly contracted with Millcreek City and Greater Salt Lake Municipal Services District for the legal defense services in the Salt Lake County Justice Court. This is to true up the contract amount with LDA for the pass-through revenues from the city and MSD. [TOTAL EXP -\$218,721; TOTAL REV -\$218,721] [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	0	0		
9	110	INDIGENT LEGAL SERVICES	[290000_08]	Request IDC Grants True up: To True up IDC grants awarded to the County, pass through to LDA, UJDA and Lokken & Associates. [TOTAL EXP \$245,282; TOTAL REV \$245,282] [Org/Program Impacted: INDIGENT ADULTS/SLLDA, INDIGENT JUVENILE, INDIGENT PARENT/GUARDIAN]	Y	-	0	0		

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
10	110	CRIMINAL JUSTICE SERVICES [240000_04] Request (Technical) GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is an one time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: CRIMINAL JUSTICE ADMIN]	N	-	3,594,218	3,594,218
11	120	YOUTH SERVICES [210000_03] Request (Technical) GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is an one time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: BASIC CENTER PROGRAMS, COUNSELING AND SUBSTANCE ABUSE SERVICES]	N	-	1,328,155	1,328,155
12	370	HEALTH [215000_04] Request (Technical) GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is a one-time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: MEDICAL OFFICE]	N	-	427,040	427,040
13	110	INDIGENT LEGAL SERVICES [290000_01] Request (Technical) BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	159,845	159,845
14	110	CRIMINAL JUSTICE SERVICES [290000_01] Request (Technical) BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: PRETRIAL]	Y	-	(85,000)	(85,000)
15	120	BEHAVIORAL HEALTH SERVICES [290000_01] Request (Technical) BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: MENTAL HEALTH TREATMENT]	Y	-	(74,845)	(74,845)
16	110	INDIGENT LEGAL SERVICES [290000_03] Request LDA Lease Increase: Placeholder: LDA is currently negotiating a lease agreement with two potential new office locations. The proposals show the likelihood of the annual rent cost for 2020 will be increased between \$202,095 and \$270,030. This is to request the additional funds for the increased costs. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	270,030	270,030
17	110	INDIGENT LEGAL SERVICES [290000_R01] Request (Reduction) One Time Reduction-LDA New Lease Cost: Placeholder: This is an one time reduction for LDA 2020 lease cost increase. LDA current surplus funds are sufficient to cover the increased amount for 2020 increased rent costs. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	N	-	(270,030)	(270,030)
18	370	HEALTH [215000_02] Request Outside Revenue True-Up: True up outside revenues due to changes in grants. Please see attached for details. [Total Expense: \$(349,589); Operating Revenue: \$(311,118)] [Org/Program Impacted: COMMUNITY HEALTH (CHS), ENVIRONMENTAL HEALTH (ENV), FAMILY HEALTH (FHS), HEALTH ADMINISTRATION (ADMN), MEDICAL OFFICE]	Y	-	(38,471)	(38,471)
19	370	HEALTH [215000_03] Request Fee Revenue True-Up: True up of fees due to changes in the approved fee schedule and projected fee revenue increases in 2020. Please see attached for details. [Total Expense: \$115,000; Operating Revenue: \$549,562] [Org/Program Impacted: COMMUNITY HEALTH (CHS), ENVIRONMENTAL HEALTH (ENV), MEDICAL OFFICE]	Y	-	(434,562)	(434,562)
20	110	EXTENSION SERVICE [235000_01] Request USU Extension Contract Amount Increase: To increase \$13K to the contract amount with USU for its extension services. The increase amount will address USU personnel compensation needs. [Org/Program Impacted: EXTENSION SERVICE PRGM]	Y	-	13,000	13,000
21	110	INDIGENT LEGAL SERVICES [290000_02] Request LDA 2020 Compensation: Placeholder for LDA 2020 compensation package \$190,010: \$254,000 for an average 2.5% pay raise \$47,625 for all benefits excluding health insurance (salaries *18.75% to cover FICA, Unemployment, Workman's comp and 401K contribution) \$0 health insurance cost increase. NFP indicates that, for now, LDA health insurance costs are not likely to increase but are meeting on 9/19/2019 for further discussion. (\$111,615) savings from 401K contribution estimate reduced to average 10%. Because 2020 final health insurance costs are currently not available, LDA may need to request additional funds if there is a cost increase to the 2020 health insurance. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	192,010	192,010
22	110	CRIMINAL JUSTICE SERVICES [240000_03] Request SB92 Third District New Court #1: This is a new request to staff a new criminal court in the 3rd District Court, as a result of SB 92 unfunded mandate. To serve additional clients created by the new court will require CJS to add one case management supervisor and 7 case managers. The impact to CJS will be felt by pretrial, presentence and assessments, and probation services. Based on 2018 data; CJS impact with one additional Judge is anticipated to be: 162 new pretrial referrals and 147 new probation referrals per year. Presentence reports or assessments are conducted on all referrals to CJS. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS, CRIMINAL JUSTICE ADMIN, PRETRIAL, PROBATION]	Y	8.00	737,134	752,518
23	110	INDIGENT LEGAL SERVICES [290000_04] Request SB92 Third District New Court #1: SB92 requires the County to fulfill a unfunded mandate to establish a new criminal court in the 3rd district court. LDA will need 4 attorneys and 1.5 legal assistants and associated operational budget (such as office supplies and equipment, trainings, etc.) to staff one new court. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	562,574	562,574

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
24	110 CRIMINAL JUSTICE SERVICES	[240000_02] Request Two FTE Case Managers: 1) Pretrial supervision has increased 42% from January 2017 to July 2019. Pretrial has also had a 38% increase in high risk clients during the same period. CJS is asking for one case manager to accomodate the growth. 2) Salt Lake County is piloting a new criminal justice pre-filing intervention program in collaboration with the district attorney's office emphasizing behavior change over jail entry via case filing for low risk individuals. The program is anticipated to positively impact 750 Salt Lake County residents. CJS is asking for one case manager to support the program. [Org/Program Impacted: CRIMINAL JUSTICE ADMIN, PRETRIAL]	Y	2.00	179,859	93,099
25	110 INDIGENT LEGAL SERVICES	[290000_06] Request LDA 2 FTEs Legal Assistants: LDA requests 2 additional Legal Assistants to maintain the Attorney:Legal Assistant ratio as 3:1 to ensure the attorneys are well supported and Legal Assistants' workloads are reasonable. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	127,729	63,865
26	110 CRIMINAL JUSTICE SERVICES	[240000_05] Request Jail Release Planner to Case Manager: In 2019 Council approved 1 FTE time limited grade 14 Jail Release Coordinator (CJAC). CJS proposes to change this position to a grade 14 merit case manager. This position will perform the same duties as a jail release coordinator. Changing this position classificaton to a merit case manager will make the recruitment more attractive for CJS and will help ensure the best canidates apply for the position. Recruiting for a time limited position is difficult as it discourages experienced case managers from applying for the job. This position will meet with incarcerated clients in the jail to help them reconnect with the community. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS]	Y	1.00	88,644	0
27	120 AGING AND ADULT SERVICES	[631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expect grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: AGING AND ADULT SERVICES ADMIN]	N	-	0	684



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
28 370	HEALTH	<p>[631000_01] Request ENERGY MGT SAVINGS PROJECTS:</p> <p>By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M</p> <p>ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs.</p> <p>SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs.</p> <p>HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs.</p> <p>SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power.</p> <p>MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation.</p> <p>INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings.</p> <p>[Org/Program Impacted: HEALTH ADMINISTRATION (ADMN)]</p>	N	-	0	(6,754)
29 110	CRIMINAL JUSTICE SERVICES	<p>[631000_01] Request ENERGY MGT SAVINGS PROJECTS:</p> <p>By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M</p> <p>ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs.</p> <p>SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs.</p> <p>HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs.</p> <p>SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power.</p> <p>MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation.</p> <p>INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings.</p> <p>[Org/Program Impacted: CRIMINAL JUSTICE SERVICES PRGM]</p>	N	-	0	152

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
30	120	YOUTH SERVICES [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: YOUTH SERVICES ADMINISTRATION]	N	-	0	(6,046)
31	110	CRIMINAL JUSTICE SERVICES [240000_R05] Stress Test CJS 5% Stress Test: Withdraw new request item #240000_05 Jail Release Planner. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS]	N	(1.00)	(88,644)	0
32	110	EXTENSION SERVICE [235000_R01] Stress Test USU Extension Services Stress Test: This is not recommended. The stress test would reduce the contract amount with USU for extension services by \$58,490. This cut would require USU extension to significantly scale back the already reimagined Salt Lake County Family Farm Fest. [Org/Program Impacted: EXTENSION SERVICE PRGM]	N	-	(58,490)	0
33	110	INDIGENT LEGAL SERVICES [290000_R02] Stress Test ILS Stress Test: This is not recommended. Withdraw 290000_06 LDA 2 FTEs Legal Assistants [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	N	-	(127,729)	0
34	120	AGING AND ADULT SERVICES [230000_R01] Stress Test 5% STRESS TEST: This is not recommended. This stress test will impact the Active Aging Program, which would reduce budget expenses for 4.75 FTEs, temporary staffing and operations expenses. [Org/Program Impacted: ACTIVE AGING]	N	(4.75)	(572,683)	0
35	120	YOUTH SERVICES [210000_R01] Stress Test 2020 5% Stress Test: This is not recommended. The 5% Stress Test would negatively impact Basic Center Programs as well as Counseling & Substance Abuse Services for at-risk youth. There would be a reduction of support to substance abuse program enhancements that allow youth to participate in recreational therapy, limit our ability to provide coverage at the Juvenile Receiving Center (JRC) 24/7, reduce supervision during critical swing-shifts for 5 programs and eliminate back up for coverage and crisis support. Caseloads for therapists and wait lists would also increase. Further, these reductions risk placing Youth Services out of compliance with State contracts from DCFS and DJJS. [Org/Program Impacted: BASIC CENTER PROGRAMS, COUNSELING AND SUBSTANCE ABUSE SERVICES]	N	(5.00)	(462,276)	0
36	120	BEHAVIORAL HEALTH SERVICES [225000_R01] Stress Test BHS Stress Test: This is not recommended. BHS would have to reduce non_Medicaid treatment contracts across the board. Approximately 120 fewer clients needing treatment would be served per year. [Org/Program Impacted: MENTAL HEALTH TREATMENT, SUBSTANCE USE DISORDER TREATMT]	N	-	(480,513)	0
37	370	HEALTH [215000_R02] Stress Test HLT 5% Stress Test: This is not recommended. The reduction to the Immunization budget would hamper the program's ability to go out to the community to provide vaccine outreach clinics to protect our community from vaccine preventable diseases and respond appropriately during disease outbreaks. Communicable disease reduction and increasing immunization rates of vaccine preventable diseases would be impacted. From August 2017 to February 2019, we dealt with Hepatitis A outbreaks in the community. We held 490 mobile Hep A outreach clinics and provided 13,364 doses of Hep A vaccines at mobile outreach clinics. The Immunization program is an integral part to containing the spread of costly disease outbreaks in our community. A reduction in these accounts would reduce our ability to expand our outreach clinics so we can respond and help protect the community from vaccine preventable disease and prevent more disease outbreaks in the future. [Org/Program Impacted: FAMILY HEALTH (FHS)]	N	-	(144,597)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
38	370 HEALTH	[215000_R01] Stress Test HLT 5% Stress Test: This is not recommended. Infectious Disease staff investigate each case of reportable diseases (over 75 reportable diseases) and manage each case until it is resolved. These diseases include those that require immediate attention due to the severity and communicability (i.e. meningitis) as well as those of lesser urgency (i.e. sexually transmitted infections). A reduction would limit the health department's ability to provide timely investigation (staff provide 24/7/365 coverage) that could result in an increase in communicable diseases across the county. [Org/Program Impacted: MEDICAL OFFICE]	N	-	(167,403)	0
39	110 CRIMINAL JUSTICE SERVICES	[240000_R02] Stress Test CJS 5% Stress Test: This is not recommended. Reducing CJS Adjusted Base Budget by 5% will impact personnel allocation and services provided to individual involved in the criminal justice system. Reducing full-time employees would eliminate services to over 700 individuals annually. Caseload sizes will increase to above best practice standards and waitlists will be created. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. CJS programs follow evidence-based practices and are designed to achieve a reduction in recidivism and substance abuse among individuals involved in the criminal justice system. Many programs are collaborative in nature and reducing services will not only impact the individuals and the community, but also our valued stakeholders. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS, COURT AND TREATMENT SERVICES]	N	(7.00)	(577,910)	0
40	110 CRIMINAL JUSTICE SERVICES	[240000_R04] Stress Test CJS 5% Stress Test: This is not recommended. Third District Court has added an additional Judge to the criminal calendar to meet the increased workload. Off-setting Req Item 240000_03, CJS would require a budget elimination of 8 FTE's and reduction in operating costs. Reducing the FTE's will prevent service delivery for over 600 individuals annually, including providing bus passes and drug testing vouchers. Caseload sizes will increase to well above best practice standards and waitlists will be created. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. Eliminating services to individuals involved in the criminal justice system will have a negative impact on reducing recidivism, addressing criminogenic risk factors, and services to help with substance use and mental health disorders. CJS programs follow evidence-based practices and are designed to achieve a reduction in recidivism and substance abuse among individuals involved in the criminal justice system. Many programs are collaborative in nature and reducing services will not only impact the individuals and the community, but also our valued stakeholders. [Org/Program Impacted: COURT AND TREATMENT SERVICES]	N	(8.00)	(737,134)	0
41	110 CRIMINAL JUSTICE SERVICES	[240000_R03] Stress Test CJS 5% Stress Test: This is not recommended. Req Item #240000_02 for two additional pretrial FTE's to meet the increased referrals and new innovative program aimed to keep 750 individuals out of the court and criminal justice system would require a budget elimination of two FTE's. Reducing two FTE's will negatively impact the ability to provide timely updates to the courts, quickly address drug testing results, referrals for client needs, and communication with community providers. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. [Org/Program Impacted: COURT AND TREATMENT SERVICES]	N	(2.00)	(179,859)	0
42	110 INDIGENT LEGAL SERVICES	[290000_R03] Stress Test ILS Stress Test: This is not recommended. The County is mandated by the state statute to provide Indigent Legal Services. The stress test will require the withdrawal of all new requests as well as a reduction to the primary contract amounts by 5% in all four service categories: Adult Criminal Defense Services (LDA), Juvenile (UJDA), Parental (Lokken & Associates), and Sanity Hearing (Julie George). [Org/Program Impacted: INDIGENT ADULTS/SLLDA, INDIGENT JUVENILE, INDIGENT PARENT/GUARDIAN, SANITY HEARINGS]	N	-	(1,952,140)	0
43	110 CRIMINAL JUSTICE SERVICES	[631000_03] Request UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: CRIMINAL JUSTICE SERVICES PRGM]	-	-	0	0
44	370 HEALTH	[631000_03] Request UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: HEALTH ADMINISTRATION (ADMN)]	-	-	0	0
45	120 AGING AND ADULT SERVICES	[631000_03] Request UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: AGING AND ADULT SERVICES ADMIN]	-	-	0	0
46	120 YOUTH SERVICES	[631000_03] Request UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: YOUTH SERVICES ADMINISTRATION]	-	-	0	0

TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>: 15.00 6,777,330 6,548,874

TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>: - 0 0

TOTAL STRESS TEST REDUCTIONS<sup>1</sup>: (27.75) (5,549,378) 0

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
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ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

HUMAN SERVICES-COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
110 - GENERAL FUND • 120 - GRANT PROGRAMS FUND • 370 - HEALTH FUND	21000000 - YOUTH SERVICES DIVISION • 21500000 - HEALTH • 21509900 - HEALTH CAPITAL PROJECTS • 22500000 - BEHAVIORAL HEALTH SERVICES PRGM • 23000000 - AGING AND ADULT SERVICES • 23500000 - EXTENSION SERVICE • 24000000 - CRIMINAL JUSTICE SERVICES • 29000000 - INDIGENT LEGAL SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>93,383</b>	<b>8,111</b>	<b>92,050</b>	<b>85,272</b>	<b>6,777</b>	<b>85,100</b>	<b>8,283</b>	<b>76,385</b>	<b>16,998</b>
<b>REVENUE</b>	<b>174,770</b>	<b>9,011</b>	<b>174,819</b>	<b>165,759</b>	<b>9,060</b>	<b>167,426</b>	<b>7,345</b>	<b>159,563</b>	<b>15,207</b>
<b>OPERATING REVENUE</b>	<b>153,020</b>	<b>439</b>	<b>153,020</b>	<b>152,581</b>	<b>439</b>	<b>152,616</b>	<b>404</b>	<b>145,890</b>	<b>7,129</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	62,285	125	62,285	62,161	125	62,221	64	57,248	5,037
411000 - STATE GOVERNMENT GRANTS	34,496	458	34,496	34,037	458	34,099	396	31,336	3,159
412000 - LOCAL GOVT PRIVATE GRANTS	398	(377)	398	775	(377)	738	(340)	(565)	963
415000 - FEDERAL GOVERNMENT GRANTS	27,356	43	27,356	27,313	43	27,336	20	26,445	911
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	35	-	35	35	-	47	(12)	29	6
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	2	(2)
RCT4200 - CHARGES FOR SERVICES	88,566	410	88,566	88,156	410	88,155	411	86,560	2,007
407010 - AIR BUREAU	179	2	179	177	2	177	2	191	(12)
407015 - SANITATION	571	39	571	532	39	532	39	391	180
407020 - FOOD BUREAU	2,671	206	2,671	2,465	206	2,465	206	2,508	163
407025 - WATER BUREAU	3,594	116	3,594	3,478	116	3,478	116	3,207	387
409004 - RETAIL TOBACCO FREE	7	(8)	7	15	(8)	15	(8)	29	(22)
409005 - EMISSION FEES	2,915	27	2,915	2,888	27	2,888	27	2,915	(0)
421010 - DATA SERVICES REV	-	-	-	-	-	-	-	0	(0)
421100 - PRINTING SERVICES	-	-	-	-	-	-	-	0	(0)
421125 - CLIENT FEES	353	(4)	353	357	(4)	357	(4)	307	46
421195 - MAC TRAVEL CLINIC	775	115	775	660	115	660	115	775	0
421205 - MEDICAL OFFICE FEE	390	40	390	350	40	350	40	356	34
421210 - FAMILY HEALTH FEE	-	-	-	-	-	-	-	0	(0)
421215 - COMM SERV FEE	37	(9)	37	46	(9)	46	(9)	31	6
421225 - VITAL STATISTICS	1,065	15	1,065	1,050	15	1,050	15	1,054	11
421230 - IMMUNIZATIONS REV	1,261	-	1,261	1,261	-	1,261	-	1,635	(375)
421310 - DIVISION ON AGING	632	-	632	632	-	631	1	654	(22)
421370 - MISCELLANEOUS REVENUE	19	-	19	19	-	19	-	13	6
423000 - LOCAL GOVERNMENT CONTRACTS	668	-	668	668	-	393	275	1,183	(515)
423400 - INTERLOCAL AGREEMENTS	-	(56)	-	56	(56)	169	(169)	113	(113)
423405 - MSD CONTRACT REVENUE	-	(162)	-	162	(162)	325	(325)	162	(162)
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	231	(231)
424200 - STATE REVENUE CONTRACTS	1,436	-	1,436	1,436	-	1,436	-	1,181	256
424600 - FEDERAL REVENUE CONTRACTS	71,564	83	71,564	71,480	83	71,480	83	69,287	2,277
425040 - ENVIRONMENTAL HEALTH PENALTIES	75	6	75	69	6	69	6	110	(35)
427010 - RENTAL INCOME	353	-	353	353	-	353	-	216	137
427035 - RENT - OUTDOOR ADVERTISING	1	-	1	1	-	1	-	1	(0)
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	(0)	-	0	(0)	0	(0)	8	(8)
RCT4300 - INTER/INTRA FUND TRANSFERS	2,168	(96)	2,168	2,264	(96)	2,240	(72)	2,083	85
431020 - INTERFUND REVENUE - SUBS ABS	50	-	50	50	-	50	-	-	50
431055 - INTERFUND REVENUE-HEALTH	167	(19)	167	186	(19)	146	21	176	(9)
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	20	(20)
431095 - INTERFUND REVENUE-PRIS SVC	-	(10)	-	10	(10)	10	(10)	1	(1)
431110 - INTERFUND REVENUE-COMMDEV 3750	95	(29)	95	124	(29)	124	(29)	151	(56)
431160 - INTERFUND REVENUE	906	(38)	906	944	(38)	944	(38)	835	71
433050 - INTRAFUND REVENUE-A AND D	950	-	950	950	-	966	(16)	900	50
<b>NON-OPERATING REVENUE</b>	<b>16,331</b>	<b>3,153</b>	<b>13,566</b>	<b>13,178</b>	<b>387</b>	<b>13,180</b>	<b>3,151</b>	<b>13,022</b>	<b>3,309</b>
RCT4010 - PROPERTY TAXES	15,650	3,181	12,885	12,469	416	12,469	3,181	12,121	3,529
401005 - GENERAL PROPERTY TAX	15,412	3,181	12,647	12,231	416	12,231	3,181	10,844	4,568
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	879	(879)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	193	(193)
401025 - PRIOR YEAR REDEMPTIONS	238	-	238	238	-	238	-	204	34
RCT4013 - FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
RCT4290 - INVESTMENT EARNINGS	61	-	61	61	-	63	(2)	273	(212)
429005 - INTEREST - TIME DEPOSITS	20	-	20	20	-	20	-	115	(95)
429010 - INT-TAX POOL	1	-	1	1	-	1	-	13	(12)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	102	(102)
429030 - INTEREST REBATE-BABS	40	-	40	40	-	42	(2)	43	(3)
<b>Other Financing Sources</b>	<b>5,419</b>	<b>5,419</b>	<b>8,233</b>	<b>-</b>	<b>8,233</b>	<b>1,630</b>	<b>3,789</b>	<b>650</b>	<b>4,769</b>
RCT7100 - OFS GO BOND PROCEEDS	5,349	5,349	5,349	-	5,349	-	5,349	-	5,349
710500 - OFS CAPITAL LEASES	5,349	5,349	5,349	-	5,349	-	5,349	-	5,349
RCT7200 - OFS TRANSFERS	70	70	2,884	-	2,884	1,630	(1,560)	650	(580)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
720005 - OFS TRANSFERS IN	70	70	2,884	-	2,884	1,630	(1,560)	650	(580)
<b>EXPENSE</b>	<b>247,076</b>	<b>9,223</b>	<b>245,710</b>	<b>237,853</b>	<b>7,857</b>	<b>240,090</b>	<b>6,985</b>	<b>222,833</b>	<b>24,242</b>
<b>OPERATING EXPENSE</b>	<b>246,403</b>	<b>8,550</b>	<b>245,069</b>	<b>237,853</b>	<b>7,216</b>	<b>237,716</b>	<b>8,687</b>	<b>222,276</b>	<b>24,128</b>
000100-Salaries and Benefits	74,080	2,812	72,669	71,268	1,401	71,159	2,921	63,641	10,439
601005 - ELECTED AND EXEMPT SALARY	169	5	165	165	-	165	5	161	9
601020 - LUMP SUM VACATION PAY	214	-	214	214	-	214	-	190	24
601025 - LUMP SUM SICK PAY	68	-	68	68	-	68	-	56	12
601030 - PERMANENT AND PROVISIONAL	44,692	1,750	43,607	42,943	664	42,886	1,807	38,128	6,565
601040 - TIME LIMITED EMPLOYEES	2,363	228	2,300	2,135	164	2,028	335	1,808	555
601050 - TEMPORARY SEASONAL EMERGENCY	2,962	125	2,962	2,837	125	2,858	103	2,313	648
601065 - OVERTIME	99	-	99	99	-	99	(1)	82	16
601095 - BUDGETED PERS UNDEREXPEND	(1,386)	-	(1,386)	(1,386)	-	(1,386)	-	-	(1,386)
603005 - SOCIAL SECURITY TAXES	3,831	161	3,743	3,671	72	3,661	170	3,119	712
603025 - RETIREMENT OR PENSION CONTRIB	7,902	337	7,697	7,566	131	7,568	335	6,709	1,193
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	174	7	170	167	3	216	(42)	146	28
603045 - SUPPLEMENTAL RETIREMENT (401K)	442	8	442	434	8	440	1	412	30
603050 - HEALTH INSURANCE PREMIUMS	10,539	193	10,579	10,346	233	10,330	209	8,481	2,058
603055 - EMPLOYEE SERV RES FUND CHARGES	966	-	966	966	-	966	-	1,093	(127)
603056 - OPEB - CURRENT YR	1,045	-	1,045	1,045	-	1,045	-	943	102
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	0	(0)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	134,770	(1,292)	134,782	136,062	(1,280)	135,970	(1,200)	128,797	5,973
607005 - JANITORIAL SUPPLIES AND SERVICE	175	-	175	175	-	176	(0)	154	21
607010 - MAINTENANCE - GROUNDS	104	0	104	103	0	106	(3)	96	8
607015 - MAINTENANCE - BUILDINGS	308	8	308	300	8	326	(18)	142	166
607020 - CONSUMABLE PARTS	6	-	6	6	-	9	(3)	5	0
607025 - MAINT - PLUMBING HEAT AND AC	-	-	-	-	-	-	-	0	(0)
607030 - MAINTENANCE - OTHER	6	-	6	6	-	6	-	3	3
607040 - FACILITIES MANAGEMENT CHARGES	696	(36)	696	732	(36)	820	(124)	537	159
609005 - FOOD PROVISIONS	2,050	46	2,050	2,004	46	1,975	75	1,760	290
609010 - CLOTHING PROVISIONS	12	3	12	10	3	10	3	5	7
609015 - DINING AND KITCHEN SUPPLIES	38	-	38	38	-	35	3	39	(2)
609020 - BEDDING AND LINEN	-	-	-	-	-	-	-	1	(1)
609025 - MEDICATIONS	1,775	66	1,775	1,709	66	1,672	103	1,473	302
609030 - MEDICAL SUPPLIES	233	(15)	233	248	(15)	263	(29)	277	(44)
609035 - SAFETY SUPPLIES	0	-	0	0	-	0	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	7	1	7	6	1	6	1	5	2
609045 - PERSONAL PROVISIONS	13	-	13	13	-	13	-	8	5
609055 - RECREATIONAL SUPPLIES AND SERV	84	-	84	84	-	93	(9)	55	29
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	(0)	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	191	(1)	191	191	(1)	191	(0)	153	38
611010 - PHYSICAL MATERIALS-BOOKS	33	(2)	33	35	(2)	28	5	27	6
611015 - EDUCATION AND TRAINING SERV/SUPP	282	(12)	282	294	(12)	274	8	175	107
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	7	-	7	7	-	8	(1)	4	3
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	1	-	1	1	-	1	-	1	(1)
611040 - EDUCATION MATERIALS	0	0	0	-	0	-	0	-	0
613005 - PRINTING CHARGES	79	(16)	79	95	(16)	96	(17)	67	12
613010 - PUBLIC NOTICES	2	1	2	2	1	2	1	1	2
613015 - PRINTING SUPPLIES	13	0	13	12	0	12	0	4	9
613020 - DEVELOPMENT ADVERTISING	140	33	140	107	33	112	28	114	25
613025 - CONTRACTED PRINTINGS	150	(12)	150	162	(12)	164	(14)	114	36
613045 - ART AND PHOTOGRAPHIC SERVICES	-	(0)	-	0	(0)	0	(0)	-	-
615005 - OFFICE SUPPLIES	198	(16)	198	214	(16)	224	(26)	182	16
615015 - COMPUTER SUPPLIES	46	0	46	46	0	46	1	25	21
615016 - COMPUTER SOFTWARE SUBSCRIPTION	926	78	926	848	78	566	360	521	404
615020 - COMPUTER SOFTWARE < 3000	55	15	55	40	15	40	15	16	39
615025 - COMPUTER COMPONENTS < 3000	405	(33)	405	438	(33)	448	(42)	345	60
615030 - COMMUNICATION EQUIP-NONCAPITAL	40	15	40	25	15	25	15	4	36
615035 - SMALL EQUIPMENT (NON-COMPUTER)	397	(92)	397	489	(92)	547	(150)	292	105
615040 - POSTAGE	103	(15)	103	117	(15)	113	(10)	95	8
615045 - PETTY CASH REPLENISH	25	(2)	25	27	(2)	27	(2)	16	9
615050 - MEALS AND REFRESHMENTS	118	(11)	118	129	(11)	112	6	95	23
615055 - VOLUNTEER AWARDS	15	-	15	15	-	16	(1)	6	9
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	0	(0)
615070 - SUPPORT MATERIALS-CLIENT TRTMT	45	-	45	45	-	45	-	71	(26)
617005 - MAINTENANCE - OFFICE EQUIP	102	3	102	99	3	90	11	74	28
617010 - MAINT - MACHINERY AND EQUIP	48	(0)	48	48	(0)	46	2	38	10
617015 - MAINTENANCE - SOFTWARE	359	-	359	359	-	359	-	336	23
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	180	4	180	176	4	187	(7)	147	33
619005 - GASOLINE DIESEL OIL AND GREASE	146	7	146	139	7	157	(11)	141	5
619015 - MILEAGE ALLOWANCE	330	(11)	330	341	(11)	340	(10)	257	73
619020 - TAXI CAB FARES	461	(0)	461	461	(0)	393	68	312	148
619025 - TRAVEL AND TRANSPORTATION	363	5	363	359	5	349	14	257	107
619030 - TRAVEL AND TRANSPORTATION CLIENTS	261	(6)	261	267	(6)	269	(8)	302	(41)
619035 - VEHICLE RENTAL CHARGES	105	(1)	105	106	(1)	99	6	80	25

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
619045 - VEHICLE REPLACEMENT CHARGES	246	8	246	239	8	403	(156)	369	(123)
621005 - HEAT AND FUEL	166	(24)	164	190	(26)	189	(23)	152	14
621010 - LIGHT AND POWER	392	21	406	371	35	381	12	383	9
621015 - WATER AND SEWER	91	(2)	91	93	(2)	97	(7)	79	12
621020 - TELEPHONE	666	5	666	661	5	650	16	598	67
621025 - MOBILE TELEPHONE	345	(16)	345	361	(16)	362	(17)	359	(14)
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	18	(18)	3	(3)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	9	(9)
633010 - RENT - BUILDINGS	966	(857)	966	1,823	(857)	1,821	(855)	1,943	(977)
633015 - RENT - EQUIPMENT	97	(1)	97	98	(1)	93	4	78	19
633025 - MISCELLANEOUS RENTAL CHARGES	3	-	3	3	-	6	(4)	1	2
639005 - LEGAL AUDITING AND ACCTG FEES	1	-	1	1	-	1	-	1	0
639010 - CONSULTANTS FEES	55	13	55	43	13	43	13	37	18
639015 - IN-HOME HEALTH SERVICES	1,530	-	1,530	1,530	-	1,520	10	1,428	102
639020 - LABORATORY FEES	311	16	311	294	16	294	16	225	85
639025 - OTHER PROFESSIONAL FEES	1,376	(1,068)	1,376	2,444	(1,068)	2,432	(1,056)	1,986	(610)
639030 - MEN HEALTH-MEDICAID MATCH-DHCF	403	(42)	403	445	(42)	445	(42)	405	(3)
639040 - BEHAVIORAL HEALTH-MEDICAID MATCH	19,856	-	19,856	19,856	-	19,856	-	18,623	1,233
639045 - CONTRACTED LABOR/PROJECTS	291	14	291	277	14	281	10	182	110
639050 - CLIENT SUPPORT SERVICES	24	-	24	24	-	14	9	11	13
639055 - INTERLOCAL AGREEMENTS	678	678	678	-	678	-	678	2	676
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	48	14	48	34	14	34	14	17	32
641010 - REFUSE CONTAINER	38	13	38	25	13	25	13	49	(11)
641015 - REFUSE BAGS	3	3	3	1	3	1	3	0	3
641020 - LABORATORY SUPPLIES	29	13	29	16	13	16	13	13	16
641025 - INSECTICIDES HERBICIDES AND PESTI	16	-	16	16	-	16	-	9	7
645005 - CONTRACT HAULING	30	(1)	30	31	(1)	32	(2)	25	5
645010 - DUMPING FEES	3	3	3	-	3	-	3	1	1
645015 - RECYCLING ACTIVITIES	1	-	1	1	-	1	-	1	(0)
645030 - HOUSE HAZ WASTE AND CLEANUP	530	-	530	530	-	530	-	435	95
649020 - CIVIL SANITY HEARINGS	460	-	460	460	-	460	-	469	(9)
655100 - HEALTH INCENTIVES	146	5	146	141	5	141	5	86	60
655103 - EMPLOYEE SERVICE AWARDS	4	-	4	4	-	-	4	4	(0)
655110 - RETIREE INS-PEHP HDHP ADV	-	-	-	-	-	-	-	84	(84)
657005 - INSURANCE	4	-	4	4	-	4	-	3	0
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
659005 - COSTS IN HANDLING COLLECTIONS	96	(1)	96	97	(1)	97	(1)	87	10
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
665005 - VOLUNTEER MEALS	18	-	18	18	-	18	-	16	2
665010 - VOLUNTEER TRANSPORTATION	165	-	165	165	-	165	-	163	2
665015 - VOLUNTEER STIPENDS	390	-	390	390	-	390	-	377	13
665085 - PASS THRU GRANT CONTRACTS	139	-	139	139	-	139	-	154	(15)
665110 - SUD AND MH SUBCONTRACTOR PMTS	91,100	(95)	91,100	91,194	(95)	91,194	(95)	88,360	2,740
667005 - CONTRIBUTIONS	144	1	144	144	1	144	1	544	(400)
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	-	-	13	(13)
667035 - LANDFILL CLOSURE AND POSTCLOSURE	-	-	-	-	-	-	-	(0)	0
667080 - SETTLEMENT FEES	-	-	-	-	-	-	-	12	(12)
693010 - INTRAFUND CHARGES	1,201	-	1,201	1,201	-	1,195	7	1,069	132
693020 - INTERFUND CHARGES	1,580	10	1,580	1,570	10	1,570	10	1,098	482
000300-Capital Purchases	5,605	5,240	5,605	365	5,240	432	5,173	192	5,413
679005 - OFFICE FURN EQUIP SOFTWR>5000	200	(8)	200	208	(8)	215	(15)	159	41
679015 - AUTOS AND TRUCKS	16	16	16	-	16	-	16	-	16
679020 - MACHINERY AND EQUIPMENT	40	(118)	40	157	(118)	217	(178)	33	7
681005 - LEASES-BUILDINGS	4,021	4,021	4,021	-	4,021	-	4,021	-	4,021
681010 - LEASES-LAND	191	191	1,328	-	1,328	-	191	-	191
681015 - LEASES-MACHNRY AND EQUIP	1,138	1,138	-	-	-	-	1,138	-	1,138
000400-Indirect Cost	7,312	(1)	7,313	7,313	-	7,313	(1)	7,682	(369)
000600-Debt Service	2,586	786	2,586	1,800	786	1,803	783	1,357	1,229
000800-Indigent / In-Custody	22,050	1,005	22,114	21,045	1,069	21,039	1,011	20,607	1,443
653005 - INDIGENT BURIALS	100	-	100	100	-	100	-	130	(30)
653015 - INDIGENT LEGAL-LEGAL DEFENDER	17,163	901	17,227	16,262	965	16,256	908	16,177	986
653020 - INDIGENT LEGAL-BAR SERVICES	3,498	104	3,498	3,394	104	3,394	104	3,044	454
653025 - INDIGENT LEGAL-CONFLICT	1,243	-	1,243	1,243	-	1,243	-	1,247	(4)
653035 - INDIGENT LEGAL-APPEALS	47	-	47	47	-	47	-	9	37
<b>NON-OPERATING EXPENSE</b>	<b>672</b>	<b>672</b>	<b>641</b>	<b>-</b>	<b>641</b>	<b>2,375</b>	<b>(1,702)</b>	<b>558</b>	<b>115</b>
001000-Other Financing Uses	672	672	641	-	641	2,375	(1,702)	558	115
770010 - OFU TRANSFERS OUT	672	672	641	-	641	2,375	(1,702)	558	115

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REVENUE AND EXPENDITURE DETAIL

HUMAN SERVICES-COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
110 - GENERAL FUND • 120 - GRANT PROGRAMS FUND • 370 - HEALTH FUND	21000000 - YOUTH SERVICES DIVISION • 21500000 - HEALTH • 22500000 - BEHAVIORAL HEALTH SERVICES PRGM • 23000000 - AGING AND ADULT SERVICES • 23500000 - EXTENSION SERVICE • 24000000 - CRIMINAL JUSTICE SERVICES • 29000000 - INDIGENT LEGAL SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>93,383</b>	<b>8,111</b>	<b>92,050</b>	<b>85,272</b>	<b>6,777</b>	<b>85,100</b>	<b>8,283</b>	<b>76,368</b>	<b>17,016</b>
<b>REVENUE</b>	<b>174,770</b>	<b>9,011</b>	<b>174,819</b>	<b>165,759</b>	<b>9,060</b>	<b>167,426</b>	<b>7,345</b>	<b>159,563</b>	<b>15,207</b>
<b>OPERATING REVENUE</b>	<b>153,020</b>	<b>439</b>	<b>153,020</b>	<b>152,581</b>	<b>439</b>	<b>152,616</b>	<b>404</b>	<b>145,890</b>	<b>7,129</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	62,285	125	62,285	62,161	125	62,221	64	57,248	5,037
411000 - STATE GOVERNMENT GRANTS	34,496	458	34,496	34,037	458	34,099	396	31,336	3,159
412000 - LOCAL GOVT PRIVATE GRANTS	398	(377)	398	775	(377)	738	(340)	(565)	963
415000 - FEDERAL GOVERNMENT GRANTS	27,356	43	27,356	27,313	43	27,336	20	26,445	911
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	35	-	35	35	-	47	(12)	29	6
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	2	(2)
RCT4200 - CHARGES FOR SERVICES	88,566	410	88,566	88,156	410	88,155	411	86,560	2,007
407010 - AIR BUREAU	179	2	179	177	2	177	2	191	(12)
407015 - SANITATION	571	39	571	532	39	532	39	391	180
407020 - FOOD BUREAU	2,671	206	2,671	2,465	206	2,465	206	2,508	163
407025 - WATER BUREAU	3,594	116	3,594	3,478	116	3,478	116	3,207	387
409004 - RETAIL TOBACCO FREE	7	(8)	7	15	(8)	15	(8)	29	(22)
409005 - EMISSION FEES	2,915	27	2,915	2,888	27	2,888	27	2,915	(0)
421010 - DATA SERVICES REV	-	-	-	-	-	-	-	0	(0)
421100 - PRINTING SERVICES	-	-	-	-	-	-	-	0	(0)
421125 - CLIENT FEES	353	(4)	353	357	(4)	357	(4)	307	46
421195 - MAC TRAVEL CLINIC	775	115	775	660	115	660	115	775	0
421205 - MEDICAL OFFICE FEE	390	40	390	350	40	350	40	356	34
421210 - FAMILY HEALTH FEE	-	-	-	-	-	-	-	0	(0)
421215 - COMM SERV FEE	37	(9)	37	46	(9)	46	(9)	31	6
421225 - VITAL STATISTICS	1,065	15	1,065	1,050	15	1,050	15	1,054	11
421230 - IMMUNIZATIONS REV	1,261	-	1,261	1,261	-	1,261	-	1,635	(375)
421310 - DIVISION ON AGING	632	-	632	632	-	631	1	654	(22)
421370 - MISCELLANEOUS REVENUE	19	-	19	19	-	19	-	13	6
423000 - LOCAL GOVERNMENT CONTRACTS	668	-	668	668	-	393	275	1,183	(515)
423400 - INTERLOCAL AGREEMENTS	-	(56)	-	56	(56)	169	(169)	113	(113)
423405 - MSD CONTRACT REVENUE	-	(162)	-	162	(162)	325	(325)	162	(162)
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	231	(231)
424200 - STATE REVENUE CONTRACTS	1,436	-	1,436	1,436	-	1,436	-	1,181	256
424600 - FEDERAL REVENUE CONTRACTS	71,564	83	71,564	71,480	83	71,480	83	69,287	2,277
425040 - ENVIRONMENTAL HEALTH PENALTIES	75	6	75	69	6	69	6	110	(35)
427010 - RENTAL INCOME	353	-	353	353	-	353	-	216	137
427035 - RENT - OUTDOOR ADVERTISING	1	-	1	1	-	1	-	1	(0)
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	(0)	-	0	(0)	0	(0)	8	(8)
RCT4300 - INTER/INTRA FUND TRANSFERS	2,168	(96)	2,168	2,264	(96)	2,240	(72)	2,083	85
431020 - INTERFUND REVENUE - SUBS ABS	50	-	50	50	-	50	-	-	50
431055 - INTERFUND REVENUE-HEALTH	167	(19)	167	186	(19)	146	21	176	(9)
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	20	(20)
431095 - INTERFUND REVENUE-PRIS SVC	-	(10)	-	10	(10)	10	(10)	1	(1)
431110 - INTERFUND REVENUE-COMMDEV 3750	95	(29)	95	124	(29)	124	(29)	151	(56)
431160 - INTERFUND REVENUE	906	(38)	906	944	(38)	944	(38)	835	71
433050 - INTRAFUND REVENUE-A AND D	950	-	950	950	-	966	(16)	900	50
<b>NON-OPERATING REVENUE</b>	<b>16,331</b>	<b>3,153</b>	<b>13,566</b>	<b>13,178</b>	<b>387</b>	<b>13,180</b>	<b>3,151</b>	<b>13,022</b>	<b>3,309</b>
RCT4010 - PROPERTY TAXES	15,650	3,181	12,885	12,469	416	12,469	3,181	12,121	3,529
401005 - GENERAL PROPERTY TAX	15,412	3,181	12,647	12,231	416	12,231	3,181	10,844	4,568
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	879	(879)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	193	(193)
401025 - PRIOR YEAR REDEMPTIONS	238	-	238	238	-	238	-	204	34
RCT4013 - FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
RCT4290 - INVESTMENT EARNINGS	61	-	61	61	-	63	(2)	273	(212)
429005 - INTEREST - TIME DEPOSITS	20	-	20	20	-	20	-	115	(95)
429010 - INT-TAX POOL	1	-	1	1	-	1	-	13	(12)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	102	(102)
429030 - INTEREST REBATE-BABS	40	-	40	40	-	42	(2)	43	(3)
<b>Other Financing Sources</b>	<b>5,419</b>	<b>5,419</b>	<b>8,233</b>	<b>-</b>	<b>8,233</b>	<b>1,630</b>	<b>3,789</b>	<b>650</b>	<b>4,769</b>
RCT7100 - OFS GO BOND PROCEEDS	5,349	5,349	5,349	-	5,349	-	5,349	-	5,349
710500 - OFS CAPITAL LEASES	5,349	5,349	5,349	-	5,349	-	5,349	-	5,349
RCT7200 - OFS TRANSFERS	70	70	2,884	-	2,884	1,630	(1,560)	650	(580)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
720005 - OFS TRANSFERS IN	70	70	2,884	-	2,884	1,630	(1,560)	650	(580)
<b>EXPENSE</b>	<b>247,076</b>	<b>9,223</b>	<b>245,710</b>	<b>237,853</b>	<b>7,857</b>	<b>240,090</b>	<b>6,985</b>	<b>222,816</b>	<b>24,260</b>
<b>OPERATING EXPENSE</b>	<b>246,403</b>	<b>8,550</b>	<b>245,069</b>	<b>237,853</b>	<b>7,216</b>	<b>237,716</b>	<b>8,687</b>	<b>222,258</b>	<b>24,145</b>
000100-Salaries and Benefits	74,080	2,812	72,669	71,268	1,401	71,159	2,921	63,641	10,439
601005 - ELECTED AND EXEMPT SALARY	169	5	165	165	-	165	5	161	9
601020 - LUMP SUM VACATION PAY	214	-	214	214	-	214	-	190	24
601025 - LUMP SUM SICK PAY	68	-	68	68	-	68	-	56	12
601030 - PERMANENT AND PROVISIONAL	44,692	1,750	43,607	42,943	664	42,886	1,807	38,128	6,565
601040 - TIME LIMITED EMPLOYEES	2,363	228	2,300	2,135	164	2,028	335	1,808	555
601050 - TEMPORARY SEASONAL EMERGENCY	2,962	125	2,962	2,837	125	2,858	103	2,313	648
601065 - OVERTIME	99	-	99	99	-	99	(1)	82	16
601095 - BUDGETED PERS UNDEREXPEND	(1,386)	-	(1,386)	(1,386)	-	(1,386)	-	-	(1,386)
603005 - SOCIAL SECURITY TAXES	3,831	161	3,743	3,671	72	3,661	170	3,119	712
603025 - RETIREMENT OR PENSION CONTRIB	7,902	337	7,697	7,566	131	7,568	335	6,709	1,193
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	174	7	170	167	3	216	(42)	146	28
603045 - SUPPLEMENTAL RETIREMENT (401K)	442	8	442	434	8	440	1	412	30
603050 - HEALTH INSURANCE PREMIUMS	10,539	193	10,579	10,346	233	10,330	209	8,481	2,058
603055 - EMPLOYEE SERV RES FUND CHARGES	966	-	966	966	-	966	-	1,093	(127)
603056 - OPEB - CURRENT YR	1,045	-	1,045	1,045	-	1,045	-	943	102
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	0	(0)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	134,770	(1,292)	134,782	136,062	(1,280)	135,970	(1,200)	128,780	5,990
607005 - JANITORIAL SUPPLIES AND SERVICE	175	-	175	175	-	176	(0)	154	21
607010 - MAINTENANCE - GROUNDS	104	0	104	103	0	106	(3)	96	8
607015 - MAINTENANCE - BUILDINGS	308	8	308	300	8	326	(18)	125	183
607020 - CONSUMABLE PARTS	6	-	6	6	-	9	(3)	5	0
607025 - MAINT - PLUMBING HEAT AND AC	-	-	-	-	-	-	-	0	(0)
607030 - MAINTENANCE - OTHER	6	-	6	6	-	6	-	3	3
607040 - FACILITIES MANAGEMENT CHARGES	696	(36)	696	732	(36)	820	(124)	537	159
609005 - FOOD PROVISIONS	2,050	46	2,050	2,004	46	1,975	75	1,760	290
609010 - CLOTHING PROVISIONS	12	3	12	10	3	10	3	5	7
609015 - DINING AND KITCHEN SUPPLIES	38	-	38	38	-	35	3	39	(2)
609020 - BEDDING AND LINEN	-	-	-	-	-	-	-	1	(1)
609025 - MEDICATIONS	1,775	66	1,775	1,709	66	1,672	103	1,473	302
609030 - MEDICAL SUPPLIES	233	(15)	233	248	(15)	263	(29)	277	(44)
609035 - SAFETY SUPPLIES	0	-	0	0	-	0	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	7	1	7	6	1	6	1	5	2
609045 - PERSONAL PROVISIONS	13	-	13	13	-	13	-	8	5
609055 - RECREATIONAL SUPPLIES AND SERV	84	-	84	84	-	93	(9)	55	29
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	(0)	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	191	(1)	191	191	(1)	191	(0)	153	38
611010 - PHYSICAL MATERIALS-BOOKS	33	(2)	33	35	(2)	28	5	27	6
611015 - EDUCATION AND TRAINING SERV/SUPP	282	(12)	282	294	(12)	274	8	175	107
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	7	-	7	7	-	8	(1)	4	3
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	1	-	1	1	-	1	-	1	(1)
611040 - EDUCATION MATERIALS	0	0	0	-	0	-	0	-	0
613005 - PRINTING CHARGES	79	(16)	79	95	(16)	96	(17)	67	12
613010 - PUBLIC NOTICES	2	1	2	2	1	2	1	1	2
613015 - PRINTING SUPPLIES	13	0	13	12	0	12	0	4	9
613020 - DEVELOPMENT ADVERTISING	140	33	140	107	33	112	28	114	25
613025 - CONTRACTED PRINTINGS	150	(12)	150	162	(12)	164	(14)	114	36
613045 - ART AND PHOTOGRAPHIC SERVICES	-	(0)	-	0	(0)	0	(0)	-	-
615005 - OFFICE SUPPLIES	198	(16)	198	214	(16)	224	(26)	182	16
615015 - COMPUTER SUPPLIES	46	0	46	46	0	46	1	25	21
615016 - COMPUTER SOFTWARE SUBSCRIPTION	926	78	926	848	78	566	360	521	404
615020 - COMPUTER SOFTWARE < 3000	55	15	55	40	15	40	15	16	39
615025 - COMPUTER COMPONENTS < 3000	405	(33)	405	438	(33)	448	(42)	345	60
615030 - COMMUNICATION EQUIP-NONCAPITAL	40	15	40	25	15	25	15	4	36
615035 - SMALL EQUIPMENT (NON-COMPUTER)	397	(92)	397	489	(92)	547	(150)	292	105
615040 - POSTAGE	103	(15)	103	117	(15)	113	(10)	95	8
615045 - PETTY CASH REPLENISH	25	(2)	25	27	(2)	27	(2)	16	9
615050 - MEALS AND REFRESHMENTS	118	(11)	118	129	(11)	112	6	95	23
615055 - VOLUNTEER AWARDS	15	-	15	15	-	16	(1)	6	9
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	0	(0)
615070 - SUPPORT MATERIALS-CLIENT TRTMT	45	-	45	45	-	45	-	71	(26)
617005 - MAINTENANCE - OFFICE EQUIP	102	3	102	99	3	90	11	74	28
617010 - MAINT - MACHINERY AND EQUIP	48	(0)	48	48	(0)	46	2	38	10
617015 - MAINTENANCE - SOFTWARE	359	-	359	359	-	359	-	336	23
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	180	4	180	176	4	187	(7)	147	33
619005 - GASOLINE DIESEL OIL AND GREASE	146	7	146	139	7	157	(11)	141	5
619015 - MILEAGE ALLOWANCE	330	(11)	330	341	(11)	340	(10)	257	73
619020 - TAXI CAB FARES	461	(0)	461	461	(0)	393	68	312	148
619025 - TRAVEL AND TRANSPORTATION	363	5	363	359	5	349	14	257	107
619030 - TRAVEL AND TRANSPORTATION CLIENTS	261	(6)	261	267	(6)	269	(8)	302	(41)
619035 - VEHICLE RENTAL CHARGES	105	(1)	105	106	(1)	99	6	80	25

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
619045 - VEHICLE REPLACEMENT CHARGES	246	8	246	239	8	403	(156)	369	(123)
621005 - HEAT AND FUEL	166	(24)	164	190	(26)	189	(23)	152	14
621010 - LIGHT AND POWER	392	21	406	371	35	381	12	383	9
621015 - WATER AND SEWER	91	(2)	91	93	(2)	97	(7)	79	12
621020 - TELEPHONE	666	5	666	661	5	650	16	598	67
621025 - MOBILE TELEPHONE	345	(16)	345	361	(16)	362	(17)	359	(14)
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	18	(18)	3	(3)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	9	(9)
633010 - RENT - BUILDINGS	966	(857)	966	1,823	(857)	1,821	(855)	1,943	(977)
633015 - RENT - EQUIPMENT	97	(1)	97	98	(1)	93	4	78	19
633025 - MISCELLANEOUS RENTAL CHARGES	3	-	3	3	-	6	(4)	1	2
639005 - LEGAL AUDITING AND ACCTG FEES	1	-	1	1	-	1	-	1	0
639010 - CONSULTANTS FEES	55	13	55	43	13	43	13	37	18
639015 - IN-HOME HEALTH SERVICES	1,530	-	1,530	1,530	-	1,520	10	1,428	102
639020 - LABORATORY FEES	311	16	311	294	16	294	16	225	85
639025 - OTHER PROFESSIONAL FEES	1,376	(1,068)	1,376	2,444	(1,068)	2,432	(1,056)	1,986	(610)
639030 - MEN HEALTH-MEDICAID MATCH-DHCF	403	(42)	403	445	(42)	445	(42)	405	(3)
639040 - BEHAVIORAL HEALTH-MEDICAID MATCH	19,856	-	19,856	19,856	-	19,856	-	18,623	1,233
639045 - CONTRACTED LABOR/PROJECTS	291	14	291	277	14	281	10	182	110
639050 - CLIENT SUPPORT SERVICES	24	-	24	24	-	14	9	11	13
639055 - INTERLOCAL AGREEMENTS	678	678	678	-	678	-	678	2	676
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	48	14	48	34	14	34	14	17	32
641010 - REFUSE CONTAINER	38	13	38	25	13	25	13	49	(11)
641015 - REFUSE BAGS	3	3	3	1	3	1	3	0	3
641020 - LABORATORY SUPPLIES	29	13	29	16	13	16	13	13	16
641025 - INSECTICIDES HERBICIDES AND PESTI	16	-	16	16	-	16	-	9	7
645005 - CONTRACT HAULING	30	(1)	30	31	(1)	32	(2)	25	5
645010 - DUMPING FEES	3	3	3	-	3	-	3	1	1
645015 - RECYCLING ACTIVITIES	1	-	1	1	-	1	-	1	(0)
645030 - HOUSE HAZ WASTE AND CLEANUP	530	-	530	530	-	530	-	435	95
649020 - CIVIL SANITY HEARINGS	460	-	460	460	-	460	-	469	(9)
655100 - HEALTH INCENTIVES	146	5	146	141	5	141	5	86	60
655103 - EMPLOYEE SERVICE AWARDS	4	-	4	4	-	-	4	4	(0)
655110 - RETIREE INS-PEHP HDHP ADV	-	-	-	-	-	-	-	84	(84)
657005 - INSURANCE	4	-	4	4	-	4	-	3	0
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
659005 - COSTS IN HANDLING COLLECTIONS	96	(1)	96	97	(1)	97	(1)	87	10
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
665005 - VOLUNTEER MEALS	18	-	18	18	-	18	-	16	2
665010 - VOLUNTEER TRANSPORTATION	165	-	165	165	-	165	-	163	2
665015 - VOLUNTEER STIPENDS	390	-	390	390	-	390	-	377	13
665085 - PASS THRU GRANT CONTRACTS	139	-	139	139	-	139	-	154	(15)
665110 - SUD AND MH SUBCONTRACTOR PMTS	91,100	(95)	91,100	91,194	(95)	91,194	(95)	88,360	2,740
667005 - CONTRIBUTIONS	144	1	144	144	1	144	1	544	(400)
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	-	-	13	(13)
667035 - LANDFILL CLOSURE AND POSTCLOSURE	-	-	-	-	-	-	-	(0)	0
667080 - SETTLEMENT FEES	-	-	-	-	-	-	-	12	(12)
693010 - INTRAFUND CHARGES	1,201	-	1,201	1,201	-	1,195	7	1,069	132
693020 - INTERFUND CHARGES	1,580	10	1,580	1,570	10	1,570	10	1,098	482
000300-Capital Purchases	5,605	5,240	5,605	365	5,240	432	5,173	192	5,413
679005 - OFFICE FURN EQUIP SOFTWR>5000	200	(8)	200	208	(8)	215	(15)	159	41
679015 - AUTOS AND TRUCKS	16	16	16	-	16	-	16	-	16
679020 - MACHINERY AND EQUIPMENT	40	(118)	40	157	(118)	217	(178)	33	7
681005 - LEASES-BUILDINGS	4,021	4,021	4,021	-	4,021	-	4,021	-	4,021
681010 - LEASES-LAND	191	191	1,328	-	1,328	-	191	-	191
681015 - LEASES-MACHNRY AND EQUIP	1,138	1,138	-	-	-	-	1,138	-	1,138
000400-Indirect Cost	7,312	(1)	7,313	7,313	-	7,313	(1)	7,682	(369)
000600-Debt Service	2,586	786	2,586	1,800	786	1,803	783	1,357	1,229
000800-Indigent / In-Custody	22,050	1,005	22,114	21,045	1,069	21,039	1,011	20,607	1,443
653005 - INDIGENT BURIALS	100	-	100	100	-	100	-	130	(30)
653015 - INDIGENT LEGAL-LEGAL DEFENDER	17,163	901	17,227	16,262	965	16,256	908	16,177	986
653020 - INDIGENT LEGAL-BAR SERVICES	3,498	104	3,498	3,394	104	3,394	104	3,044	454
653025 - INDIGENT LEGAL-CONFLICT	1,243	-	1,243	1,243	-	1,243	-	1,247	(4)
653035 - INDIGENT LEGAL-APPEALS	47	-	47	47	-	47	-	9	37
NON-OPERATING EXPENSE	672	672	641	-	641	2,375	(1,702)	558	115
001000-Other Financing Uses	672	672	641	-	641	2,375	(1,702)	558	115
770010 - OFU TRANSFERS OUT	672	672	641	-	641	2,375	(1,702)	558	115

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

HUMAN SERVICES—COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
370 - HEALTH FUND	21509900 - HEALTH CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, <i>Prop Bud vs.</i> <i>AdjBaseBud,</i> <i>H/(L)</i>	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, <i>Requested</i> <i>Bud vs. ABB,</i> <i>H/(L)</i>	2019 June Adjusted Budget	Variance, <i>Req Budget</i> <i>vs. 2019 B,</i> <i>H/(L)</i>	2018 Actual	Variance, <i>Req Budget</i> <i>vs. 2018,</i> <i>H/(L)</i>
COUNTY FUNDING (Operating Expense less Operating Revenue)	-	-	-	-	-	-	-	17	(17)
EXPENSE	-	-	-	-	-	-	-	17	(17)
OPERATING EXPENSE	-	-	-	-	-	-	-	17	(17)
000200-Operations	-	-	-	-	-	-	-	17	(17)
607015 - MAINTENANCE - BUILDINGS	-	-	-	-	-	-	-	17	(17)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Promoting independence through advocacy, engagement and access to resources.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Older adults with the highest levels of need have access to critical medical rides**

- 1) Increase The number of critical medical rides provided to older adults in Salt Lake County with the highest level of need. from 46,098 rides as of the start of January 2020 to 47,481 rides by end of December 2020.
- 2) Increase The number of critical medical rides provided to older adults in Salt Lake County with the highest level of need. from 5,568 Wheelchair van rides as of the start of January 2020 to 6,403 Wheelchair van rides by end of December 2020.

**Older adults with the highest levels of need are able to age in place**

- 3) Increase The number of home-delivered meals served (regular and liquid). from 331,840 home delivered meals as of the start of January 2020 to 341,795 home delivered meals by end of December 2020.
- 4) Increase The number of new clients receiving home-delivered meals from 1760 new clients as of the start of January 2020 to 1813 new clients by end of December 2020.
- 5) Increase The number of Caregiver Support clients. from 288 caregiver support clients as of the start of January 2020 to 331 caregiver support clients by end of December 2020.

**Opportunities are available for older adults to remain socially engaged**

- 6) Maintain The number of participants at all senior centers. from 21,948 Sr. center participants as of the start of January 2020 to 21,948 Sr. center participants by end of December 2020.
- 7) Increase The number of meals served in café style senior centers. from 53,438 café style meals served as of the start of January 2020 to 55,041 café style meals served by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED			PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b>OPERATING</b>							
EXPENDITURES	21,775	46 0.2%	21,821	303 1.4%	22,078		
REVENUE	9,935	46 0.5%	9,981	46 0.5%	9,981		
COUNTY FUNDING	11,840	0 0.0%	11,840	257 2.2%	12,098		
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>							
COUNTY FUNDING	0	0	0	0	0		
<b>FTE</b>	151.39	- 0.0%	151.39	- 0.0%	151.39		

# BUDGET & FTE PRIORITIES

# AGING AND ADULT SERVICES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
2300000100 AGING AND ADULT SERVICES ADMIN	627	3,186	2,558	15.15	-	-	-	-	-	-	-	-
2300000400 NUTRITION / TRANSPORTATION	2,128	3,840	1,712	20.39	46	46	-	-	-	-	-	-
2300000700 ACTIVE AGING	2,089	6,793	4,705	57.81	-	-	-	-	-	(573)	(573)	(4.75)
2300000600 COMMUNITY CARE TRANSITIONS	3,806	4,750	944	29.01	-	-	-	-	-	-	-	-
2300000300 OUTREACH	497	1,411	914	15.24	-	-	-	-	-	-	-	-
2300000500 VOLUNTEER PROGRAMS	686	1,518	832	11.10	-	-	-	-	-	-	-	-
2300000200 RETIRED SENIOR VOLUNTEER PRGM	148	324	176	2.69	-	-	-	-	-	-	-	-
<b>TOTAL AGING AND ADULT SERVICES</b>	<b>9,981</b>	<b>21,821</b>	<b>11,840</b>	<b>151.39</b>	<b>46</b>	<b>46</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(573)</b>	<b>(573)</b>	<b>(4.75)</b>
Stress Test met.											-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[230000_01]	REQUEST	GRANT REVENUE TRUE UP: This is to true up the State of Utah AAA revenue contract for the state fiscal year SFY 2020 (July1, 2019 to June 30, 2020). It is a county funding neutral request. Expenses \$45,891, Outside Revenues \$45,891. [Org/Program Impacted: NUTRITION / TRANSPORTATION]	Y	-	0	0
2	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: AGING AND ADULT SERVICES ADMIN]	N	-	0	684
3	[230000_R01]	STRESS TEST	5% STRESS TEST: This is not recommended. This stress test will impact the Active Aging Program, which would reduce budget expenses for 4.75 FTEs, temporary staffing and operations expenses. [Org/Program Impacted: ACTIVE AGING]	N	(4.75)	(572,683)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	684
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(4.75)	(572,683)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

AGING AND ADULT SERVICES

Funds Selected	Organizations Selected
120 - GRANT PROGRAMS FUND	23000000 - AGING AND ADULT SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>12,098</b>	<b>257</b>	<b>11,840</b>	<b>11,840</b>	<b>-</b>	<b>11,930</b>	<b>168</b>	<b>10,080</b>	<b>2,017</b>
<b>REVENUE</b>	<b>9,987</b>	<b>46</b>	<b>9,987</b>	<b>9,941</b>	<b>46</b>	<b>9,941</b>	<b>46</b>	<b>9,981</b>	<b>7</b>
<b>OPERATING REVENUE</b>	<b>9,981</b>	<b>46</b>	<b>9,981</b>	<b>9,935</b>	<b>46</b>	<b>9,935</b>	<b>46</b>	<b>9,973</b>	<b>8</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	8,123	46	8,123	8,077	46	8,061	61	7,893	230
411000 - STATE GOVERNMENT GRANTS	3,046	-	3,046	3,046	-	3,009	37	2,552	494
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(6)	6
415000 - FEDERAL GOVERNMENT GRANTS	5,041	46	5,041	4,996	46	5,005	37	5,320	(278)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	35	-	35	35	-	47	(12)	27	8
RCT4200 - CHARGES FOR SERVICES	1,829	-	1,829	1,829	-	1,828	1	2,014	(185)
421100 - PRINTING SERVICES	-	-	-	-	-	-	-	0	(0)
421310 - DIVISION ON AGING	632	-	632	632	-	631	1	654	(22)
421370 - MISCELLANEOUS REVENUE	18	-	18	18	-	18	-	8	9
423000 - LOCAL GOVERNMENT CONTRACTS	65	-	65	65	-	65	-	12	53
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	144	(144)
424600 - FEDERAL REVENUE CONTRACTS	1,090	-	1,090	1,090	-	1,090	-	1,165	(75)
427010 - RENTAL INCOME	24	-	24	24	-	24	-	22	2
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	8	(8)
RCT4300 - INTER/INTRA FUND TRANSFERS	29	-	29	29	-	45	(16)	66	(38)
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	20	(20)
433050 - INTRAFUND REVENUE-A AND D	29	-	29	29	-	45	(16)	46	(18)
<b>NON-OPERATING REVENUE</b>	<b>6</b>	<b>-</b>	<b>6</b>	<b>6</b>	<b>-</b>	<b>7</b>	<b>(0)</b>	<b>7</b>	<b>(1)</b>
RCT4290 - INVESTMENT EARNINGS	6	-	6	6	-	7	(0)	7	(1)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	1	(1)
429030 - INTEREST REBATE-BABS	6	-	6	6	-	7	(0)	7	(0)
<b>EXPENSE</b>	<b>22,078</b>	<b>303</b>	<b>21,821</b>	<b>21,775</b>	<b>46</b>	<b>21,864</b>	<b>214</b>	<b>20,054</b>	<b>2,025</b>
<b>OPERATING EXPENSE</b>	<b>22,078</b>	<b>303</b>	<b>21,821</b>	<b>21,775</b>	<b>46</b>	<b>21,864</b>	<b>214</b>	<b>20,054</b>	<b>2,025</b>
000100-Salaries and Benefits	12,745	257	12,488	12,488	-	12,419	326	11,431	1,314
601020 - LUMP SUM VACATION PAY	71	-	71	71	-	71	-	22	48
601025 - LUMP SUM SICK PAY	22	-	22	22	-	22	-	15	8
601030 - PERMANENT AND PROVISIONAL	7,565	202	7,362	7,362	-	7,224	341	6,596	968
601040 - TIME LIMITED EMPLOYEES	81	2	79	79	-	111	(30)	77	4
601050 - TEMPORARY SEASONAL EMERGENCY	1,036	-	1,036	1,036	-	1,052	(16)	908	128
601065 - OVERTIME	-	-	-	-	-	-	-	4	(4)
601095 - BUDGETED PERS UNDEREXPEND	(139)	-	(139)	(139)	-	(139)	-	-	(139)
603005 - SOCIAL SECURITY TAXES	665	16	650	650	-	642	24	556	109
603025 - RETIREMENT OR PENSION CONTRIB	1,283	36	1,247	1,247	-	1,250	34	1,135	148
603040 - LTD CONTRIBUTIONS	28	1	28	28	-	35	(7)	24	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	59	0	59	59	-	57	2	53	6
603050 - HEALTH INSURANCE PREMIUMS	1,664	-	1,664	1,664	-	1,686	(23)	1,490	173
603055 - EMPLOYEE SERV RES FUND CHARGES	241	-	241	241	-	241	-	290	(49)
603056 - OPEB - CURRENT YR	167	-	167	167	-	167	-	260	(92)
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	0	(0)
000200-Operations	7,572	47	7,571	7,525	46	7,683	(111)	7,047	525
607005 - JANITORIAL SUPPLIES AND SERVICE	32	-	32	32	-	31	1	30	2
607010 - MAINTENANCE - GROUNDS	30	-	30	30	-	30	-	36	(6)
607015 - MAINTENANCE - BUILDINGS	37	-	37	37	-	42	(5)	46	(10)
607030 - MAINTENANCE - OTHER	6	-	6	6	-	6	-	3	3
607040 - FACILITIES MANAGEMENT CHARGES	257	-	257	257	-	313	(56)	266	(9)
609005 - FOOD PROVISIONS	1,926	46	1,926	1,880	46	1,835	91	1,675	251
609010 - CLOTHING PROVISIONS	0	-	0	0	-	0	-	(0)	0
609015 - DINING AND KITCHEN SUPPLIES	38	-	38	38	-	35	3	36	2
609030 - MEDICAL SUPPLIES	82	-	82	82	-	92	(10)	65	17
609040 - LAUNDRY SUPPLIES AND SERVICES	1	-	1	1	-	1	-	0	0
609055 - RECREATIONAL SUPPLIES AND SERV	38	-	38	38	-	48	(10)	26	12
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	17	-	17	17	-	16	1	15	2
611010 - PHYSICAL MATERIALS-BOOKS	11	-	11	11	-	11	(1)	12	(2)
611015 - EDUCATION AND TRAINING SERV/SUPP	36	-	36	36	-	26	10	25	10
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	3	-	3	3	-	3	-	2	1
611030 - ART AND PHOTOGRAPHIC SUPPLIES	1	-	1	1	-	1	-	1	(1)
613005 - PRINTING CHARGES	21	-	21	21	-	21	-	18	3
613020 - DEVELOPMENT ADVERTISING	75	-	75	75	-	81	(6)	89	(14)
613025 - CONTRACTED PRINTINGS	81	-	81	81	-	83	(2)	88	(7)
615005 - OFFICE SUPPLIES	41	-	41	41	-	46	(5)	48	(7)
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	0	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	38	-	38	38	-	38	-	37	1
615020 - COMPUTER SOFTWARE < 3000	3	-	3	3	-	2	0	5	(2)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615025 - COMPUTER COMPONENTS < 3000	60	-	60	60	-	60	-	53	7
615035 - SMALL EQUIPMENT (NON-COMPUTER)	88	-	88	88	-	121	(34)	115	(28)
615040 - POSTAGE	40	-	40	40	-	35	5	35	4
615050 - MEALS AND REFRESHMENTS	29	-	29	29	-	28	2	24	5
615055 - VOLUNTEER AWARDS	14	-	14	14	-	15	(1)	5	9
617005 - MAINTENANCE - OFFICE EQUIP	29	-	29	29	-	26	3	19	11
617010 - MAINT - MACHINERY AND EQUIP	17	-	17	17	-	17	-	27	(10)
617015 - MAINTENANCE - SOFTWARE	100	-	100	100	-	100	-	95	5
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	114	-	114	114	-	120	(6)	93	21
619005 - GASOLINE DIESEL OIL AND GREASE	101	-	101	101	-	118	(17)	102	(1)
619015 - MILEAGE ALLOWANCE	75	-	75	75	-	75	(0)	56	19
619020 - TAXI CAB FARES	454	-	454	454	-	389	65	306	148
619025 - TRAVEL AND TRANSPORTATION	77	-	77	77	-	68	9	39	38
619030 - TRAVEL AND TRANSPORTATION CLIENTS	2	-	2	2	-	2	-	2	(1)
619035 - VEHICLE RENTAL CHARGES	78	-	78	78	-	78	0	72	7
619045 - VEHICLE REPLACEMENT CHARGES	154	-	154	154	-	312	(158)	277	(123)
621005 - HEAT AND FUEL	55	2	54	54	-	54	2	53	3
621010 - LIGHT AND POWER	145	(1)	146	146	-	146	(1)	139	6
621015 - WATER AND SEWER	38	-	38	38	-	38	-	38	0
621020 - TELEPHONE	188	-	188	188	-	188	-	185	2
621025 - MOBILE TELEPHONE	66	-	66	66	-	66	-	71	(5)
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	-	-	3	(3)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	1	(1)
633010 - RENT - BUILDINGS	341	-	341	341	-	341	-	341	(0)
633015 - RENT - EQUIPMENT	86	-	86	86	-	81	5	73	13
633025 - MISCELLANEOUS RENTAL CHARGES	3	-	3	3	-	6	(4)	0	2
639005 - LEGAL AUDITING AND ACCTG FEES	1	-	1	1	-	1	-	1	0
639015 - IN-HOME HEALTH SERVICES	1,530	-	1,530	1,530	-	1,520	10	1,428	102
639020 - LABORATORY FEES	2	-	2	2	-	2	-	2	(0)
639025 - OTHER PROFESSIONAL FEES	143	-	143	143	-	151	(8)	105	38
639030 - MEN HEALTH-MEDICAID MATCH-DHCF	-	-	-	-	-	-	-	0	(0)
639045 - CONTRACTED LABOR/PROJECTS	10	-	10	10	-	13	(3)	9	1
639050 - CLIENT SUPPORT SERVICES	12	-	12	12	-	12	-	9	4
645005 - CONTRACT HAULING	4	-	4	4	-	4	-	3	1
655103 - EMPLOYEE SERVICE AWARDS	4	-	4	4	-	-	4	4	(0)
657005 - INSURANCE	4	-	4	4	-	4	-	3	0
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
665005 - VOLUNTEER MEALS	18	-	18	18	-	18	-	16	2
665010 - VOLUNTEER TRANSPORTATION	165	-	165	165	-	165	-	163	2
665015 - VOLUNTEER STIPENDS	390	-	390	390	-	390	-	377	13
665085 - PASS THRU GRANT CONTRACTS	139	-	139	139	-	139	-	154	(15)
665110 - SUD AND MH SUBCONTRACTOR PMTS	4	-	4	4	-	4	-	-	4
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	-	-	-	-	-	13	(13)
693010 - INTRAFUND CHARGES	19	-	19	19	-	13	7	13	7
000300-Capital Purchases	21	-	21	21	-	21	-	69	(48)
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	69	(69)
679020 - MACHINERY AND EQUIPMENT	21	-	21	21	-	21	-	-	21
000400-Indirect Cost	1,355	-	1,355	1,355	-	1,355	-	1,377	(22)
663010 - COUNCIL OVERHEAD COST	76	-	76	76	-	76	-	65	11
663015 - MAYOR OVERHEAD COST	201	-	201	201	-	201	-	239	(39)
663025 - AUDITOR OVERHEAD COST	50	-	50	50	-	50	-	44	6
663030 - DISTRICT ATTORNEY OVERHEAD COST	93	-	93	93	-	93	-	108	(16)
663035 - REAL ESTATE OVERHEAD COST	1	-	1	1	-	1	-	0	0
663040 - INFO SERVICES OVERHEAD COST	522	-	522	522	-	522	-	497	24
663045 - PURCHASING OVERHEAD COST	43	-	43	43	-	43	-	67	(24)
663050 - HUMAN RESOURCES OVERHEAD COST	170	-	170	170	-	170	-	187	(17)
663055 - GOVERN IMMUNITY OVERHEAD COST	26	-	26	26	-	26	-	26	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	4	(2)
663070 - MAYOR FINANCE OVERHEAD COST	172	-	172	172	-	172	-	138	34
000600-Debt Service	387	-	387	387	-	387	(0)	131	256

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

At the Division of Behavioral Health Services (BHS), we believe that behavioral health is an essential part of overall health and that together we can make a difference for those among us that suffer from the symptoms of mental health and substance use disorders. We know that prevention is effective, treatment works, and that individuals with a behavioral health condition can and do recover. DBHS is continually striving to ensure access to evidence-based treatment practices throughout the community that provide support along the road to recovery and healing. The results of these efforts are improved outcomes for individuals and families, and a stronger and healthier community.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Individuals experiencing debilitating mental health conditions receive stabilizing and supportive services while remaining in their communities.**



- 1) Increase the average number of monthly clients served on the Volunteers of America (VOA) Assertive Community Treatment (ACT) team from 86 clients as of the start of the year 2020 to 100 clients by end of the year 2020.
- 2) Maintain the psychiatric inpatient spend monthly from \$816,667 as of the start of the year 2020 to \$816,667 by end of the year 2020.

**Salt Lake County provides access to high quality programs and resources to assist individuals in their recovery from substance use disorders and to prevent costly and disruptive incarceration.**

- 3) Increase the average daily caseload of individuals accessing Medication-Assisted Treatment (MAT) through the Salt Lake County Jail MAT expansion from 20 clients per day as of the start of the year 2020 to 25 clients per day by end of the year 2020.
- 4) Maintain the monthly number of new clients receiving rental assistance through the Sober Living Voucher Program from 30 clients per month as of the start of the year 2020 to 30 clients per month by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	117,162	8 0.0%	117,170	72 0.1%	117,233	
REVENUE	106,055	83 0.1%	106,138	83 0.1%	106,138	
						
COUNTY FUNDING	11,107	-75 -0.7%	11,032	-12 -0.1%	11,096	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	25.00	1.00 4.0%	26.00	1.00 4.0%	26.00	

# BUDGET & FTE PRIORITIES

# BEHAVIORAL HEALTH SERVICES PRGM

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
2250000400 BEHAVIORIAL HEALTH ADMIN	2,435	4,122	1,686	22.00	83	83	-	1.00	-	-	-	-
2250000600 MEDICAID	66,797	66,797	-	-	-	-	-	-	-	-	-	-
2250000200 SUBSTANCE USE DISORDER TREATMT	19,462	22,390	2,929	4.00	-	-	-	-	-	(377)	(377)	-
2250000100 MENTAL HEALTH TREATMENT	17,108	22,869	5,761	-	-	(75)	(75)	-	-	(103)	(103)	-
2250000500 HOUSING	336	993	656	-	-	-	-	-	-	-	-	-
<b>TOTAL BEHAVIORAL HEALTH SERVICES PRGM</b>	<b>106,138</b>	<b>117,170</b>	<b>11,032</b>	<b>26.00</b>	<b>83</b>	<b>8</b>	<b>(75)</b>	<b>1.00</b>	<b>-</b>	<b>(481)</b>	<b>(481)</b>	<b>-</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[225000_01]	REQUEST	Health Info Tech Specialist FTE: This Health Information Tech Specialist would address the following needs: •50% - Support the BHS electronic health record and billing system (UWITS) •50% - Provide IT tech support to division staff The UWITS system is utilized by the BHS substance use disorder treatment network to record the treatment progress of clients and to encounter and bill services provided to a host of payers. There are now over 700 users. With Medicaid expansion, expanded treatment programs and other treatment system changes, this provider network is now billing through UWITS a larger range of payers for a larger number of clients and UWITS requires greater maintenance and training than ever before. The division helpdesk function has been covered by our Health Info Systems Analyst and County IS, which has led to delays in addressing a host of daily division IT needs. Medicaid funds will be utilized to fund this position. Total Expense: \$83,268.00; Total Operating Revenue: \$83,268.00. No County funds are required. [Org/Program Impacted: BEHAVIORIAL HEALTH ADMIN]	Y	1.00	0	1,740
2	[290000_01]	REQUEST (TECHNICAL)	BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: MENTAL HEALTH TREATMENT]	Y	-	(74,845)	(74,845)
3	[225000_R01]	STRESS TEST	BHS Stress Test: This is not recommended. BHS would have to reduce non_Medicaid treatment contracts across the board. Approximately 120 fewer clients needing treatment would be served per year. [Org/Program Impacted: MENTAL HEALTH TREATMENT, SUBSTANCE USE DISORDER TREATMT]	N	-	(480,513)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.00</b>	<b>(74,845)</b>	<b>(73,105)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(480,513)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

BEHAVIORAL HEALTH SERVICES PRGM

Funds Selected	Organizations Selected
120 - GRANT PROGRAMS FUND	22500000 - BEHAVIORAL HEALTH SERVICES PRGM

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>11,096</b>	<b>(12)</b>	<b>11,032</b>	<b>11,107</b>	<b>(75)</b>	<b>11,104</b>	<b>(9)</b>	<b>11,015</b>	<b>80</b>
<b>REVENUE</b>	<b>106,138</b>	<b>83</b>	<b>106,138</b>	<b>106,055</b>	<b>83</b>	<b>106,055</b>	<b>83</b>	<b>101,215</b>	<b>4,923</b>
<b>OPERATING REVENUE</b>	<b>106,138</b>	<b>83</b>	<b>106,138</b>	<b>106,055</b>	<b>83</b>	<b>106,055</b>	<b>83</b>	<b>101,215</b>	<b>4,923</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	34,514	-	34,514	34,514	-	34,514	-	32,461	2,053
411000 - STATE GOVERNMENT GRANTS	26,244	-	26,244	26,244	-	26,244	-	24,873	1,370
415000 - FEDERAL GOVERNMENT GRANTS	8,270	-	8,270	8,270	-	8,270	-	7,588	682
RCT4200 - CHARGES FOR SERVICES	71,624	83	71,624	71,541	83	71,541	83	68,754	2,870
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
423000 - LOCAL GOVERNMENT CONTRACTS	545	-	545	545	-	545	-	-	545
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	87	(87)
424200 - STATE REVENUE CONTRACTS	1,325	-	1,325	1,325	-	1,325	-	1,150	176
424600 - FEDERAL REVENUE CONTRACTS	69,753	83	69,753	69,670	83	69,670	83	67,517	2,236
<b>EXPENSE</b>	<b>117,233</b>	<b>72</b>	<b>117,170</b>	<b>117,162</b>	<b>8</b>	<b>117,159</b>	<b>75</b>	<b>112,230</b>	<b>5,003</b>
<b>OPERATING EXPENSE</b>	<b>117,233</b>	<b>72</b>	<b>117,170</b>	<b>117,162</b>	<b>8</b>	<b>117,159</b>	<b>75</b>	<b>112,230</b>	<b>5,003</b>
000100-Salaries and Benefits	2,854	147	2,790	2,707	83	2,704	150	2,381	473
601020 - LUMP SUM VACATION PAY	10	-	10	10	-	10	-	4	6
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	1,779	98	1,731	1,681	50	1,670	109	1,399	379
601040 - TIME LIMITED EMPLOYEES	107	3	104	104	-	76	30	198	(91)
601050 - TEMPORARY SEASONAL EMERGENCY	90	-	90	90	-	90	-	60	30
601065 - OVERTIME	3	-	3	3	-	3	-	4	(2)
603005 - SOCIAL SECURITY TAXES	144	8	140	137	4	141	4	122	22
603025 - RETIREMENT OR PENSION CONTRIB	321	18	312	303	9	288	33	266	56
603040 - LTD CONTRIBUTIONS	7	0	7	7	0	8	(1)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	19	0	19	19	-	25	(6)	20	(1)
603050 - HEALTH INSURANCE PREMIUMS	304	20	304	284	20	323	(18)	239	65
603055 - EMPLOYEE SERV RES FUND CHARGES	23	-	23	23	-	23	-	33	(10)
603056 - OPEB - CURRENT YR	45	-	45	45	-	45	-	30	15
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	113,332	(75)	113,332	113,407	(75)	113,407	(75)	108,898	4,434
607040 - FACILITIES MANAGEMENT CHARGES	13	-	13	13	-	13	-	2	11
609025 - MEDICATIONS	300	-	300	300	-	300	-	106	194
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	88	-	88	88	-	88	-	84	4
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	-	1
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	-	6	4
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	2	(1)
613010 - PUBLIC NOTICES	0	-	0	0	-	0	-	-	0
613020 - DEVELOPMENT ADVERTISING	0	-	0	0	-	0	-	0	0
615005 - OFFICE SUPPLIES	15	-	15	15	-	15	-	9	6
615016 - COMPUTER SOFTWARE SUBSCRIPTION	5	-	5	5	-	5	-	4	1
615020 - COMPUTER SOFTWARE < 3000	3	-	3	3	-	3	-	2	1
615025 - COMPUTER COMPONENTS < 3000	15	-	15	15	-	15	-	12	3
615035 - SMALL EQUIPMENT (NON-COMPUTER)	15	-	15	15	-	15	-	2	13
615040 - POSTAGE	1	-	1	1	-	1	-	1	(0)
615045 - PETTY CASH REPLENISH	2	-	2	2	-	2	-	1	1
615050 - MEALS AND REFRESHMENTS	5	-	5	5	-	5	-	3	1
615070 - SUPPORT MATERIALS-CLIENT TRTMT	45	-	45	45	-	45	-	71	(26)
617005 - MAINTENANCE - OFFICE EQUIP	3	-	3	3	-	3	-	3	(1)
617015 - MAINTENANCE - SOFTWARE	252	-	252	252	-	252	-	239	13
619015 - MILEAGE ALLOWANCE	6	-	6	6	-	6	-	4	2
619025 - TRAVEL AND TRANSPORTATION	19	-	19	19	-	19	-	16	3
619030 - TRAVEL AND TRANSPORTATION CLIENTS	162	-	162	162	-	162	-	176	(14)
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
619045 - VEHICLE REPLACEMENT CHARGES	-	-	-	-	-	-	-	0	(0)
621020 - TELEPHONE	12	-	12	12	-	12	-	1	11
621025 - MOBILE TELEPHONE	11	-	11	11	-	11	-	17	(6)
633010 - RENT - BUILDINGS	73	-	73	73	-	73	-	82	(8)
639025 - OTHER PROFESSIONAL FEES	70	-	70	70	-	70	-	57	13
639040 - BEHAVIORAL HEALTH-MEDICAID MATCH	19,856	-	19,856	19,856	-	19,856	-	18,623	1,233
649020 - CIVIL SANITY HEARINGS	460	-	460	460	-	460	-	469	(9)
655110 - RETIREE INS-PEHP HDHP ADV	-	-	-	-	-	-	-	84	(84)
665110 - SUD AND MH SUBCONTRACTOR PMTS	89,380	(75)	89,380	89,455	(75)	89,455	(75)	86,518	2,863
667005 - CONTRIBUTIONS	-	-	-	-	-	-	-	400	(400)
693010 - INTRAFUND CHARGES	940	-	940	940	-	940	-	813	127
693020 - INTERFUND CHARGES	1,569	-	1,569	1,569	-	1,569	-	1,092	477
000300-Capital Purchases	200	-	200	200	-	200	-	35	165
679005 - OFFICE FURN EQUIP SOFTWR>5000	200	-	200	200	-	200	-	35	165
000400-Indirect Cost	848	(0)	848	848	-	848	(0)	916	(69)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663010 - COUNCIL OVERHEAD COST	104	-	104	104	-	104	-	88	16
663015 - MAYOR OVERHEAD COST	222	-	222	222	-	222	-	326	(103)
663025 - AUDITOR OVERHEAD COST	69	-	69	69	-	69	-	60	9
663030 - DISTRICT ATTORNEY OVERHEAD COST	57	-	57	57	-	57	-	63	(6)
663040 - INFO SERVICES OVERHEAD COST	212	(0)	213	213	-	213	(0)	163	50
663045 - PURCHASING OVERHEAD COST	38	-	38	38	-	38	-	38	0
663050 - HUMAN RESOURCES OVERHEAD COST	36	-	36	36	-	36	-	45	(9)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	-	2	2	-	2	-	2	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	-	0
663070 - MAYOR FINANCE OVERHEAD COST	107	-	107	107	-	107	-	132	(25)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To provide citizens of Salt Lake County with effective and innovative alternatives to incarceration that include a balance of jail release, supervision, and treatment.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Criminal Justice Services Pretrial provides an alternative to incarceration for individuals facing criminal charges/convictions to ensure court appearance through case adjudication.**

- 1) Reduce the failure to appear rate for Pretrial released clients by 10% from 54 failure to appear as of the end of July 2019 to 49 failure to appear by end of December 2020.
- 2) Increase the percentage of successful discharges of individuals court ordered released to Pretrial supervision from 48% successful discharges as of the end of July 2019 to 53% successful discharges by end of December 2020.

**CJS Drug Courts provide an alternative to incarceration by providing individuals with an opportunity to gain employment and/or the job readiness skills necessary for a productive law-abiding lifestyle.**

- 3) Increase the percentage of Drug Court participants that are employed at the time of Drug Court completion from 33% employed as of the end of July 2019 to 43% employed by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*


	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	14,433	4,473 31.0%	18,906	4,572 31.7%	19,005	
REVENUE	1,175	-42 -3.6%	1,133	-42 -3.6%	1,133	
COUNTY FUNDING	13,258	4,515 34.1%	17,773	4,614 34.8%	17,872	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	138.75	11.00 7.9%	149.75	9.00 6.5%	147.75	

# BUDGET & FTE PRIORITIES

# CRIMINAL JUSTICE SERVICES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
2400001000 CRIMINAL JUSTICE ADMIN	-	6,851	<b>6,851</b>	20.50	-	3,608	<b>3,608</b>	-	-	-	-	-
2400003000 PROBATION	525	3,695	<b>3,170</b>	42.00	-	371	<b>371</b>	4.00	-	-	-	-
2400002000 PRETRIAL	-	3,260	<b>3,260</b>	33.00	-	270	<b>270</b>	4.00	-	-	-	-
2400005000 ASSESSMENTS AND PRESENTENCE REPORTS	20	2,245	<b>2,225</b>	24.00	-	266	<b>266</b>	3.00	-	(252)	<b>(252)</b>	(3.00)
2400004000 COURT AND TREATMENT SERVICES	588	2,855	<b>2,267</b>	30.25	(42)	(42)	-	-	-	(1,332)	<b>(1,332)</b>	(15.00)
<b>TOTAL CRIMINAL JUSTICE SERVICES</b>	<b>1,133</b>	<b>18,906</b>	<b>17,773</b>	<b>149.75</b>	<b>(42)</b>	<b>4,473</b>	<b>4,515</b>	<b>11.00</b>	-	<b>(1,584)</b>	<b>(1,584)</b>	<b>(18.00)</b>

Stress Test met. - 

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[290000_01]	REQUEST (TECHNICAL)	BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: PRETRIAL]	Y	-	<b>(85,000)</b>	<b>(85,000)</b>
2	[240000_01]	REQUEST	Technical Adjustments: This is a budget neutral adjustment to reflect the reduction in state drug court drug testing funds and to true up budget lines. [Total Expense: -\$41,734; Total Revenue: -\$41,734] [Org/Program Impacted: COURT AND TREATMENT SERVICES]	Y	-	<b>0</b>	<b>0</b>
3	[240000_04]	REQUEST (TECHNICAL)	GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is an one time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: CRIMINAL JUSTICE ADMIN]	N	-	<b>3,594,218</b>	<b>3,594,218</b>
4	[240000_03]	REQUEST	SB92 Third District New Court #1: This is a new request to staff a new criminal court in the 3rd District Court, as a result of SB 92 unfunded mandate. To serve additional clients created by the new court will require CJS to add one case management supervisor and 7 case managers. The impact to CJS will be felt by pretrial, presentence and assessments, and probation services. Based on 2018 data; CJS impact with one additional Judge is anticipated to be: 162 new pretrial referrals and 147 new probation referrals per year. Presentence reports or assessments are conducted on all referrals to CJS. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS, CRIMINAL JUSTICE ADMIN, PRETRIAL, PROBATION]	Y	8.00	<b>737,134</b>	<b>752,518</b>
5	[240000_02]	REQUEST	Two FTE Case Managers: 1) Pretrial supervision has increased 42% from January 2017 to July 2019. Pretrial has also had a 38% increase in high risk clients during the same period. CJS is asking for one case manager to accomodate the growth. 2) Salt Lake County is piloting a new criminal justice pre-filing intervention program in collaboration with the district attorney's office emphasizing behavior change over jail entry via case filing for low risk individuals. The program is anticipated to positively impact 750 Salt Lake County residents. CJS is asking for one case manager to support the program. [Org/Program Impacted: CRIMINAL JUSTICE ADMIN, PRETRIAL]	Y	2.00	<b>179,859</b>	<b>93,099</b>
6	[240000_05]	REQUEST	Jail Release Planner to Case Manager: In 2019 Council approved 1 FTE time limited grade 14 Jail Release Coordinator (CJAC). CJS proposes to change this position to a grade 14 merit case manager. This position will perform the same duties as a jail release coordinator. Changing this position classificaton to a merit case manager will make the recruitment more attractive for CJS and will help ensure the best canidates apply for the position. Recruiting for a time limited position is difficult as it discourages experienced case managers from applying for the job. This position will meet with incarcerated clients in the jail to help them reconnect with the community. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS]	Y	1.00	<b>88,644</b>	<b>0</b>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: CRIMINAL JUSTICE SERVICES PRGM]	N	-	0	152
8	[240000_R05]	STRESS TEST	CJS 5% Stress Test: Withdraw new request item #240000_05 Jail Release Planner. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS]	N	(1.00)	(88,644)	0
9	[240000_R04]	STRESS TEST	CJS 5% Stress Test: This is not recommended. Third District Court has added an additional Judge to the criminal calendar to meet the increased workload. Off-setting Req Item 240000_03, CJS would require a budget elimination of 8 FTE's and reduction in operating costs. Reducing the FTE's will prevent service delivery for over 600 individuals annually, including providing bus passes and drug testing vouchers. Caseload sizes will increase to well above best practice standards and waitlists will be created. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. Eliminating services to individuals involved in the criminal justice system will have a negative impact on reducing recidivism, addressing criminogenic risk factors, and services to help with substance use and mental health disorders. CJS programs follow evidence-based practices and are designed to achieve a reduction in recidivism and substance abuse among individuals involved in the criminal justice system. Many programs are collaborative in nature and reducing services will not only impact the individuals and the community, but also our valued stakeholders. [Org/Program Impacted: COURT AND TREATMENT SERVICES]	N	(8.00)	(737,134)	0
10	[240000_R03]	STRESS TEST	CJS 5% Stress Test: This is not recommended. Req Item #240000_02 for two additional pretrial FTE's to meet the increased referrals and new innovative program aimed to keep 750 individuals out of the court and criminal justice system would require a budget elimination of two FTE's. Reducing two FTE's will negatively impact the ability to provide timely updates to the courts, quickly address drug testing results, referrals for client needs, and communication with community providers. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. [Org/Program Impacted: COURT AND TREATMENT SERVICES]	N	(2.00)	(179,859)	0
11	[240000_R02]	STRESS TEST	CJS 5% Stress Test: This is not recommended. Reducing CJS Adjusted Base Budget by 5% will impact personnel allocation and services provided to individual involved in the criminal justice system. Reducing full-time employees would eliminate services to over 700 individuals annually. Caseload sizes will increase to above best practice standards and waitlists will be created. The impact will compromise the quality and intensity of evidence-based practice services and limit the time case managers have to work with individuals to meet court ordered requirements. CJS programs follow evidence-based practices and are designed to achieve a reduction in recidivism and substance abuse among individuals involved in the criminal justice system. Many programs are collaborative in nature and reducing services will not only impact the individuals and the community, but also our valued stakeholders. [Org/Program Impacted: ASSESSMENTS AND PRESENTENCE REPORTS, COURT AND TREATMENT SERVICES]	N	(7.00)	(577,910)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>11.00</b>	<b>4,514,855</b>	<b>4,354,987</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(18.00)	(1,583,547)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The

**BRASS Request ID and Description****Ongoing  
(Y/N)****FTE****\$ County  
Funding****\$ Mayor  
Proposed**

*organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.*



REVENUE AND EXPENDITURE DETAIL

CRIMINAL JUSTICE SERVICES

Funds Selected	Organizations Selected
110 - GENERAL FUND	24000000 - CRIMINAL JUSTICE SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>17,872</b>	<b>4,614</b>	<b>17,773</b>	<b>13,258</b>	<b>4,515</b>	<b>13,075</b>	<b>4,797</b>	<b>11,291</b>	<b>6,581</b>
<b>REVENUE</b>	<b>4,727</b>	<b>3,552</b>	<b>4,727</b>	<b>1,175</b>	<b>3,552</b>	<b>1,175</b>	<b>3,552</b>	<b>1,174</b>	<b>3,553</b>
<b>OPERATING REVENUE</b>	<b>1,133</b>	<b>(42)</b>	<b>1,133</b>	<b>1,175</b>	<b>(42)</b>	<b>1,175</b>	<b>(42)</b>	<b>1,174</b>	<b>(41)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	2	(2)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	2	(2)
RCT4200 - CHARGES FOR SERVICES	353	(4)	353	357	(4)	357	(4)	353	1
421125 - CLIENT FEES	353	(4)	353	357	(4)	357	(4)	307	46
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
424600 - FEDERAL REVENUE CONTRACTS	-	-	-	-	-	-	-	45	(45)
RCT4300 - INTER/INTRA FUND TRANSFERS	780	(38)	780	818	(38)	818	(38)	820	(40)
431160 - INTERFUND REVENUE	780	(38)	780	818	(38)	818	(38)	820	(40)
Other Financing Sources	3,594	3,594	3,594	-	3,594	-	3,594	-	3,594
RCT7100 - OFS GO BOND PROCEEDS	3,594	3,594	3,594	-	3,594	-	3,594	-	3,594
710500 - OFS CAPITAL LEASES	3,594	3,594	3,594	-	3,594	-	3,594	-	3,594
<b>EXPENSE</b>	<b>19,005</b>	<b>4,572</b>	<b>18,906</b>	<b>14,433</b>	<b>4,473</b>	<b>14,250</b>	<b>4,755</b>	<b>12,535</b>	<b>6,470</b>
<b>OPERATING EXPENSE</b>	<b>19,005</b>	<b>4,572</b>	<b>18,906</b>	<b>14,433</b>	<b>4,473</b>	<b>14,250</b>	<b>4,755</b>	<b>12,465</b>	<b>6,540</b>
000100-Salaries and Benefits	12,621	1,085	12,522	11,535	987	11,512	1,109	9,970	2,650
601020 - LUMP SUM VACATION PAY	22	-	22	22	-	22	-	24	(2)
601025 - LUMP SUM SICK PAY	7	-	7	7	-	7	-	0	7
601030 - PERMANENT AND PROVISIONAL	8,209	724	8,099	7,485	614	7,450	759	6,564	1,645
601050 - TEMPORARY SEASONAL EMERGENCY	147	-	147	147	-	147	-	78	69
601065 - OVERTIME	15	-	15	15	-	15	-	17	(2)
603005 - SOCIAL SECURITY TAXES	639	56	631	584	47	582	57	491	149
603025 - RETIREMENT OR PENSION CONTRIB	1,381	118	1,360	1,263	96	1,250	132	1,086	295
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	30	3	29	27	2	36	(6)	24	6
603045 - SUPPLEMENTAL RETIREMENT (401K)	56	5	58	51	6	70	(14)	63	(7)
603050 - HEALTH INSURANCE PREMIUMS	1,804	180	1,844	1,624	220	1,624	181	1,334	470
603055 - EMPLOYEE SERV RES FUND CHARGES	158	-	158	158	-	158	-	159	(1)
603056 - OPEB - CURRENT YR	152	-	152	152	-	152	-	130	22
000200-Operations	1,356	(746)	1,356	2,102	(746)	1,942	(586)	1,614	(258)
607015 - MAINTENANCE - BUILDINGS	154	-	154	154	-	154	-	35	120
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	15	-	15	15	-	15	-	10	5
609030 - MEDICAL SUPPLIES	5	-	5	5	-	5	-	3	2
609040 - LAUNDRY SUPPLIES AND SERVICES	1	-	1	1	-	1	-	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	-	4	4	-	4	-	2	3
611010 - PHYSICAL MATERIALS-BOOKS	6	-	6	6	-	6	-	7	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	53	1	53	51	1	51	1	28	24
613005 - PRINTING CHARGES	13	-	13	13	-	12	1	9	4
615005 - OFFICE SUPPLIES	24	3	24	21	3	23	1	19	4
615015 - COMPUTER SUPPLIES	4	-	4	4	-	3	1	1	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	182	2	182	180	2	21	162	39	143
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	-	0	5
615025 - COMPUTER COMPONENTS < 3000	53	5	53	48	5	50	3	20	33
615035 - SMALL EQUIPMENT (NON-COMPUTER)	19	-	19	19	-	19	-	32	(13)
615040 - POSTAGE	3	-	3	3	-	3	-	2	1
615050 - MEALS AND REFRESHMENTS	9	(1)	9	10	(1)	10	(1)	10	(1)
615055 - VOLUNTEER AWARDS	1	-	1	1	-	1	-	1	(0)
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	14	-	14	14	-	14	-	8	5
617015 - MAINTENANCE - SOFTWARE	7	-	7	7	-	7	-	2	4
619015 - MILEAGE ALLOWANCE	12	-	12	12	-	12	-	3	9
619020 - TAXI CAB FARES	7	-	7	7	-	3	4	6	0
619025 - TRAVEL AND TRANSPORTATION	44	4	44	40	4	40	4	35	9
619030 - TRAVEL AND TRANSPORTATION CLIENTS	29	-	29	29	-	29	-	61	(32)
621005 - HEAT AND FUEL	1	0	1	1	-	1	0	1	(0)
621010 - LIGHT AND POWER	3	-	3	3	-	3	-	2	0
621020 - TELEPHONE	79	0	79	79	0	80	(1)	68	11
621025 - MOBILE TELEPHONE	10	-	10	10	-	10	-	8	2
633010 - RENT - BUILDINGS	36	(638)	36	674	(638)	674	(638)	587	(551)
639020 - LABORATORY FEES	108	(38)	108	146	(38)	146	(38)	105	2
639025 - OTHER PROFESSIONAL FEES	164	(85)	164	249	(85)	249	(85)	212	(49)
645015 - RECYCLING ACTIVITIES	1	-	1	1	-	1	-	1	(0)
655100 - HEALTH INCENTIVES	2	-	2	2	-	2	-	-	2
667005 - CONTRIBUTIONS	51	1	51	50	1	50	1	51	-
693010 - INTRAFUND CHARGES	242	-	242	242	-	242	-	243	(1)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
000300-Capital Purchases	3,594	3,594	3,594	-	3,594	-	3,594	-	3,594
681005 - LEASES-BUILDINGS	3,594	3,594	3,594	-	3,594	-	3,594	-	3,594
000400-Indirect Cost	796	-	796	796	-	796	-	881	(85)
663010 - COUNCIL OVERHEAD COST	49	-	49	49	-	49	-	41	8
663015 - MAYOR OVERHEAD COST	157	-	157	157	-	157	-	152	6
663025 - AUDITOR OVERHEAD COST	32	-	32	32	-	32	-	28	5
663030 - DISTRICT ATTORNEY OVERHEAD COST	73	-	73	73	-	73	-	45	27
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	7	(7)
663040 - INFO SERVICES OVERHEAD COST	231	-	231	231	-	231	-	330	(99)
663045 - PURCHASING OVERHEAD COST	15	-	15	15	-	15	-	19	(4)
663050 - HUMAN RESOURCES OVERHEAD COST	141	-	141	141	-	141	-	152	(11)
663055 - GOVERN IMMUNITY OVERHEAD COST	8	-	8	8	-	8	-	9	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	5	-	5	5	-	5	-	13	(8)
663070 - MAYOR FINANCE OVERHEAD COST	84	-	84	84	-	84	-	85	(1)
000600-Debt Service	638	638	638	-	638	-	638	-	638
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	70	(70)
001000-Other Financing Uses	-	-	-	-	-	-	-	70	(70)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	70	(70)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Utah State University (USU) Extension office in Salt Lake County is a partnership between USU Extension and Salt Lake County Government. Employees and programming in Salt Lake County work(s) to “IMPROVE LIVES AND COMMUNITIES” by conducting workshops, trainings, mass media demonstrations, 4-H youth projects, consultations, groups collaborations, and providing educational resources. All services we offer are research based.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County residents of all ages have the opportunity to participate in activities that lead to healthy and productive lives.**

- 1) Increase the number of people participating in Family and Consumer Science related programming (Food and Nutrition, Finance, Relationship Education, Health and Wellness, Substance Abuse, etc.) from 18,000 participants as of the end of the year 2019 to 20,000 participants by end of the year 2020.
- 2) Maintain the number of people participating in Horticulture, Agriculture and Natural Resource related programming from 6,000 participants as of the end of the year 2019 to 6,000 participants by end of the year 2020.

**Salt Lake County Youth have the education, skills, and leadership for future success.**

- 3) Maintain the number of learning experiences in which 4-H youth participate from 28,000 educational experiences as of the end of the year 2019 to 28,000 educational experiences by end of the year 2020.
- 4) Maintain the number of volunteer hours provided by program volunteers and mentors from 30,000 hours as of the end of the year 2019 to 30,000 hours by end of the year 2020.

**BUDGET SUMMARY**


*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	910	13 1.4%	923	13 1.4%	923
REVENUE	0	0	0	0	0
<hr style="border: 1px solid red;"/>					
COUNTY FUNDING	910	13 1.4%	923	13 1.4%	923
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# EXTENSION SERVICE

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
2350000000 EXTENSION SERVICE PRGM	-	923	923	-	-	13	13	-	-	(58)	(58)	-	
<b>TOTAL EXTENSION SERVICE</b>	-	923	923	-	-	13	13	-	-	(58)	(58)	-	
Stress Test met.												-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[235000_02]	REQUEST (TECHNICAL)	Tech Adjustment: This request is to correct the accounting coding from 639025 other profession fees to 639055 interlocal agreement to better reflect the true nature of the contract with USU for its extension services. [Org/Program Impacted: EXTENSION SERVICE PRGM]	Y	-	0	0
2	[235000_01]	REQUEST	USU Extension Contract Amount Increase: To increase \$13K to the contract amount with USU for its extension services. The increase amount will address USU personnel compensation needs. [Org/Program Impacted: EXTENSION SERVICE PRGM]	Y	-	13,000	13,000
3	[235000_R01]	STRESS TEST	USU Extension Services Stress Test: This is not recommended. The stress test would reduce the contract amount with USU for extension services by \$58,490. This cut would require USU extension to significantly scale back the already reimagined Salt Lake County Family Farm Fest. [Org/Program Impacted: EXTENSION SERVICE PRGM]	N	-	(58,490)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	13,000	13,000
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(58,490)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

EXTENSION SERVICE

Funds Selected	Organizations Selected
110 - GENERAL FUND	23500000 - EXTENSION SERVICE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>923</b>	<b>13</b>	<b>923</b>	<b>910</b>	<b>13</b>	<b>915</b>	<b>8</b>	<b>785</b>	<b>138</b>
<b>REVENUE</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>-</b>	<b>70</b>	<b>70</b>	<b>-</b>	<b>-</b>	<b>70</b>
Other Financing Sources	70	70	70	-	70	70	-	-	70
RCT7200 - OFS TRANSFERS	70	70	70	-	70	70	-	-	70
720005 - OFS TRANSFERS IN	70	70	70	-	70	70	-	-	70
<b>EXPENSE</b>	<b>923</b>	<b>13</b>	<b>923</b>	<b>910</b>	<b>13</b>	<b>915</b>	<b>8</b>	<b>785</b>	<b>138</b>
<b>OPERATING EXPENSE</b>	<b>923</b>	<b>13</b>	<b>923</b>	<b>910</b>	<b>13</b>	<b>915</b>	<b>8</b>	<b>785</b>	<b>138</b>
000100-Salaries and Benefits	-	-	-	-	-	-	-	10	(10)
603056 - OPEB - CURRENT YR	-	-	-	-	-	-	-	10	(10)
000200-Operations	821	13	821	808	13	813	8	725	96
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	7	(5)	2	0
621020 - TELEPHONE	10	-	10	10	-	10	-	9	1
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	1	0
633010 - RENT - BUILDINGS	99	-	99	99	-	99	-	99	0
639025 - OTHER PROFESSIONAL FEES	5	(665)	5	670	(665)	670	(665)	588	(583)
639055 - INTERLOCAL AGREEMENTS	678	678	678	-	678	-	678	-	678
667005 - CONTRIBUTIONS	27	-	27	27	-	27	-	27	-
000400-Indirect Cost	101	-	101	101	-	101	-	50	51
663010 - COUNCIL OVERHEAD COST	3	-	3	3	-	3	-	2	1
663015 - MAYOR OVERHEAD COST	51	-	51	51	-	51	-	9	42
663025 - AUDITOR OVERHEAD COST	2	-	2	2	-	2	-	2	0
663040 - INFO SERVICES OVERHEAD COST	41	-	41	41	-	41	-	33	8
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	(0)	0
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	0	1
663070 - MAYOR FINANCE OVERHEAD COST	4	-	4	4	-	4	-	4	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

To promote and protect community and environmental health.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)***The Health Department makes positive impacts to the social determinants of health in children.**

1) Increase the number of hours clients of the Nurse Family Partnership and Targeted Case Management programs read to their children. The number of hours read will increase from the current number of hours read that will be determined from a baseline survey as of the end of December 2019 to 10% more by end of December 2020.

**Food establishments in Salt Lake County have established practices that reduce common causes of food borne illnesses.**

2) Increase the number of Salt Lake County food establishments that have formal and regular cleaning/maintenance schedules. The number of restaurants with formal plans will increase from current number which will be determined as of the end of December 2019 to 50% more in number by end of December 2020.

**Salt Lake County public drinking water systems minimize the potential for contamination through effective regulation**

3) Increase in the number of fluoridating systems in Salt Lake County that submit to the Health Department their emergency contingency plan which describes operating procedures and outlines how the system will effectively manage and control the release of contaminants into the drinking water distribution system. This number will increase from TBD number with plans as of the end of December 2019 to 100% with plans by end of December 2020.

**Children in Salt Lake County are healthy and protected from preventable diseases.**

4) Reduce the number of schools in Salt Lake County that have kindergarten vaccination exemption rates over 7%. The Health Department will identify all schools in the County that have this rate or higher and develop strategies with the schools that will work to decrease these exemption rates. The targeted education to high exemption rates schools will increase from 0 number of schools as of the end of December 2019 to 100% of schools by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	46,807	192 0.4%	47,000	920 2.0%	47,727	
REVENUE	28,640	238 0.8%	28,878	238 0.8%	28,878	
COUNTY FUNDING	18,167	-46 -0.3%	18,121	682 3.8%	18,849	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	361.50	2.00 0.6%	363.50	2.00 0.6%	363.50	

# BUDGET & FTE PRIORITIES

# HEALTH

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
2150001000 HEALTH ADMINISTRATION (ADMN)	451	7,958	7,507	48.00	(91)	(174)	(83)	-	-	-	-	-
2150005000 MEDICAL OFFICE	4,344	9,618	5,274	75.75	126	605	479	2.00	-	(167)	(167)	-
2150003000 ENVIRONMENTAL HEALTH (ENV)	10,320	10,524	204	85.00	505	172	(333)	-	-	-	-	-
2150004000 FAMILY HEALTH (FHS)	8,775	12,544	3,769	115.50	(39)	(65)	(27)	-	-	(145)	(145)	-
2150002000 COMMUNITY HEALTH (CHS)	4,988	6,357	1,368	39.25	(262)	(345)	(83)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>28,878</b>	<b>47,000</b>	<b>18,121</b>	<b>363.50</b>	<b>238</b>	<b>192</b>	<b>(46)</b>	<b>2.00</b>	<b>-</b>	<b>(312)</b>	<b>(312)</b>	<b>-</b>
21509900 HEALTH CAPITAL PROJECTS	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL HEALTH</b>	<b>28,878</b>	<b>47,000</b>	<b>18,121</b>	<b>363.50</b>	<b>238</b>	<b>192</b>	<b>(46)</b>	<b>2.00</b>	<b>-</b>	<b>(312)</b>	<b>(312)</b>	<b>-</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [215000_01] REQUEST FTE Allocations for Emergency Mgmt Grant: Health will utilize the existing Public Health Emergency Preparedness grant to expand the ability and reach of the department with its federally mandated roles and responsibilities in emergency preparedness activities. Specifically, this entails the addition of two new time-limited staff: An Epidemiology-Infectious Disease-Environmental Health-Healthcare Preparedness-Emergency Management Liaison, and a Risk Communications Coordinator/Public Information Officer-Emergency Management Liaison. These liaisons will collaborate with bureaus and divisions within the health department and the myriad of partner agencies that assist the SLCoHD to improve its capacity to effectively implement public health and medical coordination in Salt Lake County during emergencies and disasters. [Org/Program Impacted: MEDICAL OFFICE]	Y	2.00	0	4,356
2 [215000_04] REQUEST (TECHNICAL) GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is a one-time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: MEDICAL OFFICE]	N	-	427,040	427,040
3 [215000_02] REQUEST Outside Revenue True-Up: True up outside revenues due to changes in grants. Please see attached for details. [Total Expense: \$(349,589); Operating Revenue: \$(311,118)] [Org/Program Impacted: COMMUNITY HEALTH (CHS), ENVIRONMENTAL HEALTH (ENV), FAMILY HEALTH (FHS), HEALTH ADMINISTRATION (ADMN), MEDICAL OFFICE]	Y	-	(38,471)	(38,471)
4 [215000_03] REQUEST Fee Revenue True-Up: True up of fees due to changes in the approved fee schedule and projected fee revenue increases in 2020. Please see attached for details. [Total Expense: \$115,000; Operating Revenue: \$549,562] [Org/Program Impacted: COMMUNITY HEALTH (CHS), ENVIRONMENTAL HEALTH (ENV), MEDICAL OFFICE]	Y	-	(434,562)	(434,562)
5 [631000_01] REQUEST ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: HEALTH ADMINISTRATION (ADMN)]	N	-	0	(6,754)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[215000_R01]	STRESS TEST	HLT 5% Stress Test: This is not recommended. Infectious Disease staff investigate each case of reportable diseases (over 75 reportable diseases) and manage each case until it is resolved. These diseases include those that require immediate attention due to the severity and communicability (i.e. meningitis) as well as those of lesser urgency (i.e. sexually transmitted infections). A reduction would limit the health department's ability to provide timely investigation (staff provide 24/7/365 coverage) that could result in an increase in communicable diseases across the county. [Org/Program Impacted: MEDICAL OFFICE]	N	-	(167,403)	0
7	[215000_R02]	STRESS TEST	HLT 5% Stress Test: This is not recommended. The reduction to the Immunization budget would hamper the program's ability to go out to the community to provide vaccine outreach clinics to protect our community from vaccine preventable diseases and respond appropriately during disease outbreaks. Communicable disease reduction and increasing immunization rates of vaccine preventable diseases would be impacted. From August 2017 to February 2019, we dealt with Hepatitis A outbreaks in the community. We held 490 mobile Hep A outreach clinics and provided 13,364 doses of Hep A vaccines at mobile outreach clinics. The Immunization program is an integral part to containing the spread of costly disease outbreaks in our community. A reduction in these accounts would reduce our ability to expand our outreach clinics so we can respond and help protect the community from vaccine preventable disease and prevent more disease outbreaks in the future. [Org/Program Impacted: FAMILY HEALTH (FHS)]	N	-	(144,597)	0

**SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS: 2.00 (45,993) (48,391)**

TOTAL BASE BUDGET ADJUSTMENT REQUESTS: - 0 0

TOTAL STRESS TEST REDUCTIONS: - (312,000) 0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

HEALTH

Funds Selected	Organizations Selected
370 - HEALTH FUND	21500000 - HEALTH • 21509900 - HEALTH CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>18,849</b>	<b>682</b>	<b>18,121</b>	<b>18,167</b>	<b>(46)</b>	<b>18,240</b>	<b>609</b>	<b>14,617</b>	<b>4,232</b>
<b>REVENUE</b>	<b>45,630</b>	<b>3,818</b>	<b>45,679</b>	<b>41,812</b>	<b>3,867</b>	<b>43,373</b>	<b>2,257</b>	<b>41,905</b>	<b>3,725</b>
<b>OPERATING REVENUE</b>	<b>28,878</b>	<b>238</b>	<b>28,878</b>	<b>28,640</b>	<b>238</b>	<b>28,640</b>	<b>238</b>	<b>28,274</b>	<b>605</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	14,831	(301)	14,831	15,133	(301)	15,133	(301)	14,019	812
411000 - STATE GOVERNMENT GRANTS	2,315	280	2,315	2,036	280	2,036	280	1,761	554
412000 - LOCAL GOVT PRIVATE GRANTS	195	(292)	195	487	(292)	487	(292)	(418)	614
415000 - FEDERAL GOVERNMENT GRANTS	12,320	(289)	12,320	12,610	(289)	12,610	(289)	12,676	(356)
RCT4200 - CHARGES FOR SERVICES	13,871	549	13,871	13,322	549	13,322	549	14,238	(367)
407010 - AIR BUREAU	179	2	179	177	2	177	2	191	(12)
407015 - SANITATION	571	39	571	532	39	532	39	391	180
407020 - FOOD BUREAU	2,671	206	2,671	2,465	206	2,465	206	2,508	163
407025 - WATER BUREAU	3,594	116	3,594	3,478	116	3,478	116	3,207	387
409004 - RETAIL TOBACCO FREE	7	(8)	7	15	(8)	15	(8)	29	(22)
409005 - EMISSION FEES	2,915	27	2,915	2,888	27	2,888	27	2,915	(0)
421010 - DATA SERVICES REV	-	-	-	-	-	-	-	0	(0)
421195 - MAC TRAVEL CLINIC	775	115	775	660	115	660	115	775	0
421205 - MEDICAL OFFICE FEE	390	40	390	350	40	350	40	356	34
421210 - FAMILY HEALTH FEE	-	-	-	-	-	-	-	0	(0)
421215 - COMM SERV FEE	37	(9)	37	46	(9)	46	(9)	31	6
421225 - VITAL STATISTICS	1,065	15	1,065	1,050	15	1,050	15	1,054	11
421230 - IMMUNIZATIONS REV	1,261	-	1,261	1,261	-	1,261	-	1,635	(375)
421370 - MISCELLANEOUS REVENUE	1	-	1	1	-	1	-	3	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	836	(836)
425040 - ENVIRONMENTAL HEALTH PENALTIES	75	6	75	69	6	69	6	110	(35)
427010 - RENTAL INCOME	329	-	329	329	-	329	-	194	135
427035 - RENT - OUTDOOR ADVERTISING	1	-	1	1	-	1	-	1	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	(0)	-	0	(0)	0	(0)	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	176	(9)	176	186	(9)	186	(9)	17	160
431020 - INTERFUND REVENUE - SUBS ABS	50	-	50	50	-	50	-	-	50
431095 - INTERFUND REVENUE-PRIS SVC	-	(10)	-	10	(10)	10	(10)	1	(1)
431160 - INTERFUND REVENUE	126	1	126	126	1	126	1	16	111
<b>NON-OPERATING REVENUE</b>	<b>16,325</b>	<b>3,153</b>	<b>13,559</b>	<b>13,172</b>	<b>387</b>	<b>13,173</b>	<b>3,151</b>	<b>13,015</b>	<b>3,310</b>
RCT4010 - PROPERTY TAXES	15,650	3,181	12,885	12,469	416	12,469	3,181	12,121	3,529
401005 - GENERAL PROPERTY TAX	15,412	3,181	12,647	12,231	416	12,231	3,181	10,844	4,568
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	879	(879)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	193	(193)
401025 - PRIOR YEAR REDEMPTIONS	238	-	238	238	-	238	-	204	34
RCT4013 - FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
RCT4290 - INVESTMENT EARNINGS	55	-	55	55	-	56	(1)	265	(211)
429005 - INTEREST - TIME DEPOSITS	20	-	20	20	-	20	-	115	(95)
429010 - INT-TAX POOL	1	-	1	1	-	1	-	13	(12)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	101	(101)
429030 - INTEREST REBATE-BABS	34	-	34	34	-	35	(1)	36	(2)
<b>Other Financing Sources</b>	<b>427</b>	<b>427</b>	<b>3,241</b>	<b>-</b>	<b>3,241</b>	<b>1,560</b>	<b>(1,133)</b>	<b>617</b>	<b>(190)</b>
RCT7100 - OFS GO BOND PROCEEDS	427	427	427	-	427	-	427	-	427
710500 - OFS CAPITAL LEASES	427	427	427	-	427	-	427	-	427
RCT7200 - OFS TRANSFERS	-	-	2,814	-	2,814	1,560	(1,560)	617	(617)
720005 - OFS TRANSFERS IN	-	-	2,814	-	2,814	1,560	(1,560)	617	(617)
<b>EXPENSE</b>	<b>48,400</b>	<b>1,593</b>	<b>47,641</b>	<b>46,807</b>	<b>833</b>	<b>49,254</b>	<b>(854)</b>	<b>43,288</b>	<b>5,112</b>
<b>OPERATING EXPENSE</b>	<b>47,727</b>	<b>920</b>	<b>47,000</b>	<b>46,807</b>	<b>192</b>	<b>46,880</b>	<b>848</b>	<b>42,890</b>	<b>4,837</b>
000100-Salaries and Benefits	32,893	980	32,158	31,913	245	31,983	911	29,200	3,693
601005 - ELECTED AND EXEMPT SALARY	169	5	165	165	-	165	5	161	9
601020 - LUMP SUM VACATION PAY	79	-	79	79	-	79	-	99	(20)
601025 - LUMP SUM SICK PAY	25	-	25	25	-	25	-	32	(8)
601030 - PERMANENT AND PROVISIONAL	20,210	541	19,669	19,669	-	19,796	414	17,711	2,499
601040 - TIME LIMITED EMPLOYEES	1,481	166	1,441	1,315	126	1,268	212	996	485
601050 - TEMPORARY SEASONAL EMERGENCY	675	44	675	631	44	631	44	525	150
601065 - OVERTIME	64	-	64	64	-	64	-	42	22
601095 - BUDGETED PERS UNDEREXPEND	(1,115)	-	(1,115)	(1,115)	-	(1,115)	-	-	(1,115)
603005 - SOCIAL SECURITY TAXES	1,721	57	1,677	1,664	13	1,665	56	1,425	296
603025 - RETIREMENT OR PENSION CONTRIB	3,614	122	3,512	3,492	20	3,518	96	3,134	480
603040 - LTD CONTRIBUTIONS	81	3	79	78	0	102	(21)	69	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	254	3	252	251	1	242	12	232	21
603050 - HEALTH INSURANCE PREMIUMS	4,738	40	4,738	4,698	40	4,646	93	3,938	801
603055 - EMPLOYEE SERV RES FUND CHARGES	360	-	360	360	-	360	-	416	(56)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
603056 - OPEB - CURRENT YR	538	-	538	538	-	538	-	419	119
000200-Operations	10,203	(429)	10,210	10,632	(422)	10,595	(392)	9,402	801
607005 - JANITORIAL SUPPLIES AND SERVICE	51	-	51	51	-	51	-	36	16
607010 - MAINTENANCE - GROUNDS	60	0	60	59	0	59	0	53	7
607015 - MAINTENANCE - BUILDINGS	78	8	78	70	8	70	8	54	25
607040 - FACILITIES MANAGEMENT CHARGES	235	(36)	235	271	(36)	271	(36)	190	45
609010 - CLOTHING PROVISIONS	12	3	12	10	3	10	3	5	7
609025 - MEDICATIONS	1,475	66	1,475	1,409	66	1,372	103	1,367	108
609030 - MEDICAL SUPPLIES	138	(15)	138	153	(15)	153	(15)	205	(67)
609035 - SAFETY SUPPLIES	0	-	0	0	-	0	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	5	1	5	4	1	4	1	4	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	79	(1)	79	80	(1)	80	(1)	49	30
611010 - PHYSICAL MATERIALS-BOOKS	7	(2)	7	9	(2)	9	(2)	3	4
611015 - EDUCATION AND TRAINING SERV/SUPP	111	(14)	111	124	(14)	124	(14)	79	32
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	0	-	0	0	-	0	-	0	0
611040 - EDUCATION MATERIALS	0	0	0	-	0	-	0	-	0
613005 - PRINTING CHARGES	37	(16)	37	53	(16)	53	(16)	33	4
613010 - PUBLIC NOTICES	2	1	2	2	1	2	1	1	1
613015 - PRINTING SUPPLIES	13	0	13	12	0	12	0	4	9
613020 - DEVELOPMENT ADVERTISING	64	33	64	31	33	31	33	24	39
613025 - CONTRACTED PRINTINGS	69	(12)	69	82	(12)	82	(12)	26	43
613045 - ART AND PHOTOGRAPHIC SERVICES	-	(0)	-	0	(0)	0	(0)	-	-
615005 - OFFICE SUPPLIES	95	(19)	95	113	(19)	113	(19)	85	9
615015 - COMPUTER SUPPLIES	41	0	41	41	0	41	0	23	19
615016 - COMPUTER SOFTWARE SUBSCRIPTION	550	76	550	474	76	474	76	425	125
615020 - COMPUTER SOFTWARE < 3000	45	15	45	30	15	30	15	8	36
615025 - COMPUTER COMPONENTS < 3000	221	(38)	221	259	(38)	259	(38)	190	32
615030 - COMMUNICATION EQUIP-NONCAPITAL	40	15	40	25	15	25	15	1	39
615035 - SMALL EQUIPMENT (NON-COMPUTER)	198	(92)	198	290	(92)	290	(92)	94	104
615040 - POSTAGE	58	(15)	58	72	(15)	72	(15)	55	3
615045 - PETTY CASH REPLENISH	23	(2)	23	25	(2)	25	(2)	15	8
615050 - MEALS AND REFRESHMENTS	52	(11)	52	63	(11)	63	(11)	40	12
615055 - VOLUNTEER AWARDS	1	-	1	1	-	1	-	-	1
617005 - MAINTENANCE - OFFICE EQUIP	44	3	44	41	3	41	3	37	7
617010 - MAINT - MACHINERY AND EQUIP	24	(0)	24	24	(0)	24	(0)	8	16
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	38	4	38	34	4	34	4	37	1
619005 - GASOLINE DIESEL OIL AND GREASE	34	7	34	28	7	28	7	30	4
619015 - MILEAGE ALLOWANCE	199	(11)	199	210	(11)	210	(11)	157	41
619020 - TAXI CAB FARES	-	(0)	-	0	(0)	0	(0)	-	-
619025 - TRAVEL AND TRANSPORTATION	212	0	212	211	0	211	0	151	61
619030 - TRAVEL AND TRANSPORTATION CLIENTS	61	(6)	61	66	(6)	66	(6)	48	12
619035 - VEHICLE RENTAL CHARGES	15	(1)	15	16	(1)	16	(1)	8	7
619045 - VEHICLE REPLACEMENT CHARGES	59	8	59	52	8	52	8	50	9
621005 - HEAT AND FUEL	74	(26)	74	100	(26)	100	(26)	67	7
621010 - LIGHT AND POWER	177	28	183	148	35	148	28	172	5
621015 - WATER AND SEWER	39	(2)	39	41	(2)	41	(2)	27	12
621020 - TELEPHONE	323	4	323	319	4	319	4	279	45
621025 - MOBILE TELEPHONE	216	(16)	216	232	(16)	232	(16)	229	(13)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	9	(9)
633010 - RENT - BUILDINGS	370	(123)	370	493	(123)	493	(123)	697	(327)
633015 - RENT - EQUIPMENT	11	(1)	11	12	(1)	12	(1)	5	6
639010 - CONSULTANTS FEES	55	13	55	43	13	43	13	37	18
639020 - LABORATORY FEES	202	55	202	147	55	147	55	117	85
639025 - OTHER PROFESSIONAL FEES	884	(318)	884	1,202	(318)	1,202	(318)	950	(66)
639030 - MEN HEALTH-MEDICAID MATCH-DHCF	403	(42)	403	445	(42)	445	(42)	405	(3)
639045 - CONTRACTED LABOR/PROJECTS	281	14	281	267	14	267	14	172	109
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	48	14	48	34	14	34	14	17	32
641010 - REFUSE CONTAINER	38	13	38	25	13	25	13	49	(11)
641015 - REFUSE BAGS	3	3	3	1	3	1	3	0	3
641020 - LABORATORY SUPPLIES	29	13	29	16	13	16	13	13	16
641025 - INSECTICIDES HERBICIDES AND PESTI	16	-	16	16	-	16	-	9	7
645005 - CONTRACT HAULING	21	(1)	21	23	(1)	23	(1)	16	5
645010 - DUMPING FEES	3	3	3	-	3	-	3	1	1
645030 - HOUSE HAZ WASTE AND CLEANUP	530	-	530	530	-	530	-	435	95
655100 - HEALTH INCENTIVES	145	5	145	140	5	140	5	86	59
659005 - COSTS IN HANDLING COLLECTIONS	96	(1)	96	97	(1)	97	(1)	87	10
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
665110 - SUD AND MH SUBCONTRACTOR PMTS	1,716	(20)	1,716	1,735	(20)	1,735	(20)	1,842	(127)
667005 - CONTRIBUTIONS	67	-	67	67	-	67	-	67	-
667035 - LANDFILL CLOSURE AND POSTCLOSURE	-	-	-	-	-	-	-	(0)	0
667080 - SETTLEMENT FEES	-	-	-	-	-	-	-	12	(12)
693020 - INTERFUND CHARGES	11	10	11	1	10	1	10	6	5
000300-Capital Purchases	462	318	462	144	318	181	281	88	374
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	(8)	-	8	(8)	8	(8)	55	(55)
679015 - AUTOS AND TRUCKS	16	16	16	-	16	-	16	-	16
679020 - MACHINERY AND EQUIPMENT	19	(118)	19	137	(118)	174	(155)	33	(14)
681005 - LEASES-BUILDINGS	427	427	427	-	427	-	427	-	427
000400-Indirect Cost	2,604	(0)	2,604	2,604	-	2,604	(0)	2,844	(240)
663010 - COUNCIL OVERHEAD COST	161	-	161	161	-	161	-	149	12

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663015 - MAYOR OVERHEAD COST	431	-	431	431	-	431	-	527	(96)
663025 - AUDITOR OVERHEAD COST	107	-	107	107	-	107	-	101	5
663030 - DISTRICT ATTORNEY OVERHEAD COST	267	-	267	267	-	267	-	413	(146)
663035 - REAL ESTATE OVERHEAD COST	2	-	2	2	-	2	-	13	(12)
663040 - INFO SERVICES OVERHEAD COST	921	(0)	921	921	-	921	(0)	809	112
663045 - PURCHASING OVERHEAD COST	41	-	41	41	-	41	-	60	(18)
663050 - HUMAN RESOURCES OVERHEAD COST	325	-	325	325	-	325	-	415	(90)
663055 - GOVERN IMMUNITY OVERHEAD COST	32	-	32	32	-	32	-	34	(3)
663060 - RECORDS MANAGMNT OVERHEAD COST	20	-	20	20	-	20	-	35	(15)
663070 - MAYOR FINANCE OVERHEAD COST	298	-	298	298	-	298	-	287	11
000600-Debt Service	1,465	52	1,465	1,413	52	1,416	49	1,226	239
684005 - PRINCIPAL PAYMENTS-BLDNG LEASE	45	45	45	-	45	-	45	-	45
685083 - 2010D STR VARIOUS PROJECT-PRIN	116	-	116	116	-	113	3	111	5
685084 - 2014 STR VARIOUS PROJECT-PRINC	141	-	141	141	-	136	5	-	141
685139 - 2017AB STR VARIOUS PROJECT-PRI	527	-	527	527	-	520	7	514	13
687002 - INTEREST EXP-LEASES (DEBT SVC)	7	7	7	-	7	-	7	-	7
687083 - 2010D STR VARIOUS PROJECT-INT	103	-	103	103	-	107	(4)	110	(7)
687084 - 2014 STR VARIOUS PROJECT-INT	116	-	116	116	-	121	(5)	66	50
687139 - 2017AB STR VARIOUS PROJECT-INT	410	-	410	410	-	419	(9)	425	(15)
000800-Indigent / In-Custody	100	-	100	100	-	100	-	130	(30)
653005 - INDIGENT BURIALS	100	-	100	100	-	100	-	130	(30)
<b>NON-OPERATING EXPENSE</b>	<b>672</b>	<b>672</b>	<b>641</b>	<b>-</b>	<b>641</b>	<b>2,375</b>	<b>(1,702)</b>	<b>398</b>	<b>275</b>
001000-Other Financing Uses	672	672	641	-	641	2,375	(1,702)	398	275
770010 - OFU TRANSFERS OUT	672	672	641	-	641	2,375	(1,702)	398	275

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REVENUE AND EXPENDITURE DETAIL

HEALTH

Funds Selected	Organizations Selected
370 - HEALTH FUND	21500000 - HEALTH

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>18,849</b>	<b>682</b>	<b>18,121</b>	<b>18,167</b>	<b>(46)</b>	<b>18,240</b>	<b>609</b>	<b>14,599</b>	<b>4,250</b>
<b>REVENUE</b>	<b>45,630</b>	<b>3,818</b>	<b>45,679</b>	<b>41,812</b>	<b>3,867</b>	<b>43,373</b>	<b>2,257</b>	<b>41,905</b>	<b>3,725</b>
<b>OPERATING REVENUE</b>	<b>28,878</b>	<b>238</b>	<b>28,878</b>	<b>28,640</b>	<b>238</b>	<b>28,640</b>	<b>238</b>	<b>28,274</b>	<b>605</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	14,831	(301)	14,831	15,133	(301)	15,133	(301)	14,019	812
411000 - STATE GOVERNMENT GRANTS	2,315	280	2,315	2,036	280	2,036	280	1,761	554
412000 - LOCAL GOVT PRIVATE GRANTS	195	(292)	195	487	(292)	487	(292)	(418)	614
415000 - FEDERAL GOVERNMENT GRANTS	12,320	(289)	12,320	12,610	(289)	12,610	(289)	12,676	(356)
RCT4200 - CHARGES FOR SERVICES	13,871	549	13,871	13,322	549	13,322	549	14,238	(367)
407010 - AIR BUREAU	179	2	179	177	2	177	2	191	(12)
407015 - SANITATION	571	39	571	532	39	532	39	391	180
407020 - FOOD BUREAU	2,671	206	2,671	2,465	206	2,465	206	2,508	163
407025 - WATER BUREAU	3,594	116	3,594	3,478	116	3,478	116	3,207	387
409004 - RETAIL TOBACCO FREE	7	(8)	7	15	(8)	15	(8)	29	(22)
409005 - EMISSION FEES	2,915	27	2,915	2,888	27	2,888	27	2,915	(0)
421010 - DATA SERVICES REV	-	-	-	-	-	-	-	0	(0)
421195 - MAC TRAVEL CLINIC	775	115	775	660	115	660	115	775	0
421205 - MEDICAL OFFICE FEE	390	40	390	350	40	350	40	356	34
421210 - FAMILY HEALTH FEE	-	-	-	-	-	-	-	0	(0)
421215 - COMM SERV FEE	37	(9)	37	46	(9)	46	(9)	31	6
421225 - VITAL STATISTICS	1,065	15	1,065	1,050	15	1,050	15	1,054	11
421230 - IMMUNIZATIONS REV	1,261	-	1,261	1,261	-	1,261	-	1,635	(375)
421370 - MISCELLANEOUS REVENUE	1	-	1	1	-	1	-	3	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	836	(836)
425040 - ENVIRONMENTAL HEALTH PENALTIES	75	6	75	69	6	69	6	110	(35)
427010 - RENTAL INCOME	329	-	329	329	-	329	-	194	135
427035 - RENT - OUTDOOR ADVERTISING	1	-	1	1	-	1	-	1	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	(0)	-	0	(0)	0	(0)	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	176	(9)	176	186	(9)	186	(9)	17	160
431020 - INTERFUND REVENUE - SUBS ABS	50	-	50	50	-	50	-	-	50
431095 - INTERFUND REVENUE-PRIS SVC	-	(10)	-	10	(10)	10	(10)	1	(1)
431160 - INTERFUND REVENUE	126	1	126	126	1	126	1	16	111
<b>NON-OPERATING REVENUE</b>	<b>16,325</b>	<b>3,153</b>	<b>13,559</b>	<b>13,172</b>	<b>387</b>	<b>13,173</b>	<b>3,151</b>	<b>13,015</b>	<b>3,310</b>
RCT4010 - PROPERTY TAXES	15,650	3,181	12,885	12,469	416	12,469	3,181	12,121	3,529
401005 - GENERAL PROPERTY TAX	15,412	3,181	12,647	12,231	416	12,231	3,181	10,844	4,568
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	879	(879)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	193	(193)
401025 - PRIOR YEAR REDEMPTIONS	238	-	238	238	-	238	-	204	34
RCT4013 - FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	620	(29)	620	648	(29)	648	(29)	629	(9)
RCT4290 - INVESTMENT EARNINGS	55	-	55	55	-	56	(1)	265	(211)
429005 - INTEREST - TIME DEPOSITS	20	-	20	20	-	20	-	115	(95)
429010 - INT-TAX POOL	1	-	1	1	-	1	-	13	(12)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	101	(101)
429030 - INTEREST REBATE-BABS	34	-	34	34	-	35	(1)	36	(2)
<b>Other Financing Sources</b>	<b>427</b>	<b>427</b>	<b>3,241</b>	<b>-</b>	<b>3,241</b>	<b>1,560</b>	<b>(1,133)</b>	<b>617</b>	<b>(190)</b>
RCT7100 - OFS GO BOND PROCEEDS	427	427	427	-	427	-	427	-	427
710500 - OFS CAPITAL LEASES	427	427	427	-	427	-	427	-	427
RCT7200 - OFS TRANSFERS	-	-	2,814	-	2,814	1,560	(1,560)	617	(617)
720005 - OFS TRANSFERS IN	-	-	2,814	-	2,814	1,560	(1,560)	617	(617)
<b>EXPENSE</b>	<b>48,400</b>	<b>1,593</b>	<b>47,641</b>	<b>46,807</b>	<b>833</b>	<b>49,254</b>	<b>(854)</b>	<b>43,271</b>	<b>5,129</b>
<b>OPERATING EXPENSE</b>	<b>47,727</b>	<b>920</b>	<b>47,000</b>	<b>46,807</b>	<b>192</b>	<b>46,880</b>	<b>848</b>	<b>42,873</b>	<b>4,855</b>
000100-Salaries and Benefits	32,893	980	32,158	31,913	245	31,983	911	29,200	3,693
601005 - ELECTED AND EXEMPT SALARY	169	5	165	165	-	165	5	161	9
601020 - LUMP SUM VACATION PAY	79	-	79	79	-	79	-	99	(20)
601025 - LUMP SUM SICK PAY	25	-	25	25	-	25	-	32	(8)
601030 - PERMANENT AND PROVISIONAL	20,210	541	19,669	19,669	-	19,796	414	17,711	2,499
601040 - TIME LIMITED EMPLOYEES	1,481	166	1,441	1,315	126	1,268	212	996	485
601050 - TEMPORARY SEASONAL EMERGENCY	675	44	675	631	44	631	44	525	150
601065 - OVERTIME	64	-	64	64	-	64	-	42	22
601095 - BUDGETED PERS UNDEREXPEND	(1,115)	-	(1,115)	(1,115)	-	(1,115)	-	-	(1,115)
603005 - SOCIAL SECURITY TAXES	1,721	57	1,677	1,664	13	1,665	56	1,425	296
603025 - RETIREMENT OR PENSION CONTRIB	3,614	122	3,512	3,492	20	3,518	96	3,134	480
603040 - LTD CONTRIBUTIONS	81	3	79	78	0	102	(21)	69	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	254	3	252	251	1	242	12	232	21
603050 - HEALTH INSURANCE PREMIUMS	4,738	40	4,738	4,698	40	4,646	93	3,938	801
603055 - EMPLOYEE SERV RES FUND CHARGES	360	-	360	360	-	360	-	416	(56)

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000200-Operations	10,203	(429)	10,210	10,632	(422)	10,595	(392)	9,385	818
607005 - JANITORIAL SUPPLIES AND SERVICE	51	-	51	51	-	51	-	36	16
607010 - MAINTENANCE - GROUNDS	60	0	60	59	0	59	0	53	7
607015 - MAINTENANCE - BUILDINGS	78	8	78	70	8	70	8	36	42
607040 - FACILITIES MANAGEMENT CHARGES	235	(36)	235	271	(36)	271	(36)	190	45
609010 - CLOTHING PROVISIONS	12	3	12	10	3	10	3	5	7
609025 - MEDICATIONS	1,475	66	1,475	1,409	66	1,372	103	1,367	108
609030 - MEDICAL SUPPLIES	138	(15)	138	153	(15)	153	(15)	205	(67)
609035 - SAFETY SUPPLIES	0	-	0	0	-	0	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	5	1	5	4	1	4	1	4	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	79	(1)	79	80	(1)	80	(1)	49	30
611010 - PHYSICAL MATERIALS-BOOKS	7	(2)	7	9	(2)	9	(2)	3	4
611015 - EDUCATION AND TRAINING SERV/SUPP	111	(14)	111	124	(14)	124	(14)	79	32
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	0	-	0	0	-	0	-	0	0
611040 - EDUCATION MATERIALS	0	0	0	-	0	-	0	-	0
613005 - PRINTING CHARGES	37	(16)	37	53	(16)	53	(16)	33	4
613010 - PUBLIC NOTICES	2	1	2	2	1	2	1	1	1
613015 - PRINTING SUPPLIES	13	0	13	12	0	12	0	4	9
613020 - DEVELOPMENT ADVERTISING	64	33	64	31	33	31	33	24	39
613025 - CONTRACTED PRINTINGS	69	(12)	69	82	(12)	82	(12)	26	43
613045 - ART AND PHOTOGRAPHIC SERVICES	-	(0)	-	0	(0)	0	(0)	-	-
615005 - OFFICE SUPPLIES	95	(19)	95	113	(19)	113	(19)	85	9
615015 - COMPUTER SUPPLIES	41	0	41	41	0	41	0	23	19
615016 - COMPUTER SOFTWARE SUBSCRIPTION	550	76	550	474	76	474	76	425	125
615020 - COMPUTER SOFTWARE < 3000	45	15	45	30	15	30	15	8	36
615025 - COMPUTER COMPONENTS < 3000	221	(38)	221	259	(38)	259	(38)	190	32
615030 - COMMUNICATION EQUIP-NONCAPITAL	40	15	40	25	15	25	15	1	39
615035 - SMALL EQUIPMENT (NON-COMPUTER)	198	(92)	198	290	(92)	290	(92)	94	104
615040 - POSTAGE	58	(15)	58	72	(15)	72	(15)	55	3
615045 - PETTY CASH REPLENISH	23	(2)	23	25	(2)	25	(2)	15	8
615050 - MEALS AND REFRESHMENTS	52	(11)	52	63	(11)	63	(11)	40	12
615055 - VOLUNTEER AWARDS	1	-	1	1	-	1	-	-	1
617005 - MAINTENANCE - OFFICE EQUIP	44	3	44	41	3	41	3	37	7
617010 - MAINT - MACHINERY AND EQUIP	24	(0)	24	24	(0)	24	(0)	8	16
617030 - MAINT - AUTOS TRUCKS-NONFLEET	-	-	-	-	-	-	-	1	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	38	4	38	34	4	34	4	37	1
619005 - GASOLINE DIESEL OIL AND GREASE	34	7	34	28	7	28	7	30	4
619015 - MILEAGE ALLOWANCE	199	(11)	199	210	(11)	210	(11)	157	41
619020 - TAXI CAB FARES	-	(0)	-	0	(0)	0	(0)	-	-
619025 - TRAVEL AND TRANSPORTATION	212	0	212	211	0	211	0	151	61
619030 - TRAVEL AND TRANSPORTATION CLIENTS	61	(6)	61	66	(6)	66	(6)	48	12
619035 - VEHICLE RENTAL CHARGES	15	(1)	15	16	(1)	16	(1)	8	7
619045 - VEHICLE REPLACEMENT CHARGES	59	8	59	52	8	52	8	50	9
621005 - HEAT AND FUEL	74	(26)	74	100	(26)	100	(26)	67	7
621010 - LIGHT AND POWER	177	28	183	148	35	148	28	172	5
621015 - WATER AND SEWER	39	(2)	39	41	(2)	41	(2)	27	12
621020 - TELEPHONE	323	4	323	319	4	319	4	279	45
621025 - MOBILE TELEPHONE	216	(16)	216	232	(16)	232	(16)	229	(13)
623005 - NON-CAP IMPROV OTHR THAN BUILD	-	-	-	-	-	-	-	9	(9)
633010 - RENT - BUILDINGS	370	(123)	370	493	(123)	493	(123)	697	(327)
633015 - RENT - EQUIPMENT	11	(1)	11	12	(1)	12	(1)	5	6
639010 - CONSULTANTS FEES	55	13	55	43	13	43	13	37	18
639020 - LABORATORY FEES	202	55	202	147	55	147	55	117	85
639025 - OTHER PROFESSIONAL FEES	884	(318)	884	1,202	(318)	1,202	(318)	950	(66)
639030 - MEN HEALTH-MEDICAID MATCH-DHCF	403	(42)	403	445	(42)	445	(42)	405	(3)
639045 - CONTRACTED LABOR/PROJECTS	281	14	281	267	14	267	14	172	109
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	48	14	48	34	14	34	14	17	32
641010 - REFUSE CONTAINER	38	13	38	25	13	25	13	49	(11)
641015 - REFUSE BAGS	3	3	3	1	3	1	3	0	3
641020 - LABORATORY SUPPLIES	29	13	29	16	13	16	13	13	16
641025 - INSECTICIDES HERBICIDES AND PESTI	16	-	16	16	-	16	-	9	7
645005 - CONTRACT HAULING	21	(1)	21	23	(1)	23	(1)	16	5
645010 - DUMPING FEES	3	3	3	-	3	-	3	1	1
645030 - HOUSE HAZ WASTE AND CLEANUP	530	-	530	530	-	530	-	435	95
655100 - HEALTH INCENTIVES	145	5	145	140	5	140	5	86	59
659005 - COSTS IN HANDLING COLLECTIONS	96	(1)	96	97	(1)	97	(1)	87	10
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
665110 - SUD AND MH SUBCONTRACTOR PMTS	1,716	(20)	1,716	1,735	(20)	1,735	(20)	1,842	(127)
667005 - CONTRIBUTIONS	67	-	67	67	-	67	-	67	-
667035 - LANDFILL CLOSURE AND POSTCLOSURE	-	-	-	-	-	-	-	(0)	0
667080 - SETTLEMENT FEES	-	-	-	-	-	-	-	12	(12)
693020 - INTERFUND CHARGES	11	10	11	1	10	1	10	6	5
000300-Capital Purchases	462	318	462	144	318	181	281	88	374
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	(8)	-	8	(8)	8	(8)	55	(55)
679015 - AUTOS AND TRUCKS	16	16	16	-	16	-	16	-	16
679020 - MACHINERY AND EQUIPMENT	19	(118)	19	137	(118)	174	(155)	33	(14)
681005 - LEASES-BUILDINGS	427	427	427	-	427	-	427	-	427
000400-Indirect Cost	2,604	(0)	2,604	2,604	-	2,604	(0)	2,844	(240)
663010 - COUNCIL OVERHEAD COST	161	-	161	161	-	161	-	149	12

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663015 - MAYOR OVERHEAD COST	431	-	431	431	-	431	-	527	(96)
663025 - AUDITOR OVERHEAD COST	107	-	107	107	-	107	-	101	5
663030 - DISTRICT ATTORNEY OVERHEAD COST	267	-	267	267	-	267	-	413	(146)
663035 - REAL ESTATE OVERHEAD COST	2	-	2	2	-	2	-	13	(12)
663040 - INFO SERVICES OVERHEAD COST	921	(0)	921	921	-	921	(0)	809	112
663045 - PURCHASING OVERHEAD COST	41	-	41	41	-	41	-	60	(18)
663050 - HUMAN RESOURCES OVERHEAD COST	325	-	325	325	-	325	-	415	(90)
663055 - GOVERN IMMUNITY OVERHEAD COST	32	-	32	32	-	32	-	34	(3)
663060 - RECORDS MANAGMNT OVERHEAD COST	20	-	20	20	-	20	-	35	(15)
663070 - MAYOR FINANCE OVERHEAD COST	298	-	298	298	-	298	-	287	11
000600-Debt Service	1,465	52	1,465	1,413	52	1,416	49	1,226	239
000800-Indigent / In-Custody	100	-	100	100	-	100	-	130	(30)
653005 - INDIGENT BURIALS	100	-	100	100	-	100	-	130	(30)
<b>NON-OPERATING EXPENSE</b>	<b>672</b>	<b>672</b>	<b>641</b>	<b>-</b>	<b>641</b>	<b>2,375</b>	<b>(1,702)</b>	<b>398</b>	<b>275</b>
001000-Other Financing Uses	672	672	641	-	641	2,375	(1,702)	398	275
770010 - OFU TRANSFERS OUT	672	672	641	-	641	2,375	(1,702)	398	275

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Provide high quality, effective, and ethical legal defense services to indigent residents of Salt Lake County in criminal cases, juvenile delinquency case, parent or guardian custody cases, and in mental retardation or mental health involuntary civil commitments.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Data collection and analysis will be used to quantitatively measure things to help Indigent Legal Services carry out its core managerial functions, assess progress in meeting organizational goals and objectives and, in turn, help improve the program’s overall effectiveness in fulfilling its constitutional obligation.**

1) Measure Case workload from TBD track attorney hours by case as of the start of the year 2020 to TBD track attorney hours by case by end of the year 2020.

**More clients are assisted by LDA Social Services to find mental health and substance abuse treatment and other alternatives to incarceration resulting in fewer jail days.**

2) Measure Client assistance by LDA social services department from TBD Number of clients receiving social services support as of the start of the year 2020 to TBD Number of clients receiving social services support by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	21,497	1,069 5.0%	22,566	1,005 4.7%	22,502	
REVENUE	743	27 3.6%	770	27 3.6%	770	
COUNTY FUNDING	20,754	1,042 5.0%	21,796	978 4.7%	21,733	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# INDIGENT LEGAL SERVICES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
2900000100 INDIGENT ADULTS/SLLDA	467	18,385	17,918	-	(77)	965	1,042	-	-	(1,886)	(1,886)	-
2900000200 INDIGENT JUVENILE	106	1,938	1,832	-	61	61	-	-	-	(92)	(92)	-
2900000300 INDIGENT PARENT/GUARDIAN	196	2,119	1,923	-	43	43	-	-	-	(96)	(96)	-
2900000400 SANITY HEARINGS	-	123	123	-	-	-	-	-	-	(6)	(6)	-
<b>TOTAL INDIGENT LEGAL SERVICES</b>	<b>770</b>	<b>22,566</b>	<b>21,796</b>	<b>-</b>	<b>27</b>	<b>1,069</b>	<b>1,042</b>	<b>-</b>	<b>-</b>	<b>(2,080)</b>	<b>(2,080)</b>	<b>-</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[290000_07]	REQUEST	Millcreek City and GSLMSD Revenues True up: LDA has directly contracted with Millcreek City and Greater Salt Lake Municipal Services District for the legal defense services in the Salt Lake County Justice Court. This is to true up the contract amount with LDA for the pass-through revenues from the city and MSD. [TOTAL EXP -\$218,721; TOTAL REV -\$218,721] [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	0	0
2	[290000_08]	REQUEST	IDC Grants True up: To True up IDC grants awarded to the County, pass through to LDA, UJDA and Lokken & Associates. [TOTAL EXP \$245,282; TOTAL REV \$245,282] [Org/Program Impacted: INDIGENT ADULTS/SLLDA, INDIGENT JUVENILE, INDIGENT PARENT/GUARDIAN]	Y	-	0	0
3	[290000_01]	REQUEST (TECHNICAL)	BHS_CJS LDA BUDGET TRANSFER: Consolidate two contracts from CJS Contract #1424 \$85,000 for a case clearer and BHS Contract #AL17502C, \$74,845 for a social worker to the main indigent legal services contract #SG04012C. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	159,845	159,845
4	[290000_03]	REQUEST	LDA Lease Increase: Placeholder: LDA is currently negotiating a lease agreement with two potential new office locations. The proposals show the likelihood of the annual rent cost for 2020 will be increased between \$202,095 and \$270,030. This is to request the additional funds for the increased costs. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	270,030	270,030
5	[290000_R01]	REQUEST (REDUCTION)	One Time Reduction-LDA New Lease Cost: Placeholder: This is an one time reduction for LDA 2020 lease cost increase. LDA current surplus funds are sufficient to cover the increased amount for 2020 increased rent costs. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	N	-	(270,030)	(270,030)
6	[290000_02]	REQUEST	LDA 2020 Compensation: Placeholder for LDA 2020 compensation package \$190,010: \$254,000 for an average 2.5% pay raise \$47,625 for all benefits excluding health insurance (salaries *18.75% to cover FICA, Unemployment, Workman's comp and 401K contribution) \$0 health insurance cost increase. NFP indicates that, for now, LDA health insurance costs are not likely to increase but are meeting on 9/19/2019 for further discussion. (\$111,615) savings from 401K contribution estimate reduced to average 10%. Because 2020 final health insurance costs are currently not available, LDA may need to request additional funds if there is a cost increase to the 2020 health insurance. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	192,010	192,010
7	[290000_04]	REQUEST	SB92 Third District New Court #1: SB92 requires the County to fulfill a unfunded mandate to establish a new criminal court in the 3rd district court. LDA will need 4 attorneys and 1.5 legal assistants and associated operational budget (such as office supplies and equipment, trainings, etc.) to staff one new court. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	562,574	562,574
8	[290000_06]	REQUEST	LDA 2 FTEs Legal Assistants: LDA requests 2 additional Legal Assistants to maintain the Attorney:Legal Assistant ratio as 3:1 to ensure the attorneys are well supported and Legal Assistants' workloads are reasonable. [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	Y	-	127,729	63,865
9	[290000_R02]	STRESS TEST	ILS Stress Test: This is not recommended. Withdraw 290000_06 LDA 2 FTEs Legal Assistants [Org/Program Impacted: INDIGENT ADULTS/SLLDA]	N	-	(127,729)	0
10	[290000_R03]	STRESS TEST	ILS Stress Test: This is not recommended. The County is mandated by the state statute to provide Indigent Legal Services. The stress test will require the withdrawal of all new requests as well as a reduction to the primary contract amounts by 5% in all four service categories: Adult Criminal Defense Services (LDA), Juvenile (UJDA), Parental (Lokken & Associates), and Sanity Hearing (Julie George). [Org/Program Impacted: INDIGENT ADULTS/SLLDA, INDIGENT JUVENILE, INDIGENT PARENT/GUARDIAN, SANITY HEARINGS]	N	-	(1,952,140)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	<b>1,042,158</b>	<b>978,294</b>
<b>TOTAL BASE BUDGET ADJUSTMENT REQUESTS:</b>					-	<b>0</b>	<b>0</b>



BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
TOTAL STRESS TEST REDUCTIONS:		-	(2,079,869)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

INDIGENT LEGAL SERVICES

Funds Selected	Organizations Selected
110 - GENERAL FUND	29000000 - INDIGENT LEGAL SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>21,733</b>	<b>978</b>	<b>21,796</b>	<b>20,754</b>	<b>1,042</b>	<b>20,754</b>	<b>978</b>	<b>20,603</b>	<b>1,129</b>
<b>REVENUE</b>	<b>770</b>	<b>27</b>	<b>770</b>	<b>743</b>	<b>27</b>	<b>736</b>	<b>33</b>	<b>470</b>	<b>300</b>
<b>OPERATING REVENUE</b>	<b>770</b>	<b>27</b>	<b>770</b>	<b>743</b>	<b>27</b>	<b>736</b>	<b>33</b>	<b>470</b>	<b>300</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	659	245	659	413	245	407	252	164	494
411000 - STATE GOVERNMENT GRANTS	459	179	459	281	179	274	185	164	295
415000 - FEDERAL GOVERNMENT GRANTS	199	67	199	133	67	133	67	-	199
RCT4200 - CHARGES FOR SERVICES	111	(219)	111	330	(219)	330	(219)	306	(195)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(275)	275	-	-
423400 - INTERLOCAL AGREEMENTS	-	(56)	-	56	(56)	169	(169)	113	(113)
423405 - MSD CONTRACT REVENUE	-	(162)	-	162	(162)	325	(325)	162	(162)
424200 - STATE REVENUE CONTRACTS	111	-	111	111	-	111	-	31	80
<b>EXPENSE</b>	<b>22,502</b>	<b>1,005</b>	<b>22,566</b>	<b>21,497</b>	<b>1,069</b>	<b>21,491</b>	<b>1,011</b>	<b>21,073</b>	<b>1,429</b>
<b>OPERATING EXPENSE</b>	<b>22,502</b>	<b>1,005</b>	<b>22,566</b>	<b>21,497</b>	<b>1,069</b>	<b>21,491</b>	<b>1,011</b>	<b>21,073</b>	<b>1,429</b>
000400-Indirect Cost	552	-	552	552	-	552	-	596	(44)
663010 - COUNCIL OVERHEAD COST	87	-	87	87	-	87	-	76	11
663015 - MAYOR OVERHEAD COST	261	-	261	261	-	261	-	280	(20)
663025 - AUDITOR OVERHEAD COST	58	-	58	58	-	58	-	52	6
663030 - DISTRICT ATTORNEY OVERHEAD COST	-	-	-	-	-	-	-	9	(9)
663040 - INFO SERVICES OVERHEAD COST	72	-	72	72	-	72	-	73	(1)
663045 - PURCHASING OVERHEAD COST	2	-	2	2	-	2	-	0	2
663070 - MAYOR FINANCE OVERHEAD COST	72	-	72	72	-	72	-	106	(34)
000800-Indigent / In-Custody	21,950	1,005	22,014	20,945	1,069	20,939	1,011	20,477	1,473
653015 - INDIGENT LEGAL-LEGAL DEFENDER	17,163	901	17,227	16,262	965	16,256	908	16,177	986
653020 - INDIGENT LEGAL-BAR SERVICES	3,498	104	3,498	3,394	104	3,394	104	3,044	454
653025 - INDIGENT LEGAL-CONFLICT	1,243	-	1,243	1,243	-	1,243	-	1,247	(4)
653035 - INDIGENT LEGAL-APPEALS	47	-	47	47	-	47	-	9	37

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To provide children, youth and families in crisis with immediate safety, shelter and support.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Youth (ages 8-21) experiencing an individual or family crisis and/or displaying delinquent, suicidal or ungovernable behaviors are served in the least restrictive setting and may receive high fidelity wrap around services.**

- 1) Increase the number of youth diverted from a higher level of care (FAST/Respite) from 150 Youth as of the start of January 2020 to 200 Youth by end of December 2020.
- 2) Increase the number of youth served in Crisis Residential from 1,000 Youth as of the start of January 2020 to 1200 Youth by end of December 2020.
- 3) Increase the number of Family Resource Facilitator referrals from 250 Families as of the start of January 2020 to 300 Families by end of December 2020.

**Youth and families have access to tested and effective substance use prevention programs and timely counseling that decrease risk factors and increase protective factors.**

- 4) Increase the number of youth who complete substance use prevention programs from 300 Youth as of the end of January 2020 to 350 Youth by end of December 2020.
- 5) Increase the number of youth provided substance abuse treatment from 800 Youth as of the start of January 2020 to 1000 Youth by end of December 2020.
- 6) Increase the number of youth provided mental health treatment from 2,500 Youth as of the start of January 2020 to 3000 Youth by end of December 2020.

**Youth served in after school will be provided with a safe and positive environment to help them grow academically, physically, socially and emotionally.**

- 7) Increase the number of contact/experiences in after school programs from 84,000 Youth as of the start of September 2018 to 90,000 Youth by end of July 2020.
- 8) Increase the number of academic sessions held from 2,044 Sessions as of the start of September 2018 to 2,200 Sessions by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	15,269	1,415 9.3%	16,684	1,665 10.9%	16,934	
REVENUE	6,034	86 1.4%	6,120	86 1.4%	6,120	
COUNTY FUNDING	9,235	1,328 14.4%	10,564	1,579 17.1%	10,814	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	150.25	1.00 0.7%	151.25	1.00 0.7%	151.25	

# BUDGET & FTE PRIORITIES

# YOUTH SERVICES DIVISION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
210000100 YOUTH SERVICES ADMINISTRATION	-	1,991	1,991	15.00	-	-	-	-	-	-	-	-
210000600 SHELTER SERVICES	1,568	3,237	1,669	37.50	-	-	-	-	-	-	-	-
210000300 BASIC CENTER PROGRAMS	1,819	3,375	1,556	38.25	-	191	191	1.00	-	(260)	(260)	(3.00)
210000500 COUNSELING AND SUBSTANCE ABUSE SERVICES	723	4,220	3,497	31.00	(51)	1,138	1,188	-	-	(202)	(202)	(2.00)
210000700 ALCOHOL AND DRUG PREVENTION	241	565	324	6.00	(30)	-	30	-	-	-	-	-
210000800 MILESTONE TRANSITIONAL LIVING PRGM	258	467	209	4.00	(20)	-	20	-	-	-	-	-
210000200 AFTER SCHOOL PROGRAMS	1,283	1,944	661	9.50	137	86	(50)	-	-	-	-	-
210000400 FAST	229	885	656	10.00	51	-	(51)	-	-	-	-	-
<b>TOTAL YOUTH SERVICES DIVISION</b>	<b>6,120</b>	<b>16,684</b>	<b>10,564</b>	<b>151.25</b>	<b>86</b>	<b>1,415</b>	<b>1,328</b>	<b>1.00</b>	<b>-</b>	<b>(462)</b>	<b>(462)</b>	<b>(5.00)</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[210000_01] REQUEST (TECHNICAL) Family Resource Faciliator (FRF) 1 FTE: Youth Services is requesting 1 FTE Time Limited Family Resource Faciliator (FRF) position, funded by Behavioral Health Services pass-through funding from the State. No County funding is requested for this FTE. We currently have 10 FTEs for FRF program. We adjust the health insurance budget for the original 10 FTEs to fund this additional FTE. [Total Expense: \$0; Operating Revenue: \$0] [Org/Program Impacted: BASIC CENTER PROGRAMS]	Y	1.00	0	1,296
2	[210000_02] REQUEST YSV Outside Revenue True-Up: Youth Services Outside Revenues True-up: [Total Expense: \$86,445.00; Total Operating Revenue \$86,445.00] • Prevention Program has a net decrease of \$30K, including \$37K increase from Magna Township, \$48K reduction from DWS Refugee Youth program, and \$19K reduction from SLCo Health Department. • Correct the accounting coding for FAST Program revenue by moving \$50,500 from Counseling Services. • Milestone Program has a revenue reduction of \$20,000 due to SLCo Housing and Community Development grant ended in June 2019. • After School Program has a revenue increase of \$137K due to the new 21st CCLC Millcreek program. [Org/Program Impacted: AFTER SCHOOL PROGRAMS, ALCOHOL AND DRUG PREVENTION, COUNSELING AND SUBSTANCE ABUSE SERVICES, FAST, MILESTONE TRANSITIONAL LIVING PRGM]	Y	-	0	0
3	[210000_03] REQUEST (TECHNICAL) GASB 87 Capital Lease Tech Adjustment: Per MFA's instruction, to be in compliance with GASB 87 requirement. This is an one time technical adjustment and the expense has an equal offset in non-operating revenue (Other Funding Source-Bond Proceeds). It is excluded from stress test. [Org/Program Impacted: BASIC CENTER PROGRAMS, COUNSELING AND SUBSTANCE ABUSE SERVICES]	N	-	1,328,155	1,328,155
4	[631000_01] REQUEST ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: YOUTH SERVICES ADMINISTRATION]	N	-	0	(6,046)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
5	[210000_R01]	STRESS TEST	2020 5% Stress Test: This is not recommended. The 5% Stress Test would negatively impact Basic Center Programs as well as Counseling & Substance Abuse Services for at-risk youth. There would be a reduction of support to substance abuse program enhancements that allow youth to participate in recreational therapy, limit our ability to provide coverage at the Juvenile Receiving Center (JRC) 24/7, reduce supervision during critical swing-shifts for 5 programs and eliminate back up for coverage and crisis support. Caseloads for therapists and wait lists would also increase. Further, these reductions risk placing Youth Services out of compliance with State contracts from DCFS and DJJS. [Org/Program Impacted: BASIC CENTER PROGRAMS, COUNSELING AND SUBSTANCE ABUSE SERVICES]	N	(5.00)	(462,276)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.00</b>	<b>1,328,155</b>	<b>1,323,405</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(5.00)	(462,276)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

YOUTH SERVICES DIVISION

Funds Selected	Organizations Selected
120 - GRANT PROGRAMS FUND	21000000 - YOUTH SERVICES DIVISION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>10,814</b>	<b>1,579</b>	<b>10,564</b>	<b>9,235</b>	<b>1,328</b>	<b>9,083</b>	<b>1,731</b>	<b>7,993</b>	<b>2,821</b>
<b>REVENUE</b>	<b>7,448</b>	<b>1,415</b>	<b>7,448</b>	<b>6,034</b>	<b>1,415</b>	<b>6,075</b>	<b>1,373</b>	<b>4,818</b>	<b>2,630</b>
<b>OPERATING REVENUE</b>	<b>6,120</b>	<b>86</b>	<b>6,120</b>	<b>6,034</b>	<b>86</b>	<b>6,075</b>	<b>45</b>	<b>4,784</b>	<b>1,336</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	4,159	135	4,159	4,024	135	4,106	53	2,709	1,450
411000 - STATE GOVERNMENT GRANTS	2,431	-	2,431	2,431	-	2,536	(105)	1,985	445
412000 - LOCAL GOVT PRIVATE GRANTS	203	(85)	203	288	(85)	251	(48)	(140)	343
415000 - FEDERAL GOVERNMENT GRANTS	1,525	220	1,525	1,306	220	1,320	206	861	664
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	3	(3)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	778	-	778	778	-	778	-	895	(117)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	1	(1)
423000 - LOCAL GOVERNMENT CONTRACTS	58	-	58	58	-	58	-	335	(277)
424600 - FEDERAL REVENUE CONTRACTS	720	-	720	720	-	720	-	560	160
RCT4300 - INTER/INTRA FUND TRANSFERS	1,183	(48)	1,183	1,232	(48)	1,191	(8)	1,180	3
431055 - INTERFUND REVENUE-HEALTH	167	(19)	167	186	(19)	146	21	176	(9)
431110 - INTERFUND REVENUE-COMMDEV 3750	95	(29)	95	124	(29)	124	(29)	151	(56)
433050 - INTRAFUND REVENUE-A AND D	921	-	921	921	-	921	-	853	68
Other Financing Sources	1,328	1,328	1,328	-	1,328	-	1,328	33	1,295
RCT7100 - OFS GO BOND PROCEEDS	1,328	1,328	1,328	-	1,328	-	1,328	-	1,328
710500 - OFS CAPITAL LEASES	1,328	1,328	1,328	-	1,328	-	1,328	-	1,328
RCT7200 - OFS TRANSFERS	-	-	-	-	-	-	-	33	(33)
720005 - OFS TRANSFERS IN	-	-	-	-	-	-	-	33	(33)
<b>EXPENSE</b>	<b>16,934</b>	<b>1,665</b>	<b>16,684</b>	<b>15,269</b>	<b>1,415</b>	<b>15,158</b>	<b>1,776</b>	<b>12,868</b>	<b>4,066</b>
<b>OPERATING EXPENSE</b>	<b>16,934</b>	<b>1,665</b>	<b>16,684</b>	<b>15,269</b>	<b>1,415</b>	<b>15,158</b>	<b>1,776</b>	<b>12,778</b>	<b>4,156</b>
000100-Salaries and Benefits	12,967	343	12,711	12,624	86	12,541	426	10,649	2,318
601020 - LUMP SUM VACATION PAY	33	-	33	33	-	33	-	42	(9)
601025 - LUMP SUM SICK PAY	10	-	10	10	-	10	-	9	2
601030 - PERMANENT AND PROVISIONAL	6,931	185	6,745	6,745	-	6,746	185	5,857	1,074
601040 - TIME LIMITED EMPLOYEES	695	57	676	638	38	573	122	537	157
601050 - TEMPORARY SEASONAL EMERGENCY	1,012	81	1,012	932	81	938	75	741	272
601065 - OVERTIME	17	-	17	17	-	18	(1)	15	2
601095 - BUDGETED PERS UNDEREXPEND	(132)	-	(132)	(132)	-	(132)	-	-	(132)
603005 - SOCIAL SECURITY TAXES	661	24	645	637	9	632	29	525	136
603025 - RETIREMENT OR PENSION CONTRIB	1,303	43	1,266	1,260	6	1,263	40	1,088	215
603040 - LTD CONTRIBUTIONS	28	1	27	27	0	35	(7)	23	5
603045 - SUPPLEMENTAL RETIREMENT (401K)	54	(0)	54	54	0	47	7	43	11
603050 - HEALTH INSURANCE PREMIUMS	2,028	(47)	2,028	2,076	(47)	2,052	(23)	1,480	549
603055 - EMPLOYEE SERV RES FUND CHARGES	184	-	184	184	-	184	-	195	(11)
603056 - OPEB - CURRENT YR	143	-	143	143	-	143	-	95	49
000200-Operations	1,486	(102)	1,492	1,588	(96)	1,529	(43)	1,112	374
607005 - JANITORIAL SUPPLIES AND SERVICE	92	-	92	92	-	93	(1)	89	4
607010 - MAINTENANCE - GROUNDS	13	-	13	13	-	16	(3)	7	7
607015 - MAINTENANCE - BUILDINGS	39	-	39	39	-	60	(21)	8	31
607020 - CONSUMABLE PARTS	6	-	6	6	-	9	(3)	5	0
607025 - MAINT - PLUMBING HEAT AND AC	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	174	-	174	174	-	201	(27)	67	107
609005 - FOOD PROVISIONS	124	-	124	124	-	140	(16)	85	39
609010 - CLOTHING PROVISIONS	-	-	-	-	-	-	-	0	(0)
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	-	-	3	(3)
609020 - BEDDING AND LINEN	-	-	-	-	-	-	-	1	(1)
609030 - MEDICAL SUPPLIES	8	-	8	8	-	12	(4)	4	4
609045 - PERSONAL PROVISIONS	13	-	13	13	-	13	-	8	5
609055 - RECREATIONAL SUPPLIES AND SERV	46	-	46	46	-	45	1	29	17
609060 - IDENTIFICATION SUPPLIES	-	-	-	-	-	-	-	(0)	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	3	-	3	3	-	3	-	3	(1)
611010 - PHYSICAL MATERIALS-BOOKS	8	-	8	8	-	-	8	4	4
611015 - EDUCATION AND TRAINING SERV/SUPP	73	-	73	73	-	63	10	36	37
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	3	-	3	3	-	4	(1)	2	1
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	6	-	6	6	-	9	(3)	6	1
613020 - DEVELOPMENT ADVERTISING	1	-	1	1	-	-	1	1	(0)
615005 - OFFICE SUPPLIES	24	-	24	24	-	27	(3)	20	4
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	1	(1)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	151	-	151	151	-	28	123	17	134
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	-	-	1	(1)
615025 - COMPUTER COMPONENTS < 3000	56	-	56	56	-	63	(7)	71	(15)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	3	(3)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	77	-	77	77	-	102	(25)	48	29
615040 - POSTAGE	2	-	2	2	-	2	(0)	2	(0)
615050 - MEALS AND REFRESHMENTS	23	-	23	23	-	7	16	17	6
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	0	(0)
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	13	-	13	13	-	7	5	7	6
617010 - MAINT - MACHINERY AND EQUIP	6	-	6	6	-	4	2	3	3
617035 - MAINT - AUTOS AND EQUIP-FLEET	28	-	28	28	-	33	(5)	16	11
619005 - GASOLINE DIESEL OIL AND GREASE	10	-	10	10	-	11	(1)	9	1
619015 - MILEAGE ALLOWANCE	38	(0)	38	38	-	37	1	37	1
619025 - TRAVEL AND TRANSPORTATION	12	-	12	12	-	12	0	16	(4)
619030 - TRAVEL AND TRANSPORTATION CLIENTS	8	-	8	8	-	10	(2)	15	(7)
619035 - VEHICLE RENTAL CHARGES	11	-	11	11	-	4	6	-	11
619045 - VEHICLE REPLACEMENT CHARGES	33	-	33	33	-	39	(6)	42	(10)
621005 - HEAT AND FUEL	36	-	36	36	-	35	1	32	5
621010 - LIGHT AND POWER	68	(6)	74	74	-	83	(16)	70	(3)
621015 - WATER AND SEWER	14	-	14	14	-	19	(5)	15	(1)
621020 - TELEPHONE	53	-	53	53	-	41	12	56	(3)
621025 - MOBILE TELEPHONE	41	-	41	41	-	42	(1)	32	9
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	18	(18)	1	(1)
633010 - RENT - BUILDINGS	47	(96)	47	142	(96)	140	(93)	137	(90)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	0	(0)
639020 - LABORATORY FEES	-	-	-	-	-	-	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	110	-	110	110	-	91	19	75	35
639050 - CLIENT SUPPORT SERVICES	11	-	11	11	-	2	9	2	9
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	2	(2)
645005 - CONTRACT HAULING	5	-	5	5	-	6	(1)	6	(1)
000300-Capital Purchases	1,328	1,328	1,328	-	1,328	30	1,298	-	1,328
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	7	(7)	-	-
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	23	(23)	-	-
681010 - LEASES-LAND	191	191	1,328	-	1,328	-	191	-	191
681015 - LEASES-MACHNRY AND EQUIP	1,138	1,138	-	-	-	-	1,138	-	1,138
000400-Indirect Cost	1,057	(0)	1,057	1,057	-	1,057	(0)	1,017	40
663010 - COUNCIL OVERHEAD COST	50	-	50	50	-	50	-	44	6
663015 - MAYOR OVERHEAD COST	186	-	186	186	-	186	-	162	24
663025 - AUDITOR OVERHEAD COST	33	-	33	33	-	33	-	30	3
663030 - DISTRICT ATTORNEY OVERHEAD COST	134	-	134	134	-	134	-	96	38
663035 - REAL ESTATE OVERHEAD COST	0	-	0	0	-	0	-	16	(15)
663040 - INFO SERVICES OVERHEAD COST	287	(0)	287	287	-	287	(0)	320	(34)
663045 - PURCHASING OVERHEAD COST	12	-	12	12	-	12	-	5	7
663050 - HUMAN RESOURCES OVERHEAD COST	232	-	232	232	-	232	-	235	(3)
663055 - GOVERN IMMUNITY OVERHEAD COST	9	-	9	9	-	9	-	9	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	2	-	2	2	-	2	-	2	(0)
663070 - MAYOR FINANCE OVERHEAD COST	112	-	112	112	-	112	-	99	13
000600-Debt Service	96	96	96	-	96	-	96	-	96
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	90	(90)
001000-Other Financing Uses	-	-	-	-	-	-	-	90	(90)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	90	(90)

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# CONVENTION & VISITOR SERVICES—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b><u>OPERATING</u></b>							
EXPENDITURES	34,954	2,066	5.9%	37,020	1,864	5.3%	36,818
REVENUE	14,448	1,739	12.0%	16,187	1,739	12.0%	16,187
							
COUNTY FUNDING	20,506	327	1.6%	20,833	125	0.6%	20,631
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>							
COUNTY FUNDING	0	14,435		14,435	14,435		14,435
<b><u>FTE</u></b>	-	-		-	-		-

BUDGET & FTE PRIORITIES

CONVENTION & VISITOR SERVICES—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
<b>VISITOR PROMOTION SALES &amp; MKTG</b>												
3600000000 VISITOR PROMOTION CONTRACT PRGM	-	12,264	12,264	-	-	308	308	-	-	(906)	(906)	-
<b>TOTAL VISITOR PROMOTION SALES &amp; MKTG</b>	-	12,264	12,264	-	-	308	308	-	-	(906)	(906)	-
<b>MTN AMERICA EXPO CENTER OPS</b>												
3552000000 MT AMERICA EXPO CTR OPERATIONS	4,809	4,698	(111)	-	184	138	(46)	-	-	-	-	-
35529900 *MT AMERICA EXPO CENTER CAP PROJECTS	-	475	475	-	-	475	475	-	-	-	-	-
<b>TOTAL MTN AMERICA EXPO CENTER OPS</b>	4,809	5,173	364	-	184	612	429	-	-	-	-	-
<b>RAMPTON SALT PALACE CONV CTR OPS</b>												
3550000000 SPCC OPERATIONS	11,379	15,539	4,160	-	1,556	1,730	174	-	-	(369)	(369)	-
3550004000 SPCC EXPANSION III	-	4,383	4,383	-	-	(109)	(109)	-	-	-	-	-
3550006000 SPCC QECB SOLAR PROJECT	-	136	136	-	-	(0)	(0)	-	-	-	-	-
35509900 *SPCC RESERVE CAPITAL PROJECTS	-	13,960	13,960	-	-	13,960	13,960	-	-	-	-	-
35500040	-	-	-	-	-	-	-	-	-	-	-	-
35500060	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL RAMPTON SALT PALACE CONV CTR OPS</b>	11,379	34,017	22,639	-	1,556	15,580	14,025	-	-	(369)	(369)	-
<b>SUBTOTAL – ORGS WITH A STRESS TEST</b>	16,187	37,020	20,833	-	1,739	2,066	327	-	-	(1,275)	(1,275)	-
<b>SUBTOTAL – ORGS W/O A STRESS TEST<sup>4</sup></b>	-	14,435	14,435	-	-	14,435	14,435	-	-	-	-	-
<b>TOTAL CONVENTION &amp; VISITOR SERVICES – COUNTYWIDE ROLLUP</b>	16,187	51,455	35,267	-	1,739	16,501	14,761	-	-	(1,275)	(1,275)	-

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

<sup>4</sup> Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	180	RAMPTON SALT PALACE CONV CTR OPS	[355000_01]	Request (Technical) Debt Service True-Up: [Org/Program Impacted: SPCC EXPANSION III, SPCC QECB SOLAR PROJECT]	Y	-	(109,540)	9,245		
2	180	RAMPTON SALT PALACE CONV CTR OPS	[355000_02]	Request 2020 Align Revenues & Expenses: (YOY Budget Neutral) \$1,240,740 ONGOING 1. New Software \$50,000 Incident Management System. Improve customer satisfaction and safety communications at the Salt Palace Convention Center 2. IT Support - \$95,580. A third party contractor to assist with event wireless architecture. This has been an expense for the last few years that we have been carrying. Customer Satisfaction indicator. 3. Solar panel maintenance program - \$32,000. This is a new expense to the Salt Palace since the panels have become owned by Salt Lake County. Side note: we have reduced budgeted utility costs at the SPCC by \$400K 4. Feminine Hygiene Program - \$20,000. Supplying feminine hygiene products for no cost throughout restrooms in SPCC. Customer Satisfaction indicator 5. Labor & Maintenance: \$1,043,160. [Org/Program Impacted: SPCC OPERATIONS]	Y	-	0	0		
3	180	RAMPTON SALT PALACE CONV CTR OPS	[355000_03]	Request 2020 Construction Mitigation Fund: (YOY Budget Neutral) \$314,917. ONE-TIME This is to address potential claims made by Licensees actualizing in 2020 for event interference due to hotel construction activities. This is insufficient to worst case scenarios. We are actively working with clients in an effort to mitigate as much of this risk as possible. Mitigation tactics include moving clients from space that is near construction activity as well as strategizing new show layouts and "show flow". [Org/Program Impacted: SPCC OPERATIONS]	N	-	0	0		
4	182	MTN AMERICA EXPO CENTER OPS	[355200_03]	Request Annual Employee Wage Increase: This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	44,628	44,628		
5	180	RAMPTON SALT PALACE CONV CTR OPS	[355000_05]	Request 2020 Annual Employee Wage Increase: \$146,899 ONGOING This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review. [Org/Program Impacted: SPCC OPERATIONS]	Y	-	146,899	146,899		
6	182	MTN AMERICA EXPO CENTER OPS	[355200_02]	Request Feminine Hygiene Program: Supplying feminine hygiene products for no cost throughout restrooms in MAX. Customer Satisfaction indicator Annual Employee Wage Increase: ONGOING. \$44,628. This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	15,000	15,000		
7	180	RAMPTON SALT PALACE CONV CTR OPS	[355000_04]	Request 2020 Facilities Expense Increases: (New Budget Impact) \$27,500 ONGOING. This request addresses increases to rates charged by the Facilities Department for services rendered at the SPCC. [Org/Program Impacted: SPCC OPERATIONS]	Y	-	27,500	27,500		
8	182	MTN AMERICA EXPO CENTER OPS	[355200_01]	Request Increase in Facilities Charges.: This request is to offset the increasing costs with Facilities services. This request covers the incremental change. Not receiving this increase would require that we reduce necessary services. These reductions could be experienced in major maintenance items in the future and/or customer dissatisfaction. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	5,000	5,000		
9	290	VISITOR PROMOTION SALES & MKTG	[360000_01]	Request Visit Salt Lake Contract Increase: Revenues from Transient Room Taxes are expected to increase in 2020. This request will align expenses with projected revenues. These funds will be used to attract and provide support to conventions, leisure travelers and visitors to Salt Lake County. [Org/Program Impacted: VISITOR PROMOTION CONTRACT PRGM]	Y	-	307,959	307,959		
10	182	MTN AMERICA EXPO CENTER OPS	[355200_04]	Request Align Revenues and Expenses: This requests adds \$73,000 in expenses and \$183,662 in revenues. Expenses fall in labor, maintenance, and materials increases. These will positively impact our Customer Satisfaction performance indicator. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	(110,662)	(110,662)		



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	182	MTN AMERICA EXPO CENTER OPS [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	N	-	0	(41,990)
12	180	RAMPTON SALT PALACE CONV CTR OPS [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: SPCC OPERATIONS]	N	-	0	(278,426)
13	290	VISITOR PROMOTION SALES & MKTG [360000_R01] Stress Test Visit Salt Lake 5% Stress Test: Aligning expenses to match a potential 5% reduction in revenues for 2020. [Org/Program Impacted: VISITOR PROMOTION CONTRACT PRGM]	N	-	(905,776)	0
14	180	RAMPTON SALT PALACE CONV CTR OPS [355000_R01] Stress Test 2020 Facilities Expense Increases: 355000_04: Reverse 2020 Facilities Expense Increases [Org/Program Impacted: SPCC OPERATIONS]	Y	-	(27,500)	0
15	180	RAMPTON SALT PALACE CONV CTR OPS [355000_R03] Stress Test 5% Stress Test Reductions: 1. Eliminate employee wage increase \$146,899 2. Eliminate incremental increase in Facilities charges \$27,500 3. Reduce Construction Mitigation Fund by \$194,628. This reduction would cause us to carry more risk into 2020. We would need to potentially seek mitigation funds from other sources. [Org/Program Impacted: SPCC OPERATIONS]	N	-	(194,628)	0
16	180	RAMPTON SALT PALACE CONV CTR OPS [355000_R02] Stress Test 2020 Annual Employee Wage Increase: 355000_05: Reverse 2020 Annual Employee Wage Increase [Org/Program Impacted: SPCC OPERATIONS]	Y	-	(146,899)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>: - 326,784 125,153**



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
		TOTAL BASE BUDGET ADJUSTMENT REQUESTS <sup>1</sup> :		-	0	0
		TOTAL STRESS TEST REDUCTIONS <sup>1</sup> :		-	(1,274,803)	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs with an asterisk in the summary table above this report)						
Σ	Capital project and other organizations in the summary table noted with an asterisk because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	14,434,660	14,434,660

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

CONVENTION & VISITOR SERVICES –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
180 - RAMPTON SALT PALACE CONV CTR FUND • 182 - MT AMERICA EXPO CENTER FUND • 290 - VISITOR PROMOTION FUND	35500000 - SALT PALACE CONV CTR OPS (SPCC) • 35509900 - SPCC RESERVE CAPITAL PROJECTS • 35520000 - MT AMERICA EXPO CENTER OPS • 35529900 - MT AMERICA EXPO CENTER CAP PROJECTS • 36000000 - VISITOR PROMOTION CONTRACT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>35,066</b>	<b>14,560</b>	<b>35,267</b>	<b>20,506</b>	<b>14,761</b>	<b>32,432</b>	<b>2,634</b>	<b>23,482</b>	<b>11,584</b>
<b>REVENUE</b>	<b>26,953</b>	<b>12,495</b>	<b>25,453</b>	<b>14,458</b>	<b>10,995</b>	<b>28,337</b>	<b>(1,384)</b>	<b>27,409</b>	<b>(456)</b>
<b>OPERATING REVENUE</b>	<b>16,187</b>	<b>1,739</b>	<b>16,187</b>	<b>14,448</b>	<b>1,739</b>	<b>14,603</b>	<b>1,584</b>	<b>18,194</b>	<b>(2,006)</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	155	(155)	-	-
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	155	(155)	-	-
RCT4200 - CHARGES FOR SERVICES	16,187	1,739	16,187	14,448	1,739	14,448	1,739	18,194	(2,006)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	78	(78)
427060 - SP/ST/EP OPERATING REVENUE	16,187	1,739	16,187	14,448	1,739	14,448	1,739	18,115	(1,928)
<b>NON-OPERATING REVENUE</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>401</b>	<b>(391)</b>
RCT4290 - INVESTMENT EARNINGS	10	-	10	10	-	10	-	401	(391)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	331	(321)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	69	(69)
<b>Other Financing Sources</b>	<b>10,756</b>	<b>10,756</b>	<b>9,256</b>	<b>-</b>	<b>9,256</b>	<b>13,724</b>	<b>(2,968)</b>	<b>8,815</b>	<b>1,941</b>
RCT7200 - OFS TRANSFERS	10,756	10,756	9,256	-	9,256	13,724	(2,968)	8,815	1,941
720005 - OFS TRANSFERS IN	10,756	10,756	9,256	-	9,256	13,724	(2,968)	8,815	1,941
<b>EXPENSE</b>	<b>51,257</b>	<b>16,303</b>	<b>51,459</b>	<b>34,954</b>	<b>16,505</b>	<b>58,731</b>	<b>(7,474)</b>	<b>48,774</b>	<b>2,483</b>
<b>OPERATING EXPENSE</b>	<b>51,253</b>	<b>16,299</b>	<b>51,455</b>	<b>34,954</b>	<b>16,501</b>	<b>47,035</b>	<b>4,218</b>	<b>41,675</b>	<b>9,578</b>
000200-Operations	42,228	12,793	42,548	29,435	13,113	37,052	5,176	29,768	12,460
607010 - MAINTENANCE - GROUNDS	648	648	648	-	648	902	(254)	95	553
607015 - MAINTENANCE - BUILDINGS	9,690	9,690	9,690	-	9,690	5,221	4,469	1,290	8,400
613030 - PRINTING DEVELOPMENT	12,035	308	12,035	11,727	308	11,727	308	10,026	2,009
615035 - SMALL EQUIPMENT (NON-COMPUTER)	600	600	600	-	600	400	200	169	431
615050 - MEALS AND REFRESHMENTS	8	-	8	8	-	-	8	-	8
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	900	(900)	-	-
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	-	2	-	2
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	14	(14)	20	(20)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	47	(47)	0	(0)
635005 - CAP LEAS PRINCIPAL-LAND AND BLDG	-	-	-	-	-	62	(62)	-	-
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	-	-	-	-	-	-	82	(82)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	31	(31)	-	-
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	6	(6)
639035 - CONTRACT MANAGEMENT FEE	19,241	1,547	19,562	17,694	1,868	17,744	1,497	18,068	1,173
661015 - INTEREST EXP-ARBITRAGE REBATE	5	-	5	5	-	5	-	-	5
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	-	-	-	-	-	-	12	(12)
000300-Capital Purchases	3,438	3,438	3,438	-	3,438	4,498	(1,060)	1,695	1,742
673020 - IMPROVMNT OTHER THAN BUILDINGS	-	-	-	-	-	699	(699)	3	(3)
675010 - IMPROVEMENTS OF BUILDINGS	138	138	138	-	138	222	(85)	1,218	(1,080)
679005 - OFFICE FURN EQUIP SOFTWR>5000	3,300	3,300	3,300	-	3,300	3,376	(76)	254	3,046
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	200	(200)	222	(222)
000400-Indirect Cost	861	59	861	802	59	861	-	965	(103)
000600-Debt Service	4,726	9	4,607	4,717	(110)	4,624	102	9,248	(4,522)
<b>NON-OPERATING EXPENSE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>11,697</b>	<b>(11,693)</b>	<b>7,099</b>	<b>(7,095)</b>
001000-Other Financing Uses	4	4	4	-	4	11,697	(11,693)	7,099	(7,095)
770010 - OFU TRANSFERS OUT	4	4	4	-	4	11,697	(11,693)	7,099	(7,095)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

CONVENTION & VISITOR SERVICES –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
180 - RAMPTON SALT PALACE CONV CTR FUND • 182 - MT AMERICA EXPO CENTER FUND • 290 - VISITOR PROMOTION FUND	35500000 - SALT PALACE CONV CTR OPS (SPCC) • 35520000 - MT AMERICA EXPO CENTER OPS • 36000000 - VISITOR PROMOTION CONTRACT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>20,631</b>	<b>125</b>	<b>20,833</b>	<b>20,506</b>	<b>327</b>	<b>20,546</b>	<b>85</b>	<b>20,228</b>	<b>403</b>
<b>REVENUE</b>	<b>22,835</b>	<b>8,377</b>	<b>22,835</b>	<b>14,458</b>	<b>8,377</b>	<b>21,745</b>	<b>1,090</b>	<b>24,794</b>	<b>(1,959)</b>
<b>OPERATING REVENUE</b>	<b>16,187</b>	<b>1,739</b>	<b>16,187</b>	<b>14,448</b>	<b>1,739</b>	<b>14,448</b>	<b>1,739</b>	<b>18,115</b>	<b>(1,928)</b>
RCT4200 - CHARGES FOR SERVICES	16,187	1,739	16,187	14,448	1,739	14,448	1,739	18,115	(1,928)
427060 - SP/ST/EP OPERATING REVENUE	16,187	1,739	16,187	14,448	1,739	14,448	1,739	18,115	(1,928)
<b>NON-OPERATING REVENUE</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>401</b>	<b>(391)</b>
RCT4290 - INVESTMENT EARNINGS	10	-	10	10	-	10	-	401	(391)
429005 - INTEREST - TIME DEPOSITS	10	-	10	10	-	10	-	331	(321)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	69	(69)
<b>Other Financing Sources</b>	<b>6,638</b>	<b>6,638</b>	<b>6,638</b>	<b>-</b>	<b>6,638</b>	<b>7,287</b>	<b>(649)</b>	<b>6,278</b>	<b>359</b>
RCT7200 - OFS TRANSFERS	6,638	6,638	6,638	-	6,638	7,287	(649)	6,278	359
720005 - OFS TRANSFERS IN	6,638	6,638	6,638	-	6,638	7,287	(649)	6,278	359
<b>EXPENSE</b>	<b>36,822</b>	<b>1,868</b>	<b>37,024</b>	<b>34,954</b>	<b>2,070</b>	<b>46,691</b>	<b>(9,868)</b>	<b>45,442</b>	<b>(8,619)</b>
<b>OPERATING EXPENSE</b>	<b>36,818</b>	<b>1,864</b>	<b>37,020</b>	<b>34,954</b>	<b>2,066</b>	<b>34,994</b>	<b>1,824</b>	<b>38,343</b>	<b>(1,525)</b>
000200-Operations	31,290	1,855	31,611	29,435	2,176	29,568	1,722	28,186	3,104
613030 - PRINTING DEVELOPMENT	12,035	308	12,035	11,727	308	11,727	308	10,026	2,009
615050 - MEALS AND REFRESHMENTS	8	-	8	8	-	-	8	-	8
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	-	2	-	2
635005 - CAP LEAS PRINCIPAL-LAND AND BLDG	-	-	-	-	-	62	(62)	-	-
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	-	-	-	-	-	-	82	(82)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	31	(31)	-	-
639035 - CONTRACT MANAGEMENT FEE	19,241	1,547	19,562	17,694	1,868	17,744	1,497	18,067	1,175
661015 - INTEREST EXP-ARBITRAGE REBATE	5	-	5	5	-	5	-	-	5
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	-	-	-	-	-	-	12	(12)
000400-Indirect Cost	802	-	802	802	-	802	-	909	(107)
000600-Debt Service	4,726	9	4,607	4,717	(110)	4,624	102	9,248	(4,522)
<b>NON-OPERATING EXPENSE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>11,697</b>	<b>(11,693)</b>	<b>7,099</b>	<b>(7,095)</b>
001000-Other Financing Uses	4	4	4	-	4	11,697	(11,693)	7,099	(7,095)
770010 - OFU TRANSFERS OUT	4	4	4	-	4	11,697	(11,693)	7,099	(7,095)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

CONVENTION & VISITOR SERVICES –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
180 - RAMPTON SALT PALACE CONV CTR FUND • 182 - MT AMERICA EXPO CENTER FUND	35509900 - SPCC RESERVE CAPITAL PROJECTS • 35529900 - MT AMERICA EXPO CENTER CAP PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>14,435</b>	<b>14,435</b>	<b>14,435</b>	<b>-</b>	<b>14,435</b>	<b>11,886</b>	<b>2,549</b>	<b>3,254</b>	<b>11,181</b>
<b>REVENUE</b>	<b>4,118</b>	<b>4,118</b>	<b>2,618</b>	<b>-</b>	<b>2,618</b>	<b>6,592</b>	<b>(2,474)</b>	<b>2,615</b>	<b>1,503</b>
<b>OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>155</b>	<b>(155)</b>	<b>78</b>	<b>(78)</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	155	(155)	-	-
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	155	(155)	-	-
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	78	(78)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	78	(78)
<b>Other Financing Sources</b>	<b>4,118</b>	<b>4,118</b>	<b>2,618</b>	<b>-</b>	<b>2,618</b>	<b>6,437</b>	<b>(2,319)</b>	<b>2,537</b>	<b>1,581</b>
RCT7200 - OFS TRANSFERS	4,118	4,118	2,618	-	2,618	6,437	(2,319)	2,537	1,581
720005 - OFS TRANSFERS IN	4,118	4,118	2,618	-	2,618	6,437	(2,319)	2,537	1,581
<b>EXPENSE</b>	<b>14,435</b>	<b>14,435</b>	<b>14,435</b>	<b>-</b>	<b>14,435</b>	<b>12,041</b>	<b>2,394</b>	<b>3,332</b>	<b>11,102</b>
<b>OPERATING EXPENSE</b>	<b>14,435</b>	<b>14,435</b>	<b>14,435</b>	<b>-</b>	<b>14,435</b>	<b>12,041</b>	<b>2,394</b>	<b>3,332</b>	<b>11,102</b>
000200-Operations	10,938	10,938	10,938	-	10,938	7,484	3,454	1,581	9,356
607010 - MAINTENANCE - GROUNDS	648	648	648	-	648	902	(254)	95	553
607015 - MAINTENANCE - BUILDINGS	9,690	9,690	9,690	-	9,690	5,221	4,469	1,290	8,400
615035 - SMALL EQUIPMENT (NON-COMPUTER)	600	600	600	-	600	400	200	169	431
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	900	(900)	-	-
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	14	(14)	20	(20)
625010 - NON-CAPITAL BUILDING IMPRVMNTS	-	-	-	-	-	47	(47)	0	(0)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	6	(6)
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	1	(1)
000300-Capital Purchases	3,438	3,438	3,438	-	3,438	4,498	(1,060)	1,695	1,742
673020 - IMPROVMNT OTHER THAN BUILDINGS	-	-	-	-	-	699	(699)	3	(3)
675010 - IMPROVEMENTS OF BUILDINGS	138	138	138	-	138	222	(85)	1,218	(1,080)
679005 - OFFICE FURN EQUIP SOFTWR>5000	3,300	3,300	3,300	-	3,300	3,376	(76)	254	3,046
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	200	(200)	222	(222)
000400-Indirect Cost	59	59	59	-	59	59	-	55	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To improve the area economy by attracting and providing support to conventions, leisure travelers, and visitors to Salt Lake County. Marketing efforts feature the positive differences between Salt Lake and competing destinations. Convention and visitor services are provided to encourage longer stays and future returns.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Visit Salt Lake expands economic vitality through visitor spending in Salt Lake County.**

1) Increase the number of hotel room nights booked and consumed in 2020, plus hotel room nights booked in 2020 to be consumed in future years from 814,511 room nights as of the end of the year 2019 to 838,946 room nights by end of December 2020.

**Visit Salt Lake generates positive messaging about Salt Lake County as a premier travel, tourism and meeting destination.**

2) Increase the advertising value in US Dollars for 'Earned Media', including stories and discussions told via social media, magazines, newspapers, television, radio, etc. from 14,716,363 dollars as of the end of December 2019 to 15,452,181 dollars by end of December 2020.

3) Increase the number of sessions on the VSL Websites from 2,690,000 sessions as of the end of December 2019 to 2,959,000 sessions by end of December 2020.

**Visit Salt Lake impacts Salt Lake County's economy by bringing new money into Salt Lake County that improves businesses and both supports and creates jobs in the hospitality industry.**

4) Maintain current results of VSL's sales and marketing efforts measured in terms of jobs that Visitor Spending in Salt Lake County supports from 6,000 jobs as of the end of December 2019 to 6,000 jobs by end of December 2020.

5) Maintain current results of VSL's sales and marketing efforts measured in terms of exogenous spending - money that visitors attending meetings, conventions, and tradeshow spend in Salt Lake County's hotels, restaurants, retail stores, attractions, on rental cars, etc. from 400,000,000 dollars as of the end of December 2019 to 400,000,000 dollars by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	11,956	308 2.6%	12,264	308 2.6%	12,264
REVENUE	0	0	0	0	0
<hr style="border: 1px solid red;"/>					
COUNTY FUNDING	11,956	308 2.6%	12,264	308 2.6%	12,264
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	-	-	-	-	-



# BUDGET & FTE PRIORITIES

# VISITOR PROMOTION CONTRACT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)					
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE		
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding			
3600000000 VISITOR PROMOTION CONTRACT PRGM	-	12,264	12,264	-	-	308	308	-	-	(906)	(906)	-		
<b>TOTAL VISITOR PROMOTION CONTRACT</b>	-	12,264	12,264	-	-	308	308	-	-	(906)	(906)	-		
												Stress Test met.	-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>									
BRASS Request ID and Description						Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[360000_01]	REQUEST	Visit Salt Lake Contract Increase: Revenues from Transient Room Taxes are expected to increase in 2020. This request will align expenses with projected revenues. These funds will be used to attract and provide support to conventions, leisure travelers and visitors to Salt Lake County. [Org/Program Impacted: VISITOR PROMOTION CONTRACT PRGM]			Y	-	307,959	307,959
2	[360000_R01]	STRESS TEST	Visit Salt Lake 5% Stress Test: Aligning expenses to match a potential 5% reduction in revenues for 2020. [Org/Program Impacted: VISITOR PROMOTION CONTRACT PRGM]			N	-	(905,776)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>							-	307,959	307,959
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:							-	0	0
TOTAL STRESS TEST REDUCTIONS:							-	(905,776)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

VISITOR PROMOTION CONTRACT

Funds Selected	Organizations Selected
290 - VISITOR PROMOTION FUND	36000000 - VISITOR PROMOTION CONTRACT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>12,264</b>	<b>308</b>	<b>12,264</b>	<b>11,956</b>	<b>308</b>	<b>11,946</b>	<b>318</b>	<b>10,248</b>	<b>2,017</b>
<b>EXPENSE</b>	<b>12,264</b>	<b>308</b>	<b>12,264</b>	<b>11,956</b>	<b>308</b>	<b>23,048</b>	<b>(10,784)</b>	<b>17,346</b>	<b>(5,082)</b>
<b>OPERATING EXPENSE</b>	<b>12,264</b>	<b>308</b>	<b>12,264</b>	<b>11,956</b>	<b>308</b>	<b>11,946</b>	<b>318</b>	<b>10,248</b>	<b>2,017</b>
000200-Operations	12,045	308	12,045	11,737	308	11,727	318	10,026	2,019
613030 - PRINTING DEVELOPMENT	12,035	308	12,035	11,727	308	11,727	308	10,026	2,009
615050 - MEALS AND REFRESHMENTS	8	-	8	8	-	-	8	-	8
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	-	2	-	2
000400-Indirect Cost	220	-	220	220	-	220	-	222	(2)
663010 - COUNCIL OVERHEAD COST	43	-	43	43	-	43	-	37	5
663015 - MAYOR OVERHEAD COST	78	-	78	78	-	78	-	70	8
663025 - AUDITOR OVERHEAD COST	28	-	28	28	-	28	-	25	3
663040 - INFO SERVICES OVERHEAD COST	35	-	35	35	-	35	-	36	(1)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	-
663070 - MAYOR FINANCE OVERHEAD COST	35	-	35	35	-	35	-	52	(17)
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,102</b>	<b>(11,102)</b>	<b>7,099</b>	<b>(7,099)</b>
001000-Other Financing Uses	-	-	-	-	-	11,102	(11,102)	7,099	(7,099)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	11,102	(11,102)	7,099	(7,099)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meetings, public shows and events and managing the County's world-class convention, exhibition, trade show and meeting facilities.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Mountain America Expo Center provides cultural and economic benefits to the community through the hosting of local and national events and meetings.**

- 1) Increase the total number of annual attendees at the Mountain America Expo Center from 685,771 attendees as of the end of December 2018 to 700,000 attendees by end of December 2020.
- 2) Increase the number of annual events hosted at the Mountain America Expo Center from 242 events as of the end of December 2018 to 250 events by end of December 2020.
- 3) Increase the amount of revenue earned at the Mountain America Expo Center from 4,929,434 Dollars as of the end of December 2018 to 5,000,000 Dollars by end of December 2020.
- 4) Increase current levels of customer satisfaction of Mountain America Expo Center facility clients (on a scale of 1 - 5) from 4.7 average rating as of the end of July 2019 to 4.75 average rating by end of July 2020.
- 5) Increase the amount of materials used in the facility operation that can be removed from landfill streams. This is accomplished through upcycling, recycling, food rescue, and food waste diverted to the anaerobic digester from 28 percentage of volume as of the end of July 2019 to 33 percentage of volume by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	4,561	138 3.0%	4,698	96 2.1%	4,656
REVENUE	4,625	184 4.0%	4,809	184 4.0%	4,809
COUNTY FUNDING	-64	-46 -71.4%	-111	-88 -136.5%	-152
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	475	475	475	475
<b>FTE</b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# MOUNTAIN AMERICA EXPO CENTER

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
355200000 MT AMERICA EXPO CTR OPERATIONS	4,809	4,698	(111)	-	184	138	(46)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	4,809	4,698	(111)	-	184	138	(46)	-	-	-	-	-
35529900 MT AMERICA EXPO CENTER CAP PROJECTS	-	475	475	-	-	475	475	-	-	-	-	-
<b>TOTAL MOUNTAIN AMERICA EXPO CENTER</b>	4,809	5,173	364	-	184	612	429	-	-	-	-	-
Stress Test not required.												- ✓

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[355200_01]	REQUEST	Increase in Facilities Charges.: This request is to offset the increasing costs with Facilities services. This request covers the incremental change. Not receiving this increase would require that we reduce necessary services. These reductions could be experienced in major maintenance items in the future and/or customer dissatisfaction. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	5,000	5,000
2	[355200_02]	REQUEST	Feminine Hygiene Program: Supplying feminine hygiene products for no cost throughout restrooms in MAX. Customer Satisfaction indicator Annual Employee Wage Increase: ONGOING. \$44,628. This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	15,000	15,000
3	[355200_03]	REQUEST	Annual Employee Wage Increase: This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	44,628	44,628
4	[355200_04]	REQUEST	Align Revenues and Expenses: This requests adds \$73,000 in expenses and \$183,662 in revenues. Expenses fall in labor, maintenance, and materials increases. These will positively impact our Customer Satisfaction performance indicator. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	Y	-	(110,662)	(110,662)
5	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: MT AMERICA EXPO CTR OPERATIONS]	N	-	0	(41,990)
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				-	-	(46,034)	(88,024)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	-	0	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)</b>							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	474,865	474,865

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its

**BRASS Request ID and Description****Ongoing  
(Y/N)****FTE****\$ County  
Funding****\$ Mayor  
Proposed**

adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

MOUNTAIN AMERICA EXPO CENTER

Funds Selected	Organizations Selected
182 - MT AMERICA EXPO CENTER FUND	35520000 - MT AMERICA EXPO CENTER OPS • 35529900 - MT AMERICA EXPO CENTER CAP PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>322</b>	<b>387</b>	<b>364</b>	<b>(64)</b>	<b>429</b>	<b>595</b>	<b>(272)</b>	<b>258</b>	<b>64</b>
<b>REVENUE</b>	<b>4,968</b>	<b>338</b>	<b>4,968</b>	<b>4,630</b>	<b>338</b>	<b>5,177</b>	<b>(209)</b>	<b>5,555</b>	<b>(587)</b>
<b>OPERATING REVENUE</b>	<b>4,809</b>	<b>184</b>	<b>4,809</b>	<b>4,625</b>	<b>184</b>	<b>4,625</b>	<b>184</b>	<b>4,863</b>	<b>(55)</b>
RCT4200 - CHARGES FOR SERVICES	4,809	184	4,809	4,625	184	4,625	184	4,863	(55)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	78	(78)
427060 - SP/ST/EP OPERATING REVENUE	4,809	184	4,809	4,625	184	4,625	184	4,785	24
<b>NON-OPERATING REVENUE</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>144</b>	<b>(139)</b>
RCT4290 - INVESTMENT EARNINGS	5	-	5	5	-	5	-	144	(139)
429005 - INTEREST - TIME DEPOSITS	5	-	5	5	-	5	-	144	(139)
<b>Other Financing Sources</b>	<b>155</b>	<b>155</b>	<b>155</b>	<b>-</b>	<b>155</b>	<b>547</b>	<b>(393)</b>	<b>547</b>	<b>(393)</b>
RCT7200 - OFS TRANSFERS	155	155	155	-	155	547	(393)	547	(393)
720005 - OFS TRANSFERS IN	155	155	155	-	155	547	(393)	547	(393)
<b>EXPENSE</b>	<b>5,131</b>	<b>571</b>	<b>5,173</b>	<b>4,561</b>	<b>612</b>	<b>5,815</b>	<b>(684)</b>	<b>5,122</b>	<b>10</b>
<b>OPERATING EXPENSE</b>	<b>5,131</b>	<b>571</b>	<b>5,173</b>	<b>4,561</b>	<b>612</b>	<b>5,220</b>	<b>(89)</b>	<b>5,122</b>	<b>10</b>
000200-Operations	4,984	554	5,026	4,430	596	5,023	(39)	4,846	139
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	294	(294)	50	(50)
607015 - MAINTENANCE - BUILDINGS	309	309	309	-	309	199	110	133	175
615035 - SMALL EQUIPMENT (NON-COMPUTER)	150	150	150	-	150	100	50	34	116
639035 - CONTRACT MANAGEMENT FEE	4,525	96	4,567	4,430	138	4,430	96	4,628	(103)
000300-Capital Purchases	-	-	-	-	-	50	(50)	117	(117)
675010 - IMPROVEMENTS OF BUILDINGS	-	-	-	-	-	-	-	97	(97)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	50	(50)	20	(20)
000400-Indirect Cost	147	16	147	131	16	147	-	159	(12)
663010 - COUNCIL OVERHEAD COST	22	2	22	20	2	22	-	17	5
663015 - MAYOR OVERHEAD COST	30	4	30	26	4	30	-	54	(24)
663025 - AUDITOR OVERHEAD COST	15	1	15	13	1	15	-	12	3
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	2	(2)
663040 - INFO SERVICES OVERHEAD COST	21	2	21	20	2	21	-	16	5
663045 - PURCHASING OVERHEAD COST	0	(0)	0	0	(0)	0	-	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	29	0	29	28	0	29	-	31	(2)
663070 - MAYOR FINANCE OVERHEAD COST	30	6	30	24	6	30	-	27	3
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>595</b>	<b>(595)</b>	<b>-</b>	<b>-</b>
001000-Other Financing Uses	-	-	-	-	-	595	(595)	-	-
770010 - OFU TRANSFERS OUT	-	-	-	-	-	595	(595)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

MOUNTAIN AMERICA EXPO CENTER

Funds Selected		Organizations Selected							
182 - MT AMERICA EXPO CENTER FUND		35520000 - MT AMERICA EXPO CENTER OPS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(152)</b>	<b>(88)</b>	<b>(111)</b>	<b>(64)</b>	<b>(46)</b>	<b>(64)</b>	<b>(88)</b>	<b>(4)</b>	<b>(148)</b>
<b>REVENUE</b>	<b>4,814</b>	<b>184</b>	<b>4,814</b>	<b>4,630</b>	<b>184</b>	<b>4,630</b>	<b>184</b>	<b>4,929</b>	<b>(116)</b>
<b>OPERATING REVENUE</b>	<b>4,809</b>	<b>184</b>	<b>4,809</b>	<b>4,625</b>	<b>184</b>	<b>4,625</b>	<b>184</b>	<b>4,785</b>	<b>24</b>
RCT4200 - CHARGES FOR SERVICES	4,809	184	4,809	4,625	184	4,625	184	4,785	24
427060 - SP/ST/EP OPERATING REVENUE	4,809	184	4,809	4,625	184	4,625	184	4,785	24
<b>NON-OPERATING REVENUE</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>144</b>	<b>(139)</b>
RCT4290 - INVESTMENT EARNINGS	5	-	5	5	-	5	-	144	(139)
429005 - INTEREST - TIME DEPOSITS	5	-	5	5	-	5	-	144	(139)
<b>EXPENSE</b>	<b>4,656</b>	<b>96</b>	<b>4,698</b>	<b>4,561</b>	<b>138</b>	<b>5,156</b>	<b>(500)</b>	<b>4,781</b>	<b>(124)</b>
<b>OPERATING EXPENSE</b>	<b>4,656</b>	<b>96</b>	<b>4,698</b>	<b>4,561</b>	<b>138</b>	<b>4,561</b>	<b>96</b>	<b>4,781</b>	<b>(124)</b>
000200-Operations	4,525	96	4,567	4,430	138	4,430	96	4,627	(102)
639035 - CONTRACT MANAGEMENT FEE	4,525	96	4,567	4,430	138	4,430	96	4,627	(102)
000400-Indirect Cost	131	-	131	131	-	131	-	153	(23)
663010 - COUNCIL OVERHEAD COST	20	-	20	20	-	20	-	16	3
663015 - MAYOR OVERHEAD COST	26	-	26	26	-	26	-	52	(26)
663025 - AUDITOR OVERHEAD COST	13	-	13	13	-	13	-	11	2
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	2	(2)
663040 - INFO SERVICES OVERHEAD COST	20	-	20	20	-	20	-	16	4
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	0
663055 - GOVERN IMMUNITY OVERHEAD COST	28	-	28	28	-	28	-	30	(2)
663070 - MAYOR FINANCE OVERHEAD COST	24	-	24	24	-	24	-	26	(1)
<b>NON-OPERATING EXPENSE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>595</b>	<b>(595)</b>	<b>-</b>	<b>-</b>
001000-Other Financing Uses	-	-	-	-	-	595	(595)	-	-
770010 - OFU TRANSFERS OUT	-	-	-	-	-	595	(595)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

MOUNTAIN AMERICA EXPO CENTER

Funds Selected		Organizations Selected							
182 - MT AMERICA EXPO CENTER FUND		35529900 - MT AMERICA EXPO CENTER CAP PROJECTS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>475</b>	<b>475</b>	<b>475</b>	<b>-</b>	<b>475</b>	<b>659</b>	<b>(184)</b>	<b>263</b>	<b>212</b>
<b>REVENUE</b>	<b>155</b>	<b>155</b>	<b>155</b>	<b>-</b>	<b>155</b>	<b>547</b>	<b>(393)</b>	<b>626</b>	<b>(471)</b>
<b>OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>78</b>	<b>(78)</b>
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	78	(78)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	78	(78)
<b>Other Financing Sources</b>	<b>155</b>	<b>155</b>	<b>155</b>	<b>-</b>	<b>155</b>	<b>547</b>	<b>(393)</b>	<b>547</b>	<b>(393)</b>
RCT7200 - OFS TRANSFERS	155	155	155	-	155	547	(393)	547	(393)
720005 - OFS TRANSFERS IN	155	155	155	-	155	547	(393)	547	(393)
<b>EXPENSE</b>	<b>475</b>	<b>475</b>	<b>475</b>	<b>-</b>	<b>475</b>	<b>659</b>	<b>(184)</b>	<b>341</b>	<b>134</b>
<b>OPERATING EXPENSE</b>	<b>475</b>	<b>475</b>	<b>475</b>	<b>-</b>	<b>475</b>	<b>659</b>	<b>(184)</b>	<b>341</b>	<b>134</b>
000200-Operations	459	459	459	-	459	593	(134)	218	241
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	294	(294)	50	(50)
607015 - MAINTENANCE - BUILDINGS	309	309	309	-	309	199	110	133	175
615035 - SMALL EQUIPMENT (NON-COMPUTER)	150	150	150	-	150	100	50	34	116
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	1	(1)
000300-Capital Purchases	-	-	-	-	-	50	(50)	117	(117)
675010 - IMPROVEMENTS OF BUILDINGS	-	-	-	-	-	-	-	97	(97)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	50	(50)	20	(20)
000400-Indirect Cost	16	16	16	-	16	16	-	6	10
663010 - COUNCIL OVERHEAD COST	2	2	2	-	2	2	-	1	2
663015 - MAYOR OVERHEAD COST	4	4	4	-	4	4	-	2	2
663025 - AUDITOR OVERHEAD COST	1	1	1	-	1	1	-	0	1
663040 - INFO SERVICES OVERHEAD COST	2	2	2	-	2	2	-	1	1
663045 - PURCHASING OVERHEAD COST	(0)	(0)	(0)	-	(0)	(0)	-	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	6	6	6	-	6	6	-	2	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meeting, public events and managing the County's world-class conventions, exhibition, trade show and meeting facilities.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Salt Palace Convention Center serves as an economic magnet for visitor and convention spending in Utah.**

- 1) Increase the economic impact to our community as a result of hosting conventions at the Salt Palace Convention Center from 239,793,888 Dollars as of the end of December 2018 to 245,000,000 Dollars by end of December 2020.
- 2) Increase the number of events hosted by the Salt Palace Convention Center from 190 events as of the end of December 2018 to 200 events by end of December 2020.
- 3) Increase the amount of revenue earned at the Salt Palace Convention Center from event income from 13,516,876 dollars as of the end of December 2018 to 14,000,000 dollars by end of December 2020.
- 4) Increase the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of 1 -5) from 4.6 average rating as of the end of July 2019 to 4.65 average rating by end of July 2020.
- 5) Increase the amount of materials used in the facility operation that can be removed from landfill streams. This is accomplished through upcycling, recycling, food rescue, and food waste diverted to the anaerobic digester from 63 percentage of volume as of the end of July 2019 to 70 percentage of volume by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	18,437	1,621 8.8%	20,057	1,461 7.9%	19,898	
REVENUE	9,823	1,556 15.8%	11,379	1,556 15.8%	11,379	
COUNTY FUNDING	8,614	65 0.8%	8,679	-95 -1.1%	8,519	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	13,960	13,960	13,960	13,960	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# SALT PALACE CONV CTR OPS (SPCC)

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
355000000 SPCC OPERATIONS	11,379	15,539	4,160	-	1,556	1,730	174	-	-	(369)	(369)	-
355000400 SPCC EXPANSION III	-	4,383	4,383	-	-	(109)	(109)	-	-	-	-	-
355000600 SPCC QECB SOLAR PROJECT	-	136	136	-	-	(0)	(0)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>11,379</b>	<b>20,057</b>	<b>8,679</b>	<b>-</b>	<b>1,556</b>	<b>1,621</b>	<b>65</b>	<b>-</b>	<b>-</b>	<b>(369)</b>	<b>(369)</b>	<b>-</b>
35509900 SPCC RESERVE CAPITAL PROJECTS	-	13,960	13,960	-	-	13,960	13,960	-	-	-	-	-
35500040	-	-	-	-	-	-	-	-	-	-	-	-
35500060	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL SALT PALACE CONV CTR OPS (SPCC)</b>	<b>11,379</b>	<b>34,017</b>	<b>22,639</b>	<b>-</b>	<b>1,556</b>	<b>15,580</b>	<b>14,025</b>	<b>-</b>	<b>-</b>	<b>(369)</b>	<b>(369)</b>	<b>-</b>
Stress Test met.											-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[355000_01]	REQUEST (TECHNICAL)	Debt Service True-Up:	Y	-	(109,540)	9,245
[Org/Program Impacted: SPCC EXPANSION III, SPCC QECB SOLAR PROJECT]							
2	[355000_02]	REQUEST	2020 Align Revenues & Expenses:	Y	-	0	0
(YOY Budget Neutral) \$1,240,740 ONGOING							
1. New Software \$50,000							
Incident Management System. Improve customer satisfaction and safety communications at the Salt Palace Convention Center							
2. IT Support - \$95,580. A third party contractor to assist with event wireless architecture. This has been an expense for the last few years that we have been carrying. Customer Satisfaction indicator.							
3. Solar panel maintenance program - \$32,000. This is a new expense to the Salt Palace since the panels have become owned by Salt Lake County. Side note: we have reduced budgeted utility costs at the SPCC by \$400K							
4. Feminine Hygiene Program - \$20,000. Supplying feminine hygiene products for no cost throughout restrooms in SPCC. Customer Satisfaction indicator							
5. Labor & Maintenance: \$1,043,160.							
[Org/Program Impacted: SPCC OPERATIONS]							
3	[355000_03]	REQUEST	2020 Construction Mitigation Fund:	N	-	0	0
(YOY Budget Neutral) \$314,917. ONE-TIME This is to address potential claims made by Licensees actualizing in 2020 for event interference due to hotel construction activities. This is insufficient to worst case scenarios. We are actively working with clients in an effort to mitigate as much of this risk as possible. Mitigation tactics include moving clients from space that is near construction activity as well as strategizing new show layouts and "show flow".							
[Org/Program Impacted: SPCC OPERATIONS]							
4	[355000_04]	REQUEST	2020 Facilities Expense Increases:	Y	-	27,500	27,500
(New Budget Impact) \$27,500 ONGOING. This request addresses increases to rates charged by the Facilities Department for services rendered at the SPCC.							
[Org/Program Impacted: SPCC OPERATIONS]							
5	[355000_05]	REQUEST	2020 Annual Employee Wage Increase:	Y	-	146,899	146,899
\$146,899 ONGOING This request represents an overall 3% wage increase. Specific percentage increases are awarded based on performance review.							
[Org/Program Impacted: SPCC OPERATIONS]							

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: SPCC OPERATIONS]	N	-	0	(278,426)
7	[355000_R01]	STRESS TEST	2020 Facilities Expense Increases: 355000_04: Reverse 2020 Facilities Expense Increases [Org/Program Impacted: SPCC OPERATIONS]	Y	-	(27,500)	0
8	[355000_R03]	STRESS TEST	5% Stress Test Reductions: 1. Eliminate employee wage increase \$146,899 2. Eliminate incremental increase in Facilities charges \$27,500 3. Reduce Construction Mitigation Fund by \$194,628. This reduction would cause us to carry more risk into 2020. We would need to potentially seek mitigation funds from other sources. [Org/Program Impacted: SPCC OPERATIONS]	N	-	(194,628)	0
9	[355000_R02]	STRESS TEST	2020 Annual Employee Wage Increase: 355000_05: Reverse 2020 Annual Employee Wage Increase [Org/Program Impacted: SPCC OPERATIONS]	Y	-	(146,899)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				-	-	64,859	(94,782)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	-	(369,027)	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)</b>							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	13,959,795	13,959,795

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

SALT PALACE CONV CTR OPS (SPCC)

Funds Selected			Organizations Selected						
180 - RAMPTON SALT PALACE CONV CTR FUND • 182 - MT AMERICA EXPO CENTER FUND			35500000 - SALT PALACE CONV CTR OPS (SPCC) • 35509900 - SPCC RESERVE CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>22,479</b>	<b>13,865</b>	<b>22,639</b>	<b>8,614</b>	<b>14,025</b>	<b>19,890</b>	<b>2,589</b>	<b>12,976</b>	<b>9,503</b>
<b>REVENUE</b>	<b>21,985</b>	<b>12,157</b>	<b>20,485</b>	<b>9,828</b>	<b>10,657</b>	<b>23,160</b>	<b>(1,175)</b>	<b>21,854</b>	<b>131</b>
<b>OPERATING REVENUE</b>	<b>11,379</b>	<b>1,556</b>	<b>11,379</b>	<b>9,823</b>	<b>1,556</b>	<b>9,978</b>	<b>1,401</b>	<b>13,330</b>	<b>(1,951)</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	155	(155)	-	-
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	155	(155)	-	-
RCT4200 - CHARGES FOR SERVICES	11,379	1,556	11,379	9,823	1,556	9,823	1,556	13,330	(1,951)
427060 - SP/ST/EP OPERATING REVENUE	11,379	1,556	11,379	9,823	1,556	9,823	1,556	13,330	(1,951)
<b>NON-OPERATING REVENUE</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>256</b>	<b>(251)</b>
RCT4290 - INVESTMENT EARNINGS	5	-	5	5	-	5	-	256	(251)
429005 - INTEREST - TIME DEPOSITS	5	-	5	5	-	5	-	187	(182)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	69	(69)
<b>Other Financing Sources</b>	<b>10,601</b>	<b>10,601</b>	<b>9,101</b>	<b>-</b>	<b>9,101</b>	<b>13,177</b>	<b>(2,576)</b>	<b>8,268</b>	<b>2,333</b>
RCT7200 - OFS TRANSFERS	10,601	10,601	9,101	-	9,101	13,177	(2,576)	8,268	2,333
720005 - OFS TRANSFERS IN	10,601	10,601	9,101	-	9,101	13,177	(2,576)	8,268	2,333
<b>EXPENSE</b>	<b>33,862</b>	<b>15,425</b>	<b>34,021</b>	<b>18,437</b>	<b>15,584</b>	<b>29,868</b>	<b>3,993</b>	<b>26,306</b>	<b>7,556</b>
<b>OPERATING EXPENSE</b>	<b>33,858</b>	<b>15,421</b>	<b>34,017</b>	<b>18,437</b>	<b>15,580</b>	<b>29,868</b>	<b>3,989</b>	<b>26,306</b>	<b>7,552</b>
000200-Operations	25,199	11,930	25,477	13,269	12,209	20,302	4,897	14,896	10,303
607010 - MAINTENANCE - GROUNDS	648	648	648	-	648	607	40	45	603
607015 - MAINTENANCE - BUILDINGS	9,381	9,381	9,381	-	9,381	5,022	4,359	1,157	8,224
615035 - SMALL EQUIPMENT (NON-COMPUTER)	450	450	450	-	450	300	150	135	315
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	900	(900)	-	-
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	14	(14)	20	(20)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	47	(47)	0	(0)
635005 - CAP LEAS PRINCIPAL-LAND AND BLDG	-	-	-	-	-	62	(62)	-	-
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	-	-	-	-	-	-	82	(82)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	31	(31)	-	-
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	6	(6)
639035 - CONTRACT MANAGEMENT FEE	14,716	1,452	14,994	13,264	1,730	13,314	1,402	13,440	1,276
661015 - INTEREST EXP-ARBITRAGE REBATE	5	-	5	5	-	5	-	-	5
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	-	-	-	-	-	-	12	(12)
000300-Capital Purchases	3,438	3,438	3,438	-	3,438	4,448	(1,010)	1,579	1,859
673020 - IMPROVMNT OTHER THAN BUILDINGS	-	-	-	-	-	699	(699)	3	(3)
675010 - IMPROVEMENTS OF BUILDINGS	138	138	138	-	138	222	(85)	1,121	(983)
679005 - OFFICE FURN EQUIP SOFTWR>5000	3,300	3,300	3,300	-	3,300	3,376	(76)	254	3,046
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	150	(150)	202	(202)
000400-Indirect Cost	495	43	495	451	43	495	-	584	(89)
663010 - COUNCIL OVERHEAD COST	65	7	65	58	7	65	-	56	8
663015 - MAYOR OVERHEAD COST	104	9	104	95	9	104	-	177	(73)
663025 - AUDITOR OVERHEAD COST	43	5	43	38	5	43	-	38	4
663030 - DISTRICT ATTORNEY OVERHEAD COST	2	-	2	2	-	2	-	3	(1)
663040 - INFO SERVICES OVERHEAD COST	57	6	57	51	6	57	-	74	(17)
663045 - PURCHASING OVERHEAD COST	14	0	14	14	0	14	-	21	(6)
663055 - GOVERN IMMUNITY OVERHEAD COST	115	2	115	113	2	115	-	120	(5)
663070 - MAYOR FINANCE OVERHEAD COST	95	15	95	80	15	95	-	94	1
000600-Debt Service	4,726	9	4,607	4,717	(110)	4,624	102	9,248	(4,522)
<b>NON-OPERATING EXPENSE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>4</b>
001000-Other Financing Uses	4	4	4	-	4	-	4	-	4
770010 - OFU TRANSFERS OUT	4	4	4	-	4	-	4	-	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

SALT PALACE CONV CTR OPS (SPCC)

Funds Selected		Organizations Selected							
180 - RAMPTON SALT PALACE CONV CTR FUND		35500000 - SALT PALACE CONV CTR OPS (SPCC)							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>8,519</b>	<b>(95)</b>	<b>8,679</b>	<b>8,614</b>	<b>65</b>	<b>8,664</b>	<b>(145)</b>	<b>9,985</b>	<b>(1,466)</b>
<b>REVENUE</b>	<b>18,021</b>	<b>8,194</b>	<b>18,021</b>	<b>9,828</b>	<b>8,194</b>	<b>17,115</b>	<b>906</b>	<b>19,865</b>	<b>(1,843)</b>
<b>OPERATING REVENUE</b>	<b>11,379</b>	<b>1,556</b>	<b>11,379</b>	<b>9,823</b>	<b>1,556</b>	<b>9,823</b>	<b>1,556</b>	<b>13,330</b>	<b>(1,951)</b>
RCT4200 - CHARGES FOR SERVICES	11,379	1,556	11,379	9,823	1,556	9,823	1,556	13,330	(1,951)
427060 - SP/ST/EP OPERATING REVENUE	11,379	1,556	11,379	9,823	1,556	9,823	1,556	13,330	(1,951)
<b>NON-OPERATING REVENUE</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>256</b>	<b>(251)</b>
RCT4290 - INVESTMENT EARNINGS	5	-	5	5	-	5	-	256	(251)
429005 - INTEREST - TIME DEPOSITS	5	-	5	5	-	5	-	187	(182)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	69	(69)
<b>Other Financing Sources</b>	<b>6,638</b>	<b>6,638</b>	<b>6,638</b>	<b>-</b>	<b>6,638</b>	<b>7,287</b>	<b>(649)</b>	<b>6,278</b>	<b>359</b>
RCT7200 - OFS TRANSFERS	6,638	6,638	6,638	-	6,638	7,287	(649)	6,278	359
720005 - OFS TRANSFERS IN	6,638	6,638	6,638	-	6,638	7,287	(649)	6,278	359
<b>EXPENSE</b>	<b>19,902</b>	<b>1,465</b>	<b>20,061</b>	<b>18,437</b>	<b>1,625</b>	<b>18,487</b>	<b>1,415</b>	<b>23,315</b>	<b>(3,413)</b>
<b>OPERATING EXPENSE</b>	<b>19,898</b>	<b>1,461</b>	<b>20,057</b>	<b>18,437</b>	<b>1,621</b>	<b>18,487</b>	<b>1,411</b>	<b>23,315</b>	<b>(3,417)</b>
000200-Operations	14,720	1,452	14,999	13,269	1,730	13,412	1,308	13,533	1,187
635005 - CAP LEAS PRINCIPAL-LAND AND BLDG	-	-	-	-	-	62	(62)	-	-
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	-	-	-	-	-	-	82	(82)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	31	(31)	-	-
639035 - CONTRACT MANAGEMENT FEE	14,716	1,452	14,994	13,264	1,730	13,314	1,402	13,439	1,276
661015 - INTEREST EXP-ARBITRAGE REBATE	5	-	5	5	-	5	-	-	5
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	-	-	-	-	-	-	12	(12)
000400-Indirect Cost	451	-	451	451	-	451	-	534	(83)
663010 - COUNCIL OVERHEAD COST	58	-	58	58	-	58	-	50	7
663015 - MAYOR OVERHEAD COST	95	-	95	95	-	95	-	158	(63)
663025 - AUDITOR OVERHEAD COST	38	-	38	38	-	38	-	34	4
663030 - DISTRICT ATTORNEY OVERHEAD COST	2	-	2	2	-	2	-	3	(1)
663040 - INFO SERVICES OVERHEAD COST	51	-	51	51	-	51	-	68	(17)
663045 - PURCHASING OVERHEAD COST	14	-	14	14	-	14	-	20	(6)
663055 - GOVERN IMMUNITY OVERHEAD COST	113	-	113	113	-	113	-	118	(5)
663070 - MAYOR FINANCE OVERHEAD COST	80	-	80	80	-	80	-	82	(2)
000600-Debt Service	4,726	9	4,607	4,717	(110)	4,624	102	9,248	(4,522)
<b>NON-OPERATING EXPENSE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>4</b>
001000-Other Financing Uses	4	4	4	-	4	-	4	-	4
770010 - OFU TRANSFERS OUT	4	4	4	-	4	-	4	-	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

SALT PALACE CONV CTR OPS (SPCC)

Funds Selected			Organizations Selected						
180 - RAMPTON SALT PALACE CONV CTR FUND			35509900 - SPCC RESERVE CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>13,960</b>	<b>13,960</b>	<b>13,960</b>	<b>-</b>	<b>13,960</b>	<b>11,226</b>	<b>2,733</b>	<b>2,991</b>	<b>10,969</b>
<b>REVENUE</b>	<b>3,964</b>	<b>3,964</b>	<b>2,464</b>	<b>-</b>	<b>2,464</b>	<b>6,045</b>	<b>(2,081)</b>	<b>1,990</b>	<b>1,974</b>
<b>OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>155</b>	<b>(155)</b>	<b>-</b>	<b>-</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	155	(155)	-	-
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	155	(155)	-	-
<b>Other Financing Sources</b>	<b>3,964</b>	<b>3,964</b>	<b>2,464</b>	<b>-</b>	<b>2,464</b>	<b>5,890</b>	<b>(1,926)</b>	<b>1,990</b>	<b>1,974</b>
RCT7200 - OFS TRANSFERS	3,964	3,964	2,464	-	2,464	5,890	(1,926)	1,990	1,974
720005 - OFS TRANSFERS IN	3,964	3,964	2,464	-	2,464	5,890	(1,926)	1,990	1,974
<b>EXPENSE</b>	<b>13,960</b>	<b>13,960</b>	<b>13,960</b>	<b>-</b>	<b>13,960</b>	<b>11,381</b>	<b>2,578</b>	<b>2,991</b>	<b>10,969</b>
<b>OPERATING EXPENSE</b>	<b>13,960</b>	<b>13,960</b>	<b>13,960</b>	<b>-</b>	<b>13,960</b>	<b>11,381</b>	<b>2,578</b>	<b>2,991</b>	<b>10,969</b>
000200-Operations	10,479	10,479	10,479	-	10,479	6,890	3,588	1,363	9,116
607010 - MAINTENANCE - GROUNDS	648	648	648	-	648	607	40	45	603
607015 - MAINTENANCE - BUILDINGS	9,381	9,381	9,381	-	9,381	5,022	4,359	1,157	8,224
615035 - SMALL EQUIPMENT (NON-COMPUTER)	450	450	450	-	450	300	150	135	315
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	900	(900)	-	-
625005 - NON-CAPITAL BUILDINGS	-	-	-	-	-	14	(14)	20	(20)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	47	(47)	0	(0)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	6	(6)
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	0	(0)
000300-Capital Purchases	3,438	3,438	3,438	-	3,438	4,448	(1,010)	1,579	1,859
673020 - IMPROVMNT OTHER THAN BUILDINGS	-	-	-	-	-	699	(699)	3	(3)
675010 - IMPROVEMENTS OF BUILDINGS	138	138	138	-	138	222	(85)	1,121	(983)
679005 - OFFICE FURN EQUIP SOFTWR>5000	3,300	3,300	3,300	-	3,300	3,376	(76)	254	3,046
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	150	(150)	202	(202)
000400-Indirect Cost	43	43	43	-	43	43	-	50	(6)
663010 - COUNCIL OVERHEAD COST	7	7	7	-	7	7	-	6	1
663015 - MAYOR OVERHEAD COST	9	9	9	-	9	9	-	19	(10)
663025 - AUDITOR OVERHEAD COST	5	5	5	-	5	5	-	4	0
663040 - INFO SERVICES OVERHEAD COST	6	6	6	-	6	6	-	6	(0)
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	2	2	-	2	2	-	2	(0)
663070 - MAYOR FINANCE OVERHEAD COST	15	15	15	-	15	15	-	12	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Salt Lake County Criminal Justice Advisory Council (CJAC) works with criminal justice stakeholders to reduce crime and promote public safety by identifying ways to:

- lower repeat offender rates and close the "revolving door" to our jails
- improve outcomes for jailed individuals struggling with mental illness and substance use

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County works collaboratively with city, state, non-profit, and private partners to keep residents safe, reduce recidivism, and help individuals re-enter society with the support and resources needed to be successful.**

- 1) Increase the number of individuals receiving criminal record expungement support from 348 individuals as of the end of July 2019 to 700 individuals by end of December 2020.
- 2) Reduce the 3 year recidivism rate for Salt Lake County offenders from 50 percent as of the end of December 2015 to 47 percent by end of December 2021.

**Salt Lake County’s Integrated Justice Information System is a functional tool used to inform operations, evaluate programs, and promote system change.**

- 3) Increase the number of cross-agency dashboards used to improve decision-making from 1 dashboard as of the end of July 2019 to 3 dashboards by end of December 2020.
- 4) Increase the number of cross-agency program evaluations from 1 evaluation as of the end of December 2019 to 3 evaluations by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	1,035	251 24.3%	1,286	263 25.4%	1,297	
REVENUE	0	200	200	200	200	
COUNTY FUNDING	1,035	51 4.9%	1,086	63 6.1%	1,097	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	3.00	2.00 66.7%	5.00	2.00 66.7%	5.00	

# BUDGET & FTE PRIORITIES

# CRIMINAL JUSTICE ADVISORY COUNCIL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
1023000100 CJAC ADMINISTRATION	-	1,086	1,086	4.00	-	51	51	1.00	-	(52)	(52)	-
1023000200 EXPUNGEMENT ASSISTANCE GRANT	200	200	-	1.00	200	200	-	1.00	(200)	(251)	(51)	-
<b>TOTAL CRIMINAL JUSTICE ADVISORY COUNCIL</b>	200	1,286	1,086	5.00	200	251	51	2.00	(200)	(303)	(103)	-
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[102300_02]	REQUEST	Expungement Assistance Program Grant: We are renewing our Expungement Assistance Grant. The program is budget neutral. We have been in contact with CCJJ, and while we cannot formally apply for the grant funds to be renewed until December, we have received assurances that it is likely to be renewed. They are receiving the JAG funds and anticipate they will be able to fund this program for the next 2 years (in addition to 2019). Here is the original program description from last year's request: As part of Operation Rio Grande, Salt Lake County launched the State's first ever Expungement Day event in April 2018. The event was a huge success. To continue and build on that success, the Salt Lake County Criminal Justice Advisory Council (CJAC) applied for, and has been awarded a \$200K Justice Assistance Grant (JAG) to fund an Expungement Assistance Program for 2019. CJAC will use grant funding to make the expungement process cheaper and more accessible to residents in Salt Lake County. Grant funding will be used for three primary purposes: 1) to develop an online portal that will allow individuals to submit expungement petitions online; 2) to hire one part-time staff member to work as an Expungement Navigator to assist individuals who are in need of expungement services; 3) to help cover the cost of Bureau of Criminal Identification (BCI) application and certificate fees for individuals who can demonstrate they cannot afford to pay them. [Total Expense: (\$200,000); Operating Revenue: (\$200,000)] [Org/Program Impacted: EXPUNGEMENT ASSISTANCE GRANT]	N	1.00	0	1,788
2	[102300_04]	REQUEST	Transfer FTE: Transfer Position 00000089 Heather Bailey from Mayor's Admin. to CJAC 1023 which is the department where she actually works. [Org/Program Impacted: CJAC ADMINISTRATION]	Y	1.00	51,084	52,320
3	[102300_R01]	STRESS TEST	5 Percent Stress cut from Other Prof Fees: [Org/Program Impacted: CJAC ADMINISTRATION]	N	-	(52,084)	0
4	[102300_04]	STRESS TEST	Transfer Time Limited FTE: Don't Transfer Position 00000089 Heather Bailey from Mayor's Admin to CJAC 1023 which is the department where she actually works. [Org/Program Impacted: EXPUNGEMENT ASSISTANCE GRANT]	Y	-	(51,084)	0
5	[102300_02]	STRESS TEST	Expungement Assistance Program Grant: Don't Renew the Expungement Assistance Grant. [Org/Program Impacted: EXPUNGEMENT ASSISTANCE GRANT]	N	-	0	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>2.00</b>	<b>51,084</b>	<b>54,108</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(103,168)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

CRIMINAL JUSTICE ADVISORY COUNCIL

Funds Selected	Organizations Selected
110 - GENERAL FUND	10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,097</b>	<b>63</b>	<b>1,086</b>	<b>1,035</b>	<b>51</b>	<b>1,158</b>	<b>(60)</b>	<b>360</b>	<b>737</b>
<b>REVENUE</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>200</b>
OPERATING REVENUE	200	200	200	-	200	200	-	-	200
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	200	200	200	-	200	200	-	-	200
415000 - FEDERAL GOVERNMENT GRANTS	200	200	200	-	200	200	-	-	200
<b>EXPENSE</b>	<b>1,297</b>	<b>263</b>	<b>1,286</b>	<b>1,035</b>	<b>251</b>	<b>1,358</b>	<b>(60)</b>	<b>360</b>	<b>937</b>
OPERATING EXPENSE	1,297	263	1,286	1,035	251	1,358	(60)	360	937
000100-Salaries and Benefits	493	145	481	348	133	521	(28)	290	203
601005 - ELECTED AND EXEMPT SALARY	191	5	186	186	-	186	5	155	36
601020 - LUMP SUM VACATION PAY	1	-	1	1	-	1	-	-	1
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	105	39	102	66	36	64	41	-	105
601040 - TIME LIMITED EMPLOYEES	54	54	52	-	52	83	(29)	63	(9)
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	55	(55)	-	-
603005 - SOCIAL SECURITY TAXES	30	7	30	23	7	26	5	16	14
603025 - RETIREMENT OR PENSION CONTRIB	52	15	50	37	14	42	10	31	21
603040 - LTD CONTRIBUTIONS	1	0	1	1	0	2	(0)	1	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	8	1	8	7	1	16	(7)	7	2
603050 - HEALTH INSURANCE PREMIUMS	45	23	45	23	23	43	3	16	30
603055 - EMPLOYEE SERV RES FUND CHARGES	4	-	4	4	-	4	-	2	2
000200-Operations	279	118	279	160	118	310	(32)	38	241
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	-	1	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	-	1	1	(0)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	0	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	1	0
613005 - PRINTING CHARGES	2	-	2	2	-	1	1	-	2
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	1	1
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	-	1	0	1
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	4	(2)	0	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	(1)	1	(1)
615040 - POSTAGE	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	7	-	7	7	-	7	-	5	2
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	(0)	0
617015 - MAINTENANCE - SOFTWARE	52	-	52	52	-	52	-	-	52
619015 - MILEAGE ALLOWANCE	-	-	-	-	-	2	(2)	-	-
619025 - TRAVEL AND TRANSPORTATION	8	-	8	8	-	8	-	9	(1)
621020 - TELEPHONE	0	-	0	0	-	1	(0)	1	(1)
621025 - MOBILE TELEPHONE	2	-	2	2	-	1	1	1	1
633010 - RENT - BUILDINGS	17	-	17	17	-	17	-	17	-
639025 - OTHER PROFESSIONAL FEES	184	118	184	65	118	215	(31)	1	183
000400-Indirect Cost	526	-	526	526	-	526	-	32	494
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	1	0
663015 - MAYOR OVERHEAD COST	190	-	190	190	-	190	-	2	188
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	1	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	13	-	13	13	-	13	-	6	7
663040 - INFO SERVICES OVERHEAD COST	299	-	299	299	-	299	-	17	282
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	1	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	5	-	5	5	-	5	-	2	3
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	16	-	16	16	-	16	-	2	14

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

CRIMINAL JUSTICE ADVISORY COUNCIL

Funds Selected	Organizations Selected
110 - GENERAL FUND	10230000 - CRIMINAL JUSTICE ADVISORY COUNCIL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,097</b>	<b>63</b>	<b>1,086</b>	<b>1,035</b>	<b>51</b>	<b>1,158</b>	<b>(60)</b>	<b>360</b>	<b>737</b>
<b>REVENUE</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>200</b>
OPERATING REVENUE	200	200	200	-	200	200	-	-	200
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	200	200	200	-	200	200	-	-	200
415000 - FEDERAL GOVERNMENT GRANTS	200	200	200	-	200	200	-	-	200
<b>EXPENSE</b>	<b>1,297</b>	<b>263</b>	<b>1,286</b>	<b>1,035</b>	<b>251</b>	<b>1,358</b>	<b>(60)</b>	<b>360</b>	<b>937</b>
OPERATING EXPENSE	1,297	263	1,286	1,035	251	1,358	(60)	360	937
000100-Salaries and Benefits	493	145	481	348	133	521	(28)	290	203
601005 - ELECTED AND EXEMPT SALARY	191	5	186	186	-	186	5	155	36
601020 - LUMP SUM VACATION PAY	1	-	1	1	-	1	-	-	1
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	105	39	102	66	36	64	41	-	105
601040 - TIME LIMITED EMPLOYEES	54	54	52	-	52	83	(29)	63	(9)
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	55	(55)	-	-
603005 - SOCIAL SECURITY TAXES	30	7	30	23	7	26	5	16	14
603025 - RETIREMENT OR PENSION CONTRIB	52	15	50	37	14	42	10	31	21
603040 - LTD CONTRIBUTIONS	1	0	1	1	0	2	(0)	1	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	8	1	8	7	1	16	(7)	7	2
603050 - HEALTH INSURANCE PREMIUMS	45	23	45	23	23	43	3	16	30
603055 - EMPLOYEE SERV RES FUND CHARGES	4	-	4	4	-	4	-	2	2
000200-Operations	279	118	279	160	118	310	(32)	38	241
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	-	1	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	-	1	1	(0)
611006 - DIGITAL CONTENT DATABASES	-	-	-	-	-	-	-	0	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	1	0
613005 - PRINTING CHARGES	2	-	2	2	-	1	1	-	2
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	1	1
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	-	1	0	1
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	4	(2)	0	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	(1)	1	(1)
615040 - POSTAGE	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	7	-	7	7	-	7	-	5	2
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	(0)	0
617015 - MAINTENANCE - SOFTWARE	52	-	52	52	-	52	-	-	52
619015 - MILEAGE ALLOWANCE	-	-	-	-	-	2	(2)	-	-
619025 - TRAVEL AND TRANSPORTATION	8	-	8	8	-	8	-	9	(1)
621020 - TELEPHONE	0	-	0	0	-	1	(0)	1	(1)
621025 - MOBILE TELEPHONE	2	-	2	2	-	1	1	1	1
633010 - RENT - BUILDINGS	17	-	17	17	-	17	-	17	-
639025 - OTHER PROFESSIONAL FEES	184	118	184	65	118	215	(31)	1	183
000400-Indirect Cost	526	-	526	526	-	526	-	32	494
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	1	0
663015 - MAYOR OVERHEAD COST	190	-	190	190	-	190	-	2	188
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	1	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	13	-	13	13	-	13	-	6	7
663040 - INFO SERVICES OVERHEAD COST	299	-	299	299	-	299	-	17	282
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	1	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	5	-	5	5	-	5	-	2	3
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	16	-	16	16	-	16	-	2	14

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

CRIMINAL JUSTICE ADVISORY COUNCIL

Funds Selected	Organizations Selected
110 - GENERAL FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
<b>EXPENSE</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
<b>OPERATING EXPENSE</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
000200-Operations	15	15	15	-	15	15	-	47	(32)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	5	5	-	5	5	-	-	5
615020 - COMPUTER SOFTWARE < 3000	10	10	10	-	10	10	-	-	10
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	47	(47)
000300-Capital Purchases	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
000400-Indirect Cost	2	2	2	-	2	2	-	8	(6)
663010 - COUNCIL OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	1	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	1	1	1	-	1	1	-	4	(3)

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**CORE MISSION**

As we look to the future we choose to create, a healthy community – built on healthy people, healthy places, expanded opportunities, and responsive government.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Government works effectively with partners and stakeholders to address social systemic issues.**

- 1) Increase County engagement by 10% in county-wide efforts addressing homelessness and other existing efforts that intersect with homelessness from 235 efforts as of the end of August 2019 to 259 efforts by end of December 2020.
- 2) Increase capacity by identifying at least four new funding and/or partnerships opportunities to address social systemic issues including homelessness, criminal justice, and behavioral health from 1 opportunity as of the end of August 2019 to 4 opportunities by end of December 2020.

**Salt Lake County welcomes New Americans and provides opportunities to maximize their economic, social and civic potential.**

- 3) Increase the number of new partnerships focused on maximizing the potential of New Americans in Salt Lake County from 0 partnerships as of the end of August 2019 to 5 partnerships by end of December 2020.
- 4) Increase the number of resources invested to encourage hard to count communities to participate in the Census in 2020 from 0 resources as of the end of August 2019 to 30 resources by end of August 2020.

**Salt Lake County workplace is reflective of the residents we serve; welcomes and supports the uniqueness and individuality of all residents, employees and visitors to our community.**

- 5) Increase the percentage of individuals from diverse demographics in the Managers and Supervisors category of the Salt Lake County Government workforce from 11 percent as of the end of December 2019 to 13 percent by end of December 2020.
- 6) Increase the percentage of managers, directors, supervisors and team leaders who attend and complete the Diversity, Inclusion and High-Performance (D&I HP) Training and create team plans to ensure Salt Lake County Government aligns with the inclusive non-discrimination policy from 54 percent as of the end of August 2019 to 100 percent by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*


	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	7,085	300 4.2%	7,384	98 1.4%	7,182
REVENUE	583	322 55.2%	905	-225 -38.7%	357
COUNTY FUNDING	6,502	-22 -0.3%	6,480	323 5.0%	6,825
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	40.75	-1.00 -2.5%	39.75	-3.00 -7.4%	37.75

# BUDGET & FTE PRIORITIES

# MAYOR ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
1020001200 HUMAN SERVICES ADMIN	-	859	859	6.00	-	112	112	1.00	-	(92)	(92)	(1.00)
1020001300 COMMUNITY SERVICE ADMIN	147	746	599	5.00	-	-	-	-	(147)	(177)	(30)	(1.00)
1020001600 ADMINISTRATIVE SERVICES	-	355	355	2.00	-	-	-	-	-	(18)	(18)	-
1020001400 PUBLIC WORKS AND MUNICIPAL SERVICES	-	376	376	2.00	-	25	25	-	-	(43)	(43)	-
1020001201 NEW AMERICANS AND REFUGEES	140	352	212	1.75	40	-	(40)	-	-	(10)	(10)	-
1020000200 DIVERSITY AND INCLUSION	3	123	120	1.00	-	-	-	-	-	(6)	(6)	-
1020000100 ADMINISTRATION PRGM	0	3,620	3,619	18.00	-	(109)	(109)	(1.00)	-	(95)	(95)	(1.00)
1020001601 DATA AND INNOVATION	-	247	247	2.00	-	-	-	-	-	(12)	(12)	-
1020001701 INITIATIVES AND SPECIAL PROJECTS	400	570	170	1.00	280	271	(9)	(1.00)	120	124	4	-
1020001702 CONTINUUM-CARE GRANT	214	136	(79)	1.00	2	-	(2)	-	-	-	-	-
<b>TOTAL MAYOR ADMINISTRATION</b>	<b>905</b>	<b>7,384</b>	<b>6,480</b>	<b>39.75</b>	<b>322</b>	<b>300</b>	<b>(22)</b>	<b>(1.00)</b>	<b>(27)</b>	<b>(329)</b>	<b>(302)</b>	<b>(3.00)</b>

Stress Test met. - 

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[102000_01]	REQUEST	COC Grant Award Amount True-Up: Adjust Continuum of Care Grant amount to match the amount awarded for FY 2020. [Org/Program Impacted: CONTINUUM-CARE GRANT]	Y	-	(1,918)	(1,918)
2	[102500_12]	REQUEST (TECHNICAL)	Transfer \$400,000 Homelessness Service System: Transfer Shelter the Homeless of \$400,000 to Sub-Dept (1020001701) Initiatives and Special Projects.  Transfer to Mayor's Administration in 2020: The funding is to be used to support community-wide coordinated entry planning and implementation for the new homeless and housing services system in Salt Lake County. [Org/Program Impacted: INITIATIVES AND SPECIAL PROJECTS]	Y	-	0	400,000
3	[102500_02]	REQUEST	Regional Development Projects: In order of priority:  1. Special Projects Director \$137,180 (year 2 of a 2 yr request) 2. Kem C. Gardner Policy Institute \$50,000 3. Oquirrh View \$75,000 4. Service Navigator \$200,000 5. Census \$140,000 (Includes 1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach \$40,000. Year 2 of a 2 yr request) 6. WFRC-TLC \$300,000  Total Cost: \$902,180 This request is entered for \$1,185,000. There is an additional request 102500_R13 that reduces the annual amount by \$282,820. The net result in an ask of \$902,180. Mayor's Admin Dept.1020 Items:  1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach - Revenue \$40,000  [Total: Expense: \$902,180; Operating Revenue: \$0] [Org/Program Impacted: NEW AMERICANS AND REFUGEES]	N	-	(40,000)	(40,000)
4	[102300_04]	REQUEST	Transfer FTE: Transfer Position 00000089 Heather Bailey from Mayor's Admin. to CJAC 1023 which is the department where she actually works. [Org/Program Impacted: ADMINISTRATION PRGM]	Y	(1.00)	(51,084)	(51,084)
5	[102200_02]	REQUEST (TECHNICAL)	HUMAN SVC FTE REQUEST AND FTE TRANSFER: Transfer S&B budget from MFA to HSA to fill open position. This position is to assist Human Services administration and directors to enhance our capacity to evaluate programs, service delivery and budgets. The position will be responsible for collecting, organizing and analyzing complex data from various sources; design of performance outcomes; identification of metrics/key performance indicators (KPIs); and analysis and assessment that will allow Human Services and others to determine progress towards outcomes. [Org/Program Impacted: ADMINISTRATION PRGM, HUMAN SERVICES ADMIN]	Y	1.00	54,360	56,988
6	[102000_04]	REQUEST	Adj Base for Transferred "Not Ongoing" FTE: As part of last years budget, a Time Limited FTE from sub-department 1020001701 Initiatives & Spec Projects was transferred to department 1025 ORD. The request was "Not Ongoing", and expired for 2020 causing the FTE expense to transfer back to sub-department 1020001701. The said FTE will be staying ORD for 2020 and ORD is making a new request (102500_02) to restore the FTE and the related expense. This adjustment removes the expense from subdepartment 1701 so there will be no duplication. [Total Expense: (\$128,676); Operating Revenue: (\$120,000)] [Org/Program Impacted: INITIATIVES AND SPECIAL PROJECTS]	Y	(1.00)	(8,676)	(8,676)

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[102000_03]	REQUEST	Temporary Employee for Public Works Admin: Currently Public Works Admin does not have an administrative assistant to answer phones, act as receptionist, or do any day to day duties. Public Works has been fulfilling those duties by using planning and engineering staff. However, this is not efficient and with the move of planning out of the County it eliminates the ability to be able to use that staff. The amount of work that needs to be done warrants hiring an employee between 20 and 30 hours/week. This employee would be temporary and would be paid approximately \$18/hr. [Org/Program Impacted: PUBLIC WORKS AND MUNICIPAL SERVICES]	Y	-	25,000	25,000
8	[102000_05]	REQUEST	Transfer Rick Graham FTE to Emergency Mgmt: Rick Graham's position in Mayor's Admin is being eliminated effective 01/01/2020. The FTE for this position is being transferred to 4350000100 Emergency Management Administration as a merit position with the job title of Program Manager. [Org/Program Impacted: ADMINISTRATION PRGM]	Y	-	0	(172,236)
9	[102000_R07]	STRESS TEST	Eliminate CS Time-Limited Position: This cut is recommended. Incumbent retired and the job duties were absorbed by other positions. [Org/Program Impacted: COMMUNITY SERVICE ADMIN]	Y	(1.00)	(5,475)	(9,267)
10	[102000_R01]	STRESS TEST	5% Stress Test Dept 1020001400: In order to accomplish the 5% stress test for Public Works Administration would first reduce the new ask for the temporary employee of \$25,000. That would leave \$17,600 that would be accomplished with the proposed following cuts.  615025 computers and supplies reduce from \$1,282 to \$0. \$1,282 cut 615050 meals and refreshments reduce from \$1,050 to \$0. \$1,050 cut 619045 vehicle replacement charge reduce from \$3,000 to \$0. \$3,000 cut 693020 interfund charges reduce from \$1,500 to \$0. \$1,500 cut  Total Operations cut \$6,832  Remaining cut of \$10,768 would be reduced from personnel. [Org/Program Impacted: PUBLIC WORKS AND MUNICIPAL SERVICES]	N	-	(42,600)	0
11	[102000_R04]	STRESS TEST	5% STRESS TEST-ODI 1020001601: Office of Data & Innovation (ODI) has a very small operating budget. In order to meet 5% stress test requirement, the ODI will eliminate its internship program. We have greatly benefited from having an intern to help with the ongoing project from maintaining CountyStat to building Performance Measures dashboards, which include building agency financial and O/I for the upcoming year to meet our deadline. We have been able to bring high quality undergrad and graduate students from higher education institutions to offer a unique opportunity to work in the public sector as well as provide technical depth to the ODI team. [Org/Program Impacted: OFFICE OF DATA & INNOVATION [Org/Program Impacted: DATA AND INNOVATION]	N	-	(12,345)	0
12	[102000_R02]	STRESS TEST	5% Stress Dept 1020000100, 0200, 1201, 1701: Mayor's Admin - Our 5% will be 1 FTE in the amount of \$95,416. Reducing 1 FTE from Mayor's Administration is not recommended at this time. Not only is there no current vacancy, but the staff is working at capacity. In fact, there is a demonstrable need to add FTEs. Thus, reducing an FTE would only harm programs moving forward.  Diversity - Reduce the following:  Subscriptions And Memberships \$150 Education And Training Serv/Supp \$500 Printing Charges \$600 Petty Cash Replenish \$233 Meals And Refreshments \$4133 Mobile Telephone \$133  New Americans - Reduce contributions to United Way of Great Salt Lake. \$10,387  Initiatives & Special Projects - Reduce Education/Training & Travel spending. \$4,718 [Org/Program Impacted: ADMINISTRATION PRGM, DIVERSITY AND INCLUSION, INITIATIVES AND SPECIAL PROJECTS, NEW AMERICANS AND REFUGEES]	N	(1.00)	(116,270)	0
13	[102000_R10]	STRESS TEST	Reduce CS Temporary Help: This reduction is not recommended. When the department part-time accountant was transferred to another division, funding was set aside to assist the department fiscal administrator. As additional responsibilities have been taken on, assistance is needed especially during busy times of the year. Reducing temporary help will have a direct impact on timeliness and thoroughness of fiscal submissions. [Org/Program Impacted: COMMUNITY SERVICE ADMIN]	N	-	(7,770)	0
14	[102000_R03]	STRESS TEST	5% STRESS TEST-ADM SVS 1020001600: The Department of Administrative Services' entire operating budget is \$19,253. The required 5% stress amount is \$17,759. In order to meet the stress test requirement, we'd need to cut our operating budget by 92%. The cuts include everything but telephone and a partial budget for mobile phones. These cuts will be detrimental to the department's ability to maintain our operational functionality including professional growth, computer replacement, office supplies and other operating expenditures. [Org/Program Impacted: ADMINISTRATIVE SERVICES]	N	-	(17,759)	0
15	[102000_R09]	STRESS TEST	Cut CS Employee Recognition: This cut is not recommended. The Community Services department has a tradition of recognizing employees with service milestones each year. Our employees are the reason our divisions provide exceptional service. It is important to acknowledge them for their dedication and service. [Org/Program Impacted: COMMUNITY SERVICE ADMIN]	N	-	(675)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
16	[102000_R12]	STRESS TEST	5% Stress Test #2 1200 HS Admin: This is the remaining stress test (\$13,300) for HS Admin. This will be a deep cut to the operations budget by 15%: Facility Management Charges reduced by \$700; Subscription and Membership reduced by \$600; Education & Training reduced by \$2,000; Printing Charges reduced by \$1,500; Office Supplies reduced by \$500; Meals and Refreshment reduced by \$500; Mileage Allowance reduced by \$2,500; Travel & Transportation reduced by \$3,000; Mobil Telephone reduced by \$1,000; Other Professional Fees reduced by \$1,000. [Org/Program Impacted: HUMAN SERVICES ADMIN]	N	-	(13,300)	0
17	[102000_R05]	STRESS TEST	5% Stress Test #1 1200 HS Admin: Stress Test #1: This is not recommended. Of the total Mayor's Admin-Human Services \$750,173 budget, nearly 90% is for Salaries and Benefits. To maintain the 5 FTEs, 5% stress test (\$37,508) will be applied to the operations appropriation unit. HS Admin's total operations appropriation unit budget is \$87,029, which includes the \$42,124 critical contribution to the Rape Recovery Center, representing nearly half (48.40%) of the operations budget. Although the following is part of the stress test (\$24,209), HS Admin does not recommend the cuts because it essentially reduces or eliminates every line item budget. Education and Training reduced by \$500; Printing Charges reduced by 3,400; Office Supplies reduced by \$2,500; Computer Software Subscription reduced by \$433; Computer & Components reduced by \$2,000; Small Equipment reduced by \$972; Meals and Refreshments reduced \$2,000; Mileage Reimbursement reduced by \$500; Travel & Transportation reduced by \$5,000; Telephone reduced by \$416; Contribution to Rap Recovery Center by \$6,488. [Org/Program Impacted: HUMAN SERVICES ADMIN]	N	-	(24,209)	0
18	[102000_R08]	STRESS TEST	Defer CS Equipment Replacement: This cut is not recommended. Technology is essential to providing our services in a timely and efficient manner. Cutting equipment replacement could be done for a year or two; but after that, it would likely have a noticeable impact on productivity. [Org/Program Impacted: COMMUNITY SERVICE ADMIN]	N	-	(3,995)	0
19	[102000_R11]	STRESS TEST	Reduce CS Operations: This reduction is not recommended. It is a deep cut into Community Services operations. The department would need to be very discerning about the use of the remaining budget in order to minimize the impact on our services. [Org/Program Impacted: COMMUNITY SERVICE ADMIN]	Y	-	(12,031)	0
20	[102000_04]	STRESS TEST	Adj Base for Transferred "Not Ongoing" FTE: Reverse the Adj to Base for Transferred "Not Ongoing" FTE [Org/Program Impacted: INITIATIVES AND SPECIAL PROJECTS]	Y	-	8,676	0
21	[102200_02]	STRESS TEST	HUMAN SVC FTE REQUEST AND FTE TRANSFER: request. [Org/Program Impacted: HUMAN SERVICES ADMIN]	Y	(1.00)	(54,360)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:** (1.00) (22,318) 208,074  
**TOTAL BASE BUDGET ADJUSTMENT REQUESTS:** - 0 0  
**TOTAL STRESS TEST REDUCTIONS:** (3.00) (302,113) (9,267)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

MAYOR ADMINISTRATION

Funds Selected	Organizations Selected
110 - GENERAL FUND	10200000 - MAYOR ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,825</b>	<b>323</b>	<b>6,480</b>	<b>6,502</b>	<b>(22)</b>	<b>6,462</b>	<b>363</b>	<b>5,954</b>	<b>871</b>
<b>REVENUE</b>	<b>357</b>	<b>(225)</b>	<b>905</b>	<b>583</b>	<b>322</b>	<b>503</b>	<b>(145)</b>	<b>503</b>	<b>(146)</b>
<b>OPERATING REVENUE</b>	<b>357</b>	<b>(225)</b>	<b>905</b>	<b>583</b>	<b>322</b>	<b>503</b>	<b>(145)</b>	<b>503</b>	<b>(146)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	317	2	317	315	2	315	2	186	132
411000 - STATE GOVERNMENT GRANTS	100	-	100	100	-	100	-	-	100
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(25)	25
415000 - FEDERAL GOVERNMENT GRANTS	214	2	214	212	2	212	2	207	7
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	3	-	3	3	-	3	-	4	(1)
RCT4200 - CHARGES FOR SERVICES	0	-	0	0	-	0	-	50	(50)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	50	(50)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	0	-	0	0	-	0	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	40	(227)	587	267	320	187	(147)	267	(227)
431160 - INTERFUND REVENUE	-	(147)	147	147	-	147	(147)	147	(147)
433100 - INTRAFUND REVENUE	40	(80)	440	120	320	40	-	120	(80)
<b>EXPENSE</b>	<b>7,182</b>	<b>98</b>	<b>7,384</b>	<b>7,085</b>	<b>300</b>	<b>6,964</b>	<b>218</b>	<b>6,457</b>	<b>725</b>
<b>OPERATING EXPENSE</b>	<b>7,182</b>	<b>98</b>	<b>7,384</b>	<b>7,085</b>	<b>300</b>	<b>6,964</b>	<b>218</b>	<b>6,457</b>	<b>725</b>
000100-Salaries and Benefits	5,213	(302)	5,415	5,515	(100)	5,395	(182)	5,193	20
601005 - ELECTED AND EXEMPT SALARY	2,523	(88)	2,574	2,611	(37)	2,614	(91)	2,514	9
601020 - LUMP SUM VACATION PAY	17	-	17	17	-	17	-	2	15
601025 - LUMP SUM SICK PAY	5	-	5	5	-	5	-	-	5
601030 - PERMANENT AND PROVISIONAL	845	63	822	782	39	789	56	756	89
601040 - TIME LIMITED EMPLOYEES	146	(195)	251	341	(90)	251	(105)	265	(119)
601050 - TEMPORARY SEASONAL EMERGENCY	112	25	112	87	25	87	25	112	0
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	270	(19)	282	288	(7)	288	(19)	260	9
603025 - RETIREMENT OR PENSION CONTRIB	489	(44)	517	532	(16)	533	(45)	489	(0)
603040 - LTD CONTRIBUTIONS	13	(1)	14	14	(0)	18	(5)	13	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	136	3	133	133	0	132	5	139	(3)
603050 - HEALTH INSURANCE PREMIUMS	569	(46)	600	615	(15)	572	(3)	464	105
603055 - EMPLOYEE SERV RES FUND CHARGES	40	-	40	40	-	40	-	97	(57)
603056 - OPEB - CURRENT YR	50	-	50	50	-	50	-	80	(30)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	1,969	400	1,969	1,569	400	1,569	400	1,264	705
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	8	-	8	8	-	8	0	6	3
609010 - CLOTHING PROVISIONS	0	-	0	0	-	0	-	0	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	359	-	359	359	-	359	-	295	63
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	0	0	1	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	37	-	37	37	-	36	1	20	18
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	1	(1)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	-	-	-	-	-	-	-	(0)	0
613005 - PRINTING CHARGES	17	-	17	17	-	17	(1)	20	(3)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	1	(1)
613045 - ART AND PHOTOGRAPHIC SERVICES	-	-	-	-	-	-	-	0	(0)
615005 - OFFICE SUPPLIES	30	-	30	30	-	31	(0)	15	15
615015 - COMPUTER SUPPLIES	0	-	0	0	-	-	0	0	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	10	-	10	10	-	10	1	9	1
615020 - COMPUTER SOFTWARE < 3000	0	-	0	0	-	0	-	3	(3)
615025 - COMPUTER COMPONENTS < 3000	32	-	32	32	-	32	(0)	22	10
615030 - COMMUNICATION EQUIP-NONCAPITAL	4	-	4	4	-	1	3	0	4
615035 - SMALL EQUIPMENT (NON-COMPUTER)	4	-	4	4	-	4	0	6	(1)
615040 - POSTAGE	4	-	4	4	-	4	(0)	4	(0)
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	0	0
615050 - MEALS AND REFRESHMENTS	44	-	44	44	-	47	(3)	20	24
615055 - VOLUNTEER AWARDS	0	-	0	0	-	-	0	1	(0)
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	12	(7)	6	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	-	-	-	-	-	3	(3)	1	(1)
619005 - GASOLINE DIESEL OIL AND GREASE	-	-	-	-	-	2	(2)	0	(0)
619015 - MILEAGE ALLOWANCE	10	-	10	10	-	11	(2)	3	6
619025 - TRAVEL AND TRANSPORTATION	85	-	85	85	-	85	(0)	48	37
619030 - TRAVEL AND TRANSPORTATION CLIENTS	-	-	-	-	-	-	-	1	(1)
619035 - VEHICLE RENTAL CHARGES	6	-	6	6	-	1	5	1	5
619045 - VEHICLE REPLACEMENT CHARGES	3	-	3	3	-	3	-	1	2
621020 - TELEPHONE	20	-	20	20	-	19	1	20	0
621025 - MOBILE TELEPHONE	24	-	24	24	-	26	(2)	25	(1)
633010 - RENT - BUILDINGS	162	-	162	162	-	162	-	152	10
639010 - CONSULTANTS FEES	352	-	352	352	-	343	9	343	9

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
639025 - OTHER PROFESSIONAL FEES	221	-	221	221	-	221	(0)	85	135
639036 - OTHER MISC CONTRACT FEES	400	400	400	-	400	-	400	-	400
645015 - RECYCLING ACTIVITIES	1	-	1	1	-	1	-	0	1
657010 - NOTARY SURETY AND FIDELITY BONDS	0	-	0	0	-	0	-	1	(0)
667005 - CONTRIBUTIONS	127	-	127	127	-	127	-	132	(5)
693020 - INTERFUND CHARGES	2	-	2	2	-	2	-	20	(19)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# PUBLIC WORKS ENTERPRISE FUND—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b><u>OPERATING</u></b>						
EXPENDITURES	39,316	9,237 23.5%	48,553	8,531 21.7%	47,847	
REVENUE	35,623	10,623 29.8%	46,246	8,518 23.9%	44,142	
COUNTY FUNDING	3,693	-1,386 -37.5%	2,307	12 0.3%	3,705	
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>						
COUNTY FUNDING	0	0	0	0	0	
<b><u>FTE</u></b>	233.75	6.75 2.9%	240.50	1.75	235.50	

BUDGET & FTE PRIORITIES

PUBLIC WORKS ENTERPRISE FUND—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
<b>ANIMAL SERVICES</b>												
4100000300 ANIMAL CONTROL	41	2,020	1,979	20.00	-	-	-	-	-	-	-	-
4100000400 ANIMAL CARE	105	1,580	1,475	10.00	-	755	755	5.00	-	(1,281)	(1,281)	-
4100000600 MARKETING AND OUTREACH	-	722	722	9.00	-	-	-	-	-	(83)	(83)	-
4100000200 SHELTER	278	885	607	12.00	-	-	-	-	-	-	-	-
4100000100 ANIMAL SERVICES ADMINISTRATION	7,697	2,230	(5,466)	7.75	2,182	230	(1,952)	-	-	(125)	(125)	-
4100000700 LICENSING	402	101	(300)	1.00	-	-	-	-	-	-	-	-
41009900	-	-	-	-	-	-	-	-	-	-	-	-
41100000	-	-	-	-	-	-	-	-	-	-	-	-
41050000	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL ANIMAL SERVICES</b>	<b>8,522</b>	<b>7,539</b>	<b>(984)</b>	<b>59.75</b>	<b>2,182</b>	<b>985</b>	<b>(1,197)</b>	<b>5.00</b>	-	<b>(1,489)</b>	<b>(1,489)</b>	-
										Chk Figure	72	
<b>COMMUNITY DEV &amp; ENGAGEMENT</b>												
<b>TOTAL COMMUNITY DEV &amp; ENGAGEMENT SVCS</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>PLANNING AND DEVELOPMENT</b>												
4050002000 COMMUNITY DEVELOPMENT AND PLANNING	-	45	45	1.00	-	-	-	-	-	-	-	-
4050001000 BUILDING AND INSPECTION SERVICES	-	243	243	3.00	-	-	-	-	-	-	-	-
4050003000 PERMITS AND LICENSES	-	88	88	1.00	-	-	-	-	-	-	-	-
4050009000 PLANNING AND DEVELOPMENT ADMINISTRATION	-	2,862	2,862	30.00	-	-	-	-	-	-	-	-
4050000000 PLANNING AND DEVELOPMENT ADMIN (HIST)	-	45	45	1.00	-	-	-	-	-	-	-	-
<b>TOTAL PLANNING AND DEVELOPMENT</b>	-	<b>3,283</b>	<b>3,283</b>	<b>36.00</b>	-	-	-	-	-	-	-	-
										Chk Figure	(164)	
<b>PUBLIC WORKS ENGINEERING</b>												
4500000300 PW-PERMITS AND REGULATORY	487	676	189	4.00	269	(9)	(278)	-	125	(180)	(305)	(1.00)
4500000200 PW-PROJECT MANAGEMENT AND DESIGN	243	863	620	7.00	(274)	(1)	274	-	-	-	-	-
4500000100 PUBLIC WORKS ENGINEERING ADMIN	2,213	1,208	(1,005)	2.00	431	23	(409)	-	-	-	-	-
4500000400 PW-DEVELOPMENT REVIEW	-	196	196	2.00	(412)	0	412	-	-	-	-	-
45100000 *PW ENGINEERING CAPITAL PROJECTS	16,551	16,551	-	-	16,551	16,551	-	-	-	-	-	-
<b>TOTAL PUBLIC WORKS ENGINEERING</b>	<b>19,493</b>	<b>19,493</b>	<b>-</b>	<b>15.00</b>	<b>16,565</b>	<b>16,564</b>	<b>(1)</b>	<b>-</b>	<b>125</b>	<b>(180)</b>	<b>(305)</b>	<b>(1.00)</b>
<b>PUBLIC WORKS OPERATIONS</b>												
4400000200 PW OPS DISTRICT CREWS	8,768	6,282	(2,485)	33.00	4,115	73	(4,042)	-	-	-	-	-
4400000500 TRAFFIC SIGNALS AND ATMS	3,571	2,331	(1,241)	9.00	65	414	349	-	-	-	-	-
4400000230 SWEEPERS	1,585	1,130	(455)	6.00	-	279	279	-	-	-	-	-
4400000260 VACTORS	1,389	643	(746)	4.00	-	-	-	-	-	-	-	-
4400000800 PAVING/CHIPPING/MILLING	12,310	15,263	2,954	22.00	4,100	7,583	3,483	-	-	-	-	-
4400000900 CONCRETE CONSTRUCTION	1,416	1,814	398	16.00	-	50	50	-	-	-	-	-
4400000700 TRAFFIC STRIPING	881	910	28	5.00	1	-	(1)	-	-	-	-	-
4400000550 STREET LIGHTING	1,140	527	(613)	2.00	-	99	99	-	-	-	-	-
4400000600 TRAFFIC SIGNS	1,055	521	(534)	4.00	-	-	-	-	-	-	-	-
4400000300 LANDSCAPE CREW	797	758	(38)	7.00	-	12	12	-	(3)	(3)	-	-
4400000150 SHARED BUILDING AND COMPLEX	299	198	(101)	-	9	13	4	-	-	-	-	-
4400000100 PUBLIC WORKS ADMINISTRATION	1,510	4,884	3,375	21.75	119	370	251	1.75	-	-	-	-
4400000000 PUBLIC WORKS OPERATIONS PRGM	-	(534)	(534)	-	-	(534)	(534)	-	-	-	-	-
44009900	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC WORKS OPERATIONS</b>	<b>34,720</b>	<b>34,727</b>	<b>7</b>	<b>129.75</b>	<b>8,409</b>	<b>8,357</b>	<b>(52)</b>	<b>1.75</b>	<b>(3)</b>	<b>(3)</b>	<b>-</b>	<b>-</b>
<b>MUNICIPAL SERVICES - STAT AND GENL</b>												
5020000200 CONTRIBUTIONS-ACCT AND OTHERS	-	-	-	-	1,655	-	(1,655)	-	-	-	-	-
5020000100 MUNICIPAL SVCS ADMINISTRATION	62	3	(59)	-	(1,636)	-	1,636	-	-	-	-	-
5020000000 MUNICIPAL SERVICES-STAT AND GENL PRGM	-	59	59	-	-	(118)	(118)	-	-	-	-	-
50370000	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL MUNICIPAL SERVICES - STAT AND GENL</b>	<b>62</b>	<b>62</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>(118)</b>	<b>(137)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SUBTOTAL – ORGS WITH A STRESS TEST</b>	<b>46,246</b>	<b>48,553</b>	<b>2,307</b>	<b>240.50</b>	<b>10,623</b>	<b>9,237</b>	<b>(1,386)</b>	<b>6.75</b>	<b>123</b>	<b>(1,672)</b>	<b>(1,794)</b>	<b>(1.00)</b>
<b>SUBTOTAL – ORGS W/O A STRESS TEST<sup>4</sup></b>	<b>16,551</b>	<b>16,551</b>	<b>-</b>	<b>-</b>	<b>16,551</b>	<b>16,551</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PUBLIC WORKS ENTERPRISE FUND – COUNTYWIDE ROLLUP</b>	<b>62,797</b>	<b>65,104</b>	<b>2,307</b>	<b>240.50</b>	<b>27,174</b>	<b>25,788</b>	<b>(1,386)</b>	<b>6.75</b>	<b>123</b>	<b>(1,672)</b>	<b>(1,794)</b>	<b>(1.00)</b>
										Chk Figure	(90)	

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

<sup>4</sup> Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>																							
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed															
1	735 PUBLIC WORKS ENGINEERING	[450000_03]	Request	County UPDES Program: Public Works Engineering is requesting additional support for County UPDES (Utah Pollutant Discharge Elimination System) and Stormwater Coalition. \$205,000 for UPDES will cover the Phase 1 permit activities such as ongoing inspections, record keeping, and reporting requirements as required by the Clean Water Act. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. We have been officially removed from the Consent Decree and thus need support for these Countywide activities from a different source. Flood Control has identified reductions in their operating budget to cover these costs.  \$100,000 is budgeted for administration of the Stormwater Coalition program. These costs were covered by reductions in the Flood Control budget.  Funding for UPDES activities in Fund 735--Public Works: <table border="0" style="margin-left: 40px;"> <tr> <td></td> <td style="text-align: center;">2019</td> <td style="text-align: center;">2020 REQ</td> <td style="text-align: center;">Incr/(Decr)</td> <td></td> </tr> <tr> <td>250--Flood Control Fund</td> <td style="text-align: center;">\$100,000</td> <td style="text-align: center;">\$305,000</td> <td style="text-align: center;">\$205,000</td> <td>[Interfund Charge]</td> </tr> <tr> <td>115--Gov't Immunity Fund</td> <td style="text-align: center;">\$205,000</td> <td style="text-align: center;">\$0</td> <td style="text-align: center;">(\$205,000)</td> <td>[Fund Transfer]</td> </tr> </table> THIS BUDGET ADJUSTMENT REQUEST HAS BEEN CHANGED IN THE MAYOR'S STAGE BY MAKING CUTS TO OTHER BUDGET ITEMS IN FUND 250 IN ORDER TO FUND THIS HIGHER PRIORITY WITHOUT A BUDGET INCREASE. THE REQUESTED \$305K INTERFUND CHARGE FROM FUND 250 TO FUND 735 REMAINS IN THE PROPOSED BUDGET AND IS OFFSET WITH OTHER REDUCTIONS. [Org/Program Impacted: PW-PERMITS AND REGULATORY]		2019	2020 REQ	Incr/(Decr)		250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]	115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]	Y	-	(205,000)	(305,000)
	2019	2020 REQ	Incr/(Decr)																				
250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]																			
115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]																			
2	735 ANIMAL SERVICES	[410000_02]	Request	5% incr to Gen Fund Personnel Costs: This is the 2019 charge plus 5% for increases to salaries and other personnel costs.  2019 Charge of \$1,536,199 X 5% = \$76,810 [Org/Program Impacted: ANIMAL SERVICES ADMINISTRATION]	Y	-	(76,810)	(76,810)															
3	735 PUBLIC WORKS ENGINEERING	[450000_06]	Request	UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: PW-PERMITS AND REGULATORY]	Y	-	(100,000)	0															
4	735 ANIMAL SERVICES	[410000_01]	Request	Gen Fund Countywide Vet Serv& No-Kill Sheltering: Countywide Veterinary Care & No-Kill Animal Sheltering. Treatment, life-saving veterinary care, feeding, and adoption/rescue for all pets countywide that have passed the mandatory five-day stray hold period.  Fund 735--PUBLIC WORKS ENTERPRISE FUND <ul style="list-style-type: none"> <li>• Interfund Revenue from General Fund \$2,526,569</li> <li>• Local Revenue Contracts (\$421,773)</li> <li>• TOTAL REVENUE \$2,104,796</li> <li>• TOTAL EXPENSE \$984,984</li> <li>• NET \$1,119,812</li> </ul> Fund 110--GENERAL FUND <ul style="list-style-type: none"> <li>• Interfund Expense \$2,526,569</li> </ul> [Org/Program Impacted: ANIMAL CARE, ANIMAL SERVICES ADMINISTRATION]	Y	5.00	(1,119,812)	0															
5	735 PUBLIC WORKS OPERATIONS	[440000_R02]	Request (Reduction)	PERSONNEL UNDEREXPEND & PERSONNEL ANNUALIZATION: We are adding a personnel underexpend in the amount of \$521,232 that approximately equals 8 positions that we will be holding vacant as per agreement with our contracting partners. We are also adding another \$12,592 to this amount to cover our personnel annualization costs. [Org/Program Impacted: PUBLIC WORKS OPERATIONS PRGM]	N	-	(533,824)	(533,824)															
6	735 PUBLIC WORKS OPERATIONS	[440000_01]	Balance Sheet	ATSI MMU TESTER REPLACEMENT: This is to replace one of the testers that tests the malfunction monitoring unit in the traffic traffic signals. They need to be replaced every 3-5 years our oldest tester is over 7 years old. The cost is \$10,000 to replace. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	10,000	10,000															
7	735 PUBLIC WORKS OPERATIONS	[440000_01]	Request	ATSI MMU TESTER REPLACEMENT: This is to replace one of the testers that tests the malfunction monitoring unit in the traffic traffic signals. They need to be replaced every 3-5 years our oldest tester is over 7 years old. The cost is \$10,000 to replace. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	(10,000)	(10,000)															
8	735 PUBLIC WORKS OPERATIONS	[440000_02]	Balance Sheet	BLUESTAKER REPLACEMENT: This is to replace one of the Bluestakers which is over 7 years old and they should be replaced every 3-5 years. The replacement cost is \$5,000. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	5,000	5,000															
9	735 PUBLIC WORKS OPERATIONS	[440000_02]	Request	BLUESTAKER REPLACEMENT: This is to replace one of the Bluestakers which is over 7 years old and they should be replaced every 3-5 years. The replacement cost is \$5,000. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	(5,000)	(5,000)															
10	735 PUBLIC WORKS OPERATIONS	[440000_03]	Request	TIME LIMITED DATA ANALYST: This request is for a time limited 30 hr. Data Analyst to Manage VUEWorks at an annual cost of \$61,212. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION]	Y	0.75	0	1,116															

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	735 PUBLIC WORKS OPERATIONS	[440000_04] Request NEW ADMINISTRATOR: This request is for another Associate Director, Assistant Fiscal Manager or Accountant to help with fiscal oversight and VUEWorks software. This request is for \$108,372 on going future expense, but \$54,186 in 2020 for mid-year hire. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION]	Y	1.00	0	2,412
12	735 PUBLIC WORKS OPERATIONS	[440000_05] Request SECURITY CAMERA REPAIRS AND NEW SERVER: Our security cameras in our complex are in need of repair and upgrade which will require a new server and will cost approximately \$13,000 total for parts and labor. This cost would be shared with WFWRD, Fleet and Flood Control as part of our shared complex costs. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION, SHARED BUILDING AND COMPLEX]	N	-	0	0
13	735 PUBLIC WORKS OPERATIONS	[440000_06] Balance Sheet NEW LINE LASER: This was already an ongoing request because these need to be replaced every 3 years and we have 3 of them so we are replacing one every year. This request is for the difference in the increase in price over last year since we had \$7,000 budgeted and the total price is going up to \$8,000. [Org/Program Impacted: TRAFFIC STRIPING]	Y	-	1,000	1,000
14	735 PUBLIC WORKS OPERATIONS	[440000_06] Request NEW LINE LASER: This was already an ongoing request because these need to be replaced every 3 years and we have 3 of them so we are replacing one every year. This request is for the difference in the increase in price over last year since we had \$7,000 budgeted and the total price is going up to \$8,000. [Org/Program Impacted: TRAFFIC STRIPING]	Y	-	(1,000)	(1,000)
15	735 PUBLIC WORKS OPERATIONS	[440000_07] Request CONTRACT REVENUE AND EXPENSE INCREASE: Revenue is going up from Traffic Operations by \$50,002, Taylorsville City by \$211,000, Holladay City by \$900,000, Millcreek City by \$1,000,000 and from the MSD by \$6,987,939. We will be doing increased work for all of them requiring more materials as well as contracting out part of the work. The net effect will be a wash with an increase of \$9,148,941 in operating expenses also. [Org/Program Impacted: CONCRETE CONSTRUCTION, LANDSCAPE CREW, PAVING/CHIPPING/MILLING, PUBLIC WORKS ADMINISTRATION, PW OPS DISTRICT CREWS, STREET LIGHTING, SWEEPERS, TRAFFIC SIGNALS AND ATMS, TRAFFIC SIGNS]	Y	-	497,901	497,901
16	735 PUBLIC WORKS OPERATIONS	[440000_R03] Stress Test 5% STRESS TEST REDUCTION OF GENERAL FUND REVENUE: This is the 5% stress test reduction of the General Fund revenue which amounts to a \$2,500 reduction. [Org/Program Impacted: LANDSCAPE CREW]	N	-	0	0
17	735 PUBLIC WORKS ENGINEERING	[450000_01] Request Admin/Fiscal/GIS/UPDES Staff Time: Public Works Engineering (PWE) reimburses Flood Control Engineering (FCE) for Admin/Fiscal/GIS/UPDES services performed by Flood Control staff. The increase of \$24,000 will cover the 2019 compression and projected 2020 salary increases. The adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]	Y	-	0	0
18	735 PUBLIC WORKS ENGINEERING	[450000_02] Request Operating Expenses Inflation Adjustment: This budget adjustment is to increase the operating appropriation expense budget by 2%. Operating expenses will increase by \$4,618. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN, PW-DEVELOPMENT REVIEW, PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]	Y	-	0	0
19	735 PUBLIC WORKS ENGINEERING	[450000_04] Request Revenue True-up: This budget adjustment is to true-up revenue in the Department 4500 budget: • Public Works Engineering (PWE) performs Engineering review services for Planning and Development (P&D). During 2019, the P&D revenue of \$412,000 was budgeted as an interfund revenue. Now that Planning and Development has transferred to the GSLMSD, the revenue will be funded through the GSLMSD. • PWE budgeted revenue in 2019 from PW Ops to provide Engineering services for some of their projects. PW Ops transferred 1 Engineer FTE to PWE instead. The revenue of approximately \$121,428 supporting this FTE will be funded through the GSLMSD instead. • Flood Control Engineering (FCE) transferred funding in 2019 to PWE for management of the Storm Water Coalition. In 2020, it is proposed that the \$100,000 be transferred from the Statutory and General Fund. • In 2019 there was \$224,000 budgeted in interfund revenue, in 2020 this funding will come from the GSLMSD. Overall, GSLMSD funding will increase \$553,137, with a net revenue effect of \$304,291. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN, PW-DEVELOPMENT REVIEW, PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]	Y	-	304,291	304,291
20	735 PUBLIC WORKS ENGINEERING	[450000_05] Request (Base) Base Gross-Up for Vacant Position: This base budget adjustment is for a salary increase to the Accountant position. At the time the 2019 base budget was loaded into BRASS, the Accountant position was vacant. The position will be filled in 2019 before BRASS closes for the 2020 budget. HR has recommended a higher salary for the candidate than the amount budgeted for 2020. The increase in salary and benefits is \$16,192. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]	Y	-	0	0
21	735 PUBLIC WORKS ENGINEERING	[450000_R01] Request (Reduction) Vehicle Replacement Levy: This budget adjustment is to decrease the vehicle replacement charges budget by \$4,464. The decrease is due to transferring a vehicle from Department 4500, Public Works Engineering, to Department 4600, Flood Control Engineering in 2019. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]	Y	-	0	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
22	735 PUBLIC WORKS ENGINEERING	[450000_R02] Request (Reduction) Stormwater Coalition: Public Works Engineering manages the Stormwater Coalition funding for local jurisdictions. During 2019, Davis County decided to no longer participate in the Coalition. During 2019 some additional entities/jurisdictions joined the Coalition. The net effect is an \$11,000 reduction in revenue. As a result, Stormwater Coalition expenses were also reduced by \$11,000. [Org/Program Impacted: PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]	Y	-	0	0
23	735 MUNICIPAL SERVICES - STAT AND GENL	[475000_17] Request UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: CONTRIBUTIONS-ACCT AND OTHERS, MUNICIPAL SERVICES-STAT AND GENL PRGM, MUNICIPAL SVCS ADMINISTRATION]	N	-	0	0
24	735 MUNICIPAL SERVICES - STAT AND GENL	[502000_01] Request True Up Revenues and Expenses for MSD: True Up revenues and expenses according to MSD funding contract. [Org/Program Impacted: CONTRIBUTIONS-ACCT AND OTHERS, MUNICIPAL SERVICES-STAT AND GENL PRGM, MUNICIPAL SVCS ADMINISTRATION]	Y	-	(136,502)	(136,502)
25	735 ANIMAL SERVICES	[410000_R01] Stress Test Elimination of New Request: [Org/Program Impacted: ANIMAL CARE]	N	-	(984,984)	0
26	735 ANIMAL SERVICES	[410000_R02] Stress Test Elimination of Petapalooza: [Org/Program Impacted: MARKETING AND OUTREACH]	N	-	(82,700)	0
27	735 PUBLIC WORKS ENGINEERING	[450000_R04] Stress Test Stress Test, County Funding, SW Coalition Mgmt: This budget adjustment is for the stress test on County funding for department 4500, Public Works Engineering. By reducing the budget by \$100,000, Public Works Engineering will not have funding for the management of the Countywide Stormwater Coalition. The support is necessary in order to be in compliance with the Clean Water Act. In 2019, Flood Control Engineering transferred \$100,000 to fund 735, Dept. 4500, to alleviate some of the burden. However, the Flood Control contribution is not a long-term solution as these compliance-related permit activities are not related to flood control. Another option is to bill the participating jurisdictions for the management of the Coalition. Increasing their costs could result in jurisdictions leaving the Coalition and increase the overall cost for all participants. Accounts used for Stress Test: • 431160 (Interfund Revenue): \$100,000 [Org/Program Impacted: PW-PERMITS AND REGULATORY]	N	-	(100,000)	0
28	735 ANIMAL SERVICES	[410000_R03] Stress Test Elimination of Public Safety Deputy: [Org/Program Impacted: ANIMAL SERVICES ADMINISTRATION]	N	-	(124,936)	0
29	735 ANIMAL SERVICES	[410000_R04] Stress Test Elimination of Intake Vaccinations: [Org/Program Impacted: ANIMAL CARE]	N	-	(296,380)	0
30	735 PUBLIC WORKS ENGINEERING	[450000_R03] Stress Test Stress Test, County Funding, UPDES Program: This budget adjustment is for the stress test on County funding for department 4500, Public Works Engineering. By reducing the budget by \$205,000, Public Works Engineering will not have funding for the management and administration of the County UPDES (Utah Pollutant Discharge Elimination System) Phase 1 permit. The support is necessary in order to be in compliance with the Clean Water Act. Non-compliance would result in a large penalty and reinstatement of a consent decree by the EPA. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. SL County has been officially removed from the Consent Decree and thus needs support for these activities from a different source. Accounts used for Stress Test: • 601030 (Salary Permanent): (\$175,000) • 423405 (GSLMSD Revenue): \$25,000 • 639025 (Other Professional Fees): (\$5,000) [Org/Program Impacted: PW-PERMITS AND REGULATORY]	N	(1.00)	(205,000)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>:**    6.75    (1,385,756)    (262,416)  
 TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>:    -    0    0  
 TOTAL STRESS TEST REDUCTIONS<sup>1</sup>:    (1.00)    (1,794,000)    0

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).  
<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENTERPRISE FUND –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	10150000 - COMMUNITY DEVELOPMENT & ENGAGEMENT SVCS • 40500000 - PLANNING AND DEVELOPMENT SERVICES • 41000000 - ANIMAL SERVICES • 41009900 - ANIMAL SERVICES CAPITAL PROJECTS • 44000000 - PUBLIC WORKS OPERATIONS • 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS • 45000000 - TOWNSHIP ENGINEERING SERVICES • 45100000 - PW ENGINEERING CAPITAL PROJECTS • 50200000 - MUNICIPAL SERVICES - STAT AND GENL • 56000000 - MUNICIPAL SERVICES CAPITAL IMP

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,705</b>	<b>12</b>	<b>2,307</b>	<b>3,693</b>	<b>(1,386)</b>	<b>658</b>	<b>3,047</b>	<b>(90)</b>	<b>3,795</b>
<b>REVENUE</b>	<b>60,813</b>	<b>25,161</b>	<b>62,918</b>	<b>35,652</b>	<b>27,266</b>	<b>59,193</b>	<b>1,620</b>	<b>38,114</b>	<b>22,699</b>
<b>OPERATING REVENUE</b>	<b>60,693</b>	<b>25,069</b>	<b>62,797</b>	<b>35,623</b>	<b>27,174</b>	<b>58,960</b>	<b>1,732</b>	<b>37,742</b>	<b>22,951</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	191	-	191	191	-	130	61	137	54
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(41)	41
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	191	-	191	191	-	130	61	178	12
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	1,483	(1,483)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	1,483	(1,483)
RCT4200 - CHARGES FOR SERVICES	57,912	25,539	57,490	32,374	25,117	55,103	2,809	31,958	25,954
409020 - PET LICENSES	379	-	379	379	-	422	(43)	354	25
409025 - BLDG PLUMBING ELECT PERMITS	-	-	-	-	-	-	-	5	(5)
409045 - ANIMAL REGULATORY PERMITS	23	-	23	23	-	15	8	21	1
409050 - ANIMAL REDEMPTIONS	41	-	41	41	-	114	(73)	38	3
409055 - ANIMAL BOARD FEES	144	-	144	144	-	102	42	135	9
409060 - ANIMAL ADOPTION FEES	116	-	116	116	-	76	39	108	8
409065 - ANIMAL TURNOVER FEES	12	-	12	12	-	6	6	11	1
409070 - ANIMAL STELILIZATION FEES	-	-	-	-	-	111	(111)	-	-
409071 - ANIMAL SHELTER SERVICES	100	-	100	100	-	11	89	93	7
409080 - STERILIZATION DEPOSIT FEES	5	-	5	5	-	5	0	5	0
421275 - HIGHWAY CHARGES	74	-	74	74	-	467	(393)	362	(288)
421285 - STREET LIGHTING REV	45	-	45	45	-	45	-	215	(170)
421300 - TRAFFIC OPERATIONS	2,013	66	2,013	1,947	66	1,776	237	2,203	(190)
421370 - MISCELLANEOUS REVENUE	0	-	0	0	-	7	(6)	3	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	4,978	1,000	4,978	3,978	1,000	686	4,292	9,125	(4,147)
423025 - HOLLADAY-COTTONWOOD (HIST)	2,230	900	2,230	1,330	900	2,061	169	-	2,230
423260 - TAYLORSVILLE (HIST)	2,532	-	2,532	2,532	-	2,421	111	-	2,532
423400 - INTERLOCAL AGREEMENTS	182	(11)	182	193	(11)	193	(11)	756	(574)
423405 - MSD CONTRACT REVENUE	41,696	23,580	41,696	18,116	23,580	43,348	(1,652)	15,368	26,328
424000 - LOCAL REVENUE CONTRACTS	2,968	-	2,546	2,968	(422)	2,862	106	2,742	226
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	348	3	348	345	3	344	5	361	(13)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	26	-	26	26	-	32	(6)	51	(25)
RCT4300 - INTER/INTRA FUND TRANSFERS	2,590	(470)	5,116	3,059	2,057	3,727	(1,137)	4,136	(1,546)
431005 - INTERFUND REVENUE-CLERK	-	-	-	-	-	-	-	0	(0)
431010 - INTERFUND REVENUE-FINE ARTS	1	-	1	1	-	2	(0)	4	(3)
431015 - INTERFUND REVENUE - LIBRARY	30	-	30	30	-	30	-	56	(26)
431040 - INTERFUND REVENUE-FAC MGT	0	-	0	0	-	30	(30)	31	(31)
431045 - INTERFUND REVENUE-FLEET	61	5	61	56	5	57	3	53	8
431050 - INTERFUND REVENUE-FLOOD CNTL	747	306	442	441	1	450	297	328	419
431055 - INTERFUND REVENUE-HEALTH	5	-	5	5	-	7	(2)	11	(5)
431080 - INTERFUND REVENUE-STAT AND GEN	1,663	77	4,495	1,586	2,908	1,595	68	1,530	133
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	1	(1)
431100 - INTERFUND REVENUE-SHERIFF	10	-	10	10	-	11	(1)	4	6
431115 - INTERFUND REVENUE-REDEVELOPMEN	-	-	-	-	-	-	-	19	(19)
431125 - INTERFUND REVENUE-PARKS AND REC	43	-	43	43	-	43	-	43	(0)
431130 - INTERFUND REVENUE-YOUTH SERV	4	-	4	4	-	2	2	4	0
431135 - INTERFUND REVENUE-COMM AND SUPP	17	-	17	17	-	17	-	139	(121)
431160 - INTERFUND REVENUE	-	(324)	-	324	(324)	359	(359)	219	(219)
431200 - INTERFUND REV-HUMAN RESOURCES	-	-	-	-	-	-	-	0	(0)
433005 - INTRAFUND REVENUE-DEV SERV	-	(412)	-	412	(412)	439	(439)	7	(7)
433035 - INTRAFUND REVENUE-DIST ATTRNEY	2	-	2	2	-	-	2	-	2
433060 - INTRAFUND REVENUE-ANIMAL CTRL	6	-	6	6	-	6	0	5	1
433075 - INTRAFUND REVENUE-MUNI SERV CI	-	-	-	-	-	-	-	1	(1)
433100 - INTRAFUND REVENUE	-	(121)	-	121	(121)	677	(677)	1,681	(1,681)
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	28	(28)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	28	(28)
<b>NON-OPERATING REVENUE</b>	<b>120</b>	<b>92</b>	<b>120</b>	<b>28</b>	<b>92</b>	<b>28</b>	<b>92</b>	<b>42</b>	<b>78</b>
RCT4290 - INVESTMENT EARNINGS	120	92	120	28	92	28	92	42	78
429005 - INTEREST - TIME DEPOSITS	90	90	90	-	90	-	90	7	83
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
429030 - INTEREST REBATE-BABS	30	2	30	28	2	28	2	35	(4)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
Other Financing Sources	-	-	-	-	-	205	(205)	330	(330)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	205	(205)	330	(330)
720005 - OFS TRANSFERS IN	-	-	-	-	-	205	(205)	330	(330)
<b>EXPENSE</b>	<b>64,413</b>	<b>25,097</b>	<b>65,119</b>	<b>39,316</b>	<b>25,803</b>	<b>59,618</b>	<b>4,795</b>	<b>37,652</b>	<b>26,761</b>
<b>OPERATING EXPENSE</b>	<b>64,398</b>	<b>25,082</b>	<b>65,104</b>	<b>39,316</b>	<b>25,788</b>	<b>59,618</b>	<b>4,780</b>	<b>37,652</b>	<b>26,746</b>
000100-Salaries and Benefits	19,703	(124)	19,940	19,828	113	20,491	(788)	16,478	3,226
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	193	(193)	191	(191)
601020 - LUMP SUM VACATION PAY	77	-	77	77	-	128	(51)	175	(98)
601025 - LUMP SUM SICK PAY	27	-	27	27	-	71	(43)	52	(25)
601030 - PERMANENT AND PROVISIONAL	12,356	244	12,277	12,112	166	12,196	160	10,435	1,921
601040 - TIME LIMITED EMPLOYEES	34	34	33	-	33	-	34	-	34
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(36)	36
601050 - TEMPORARY SEASONAL EMERGENCY	367	-	588	367	221	445	(78)	435	(68)
601065 - OVERTIME	245	-	263	245	19	262	(18)	230	15
601095 - BUDGETED PERS UNDEREXPEND	(534)	(534)	(534)	-	(534)	-	(534)	-	(534)
603005 - SOCIAL SECURITY TAXES	980	30	974	949	24	954	25	847	133
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(574)	574
603025 - RETIREMENT OR PENSION CONTRIB	2,097	69	2,078	2,028	50	2,101	(5)	1,848	248
603030 - RETIREMENT CONT-PUBLIC SAFETY	17	1	16	16	-	-	17	-	17
603040 - LTD CONTRIBUTIONS	45	2	45	44	1	58	(12)	39	7
603045 - SUPPLEMENTAL RETIREMENT (401K)	84	(0)	88	85	3	100	(16)	89	(5)
603050 - HEALTH INSURANCE PREMIUMS	3,293	30	3,393	3,263	130	3,161	132	2,443	850
603055 - EMPLOYEE SERV RES FUND CHARGES	359	-	359	359	-	405	(45)	533	(174)
603056 - OPEB - CURRENT YR	243	-	243	243	-	312	(70)	384	(142)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	93	(93)	(630)	630
605005 - UNIFORM ALLOWANCE	12	-	12	12	-	12	-	11	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	4	(4)
000200-Operations	41,945	25,142	42,250	16,803	25,447	35,477	6,468	17,914	24,030
607005 - JANITORIAL SUPPLIES AND SERVICE	66	-	66	66	-	78	(12)	62	4
607010 - MAINTENANCE - GROUNDS	17	-	17	17	-	96	(79)	30	(13)
607015 - MAINTENANCE - BUILDINGS	25	0	225	25	200	189	(164)	5	21
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	205	13	205	192	13	223	(18)	113	92
609005 - FOOD PROVISIONS	16	-	16	16	-	16	-	13	3
609010 - CLOTHING PROVISIONS	49	0	49	49	0	30	19	22	27
609025 - MEDICATIONS	100	-	100	100	-	85	15	88	12
609030 - MEDICAL SUPPLIES	52	0	141	52	90	294	(243)	43	9
609035 - SAFETY SUPPLIES	11	-	11	11	-	11	-	12	(1)
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609060 - IDENTIFICATION SUPPLIES	31	0	31	31	0	0	31	32	(1)
609065 - SHELTER SUPPLIES	49	-	65	49	16	80	(31)	58	(9)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	27	0	27	27	0	27	(0)	16	11
611010 - PHYSICAL MATERIALS-BOOKS	1	0	1	1	0	1	(0)	2	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	65	0	65	65	0	63	2	27	38
613005 - PRINTING CHARGES	30	0	30	30	0	39	(10)	22	8
613010 - PUBLIC NOTICES	1	0	1	1	0	1	(0)	2	(2)
613015 - PRINTING SUPPLIES	3	-	3	3	-	3	-	1	1
613020 - DEVELOPMENT ADVERTISING	146	(22)	146	168	(22)	163	(17)	106	39
615005 - OFFICE SUPPLIES	29	0	29	29	0	49	(20)	33	(4)
615015 - COMPUTER SUPPLIES	21	0	21	21	0	15	6	7	14
615016 - COMPUTER SOFTWARE SUBSCRIPTION	107	0	107	107	0	5	102	28	79
615020 - COMPUTER SOFTWARE < 3000	9	0	9	9	0	11	(2)	5	4
615025 - COMPUTER COMPONENTS < 3000	87	0	87	87	0	79	9	49	38
615030 - COMMUNICATION EQUIP-NONCAPITAL	3	0	3	3	0	4	(1)	20	(17)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	72	0	72	72	0	84	(12)	65	7
615040 - POSTAGE	25	0	25	25	0	32	(7)	29	(4)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	1	(1)
615050 - MEALS AND REFRESHMENTS	35	0	35	35	0	19	16	34	1
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	5	(5)
615065 - CREDIT CARD CHARGES	-	-	-	-	-	9	(9)	(2)	2
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	3	(3)
617005 - MAINTENANCE - OFFICE EQUIP	15	0	15	15	0	18	(3)	15	(0)
617010 - MAINT - MACHINERY AND EQUIP	34	0	34	34	0	46	(12)	25	9
617015 - MAINTENANCE - SOFTWARE	76	6	76	71	6	97	(20)	41	36
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	3,094	224	3,094	2,870	224	2,997	97	2,235	859
619005 - GASOLINE DIESEL OIL AND GREASE	711	61	711	650	61	641	70	661	50
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	2	(2)
619015 - MILEAGE ALLOWANCE	6	0	6	6	0	11	(5)	4	2
619025 - TRAVEL AND TRANSPORTATION	111	0	111	111	0	96	16	60	51
619035 - VEHICLE RENTAL CHARGES	0	0	0	0	0	4	(3)	2	(2)
619045 - VEHICLE REPLACEMENT CHARGES	2,807	(4)	2,807	2,811	(4)	3,181	(375)	2,370	437
621005 - HEAT AND FUEL	43	-	43	43	-	52	(9)	36	7
621010 - LIGHT AND POWER	161	-	161	161	-	168	(6)	165	(3)
621015 - WATER AND SEWER	53	-	53	53	-	38	15	63	(10)
621020 - TELEPHONE	68	0	68	68	0	71	(3)	85	(17)
621025 - MOBILE TELEPHONE	103	0	103	103	0	116	(13)	133	(30)
621030 - INTERNET/DATA COMMUNICATIONS	7	-	7	7	-	5	2	5	1

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	55	(55)	44	(44)
629020 - MAINTENANCE - ROADS AND STREETS	1,763	1,466	1,763	297	1,466	1,063	699	1,705	58
629030 - MAINT - CONTRACTED PAVING SERVCS	6,762	4,580	6,762	2,182	4,580	5,243	1,519	-	6,762
631005 - NON-CAP IMPS ROADS AND SIDEWALK	-	-	-	-	-	1	(1)	12	(12)
631010 - NON-CAP IMPS BRIDGES AND CULVERTS	-	-	-	-	-	-	-	55	(55)
631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL	-	-	-	-	-	186	(186)	23	(23)
633005 - RENT - LAND	6	0	6	6	0	7	(1)	5	2
633010 - RENT - BUILDINGS	63	1	63	62	1	233	(170)	242	(178)
633015 - RENT - EQUIPMENT	418	55	418	363	55	321	98	290	129
633025 - MISCELLANEOUS RENTAL CHARGES	95	-	95	95	-	75	20	58	38
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	0	(0)
639010 - CONSULTANTS FEES	100	13	100	87	13	652	(552)	48	52
639020 - LABORATORY FEES	37	-	37	37	-	35	2	32	5
639025 - OTHER PROFESSIONAL FEES	301	50	301	251	50	278	23	460	(158)
639045 - CONTRACTED LABOR/PROJECTS	45	-	45	45	-	62	(17)	30	15
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	217	(217)
639060 - ROAD DESIGN SERVICES	688	333	688	355	333	355	333	-	688
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	51	0	51	51	0	46	4	44	6
641025 - INSECTICIDES HERBICIDES AND PESTI	20	-	20	20	-	20	-	20	-
643005 - ROAD OIL	716	-	716	716	-	662	53	428	287
643010 - ROAD BASE AND CHIPS	24	-	24	24	-	91	(67)	9	14
643015 - ROAD SALT	633	-	633	633	-	633	-	341	292
643020 - ASPHALT MIX	2,144	1,287	2,144	857	1,287	1,352	792	1,266	878
643025 - CONCRETE	220	-	220	220	-	306	(86)	173	47
643030 - TRAFFIC CONTROL SUPPLIES	1,673	404	1,673	1,269	404	1,530	142	1,244	429
643035 - STREET LIGHTING SUPPLIES	245	99	245	146	99	146	99	115	130
645005 - CONTRACT HAULING	28	-	28	28	-	21	6	25	3
645010 - DUMPING FEES	104	-	104	104	-	118	(13)	76	29
659005 - COSTS IN HANDLING COLLECTIONS	5	-	5	5	-	-	5	2	3
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	16,551	16,551	16,551	-	16,551	11,511	5,040	2,841	13,710
664006 - MILLCREEK PASS THRU EXPENSE	-	-	-	-	-	105	(105)	220	(220)
667005 - CONTRIBUTIONS	-	-	-	-	-	-	-	21	(21)
693010 - INTRAFUND CHARGES	125	-	125	125	-	391	(266)	277	(152)
693020 - INTERFUND CHARGES	558	24	558	534	24	732	(174)	760	(202)
000400-Indirect Cost	1,925	(134)	2,089	2,059	30	2,973	(1,048)	2,786	(861)
000500-Depreciation and Amortization	517	166	517	351	166	367	150	349	169
669010 - DEPRECIATION	517	166	517	351	166	367	150	349	169
000600-Debt Service	295	32	295	263	32	297	(2)	125	170
000700-Cost of Goods Sold	12	-	12	12	-	12	-	-	12
<b>NON-OPERATING EXPENSE</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>15</b>
001000-Other Financing Uses	15	15	15	-	15	-	15	-	15
770010 - OFU TRANSFERS OUT	15	15	15	-	15	-	15	-	15
<b>BALANCE SHEET</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>617</b>	<b>(594)</b>	<b>-</b>	<b>23</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>617</b>	<b>(594)</b>	<b>-</b>	<b>23</b>
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	617	(594)	-	23
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	617	(594)	-	23

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REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENTERPRISE FUND –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	10150000 - COMMUNITY DEVELOPMENT & ENGAGEMENT SVCS • 40500000 - PLANNING AND DEVELOPMENT SERVICES • 41000000 - ANIMAL SERVICES • 44000000 - PUBLIC WORKS OPERATIONS • 45000000 - TOWNSHIP ENGINEERING SERVICES • 50200000 - MUNICIPAL SERVICES - STAT AND GENL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,705</b>	<b>12</b>	<b>2,307</b>	<b>3,693</b>	<b>(1,386)</b>	<b>475</b>	<b>3,230</b>	<b>(871)</b>	<b>4,576</b>
<b>REVENUE</b>	<b>44,262</b>	<b>8,610</b>	<b>46,367</b>	<b>35,652</b>	<b>10,715</b>	<b>46,093</b>	<b>(1,831)</b>	<b>33,965</b>	<b>10,297</b>
<b>OPERATING REVENUE</b>	<b>44,142</b>	<b>8,518</b>	<b>46,246</b>	<b>35,623</b>	<b>10,623</b>	<b>45,860</b>	<b>(1,718)</b>	<b>33,696</b>	<b>10,446</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	191	-	191	191	-	130	61	137	54
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(41)	41
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	191	-	191	191	-	130	61	178	12
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	1,483	(1,483)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	1,483	(1,483)
RCT4200 - CHARGES FOR SERVICES	41,361	8,988	40,940	32,374	8,566	42,003	(642)	27,912	13,449
409020 - PET LICENSES	379	-	379	379	-	422	(43)	354	25
409025 - BLDG PLUMBING ELECT PERMITS	-	-	-	-	-	-	-	5	(5)
409045 - ANIMAL REGULATORY PERMITS	23	-	23	23	-	15	8	21	1
409050 - ANIMAL REDEMPTIONS	41	-	41	41	-	114	(73)	38	3
409055 - ANIMAL BOARD FEES	144	-	144	144	-	102	42	135	9
409060 - ANIMAL ADOPTION FEES	116	-	116	116	-	76	39	108	8
409065 - ANIMAL TURNOVER FEES	12	-	12	12	-	6	6	11	1
409070 - ANIMAL STELILIZATION FEES	-	-	-	-	-	111	(111)	-	-
409071 - ANIMAL SHELTER SERVICES	100	-	100	100	-	11	89	93	7
409080 - STERILIZATION DEPOSIT FEES	5	-	5	5	-	5	0	5	0
421275 - HIGHWAY CHARGES	74	-	74	74	-	467	(393)	362	(288)
421285 - STREET LIGHTING REV	45	-	45	45	-	45	-	215	(170)
421300 - TRAFFIC OPERATIONS	2,013	66	2,013	1,947	66	1,776	237	2,203	(190)
421370 - MISCELLANEOUS REVENUE	0	-	0	0	-	7	(6)	3	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	4,978	1,000	4,978	3,978	1,000	4,478	500	9,125	(4,147)
423025 - HOLLADAY-COTTONWOOD (HIST)	2,230	900	2,230	1,330	900	2,061	169	-	2,230
423260 - TAYLORSVILLE (HIST)	2,532	-	2,532	2,532	-	2,421	111	-	2,532
423400 - INTERLOCAL AGREEMENTS	182	(11)	182	193	(11)	193	(11)	756	(574)
423405 - MSD CONTRACT REVENUE	25,145	7,029	25,145	18,116	7,029	26,455	(1,310)	11,323	13,822
424000 - LOCAL REVENUE CONTRACTS	2,968	-	2,546	2,968	(422)	2,862	106	2,742	226
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	348	3	348	345	3	344	5	361	(13)
441005 - SALE-MTRLs SUPL CNTRL ASSETS	26	-	26	26	-	32	(6)	51	(25)
RCT4300 - INTER/INTRA FUND TRANSFERS	2,590	(470)	5,116	3,059	2,057	3,727	(1,137)	4,136	(1,546)
431005 - INTERFUND REVENUE-CLERK	-	-	-	-	-	-	-	0	(0)
431010 - INTERFUND REVENUE-FINE ARTS	1	-	1	1	-	2	(0)	4	(3)
431015 - INTERFUND REVENUE - LIBRARY	30	-	30	30	-	30	-	56	(26)
431040 - INTERFUND REVENUE-FAC MGT	0	-	0	0	-	30	(30)	31	(31)
431045 - INTERFUND REVENUE-FLEET	61	5	61	56	5	57	3	53	8
431050 - INTERFUND REVENUE-FLOOD CNTL	747	306	442	441	1	450	297	328	419
431055 - INTERFUND REVENUE-HEALTH	5	-	5	5	-	7	(2)	11	(5)
431080 - INTERFUND REVENUE-STAT AND GEN	1,663	77	4,495	1,586	2,908	1,595	68	1,530	133
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	1	(1)
431100 - INTERFUND REVENUE-SHERIFF	10	-	10	10	-	11	(1)	4	6
431115 - INTERFUND REVENUE-REDEVELOPMEN	-	-	-	-	-	-	-	19	(19)
431125 - INTERFUND REVENUE-PARKS AND REC	43	-	43	43	-	43	-	43	(0)
431130 - INTERFUND REVENUE-YOUTH SERV	4	-	4	4	-	2	2	4	0
431135 - INTERFUND REVENUE-COMM AND SUPP	17	-	17	17	-	17	-	139	(121)
431160 - INTERFUND REVENUE	-	(324)	-	324	(324)	359	(359)	219	(219)
431200 - INTERFUND REV-HUMAN RESOURCES	-	-	-	-	-	-	-	0	(0)
433005 - INTRAFUND REVENUE-DEV SERV	-	(412)	-	412	(412)	439	(439)	7	(7)
433035 - INTRAFUND REVENUE-DIST ATTRNEY	2	-	2	2	-	-	2	-	2
433060 - INTRAFUND REVENUE-ANIMAL CTRL	6	-	6	6	-	6	0	5	1
433075 - INTRAFUND REVENUE-MUNI SERV CI	-	-	-	-	-	-	-	1	(1)
433100 - INTRAFUND REVENUE	-	(121)	-	121	(121)	677	(677)	1,681	(1,681)
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	28	(28)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	28	(28)
<b>NON-OPERATING REVENUE</b>	<b>120</b>	<b>92</b>	<b>120</b>	<b>28</b>	<b>92</b>	<b>28</b>	<b>92</b>	<b>42</b>	<b>79</b>
RCT4290 - INVESTMENT EARNINGS	120	92	120	28	92	28	92	42	79
429005 - INTEREST - TIME DEPOSITS	90	90	90	-	90	-	90	7	83
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
429030 - INTEREST REBATE-BABS	30	2	30	28	2	28	2	35	(4)

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Other Financing Sources	-	-	-	-	-	205	(205)	227	(227)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	205	(205)	227	(227)
720005 - OFS TRANSFERS IN	-	-	-	-	-	205	(205)	227	(227)
<b>EXPENSE</b>	<b>47,862</b>	<b>8,546</b>	<b>48,568</b>	<b>39,316</b>	<b>9,252</b>	<b>46,335</b>	<b>1,527</b>	<b>32,825</b>	<b>15,037</b>
<b>OPERATING EXPENSE</b>	<b>47,847</b>	<b>8,531</b>	<b>48,553</b>	<b>39,316</b>	<b>9,237</b>	<b>46,335</b>	<b>1,512</b>	<b>32,825</b>	<b>15,022</b>
000100-Salaries and Benefits	19,703	(124)	19,940	19,828	113	20,491	(788)	16,478	3,226
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	193	(193)	191	(191)
601020 - LUMP SUM VACATION PAY	77	-	77	77	-	128	(51)	175	(98)
601025 - LUMP SUM SICK PAY	27	-	27	27	-	71	(43)	52	(25)
601030 - PERMANENT AND PROVISIONAL	12,356	244	12,277	12,112	166	12,196	160	10,435	1,921
601040 - TIME LIMITED EMPLOYEES	34	34	33	-	33	-	34	-	34
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(36)	36
601050 - TEMPORARY SEASONAL EMERGENCY	367	-	588	367	221	445	(78)	435	(68)
601065 - OVERTIME	245	-	263	245	19	262	(18)	230	15
601095 - BUDGETED PERS UNDEREXPEND	(534)	(534)	(534)	-	(534)	-	(534)	-	(534)
603005 - SOCIAL SECURITY TAXES	980	30	974	949	24	954	25	847	133
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(574)	574
603025 - RETIREMENT OR PENSION CONTRIB	2,097	69	2,078	2,028	50	2,101	(5)	1,848	248
603030 - RETIREMENT CONT-PUBLIC SAFETY	17	1	16	16	-	-	17	-	17
603040 - LTD CONTRIBUTIONS	45	2	45	44	1	58	(12)	39	7
603045 - SUPPLEMENTAL RETIREMENT (401K)	84	(0)	88	85	3	100	(16)	89	(5)
603050 - HEALTH INSURANCE PREMIUMS	3,293	30	3,393	3,263	130	3,161	132	2,443	850
603055 - EMPLOYEE SERV RES FUND CHARGES	359	-	359	359	-	405	(45)	533	(174)
603056 - OPEB - CURRENT YR	243	-	243	243	-	312	(70)	384	(142)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	93	(93)	(630)	630
605005 - UNIFORM ALLOWANCE	12	-	12	12	-	12	-	11	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	4	(4)
000200-Operations	25,394	8,591	25,699	16,803	8,896	22,195	3,199	13,097	12,297
607005 - JANITORIAL SUPPLIES AND SERVICE	66	-	66	66	-	78	(12)	62	4
607010 - MAINTENANCE - GROUNDS	17	-	17	17	-	82	(65)	30	(13)
607015 - MAINTENANCE - BUILDINGS	25	0	225	25	200	22	3	5	21
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	205	13	205	192	13	223	(18)	113	92
609005 - FOOD PROVISIONS	16	-	16	16	-	16	-	13	3
609010 - CLOTHING PROVISIONS	49	0	49	49	0	30	19	22	27
609025 - MEDICATIONS	100	-	100	100	-	85	15	88	12
609030 - MEDICAL SUPPLIES	52	0	141	52	90	294	(243)	43	9
609035 - SAFETY SUPPLIES	11	-	11	11	-	11	-	12	(1)
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609060 - IDENTIFICATION SUPPLIES	31	0	31	31	0	0	31	32	(1)
609065 - SHELTER SUPPLIES	49	-	65	49	16	80	(31)	58	(9)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	27	0	27	27	0	27	(0)	16	11
611010 - PHYSICAL MATERIALS-BOOKS	1	0	1	1	0	1	(0)	2	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	65	0	65	65	0	63	2	27	38
613005 - PRINTING CHARGES	30	0	30	30	0	39	(10)	22	8
613010 - PUBLIC NOTICES	1	0	1	1	0	1	(0)	2	(2)
613015 - PRINTING SUPPLIES	3	-	3	3	-	3	-	1	1
613020 - DEVELOPMENT ADVERTISING	146	(22)	146	168	(22)	163	(17)	106	39
615005 - OFFICE SUPPLIES	29	0	29	29	0	49	(20)	33	(4)
615015 - COMPUTER SUPPLIES	21	0	21	21	0	15	6	7	14
615016 - COMPUTER SOFTWARE SUBSCRIPTION	107	0	107	107	0	5	102	28	79
615020 - COMPUTER SOFTWARE < 3000	9	0	9	9	0	11	(2)	5	4
615025 - COMPUTER COMPONENTS < 3000	87	0	87	87	0	79	9	49	38
615030 - COMMUNICATION EQUIP-NONCAPITAL	3	0	3	3	0	4	(1)	20	(17)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	72	0	72	72	0	84	(12)	65	7
615040 - POSTAGE	25	0	25	25	0	32	(7)	29	(4)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	1	(1)
615050 - MEALS AND REFRESHMENTS	35	0	35	35	0	19	16	34	1
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	5	(5)
615065 - CREDIT CARD CHARGES	-	-	-	-	-	9	(9)	(2)	2
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	3	(3)
617005 - MAINTENANCE - OFFICE EQUIP	15	0	15	15	0	18	(3)	15	(0)
617010 - MAINT - MACHINERY AND EQUIP	34	0	34	34	0	46	(12)	25	9
617015 - MAINTENANCE - SOFTWARE	76	6	76	71	6	97	(20)	41	36
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	3,094	224	3,094	2,870	224	2,997	97	2,235	859
619005 - GASOLINE DIESEL OIL AND GREASE	711	61	711	650	61	641	70	661	50
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	2	(2)
619015 - MILEAGE ALLOWANCE	6	0	6	6	0	11	(5)	4	2
619025 - TRAVEL AND TRANSPORTATION	111	0	111	111	0	96	16	60	51
619035 - VEHICLE RENTAL CHARGES	0	0	0	0	0	4	(3)	2	(2)
619045 - VEHICLE REPLACEMENT CHARGES	2,807	(4)	2,807	2,811	(4)	3,181	(375)	2,370	437
621005 - HEAT AND FUEL	43	-	43	43	-	52	(9)	36	7
621010 - LIGHT AND POWER	161	-	161	161	-	168	(6)	165	(3)
621015 - WATER AND SEWER	53	-	53	53	-	38	15	63	(10)
621020 - TELEPHONE	68	0	68	68	0	71	(3)	85	(17)
621025 - MOBILE TELEPHONE	103	0	103	103	0	116	(13)	133	(30)
621030 - INTERNET/DATA COMMUNICATIONS	7	-	7	7	-	5	2	5	1

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
629020 - MAINTENANCE - ROADS AND STREETS	1,763	1,466	1,763	297	1,466	396	1,367	461	1,302
629030 - MAINT - CONTRACTED PAVING SERVCS	6,762	4,580	6,762	2,182	4,580	5,243	1,519	-	6,762
633005 - RENT - LAND	6	0	6	6	0	7	(1)	5	2
633010 - RENT - BUILDINGS	63	1	63	62	1	233	(170)	242	(178)
633015 - RENT - EQUIPMENT	418	55	418	363	55	321	98	290	129
633025 - MISCELLANEOUS RENTAL CHARGES	95	-	95	95	-	75	20	58	38
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	0	(0)
639010 - CONSULTANTS FEES	100	13	100	87	13	127	(27)	48	52
639020 - LABORATORY FEES	37	-	37	37	-	35	2	32	5
639025 - OTHER PROFESSIONAL FEES	301	50	301	251	50	229	72	298	3
639045 - CONTRACTED LABOR/PROJECTS	45	-	45	45	-	62	(17)	30	15
639060 - ROAD DESIGN SERVICES	688	333	688	355	333	355	333	-	688
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	51	0	51	51	0	46	4	44	6
641025 - INSECTICIDES HERBICIDES AND PESTI	20	-	20	20	-	20	-	20	-
643005 - ROAD OIL	716	-	716	716	-	662	53	428	287
643010 - ROAD BASE AND CHIPS	24	-	24	24	-	91	(67)	9	14
643015 - ROAD SALT	633	-	633	633	-	633	-	341	292
643020 - ASPHALT MIX	2,144	1,287	2,144	857	1,287	1,352	792	1,266	878
643025 - CONCRETE	220	-	220	220	-	306	(86)	173	47
643030 - TRAFFIC CONTROL SUPPLIES	1,673	404	1,673	1,269	404	1,530	142	1,244	429
643035 - STREET LIGHTING SUPPLIES	245	99	245	146	99	146	99	115	130
645005 - CONTRACT HAULING	28	-	28	28	-	21	6	25	3
645010 - DUMPING FEES	104	-	104	104	-	118	(13)	76	29
659005 - COSTS IN HANDLING COLLECTIONS	5	-	5	5	-	-	5	2	3
667005 - CONTRIBUTIONS	-	-	-	-	-	-	-	21	(21)
693010 - INTRAFUND CHARGES	125	-	125	125	-	391	(266)	277	(152)
693020 - INTERFUND CHARGES	558	24	558	534	24	732	(174)	760	(202)
000400-Indirect Cost	1,925	(134)	2,089	2,059	30	2,972	(1,047)	2,776	(851)
000500-Depreciation and Amortization	517	166	517	351	166	367	150	349	169
669010 - DEPRECIATION	517	166	517	351	166	367	150	349	169
000600-Debt Service	295	32	295	263	32	297	(2)	125	170
000700-Cost of Goods Sold	12	-	12	12	-	12	-	-	12
<b>NON-OPERATING EXPENSE</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>15</b>
001000-Other Financing Uses	15	15	15	-	15	-	15	-	15
770010 - OFU TRANSFERS OUT	15	15	15	-	15	-	15	-	15
<b>BALANCE SHEET</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>27</b>	<b>(4)</b>	<b>-</b>	<b>23</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>27</b>	<b>(4)</b>	<b>-</b>	<b>23</b>
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	27	(4)	-	23
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	27	(4)	-	23

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENTERPRISE FUND –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	41009900 - ANIMAL SERVICES CAPITAL PROJECTS • 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS • 45100000 - PW ENGINEERING CAPITAL PROJECTS • 56000000 - MUNICIPAL SERVICES CAPITAL IMP

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	182	(182)	781	(781)
<b>REVENUE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,149	12,402
<b>OPERATING REVENUE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,046	12,505
RCT4200 - CHARGES FOR SERVICES	16,551	16,551	16,551	-	16,551	13,101	3,450	4,046	12,505
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(3,792)	3,792	-	-
423405 - MSD CONTRACT REVENUE	16,551	16,551	16,551	-	16,551	16,893	(342)	4,046	12,505
<b>NON-OPERATING REVENUE</b>	-	-	-	-	-	-	-	0	(0)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	0	(0)
<b>Other Financing Sources</b>	-	-	-	-	-	-	-	103	(103)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	-	-	103	(103)
720005 - OFS TRANSFERS IN	-	-	-	-	-	-	-	103	(103)
<b>EXPENSE</b>	16,551	16,551	16,551	-	16,551	13,283	3,268	4,827	11,724
<b>OPERATING EXPENSE</b>	16,551	16,551	16,551	-	16,551	13,283	3,268	4,827	11,724
000200-Operations	16,551	16,551	16,551	-	16,551	13,282	3,269	4,817	11,734
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	15	(15)	-	-
607015 - MAINTENANCE - BUILDINGS	-	-	-	-	-	167	(167)	-	-
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	55	(55)	44	(44)
629020 - MAINTENANCE - ROADS AND STREETS	-	-	-	-	-	668	(668)	1,244	(1,244)
631005 - NON-CAP IMPS ROADS AND SIDEWALK	-	-	-	-	-	1	(1)	12	(12)
631010 - NON-CAP IMPS BRIDGES AND CULVERTS	-	-	-	-	-	-	-	55	(55)
631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL	-	-	-	-	-	186	(186)	23	(23)
639010 - CONSULTANTS FEES	-	-	-	-	-	525	(525)	-	-
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	49	(49)	161	(161)
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	217	(217)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	16,551	16,551	16,551	-	16,551	11,511	5,040	2,841	13,710
664006 - MILLCREEK PASS THRU EXPENSE	-	-	-	-	-	105	(105)	220	(220)
000400-Indirect Cost	-	-	-	-	-	1	(1)	9	(9)
<b>BALANCE SHEET</b>	-	-	-	-	-	590	(590)	-	-
<b>BALANCE SHEET ACQUISITION</b>	-	-	-	-	-	590	(590)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	590	(590)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	590	(590)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Salt Lake County Animal Services is dedicated to providing consistent, reliable, and professional solutions for animal-related issues.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Animal Services is a No-Kill shelter.**

1) Maintain our live release percentage rate from 94% Lives saved as of the end of June 2019 to 90% Lives saved by end of the year 2020.

**Salt Lake County Animal Services has the capacity to incorporate new contract cities and become a regional service.**

- 2) Increase county-wide services by providing veterinary service to all county municipal shelters and beyond stray period sheltering for municipal sheltering from 50 % as of the end of December 2019 to 100 % by end of December 2020.
- 3) Increase the number of out of jurisdiction residents who utilize our services rather than their own municipal shelter from 6655 Citizens as of the end of June 2019 to 7000 Citizens by end of December 2020.
- 4) Increase the number of locations we operate from 1 Facility as of the end of June 2019 to 2 Facilities by end of December 2021.
- 5) Maintain our ability to respond to population growth in Salt Lake County and correlating pet population from 1.03 M People as of the end of April 2014 to 1.66 M People by start of January 2050.
- 6) Increase the number of contracts that reflect current cost per customer rate from 6 Contracts as of the end of June 2019 to 6+ Contracts by end of December 2020.
- 7) Measure the percentage of customers that live over 10 miles from our location from 15% Citizens as of the end of June 2019 to Less than 5% Citizens by end of December 2021.

**Salt Lake County Animal Services employees feel safe and have high employee morale.**

- 8) Maintain the percentage of employees who rate 3 or higher on a scale of 1-4 on satisfaction survey from over 90% Employees as of the end of April 2016 to over 90% Employees by end of April 2020.
- 9) Maintain the percentage of calls made to Unified Police Dept. for assistance with customer issues from less than one Calls/Assistance per Month as of the end of July 2019 to 1 Calls/Assistance per Month by end of December 2020.

**Our community is aware of the programs and resources available at Salt Lake County Animal Services.**

- 10) Increase the number of "likes" on social media and web page hits from 175,545 Likes & Hits as of the end of May 2019 to 200,000 Likes & Hits by end of December 2020.
- 11) Maintain the number of community events hosted by staff from over 250 Events as of the end of December 2018 to over 250 Events by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	6,554	985 15.0%	7,539	92 1.4%	6,646	
REVENUE	6,340	2,182 34.4%	8,522	77 1.2%	6,417	
COUNTY FUNDING	213	-1,197 -561.5%	-984	15 7.2%	229	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	54.75	5.00 9.1%	59.75	- 0.0%	54.75	

# BUDGET & FTE PRIORITIES

# ANIMAL SERVICES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
410000300 ANIMAL CONTROL	41	2,020	1,979	20.00	-	-	-	-	-	-	-	-
410000400 ANIMAL CARE	105	1,580	1,475	10.00	-	755	755	5.00	-	(1,281)	(1,281)	-
410000600 MARKETING AND OUTREACH	-	722	722	9.00	-	-	-	-	-	(83)	(83)	-
410000200 SHELTER	278	885	607	12.00	-	-	-	-	-	-	-	-
410000100 ANIMAL SERVICES ADMINISTRATION	7,697	2,230	(5,466)	7.75	2,182	230	(1,952)	-	-	(125)	(125)	-
410000700 LICENSING	402	101	(300)	1.00	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>8,522</b>	<b>7,539</b>	<b>(984)</b>	<b>59.75</b>	<b>2,182</b>	<b>985</b>	<b>(1,197)</b>	<b>5.00</b>	<b>-</b>	<b>(1,489)</b>	<b>(1,489)</b>	<b>-</b>
41009900	-	-	-	-	-	-	-	-	-	-	-	-
41100000	-	-	-	-	-	-	-	-	-	-	-	-
41050000	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL ANIMAL SERVICES</b>	<b>8,522</b>	<b>7,539</b>	<b>(984)</b>	<b>59.75</b>	<b>2,182</b>	<b>985</b>	<b>(1,197)</b>	<b>5.00</b>	<b>-</b>	<b>(1,489)</b>	<b>(1,489)</b>	<b>-</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					Ongoing	FTE	\$ County	\$ Mayor
BRASS Request ID and Description					(Y/N)		Funding	Proposed
1	[410000_02]	REQUEST	5% incr to Gen Fund Personnel Costs: This is the 2019 charge plus 5% for increases to salaries and other personnel costs.  2019 Charge of \$1,536,199 X 5% = \$76,810 [Org/Program Impacted: ANIMAL SERVICES ADMINISTRATION]		Y	-	(76,810)	(76,810)
2	[410000_01]	REQUEST	Gen Fund Countywide Vet Serv& No-Kill Sheltering: Countywide Veterinary Care & No-Kill Animal Sheltering. Treatment, life-saving veterinary care, feeding, and adoption/rescue for all pets countywide that have passed the mandatory five-day stray hold period.  Fund 735-PUBLIC WORKS ENTERPRISE FUND • Interfund Revenue from General Fund \$2,526,569 • Local Revenue Contracts (\$421,773) • TOTAL REVENUE \$2,104,796 • TOTAL EXPENSE \$984,984 • NET \$1,119,812  Fund 110-GENERAL FUND • Interfund Expense \$2,526,569 [Org/Program Impacted: ANIMAL CARE, ANIMAL SERVICES ADMINISTRATION]		Y	5.00	(1,119,812)	0
3	[410000_R01]	STRESS TEST	Elimination of New Request:  [Org/Program Impacted: ANIMAL CARE]		N	-	(984,984)	0
4	[410000_R02]	STRESS TEST	Elimination of Petapalooza:  [Org/Program Impacted: MARKETING AND OUTREACH]		N	-	(82,700)	0
5	[410000_R03]	STRESS TEST	Elimination of Public Safety Deputy:  [Org/Program Impacted: ANIMAL SERVICES ADMINISTRATION]		N	-	(124,936)	0
6	[410000_R04]	STRESS TEST	Elimination of Intake Vaccinations:  [Org/Program Impacted: ANIMAL CARE]		N	-	(296,380)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>						<b>5.00</b>	<b>(1,196,622)</b>	<b>(76,810)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:						-	0	0
TOTAL STRESS TEST REDUCTIONS:						-	(1,489,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

ANIMAL SERVICES

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	41000000 - ANIMAL SERVICES • 41009900 - ANIMAL SERVICES CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>229</b>	<b>15</b>	<b>(984)</b>	<b>213</b>	<b>(1,197)</b>	<b>474</b>	<b>(245)</b>	<b>(405)</b>	<b>633</b>
<b>REVENUE</b>	<b>6,417</b>	<b>77</b>	<b>8,522</b>	<b>6,340</b>	<b>2,182</b>	<b>6,283</b>	<b>135</b>	<b>6,084</b>	<b>333</b>
OPERATING REVENUE	6,417	77	8,522	6,340	2,182	6,283	135	6,084	333
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	191	-	191	191	-	130	61	178	12
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	191	-	191	191	-	130	61	178	12
RCT4200 - CHARGES FOR SERVICES	4,613	-	4,192	4,613	(422)	4,616	(3)	4,387	227
409020 - PET LICENSES	379	-	379	379	-	422	(43)	354	25
409045 - ANIMAL REGULATORY PERMITS	23	-	23	23	-	15	8	21	1
409050 - ANIMAL REDEMPTIONS	41	-	41	41	-	114	(73)	38	3
409055 - ANIMAL BOARD FEES	144	-	144	144	-	102	42	135	9
409060 - ANIMAL ADOPTION FEES	116	-	116	116	-	76	39	108	8
409065 - ANIMAL TURNOVER FEES	12	-	12	12	-	6	6	11	1
409070 - ANIMAL STELILIZATION FEES	-	-	-	-	-	111	(111)	-	-
409071 - ANIMAL SHELTER SERVICES	100	-	100	100	-	11	89	93	7
409080 - STERILIZATION DEPOSIT FEES	5	-	5	5	-	5	0	5	0
421370 - MISCELLANEOUS REVENUE	0	-	0	0	-	7	(6)	0	0
423405 - MSD CONTRACT REVENUE	820	-	820	820	-	873	(53)	873	(53)
424000 - LOCAL REVENUE CONTRACTS	2,968	-	2,546	2,968	(422)	2,862	106	2,742	226
441005 - SALE-MTRLS SUPL CNTRL ASSETS	6	-	6	6	-	12	(6)	6	0
RCT4300 - INTER/INTRA FUND TRANSFERS	1,613	77	4,140	1,536	2,603	1,536	77	1,519	94
431080 - INTERFUND REVENUE-STAT AND GEN	1,613	77	4,140	1,536	2,603	1,536	77	1,519	94
<b>EXPENSE</b>	<b>6,646</b>	<b>92</b>	<b>7,539</b>	<b>6,554</b>	<b>985</b>	<b>6,757</b>	<b>(111)</b>	<b>5,679</b>	<b>966</b>
OPERATING EXPENSE	6,646	92	7,539	6,554	985	6,757	(111)	5,679	966
000100-Salaries and Benefits	4,392	94	4,947	4,298	649	4,318	74	3,743	649
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	104	(104)	101	(101)
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	8	(8)
601030 - PERMANENT AND PROVISIONAL	2,815	75	2,988	2,739	249	2,578	237	2,272	543
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	9	(9)
601050 - TEMPORARY SEASONAL EMERGENCY	79	-	299	79	221	101	(22)	240	(161)
601065 - OVERTIME	11	-	29	11	19	28	(18)	44	(34)
603005 - SOCIAL SECURITY TAXES	215	6	229	210	19	205	10	196	20
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(126)	126
603025 - RETIREMENT OR PENSION CONTRIB	432	12	459	420	39	439	(7)	386	46
603030 - RETIREMENT CONT-PUBLIC SAFETY	7	0	7	7	-	-	7	-	7
603040 - LTD CONTRIBUTIONS	10	0	11	10	1	13	(2)	9	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	36	0	39	36	3	37	(0)	37	(0)
603050 - HEALTH INSURANCE PREMIUMS	644	-	744	644	100	672	(28)	544	100
603055 - EMPLOYEE SERV RES FUND CHARGES	80	-	80	80	-	80	-	89	(9)
603056 - OPEB - CURRENT YR	63	-	63	63	-	63	-	60	3
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(126)	126
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	1,719	-	2,024	1,719	306	1,900	(181)	1,423	296
607005 - JANITORIAL SUPPLIES AND SERVICE	15	-	15	15	-	29	(14)	18	(3)
607010 - MAINTENANCE - GROUNDS	13	-	13	13	-	63	(50)	30	(17)
607015 - MAINTENANCE - BUILDINGS	10	-	210	10	200	174	(164)	3	7
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	115	-	115	115	-	78	37	64	51
609005 - FOOD PROVISIONS	15	-	15	15	-	15	-	13	2
609010 - CLOTHING PROVISIONS	34	-	34	34	-	11	23	11	22
609025 - MEDICATIONS	100	-	100	100	-	85	15	88	12
609030 - MEDICAL SUPPLIES	50	-	140	50	90	293	(243)	42	8
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609060 - IDENTIFICATION SUPPLIES	31	-	31	31	-	0	31	32	(1)
609065 - SHELTER SUPPLIES	49	-	65	49	16	80	(31)	58	(9)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	15	-	15	15	-	6	9	4	11
611015 - EDUCATION AND TRAINING SERV/SUPP	48	-	48	48	-	10	38	5	43
613005 - PRINTING CHARGES	16	-	16	16	-	20	(3)	16	1
613020 - DEVELOPMENT ADVERTISING	18	-	18	18	-	10	8	7	11
615005 - OFFICE SUPPLIES	16	-	16	16	-	21	(5)	14	2
615015 - COMPUTER SUPPLIES	15	-	15	15	-	4	11	3	13
615016 - COMPUTER SOFTWARE SUBSCRIPTION	105	-	105	105	-	-	105	10	95
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	2	3	1	4
615025 - COMPUTER COMPONENTS < 3000	47	-	47	47	-	14	33	19	28
615035 - SMALL EQUIPMENT (NON-COMPUTER)	34	-	34	34	-	29	4	44	(10)
615040 - POSTAGE	21	-	21	21	-	21	0	20	1
615050 - MEALS AND REFRESHMENTS	26	-	26	26	-	8	18	12	14
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	(0)	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	3	2	3	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
617010 - MAINT - MACHINERY AND EQUIP	4	-	4	4	-	9	(5)	4	0
617015 - MAINTENANCE - SOFTWARE	52	-	52	52	-	40	12	27	25
617035 - MAINT - AUTOS AND EQUIP-FLEET	70	-	70	70	-	65	5	49	21
619005 - GASOLINE DIESEL OIL AND GREASE	56	-	56	56	-	65	(9)	63	(7)
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	1	1	1	1
619025 - TRAVEL AND TRANSPORTATION	80	-	80	80	-	40	40	25	55
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	2	(2)
619045 - VEHICLE REPLACEMENT CHARGES	140	-	140	140	-	142	(3)	125	14
621005 - HEAT AND FUEL	24	-	24	24	-	35	(11)	23	1
621010 - LIGHT AND POWER	18	-	18	18	-	27	(9)	24	(6)
621015 - WATER AND SEWER	12	-	12	12	-	9	3	21	(9)
621020 - TELEPHONE	32	-	32	32	-	28	4	31	1
621025 - MOBILE TELEPHONE	50	-	50	50	-	40	10	55	(5)
633015 - RENT - EQUIPMENT	10	-	10	10	-	6	4	1	9
633025 - MISCELLANEOUS RENTAL CHARGES	25	-	25	25	-	5	20	9	15
639020 - LABORATORY FEES	31	-	31	31	-	29	2	28	3
639025 - OTHER PROFESSIONAL FEES	182	-	182	182	-	57	125	108	74
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	-	-	-	-	-	-	-	2	(2)
645005 - CONTRACT HAULING	12	-	12	12	-	11	1	12	(0)
645010 - DUMPING FEES	5	-	5	5	-	2	3	2	3
659005 - COSTS IN HANDLING COLLECTIONS	5	-	5	5	-	-	5	2	3
693020 - INTERFUND CHARGES	105	-	105	105	-	313	(208)	291	(186)
000400-Indirect Cost	440	(2)	472	442	30	443	(3)	435	5
663010 - COUNCIL OVERHEAD COST	22	-	22	22	-	22	-	21	2
663015 - MAYOR OVERHEAD COST	59	-	89	59	30	60	(1)	91	(32)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	14	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	54	-	54	54	-	54	-	58	(4)
663040 - INFO SERVICES OVERHEAD COST	159	(2)	160	160	-	160	(2)	129	30
663045 - PURCHASING OVERHEAD COST	8	-	8	8	-	8	-	3	5
663050 - HUMAN RESOURCES OVERHEAD COST	70	-	70	70	-	70	-	67	3
663055 - GOVERN IMMUNITY OVERHEAD COST	5	-	5	5	-	5	-	5	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	3	(2)
663070 - MAYOR FINANCE OVERHEAD COST	47	-	47	47	-	47	-	44	2
000500-Depreciation and Amortization	83	-	83	83	-	83	-	79	4
669010 - DEPRECIATION	83	-	83	83	-	83	-	79	4
000700-Cost of Goods Sold	12	-	12	12	-	12	-	-	12

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

ANIMAL SERVICES

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	41000000 - ANIMAL SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>229</b>	<b>15</b>	<b>(984)</b>	<b>213</b>	<b>(1,197)</b>	<b>292</b>	<b>(63)</b>	<b>(405)</b>	<b>634</b>
<b>REVENUE</b>	<b>6,417</b>	<b>77</b>	<b>8,522</b>	<b>6,340</b>	<b>2,182</b>	<b>6,283</b>	<b>135</b>	<b>6,084</b>	<b>333</b>
<b>OPERATING REVENUE</b>	<b>6,417</b>	<b>77</b>	<b>8,522</b>	<b>6,340</b>	<b>2,182</b>	<b>6,283</b>	<b>135</b>	<b>6,084</b>	<b>333</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	191	-	191	191	-	130	61	178	12
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	191	-	191	191	-	130	61	178	12
RCT4200 - CHARGES FOR SERVICES	4,613	-	4,192	4,613	(422)	4,616	(3)	4,387	227
409020 - PET LICENSES	379	-	379	379	-	422	(43)	354	25
409045 - ANIMAL REGULATORY PERMITS	23	-	23	23	-	15	8	21	1
409050 - ANIMAL REDEMPTIONS	41	-	41	41	-	114	(73)	38	3
409055 - ANIMAL BOARD FEES	144	-	144	144	-	102	42	135	9
409060 - ANIMAL ADOPTION FEES	116	-	116	116	-	76	39	108	8
409065 - ANIMAL TURNOVER FEES	12	-	12	12	-	6	6	11	1
409070 - ANIMAL STELILIZATION FEES	-	-	-	-	-	111	(111)	-	-
409071 - ANIMAL SHELTER SERVICES	100	-	100	100	-	11	89	93	7
409080 - STERILIZATION DEPOSIT FEES	5	-	5	5	-	5	0	5	0
421370 - MISCELLANEOUS REVENUE	0	-	0	0	-	7	(6)	0	0
423405 - MSD CONTRACT REVENUE	820	-	820	820	-	873	(53)	873	(53)
424000 - LOCAL REVENUE CONTRACTS	2,968	-	2,546	2,968	(422)	2,862	106	2,742	226
441005 - SALE-MTRLS SUPL CNTRL ASSETS	6	-	6	6	-	12	(6)	6	0
RCT4300 - INTER/INTRA FUND TRANSFERS	1,613	77	4,140	1,536	2,603	1,536	77	1,519	94
431080 - INTERFUND REVENUE-STAT AND GEN	1,613	77	4,140	1,536	2,603	1,536	77	1,519	94
<b>EXPENSE</b>	<b>6,646</b>	<b>92</b>	<b>7,539</b>	<b>6,554</b>	<b>985</b>	<b>6,574</b>	<b>72</b>	<b>5,679</b>	<b>967</b>
<b>OPERATING EXPENSE</b>	<b>6,646</b>	<b>92</b>	<b>7,539</b>	<b>6,554</b>	<b>985</b>	<b>6,574</b>	<b>72</b>	<b>5,679</b>	<b>967</b>
000100-Salaries and Benefits	4,392	94	4,947	4,298	649	4,318	74	3,743	649
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	104	(104)	101	(101)
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	8	(8)
601030 - PERMANENT AND PROVISIONAL	2,815	75	2,988	2,739	249	2,578	237	2,272	543
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	9	(9)
601050 - TEMPORARY SEASONAL EMERGENCY	79	-	299	79	221	101	(22)	240	(161)
601065 - OVERTIME	11	-	29	11	19	28	(18)	44	(34)
603005 - SOCIAL SECURITY TAXES	215	6	229	210	19	205	10	196	20
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(126)	126
603025 - RETIREMENT OR PENSION CONTRIB	432	12	459	420	39	439	(7)	386	46
603030 - RETIREMENT CONT-PUBLIC SAFETY	7	0	7	7	-	-	7	-	7
603040 - LTD CONTRIBUTIONS	10	0	11	10	1	13	(2)	9	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	36	0	39	36	3	37	(0)	37	(0)
603050 - HEALTH INSURANCE PREMIUMS	644	-	744	644	100	672	(28)	544	100
603055 - EMPLOYEE SERV RES FUND CHARGES	80	-	80	80	-	80	-	89	(9)
603056 - OPEB - CURRENT YR	63	-	63	63	-	63	-	60	3
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(126)	126
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	1,719	-	2,024	1,719	306	1,719	-	1,423	296
607005 - JANITORIAL SUPPLIES AND SERVICE	15	-	15	15	-	29	(14)	18	(3)
607010 - MAINTENANCE - GROUNDS	13	-	13	13	-	48	(36)	30	(17)
607015 - MAINTENANCE - BUILDINGS	10	-	210	10	200	7	3	3	7
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	115	-	115	115	-	78	37	64	51
609005 - FOOD PROVISIONS	15	-	15	15	-	15	-	13	2
609010 - CLOTHING PROVISIONS	34	-	34	34	-	11	23	11	22
609025 - MEDICATIONS	100	-	100	100	-	85	15	88	12
609030 - MEDICAL SUPPLIES	50	-	140	50	90	293	(243)	42	8
609040 - LAUNDRY SUPPLIES AND SERVICES	-	-	-	-	-	-	-	0	(0)
609060 - IDENTIFICATION SUPPLIES	31	-	31	31	-	0	31	32	(1)
609065 - SHELTER SUPPLIES	49	-	65	49	16	80	(31)	58	(9)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	15	-	15	15	-	6	9	4	11
611015 - EDUCATION AND TRAINING SERV/SUPP	48	-	48	48	-	10	38	5	43
613005 - PRINTING CHARGES	16	-	16	16	-	20	(3)	16	1
613020 - DEVELOPMENT ADVERTISING	18	-	18	18	-	10	8	7	11
615005 - OFFICE SUPPLIES	16	-	16	16	-	21	(5)	14	2
615015 - COMPUTER SUPPLIES	15	-	15	15	-	4	11	3	13
615016 - COMPUTER SOFTWARE SUBSCRIPTION	105	-	105	105	-	-	105	10	95
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	2	3	1	4
615025 - COMPUTER COMPONENTS < 3000	47	-	47	47	-	14	33	19	28
615035 - SMALL EQUIPMENT (NON-COMPUTER)	34	-	34	34	-	29	4	44	(10)
615040 - POSTAGE	21	-	21	21	-	21	0	20	1
615050 - MEALS AND REFRESHMENTS	26	-	26	26	-	8	18	12	14
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	(0)	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	3	2	3	2

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
617010 - MAINT - MACHINERY AND EQUIP	4	-	4	4	-	9	(5)	4	0
617015 - MAINTENANCE - SOFTWARE	52	-	52	52	-	40	12	27	25
617035 - MAINT - AUTOS AND EQUIP-FLEET	70	-	70	70	-	65	5	49	21
619005 - GASOLINE DIESEL OIL AND GREASE	56	-	56	56	-	65	(9)	63	(7)
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	1	1	1	1
619025 - TRAVEL AND TRANSPORTATION	80	-	80	80	-	40	40	25	55
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	2	(2)
619045 - VEHICLE REPLACEMENT CHARGES	140	-	140	140	-	142	(3)	125	14
621005 - HEAT AND FUEL	24	-	24	24	-	35	(11)	23	1
621010 - LIGHT AND POWER	18	-	18	18	-	27	(9)	24	(6)
621015 - WATER AND SEWER	12	-	12	12	-	9	3	21	(9)
621020 - TELEPHONE	32	-	32	32	-	28	4	31	1
621025 - MOBILE TELEPHONE	50	-	50	50	-	40	10	55	(5)
633015 - RENT - EQUIPMENT	10	-	10	10	-	6	4	1	9
633025 - MISCELLANEOUS RENTAL CHARGES	25	-	25	25	-	5	20	9	15
639020 - LABORATORY FEES	31	-	31	31	-	29	2	28	3
639025 - OTHER PROFESSIONAL FEES	182	-	182	182	-	57	125	108	74
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	-	-	-	-	-	-	-	2	(2)
645005 - CONTRACT HAULING	12	-	12	12	-	11	1	12	(0)
645010 - DUMPING FEES	5	-	5	5	-	2	3	2	3
659005 - COSTS IN HANDLING COLLECTIONS	5	-	5	5	-	-	5	2	3
693020 - INTERFUND CHARGES	105	-	105	105	-	313	(208)	291	(186)
000400-Indirect Cost	440	(2)	472	442	30	442	(2)	434	6
663010 - COUNCIL OVERHEAD COST	22	-	22	22	-	22	-	21	2
663015 - MAYOR OVERHEAD COST	59	-	89	59	30	59	-	90	(31)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	14	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	54	-	54	54	-	54	-	58	(4)
663040 - INFO SERVICES OVERHEAD COST	159	(2)	160	160	-	160	(2)	129	30
663045 - PURCHASING OVERHEAD COST	8	-	8	8	-	8	-	3	5
663050 - HUMAN RESOURCES OVERHEAD COST	70	-	70	70	-	70	-	67	3
663055 - GOVERN IMMUNITY OVERHEAD COST	5	-	5	5	-	5	-	5	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	3	(2)
663070 - MAYOR FINANCE OVERHEAD COST	47	-	47	47	-	47	-	44	3
000500-Depreciation and Amortization	83	-	83	83	-	83	-	79	4
669010 - DEPRECIATION	83	-	83	83	-	83	-	79	4
000700-Cost of Goods Sold	12	-	12	12	-	12	-	-	12

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REVENUE AND EXPENDITURE DETAIL

ANIMAL SERVICES

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	41009900 - ANIMAL SERVICES CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	182	(182)	1	(1)
<b>EXPENSE</b>	-	-	-	-	-	182	(182)	1	(1)
<b>OPERATING EXPENSE</b>	-	-	-	-	-	182	(182)	1	(1)
000200-Operations	-	-	-	-	-	181	(181)	-	-
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	15	(15)	-	-
607015 - MAINTENANCE - BUILDINGS	-	-	-	-	-	167	(167)	-	-
000400-Indirect Cost	-	-	-	-	-	1	(1)	1	(1)
663010 - COUNCIL OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663015 - MAYOR OVERHEAD COST	-	-	-	-	-	1	(1)	0	(0)
663025 - AUDITOR OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)

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**CORE MISSION**

To provide personalized community support services to the five (5) Metro Township jurisdictions and the League of Unincorporated Community Councils (LUCC) as prescribed in the Interlocal Agreement between Salt Lake County and the Greater Salt Lake Municipal Services District.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Community Outreach promotes trust between metro councils and residents of the unincorporated County and the Public Works and Municipal Services Department.**

1) Maintain Attend 100% of metro township council and unincorporated community council meetings to present information and relay concerns back to the appropriate entity. Continue weekly reports to each metro indicating what specific projects are being taken in their communities. from 80 percent as of the start of January 2019 to 99 percent by end of December 2019.

**Community Outreach coordinates the various Public Works and Municipal Services websites as well as social media feeds, keeping them current and informative.**

2) Maintain Make sure all PWMS website and social media content is current from 50 percent as of the start of January 2018 to 100 percent by end of December 2018.

**Community Outreach promotes the programs of the Public Works and Municipal Services Department by participating in community events throughout the County.**

3) Measure Staff will attend all major community events to promote the activities of the department. Events include Tour of Utah, Southeast Township Days, Copperton Days, Kearns Hometown Days, etc. from 0% percent as of the start of January 2018 to 100% percent by end of December 2018.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	0	0	0	0	0
REVENUE	0	0	0	0	0
COUNTY FUNDING	0	0	0	0	0
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# COMMUNITY DEVMT & ENGAGEMNT SVCS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
<b>TOTAL COMMUNITY DEVMT &amp; ENGAGEMNT SVCS</b>	-	-	-	-	-	-	-	-	-	-	-	-
									Stress Test not required. -			

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[ ] :	0	-	0	0
	[Org/Program Impacted: ]				
	<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>		-	0	0
	TOTAL BASE BUDGET ADJUSTMENT REQUESTS:		-	0	0
	TOTAL STRESS TEST REDUCTIONS:		-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

COMMUNITY DEVMT & ENGAGEMNT

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	10150000 - COMMUNITY DEVELOPMENT & ENGAGEMENT SVCS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	(114)	114	36	(36)
<b>REVENUE</b>	-	-	-	-	-	540	(540)	711	(711)
<b>OPERATING REVENUE</b>	-	-	-	-	-	540	(540)	711	(711)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	505	(505)	510	(510)
423405 - MSD CONTRACT REVENUE	-	-	-	-	-	505	(505)	510	(510)
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	35	(35)	201	(201)
431160 - INTERFUND REVENUE	-	-	-	-	-	35	(35)	201	(201)
<b>EXPENSE</b>	-	-	-	-	-	426	(426)	747	(747)
<b>OPERATING EXPENSE</b>	-	-	-	-	-	426	(426)	747	(747)
000100-Salaries and Benefits	-	-	-	-	-	164	(164)	301	(301)
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	89	(89)	90	(90)
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	17	(17)
601025 - LUMP SUM SICK PAY	-	-	-	-	-	-	-	14	(14)
601030 - PERMANENT AND PROVISIONAL	-	-	-	-	-	(0)	0	94	(94)
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(16)	16
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	41	(41)	2	(2)
603005 - SOCIAL SECURITY TAXES	-	-	-	-	-	7	(7)	20	(20)
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(8)	8
603025 - RETIREMENT OR PENSION CONTRIB	-	-	-	-	-	17	(17)	31	(31)
603040 - LTD CONTRIBUTIONS	-	-	-	-	-	1	(1)	1	(1)
603045 - SUPPLEMENTAL RETIREMENT (401K)	-	-	-	-	-	-	-	5	(5)
603050 - HEALTH INSURANCE PREMIUMS	-	-	-	-	-	8	(8)	23	(23)
603055 - EMPLOYEE SERV RES FUND CHARGES	-	-	-	-	-	2	(2)	11	(11)
603056 - OPEB - CURRENT YR	-	-	-	-	-	-	-	25	(25)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(5)	5
000200-Operations	-	-	-	-	-	41	(41)	182	(182)
607040 - FACILITIES MANAGEMENT CHARGES	-	-	-	-	-	0	(0)	0	(0)
609010 - CLOTHING PROVISIONS	-	-	-	-	-	0	(0)	-	-
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	-	-	-	-	-	1	(1)	1	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	-	-	-	-	-	1	(1)	0	(0)
613005 - PRINTING CHARGES	-	-	-	-	-	2	(2)	0	(0)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	1	(1)	2	(2)
615005 - OFFICE SUPPLIES	-	-	-	-	-	1	(1)	1	(1)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	1	(1)	1	(1)
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	0	(0)	0	(0)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	2	(2)	2	(2)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	-	-	19	(19)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	15	(15)
615040 - POSTAGE	-	-	-	-	-	1	(1)	0	(0)
615050 - MEALS AND REFRESHMENTS	-	-	-	-	-	1	(1)	12	(12)
615066 - EVENT FULFILLMENT COST	-	-	-	-	-	-	-	3	(3)
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	0	(0)	2	(2)
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	-	-	1	(1)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	1	(1)	0	(0)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
619015 - MILEAGE ALLOWANCE	-	-	-	-	-	6	(6)	1	(1)
619025 - TRAVEL AND TRANSPORTATION	-	-	-	-	-	3	(3)	3	(3)
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	4	(4)	0	(0)
621020 - TELEPHONE	-	-	-	-	-	1	(1)	3	(3)
621025 - MOBILE TELEPHONE	-	-	-	-	-	2	(2)	2	(2)
633010 - RENT - BUILDINGS	-	-	-	-	-	5	(5)	19	(19)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	10	(10)	13	(13)
667005 - CONTRIBUTIONS	-	-	-	-	-	-	-	21	(21)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	60	(60)
000400-Indirect Cost	-	-	-	-	-	222	(222)	264	(264)
663010 - COUNCIL OVERHEAD COST	-	-	-	-	-	2	(2)	2	(2)
663015 - MAYOR OVERHEAD COST	-	-	-	-	-	89	(89)	7	(7)
663025 - AUDITOR OVERHEAD COST	-	-	-	-	-	1	(1)	1	(1)
663030 - DISTRICT ATTORNEY OVERHEAD COST	-	-	-	-	-	59	(59)	206	(206)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	2	(2)
663040 - INFO SERVICES OVERHEAD COST	-	-	-	-	-	57	(57)	34	(34)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	0	(0)	0	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	-	-	-	-	-	6	(6)	8	(8)
663055 - GOVERN IMMUNITY OVERHEAD COST	-	-	-	-	-	1	(1)	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	-	-	-	-	-	7	(7)	3	(3)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

To develop, promote, and provide comprehensive planning and development services that seek to make the Metro Townships and unincorporated area of Salt Lake County high-quality places to live and work. The Planning & Development Division will demonstrate professional and forward thinking leadership to ensure sustainable growth by focusing on environmental responsibility, sound economic growth, and balancing social community needs.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Planning and Development Services complies with HB346 - Local Government Plan Review amendments.**

- 1) Maintain the time from complete submittal, including land use approval, to initial plan review (for stamped plans only) for single family dwellings, two family dwellings, and townhomes from 14 business days as of the end of May 2018 to 14 business days by end of December 2019.
- 2) Maintain the time from completed submittal, including land use approval, to initial plan review (for stamped plans only) for residential projects being reviewed under the International Building Code (IBC) (excluding lodging establishments) from 21 business days as of the end of May 2018 to 21 business days by end of December 2019.

**Deliver high quality services that promote quality of life, values, and priorities important to the communities we serve through performance management focusing on results.**

- 4) Maintain the percentage of metro townships that receive a weekly report outlining accomplishments on behalf of their community from 100 percent as of the start of June 2018 to 100 percent by end of December 2019.
- 5) Increase the number of meetings we have with stakeholders from communities we serve from as of the to 1 per quarter by end of December 2019.
- 6) Increase the number of training sessions held with community stakeholders from as of the to 1 per quarter by end of December 2019.

**Planning & Development complies with HB 259 - updating General Plans to plan for moderate income housing growth.**

- 3) Increase the percentage of communities that have a current adopted general plan including the element for moderate income housing from as of the to 100 percent by end of December 2019.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	0	0	0	0	0	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	0	0	0	0	0	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# PLANNING AND DEVELOPMENT SERVICES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4050002000 COMMUNITY DEVELOPMENT AND PLANNING	-	-	-	-	-	-	-	-	-	-	-	-
4050001000 BUILDING AND INSPECTION SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
4050003000 PERMITS AND LICENSES	-	-	-	-	-	-	-	-	-	-	-	-
4050009000 PLANNING AND DEVELOPMENT ADMINISTRATION	-	-	-	-	-	-	-	-	-	-	-	-
4050000000 PLANNING AND DEVELOPMENT ADMIN (HIST)	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANNING AND DEVELOPMENT SERVICES</b>	-	-	-	-	-	-	-	-	-	-	-	-

Stress Test not required. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[ ]	:		0	-	0	0
[Org/Program Impacted: ]							
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

PLANNING AND DEVELOPMENT SERVICES

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	40500000 - PLANNING AND DEVELOPMENT SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	131	(131)	(279)	279
<b>REVENUE</b>	-	-	-	-	-	5,101	(5,101)	4,660	(4,660)
<b>OPERATING REVENUE</b>	-	-	-	-	-	5,101	(5,101)	4,660	(4,660)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	(41)	41
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(41)	41
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	5,101	(5,101)	4,701	(4,701)
409025 - BLDG PLUMBING ELECT PERMITS	-	-	-	-	-	-	-	5	(5)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	2	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	617	(617)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	392	(392)
423405 - MSD CONTRACT REVENUE	-	-	-	-	-	5,101	(5,101)	3,686	(3,686)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	-	-	-	-	-	5,232	(1,879)	4,381	(1,028)
<b>OPERATING EXPENSE</b>	-	-	-	-	-	5,232	(1,879)	4,381	(1,028)
000100-Salaries and Benefits	-	-	-	-	-	3,750	(393)	3,007	351
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	51	(51)	71	(71)
601025 - LUMP SUM SICK PAY	-	-	-	-	-	48	(48)	33	(33)
601030 - PERMANENT AND PROVISIONAL	-	-	-	-	-	2,468	(259)	2,052	157
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(24)	24
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	15	(15)	-	-
601065 - OVERTIME	-	-	-	-	-	-	-	11	(11)
603005 - SOCIAL SECURITY TAXES	-	-	-	-	-	172	(3)	159	10
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(112)	112
603025 - RETIREMENT OR PENSION CONTRIB	-	-	-	-	-	391	(9)	369	13
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	11	-	11
603040 - LTD CONTRIBUTIONS	-	-	-	-	-	11	(2)	7	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	-	-	-	-	-	16	(9)	7	(0)
603050 - HEALTH INSURANCE PREMIUMS	-	-	-	-	-	466	107	413	160
603055 - EMPLOYEE SERV RES FUND CHARGES	-	-	-	-	-	44	(44)	91	(91)
603056 - OPEB - CURRENT YR	-	-	-	-	-	70	(70)	65	(65)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(139)	139
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	4	(4)
000200-Operations	-	-	-	-	-	773	(773)	770	(770)
607040 - FACILITIES MANAGEMENT CHARGES	-	-	-	-	-	1	(1)	2	(2)
609010 - CLOTHING PROVISIONS	-	-	-	-	-	4	(4)	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	-	-	-	-	-	9	(9)	6	(6)
611010 - PHYSICAL MATERIALS-BOOKS	-	-	-	-	-	0	(0)	1	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	-	-	-	-	-	20	(20)	11	(11)
613005 - PRINTING CHARGES	-	-	-	-	-	5	(5)	2	(2)
613010 - PUBLIC NOTICES	-	-	-	-	-	1	(1)	2	(2)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	0	(0)
615005 - OFFICE SUPPLIES	-	-	-	-	-	15	(15)	13	(13)
615015 - COMPUTER SUPPLIES	-	-	-	-	-	5	(5)	2	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	2	(2)	12	(12)
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	5	(5)	0	(0)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	10	(10)	0	(0)
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	1	(1)	-	-
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	0	(0)
615040 - POSTAGE	-	-	-	-	-	7	(7)	6	(6)
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	1	(1)
615050 - MEALS AND REFRESHMENTS	-	-	-	-	-	1	(1)	2	(2)
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	5	(5)
615065 - CREDIT CARD CHARGES	-	-	-	-	-	9	(9)	(2)	2
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	7	(7)	3	(3)
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	-	-	0	(0)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	38	(38)	7	(7)
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	-	-	-	-	-	13	(13)	12	(12)
619005 - GASOLINE DIESEL OIL AND GREASE	-	-	-	-	-	25	(25)	21	(21)
619010 - OIL PRODUCTS AND SERVICES	-	-	-	-	-	-	-	2	(2)
619025 - TRAVEL AND TRANSPORTATION	-	-	-	-	-	31	(31)	30	(30)
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
619045 - VEHICLE REPLACEMENT CHARGES	-	-	-	-	-	35	(35)	55	(55)
621020 - TELEPHONE	-	-	-	-	-	10	(10)	21	(21)
621025 - MOBILE TELEPHONE	-	-	-	-	-	15	(15)	27	(27)
633010 - RENT - BUILDINGS	-	-	-	-	-	166	(166)	162	(162)
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	0	(0)
639010 - CONSULTANTS FEES	-	-	-	-	-	40	(40)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	30	(30)	90	(90)
693010 - INTRAFUND CHARGES	-	-	-	-	-	270	(270)	277	(277)
000400-Indirect Cost	-	-	-	-	-	692	(696)	590	(595)
663010 - COUNCIL OVERHEAD COST	-	-	-	-	-	16	(16)	19	(19)
663015 - MAYOR OVERHEAD COST	-	-	-	-	-	139	(139)	85	(85)
663025 - AUDITOR OVERHEAD COST	-	-	-	-	-	11	(11)	13	(13)
663030 - DISTRICT ATTORNEY OVERHEAD COST	-	-	-	-	-	217	(217)	170	(170)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	-	-	-	-	-	214	(219)	211	(216)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	12	(12)	7	(7)
663050 - HUMAN RESOURCES OVERHEAD COST	-	-	-	-	-	30	(30)	32	(32)
663055 - GOVERN IMMUNITY OVERHEAD COST	-	-	-	-	-	2	(2)	3	(3)
663060 - RECORDS MANAGMNT OVERHEAD COST	-	-	-	-	-	6	(6)	12	(12)
663070 - MAYOR FINANCE OVERHEAD COST	-	-	-	-	-	44	(44)	38	(38)
000500-Depreciation and Amortization	-	-	-	-	-	16	(16)	14	(14)
669010 - DEPRECIATION	-	-	-	-	-	16	(16)	14	(14)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

- Provide high quality municipal engineering services to the Greater Salt Lake Municipal Services District (MSD) and its residents at the highest possible degree of efficiency, cost effectiveness, and customer service.
- Ensure the preservation and performance of the road and storm drainage systems within the 5 Metro Townships and Unincorporated County area.
- Transportation innovation through congestion elimination and implementation of each municipality’s Complete Street Plans.
- Proactive water quality stewardship through meeting the requirements of the Utah Pollutant Discharge Elimination System (UPDES) MS4 permit.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Public Works Engineering addresses constituents concerns immediately.**

1) Increase the response time of 24 hours or 2 business days to all complaints received from the public from 98% complaints as of the end of July 2019 to 100% complaints by end of July 2020.

**Public Works Engineering leverages taxpayer dollars to obtain State and Federal funding for capital improvement projects.**

2) Maintain the number of outside funding sources received annually from 2 grants as of the end of July 2019 to 2 grants by end of July 2020.

**Public Works Engineering is thorough and accurate in its engineering designs.**

3) Maintain addenda and preventable change orders (CO) per constructed project from 75% of projects have no addenda as of the end of July 2019 to 75% of projects have no addenda by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	2,929	13 0.4%	2,942	-59 -2.0%	2,870	
REVENUE	2,929	14 0.5%	2,942	14 0.5%	2,942	
COUNTY FUNDING	1	-1 -100.0%	0	-73 n.m.	-72	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	15.00	- 0.0%	15.00	- 0.0%	15.00	

# BUDGET & FTE PRIORITIES

# PUBLIC WORKS ENGINEERING

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4500000300 PW-PERMITS AND REGULATORY	487	676	189	4.00	269	(9)	(278)	-	125	(180)	(305)	(1.00)
4500000200 PW-PROJECT MANAGEMENT AND DESIGN	243	863	620	7.00	(274)	(1)	274	-	-	-	-	-
4500000100 PUBLIC WORKS ENGINEERING ADMIN	2,213	1,208	(1,005)	2.00	431	23	(409)	-	-	-	-	-
4500000400 PW-DEVELOPMENT REVIEW	-	196	196	2.00	(412)	0	412	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>2,942</b>	<b>2,942</b>	<b>-</b>	<b>15.00</b>	<b>14</b>	<b>13</b>	<b>(1)</b>	<b>-</b>	<b>125</b>	<b>(180)</b>	<b>(305)</b>	<b>(1.00)</b>
451000000 PW ENGINEERING CAPITAL PROJECTS	16,551	16,551	-	-	16,551	16,551	-	-	-	-	-	-
<b>TOTAL PUBLIC WORKS ENGINEERING</b>	<b>19,493</b>	<b>19,493</b>	<b>-</b>	<b>15.00</b>	<b>16,565</b>	<b>16,564</b>	<b>(1)</b>	<b>-</b>	<b>125</b>	<b>(180)</b>	<b>(305)</b>	<b>(1.00)</b>
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>																
BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed												
<p>1 [450000_03] REQUEST County UPDES Program: Public Works Engineering is requesting additional support for County UPDES (Utah Pollutant Discharge Elimination System) and Stormwater Coalition. \$205,000 for UPDES will cover the Phase 1 permit activities such as ongoing inspections, record keeping, and reporting requirements as required by the Clean Water Act. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. We have been officially removed from the Consent Decree and thus need support for these Countywide activities from a different source. Flood Control has identified reductions in their operating budget to cover these costs.</p> <p>\$100,000 is budgeted for administration of the Stormwater Coalition program. These costs were covered by reductions in the Flood Control budget.</p> <p>Funding for UPDES activities in Fund 735--Public Works:</p> <table border="1" style="margin-left: 20px;"> <thead> <tr> <th></th> <th>2019</th> <th>2020 REQ</th> <th>Incr/(Decr)</th> </tr> </thead> <tbody> <tr> <td>250--Flood Control Fund</td> <td>\$100,000</td> <td>\$305,000</td> <td>\$205,000 [Interfund Charge]</td> </tr> <tr> <td>115--Gov't Immunity Fund</td> <td>\$205,000</td> <td>\$0</td> <td>(\$205,000) [Fund Transfer]</td> </tr> </tbody> </table> <p>THIS BUDGET ADJUSTMENT REQUEST HAS BEEN CHANGED IN THE MAYOR'S STAGE BY MAKING CUTS TO OTHER BUDGET ITEMS IN FUND 250 IN ORDER TO FUND THIS HIGHER PRIORITY WITHOUT A BUDGET INCREASE. THE REQUESTED \$305K INTERFUND CHARGE FROM FUND 250 TO FUND 735 REMAINS IN THE PROPOSED BUDGET AND IS OFFSET WITH OTHER REDUCTIONS. [Org/Program Impacted: PW-PERMITS AND REGULATORY]</p>		2019	2020 REQ	Incr/(Decr)	250--Flood Control Fund	\$100,000	\$305,000	\$205,000 [Interfund Charge]	115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000) [Fund Transfer]	Y	-	(205,000)	(305,000)
	2019	2020 REQ	Incr/(Decr)													
250--Flood Control Fund	\$100,000	\$305,000	\$205,000 [Interfund Charge]													
115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000) [Fund Transfer]													
<p>2 [450000_06] REQUEST UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: PW-PERMITS AND REGULATORY]</p>	Y	-	(100,000)	0												
<p>3 [450000_01] REQUEST Admin/Fiscal/GIS/UPDES Staff Time: Public Works Engineering (PWE) reimburses Flood Control Engineering (FCE) for Admin/Fiscal/GIS/UPDES services performed by Flood Control staff. The increase of \$24,000 will cover the 2019 compression and projected 2020 salary increases. The adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]</p>	Y	-	0	0												
<p>4 [450000_05] REQUEST (BASE) Base Gross-Up for Vacant Position: This base budget adjustment is for a salary increase to the Accountant position. At the time the 2019 base budget was loaded into BRASS, the Accountant position was vacant. The position will be filled in 2019 before BRASS closes for the 2020 budget. HR has recommended a higher salary for the candidate than the amount budgeted for 2020. The increase in salary and benefits is \$16,192. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]</p>	Y	-	0	0												
<p>5 [450000_02] REQUEST Operating Expenses Inflation Adjustment: This budget adjustment is to increase the operating appropriation expense budget by 2%. Operating expenses will increase by \$4,618. This adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN, PW-DEVELOPMENT REVIEW, PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]</p>	Y	-	0	0												



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[450000_04]	REQUEST	Revenue True-up: This budget adjustment is to true-up revenue in the Department 4500 budget: <ul style="list-style-type: none"> <li>Public Works Engineering (PWE) performs Engineering review services for Planning and Development (P&amp;D). During 2019, the P&amp;D revenue of \$412,000 was budgeted as an interfund revenue. Now that Planning and Development has transferred to the GSLMSD, the revenue will be funded through the GSLMSD.</li> <li>PWE budgeted revenue in 2019 from PW Ops to provide Engineering services for some of their projects. PW Ops transferred 1 Engineer FTE to PWE instead. The revenue of approximately \$121,428 supporting this FTE will be funded through the GSLMSD instead.</li> <li>Flood Control Engineering (FCE) transferred funding in 2019 to PWE for management of the Storm Water Coalition. In 2020, it is proposed that the \$100,000 be transferred from the Statutory and General Fund.</li> <li>In 2019 there was \$224,000 budgeted in interfund revenue, in 2020 this funding will come from the GSLMSD.</li> </ul> Overall, GSLMSD funding will increase \$553,137, with a net revenue effect of \$304,291. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN, PW-DEVELOPMENT REVIEW, PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]	Y	-	304,291	304,291
7	[450000_R01]	REQUEST (REDUCTION)	Vehicle Replacement Levy: This budget adjustment is to decrease the vehicle replacement charges budget by \$4,464. The decrease is due to transferring a vehicle from Department 4500, Public Works Engineering, to Department 4600, Flood Control Engineering in 2019. [Org/Program Impacted: PUBLIC WORKS ENGINEERING ADMIN]	Y	-	0	0
8	[450000_R02]	REQUEST (REDUCTION)	Stormwater Coalition: Public Works Engineering manages the Stormwater Coalition funding for local jurisdictions. During 2019, Davis County decided to no longer participate in the Coalition. During 2019 some additional entities/jurisdictions joined the Coalition. The net effect is an \$11,000 reduction in revenue. As a result, Stormwater Coalition expenses were also reduced by \$11,000. [Org/Program Impacted: PW-PERMITS AND REGULATORY, PW-PROJECT MANAGEMENT AND DESIGN]	Y	-	0	0
9	[450000_R03]	STRESS TEST	Stress Test, County Funding, UPDES Program: This budget adjustment is for the stress test on County funding for department 4500, Public Works Engineering. By reducing the budget by \$205,000, Public Works Engineering will not have funding for the management and administration of the County UPDES (Utah Pollutant Discharge Elimination System) Phase 1 permit. The support is necessary in order to be in compliance with the Clean Water Act. Non-compliance would result in a large penalty and reinstatement of a consent decree by the EPA. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. SL County has been officially removed from the Consent Decree and thus needs support for these activities from a different source. Accounts used for Stress Test: <ul style="list-style-type: none"> <li>601030 (Salary Permanent): (\$175,000)</li> <li>423405 (GSLMSD Revenue): \$25,000</li> <li>639025 (Other Professional Fees): (\$5,000)</li> </ul> [Org/Program Impacted: PW-PERMITS AND REGULATORY]	N	(1.00)	(205,000)	0
10	[450000_R04]	STRESS TEST	Stress Test, County Funding, SW Coalition Mgmt: This budget adjustment is for the stress test on County funding for department 4500, Public Works Engineering. By reducing the budget by \$100,000, Public Works Engineering will not have funding for the management of the Countywide Stormwater Coalition. The support is necessary in order to be in compliance with the Clean Water Act. In 2019, Flood Control Engineering transferred \$100,000 to fund 735, Dept. 4500, to alleviate some of the burden. However, the Flood Control contribution is not a long-term solution as these compliance-related permit activities are not related to flood control. Another option is to bill the participating jurisdictions for the management of the Coalition. Increasing their costs could result in jurisdictions leaving the Coalition and increase the overall cost for all participants. Accounts used for Stress Test: <ul style="list-style-type: none"> <li>431160 (Interfund Revenue): \$100,000</li> </ul> [Org/Program Impacted: PW-PERMITS AND REGULATORY]	N	-	(100,000)	0

<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	(709)	(709)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	(1.00)	(305,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENGINEERING

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	45000000 - TOWNSHIP ENGINEERING SERVICES • 45100000 - PW ENGINEERING CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(72)</b>	<b>(73)</b>	<b>-</b>	<b>1</b>	<b>(1)</b>	<b>59</b>	<b>(131)</b>	<b>729</b>	<b>(801)</b>
<b>REVENUE</b>	<b>19,493</b>	<b>16,565</b>	<b>19,493</b>	<b>2,929</b>	<b>16,565</b>	<b>16,218</b>	<b>3,275</b>	<b>6,400</b>	<b>13,094</b>
<b>OPERATING REVENUE</b>	<b>19,493</b>	<b>16,565</b>	<b>19,493</b>	<b>2,929</b>	<b>16,565</b>	<b>16,013</b>	<b>3,480</b>	<b>6,070</b>	<b>13,424</b>
RCT4200 - CHARGES FOR SERVICES	19,188	17,117	19,188	2,071	17,117	15,156	4,033	5,781	13,408
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	1	(1)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(3,792)	3,792	-	-
423400 - INTERLOCAL AGREEMENTS	182	(11)	182	193	(11)	193	(11)	350	(168)
423405 - MSD CONTRACT REVENUE	19,006	17,128	19,006	1,878	17,128	18,755	251	5,430	13,577
RCT4300 - INTER/INTRA FUND TRANSFERS	305	(552)	305	857	(552)	857	(552)	289	16
431050 - INTERFUND REVENUE-FLOOD CNTL	305	305	-	-	-	-	305	-	305
431055 - INTERFUND REVENUE-HEALTH	-	-	-	-	-	-	-	5	(5)
431080 - INTERFUND REVENUE-STAT AND GEN	-	-	305	-	305	-	-	-	-
431160 - INTERFUND REVENUE	-	(324)	-	324	(324)	324	(324)	14	(14)
433005 - INTRAFUND REVENUE-DEV SERV	-	(412)	-	412	(412)	412	(412)	-	-
433100 - INTRAFUND REVENUE	-	(121)	-	121	(121)	121	(121)	270	(270)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	0	(0)
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>205</b>	<b>(205)</b>	<b>330</b>	<b>(330)</b>
RCT7200 - OFS TRANSFERS	-	-	-	-	-	205	(205)	330	(330)
720005 - OFS TRANSFERS IN	-	-	-	-	-	205	(205)	330	(330)
<b>EXPENSE</b>	<b>19,421</b>	<b>16,492</b>	<b>19,493</b>	<b>2,929</b>	<b>16,564</b>	<b>16,072</b>	<b>3,349</b>	<b>6,799</b>	<b>12,622</b>
<b>OPERATING EXPENSE</b>	<b>19,421</b>	<b>16,492</b>	<b>19,493</b>	<b>2,929</b>	<b>16,564</b>	<b>16,072</b>	<b>3,349</b>	<b>6,799</b>	<b>12,622</b>
000100-Salaries and Benefits	1,773	39	1,734	1,734	-	1,776	(3)	1,215	558
601020 - LUMP SUM VACATION PAY	28	-	28	28	-	28	-	42	(14)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	1,167	31	1,136	1,136	-	1,147	20	840	327
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(38)	38
601050 - TEMPORARY SEASONAL EMERGENCY	44	-	44	44	-	44	-	15	29
601065 - OVERTIME	16	-	16	16	-	16	-	11	5
603005 - SOCIAL SECURITY TAXES	89	2	87	87	-	88	2	66	23
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(45)	45
603025 - RETIREMENT OR PENSION CONTRIB	198	6	193	193	-	204	(5)	149	49
603040 - LTD CONTRIBUTIONS	4	0	4	4	-	5	(1)	3	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	6	(0)	6	6	-	3	3	3	3
603050 - HEALTH INSURANCE PREMIUMS	191	-	191	191	-	212	(21)	149	42
603055 - EMPLOYEE SERV RES FUND CHARGES	12	-	12	12	-	12	-	20	(9)
603056 - OPEB - CURRENT YR	15	-	15	15	-	15	-	35	(20)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(36)	36
000200-Operations	17,231	16,564	17,231	667	16,564	13,767	3,463	5,322	11,909
607015 - MAINTENANCE - BUILDINGS	0	0	0	0	0	0	0	-	0
607040 - FACILITIES MANAGEMENT CHARGES	4	0	4	3	0	3	0	0	3
609010 - CLOTHING PROVISIONS	4	0	4	3	0	3	0	2	2
609030 - MEDICAL SUPPLIES	0	0	0	0	0	0	0	-	0
609060 - IDENTIFICATION SUPPLIES	0	0	0	0	0	0	0	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	0	4	4	0	4	0	2	1
611010 - PHYSICAL MATERIALS-BOOKS	1	0	1	1	0	1	0	1	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	8	0	8	8	0	8	0	3	5
613005 - PRINTING CHARGES	1	0	1	1	0	1	0	1	(1)
613010 - PUBLIC NOTICES	1	0	1	1	0	1	0	-	1
613020 - DEVELOPMENT ADVERTISING	127	(22)	127	149	(22)	149	(22)	98	29
615005 - OFFICE SUPPLIES	6	0	6	6	0	6	0	1	5
615015 - COMPUTER SUPPLIES	3	0	3	3	0	3	0	1	3
615016 - COMPUTER SOFTWARE SUBSCRIPTION	2	0	2	2	0	2	0	4	(3)
615020 - COMPUTER SOFTWARE < 3000	1	0	1	1	0	1	0	-	1
615025 - COMPUTER COMPONENTS < 3000	10	0	10	10	0	10	0	2	8
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	0	0	0	0	0	0	0	(0)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	11	0	11	11	0	11	0	-	11
615040 - POSTAGE	1	0	1	1	0	1	0	-	1
615050 - MEALS AND REFRESHMENTS	0	0	0	0	0	0	0	0	0
617005 - MAINTENANCE - OFFICE EQUIP	3	0	3	3	0	3	0	2	1
617010 - MAINT - MACHINERY AND EQUIP	0	0	0	0	0	0	0	-	0
617015 - MAINTENANCE - SOFTWARE	5	(1)	5	5	(1)	5	(1)	6	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	13	0	13	13	0	13	0	11	2
619005 - GASOLINE DIESEL OIL AND GREASE	16	0	16	16	0	16	0	7	9
619015 - MILEAGE ALLOWANCE	1	0	1	1	0	1	0	0	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
619025 - TRAVEL AND TRANSPORTATION	10	0	10	10	0	10	0	1	10
619035 - VEHICLE RENTAL CHARGES	0	0	0	0	0	0	0	-	0
619045 - VEHICLE REPLACEMENT CHARGES	14	(4)	14	19	(4)	19	(4)	18	(4)
621020 - TELEPHONE	7	0	7	7	0	7	0	5	2
621025 - MOBILE TELEPHONE	16	0	16	16	0	16	0	12	3
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	55	(55)	44	(44)
629020 - MAINTENANCE - ROADS AND STREETS	-	-	-	-	-	668	(668)	1,244	(1,244)
631005 - NON-CAP IMPS ROADS AND SIDEWALK	-	-	-	-	-	1	(1)	12	(12)
631010 - NON-CAP IMPS BRIDGES AND CULVERTS	-	-	-	-	-	-	-	55	(55)
631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL	-	-	-	-	-	186	(186)	23	(23)
633005 - RENT - LAND	0	0	0	0	0	0	0	-	0
633010 - RENT - BUILDINGS	63	1	63	62	1	62	1	61	3
639010 - CONSULTANTS FEES	100	13	100	87	13	612	(512)	48	52
639020 - LABORATORY FEES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	2	0	2	2	0	51	(49)	163	(160)
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	217	(217)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	1	0	1	1	0	1	0	0	0
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	16,551	16,551	16,551	-	16,551	11,511	5,040	2,841	13,710
664006 - MILLCREEK PASS THRU EXPENSE	-	-	-	-	-	105	(105)	220	(220)
693020 - INTERFUND CHARGES	248	24	248	224	24	224	24	216	32
000400-Indirect Cost	414	(111)	525	525	-	525	(111)	258	155
663010 - COUNCIL OVERHEAD COST	13	-	13	13	-	13	-	9	4
663015 - MAYOR OVERHEAD COST	54	-	54	54	-	54	-	40	15
663025 - AUDITOR OVERHEAD COST	9	-	9	9	-	9	-	6	3
663030 - DISTRICT ATTORNEY OVERHEAD COST	51	-	51	51	-	51	-	32	19
663035 - REAL ESTATE OVERHEAD COST	96	-	96	96	-	96	-	-	96
663040 - INFO SERVICES OVERHEAD COST	116	(111)	227	227	-	227	(111)	108	8
663045 - PURCHASING OVERHEAD COST	24	-	24	24	-	24	-	25	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	17	-	17	17	-	17	-	16	1
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	4	-	4	4	-	4	-	4	(1)
663070 - MAYOR FINANCE OVERHEAD COST	29	-	29	29	-	29	-	17	12
000500-Depreciation and Amortization	4	-	4	4	-	4	-	4	0
669010 - DEPRECIATION	4	-	4	4	-	4	-	4	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENGINEERING

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	45000000 - TOWNSHIP ENGINEERING SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(72)</b>	<b>(73)</b>	<b>-</b>	<b>1</b>	<b>(1)</b>	<b>59</b>	<b>(131)</b>	<b>(51)</b>	<b>(21)</b>
<b>REVENUE</b>	<b>2,942</b>	<b>14</b>	<b>2,942</b>	<b>2,929</b>	<b>14</b>	<b>3,117</b>	<b>(175)</b>	<b>2,259</b>	<b>683</b>
<b>OPERATING REVENUE</b>	<b>2,942</b>	<b>14</b>	<b>2,942</b>	<b>2,929</b>	<b>14</b>	<b>2,912</b>	<b>30</b>	<b>2,032</b>	<b>910</b>
RCT4200 - CHARGES FOR SERVICES	2,637	566	2,637	2,071	566	2,055	582	1,743	894
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	1	(1)
423400 - INTERLOCAL AGREEMENTS	182	(11)	182	193	(11)	193	(11)	350	(168)
423405 - MSD CONTRACT REVENUE	2,455	577	2,455	1,878	577	1,862	593	1,392	1,063
RCT4300 - INTER/INTRA FUND TRANSFERS	305	(552)	305	857	(552)	857	(552)	289	16
431050 - INTERFUND REVENUE-FLOOD CNTL	305	305	-	-	-	-	305	-	305
431055 - INTERFUND REVENUE-HEALTH	-	-	-	-	-	-	-	5	(5)
431080 - INTERFUND REVENUE-STAT AND GEN	-	-	305	-	305	-	-	-	-
431160 - INTERFUND REVENUE	-	(324)	-	324	(324)	324	(324)	14	(14)
433005 - INTRAFUND REVENUE-DEV SERV	-	(412)	-	412	(412)	412	(412)	-	-
433100 - INTRAFUND REVENUE	-	(121)	-	121	(121)	121	(121)	270	(270)
Other Financing Sources	-	-	-	-	-	205	(205)	227	(227)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	205	(205)	227	(227)
720005 - OFS TRANSFERS IN	-	-	-	-	-	205	(205)	227	(227)
<b>EXPENSE</b>	<b>2,870</b>	<b>(59)</b>	<b>2,942</b>	<b>2,929</b>	<b>13</b>	<b>2,971</b>	<b>(101)</b>	<b>1,981</b>	<b>889</b>
<b>OPERATING EXPENSE</b>	<b>2,870</b>	<b>(59)</b>	<b>2,942</b>	<b>2,929</b>	<b>13</b>	<b>2,971</b>	<b>(101)</b>	<b>1,981</b>	<b>889</b>
000100-Salaries and Benefits	1,773	39	1,734	1,734	-	1,776	(3)	1,215	558
601020 - LUMP SUM VACATION PAY	28	-	28	28	-	28	-	42	(14)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	1,167	31	1,136	1,136	-	1,147	20	840	327
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(38)	38
601050 - TEMPORARY SEASONAL EMERGENCY	44	-	44	44	-	44	-	15	29
601065 - OVERTIME	16	-	16	16	-	16	-	11	5
603005 - SOCIAL SECURITY TAXES	89	2	87	87	-	88	2	66	23
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(45)	45
603025 - RETIREMENT OR PENSION CONTRIB	198	6	193	193	-	204	(5)	149	49
603040 - LTD CONTRIBUTIONS	4	0	4	4	-	5	(1)	3	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	6	(0)	6	6	-	3	3	3	3
603050 - HEALTH INSURANCE PREMIUMS	191	-	191	191	-	212	(21)	149	42
603055 - EMPLOYEE SERV RES FUND CHARGES	12	-	12	12	-	12	-	20	(9)
603056 - OPEB - CURRENT YR	15	-	15	15	-	15	-	35	(20)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(36)	36
000200-Operations	680	13	680	667	13	667	13	505	175
607015 - MAINTENANCE - BUILDINGS	0	0	0	0	0	0	0	-	0
607040 - FACILITIES MANAGEMENT CHARGES	4	0	4	3	0	3	0	0	3
609010 - CLOTHING PROVISIONS	4	0	4	3	0	3	0	2	2
609030 - MEDICAL SUPPLIES	0	0	0	0	0	0	0	-	0
609060 - IDENTIFICATION SUPPLIES	0	0	0	0	0	0	0	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	0	4	4	0	4	0	2	1
611010 - PHYSICAL MATERIALS-BOOKS	1	0	1	1	0	1	0	1	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	8	0	8	8	0	8	0	3	5
613005 - PRINTING CHARGES	1	0	1	1	0	1	0	1	(1)
613010 - PUBLIC NOTICES	1	0	1	1	0	1	0	-	1
613020 - DEVELOPMENT ADVERTISING	127	(22)	127	149	(22)	149	(22)	98	29
615005 - OFFICE SUPPLIES	6	0	6	6	0	6	0	1	5
615015 - COMPUTER SUPPLIES	3	0	3	3	0	3	0	1	3
615016 - COMPUTER SOFTWARE SUBSCRIPTION	2	0	2	2	0	2	0	4	(3)
615020 - COMPUTER SOFTWARE < 3000	1	0	1	1	0	1	0	-	1
615025 - COMPUTER COMPONENTS < 3000	10	0	10	10	0	10	0	2	8
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	0	0	0	0	0	0	0	(0)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	11	0	11	11	0	11	0	-	11
615040 - POSTAGE	1	0	1	1	0	1	0	-	1
615050 - MEALS AND REFRESHMENTS	0	0	0	0	0	0	0	0	0
617005 - MAINTENANCE - OFFICE EQUIP	3	0	3	3	0	3	0	2	1
617010 - MAINT - MACHINERY AND EQUIP	0	0	0	0	0	0	0	-	0
617015 - MAINTENANCE - SOFTWARE	5	(1)	5	5	(1)	5	(1)	6	(1)
617035 - MAINT - AUTOS AND EQUIP-FLEET	13	0	13	13	0	13	0	11	2
619005 - GASOLINE DIESEL OIL AND GREASE	16	0	16	16	0	16	0	7	9
619015 - MILEAGE ALLOWANCE	1	0	1	1	0	1	0	0	0
619025 - TRAVEL AND TRANSPORTATION	10	0	10	10	0	10	0	1	10
619035 - VEHICLE RENTAL CHARGES	0	0	0	0	0	0	0	-	0
619045 - VEHICLE REPLACEMENT CHARGES	14	(4)	14	19	(4)	19	(4)	18	(4)
621020 - TELEPHONE	7	0	7	7	0	7	0	5	2
621025 - MOBILE TELEPHONE	16	0	16	16	0	16	0	12	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
633005 - RENT - LAND	0	0	0	0	0	0	0	-	0
633010 - RENT - BUILDINGS	63	1	63	62	1	62	1	61	3
639010 - CONSULTANTS FEES	100	13	100	87	13	87	13	48	52
639020 - LABORATORY FEES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	2	0	2	2	0	2	0	1	1
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	1	0	1	1	0	1	0	0	0
693020 - INTERFUND CHARGES	248	24	248	224	24	224	24	216	32
000400-Indirect Cost	414	(111)	525	525	-	525	(111)	258	155
663010 - COUNCIL OVERHEAD COST	13	-	13	13	-	13	-	9	4
663015 - MAYOR OVERHEAD COST	54	-	54	54	-	54	-	40	15
663025 - AUDITOR OVERHEAD COST	9	-	9	9	-	9	-	6	3
663030 - DISTRICT ATTORNEY OVERHEAD COST	51	-	51	51	-	51	-	32	19
663035 - REAL ESTATE OVERHEAD COST	96	-	96	96	-	96	-	-	96
663040 - INFO SERVICES OVERHEAD COST	116	(111)	227	227	-	227	(111)	108	8
663045 - PURCHASING OVERHEAD COST	24	-	24	24	-	24	-	25	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	17	-	17	17	-	17	-	16	1
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	4	-	4	4	-	4	-	4	(1)
663070 - MAYOR FINANCE OVERHEAD COST	29	-	29	29	-	29	-	17	12
000500-Depreciation and Amortization	4	-	4	4	-	4	-	4	0
669010 - DEPRECIATION	4	-	4	4	-	4	-	4	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS ENGINEERING

Funds Selected		Organizations Selected							
735 - PUBLIC WORKS AND OTHER SERVICES FUND		45100000 - PW ENGINEERING CAPITAL PROJECTS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	0	(0)	780	(780)
<b>REVENUE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,140	12,411
<b>OPERATING REVENUE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,037	12,514
RCT4200 - CHARGES FOR SERVICES	16,551	16,551	16,551	-	16,551	13,101	3,450	4,037	12,514
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(3,792)	3,792	-	-
423405 - MSD CONTRACT REVENUE	16,551	16,551	16,551	-	16,551	16,893	(342)	4,037	12,514
<b>NON-OPERATING REVENUE</b>	-	-	-	-	-	-	-	0	(0)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	0	(0)
<b>Other Financing Sources</b>	-	-	-	-	-	-	-	103	(103)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	-	-	103	(103)
720005 - OFS TRANSFERS IN	-	-	-	-	-	-	-	103	(103)
<b>EXPENSE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,817	11,734
<b>OPERATING EXPENSE</b>	16,551	16,551	16,551	-	16,551	13,101	3,450	4,817	11,734
000200-Operations	16,551	16,551	16,551	-	16,551	13,101	3,450	4,817	11,734
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	55	(55)	44	(44)
629020 - MAINTENANCE - ROADS AND STREETS	-	-	-	-	-	668	(668)	1,244	(1,244)
631005 - NON-CAP IMPS ROADS AND SIDEWALK	-	-	-	-	-	1	(1)	12	(12)
631010 - NON-CAP IMPS BRIDGES AND CULVERTS	-	-	-	-	-	-	-	55	(55)
631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL	-	-	-	-	-	186	(186)	23	(23)
639010 - CONSULTANTS FEES	-	-	-	-	-	525	(525)	-	-
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	49	(49)	161	(161)
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	217	(217)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
664005 - OTHER PASS THRU EXPENSE	16,551	16,551	16,551	-	16,551	11,511	5,040	2,841	13,710
664006 - MILLCREEK PASS THRU EXPENSE	-	-	-	-	-	105	(105)	220	(220)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

Salt Lake County Public Works Operations provides high quality road maintenance, snow removal and other related services in a timely manner to promote the safety and welfare of County residents.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County residents have safe roadways and sidewalks**

- 1) Increase the percentage of roads with an overall condition index rating of "good" or higher, subject to customer funding of pavement maintenance from current % OCI as of the end of August 2019 to new % OCI by end of December 2020.
- 4) Increase the number of ADA ramps installed per year from 68 ADA ramps as of the end of August 2019 to 80 ADA ramps by end of December 2020.

**Public Works Operations employees receive necessary training to do their jobs effectively and safely.**

- 2) Maintain the number of employees trained in storm water quality and traffic control from 16 employees as of the start of August 2019 to 16 employees by end of December 2020.
- 5) Maintain lost time injuries from 0 injuries as of the end of August 2019 to 0 injuries by end of December 2020.

**Public Works Operations consistently provides a high level of customer service.**

- 3) Increase the percentage of complaints closed within in 72 hours from receipt of the service call from 82% issues closed as of the end of August 2019 to 95% issues closed by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	26,370	8,357 31.7%	34,727	8,546 32.4%	34,916	
REVENUE	26,311	8,409 32.0%	34,720	8,409 32.0%	34,720	
COUNTY FUNDING	59	-52 -87.5%	7	137 230.1%	196	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	128.00	1.75 1.4%	129.75	1.75 1.4%	129.75	

# BUDGET & FTE PRIORITIES

# PUBLIC WORKS OPERATIONS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4400000200 PW OPS DISTRICT CREWS	8,768	6,282	(2,485)	33.00	4,115	73	(4,042)	-	-	-	-	-
4400000500 TRAFFIC SIGNALS AND ATMS	3,571	2,331	(1,241)	9.00	65	414	349	-	-	-	-	-
4400000230 SWEEPERS	1,585	1,130	(455)	6.00	-	279	279	-	-	-	-	-
4400000260 VACTORS	1,389	643	(746)	4.00	-	-	-	-	-	-	-	-
4400000800 PAVING/CHIPPING/MILLING	12,310	15,263	2,954	22.00	4,100	7,583	3,483	-	-	-	-	-
4400000900 CONCRETE CONSTRUCTION	1,416	1,814	398	16.00	-	50	50	-	-	-	-	-
4400000700 TRAFFIC STRIPING	881	910	28	5.00	1	-	(1)	-	-	-	-	-
4400000550 STREET LIGHTING	1,140	527	(613)	2.00	-	99	99	-	-	-	-	-
4400000600 TRAFFIC SIGNS	1,055	521	(534)	4.00	-	-	-	-	-	-	-	-
4400000300 LANDSCAPE CREW	797	758	(38)	7.00	-	12	12	-	(3)	(3)	-	-
4400000150 SHARED BUILDING AND COMPLEX	299	198	(101)	-	9	13	4	-	-	-	-	-
4400000100 PUBLIC WORKS ADMINISTRATION	1,510	4,884	3,375	21.75	119	370	251	1.75	-	-	-	-
4400000000 PUBLIC WORKS OPERATIONS PRGM	-	(534)	(534)	-	-	(534)	(534)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>34,720</b>	<b>34,727</b>	<b>7</b>	<b>129.75</b>	<b>8,409</b>	<b>8,357</b>	<b>(52)</b>	<b>1.75</b>	<b>(3)</b>	<b>(3)</b>	<b>-</b>	<b>-</b>
44009900	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC WORKS OPERATIONS</b>	<b>34,720</b>	<b>34,727</b>	<b>7</b>	<b>129.75</b>	<b>8,409</b>	<b>8,357</b>	<b>(52)</b>	<b>1.75</b>	<b>(3)</b>	<b>(3)</b>	<b>-</b>	<b>-</b>

Stress Test not required. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[440000_01] BALANCE SHEET ATSI MMU TESTER REPLACEMENT: This is to replace one of the testers that tests the malfunction monitoring unit in the traffic traffic signals. They need to be replaced every 3-5 years our oldest tester is over 7 years old. The cost is \$10,000 to replace. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	10,000	10,000
2	[440000_01] REQUEST ATSI MMU TESTER REPLACEMENT: This is to replace one of the testers that tests the malfunction monitoring unit in the traffic traffic signals. They need to be replaced every 3-5 years our oldest tester is over 7 years old. The cost is \$10,000 to replace. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	(10,000)	(10,000)
3	[440000_02] BALANCE SHEET BLUESTAKER REPLACEMENT: This is to replace one of the Bluestakers which is over 7 years old and they should be replaced every 3-5 years. The replacement cost is \$5,000. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	5,000	5,000
4	[440000_02] REQUEST BLUESTAKER REPLACEMENT: This is to replace one of the Bluestakers which is over 7 years old and they should be replaced every 3-5 years. The replacement cost is \$5,000. [Org/Program Impacted: TRAFFIC SIGNALS AND ATMS]	Y	-	(5,000)	(5,000)
5	[440000_03] REQUEST TIME LIMITED DATA ANALYST: This request is for a time limited 30 hr. Data Analyst to Manage VUEWorks at an annual cost of \$61,212. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION]	Y	0.75	0	1,116
6	[440000_04] REQUEST NEW ADMINISTRATOR: This request is for another Associate Director, Assistant Fiscal Manager or Accountant to help with fiscal oversight and VUEWorks software. This request is for \$108,372 on going future expense, but \$54,186 in 2020 for mid-year hire. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION]	Y	1.00	0	2,412
7	[440000_05] REQUEST SECURITY CAMERA REPAIRS AND NEW SERVER: Our security cameras in our complex are in need of repair and upgrade which will require a new server and will cost approximately \$13,000 total for parts and labor. This cost would be shared with WFWRD, Fleet and Flood Control as part of our shared complex costs. [Org/Program Impacted: PUBLIC WORKS ADMINISTRATION, SHARED BUILDING AND COMPLEX]	N	-	0	0
8	[440000_06] BALANCE SHEET NEW LINE LASER: This was already an ongoing request because these need to be replaced every 3 years and we have 3 of them so we are replacing one every year. This request is for the difference in the increase in price over last year since we had \$7,000 budgeted and the total price is going up to \$8,000. [Org/Program Impacted: TRAFFIC STRIPING]	Y	-	1,000	1,000
9	[440000_06] REQUEST NEW LINE LASER: This was already an ongoing request because these need to be replaced every 3 years and we have 3 of them so we are replacing one every year. This request is for the difference in the increase in price over last year since we had \$7,000 budgeted and the total price is going up to \$8,000. [Org/Program Impacted: TRAFFIC STRIPING]	Y	-	(1,000)	(1,000)
10	[440000_07] REQUEST CONTRACT REVENUE AND EXPENSE INCREASE: Revenue is going up from Traffic Operations by \$50,002, Taylorsville City by \$211,000, Holladay City by \$900,000, Millcreek City by \$1,000,000 and from the MSD by \$6,987,939. We will be doing increased work for all of them requiring more materials as well as contracting out part of the work. The net effect will be a wash with an increase of \$9,148,941 in operating expenses also. [Org/Program Impacted: CONCRETE CONSTRUCTION, LANDSCAPE CREW, PAVING/CHIPPING/MILLING, PUBLIC WORKS ADMINISTRATION, PW OPS DISTRICT CREWS, STREET LIGHTING, SWEEPERS, TRAFFIC SIGNALS AND ATMS, TRAFFIC SIGNS]	Y	-	497,901	497,901

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	[440000_R02]	REQUEST (REDUCTION)	PERSONNEL UNDEREXPEND & PERSONNEL ANNUALIZATION: We are adding a personnel underexpend in the amount of \$521,232 that approximately equals 8 positions that we will be holding vacant as per agreement with our contracting partners. We are also adding another \$12,592 to this amount to cover our personnel anualization costs. [Org/Program Impacted: PUBLIC WORKS OPERATIONS PRGM]	N	-	(533,824)	(533,824)
12	[440000_R03]	STRESS TEST	5% STRESS TEST REDUCTION OF GENERAL FUND REVENUE: This is the 5% stress test reduction of the General Fund revenue which amounts to a \$2,500 reduction. [Org/Program Impacted: LANDSCAPE CREW]	N	-	0	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.75</b>	<b>(51,923)</b>	<b>(48,395)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS OPERATIONS

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	44000000 - PUBLIC WORKS OPERATIONS • 44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>196</b>	<b>137</b>	<b>7</b>	<b>59</b>	<b>(52)</b>	<b>31</b>	<b>165</b>	<b>(172)</b>	<b>368</b>
<b>REVENUE</b>	<b>34,750</b>	<b>8,411</b>	<b>34,750</b>	<b>26,339</b>	<b>8,411</b>	<b>31,008</b>	<b>3,742</b>	<b>20,160</b>	<b>14,590</b>
<b>OPERATING REVENUE</b>	<b>34,720</b>	<b>8,409</b>	<b>34,720</b>	<b>26,311</b>	<b>8,409</b>	<b>30,980</b>	<b>3,740</b>	<b>20,125</b>	<b>14,595</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	1,483	(1,483)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	1,483	(1,483)
RCT4200 - CHARGES FOR SERVICES	34,048	8,403	34,048	25,645	8,403	29,682	4,366	16,487	17,561
421275 - HIGHWAY CHARGES	74	-	74	74	-	467	(393)	362	(288)
421285 - STREET LIGHTING REV	45	-	45	45	-	45	-	215	(170)
421300 - TRAFFIC OPERATIONS	2,013	66	2,013	1,947	66	1,776	237	2,203	(190)
423000 - LOCAL GOVERNMENT CONTRACTS	4,978	1,000	4,978	3,978	1,000	4,478	500	8,508	(3,530)
423025 - HOLLADAY-COTTONWOOD (HIST)	2,230	900	2,230	1,330	900	2,061	169	-	2,230
423260 - TAYLORSVILLE (HIST)	2,532	-	2,532	2,532	-	2,421	111	-	2,532
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	14	(14)
423405 - MSD CONTRACT REVENUE	21,808	6,434	21,808	15,374	6,434	18,071	3,737	4,778	17,030
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	348	3	348	345	3	344	5	361	(13)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	20	-	20	20	-	20	-	45	(25)
RCT4300 - INTER/INTRA FUND TRANSFERS	672	6	672	665	6	1,298	(626)	2,127	(1,455)
431005 - INTERFUND REVENUE-CLERK	-	-	-	-	-	-	-	0	(0)
431010 - INTERFUND REVENUE-FINE ARTS	1	-	1	1	-	2	(0)	4	(3)
431015 - INTERFUND REVENUE - LIBRARY	30	-	30	30	-	30	-	56	(26)
431040 - INTERFUND REVENUE-FAC MGT	0	-	0	0	-	30	(30)	31	(31)
431045 - INTERFUND REVENUE-FLEET	61	5	61	56	5	57	3	53	8
431050 - INTERFUND REVENUE-FLOOD CNTRL	442	1	442	441	1	450	(8)	328	114
431055 - INTERFUND REVENUE-HEALTH	5	-	5	5	-	7	(2)	6	(0)
431080 - INTERFUND REVENUE-STAT AND GEN	50	-	50	50	-	59	(9)	11	39
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	1	(1)
431100 - INTERFUND REVENUE-SHERIFF	10	-	10	10	-	11	(1)	4	6
431115 - INTERFUND REVENUE-REDEVELOPMEN	-	-	-	-	-	-	-	19	(19)
431125 - INTERFUND REVENUE-PARKS AND REC	43	-	43	43	-	43	-	43	(0)
431130 - INTERFUND REVENUE-YOUTH SERV	4	-	4	4	-	2	2	4	0
431135 - INTERFUND REVENUE-COMM AND SUPP	17	-	17	17	-	17	-	139	(121)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	3	(3)
431200 - INTERFUND REV-HUMAN RESOURCES	-	-	-	-	-	-	-	0	(0)
433005 - INTRAFUND REVENUE-DEV SERV	-	-	-	-	-	27	(27)	7	(7)
433035 - INTRAFUND REVENUE-DIST ATTRNEY	2	-	2	2	-	-	2	-	2
433060 - INTRAFUND REVENUE-ANIMAL CTRL	6	-	6	6	-	6	0	5	1
433075 - INTRAFUND REVENUE-MUNI SERV CI	-	-	-	-	-	-	-	1	(1)
433100 - INTRAFUND REVENUE	-	-	-	-	-	556	(556)	1,411	(1,411)
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	28	(28)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	28	(28)
<b>NON-OPERATING REVENUE</b>	<b>30</b>	<b>2</b>	<b>30</b>	<b>28</b>	<b>2</b>	<b>28</b>	<b>2</b>	<b>35</b>	<b>(5)</b>
RCT4290 - INVESTMENT EARNINGS	30	2	30	28	2	28	2	35	(5)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
429030 - INTEREST REBATE-BABS	30	2	30	28	2	28	2	35	(4)
<b>EXPENSE</b>	<b>34,916</b>	<b>8,546</b>	<b>34,727</b>	<b>26,370</b>	<b>8,357</b>	<b>31,011</b>	<b>3,905</b>	<b>19,953</b>	<b>14,963</b>
<b>OPERATING EXPENSE</b>	<b>34,916</b>	<b>8,546</b>	<b>34,727</b>	<b>26,370</b>	<b>8,357</b>	<b>31,011</b>	<b>3,905</b>	<b>19,953</b>	<b>14,963</b>
000100-Salaries and Benefits	10,122	(214)	9,917	10,336	(418)	10,365	(243)	8,212	1,910
601020 - LUMP SUM VACATION PAY	49	-	49	49	-	49	-	37	12
601025 - LUMP SUM SICK PAY	24	-	24	24	-	20	4	6	19
601030 - PERMANENT AND PROVISIONAL	6,107	197	5,945	5,909	35	5,885	222	5,177	929
601040 - TIME LIMITED EMPLOYEES	34	34	33	-	33	-	34	-	34
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	33	(33)
601050 - TEMPORARY SEASONAL EMERGENCY	245	-	245	245	-	245	-	179	65
601065 - OVERTIME	218	-	218	218	-	218	-	163	55
601095 - BUDGETED PERS UNDEREXPEND	(534)	(534)	(534)	-	(534)	-	(534)	-	(534)
603005 - SOCIAL SECURITY TAXES	506	18	494	489	5	483	24	407	100
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(283)	283
603025 - RETIREMENT OR PENSION CONTRIB	1,085	40	1,055	1,045	11	1,051	34	913	172
603040 - LTD CONTRIBUTIONS	22	1	22	21	0	28	(6)	19	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	35	0	36	35	1	45	(9)	38	(3)
603050 - HEALTH INSURANCE PREMIUMS	1,885	30	1,885	1,855	30	1,805	81	1,314	571
603055 - EMPLOYEE SERV RES FUND CHARGES	268	-	268	268	-	268	-	322	(54)
603056 - OPEB - CURRENT YR	165	-	165	165	-	165	-	200	(35)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	93	(93)	(324)	324
605005 - UNIFORM ALLOWANCE	12	-	12	12	-	12	-	11	1
000200-Operations	22,995	8,577	22,995	14,418	8,577	18,995	4,000	10,177	12,818

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
607005 - JANITORIAL SUPPLIES AND SERVICE	51	-	51	51	-	48	2	44	7
607010 - MAINTENANCE - GROUNDS	4	-	4	4	-	34	(29)	0	4
607015 - MAINTENANCE - BUILDINGS	15	-	15	15	-	15	-	2	13
607040 - FACILITIES MANAGEMENT CHARGES	87	13	87	74	13	141	(54)	46	40
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	-	1
609010 - CLOTHING PROVISIONS	12	-	12	12	-	12	-	8	4
609030 - MEDICAL SUPPLIES	2	-	2	2	-	2	-	1	1
609035 - SAFETY SUPPLIES	11	-	11	11	-	11	-	12	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	-	8	8	-	8	-	3	5
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	9	-	9	9	-	23	(15)	8	1
613005 - PRINTING CHARGES	13	-	13	13	-	13	-	3	10
613015 - PRINTING SUPPLIES	3	-	3	3	-	3	-	1	1
613020 - DEVELOPMENT ADVERTISING	1	-	1	1	-	3	(2)	0	1
615005 - OFFICE SUPPLIES	7	-	7	7	-	7	0	4	3
615015 - COMPUTER SUPPLIES	3	-	3	3	-	3	-	1	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	-	0	0	-	1	(0)	1	(0)
615020 - COMPUTER SOFTWARE < 3000	3	-	3	3	-	3	-	4	(1)
615025 - COMPUTER COMPONENTS < 3000	31	-	31	31	-	43	(13)	26	4
615030 - COMMUNICATION EQUIP-NONCAPITAL	3	-	3	3	-	3	-	0	3
615035 - SMALL EQUIPMENT (NON-COMPUTER)	28	-	28	28	-	44	(16)	6	22
615040 - POSTAGE	4	-	4	4	-	3	1	3	1
615050 - MEALS AND REFRESHMENTS	8	-	8	8	-	9	(1)	8	0
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	4	3	5	3
617010 - MAINT - MACHINERY AND EQUIP	30	-	30	30	-	37	(7)	20	10
617015 - MAINTENANCE - SOFTWARE	19	7	19	13	7	13	7	-	19
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	3,011	224	3,011	2,787	224	2,906	105	2,163	847
619005 - GASOLINE DIESEL OIL AND GREASE	640	61	640	579	61	536	104	571	69
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	3	-	2	1
619025 - TRAVEL AND TRANSPORTATION	21	-	21	21	-	12	9	1	20
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	0
619045 - VEHICLE REPLACEMENT CHARGES	2,653	-	2,653	2,653	-	2,985	(333)	2,172	481
621005 - HEAT AND FUEL	19	-	19	19	-	17	2	13	6
621010 - LIGHT AND POWER	143	-	143	143	-	141	3	140	3
621015 - WATER AND SEWER	41	-	41	41	-	29	12	42	(1)
621020 - TELEPHONE	29	-	29	29	-	25	4	25	4
621025 - MOBILE TELEPHONE	37	-	37	37	-	43	(6)	36	1
621030 - INTERNET/DATA COMMUNICATIONS	7	-	7	7	-	5	2	5	1
629020 - MAINTENANCE - ROADS AND STREETS	1,763	1,466	1,763	297	1,466	396	1,367	461	1,302
629030 - MAINT - CONTRACTED PAVING SERVCS	6,762	4,580	6,762	2,182	4,580	5,243	1,519	-	6,762
633005 - RENT - LAND	6	-	6	6	-	7	(1)	5	1
633015 - RENT - EQUIPMENT	409	55	409	353	55	315	94	289	120
633025 - MISCELLANEOUS RENTAL CHARGES	71	-	71	71	-	71	-	48	23
639020 - LABORATORY FEES	6	-	6	6	-	6	-	5	1
639025 - OTHER PROFESSIONAL FEES	117	50	117	67	50	130	(13)	45	72
639045 - CONTRACTED LABOR/PROJECTS	45	-	45	45	-	62	(17)	30	15
639060 - ROAD DESIGN SERVICES	688	333	688	355	333	355	333	-	688
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	50	-	50	50	-	46	4	42	8
641025 - INSECTICIDES HERBICIDES AND PESTI	20	-	20	20	-	20	-	20	-
643005 - ROAD OIL	716	-	716	716	-	662	53	428	287
643010 - ROAD BASE AND CHIPS	24	-	24	24	-	91	(67)	9	14
643015 - ROAD SALT	633	-	633	633	-	633	-	341	292
643020 - ASPHALT MIX	2,144	1,287	2,144	857	1,287	1,352	792	1,266	878
643025 - CONCRETE	220	-	220	220	-	306	(86)	173	47
643030 - TRAFFIC CONTROL SUPPLIES	1,673	404	1,673	1,269	404	1,530	142	1,244	429
643035 - STREET LIGHTING SUPPLIES	245	99	245	146	99	146	99	115	130
645005 - CONTRACT HAULING	15	-	15	15	-	10	5	12	3
645010 - DUMPING FEES	99	-	99	99	-	116	(17)	74	25
693010 - INTRAFUND CHARGES	125	-	125	125	-	121	4	-	125
693020 - INTERFUND CHARGES	205	-	205	205	-	195	10	194	11
000400-Indirect Cost	1,073	(16)	1,090	1,090	-	1,090	(16)	1,186	(113)
663010 - COUNCIL OVERHEAD COST	83	-	83	83	-	83	-	86	(3)
663015 - MAYOR OVERHEAD COST	253	-	253	253	-	253	-	369	(116)
663025 - AUDITOR OVERHEAD COST	55	-	55	55	-	55	-	59	(3)
663030 - DISTRICT ATTORNEY OVERHEAD COST	173	-	173	173	-	173	-	83	90
663035 - REAL ESTATE OVERHEAD COST	0	-	0	0	-	0	-	11	(10)
663040 - INFO SERVICES OVERHEAD COST	256	(16)	272	272	-	272	(16)	264	(8)
663045 - PURCHASING OVERHEAD COST	26	-	26	26	-	26	-	15	11
663050 - HUMAN RESOURCES OVERHEAD COST	93	-	93	93	-	93	-	123	(30)
663055 - GOVERN IMMUNITY OVERHEAD COST	11	-	11	11	-	11	-	13	(2)
663060 - RECORDS MANAGMNT OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	123	-	123	123	-	123	-	164	(42)
000500-Depreciation and Amortization	430	166	430	264	166	264	166	252	178
669010 - DEPRECIATION	430	166	430	264	166	264	166	252	178
000600-Debt Service	295	32	295	263	32	297	(2)	125	170
<b>BALANCE SHEET</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>617</b>	<b>(594)</b>	<b>-</b>	<b>23</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>617</b>	<b>(594)</b>	<b>-</b>	<b>23</b>
<b>BAL_SHT - BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>617</b>	<b>(594)</b>	<b>-</b>	<b>23</b>

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	617	(594)	-	23

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REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS OPERATIONS

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	44000000 - PUBLIC WORKS OPERATIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>196</b>	<b>137</b>	<b>7</b>	<b>59</b>	<b>(52)</b>	<b>31</b>	<b>165</b>	<b>(172)</b>	<b>368</b>
<b>REVENUE</b>	<b>34,750</b>	<b>8,411</b>	<b>34,750</b>	<b>26,339</b>	<b>8,411</b>	<b>31,008</b>	<b>3,742</b>	<b>20,160</b>	<b>14,590</b>
<b>OPERATING REVENUE</b>	<b>34,720</b>	<b>8,409</b>	<b>34,720</b>	<b>26,311</b>	<b>8,409</b>	<b>30,980</b>	<b>3,740</b>	<b>20,125</b>	<b>14,595</b>
RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS	-	-	-	-	-	-	-	1,483	(1,483)
419010 - CAPITAL CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	1,483	(1,483)
RCT4200 - CHARGES FOR SERVICES	34,048	8,403	34,048	25,645	8,403	29,682	4,366	16,487	17,561
421275 - HIGHWAY CHARGES	74	-	74	74	-	467	(393)	362	(288)
421285 - STREET LIGHTING REV	45	-	45	45	-	45	-	215	(170)
421300 - TRAFFIC OPERATIONS	2,013	66	2,013	1,947	66	1,776	237	2,203	(190)
423000 - LOCAL GOVERNMENT CONTRACTS	4,978	1,000	4,978	3,978	1,000	4,478	500	8,508	(3,530)
423025 - HOLLADAY-COTTONWOOD (HIST)	2,230	900	2,230	1,330	900	2,061	169	-	2,230
423260 - TAYLORSVILLE (HIST)	2,532	-	2,532	2,532	-	2,421	111	-	2,532
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	14	(14)
423405 - MSD CONTRACT REVENUE	21,808	6,434	21,808	15,374	6,434	18,071	3,737	4,778	17,030
425010 - RESTITUTION	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	348	3	348	345	3	344	5	361	(13)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	20	-	20	20	-	20	-	45	(25)
RCT4300 - INTER/INTRA FUND TRANSFERS	672	6	672	665	6	1,298	(626)	2,127	(1,455)
431005 - INTERFUND REVENUE-CLERK	-	-	-	-	-	-	-	0	(0)
431010 - INTERFUND REVENUE-FINE ARTS	1	-	1	1	-	2	(0)	4	(3)
431015 - INTERFUND REVENUE - LIBRARY	30	-	30	30	-	30	-	56	(26)
431040 - INTERFUND REVENUE-FAC MGT	0	-	0	0	-	30	(30)	31	(31)
431045 - INTERFUND REVENUE-FLEET	61	5	61	56	5	57	3	53	8
431050 - INTERFUND REVENUE-FLOOD CNTRL	442	1	442	441	1	450	(8)	328	114
431055 - INTERFUND REVENUE-HEALTH	5	-	5	5	-	7	(2)	6	(0)
431080 - INTERFUND REVENUE-STAT AND GEN	50	-	50	50	-	59	(9)	11	39
431090 - INTERFUND REV-AGING	-	-	-	-	-	-	-	1	(1)
431100 - INTERFUND REVENUE-SHERIFF	10	-	10	10	-	11	(1)	4	6
431115 - INTERFUND REVENUE-REDEVELOPMEN	-	-	-	-	-	-	-	19	(19)
431125 - INTERFUND REVENUE-PARKS AND REC	43	-	43	43	-	43	-	43	(0)
431130 - INTERFUND REVENUE-YOUTH SERV	4	-	4	4	-	2	2	4	0
431135 - INTERFUND REVENUE-COMM AND SUPP	17	-	17	17	-	17	-	139	(121)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	3	(3)
431200 - INTERFUND REV-HUMAN RESOURCES	-	-	-	-	-	-	-	0	(0)
433005 - INTRAFUND REVENUE-DEV SERV	-	-	-	-	-	27	(27)	7	(7)
433035 - INTRAFUND REVENUE-DIST ATTRNEY	2	-	2	2	-	-	2	-	2
433060 - INTRAFUND REVENUE-ANIMAL CTRL	6	-	6	6	-	6	0	5	1
433075 - INTRAFUND REVENUE-MUNI SERV CI	-	-	-	-	-	-	-	1	(1)
433100 - INTRAFUND REVENUE	-	-	-	-	-	556	(556)	1,411	(1,411)
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	28	(28)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	28	(28)
<b>NON-OPERATING REVENUE</b>	<b>30</b>	<b>2</b>	<b>30</b>	<b>28</b>	<b>2</b>	<b>28</b>	<b>2</b>	<b>35</b>	<b>(5)</b>
RCT4290 - INVESTMENT EARNINGS	30	2	30	28	2	28	2	35	(5)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
429030 - INTEREST REBATE-BABS	30	2	30	28	2	28	2	35	(4)
<b>EXPENSE</b>	<b>34,916</b>	<b>8,546</b>	<b>34,727</b>	<b>26,370</b>	<b>8,357</b>	<b>31,011</b>	<b>3,905</b>	<b>19,953</b>	<b>14,963</b>
<b>OPERATING EXPENSE</b>	<b>34,916</b>	<b>8,546</b>	<b>34,727</b>	<b>26,370</b>	<b>8,357</b>	<b>31,011</b>	<b>3,905</b>	<b>19,953</b>	<b>14,963</b>
000100-Salaries and Benefits	10,122	(214)	9,917	10,336	(418)	10,365	(243)	8,212	1,910
601020 - LUMP SUM VACATION PAY	49	-	49	49	-	49	-	37	12
601025 - LUMP SUM SICK PAY	24	-	24	24	-	20	4	6	19
601030 - PERMANENT AND PROVISIONAL	6,107	197	5,945	5,909	35	5,885	222	5,177	929
601040 - TIME LIMITED EMPLOYEES	34	34	33	-	33	-	34	-	34
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	33	(33)
601050 - TEMPORARY SEASONAL EMERGENCY	245	-	245	245	-	245	-	179	65
601065 - OVERTIME	218	-	218	218	-	218	-	163	55
601095 - BUDGETED PERS UNDEREXPEND	(534)	(534)	(534)	-	(534)	-	(534)	-	(534)
603005 - SOCIAL SECURITY TAXES	506	18	494	489	5	483	24	407	100
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(283)	283
603025 - RETIREMENT OR PENSION CONTRIB	1,085	40	1,055	1,045	11	1,051	34	913	172
603040 - LTD CONTRIBUTIONS	22	1	22	21	0	28	(6)	19	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	35	0	36	35	1	45	(9)	38	(3)
603050 - HEALTH INSURANCE PREMIUMS	1,885	30	1,885	1,855	30	1,805	81	1,314	571
603055 - EMPLOYEE SERV RES FUND CHARGES	268	-	268	268	-	268	-	322	(54)
603056 - OPEB - CURRENT YR	165	-	165	165	-	165	-	200	(35)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	93	(93)	(324)	324
605005 - UNIFORM ALLOWANCE	12	-	12	12	-	12	-	11	1
000200-Operations	22,995	8,577	22,995	14,418	8,577	18,995	4,000	10,177	12,818

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
607005 - JANITORIAL SUPPLIES AND SERVICE	51	-	51	51	-	48	2	44	7
607010 - MAINTENANCE - GROUNDS	4	-	4	4	-	34	(29)	0	4
607015 - MAINTENANCE - BUILDINGS	15	-	15	15	-	15	-	2	13
607040 - FACILITIES MANAGEMENT CHARGES	87	13	87	74	13	141	(54)	46	40
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	-	1
609010 - CLOTHING PROVISIONS	12	-	12	12	-	12	-	8	4
609030 - MEDICAL SUPPLIES	2	-	2	2	-	2	-	1	1
609035 - SAFETY SUPPLIES	11	-	11	11	-	11	-	12	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	-	8	8	-	8	-	3	5
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	9	-	9	9	-	23	(15)	8	1
613005 - PRINTING CHARGES	13	-	13	13	-	13	-	3	10
613015 - PRINTING SUPPLIES	3	-	3	3	-	3	-	1	1
613020 - DEVELOPMENT ADVERTISING	1	-	1	1	-	3	(2)	0	1
615005 - OFFICE SUPPLIES	7	-	7	7	-	7	0	4	3
615015 - COMPUTER SUPPLIES	3	-	3	3	-	3	-	1	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	-	0	0	-	1	(0)	1	(0)
615020 - COMPUTER SOFTWARE < 3000	3	-	3	3	-	3	-	4	(1)
615025 - COMPUTER COMPONENTS < 3000	31	-	31	31	-	43	(13)	26	4
615030 - COMMUNICATION EQUIP-NONCAPITAL	3	-	3	3	-	3	-	0	3
615035 - SMALL EQUIPMENT (NON-COMPUTER)	28	-	28	28	-	44	(16)	6	22
615040 - POSTAGE	4	-	4	4	-	3	1	3	1
615050 - MEALS AND REFRESHMENTS	8	-	8	8	-	9	(1)	8	0
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	4	3	5	3
617010 - MAINT - MACHINERY AND EQUIP	30	-	30	30	-	37	(7)	20	10
617015 - MAINTENANCE - SOFTWARE	19	7	19	13	7	13	7	-	19
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	3,011	224	3,011	2,787	224	2,906	105	2,163	847
619005 - GASOLINE DIESEL OIL AND GREASE	640	61	640	579	61	536	104	571	69
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	3	-	2	1
619025 - TRAVEL AND TRANSPORTATION	21	-	21	21	-	12	9	1	20
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	0
619045 - VEHICLE REPLACEMENT CHARGES	2,653	-	2,653	2,653	-	2,985	(333)	2,172	481
621005 - HEAT AND FUEL	19	-	19	19	-	17	2	13	6
621010 - LIGHT AND POWER	143	-	143	143	-	141	3	140	3
621015 - WATER AND SEWER	41	-	41	41	-	29	12	42	(1)
621020 - TELEPHONE	29	-	29	29	-	25	4	25	4
621025 - MOBILE TELEPHONE	37	-	37	37	-	43	(6)	36	1
621030 - INTERNET/DATA COMMUNICATIONS	7	-	7	7	-	5	2	5	1
629020 - MAINTENANCE - ROADS AND STREETS	1,763	1,466	1,763	297	1,466	396	1,367	461	1,302
629030 - MAINT - CONTRACTED PAVING SERVCS	6,762	4,580	6,762	2,182	4,580	5,243	1,519	-	6,762
633005 - RENT - LAND	6	-	6	6	-	7	(1)	5	1
633015 - RENT - EQUIPMENT	409	55	409	353	55	315	94	289	120
633025 - MISCELLANEOUS RENTAL CHARGES	71	-	71	71	-	71	-	48	23
639020 - LABORATORY FEES	6	-	6	6	-	6	-	5	1
639025 - OTHER PROFESSIONAL FEES	117	50	117	67	50	130	(13)	45	72
639045 - CONTRACTED LABOR/PROJECTS	45	-	45	45	-	62	(17)	30	15
639060 - ROAD DESIGN SERVICES	688	333	688	355	333	355	333	-	688
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	50	-	50	50	-	46	4	42	8
641025 - INSECTICIDES HERBICIDES AND PESTI	20	-	20	20	-	20	-	20	-
643005 - ROAD OIL	716	-	716	716	-	662	53	428	287
643010 - ROAD BASE AND CHIPS	24	-	24	24	-	91	(67)	9	14
643015 - ROAD SALT	633	-	633	633	-	633	-	341	292
643020 - ASPHALT MIX	2,144	1,287	2,144	857	1,287	1,352	792	1,266	878
643025 - CONCRETE	220	-	220	220	-	306	(86)	173	47
643030 - TRAFFIC CONTROL SUPPLIES	1,673	404	1,673	1,269	404	1,530	142	1,244	429
643035 - STREET LIGHTING SUPPLIES	245	99	245	146	99	146	99	115	130
645005 - CONTRACT HAULING	15	-	15	15	-	10	5	12	3
645010 - DUMPING FEES	99	-	99	99	-	116	(17)	74	25
693010 - INTRAFUND CHARGES	125	-	125	125	-	121	4	-	125
693020 - INTERFUND CHARGES	205	-	205	205	-	195	10	194	11
000400-Indirect Cost	1,073	(16)	1,090	1,090	-	1,090	(16)	1,186	(112)
663010 - COUNCIL OVERHEAD COST	83	-	83	83	-	83	-	86	(3)
663015 - MAYOR OVERHEAD COST	253	-	253	253	-	253	-	368	(116)
663025 - AUDITOR OVERHEAD COST	55	-	55	55	-	55	-	59	(3)
663030 - DISTRICT ATTORNEY OVERHEAD COST	173	-	173	173	-	173	-	83	90
663035 - REAL ESTATE OVERHEAD COST	0	-	0	0	-	0	-	11	(10)
663040 - INFO SERVICES OVERHEAD COST	256	(16)	272	272	-	272	(16)	264	(8)
663045 - PURCHASING OVERHEAD COST	26	-	26	26	-	26	-	15	11
663050 - HUMAN RESOURCES OVERHEAD COST	93	-	93	93	-	93	-	123	(30)
663055 - GOVERN IMMUNITY OVERHEAD COST	11	-	11	11	-	11	-	13	(2)
663060 - RECORDS MANAGMNT OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	123	-	123	123	-	123	-	164	(42)
000500-Depreciation and Amortization	430	166	430	264	166	264	166	252	178
669010 - DEPRECIATION	430	166	430	264	166	264	166	252	178
000600-Debt Service	295	32	295	263	32	297	(2)	125	170
<b>BALANCE SHEET</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>27</b>	<b>(4)</b>	<b>-</b>	<b>23</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>27</b>	<b>(4)</b>	<b>-</b>	<b>23</b>
<b>BAL_SHT - BALANCE SHEET ACQUISITION</b>	<b>23</b>	<b>16</b>	<b>23</b>	<b>7</b>	<b>16</b>	<b>27</b>	<b>(4)</b>	<b>-</b>	<b>23</b>

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
BAL_SHT - BALANCE SHEET ACQUISITION	23	16	23	7	16	27	(4)	-	23

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS OPERATIONS

Funds Selected		Organizations Selected							
735 - PUBLIC WORKS AND OTHER SERVICES FUND		44009900 - PUBLIC WORKS OPS CAPITAL PROJECTS							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	-	-	-	-	-	-	-	0	(0)
<b>OPERATING EXPENSE</b>	-	-	-	-	-	-	-	0	(0)
000400-Indirect Cost	-	-	-	-	-	-	-	0	(0)
663010 - COUNCIL OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663015 - MAYOR OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663025 - AUDITOR OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
<b>BALANCE SHEET</b>	-	-	-	-	-	590	(590)	-	-
<b>BALANCE SHEET ACQUISITION</b>	-	-	-	-	-	590	(590)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	590	(590)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	590	(590)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Enter your mission statement here.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b><u>OPERATING</u></b>					
EXPENDITURES	180	-118 -65.6%	62	-118 -65.6%	62
REVENUE	44	18 41.6%	62	18 41.6%	62
COUNTY FUNDING	137	-137 -100.0%	0	-137 -100.0%	0
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>					
COUNTY FUNDING	0	0	0	0	0
<b><u>FTE</u></b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# MUNICIPAL SERVICES - STAT AND GENL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
5020000200 CONTRIBUTIONS-ACCT AND OTHERS	-	-	-	-	1,655	-	(1,655)	-	-	-	-	-
5020000100 MUNICIPAL SVCS ADMINISTRATION	62	3	(59)	-	(1,636)	-	1,636	-	-	-	-	-
5020000000 MUNICIPAL SERVICES-STAT AND GENL PRGM	-	59	59	-	-	(118)	(118)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	62	62	-	-	18	(118)	(137)	-	-	-	-	-
50370000	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL MUNICIPAL SERVICES - STAT AND GENL</b>	62	62	-	-	18	(118)	(137)	-	-	-	-	-

Stress Test not required. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[502000_01]	REQUEST	True Up Revenues and Expenses for MSD: True Up revenues and expenses according to MSD funding contract. [Org/Program Impacted: CONTRIBUTIONS-ACCT AND OTHERS, MUNICIPAL SERVICES-STAT AND GENL PRGM, MUNICIPAL SVCS ADMINISTRATION]	Y	-	(136,502)	(136,502)
2	[475000_17]	REQUEST	UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: CONTRIBUTIONS-ACCT AND OTHERS, MUNICIPAL SERVICES-STAT AND GENL PRGM, MUNICIPAL SVCS ADMINISTRATION]	N	-	0	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	(136,502)	(136,502)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

MUNICIPAL SERVICES - STAT AND GENL

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	50200000 - MUNICIPAL SERVICES - STAT AND GENL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	(137)	-	137	(137)	77	(77)	-	-
<b>REVENUE</b>	152	108	152	44	108	44	108	90	62
<b>OPERATING REVENUE</b>	62	18	62	44	18	44	18	84	(22)
RCT4200 - CHARGES FOR SERVICES	62	18	62	44	18	44	18	84	(22)
423405 - MSD CONTRACT REVENUE	62	18	62	44	18	44	18	84	(22)
<b>NON-OPERATING REVENUE</b>	90	90	90	-	90	-	90	7	83
RCT4290 - INVESTMENT EARNINGS	90	90	90	-	90	-	90	7	83
429005 - INTEREST - TIME DEPOSITS	90	90	90	-	90	-	90	7	83
<b>EXPENSE</b>	77	(103)	77	180	(103)	121	(44)	84	(7)
<b>OPERATING EXPENSE</b>	62	(118)	62	180	(118)	121	(59)	84	(22)
000100-Salaries and Benefits	59	(118)	59	177	(118)	118	(59)	-	59
601030 - PERMANENT AND PROVISIONAL	59	(118)	59	177	(118)	118	(59)	-	59
000200-Operations	-	-	-	-	-	-	-	40	(40)
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	40	(40)
000400-Indirect Cost	3	-	3	3	-	3	-	44	(41)
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	4	(4)
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	19	(19)
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	3	(3)
663040 - INFO SERVICES OVERHEAD COST	0	-	0	0	-	0	-	4	(4)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	2	-	2	2	-	2	-	14	(11)
<b>NON-OPERATING EXPENSE</b>	15	15	15	-	15	-	15	-	15
001000-Other Financing Uses	15	15	15	-	15	-	15	-	15
770010 - OFU TRANSFERS OUT	15	15	15	-	15	-	15	-	15

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# PUBLIC WORKS & MUNI SVCS—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b><u>OPERATING</u></b>					
EXPENDITURES	12,037	263 2.2%	12,299	185 1.5%	12,222
REVENUE	522	44 8.4%	566	44 8.4%	566
COUNTY FUNDING	11,514	219 1.9%	11,733	141 1.2%	11,656
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>					
COUNTY FUNDING	0	3,701	3,701	3,449	3,449
<b><u>FTE</u></b>	32.00	- 0.0%	32.00	-	32.00

# BUDGET & FTE PRIORITIES

# PUBLIC WORKS & MUNI SVCS—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
<b>FLOOD CONTROL ENGINEERING</b>												
4600000600 FC-DRAINAGE OPERATIONS MAINT.	27	2,602	2,575	12.00	-	-	-	-	-	-	-	-
4600000200 FC-PROJECT MANAGEMENT AND DESIGN	153	586	433	5.00	-	-	-	-	-	-	-	-
4600000300 FC-PERMITS AND REGULATORY	-	223	223	3.00	-	-	-	-	-	-	-	-
4600000400 FC-WATER QUALITY	265	568	303	4.00	20	5	(15)	-	-	(78)	(78)	-
4600000500 FC-GAGING	-	169	169	2.00	-	-	-	-	-	-	-	-
4600000100 FLOOD CONTROL ENGINEERING ADMN	101	1,814	1,713	5.00	24	(97)	(121)	-	-	(63)	(63)	-
461000000 *FLOOD CONTROL PROJECTS	-	3,701	3,701	-	-	3,701	3,701	-	-	-	-	-
<b>TOTAL FLOOD CONTROL ENGINEERING</b>	<b>546</b>	<b>9,663</b>	<b>9,117</b>	<b>31.00</b>	<b>44</b>	<b>3,609</b>	<b>3,565</b>	<b>-</b>	<b>-</b>	<b>(141)</b>	<b>(141)</b>	<b>-</b>
<b>EMERGENCY MANAGEMENT</b>												
4350000200 CONTRACTED EMERGENCY SVCS	-	6,021	6,021	-	-	355	355	-	-	(635)	(635)	-
4350000100 EMERGENCY MGT ADMINISTRATION	20	316	296	1.00	-	-	-	-	-	(18)	(18)	-
<b>TOTAL EMERGENCY MANAGEMENT</b>	<b>20</b>	<b>6,338</b>	<b>6,318</b>	<b>1.00</b>	<b>-</b>	<b>355</b>	<b>355</b>	<b>-</b>	<b>-</b>	<b>(653)</b>	<b>(653)</b>	<b>-</b>
<b>SUBTOTAL – ORGS WITH A STRESS TEST</b>	<b>566</b>	<b>12,299</b>	<b>11,733</b>	<b>32.00</b>	<b>44</b>	<b>263</b>	<b>219</b>	<b>-</b>	<b>-</b>	<b>(794)</b>	<b>(794)</b>	<b>-</b>
<b>SUBTOTAL – ORGS W/O A STRESS TEST<sup>4</sup></b>	<b>-</b>	<b>3,701</b>	<b>3,701</b>	<b>-</b>	<b>-</b>	<b>3,701</b>	<b>3,701</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL PUBLIC WORKS &amp; MUNI SVCS – COUNTYWIDE ROLLUP</b>	<b>566</b>	<b>16,000</b>	<b>15,434</b>	<b>32.00</b>	<b>44</b>	<b>3,964</b>	<b>3,920</b>	<b>-</b>	<b>-</b>	<b>(794)</b>	<b>(794)</b>	<b>-</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

<sup>4</sup> Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>								
Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	110	EMERGENCY MANAGEMENT	[102000_05] Request	Transfer Sr Advisor to Mayor FTE to Emerg Mgt: The Senior Advisor to the Mayor position in Mayor's Admin is being eliminated effective 01/01/2020. The Deputy Mayor of Regional Operations is requesting that this appointed FTE be transferred from 1020000100 in Mayor Administration to a merit position in 4350000100 Emergency Management Administration with the title of Program Manager. The current position cost including salary and benefits is approximately 176,000 in fund 110 and the new position's will be in the same fund at a cost of 120,000. [Org/Program Impacted: EMERGENCY MGT ADMINISTRATION]	Y	-	0	120,240
2	110	EMERGENCY MANAGEMENT	[435000_R01] Stress Test	Reduce Contribution to Wildland Fires: \$61,000 is currently budgeted annually for this State-run program. The 2018 bill from the State of Utah for the Wildland Fires Contribution was \$17,027. This reduction would put the contribution in line with what was billed by the State for 2018. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(41,318)	(41,318)
3	110	EMERGENCY MANAGEMENT	[435000_R04] Stress Test	For Ongoing Emergency Management Administration: Reduce Emergency Management Administration costs by a total of \$17,754 as follows: Computer Supplies \$500 Computer Software \$4 Mileage Allowance \$550 Travel and Transportation \$2,300 Mobile \$7,000 Rent \$2,400 Professional Fees \$5,000 [Org/Program Impacted: EMERGENCY MGT ADMINISTRATION]	N	-	(17,754)	(17,754)
4	250	FLOOD CONTROL ENGINEERING	[450000_01] Request	Admin/Fiscal/GIS/UPDES Staff Time: Public Works Engineering (PWE) reimburses Flood Control Engineering (FCE) for Admin/Fiscal/GIS/UPDES services performed by Flood Control staff. The increase of \$24,000 will cover the 2019 compression and projected 2020 salary increases. The adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: FLOOD CONTROL ENGINEERING ADMN]	Y	-	(24,000)	(24,000)
5	250	FLOOD CONTROL ENGINEERING	[460000_03] Request	EColi Grant - State of Utah: ECOLI GRANT - STATE OF UTAH: The primary goal of this Non-Point Source (NPS) grant is to address the multiple E. coli impairments in the Jordan River Watershed. Per the Utah Division of Water Quality's 2014 Integrated Report there are eleven sections of waterbodies that are impaired for E. coli. Funds were encumbered in 2017 for the project expenses. As the encumbered funds are spent, the grant can be invoiced. Approximately \$20,000 will be invoiced for the grant in 2020, which will be revenue in 2020. [Org/Program Impacted: FC-WATER QUALITY]	Y	-	(20,000)	(20,000)
6	110	EMERGENCY MANAGEMENT	[435000_06] Request	UFA Fence: From Fund Balance. Replace and upgrade the fence at the ECC. The total cost of the project is estimated to be \$553,000. \$353,000 is currently budgeted in Fund 450, leaving a remainder of \$200,000 to be funded from UFA Emergency Management fund balance. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	1	1
7	110	EMERGENCY MANAGEMENT	[435000_07] Request	UFA Bunk Room: From Fund Balance. Upgrade to the bunk room at the ECC. There are 2 dorms that have been designated men and women, however, there is no bedding in these dorms. This funding would provide the bunks and bedding for those dorms. The total cost of the project is \$65,000. The funding would come from existing UFA Emergency Management fund balance. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	1	1
8	110	EMERGENCY MANAGEMENT	[435000_03] Request	UFA Emergency Watch Desk Program: Unified Fire Authority, in conjunction with UPD and with the support of Mayor Wilson, is proposing a pilot program through a private contractor for an emergency watch desk. The contractor provides an artificial intelligence software program designed to mine and coordinate data for the purpose of creating enhanced situational awareness at the ECC "watch desk." This program will allow Emergency Management personnel to shorten response times and make responses more coordinated and effective.. The program collects and processes real time data and information that is accessible through cameras, social media, cell phones, traffic patterns, utility outages, weather, etc. The funding will cover a 2-year pilot program to fund 2 FTEs and software. The first year will focus on program implementation and the second year will entail an evaluation of the program [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	216,000	216,000
9	110	EMERGENCY MANAGEMENT	[435000_02] Request	UFA Emergency Services Annualizations: Personnel Annualizations for UFA Emergency Management services. As part of the FY19-20 budget the Unified Fire Authority approved salary and benefit increases for its employees. The UFA is asking Salt Lake County to fund these increases for Emergency Management personnel as part of the County's 2020 budget process. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	65,000	65,000

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
10	250 FLOOD CONTROL ENGINEERING	[460000_02] Request E-Coli Study - SL City Funding: EColi Study - SL City Funding: Salt Lake City will be participating in Salt Lake County's Microbial Source Tracking (MST) project to further understand the nature of the E. coli impairment in multiple City and County waterways. Per interlocal agreement PV18108R, Salt Lake City transferred \$60,000 as part of the implementation costs for the project. Only \$4,842 of the \$60,000 will be spent in 2020. [Org/Program Impacted: FC-WATER QUALITY]	N	-	4,842	4,842
11	250 FLOOD CONTROL ENGINEERING	[460000_01] Request Vehicle Replacement Levy: This budget adjustment is to increase the vehicle replacement charges budget by \$2,712. The increase is due to transferring a vehicle from Department 4500, Public Works Engineering, to Department 4600, Flood Control Engineering in 2019. [Org/Program Impacted: FLOOD CONTROL ENGINEERING ADMN]	Y	-	2,712	2,712
12	110 EMERGENCY MANAGEMENT	[435000_04] Request UFA Recovery Planner: Fund an FTE at the Unified Fire Authority for Recovery Planning. Recovery is a pillar of Emergency Management and the planner would be responsible for designing and implementing a post disaster recovery plan to include infrastructure, economic recovery, etc. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	74,000	0
13	110 EMERGENCY MANAGEMENT	[435000_R06] Stress Test For New Mergency Management Request: Eliminate new request for Emergency Recovery Planner. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(74,000)	0
14	110 EMERGENCY MANAGEMENT	[435000_R08] Stress Test For Ongoing Emergency Management Program: Reduce costs of Emergency Management Program (per contract with UFA) by a total of \$120,000 as follows: reduce the Planning and Exercise Contractor Assistance Program by \$100,000 annually and reduce the IMT Equipment by \$20,000 annually. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(120,000)	0
15	250 FLOOD CONTROL ENGINEERING	[460000_R01] Stress Test 5% Stress Test, Dept. 4600: This budget adjustment is for the 5% stress test in Department 4600. Flood Control Engineering would lose the ability to perform miscellaneous supporting duties (i.e. flood control permit inspections and database management/modernization, Storm Drain georeferencing and GIS updating, supporting administrative fiscal duties, customer service and front desk administrative help, etc.) performed by temporary employees (\$62,625). The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees will be reduced (\$78,375) resulting in a significant decrease in Watershed Management Studies and implementation, design of watershed restoration projects, public outreach and education. Flood Control would also lose the ability to leverage other Federal and State grants that require a percentage match. [Org/Program Impacted: FC-WATER QUALITY, FLOOD CONTROL ENGINEERING ADMN]	N	-	(141,000)	0
16	110 EMERGENCY MANAGEMENT	[435000_R05] Stress Test For New Emergency Management Request: Eliminate UFA new request for the Banjo Program [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(216,000)	0
17	110 EMERGENCY MANAGEMENT	[435000_R02] Stress Test For New Emergency Management Request: Eliminate the new request by the UFA for the annualization of Emergency Management personnel costs. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(65,000)	0
18	110 EMERGENCY MANAGEMENT	[435000_R09] Stress Test For Canyon Recreation Contribution: Reduce the County contribution to the UFA for the Canyon Recreation Contribution by \$119,000. Current contribution amount is \$3,175,714. A 5% stress test would reduce that amount by \$158,786. Since UFA would not be able to reduce its expenses, the reduction in the County contribution would possibly result in a tax increase to the UFSA members. In addition, because the UFA estimates that there will be an increase in the actual cost to provide the Canyon emergency services in the total amount of \$257,877 (which the County is not covering), the total tax increase for UFSA members could be as high as \$376,877. In an effort to mitigate that result, this budget proposes to apply the anticipated savings from the Wildland Mitigation Program to offset the 5% stress test. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(119,000)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed															
19 250	FLOOD CONTROL ENGINEERING	<p>[450000_03] Request County UPDES Program:</p> <p>Public Works Engineering is requesting additional support for County UPDES (Utah Pollutant Discharge Elimination System) and Stormwater Coalition. \$205,000 for UPDES will cover the Phase 1 permit activities such as ongoing inspections, record keeping, and reporting requirements as required by the Clean Water Act. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. We have been officially removed from the Consent Decree and thus need support for these Countywide activities from a different source. Flood Control has identified reductions in their operating budget to cover these costs.</p> <p>\$100,000 is budgeted for administration of the Stormwater Coalition program. These costs were covered by reductions in the Flood Control budget.</p> <p>Funding for UPDES activities in Fund 735--Public Works:</p> <table border="1"> <thead> <tr> <th></th> <th>2019</th> <th>2020 REQ</th> <th>Incr/(Decr)</th> <th></th> </tr> </thead> <tbody> <tr> <td>250--Flood Control Fund</td> <td>\$100,000</td> <td>\$305,000</td> <td>\$205,000</td> <td>[Interfund Charge]</td> </tr> <tr> <td>115--Gov't Immunity Fund</td> <td>\$205,000</td> <td>\$0</td> <td>(\$205,000)</td> <td>[Fund Transfer]</td> </tr> </tbody> </table> <p>THIS BUDGET ADJUSTMENT REQUEST HAS BEEN CHANGED IN THE MAYOR'S STAGE BY MAKING CUTS TO OTHER BUDGET ITEMS IN FUND 250 IN ORDER TO FUND THIS HIGHER PRIORITY WITHOUT A BUDGET INCREASE. THE REQUESTED \$305K INTERFUND CHARGE FROM FUND 250 TO FUND 735 REMAINS IN THE PROPOSED BUDGET AND IS OFFSET WITH OTHER REDUCTIONS.</p> <p>[Org/Program Impacted: FC-DRAINAGE OPERATIONS MAINT., FLOOD CONTROL ENGINEERING ADMN]</p>		2019	2020 REQ	Incr/(Decr)		250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]	115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]	Y	-	(100,000)	(9,000)
	2019	2020 REQ	Incr/(Decr)																		
250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]																	
115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]																	
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>:</b>				-	218,556	355,796															
TOTAL BASE BUDGET ADJUSTMENT REQUESTS <sup>1</sup> :				-	0	0															
TOTAL STRESS TEST REDUCTIONS <sup>1</sup> :				-	(794,072)	(59,072)															
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs with an asterisk in the summary table above this report)																					
Σ	Capital project and other organizations in the summary table noted with an asterisk because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	3,701,195	3,449,202															

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.



REVENUE AND EXPENDITURE DETAIL

PUBLIC WORKS & MUNI SVCS –  
COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
110 - GENERAL FUND • 250 - FLOOD CONTROL FUND	43500000 - EMERGENCY MANAGEMENT • 46000000 - FLOOD CONTROL ENGINEERING • 46100000 - FLOOD CONTROL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>15,105</b>	<b>3,590</b>	<b>15,434</b>	<b>11,514</b>	<b>3,920</b>	<b>15,478</b>	<b>(373)</b>	<b>12,281</b>	<b>2,824</b>
<b>REVENUE</b>	<b>7,857</b>	<b>1,454</b>	<b>6,687</b>	<b>6,403</b>	<b>284</b>	<b>6,466</b>	<b>1,391</b>	<b>6,692</b>	<b>1,164</b>
<b>OPERATING REVENUE</b>	<b>566</b>	<b>44</b>	<b>566</b>	<b>522</b>	<b>44</b>	<b>586</b>	<b>(20)</b>	<b>904</b>	<b>(338)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	70	20	70	50	20	70	-	102	(32)
411000 - STATE GOVERNMENT GRANTS	50	20	50	30	20	50	-	50	-
415000 - FEDERAL GOVERNMENT GRANTS	20	-	20	20	-	20	-	15	5
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	38	(38)
RCT4200 - CHARGES FOR SERVICES	11	-	11	11	-	55	(44)	318	(307)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	13	(13)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	14	(14)	91	(91)
424600 - FEDERAL REVENUE CONTRACTS	2	-	2	2	-	2	-	2	(0)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427010 - RENTAL INCOME	5	-	5	5	-	5	-	3	1
439005 - REFUNDS-OTHER	5	-	5	5	-	35	(30)	209	(204)
RCT4300 - INTER/INTRA FUND TRANSFERS	485	24	485	461	24	461	24	484	1
431052 - INTERFUND REVENUE-HIGHWAY	27	-	27	27	-	27	-	23	4
431080 - INTERFUND REVENUE-STAT AND GEN	210	-	210	210	-	210	-	210	-
431160 - INTERFUND REVENUE	248	24	248	224	24	224	24	251	(3)
<b>NON-OPERATING REVENUE</b>	<b>7,290</b>	<b>1,410</b>	<b>6,121</b>	<b>5,880</b>	<b>240</b>	<b>5,880</b>	<b>1,410</b>	<b>5,789</b>	<b>1,502</b>
RCT4010 - PROPERTY TAXES	6,916	1,354	5,746	5,561	184	5,561	1,354	5,406	1,509
401005 - GENERAL PROPERTY TAX	6,779	1,354	5,609	5,424	184	5,424	1,354	4,830	1,949
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	392	(392)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	86	(86)
401025 - PRIOR YEAR REDEMPTIONS	137	-	137	137	-	137	-	98	39
RCT4013 - FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
RCT4290 - INVESTMENT EARNINGS	100	68	100	32	68	32	68	103	(3)
429005 - INTEREST - TIME DEPOSITS	95	65	95	30	65	30	65	97	(2)
429010 - INT-TAX POOL	5	3	5	2	3	2	3	6	(1)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>15,726</b>	<b>3,689</b>	<b>16,049</b>	<b>12,037</b>	<b>4,013</b>	<b>16,113</b>	<b>(387)</b>	<b>13,257</b>	<b>2,469</b>
<b>OPERATING EXPENSE</b>	<b>15,671</b>	<b>3,634</b>	<b>16,000</b>	<b>12,037</b>	<b>3,964</b>	<b>16,064</b>	<b>(393)</b>	<b>13,185</b>	<b>2,486</b>
000100-Salaries and Benefits	3,294	67	3,227	3,227	-	3,136	158	2,876	418
601020 - LUMP SUM VACATION PAY	9	-	9	9	-	14	(6)	12	(3)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	(0)	1	2
601030 - PERMANENT AND PROVISIONAL	2,016	54	1,962	1,962	-	1,902	113	1,802	214
601050 - TEMPORARY SEASONAL EMERGENCY	166	-	166	166	-	166	-	139	27
601065 - OVERTIME	30	-	30	30	-	30	-	6	25
603005 - SOCIAL SECURITY TAXES	154	4	149	149	-	145	8	140	14
603025 - RETIREMENT OR PENSION CONTRIB	322	9	313	313	-	302	20	281	41
603040 - LTD CONTRIBUTIONS	7	0	7	7	-	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	34	1	33	33	-	37	(3)	39	(5)
603050 - HEALTH INSURANCE PREMIUMS	435	(0)	435	435	-	409	26	347	88
603055 - EMPLOYEE SERV RES FUND CHARGES	70	-	70	70	-	70	-	49	21
603056 - OPEB - CURRENT YR	49	-	49	49	-	49	-	55	(6)
000200-Operations	9,660	1,420	10,054	8,240	1,814	10,001	(342)	8,171	1,488
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	7	(5)
609010 - CLOTHING PROVISIONS	8	-	8	8	-	8	-	6	2
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	5	-	5	5	-	5	-	5	1
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	22	-	22	22	-	22	1	14	8
613005 - PRINTING CHARGES	8	-	8	8	-	8	-	3	5
613020 - DEVELOPMENT ADVERTISING	4	-	4	4	-	4	-	3	1
615005 - OFFICE SUPPLIES	3	-	3	3	-	3	-	2	1
615015 - COMPUTER SUPPLIES	2	(1)	3	3	-	3	(1)	1	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	2	-	2	2	-	2	0	6	(4)
615020 - COMPUTER SOFTWARE < 3000	2	(0)	2	2	-	2	(0)	0	2
615025 - COMPUTER COMPONENTS < 3000	7	-	7	7	-	7	-	10	(3)
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	1	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	39	1	39	39	1	48	(8)	68	(28)
615040 - POSTAGE	5	4	5	1	4	5	0	5	0
615045 - PETTY CASH REPLENISH	2	-	2	2	-	2	-	-	2
615050 - MEALS AND REFRESHMENTS	14	-	14	14	-	14	-	14	(0)
617005 - MAINTENANCE - OFFICE EQUIP	4	-	4	4	-	4	-	1	3
617010 - MAINT - MACHINERY AND EQUIP	41	-	41	41	-	36	5	4	36
617015 - MAINTENANCE - SOFTWARE	72	-	72	72	-	74	(2)	14	58
617025 - PARTS PURCHASES	0	-	0	0	-	0	-	-	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
617035 - MAINT - AUTOS AND EQUIP-FLEET	76	-	76	76	-	76	-	80	(5)
619005 - GASOLINE DIESEL OIL AND GREASE	82	-	82	82	-	82	-	56	26
619015 - MILEAGE ALLOWANCE	3	(1)	3	3	-	3	(1)	0	3
619025 - TRAVEL AND TRANSPORTATION	31	(2)	33	33	-	20	11	15	16
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	(0)
619045 - VEHICLE REPLACEMENT CHARGES	144	3	144	141	3	141	3	154	(10)
621005 - HEAT AND FUEL	2	-	2	2	-	2	-	0	2
621010 - LIGHT AND POWER	13	-	13	13	-	13	-	4	9
621020 - TELEPHONE	13	-	13	13	-	13	-	13	(1)
621025 - MOBILE TELEPHONE	23	(7)	30	30	-	30	(7)	29	(6)
623005 - NON-CAP IMPROV OTHR THAN BUILD	2	-	2	2	-	5	(3)	4	(2)
629005 - MAINTENANCE - CANALS	700	(114)	814	814	-	814	(114)	606	94
629010 - MAINTENANCE - STREAMS	306	(100)	606	406	200	606	(300)	186	119
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	328	320	328	8	320	108	220	-	328
631020 - NON-CAP IMPS STORM DRAIN-CNTY WD	552	552	604	-	604	907	(355)	716	(163)
633010 - RENT - BUILDINGS	90	(2)	92	92	-	92	(2)	78	11
633015 - RENT - EQUIPMENT	105	-	105	105	-	105	-	117	(12)
639010 - CONSULTANTS FEES	78	-	78	78	-	94	(16)	-	78
639020 - LABORATORY FEES	0	-	0	0	-	0	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	6,302	702	6,381	5,600	781	6,139	163	5,513	789
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	30	(30)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	3	-	3	3	-	3	-	2	0
641020 - LABORATORY SUPPLIES	1	-	1	1	-	1	-	-	1
645010 - DUMPING FEES	45	-	45	45	-	45	-	17	28
661010 - INTEREST EXPENSE	1	1	1	0	1	1	-	1	0
667005 - CONTRIBUTIONS	63	(41)	104	104	-	104	(41)	43	20
667030 - VEHICLE REPLACEMENT PURCHASE	100	(100)	200	200	-	200	(100)	92	8
693020 - INTERFUND CHARGES	355	205	50	150	(100)	150	205	248	107
000300-Capital Purchases	1,870	1,870	1,870	-	1,870	2,076	(206)	1,394	476
673010 - LAND - RIGHT-OF-WAY	101	101	101	-	101	777	(675)	6	95
677005 - CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	33	(33)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	29	(29)
683020 - STORM DRAIN-COUNTY WIDE	1,769	1,769	1,769	-	1,769	1,300	469	1,326	443
000400-Indirect Cost	677	107	680	570	109	680	(3)	576	101
000600-Debt Service	170	170	170	-	170	170	(0)	168	2
<b>NON-OPERATING EXPENSE</b>	<b>55</b>	<b>55</b>	<b>49</b>	<b>-</b>	<b>49</b>	<b>49</b>	<b>6</b>	<b>72</b>	<b>(18)</b>
001000-Other Financing Uses	55	55	49	-	49	49	6	72	(18)
770010 - OFU TRANSFERS OUT	55	55	49	-	49	49	6	72	(18)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

## CORE MISSION

The mission of Salt Lake County Flood Control Engineering is to protect life, property, and watershed from damage or destruction from flood and storm waters by:

- Designing, building, and maintaining the county-wide flood control infrastructure.
- Working with local governments to address multi-jurisdictional drainage and flood control challenges in order to protect people, property, and the environment.
- Providing proactive ecosystem stewardship through the Water Quality Stewardship Plan (WaQSP) leading to increased public awareness and enhanced ecosystem health.

## OUTCOMES AND INDICATORS (see separate O&I Summary report for additional detail)

### Flood Control Operations provides quick response to customer maintenance requests.

1) Increase the response time of 24 hours or 2 business days to all complaints received by Flood Control for stream maintenance from 95% of complaints as of the end of July 2019 to 100% of complaints by end of July 2020.

### Flood Control Engineering and Operations minimizes its impact to the local project area environment.

2) Increase the percentage of projects where 2 trees or 2,000 sq-ft of vegetation are planted, or 1 pre-treatment measure is completed from 75% per \$100,000 capital spent as of the end of July 2019 to 100% per \$100,000 capital spent by end of July 2020.

### Flood Control Engineering is thorough and accurate in its engineering designs.

3) Maintain addenda and preventable change orders (CO) per constructed project from 75% of projects have no addenda as of the end of July 2019 to 75% of projects have no addenda by end of July 2020.

### Flood Control Engineering maximizes taxpayer dollars for its Flood Control and Watershed programs.

4) Maintain current levels of outside funding (2 new outside funding sources and extend 1 existing multiyear grant) from 2 Grants as of the end of July 2019 to 2 Grants by end of July 2020.

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	6,054	-92 -1.5%	5,962	-39 -0.6%	6,015	
REVENUE	502	44 8.8%	546	44 8.8%	546	
COUNTY FUNDING	5,552	-136 -2.5%	5,415	-83 -1.5%	5,469	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	3,701	3,701	3,449	3,449	
<b>FTE</b>	31.00	- 0.0%	31.00	- 0.0%	31.00	

# BUDGET & FTE PRIORITIES

# FLOOD CONTROL ENGINEERING

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4600000600 FC-DRAINAGE OPERATIONS MAINT.	27	2,602	2,575	12.00	-	-	-	-	-	-	-	-
4600000200 FC-PROJECT MANAGEMENT AND DESIGN	153	586	433	5.00	-	-	-	-	-	-	-	-
4600000300 FC-PERMITS AND REGULATORY	-	223	223	3.00	-	-	-	-	-	-	-	-
4600000400 FC-WATER QUALITY	265	568	303	4.00	20	5	(15)	-	-	(78)	(78)	-
4600000500 FC-GAGING	-	169	169	2.00	-	-	-	-	-	-	-	-
4600000100 FLOOD CONTROL ENGINEERING ADMN	101	1,814	1,713	5.00	24	(97)	(121)	-	-	(63)	(63)	-
<b>SUBTOTAL<sup>3</sup></b>	<b>546</b>	<b>5,962</b>	<b>5,415</b>	<b>31.00</b>	<b>44</b>	<b>(92)</b>	<b>(136)</b>	<b>-</b>	<b>-</b>	<b>(141)</b>	<b>(141)</b>	<b>-</b>
46100000 FLOOD CONTROL PROJECTS	-	3,701	3,701	-	-	3,701	3,701	-	-	-	-	-
<b>TOTAL FLOOD CONTROL ENGINEERING</b>	<b>546</b>	<b>9,663</b>	<b>9,117</b>	<b>31.00</b>	<b>44</b>	<b>3,609</b>	<b>3,565</b>	<b>-</b>	<b>-</b>	<b>(141)</b>	<b>(141)</b>	<b>-</b>
Stress Test met.											-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>																	
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed												
1	<p>[450000_03] REQUEST County UPDES Program: Public Works Engineering is requesting additional support for County UPDES (Utah Pollutant Discharge Elimination System) and Stormwater Coalition. \$205,000 for UPDES will cover the Phase 1 permit activities such as ongoing inspections, record keeping, and reporting requirements as required by the Clean Water Act. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. We have been officially removed from the Consent Decree and thus need support for these Countywide activities from a different source. Flood Control has identified reductions in their operating budget to cover these costs.</p> <p>\$100,000 is budgeted for administration of the Stormwater Coalition program. These costs were covered by reductions in the Flood Control budget.</p> <p>Funding for UPDES activities in Fund 735--Public Works:</p> <table border="1"> <thead> <tr> <th></th> <th>2019</th> <th>2020 REQ</th> <th>Incr/(Decr)</th> </tr> </thead> <tbody> <tr> <td>250--Flood Control Fund</td> <td>\$100,000</td> <td>\$305,000</td> <td>\$205,000 [Interfund Charge]</td> </tr> <tr> <td>115--Gov't Immunity Fund</td> <td>\$205,000</td> <td>\$0</td> <td>(\$205,000) [Fund Transfer]</td> </tr> </tbody> </table> <p>THIS BUDGET ADJUSTMENT REQUEST HAS BEEN CHANGED IN THE MAYOR'S STAGE BY MAKING CUTS TO OTHER BUDGET ITEMS IN FUND 250 IN ORDER TO FUND THIS HIGHER PRIORITY WITHOUT A BUDGET INCREASE. THE REQUESTED \$305K INTERFUND CHARGE FROM FUND 250 TO FUND 735 REMAINS IN THE PROPOSED BUDGET AND IS OFFSET WITH OTHER REDUCTIONS. [Org/Program Impacted: FC-DRAINAGE OPERATIONS MAINT., FLOOD CONTROL ENGINEERING ADMN]</p>		2019	2020 REQ	Incr/(Decr)	250--Flood Control Fund	\$100,000	\$305,000	\$205,000 [Interfund Charge]	115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000) [Fund Transfer]	Y	-	(100,000)	(9,000)
	2019	2020 REQ	Incr/(Decr)														
250--Flood Control Fund	\$100,000	\$305,000	\$205,000 [Interfund Charge]														
115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000) [Fund Transfer]														
2	<p>[450000_01] REQUEST Admin/Fiscal/GIS/UPDES Staff Time: Public Works Engineering (PWE) reimburses Flood Control Engineering (FCE) for Admin/Fiscal/GIS/UPDES services performed by Flood Control staff. The increase of \$24,000 will cover the 2019 compression and projected 2020 salary increases. The adjustment is budget neutral because the increase will be covered by revenue from interlocal agreements that fund Public Works Engineering. [Org/Program Impacted: FLOOD CONTROL ENGINEERING ADMN]</p>	Y	-	(24,000)	(24,000)												
3	<p>[460000_01] REQUEST Vehicle Replacement Levy: This budget adjustment is to increase the vehicle replacement charges budget by \$2,712. The increase is due to transferring a vehicle from Department 4500, Public Works Engineering, to Department 4600, Flood Control Engineering in 2019. [Org/Program Impacted: FLOOD CONTROL ENGINEERING ADMN]</p>	Y	-	2,712	2,712												
4	<p>[460000_02] REQUEST E-Coli Study - SL City Funding: EColi Study - SL City Funding: Salt Lake City will be participating in Salt Lake County's Microbial Source Tracking (MST) project to further understand the nature of the E. coli impairment in multiple City and County waterways. Per interlocal agreement PV18108R, Salt Lake City transferred \$60,000 as part of the implementation costs for the project. Only \$4,842 of the \$60,000 will be spent in 2020. [Org/Program Impacted: FC-WATER QUALITY]</p>	N	-	4,842	4,842												
5	<p>[460000_03] REQUEST EColi Grant - State of Utah: ECOLI GRANT - STATE OF UTAH: The primary goal of this Non-Point Source (NPS) grant is to address the multiple E. coli impairments in the Jordan River Watershed. Per the Utah Division of Water Quality's 2014 Integrated Report there are eleven sections of waterbodies that are impaired for E. coli. Funds were encumbered in 2017 for the project expenses. As the encumbered funds are spent, the grant can be invoiced. Approximately \$20,000 will be invoiced for the grant in 2020, which will be revenue in 2020. [Org/Program Impacted: FC-WATER QUALITY]</p>	Y	-	(20,000)	(20,000)												

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[460000_R01]	STRESS TEST	5% Stress Test, Dept. 4600: This budget adjustment is for the 5% stress test in Department 4600. Flood Control Engineering would lose the ability to perform miscellaneous supporting duties (i.e. flood control permit inspections and database management/modernization, Storm Drain georeferencing and GIS updating, supporting administrative fiscal duties, customer service and front desk administrative help, etc.) performed by temporary employees (\$62,625). The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees will be reduced (\$78,375) resulting in a significant decrease in Watershed Management Studies and implementation, design of watershed restoration projects, public outreach and education. Flood Control would also lose the ability to leverage other Federal and State grants that require a percentage match. [Org/Program Impacted: FC-WATER QUALITY, FLOOD CONTROL ENGINEERING ADMN]	N	-	(141,000)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				-	-	(136,446)	(45,446)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	-	(141,000)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	-	3,701,195	3,449,202

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

FLOOD CONTROL ENGINEERING

Funds Selected	Organizations Selected
250 - FLOOD CONTROL FUND	46000000 - FLOOD CONTROL ENGINEERING • 46100000 - FLOOD CONTROL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>8,918</b>	<b>3,366</b>	<b>9,117</b>	<b>5,552</b>	<b>3,565</b>	<b>9,621</b>	<b>(703)</b>	<b>6,479</b>	<b>2,439</b>
<b>REVENUE</b>	<b>7,837</b>	<b>1,454</b>	<b>6,667</b>	<b>6,383</b>	<b>284</b>	<b>6,446</b>	<b>1,391</b>	<b>6,678</b>	<b>1,159</b>
<b>OPERATING REVENUE</b>	<b>546</b>	<b>44</b>	<b>546</b>	<b>502</b>	<b>44</b>	<b>566</b>	<b>(20)</b>	<b>889</b>	<b>(343)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	50	20	50	30	20	50	-	88	(38)
411000 - STATE GOVERNMENT GRANTS	50	20	50	30	20	50	-	50	-
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	38	(38)
RCT4200 - CHARGES FOR SERVICES	11	-	11	11	-	55	(44)	318	(307)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	13	(13)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	14	(14)	91	(91)
424600 - FEDERAL REVENUE CONTRACTS	2	-	2	2	-	2	-	2	(0)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427010 - RENTAL INCOME	5	-	5	5	-	5	-	3	1
439005 - REFUNDS-OTHER	5	-	5	5	-	35	(30)	209	(204)
RCT4300 - INTER/INTRA FUND TRANSFERS	485	24	485	461	24	461	24	484	1
431052 - INTERFUND REVENUE-HIGHWAY	27	-	27	27	-	27	-	23	4
431080 - INTERFUND REVENUE-STAT AND GEN	210	-	210	210	-	210	-	210	-
431160 - INTERFUND REVENUE	248	24	248	224	24	224	24	251	(3)
<b>NON-OPERATING REVENUE</b>	<b>7,290</b>	<b>1,410</b>	<b>6,121</b>	<b>5,880</b>	<b>240</b>	<b>5,880</b>	<b>1,410</b>	<b>5,789</b>	<b>1,502</b>
RCT4010 - PROPERTY TAXES	6,916	1,354	5,746	5,561	184	5,561	1,354	5,406	1,509
401005 - GENERAL PROPERTY TAX	6,779	1,354	5,609	5,424	184	5,424	1,354	4,830	1,949
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	392	(392)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	86	(86)
401025 - PRIOR YEAR REDEMPTIONS	137	-	137	137	-	137	-	98	39
RCT4013 - FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
RCT4290 - INVESTMENT EARNINGS	100	68	100	32	68	32	68	103	(3)
429005 - INTEREST - TIME DEPOSITS	95	65	95	30	65	30	65	97	(2)
429010 - INT-TAX POOL	5	3	5	2	3	2	3	6	(1)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>9,519</b>	<b>3,465</b>	<b>9,712</b>	<b>6,054</b>	<b>3,658</b>	<b>10,235</b>	<b>(717)</b>	<b>7,441</b>	<b>2,078</b>
<b>OPERATING EXPENSE</b>	<b>9,464</b>	<b>3,410</b>	<b>9,663</b>	<b>6,054</b>	<b>3,609</b>	<b>10,186</b>	<b>(722)</b>	<b>7,369</b>	<b>2,095</b>
000100-Salaries and Benefits	3,154	65	3,089	3,089	-	3,104	50	2,762	392
601020 - LUMP SUM VACATION PAY	9	-	9	9	-	9	-	12	(3)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	1	2
601030 - PERMANENT AND PROVISIONAL	1,933	52	1,882	1,882	-	1,899	35	1,718	216
601050 - TEMPORARY SEASONAL EMERGENCY	166	-	166	166	-	166	-	139	27
601065 - OVERTIME	30	-	30	30	-	30	-	6	25
603005 - SOCIAL SECURITY TAXES	147	4	143	143	-	145	3	137	10
603025 - RETIREMENT OR PENSION CONTRIB	307	9	298	298	-	301	5	268	39
603040 - LTD CONTRIBUTIONS	7	0	7	7	-	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	34	1	33	33	-	37	(3)	39	(5)
603050 - HEALTH INSURANCE PREMIUMS	419	-	419	419	-	407	12	333	86
603055 - EMPLOYEE SERV RES FUND CHARGES	50	-	50	50	-	50	-	49	1
603056 - OPEB - CURRENT YR	49	-	49	49	-	49	-	55	(6)
000200-Operations	3,727	1,198	3,988	2,529	1,459	4,291	(564)	2,551	1,177
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	5	(3)
609010 - CLOTHING PROVISIONS	8	-	8	8	-	8	-	6	2
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	-	4	4	-	4	-	4	(0)
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	17	1	14	4
613005 - PRINTING CHARGES	6	-	6	6	-	6	-	3	4
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	3	(1)
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	2	0
615015 - COMPUTER SUPPLIES	2	-	2	2	-	2	-	1	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	1	0	5	(4)
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	0	2
615025 - COMPUTER COMPONENTS < 3000	7	-	7	7	-	7	-	10	(3)
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	1	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	39	1	39	39	1	48	(8)	68	(28)
615040 - POSTAGE	5	4	5	1	4	5	0	5	0
615045 - PETTY CASH REPLENISH	2	-	2	2	-	2	-	-	2
615050 - MEALS AND REFRESHMENTS	13	-	13	13	-	13	-	14	(1)
617005 - MAINTENANCE - OFFICE EQUIP	4	-	4	4	-	4	-	1	3
617010 - MAINT - MACHINERY AND EQUIP	41	-	41	41	-	36	5	4	36
617015 - MAINTENANCE - SOFTWARE	72	-	72	72	-	74	(2)	14	58
617025 - PARTS PURCHASES	0	-	0	0	-	0	-	-	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	76	-	76	76	-	76	-	80	(5)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
619005 - GASOLINE DIESEL OIL AND GREASE	82	-	82	82	-	82	-	56	26
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	2	-	0	2
619025 - TRAVEL AND TRANSPORTATION	26	-	26	26	-	13	14	15	11
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	(0)
619045 - VEHICLE REPLACEMENT CHARGES	144	3	144	141	3	141	3	154	(10)
621005 - HEAT AND FUEL	2	-	2	2	-	2	-	0	2
621010 - LIGHT AND POWER	13	-	13	13	-	13	-	4	9
621020 - TELEPHONE	11	-	11	11	-	11	-	10	1
621025 - MOBILE TELEPHONE	22	-	22	22	-	22	-	28	(6)
623005 - NON-CAP IMPROV OTHR THAN BUILD	2	-	2	2	-	5	(3)	4	(2)
629005 - MAINTENANCE - CANALS	700	(114)	814	814	-	814	(114)	606	94
629010 - MAINTENANCE - STREAMS	306	(100)	606	406	200	606	(300)	186	119
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	328	320	328	8	320	108	220	-	328
631020 - NON-CAP IMPS STORM DRAIN-CNTY WD	552	552	604	-	604	907	(355)	716	(163)
633010 - RENT - BUILDINGS	87	-	87	87	-	87	-	78	9
633015 - RENT - EQUIPMENT	105	-	105	105	-	105	-	117	(12)
639010 - CONSULTANTS FEES	78	-	78	78	-	94	(16)	-	78
639020 - LABORATORY FEES	0	-	0	0	-	0	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	457	426	457	31	426	570	(113)	145	312
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	30	(30)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	3	-	3	3	-	3	-	2	0
641020 - LABORATORY SUPPLIES	1	-	1	1	-	1	-	-	1
645010 - DUMPING FEES	45	-	45	45	-	45	-	17	28
661010 - INTEREST EXPENSE	1	1	1	0	1	1	-	1	0
667030 - VEHICLE REPLACEMENT PURCHASE	100	(100)	200	200	-	200	(100)	92	8
693020 - INTERFUND CHARGES	355	205	50	150	(100)	150	205	47	309
000300-Capital Purchases	1,870	1,870	1,870	-	1,870	2,076	(206)	1,394	476
673010 - LAND - RIGHT-OF-WAY	101	101	101	-	101	777	(675)	6	95
677005 - CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	33	(33)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	29	(29)
683020 - STORM DRAIN-COUNTY WIDE	1,769	1,769	1,769	-	1,769	1,300	469	1,326	443
000400-Indirect Cost	542	107	545	436	109	545	(3)	494	48
663010 - COUNCIL OVERHEAD COST	32	11	32	21	11	32	-	20	11
663015 - MAYOR OVERHEAD COST	74	12	74	62	12	74	-	88	(14)
663025 - AUDITOR OVERHEAD COST	21	7	21	14	7	21	-	14	7
663030 - DISTRICT ATTORNEY OVERHEAD COST	41	9	41	33	9	41	-	114	(73)
663035 - REAL ESTATE OVERHEAD COST	57	49	57	8	49	57	-	31	26
663040 - INFO SERVICES OVERHEAD COST	197	6	199	190	9	199	(3)	136	60
663045 - PURCHASING OVERHEAD COST	35	2	35	33	2	35	-	16	19
663050 - HUMAN RESOURCES OVERHEAD COST	33	-	33	33	-	33	-	35	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	3	-	3	3	-	3	-	2	0
663070 - MAYOR FINANCE OVERHEAD COST	50	11	50	38	11	50	-	38	12
000600-Debt Service	170	170	170	-	170	170	(0)	168	2
<b>NON-OPERATING EXPENSE</b>	<b>55</b>	<b>55</b>	<b>49</b>	<b>-</b>	<b>49</b>	<b>49</b>	<b>6</b>	<b>72</b>	<b>(18)</b>
001000-Other Financing Uses	55	55	49	-	49	49	6	72	(18)
770010 - OFU TRANSFERS OUT	55	55	49	-	49	49	6	72	(18)

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REVENUE AND EXPENDITURE DETAIL

FLOOD CONTROL ENGINEERING

Funds Selected	Organizations Selected
250 - FLOOD CONTROL FUND	46000000 - FLOOD CONTROL ENGINEERING

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>5,469</b>	<b>(83)</b>	<b>5,415</b>	<b>5,552</b>	<b>(136)</b>	<b>5,548</b>	<b>(79)</b>	<b>4,244</b>	<b>1,224</b>
<b>REVENUE</b>	<b>7,837</b>	<b>1,454</b>	<b>6,667</b>	<b>6,383</b>	<b>284</b>	<b>6,416</b>	<b>1,421</b>	<b>6,446</b>	<b>1,390</b>
<b>OPERATING REVENUE</b>	<b>546</b>	<b>44</b>	<b>546</b>	<b>502</b>	<b>44</b>	<b>536</b>	<b>10</b>	<b>658</b>	<b>(112)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	50	20	50	30	20	50	-	88	(38)
411000 - STATE GOVERNMENT GRANTS	50	20	50	30	20	50	-	50	-
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	38	(38)
RCT4200 - CHARGES FOR SERVICES	11	-	11	11	-	25	(14)	86	(75)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	13	(13)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	14	(14)	61	(61)
424600 - FEDERAL REVENUE CONTRACTS	2	-	2	2	-	2	-	2	(0)
425010 - RESTITUTION	-	-	-	-	-	-	-	1	(1)
427010 - RENTAL INCOME	5	-	5	5	-	5	-	3	1
439005 - REFUNDS-OTHER	5	-	5	5	-	5	-	7	(2)
RCT4300 - INTER/INTRA FUND TRANSFERS	485	24	485	461	24	461	24	484	1
431052 - INTERFUND REVENUE-HIGHWAY	27	-	27	27	-	27	-	23	4
431080 - INTERFUND REVENUE-STAT AND GEN	210	-	210	210	-	210	-	210	-
431160 - INTERFUND REVENUE	248	24	248	224	24	224	24	251	(3)
<b>NON-OPERATING REVENUE</b>	<b>7,290</b>	<b>1,410</b>	<b>6,121</b>	<b>5,880</b>	<b>240</b>	<b>5,880</b>	<b>1,410</b>	<b>5,788</b>	<b>1,502</b>
RCT4010 - PROPERTY TAXES	6,916	1,354	5,746	5,561	184	5,561	1,354	5,406	1,509
401005 - GENERAL PROPERTY TAX	6,779	1,354	5,609	5,424	184	5,424	1,354	4,830	1,949
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	392	(392)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	86	(86)
401025 - PRIOR YEAR REDEMPTIONS	137	-	137	137	-	137	-	98	39
RCT4013 - FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	275	(13)	275	288	(13)	288	(13)	279	(4)
RCT4290 - INVESTMENT EARNINGS	100	68	100	32	68	32	68	103	(3)
429005 - INTEREST - TIME DEPOSITS	95	65	95	30	65	30	65	97	(2)
429010 - INT-TAX POOL	5	3	5	2	3	2	3	6	(1)
<b>EXPENSE</b>	<b>6,070</b>	<b>16</b>	<b>6,010</b>	<b>6,054</b>	<b>(44)</b>	<b>6,132</b>	<b>(63)</b>	<b>4,975</b>	<b>1,095</b>
<b>OPERATING EXPENSE</b>	<b>6,015</b>	<b>(39)</b>	<b>5,962</b>	<b>6,054</b>	<b>(92)</b>	<b>6,083</b>	<b>(69)</b>	<b>4,902</b>	<b>1,113</b>
000100-Salaries and Benefits	3,154	65	3,089	3,089	-	3,104	50	2,762	392
601020 - LUMP SUM VACATION PAY	9	-	9	9	-	9	-	12	(3)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	1	2
601030 - PERMANENT AND PROVISIONAL	1,933	52	1,882	1,882	-	1,899	35	1,718	216
601050 - TEMPORARY SEASONAL EMERGENCY	166	-	166	166	-	166	-	139	27
601065 - OVERTIME	30	-	30	30	-	30	-	6	25
603005 - SOCIAL SECURITY TAXES	147	4	143	143	-	145	3	137	10
603025 - RETIREMENT OR PENSION CONTRIB	307	9	298	298	-	301	5	268	39
603040 - LTD CONTRIBUTIONS	7	0	7	7	-	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	34	1	33	33	-	37	(3)	39	(5)
603050 - HEALTH INSURANCE PREMIUMS	419	-	419	419	-	407	12	333	86
603055 - EMPLOYEE SERV RES FUND CHARGES	50	-	50	50	-	50	-	49	1
603056 - OPEB - CURRENT YR	49	-	49	49	-	49	-	55	(6)
000200-Operations	2,428	(101)	2,437	2,529	(92)	2,544	(116)	1,682	746
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	5	(3)
609010 - CLOTHING PROVISIONS	8	-	8	8	-	8	-	6	2
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	-	4	4	-	4	-	4	(0)
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	17	-	17	17	-	17	1	14	4
613005 - PRINTING CHARGES	6	-	6	6	-	6	-	3	4
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	3	(1)
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	2	0
615015 - COMPUTER SUPPLIES	2	-	2	2	-	2	-	1	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	1	0	5	(4)
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	0	2
615025 - COMPUTER COMPONENTS < 3000	7	-	7	7	-	7	-	10	(3)
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	1	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	39	1	39	39	1	48	(8)	66	(27)
615040 - POSTAGE	5	4	5	1	4	5	0	5	0
615045 - PETTY CASH REPLENISH	2	-	2	2	-	2	-	-	2
615050 - MEALS AND REFRESHMENTS	13	-	13	13	-	13	-	14	(1)
617005 - MAINTENANCE - OFFICE EQUIP	4	-	4	4	-	4	-	1	3
617010 - MAINT - MACHINERY AND EQUIP	41	-	41	41	-	36	5	4	36
617015 - MAINTENANCE - SOFTWARE	72	-	72	72	-	74	(2)	14	58
617025 - PARTS PURCHASES	0	-	0	0	-	0	-	-	0
617035 - MAINT - AUTOS AND EQUIP-FLEET	76	-	76	76	-	76	-	80	(5)
619005 - GASOLINE DIESEL OIL AND GREASE	82	-	82	82	-	82	-	56	26

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	2	-	0	2
619025 - TRAVEL AND TRANSPORTATION	26	-	26	26	-	13	14	15	11
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	(0)
619045 - VEHICLE REPLACEMENT CHARGES	144	3	144	141	3	141	3	154	(10)
621005 - HEAT AND FUEL	2	-	2	2	-	2	-	0	2
621010 - LIGHT AND POWER	13	-	13	13	-	13	-	4	9
621020 - TELEPHONE	11	-	11	11	-	11	-	10	1
621025 - MOBILE TELEPHONE	22	-	22	22	-	22	-	28	(6)
623005 - NON-CAP IMPROV OTHR THAN BUILD	2	-	2	2	-	5	(3)	4	(2)
629005 - MAINTENANCE - CANALS	700	(114)	814	814	-	814	(114)	606	94
629010 - MAINTENANCE - STREAMS	306	(100)	406	406	-	406	(100)	186	119
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	8	-	8	8	-	8	-	-	8
633010 - RENT - BUILDINGS	87	-	87	87	-	87	-	78	9
633015 - RENT - EQUIPMENT	105	-	105	105	-	105	-	117	(12)
639010 - CONSULTANTS FEES	78	-	78	78	-	94	(16)	-	78
639020 - LABORATORY FEES	0	-	0	0	-	0	-	1	(1)
639025 - OTHER PROFESSIONAL FEES	31	-	31	31	-	31	-	24	7
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	3	-	3	3	-	3	-	2	0
641020 - LABORATORY SUPPLIES	1	-	1	1	-	1	-	-	1
645010 - DUMPING FEES	45	-	45	45	-	45	-	17	28
661010 - INTEREST EXPENSE	0	-	0	0	-	0	-	0	(0)
667030 - VEHICLE REPLACEMENT PURCHASE	100	(100)	200	200	-	200	(100)	92	8
693020 - INTERFUND CHARGES	355	205	50	150	(100)	150	205	47	309
000300-Capital Purchases	-	-	-	-	-	-	-	62	(62)
677005 - CONSTRUCTION IN PROGRESS	-	-	-	-	-	-	-	33	(33)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	29	(29)
000400-Indirect Cost	433	(3)	436	436	-	436	(3)	397	36
663010 - COUNCIL OVERHEAD COST	21	-	21	21	-	21	-	17	4
663015 - MAYOR OVERHEAD COST	62	-	62	62	-	62	-	73	(11)
663025 - AUDITOR OVERHEAD COST	14	-	14	14	-	14	-	11	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	33	-	33	33	-	33	-	63	(31)
663035 - REAL ESTATE OVERHEAD COST	8	-	8	8	-	8	-	17	(9)
663040 - INFO SERVICES OVERHEAD COST	188	(3)	190	190	-	190	(3)	133	55
663045 - PURCHASING OVERHEAD COST	33	-	33	33	-	33	-	12	22
663050 - HUMAN RESOURCES OVERHEAD COST	33	-	33	33	-	33	-	35	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	3	-	3	3	-	3	-	2	0
663070 - MAYOR FINANCE OVERHEAD COST	38	-	38	38	-	38	-	33	6
<b>NON-OPERATING EXPENSE</b>	<b>55</b>	<b>55</b>	<b>49</b>	<b>-</b>	<b>49</b>	<b>49</b>	<b>6</b>	<b>72</b>	<b>(18)</b>
001000-Other Financing Uses	55	55	49	-	49	49	6	72	(18)
770010 - OFU TRANSFERS OUT	55	55	49	-	49	49	6	72	(18)

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REVENUE AND EXPENDITURE DETAIL

FLOOD CONTROL ENGINEERING

Funds Selected			Organizations Selected						
250 - FLOOD CONTROL FUND			46100000 - FLOOD CONTROL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,449</b>	<b>3,449</b>	<b>3,701</b>	<b>-</b>	<b>3,701</b>	<b>4,073</b>	<b>(624)</b>	<b>2,235</b>	<b>1,214</b>
<b>REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>(30)</b>	<b>231</b>	<b>(231)</b>
<b>OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>(30)</b>	<b>231</b>	<b>(231)</b>
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	30	(30)	231	(231)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	30	(30)
439005 - REFUNDS-OTHER	-	-	-	-	-	30	(30)	201	(201)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>3,449</b>	<b>3,449</b>	<b>3,701</b>	<b>-</b>	<b>3,701</b>	<b>4,103</b>	<b>(654)</b>	<b>2,466</b>	<b>983</b>
<b>OPERATING EXPENSE</b>	<b>3,449</b>	<b>3,449</b>	<b>3,701</b>	<b>-</b>	<b>3,701</b>	<b>4,103</b>	<b>(654)</b>	<b>2,466</b>	<b>983</b>
000200-Operations	1,299	1,299	1,551	-	1,551	1,747	(447)	869	430
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	2	(2)
629010 - MAINTENANCE - STREAMS	-	-	200	-	200	200	(200)	-	-
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	320	320	320	-	320	100	220	-	320
631020 - NON-CAP IMPS STORM DRAIN-CNTY WD	552	552	604	-	604	907	(355)	716	(163)
639025 - OTHER PROFESSIONAL FEES	426	426	426	-	426	539	(113)	121	305
639055 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	30	(30)
645010 - DUMPING FEES	-	-	-	-	-	-	-	0	(0)
661010 - INTEREST EXPENSE	1	1	1	-	1	1	-	0	1
000300-Capital Purchases	1,870	1,870	1,870	-	1,870	2,076	(206)	1,332	538
673010 - LAND - RIGHT-OF-WAY	101	101	101	-	101	777	(675)	6	95
683020 - STORM DRAIN-COUNTY WIDE	1,769	1,769	1,769	-	1,769	1,300	469	1,326	443
000400-Indirect Cost	109	109	109	-	109	109	-	98	12
663010 - COUNCIL OVERHEAD COST	11	11	11	-	11	11	-	3	7
663015 - MAYOR OVERHEAD COST	12	12	12	-	12	12	-	15	(3)
663025 - AUDITOR OVERHEAD COST	7	7	7	-	7	7	-	2	5
663030 - DISTRICT ATTORNEY OVERHEAD COST	9	9	9	-	9	9	-	51	(42)
663035 - REAL ESTATE OVERHEAD COST	49	49	49	-	49	49	-	14	35
663040 - INFO SERVICES OVERHEAD COST	9	9	9	-	9	9	-	3	5
663045 - PURCHASING OVERHEAD COST	2	2	2	-	2	2	-	4	(2)
663070 - MAYOR FINANCE OVERHEAD COST	11	11	11	-	11	11	-	5	7
000600-Debt Service	170	170	170	-	170	170	(0)	168	2
685070 - 2010AB STR PLTARM & MDVL-PRINC	165	165	165	-	165	160	5	155	10
687070 - 2010AB STR PLTARM & MDVL-INT	3	3	3	-	3	8	(5)	13	(10)
689025 - PLANETARIUM AND MIDVALE-COLLECT	3	3	3	-	3	3	-	-	3

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**CORE MISSION**

Salt Lake County Division of Emergency Management serves our citizens by directing and coordinating resources for disaster and emergencies through mitigation, prevention, preparation, response and recovery.

Emergency management is one of the functions that is required by state statute for counties to provide to their citizens. When Unified Fire Authority came into being in July 2004 part of the inter-local that formed UFA specified that the emergency management function within Salt Lake County would be the responsibility of UFA. As a result, UFA functions as an agent of Salt Lake County providing the emergency management function for the approximately 1.2 million citizens and visitors within the 18 cities and towns, 5 metro townships and unincorporated areas that comprise Salt Lake County. This service is provided within the framework of five "pillars" that constitute the core functions of emergency management. These five pillars are mitigation, prevention, preparation, response and recovery. Below is a sample of the services provided by the Emergency Management Division.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Staff respond to 100% of Salt Lake County Emergency Coordination Center (SLCo ECC) requests.**

1) Maintain the response time to Salt Lake County Emergency Coordination Center (SLCO ECC) requests from 60 minutes as of the end of December 2019 to 60 minutes by end of December 2020.

**Staff responds quickly to an incident.**

2) Maintain response time of filling 90% of resource requests during the initial phase of an incident from 3 hours as of the end of December 2019 to 3 hours by end of December 2020.

**Salt Lake County assists in national disasters (i.e. Emergency Management Assistance Compact, EMAC).**

3) Maintain the deployment of 90% of resources to out of state requests from 12 hours as of the end of December 2019 to 12 hours by end of December 2020.

**Ensure proper training for all staff.**

4) Maintain number of table top functional exercises for Salt Lake County from 4 exercises as of the end of December 2019 to 4 exercises by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	5,983	355 5.9%	6,338	224 3.7%	6,207	
REVENUE	20	0 0.0%	20	0 0.0%	20	
COUNTY FUNDING	5,963	355 6.0%	6,318	224 3.8%	6,187	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	1.00	- 0.0%	1.00	- 0.0%	1.00	



# BUDGET & FTE PRIORITIES

# EMERGENCY MANAGEMENT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4350000200 CONTRACTED EMERGENCY SVCS	-	6,021	6,021	-	-	355	355	-	-	(635)	(635)	-
4350000100 EMERGENCY MGT ADMINISTRATION	20	316	296	1.00	-	-	-	-	-	(18)	(18)	-
<b>TOTAL EMERGENCY MANAGEMENT</b>	20	6,338	6,318	1.00	-	355	355	-	-	(653)	(653)	-
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[102000_05]	REQUEST	Transfer Rick Graham FTE to Emergency Mgmt: Rick Graham's position in Mayor's Admin is being eliminated effective 01/01/2020. The FTE for this position is being transferred to 4350000100 Emergency Management Administration as a merit position with the job title of Program Manager. [Org/Program Impacted: EMERGENCY MGT ADMINISTRATION]	Y	-	0	120,240
2	[435000_R01]	STRESS TEST	Reduce Contribution to Wildland Fires: \$61,000 is currently budgeted annually for this State-run program. The 2018 bill from the State of Utah for the Wildland Fires Contribution was \$17,027. This reduction would put the contribution in line with what was billed by the State for 2018. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(41,318)	(41,318)
3	[435000_R04]	STRESS TEST	For Ongoing Emergency Management Administration: Reduce Emergency Management Administration costs by a total of \$17,754 as follows: Computer Supplies \$500 Computer Software \$4 Mileage Allowance \$550 Travel and Transportation \$2,300 Mobile \$7,000 Rent \$2,400 Professional Fees \$5,000 [Org/Program Impacted: EMERGENCY MGT ADMINISTRATION]	N	-	(17,754)	(17,754)
4	[435000_06]	REQUEST	UFA Fence: From Fund Balance. Replace and upgrade the fence at the ECC. The total cost of the project is estimated to be \$553,000. \$353,000 is currently budgeted in Fund 450, leaving a remainder of \$200,000 to be funded from UFA Emergency Management fund balance. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	1	1
5	[435000_07]	REQUEST	UFA Bunk Room: From Fund Balance. Upgrade to the bunk room at the ECC. There are 2 dorms that have been designated men and women, however, there is no bedding in these dorms. This funding would provide the bunks and bedding for those dorms. The total cost of the project is \$65,000. The funding would come from existing UFA Emergency Management fund balance. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	1	1
6	[435000_03]	REQUEST	UFA Emergency Watch Desk Program: Unified Fire Authority, in conjunction with UPD and with the support of Mayor Wilson, is proposing a pilot program through a private contractor for an emergency watch desk. The contractor provides an artificial intelligence software program designed to mine and coordinate data for the purpose of creating enhanced situational awareness at the ECC "watch desk." This program will allow Emergency Management personnel to shorten response times and make responses more coordinated and effective.. The program collects and processes real time data and information that is accessible through cameras, social media, cell phones, traffic patterns, utility outages, weather, etc. The funding will cover a 2-year pilot program to fund 2 FTEs and software. The first year will focus on program implementation and the second year will entail an evaluation of the program [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	216,000	216,000
7	[435000_02]	REQUEST	UFA Emergency Services Annualizations: Personnel Annualizations for UFA Emergency Management services. As part of the FY19-20 budget the Unified Fire Authority approved salary and benefit increases for its employees. The UFA is asking Salt Lake County to fund these increases for Emergency Management personnel as part of the County's 2020 budget process. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	65,000	65,000
8	[435000_04]	REQUEST	UFA Recovery Planner: Fund an FTE at the Unified Fire Authority for Recovery Planning. Recovery is a pillar of Emergency Management and the planner would be responsible for designing and implementing a post disaster recovery plan to include infrastructure, economic recovery, etc. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	Y	-	74,000	0
9	[435000_R06]	STRESS TEST	For New Emergency Management Request: Eliminate new request for Emergency Recovery Planner. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(74,000)	0
10	[435000_R08]	STRESS TEST	For Ongoing Emergency Management Program: Reduce costs of Emergency Management Program (per contract with UFA) by a total of \$120,000 as follows: reduce the Planning and Exercise Contractor Assistance Program by \$100,000 annually and reduce the IMT Equipment by \$20,000 annually. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(120,000)	0
11	[435000_R05]	STRESS TEST	For New Emergency Management Request: Eliminate UFA new request for the Banjo Program [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(216,000)	0



BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
12	[435000_R02]	STRESS TEST For New Emergency Management Request: Eliminate the new request by the UFA for the annualization of Emergency Management personnel costs. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(65,000)	0
13	[435000_R09]	STRESS TEST For Canyon Recreation Contribution: Reduce the County contribution to the UFA for the Canyon Recreation Contribution by \$119,000. Current contribution amount is \$3,175,714. A 5% stress test would reduce that amount by \$158,786. Since UFA would not be able to reduce its expenses, the reduction in the County contribution would possibly result in a tax increase to the UFSA members. In addition, because the UFA estimates that there will be an increase in the actual cost to provide the Canyon emergency services in the total amount of \$257,877 (which the County is not covering), the total tax increase for UFSA members could be as high as \$376,877. In an effort to mitigate that result, this budget proposes to apply the anticipated savings from the Wildland Mitigation Program to offset the 5% stress test. [Org/Program Impacted: CONTRACTED EMERGENCY SVCS]	N	-	(119,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				-	<b>355,002</b>	<b>401,242</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	(653,072)	(59,072)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

EMERGENCY MANAGEMENT

Funds Selected	Organizations Selected
110 - GENERAL FUND	43500000 - EMERGENCY MANAGEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,187</b>	<b>224</b>	<b>6,318</b>	<b>5,963</b>	<b>355</b>	<b>5,857</b>	<b>330</b>	<b>5,801</b>	<b>386</b>
<b>REVENUE</b>	<b>20</b>	<b>-</b>	<b>20</b>	<b>20</b>	<b>-</b>	<b>20</b>	<b>-</b>	<b>15</b>	<b>5</b>
OPERATING REVENUE	20	-	20	20	-	20	-	15	5
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	20	-	20	20	-	20	-	15	5
415000 - FEDERAL GOVERNMENT GRANTS	20	-	20	20	-	20	-	15	5
<b>EXPENSE</b>	<b>6,207</b>	<b>224</b>	<b>6,338</b>	<b>5,983</b>	<b>355</b>	<b>5,877</b>	<b>330</b>	<b>5,816</b>	<b>391</b>
OPERATING EXPENSE	6,207	224	6,338	5,983	355	5,877	330	5,816	391
000100-Salaries and Benefits	140	2	137	137	-	32	108	114	26
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	6	(6)	-	-
601025 - LUMP SUM SICK PAY	-	-	-	-	-	0	(0)	-	-
601030 - PERMANENT AND PROVISIONAL	82	2	80	80	-	3	79	84	(2)
603005 - SOCIAL SECURITY TAXES	6	0	6	6	-	1	6	3	4
603025 - RETIREMENT OR PENSION CONTRIB	15	0	15	15	-	1	15	13	2
603040 - LTD CONTRIBUTIONS	0	-	0	0	-	0	0	0	0
603050 - HEALTH INSURANCE PREMIUMS	16	(0)	17	17	-	2	14	14	2
603055 - EMPLOYEE SERV RES FUND CHARGES	20	-	20	20	-	20	-	-	20
000200-Operations	5,932	222	6,066	5,711	355	5,711	222	5,621	312
607040 - FACILITIES MANAGEMENT CHARGES	0	-	0	0	-	0	-	2	(2)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	1
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	-	1
611015 - EDUCATION AND TRAINING SERV/SUPP	5	-	5	5	-	5	-	0	5
613005 - PRINTING CHARGES	2	-	2	2	-	2	-	-	2
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	-	2
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	-	0	1
615015 - COMPUTER SUPPLIES	-	(1)	1	1	-	1	(1)	-	-
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	1	-	0	0
615020 - COMPUTER SOFTWARE < 3000	-	(0)	0	0	-	0	(0)	-	-
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	0	1
619015 - MILEAGE ALLOWANCE	1	(1)	1	1	-	1	(1)	-	1
619025 - TRAVEL AND TRANSPORTATION	5	(2)	7	7	-	7	(2)	-	5
621020 - TELEPHONE	2	-	2	2	-	2	-	4	(2)
621025 - MOBILE TELEPHONE	2	(7)	9	9	-	9	(7)	1	0
633010 - RENT - BUILDINGS	2	(2)	5	5	-	5	(2)	-	2
639025 - OTHER PROFESSIONAL FEES	5,845	276	5,924	5,569	355	5,569	276	5,368	478
667005 - CONTRIBUTIONS	63	(41)	104	104	-	104	(41)	43	20
693020 - INTERFUND CHARGES	(0)	-	(0)	(0)	-	(0)	-	201	(201)
000400-Indirect Cost	135	-	135	135	-	135	-	82	53
663010 - COUNCIL OVERHEAD COST	24	-	24	24	-	24	-	10	15
663015 - MAYOR OVERHEAD COST	38	-	38	38	-	38	-	18	20
663025 - AUDITOR OVERHEAD COST	16	-	16	16	-	16	-	7	10
663030 - DISTRICT ATTORNEY OVERHEAD COST	8	-	8	8	-	8	-	23	(15)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	1	(1)
663040 - INFO SERVICES OVERHEAD COST	26	-	26	26	-	26	-	9	17
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	23	-	23	23	-	23	-	14	9

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of Salt Lake County's Fleet Management Division is to provide sustainable, safe, economical, state-of-the-art vehicles and equipment to the employees of Salt Lake County, enabling the employees to provide the best possible services to the citizens of Salt Lake County.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Fleet is fuel efficient.**

1) Increase the average miles per gallon (MPG) of fuel used by County fleet light duty vehicles from 13.67 mpg as of the start of July 2019 to 13.80 mpg by end of December 2020.

**Salt Lake County Fleet is fuel efficient.**

2) Increase the average miles per gallon (MPG) of fuel used by County fleet heavy vehicles from 4.37 mpg as of the start of July 2019 to 4.45 mpg by end of December 2020.

**Fleet shops are efficient**

3) Maintain the productivity of technicians is measured by a ratio of billable hours to non billable hours from 91.8% hours as of the start of June 2019 to 92% hours by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	21,392	-1,139 -5.3%	20,253	-1,050 -4.9%	20,342	
REVENUE	21,610	-1,652 -7.6%	19,958	-1,652 -7.6%	19,958	
COUNTY FUNDING	-218	512 235.5%	295	602 276.5%	384	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	2,621	2,621	2,621	2,621	
<b>FTE</b>	46.00	- 0.0%	46.00	- 0.0%	46.00	

# BUDGET & FTE PRIORITIES

# FLEET MANAGEMENT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6800001000 FLEET MGMT ADMINISTRATION	-	2,607	2,607	9.60	-	17	17	-	-	-	-	-
6800003000 SHOPS	4,539	3,489	(1,050)	31.40	39	-	(39)	-	-	-	-	-
6800004000 PARTS	4,367	4,242	(125)	0.90	(272)	(125)	147	-	-	-	-	-
6800005000 FUEL	4,053	4,127	74	2.15	(951)	(831)	120	-	-	-	-	-
6800008000 SUBLET	1,543	1,593	50	0.60	(204)	(200)	4	-	-	-	-	-
6800006000 REPLACEMENT PROGRAM	4,977	3,651	(1,327)	1.10	(265)	-	265	-	-	-	-	-
6800007000 MOTOR POOL	32	87	55	0.25	-	-	-	-	-	-	-	-
6800002000 SHARED CAMPUS	447	447	-	-	-	-	-	-	-	-	-	-
6800000000 FLEET MANAGEMENT PRGM	-	11	11	-	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	19,958	20,253	295	46.00	(1,652)	(1,139)	512	-	-	-	-	-
68009900 FLEET MANAGED CAPITAL PROJECTS	-	2,621	2,621	-	-	2,621	2,621	-	-	-	-	-
<b>TOTAL FLEET MANAGEMENT</b>	19,958	22,873	2,916	46.00	(1,652)	1,481	3,133	-	-	-	-	-

Stress Test not required. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[FACRATES]	REQUEST	FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: FLEET MGMT ADMINISTRATION]	Y	-	20,000	20,000
2	[680000_01]	REQUEST	Changes in revenue: [Org/Program Impacted: FUEL, PARTS, REPLACEMENT PROGRAM, SHOPS, SUBLET]	Y	-	1,651,752	1,651,752
3	[680000_02]	REQUEST	Changes in Cost of Goods Sold: [Org/Program Impacted: FUEL, PARTS, SUBLET]	Y	-	(1,155,869)	(1,155,869)
4	[680000_03]	REQUEST	Change in bond payment: [Org/Program Impacted: FLEET MGMT ADMINISTRATION]	Y	-	(3,400)	(3,400)
5	[680000_04]	REQUEST (BASE)	Changes in account codes: [Org/Program Impacted: FLEET MGMT ADMINISTRATION, FUEL, MOTOR POOL, PARTS, REPLACEMENT PROGRAM, SHARED CAMPUS, SHOPS, SUBLET]	Y	-	0	0
6	[680000_05]	BALANCE SHEET	Change in Balance Sheet Vehicle Purchases: [Org/Program Impacted: REPLACEMENT PROGRAM]	Y	-	3,500,000	3,500,000
7	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: FLEET MGMT ADMINISTRATION, SHARED CAMPUS]	N	-	0	983

BRASS Request ID and Description		Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>		-		<b>512,483</b>	<b>513,466</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:		-		0	0
TOTAL STRESS TEST REDUCTIONS:		-		0	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs listed below the subtotal in the summary table at the top of this report)					
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.	-		<b>2,620,685</b>	<b>2,620,685</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

FLEET MANAGEMENT

Funds Selected	Organizations Selected
620 - FLEET MANAGEMENT FUND	68000000 - FLEET MANAGEMENT • 68009900 - FLEET MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,005</b>	<b>3,222</b>	<b>2,916</b>	<b>(218)</b>	<b>3,133</b>	<b>2,436</b>	<b>569</b>	<b>(1,311)</b>	<b>4,316</b>
<b>REVENUE</b>	<b>20,671</b>	<b>(1,406)</b>	<b>20,671</b>	<b>22,077</b>	<b>(1,406)</b>	<b>22,077</b>	<b>(1,406)</b>	<b>19,754</b>	<b>917</b>
<b>OPERATING REVENUE</b>	<b>19,958</b>	<b>(1,652)</b>	<b>19,958</b>	<b>21,610</b>	<b>(1,652)</b>	<b>21,610</b>	<b>(1,652)</b>	<b>19,110</b>	<b>848</b>
RCT4200 - CHARGES FOR SERVICES	7,824	(1,704)	7,824	9,529	(1,704)	9,529	(1,704)	9,385	(1,561)
421265 - FLEET MANAGEMENT SERVICES	49	(5)	49	53	(5)	53	(5)	150	(102)
421345 - FLEET EXTERNAL FUEL SERVICES	1,760	(1,224)	1,760	2,985	(1,224)	2,985	(1,224)	3,017	(1,256)
421350 - FLEET EXTERNAL MAINT SERVICES	5,880	(476)	5,880	6,355	(476)	6,355	(476)	6,039	(160)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	26	(26)
427010 - RENTAL INCOME	36	-	36	36	-	36	-	39	(3)
439005 - REFUNDS-OTHER	80	-	80	80	-	80	-	-	80
441005 - SALE-MTRLS SUPL CNTRL ASSETS	20	-	20	20	-	20	-	114	(94)
RCT4300 - INTER/INTRA FUND TRANSFERS	12,134	53	12,134	12,081	53	12,081	53	9,724	2,409
431160 - INTERFUND REVENUE	12,134	53	12,134	12,081	53	12,081	53	9,724	2,409
<b>NON-OPERATING REVENUE</b>	<b>713</b>	<b>245</b>	<b>713</b>	<b>468</b>	<b>245</b>	<b>468</b>	<b>245</b>	<b>644</b>	<b>69</b>
RCT4290 - INVESTMENT EARNINGS	713	245	713	468	245	468	245	644	69
429005 - INTEREST - TIME DEPOSITS	600	250	600	350	250	350	250	532	68
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	(9)	9
429030 - INTEREST REBATE-BABS	113	(5)	113	118	(5)	118	(5)	121	(8)
<b>EXPENSE</b>	<b>22,997</b>	<b>1,605</b>	<b>22,878</b>	<b>21,392</b>	<b>1,486</b>	<b>24,046</b>	<b>(1,049)</b>	<b>17,799</b>	<b>5,198</b>
<b>OPERATING EXPENSE</b>	<b>22,963</b>	<b>1,571</b>	<b>22,873</b>	<b>21,392</b>	<b>1,481</b>	<b>24,046</b>	<b>(1,083)</b>	<b>17,799</b>	<b>5,164</b>
000100-Salaries and Benefits	4,417	88	4,329	4,329	-	4,312	105	3,630	788
601020 - LUMP SUM VACATION PAY	25	-	25	25	-	25	-	10	16
601025 - LUMP SUM SICK PAY	8	-	8	8	-	8	-	0	8
601030 - PERMANENT AND PROVISIONAL	2,638	70	2,568	2,568	-	2,528	110	2,308	330
601045 - COMPENSATED ABSENCE	17	-	17	17	-	17	-	41	(24)
601050 - TEMPORARY SEASONAL EMERGENCY	50	-	50	50	-	50	-	26	24
601065 - OVERTIME	100	-	100	100	-	100	-	21	79
603005 - SOCIAL SECURITY TAXES	212	5	207	207	-	204	8	177	36
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(77)	77
603025 - RETIREMENT OR PENSION CONTRIB	453	13	440	440	-	434	19	401	52
603040 - LTD CONTRIBUTIONS	10	0	9	9	-	12	(2)	8	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	11	(1)	12	12	-	12	(0)	12	(1)
603050 - HEALTH INSURANCE PREMIUMS	617	-	617	617	-	647	(30)	452	165
603055 - EMPLOYEE SERV RES FUND CHARGES	88	-	88	88	-	88	-	55	33
603056 - OPEB - CURRENT YR	71	-	71	71	-	71	-	110	(39)
603075 - OPEB - UNDERFUNDED ARC	70	-	70	70	-	70	-	41	29
605020 - TOOL ALLOWANCE	47	-	47	47	-	47	-	46	1
000200-Operations	1,612	21	1,611	1,591	20	1,641	(29)	1,463	149
607005 - JANITORIAL SUPPLIES AND SERVICE	35	-	35	35	-	35	-	32	3
607010 - MAINTENANCE - GROUNDS	21	-	21	21	-	21	-	17	4
607015 - MAINTENANCE - BUILDINGS	55	-	55	55	-	55	-	24	32
607020 - CONSUMABLE PARTS	30	-	30	30	-	30	-	24	6
607040 - FACILITIES MANAGEMENT CHARGES	88	20	88	68	20	110	(22)	80	8
609010 - CLOTHING PROVISIONS	2	-	2	2	-	2	-	2	0
609030 - MEDICAL SUPPLIES	0	-	0	0	-	0	-	-	0
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	20	-	20	20	-	20	-	17	3
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	-	8	8	-	8	-	8	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	-	20	(10)
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
615005 - OFFICE SUPPLIES	10	-	10	10	-	10	-	7	2
615015 - COMPUTER SUPPLIES	0	-	0	0	-	0	-	-	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	-	0	0	-	0	-	-	0
615020 - COMPUTER SOFTWARE < 3000	4	-	4	4	-	4	-	0	4
615025 - COMPUTER COMPONENTS < 3000	6	-	6	6	-	6	-	10	(3)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	26	-	26	26	-	34	(8)	23	3
615040 - POSTAGE	1	-	1	1	-	1	-	3	(2)
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	1	(1)
617005 - MAINTENANCE - OFFICE EQUIP	4	-	4	4	-	4	-	-	4
617010 - MAINT - MACHINERY AND EQUIP	60	-	60	60	-	60	-	40	20
617015 - MAINTENANCE - SOFTWARE	62	-	62	62	-	62	-	55	7
617030 - MAINT - AUTOS TRUCKS-NONFLEET	60	-	60	60	-	60	-	53	7
619005 - GASOLINE DIESEL OIL AND GREASE	30	-	30	30	-	30	-	28	2
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	-	1
619025 - TRAVEL AND TRANSPORTATION	9	-	9	9	-	9	-	7	2
621005 - HEAT AND FUEL	83	1	82	82	-	82	1	81	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
621010 - LIGHT AND POWER	92	(0)	93	93	-	83	10	93	(1)
621015 - WATER AND SEWER	29	-	29	29	-	29	-	32	(2)
621020 - TELEPHONE	43	-	43	43	-	53	(10)	28	15
621025 - MOBILE TELEPHONE	13	-	13	13	-	13	-	8	5
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	-	-	21	(21)
633010 - RENT - BUILDINGS	6	-	6	6	-	6	-	6	0
633015 - RENT - EQUIPMENT	0	-	0	0	-	0	-	-	0
639010 - CONSULTANTS FEES	10	-	10	10	-	10	-	4	6
639025 - OTHER PROFESSIONAL FEES	389	-	389	389	-	389	-	379	10
639045 - CONTRACTED LABOR/PROJECTS	1	-	1	1	-	1	-	-	1
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	4	-	4	4	-	4	-	-	4
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
693020 - INTERFUND CHARGES	397	-	397	397	-	397	-	362	35
000300-Capital Purchases	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
677005 - CONSTRUCTION IN PROGRESS	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
000400-Indirect Cost	598	-	598	598	-	598	-	565	33
663010 - COUNCIL OVERHEAD COST	22	-	22	22	-	22	-	20	3
663015 - MAYOR OVERHEAD COST	42	-	42	42	-	42	-	86	(44)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	13	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	40	-	40	40	-	40	-	24	15
663040 - INFO SERVICES OVERHEAD COST	161	-	161	161	-	161	-	149	12
663045 - PURCHASING OVERHEAD COST	23	-	23	23	-	23	-	7	16
663050 - HUMAN RESOURCES OVERHEAD COST	29	-	29	29	-	29	-	40	(11)
663055 - GOVERN IMMUNITY OVERHEAD COST	29	-	29	29	-	29	-	31	(2)
663070 - MAYOR FINANCE OVERHEAD COST	238	-	238	238	-	238	-	194	43
000500-Depreciation and Amortization	3,950	-	3,950	3,950	-	3,950	-	3,441	509
669010 - DEPRECIATION	3,700	-	3,700	3,700	-	3,700	-	3,396	304
671005 - LOSS ON SALE OF ASSET	250	-	250	250	-	250	-	45	205
000600-Debt Service	734	(3)	734	738	(3)	738	(3)	368	366
685083 - 2010D STR VARIOUS PROJECT-PRIN	388	9	388	379	9	379	9	-	388
687083 - 2010D STR VARIOUS PROJECT-INT	347	(12)	347	359	(12)	359	(12)	368	(22)
000700-Cost of Goods Sold	9,031	(1,156)	9,031	10,187	(1,156)	10,187	(1,156)	8,332	699
501005 - COST OF MATERIALS SOLD	3,700	(125)	3,700	3,825	(125)	3,825	(125)	2,818	882
501020 - COST OF OIL PRODUCTS SOLD	-	-	-	-	-	-	-	7	(7)
501025 - COST OF GASOLINE PRODUCTS SOLD	3,727	(831)	3,727	4,558	(831)	4,558	(831)	4,059	(332)
501045 - PASS-THRU CONSUMABLE PARTS	75	-	75	75	-	75	-	50	25
502000 - COST OF SERVICES SOLD-SUBLET	1,529	(200)	1,529	1,729	(200)	1,729	(200)	1,398	131
NON-OPERATING EXPENSE	34	34	5	-	5	-	34	-	34
001000-Other Financing Uses	34	34	5	-	5	-	34	-	34
770010 - OFU TRANSFERS OUT	34	34	5	-	5	-	34	-	34
BALANCE SHEET	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100
BALANCE SHEET ACQUISITION	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100
BAL_SHT - BALANCE SHEET ACQUISITION	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100
BAL_SHT - BALANCE SHEET ACQUISITION	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100

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REVENUE AND EXPENDITURE DETAIL

FLEET MANAGEMENT

Funds Selected	Organizations Selected
620 - FLEET MANAGEMENT FUND	68000000 - FLEET MANAGEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>384</b>	<b>602</b>	<b>295</b>	<b>(218)</b>	<b>512</b>	<b>(185)</b>	<b>569</b>	<b>(1,311)</b>	<b>1,695</b>
<b>REVENUE</b>	<b>20,671</b>	<b>(1,406)</b>	<b>20,671</b>	<b>22,077</b>	<b>(1,406)</b>	<b>22,077</b>	<b>(1,406)</b>	<b>19,754</b>	<b>917</b>
<b>OPERATING REVENUE</b>	<b>19,958</b>	<b>(1,652)</b>	<b>19,958</b>	<b>21,610</b>	<b>(1,652)</b>	<b>21,610</b>	<b>(1,652)</b>	<b>19,110</b>	<b>848</b>
RCT4200 - CHARGES FOR SERVICES	7,824	(1,704)	7,824	9,529	(1,704)	9,529	(1,704)	9,385	(1,561)
421265 - FLEET MANAGEMENT SERVICES	49	(5)	49	53	(5)	53	(5)	150	(102)
421345 - FLEET EXTERNAL FUEL SERVICES	1,760	(1,224)	1,760	2,985	(1,224)	2,985	(1,224)	3,017	(1,256)
421350 - FLEET EXTERNAL MAINT SERVICES	5,880	(476)	5,880	6,355	(476)	6,355	(476)	6,039	(160)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	26	(26)
427010 - RENTAL INCOME	36	-	36	36	-	36	-	39	(3)
439005 - REFUNDS-OTHER	80	-	80	80	-	80	-	-	80
441005 - SALE-MTRLS SUPL CNTRL ASSETS	20	-	20	20	-	20	-	114	(94)
RCT4300 - INTER/INTRA FUND TRANSFERS	12,134	53	12,134	12,081	53	12,081	53	9,724	2,409
431160 - INTERFUND REVENUE	12,134	53	12,134	12,081	53	12,081	53	9,724	2,409
<b>NON-OPERATING REVENUE</b>	<b>713</b>	<b>245</b>	<b>713</b>	<b>468</b>	<b>245</b>	<b>468</b>	<b>245</b>	<b>644</b>	<b>69</b>
RCT4290 - INVESTMENT EARNINGS	713	245	713	468	245	468	245	644	69
429005 - INTEREST - TIME DEPOSITS	600	250	600	350	250	350	250	532	68
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	(9)	9
429030 - INTEREST REBATE-BABS	113	(5)	113	118	(5)	118	(5)	121	(8)
<b>EXPENSE</b>	<b>20,376</b>	<b>(1,016)</b>	<b>20,257</b>	<b>21,392</b>	<b>(1,135)</b>	<b>21,425</b>	<b>(1,049)</b>	<b>17,799</b>	<b>2,577</b>
<b>OPERATING EXPENSE</b>	<b>20,342</b>	<b>(1,050)</b>	<b>20,253</b>	<b>21,392</b>	<b>(1,139)</b>	<b>21,425</b>	<b>(1,083)</b>	<b>17,799</b>	<b>2,543</b>
000100-Salaries and Benefits	4,417	88	4,329	4,329	-	4,312	105	3,630	788
601020 - LUMP SUM VACATION PAY	25	-	25	25	-	25	-	10	16
601025 - LUMP SUM SICK PAY	8	-	8	8	-	8	-	0	8
601030 - PERMANENT AND PROVISIONAL	2,638	70	2,568	2,568	-	2,528	110	2,308	330
601045 - COMPENSATED ABSENCE	17	-	17	17	-	17	-	41	(24)
601050 - TEMPORARY SEASONAL EMERGENCY	50	-	50	50	-	50	-	26	24
601065 - OVERTIME	100	-	100	100	-	100	-	21	79
603005 - SOCIAL SECURITY TAXES	212	5	207	207	-	204	8	177	36
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(77)	77
603025 - RETIREMENT OR PENSION CONTRIB	453	13	440	440	-	434	19	401	52
603040 - LTD CONTRIBUTIONS	10	0	9	9	-	12	(2)	8	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	11	(1)	12	12	-	12	(0)	12	(1)
603050 - HEALTH INSURANCE PREMIUMS	617	-	617	617	-	647	(30)	452	165
603055 - EMPLOYEE SERV RES FUND CHARGES	88	-	88	88	-	88	-	55	33
603056 - OPEB - CURRENT YR	71	-	71	71	-	71	-	110	(39)
603075 - OPEB - UNDERFUNDED ARC	70	-	70	70	-	70	-	41	29
605020 - TOOL ALLOWANCE	47	-	47	47	-	47	-	46	1
000200-Operations	1,612	21	1,611	1,591	20	1,641	(29)	1,463	149
607005 - JANITORIAL SUPPLIES AND SERVICE	35	-	35	35	-	35	-	32	3
607010 - MAINTENANCE - GROUNDS	21	-	21	21	-	21	-	17	4
607015 - MAINTENANCE - BUILDINGS	55	-	55	55	-	55	-	24	32
607020 - CONSUMABLE PARTS	30	-	30	30	-	30	-	24	6
607040 - FACILITIES MANAGEMENT CHARGES	88	20	88	68	20	110	(22)	80	8
609010 - CLOTHING PROVISIONS	2	-	2	2	-	2	-	2	0
609030 - MEDICAL SUPPLIES	0	-	0	0	-	0	-	-	0
609035 - SAFETY SUPPLIES	-	-	-	-	-	-	-	0	(0)
609040 - LAUNDRY SUPPLIES AND SERVICES	20	-	20	20	-	20	-	17	3
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	-	8	8	-	8	-	8	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	-	20	(10)
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
615005 - OFFICE SUPPLIES	10	-	10	10	-	10	-	7	2
615015 - COMPUTER SUPPLIES	0	-	0	0	-	0	-	-	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	-	0	0	-	0	-	-	0
615020 - COMPUTER SOFTWARE < 3000	4	-	4	4	-	4	-	0	4
615025 - COMPUTER COMPONENTS < 3000	6	-	6	6	-	6	-	10	(3)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	26	-	26	26	-	34	(8)	23	3
615040 - POSTAGE	1	-	1	1	-	1	-	3	(2)
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	1	(1)
617005 - MAINTENANCE - OFFICE EQUIP	4	-	4	4	-	4	-	-	4
617010 - MAINT - MACHINERY AND EQUIP	60	-	60	60	-	60	-	40	20
617015 - MAINTENANCE - SOFTWARE	62	-	62	62	-	62	-	55	7
617030 - MAINT - AUTOS TRUCKS-NONFLEET	60	-	60	60	-	60	-	53	7
619005 - GASOLINE DIESEL OIL AND GREASE	30	-	30	30	-	30	-	28	2
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	-	1
619025 - TRAVEL AND TRANSPORTATION	9	-	9	9	-	9	-	7	2
621005 - HEAT AND FUEL	83	1	82	82	-	82	1	81	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
621010 - LIGHT AND POWER	92	(0)	93	93	-	83	10	93	(1)
621015 - WATER AND SEWER	29	-	29	29	-	29	-	32	(2)
621020 - TELEPHONE	43	-	43	43	-	53	(10)	28	15
621025 - MOBILE TELEPHONE	13	-	13	13	-	13	-	8	5
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	-	-	-	-	-	21	(21)
633010 - RENT - BUILDINGS	6	-	6	6	-	6	-	6	0
633015 - RENT - EQUIPMENT	0	-	0	0	-	0	-	-	0
639010 - CONSULTANTS FEES	10	-	10	10	-	10	-	4	6
639025 - OTHER PROFESSIONAL FEES	389	-	389	389	-	389	-	379	10
639045 - CONTRACTED LABOR/PROJECTS	1	-	1	1	-	1	-	-	1
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	4	-	4	4	-	4	-	-	4
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
693020 - INTERFUND CHARGES	397	-	397	397	-	397	-	362	35
000400-Indirect Cost	598	-	598	598	-	598	-	565	33
663010 - COUNCIL OVERHEAD COST	22	-	22	22	-	22	-	20	3
663015 - MAYOR OVERHEAD COST	42	-	42	42	-	42	-	86	(44)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	13	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	40	-	40	40	-	40	-	24	15
663040 - INFO SERVICES OVERHEAD COST	161	-	161	161	-	161	-	149	12
663045 - PURCHASING OVERHEAD COST	23	-	23	23	-	23	-	7	16
663050 - HUMAN RESOURCES OVERHEAD COST	29	-	29	29	-	29	-	40	(11)
663055 - GOVERN IMMUNITY OVERHEAD COST	29	-	29	29	-	29	-	31	(2)
663070 - MAYOR FINANCE OVERHEAD COST	238	-	238	238	-	238	-	194	43
000500-Depreciation and Amortization	3,950	-	3,950	3,950	-	3,950	-	3,441	509
669010 - DEPRECIATION	3,700	-	3,700	3,700	-	3,700	-	3,396	304
671005 - LOSS ON SALE OF ASSET	250	-	250	250	-	250	-	45	205
000600-Debt Service	734	(3)	734	738	(3)	738	(3)	368	366
685083 - 2010D STR VARIOUS PROJECT-PRIN	388	9	388	379	9	379	9	-	388
687083 - 2010D STR VARIOUS PROJECT-INT	347	(12)	347	359	(12)	359	(12)	368	(22)
000700-Cost of Goods Sold	9,031	(1,156)	9,031	10,187	(1,156)	10,187	(1,156)	8,332	699
501005 - COST OF MATERIALS SOLD	3,700	(125)	3,700	3,825	(125)	3,825	(125)	2,818	882
501020 - COST OF OIL PRODUCTS SOLD	-	-	-	-	-	-	-	7	(7)
501025 - COST OF GASOLINE PRODUCTS SOLD	3,727	(831)	3,727	4,558	(831)	4,558	(831)	4,059	(332)
501045 - PASS-THRU CONSUMABLE PARTS	75	-	75	75	-	75	-	50	25
502000 - COST OF SERVICES SOLD-SUBLET	1,529	(200)	1,529	1,729	(200)	1,729	(200)	1,398	131
<b>NON-OPERATING EXPENSE</b>	<b>34</b>	<b>34</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>34</b>	<b>-</b>	<b>34</b>
001000-Other Financing Uses	34	34	5	-	5	-	34	-	34
770010 - OFU TRANSFERS OUT	34	34	5	-	5	-	34	-	34
<b>BALANCE SHEET</b>	<b>11,100</b>	<b>3,500</b>	<b>11,100</b>	<b>7,600</b>	<b>3,500</b>	<b>7,600</b>	<b>3,500</b>	<b>-</b>	<b>11,100</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>11,100</b>	<b>3,500</b>	<b>11,100</b>	<b>7,600</b>	<b>3,500</b>	<b>7,600</b>	<b>3,500</b>	<b>-</b>	<b>11,100</b>
BAL_SHT - BALANCE SHEET ACQUISITION	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100
BAL_SHT - BALANCE SHEET ACQUISITION	11,100	3,500	11,100	7,600	3,500	7,600	3,500	-	11,100

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

FLEET MANAGEMENT

Funds Selected	Organizations Selected
620 - FLEET MANAGEMENT FUND	68009900 - FLEET MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
<b>EXPENSE</b>	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
OPERATING EXPENSE	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
000300-Capital Purchases	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621
677005 - CONSTRUCTION IN PROGRESS	2,621	2,621	2,621	-	2,621	2,621	-	-	2,621

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Provide a safe and effective way for County residents to dispose of waste while maintaining environmental stewardship and safety.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Salt Lake County Landfill is operated efficiently, effectively, safely and with environmental stewardship.**

- 1) Maintain the integrity and timely renewal of Landfill permits from 12 permits as of the end of the year 2018 to 12 permits by end of the year 2020.
- 2) Maintain safety violations from 0 violations as of the end of the year 2018 to 0 violations by end of the year 2020.

**The Salt Lake County Landfill revenue is above expenses.**


- 3) Increase revenue from metal recycling from 221,454 dollars as of the end of the year 2018 to 225,000 dollars by end of the year 2020.
- 4) Maintain revenue above expenses from 821,196 dollars as of the end of the year 2018 to 422,394 dollars by end of the year 2020.

**Salt Lake Valley Landfill provides good customer service.**

- 5) Measure addressed customer complaints from as of the to by .

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	13,858	-83 -0.6%	13,775	2 0.0%	13,860	
REVENUE	14,652	-110 -0.8%	14,542	-110 -0.8%	14,542	
						
COUNTY FUNDING	-794	27 3.4%	-767	112 14.1%	-682	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	15	15	15	15	
<b>FTE</b>	50.00	- 0.0%	50.00	- 0.0%	50.00	

# BUDGET & FTE PRIORITIES

# SOLID WASTE MANAGEMENT FACILITY

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
4750000100 LANDFILL DISPOSAL	5,748	3,844	(1,904)	11.00	433	(694)	(1,127)	-	-	-	-	-
4750000200 ENVIROMENTAL	138	1,771	1,633	5.00	99	385	286	-	-	-	-	-
4750000150 CITIZEN UNLOADING FACILITY	1,781	701	(1,081)	5.50	36	43	7	-	-	-	-	-
4750000600 TRANSFER STATION	5,937	3,195	(2,742)	8.00	(334)	(36)	299	-	-	-	-	-
4750000400 SOLID WASTE ADMINISTRATION	337	2,395	2,058	12.00	(11)	6	17	-	-	-	-	-
4750000300 ORGANICS-COMPOSTING	527	1,830	1,303	8.50	(281)	241	522	-	-	(638)	(638)	-
4750000500 RECYCLING EDUCATION	74	29	(44)	-	(52)	(29)	23	-	-	-	-	-
4750000000 SOLID WASTE MANAGEMNT FACILITY PRGM	-	10	10	-	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>14,542</b>	<b>13,775</b>	<b>(767)</b>	<b>50.00</b>	<b>(110)</b>	<b>(83)</b>	<b>27</b>	<b>-</b>	<b>-</b>	<b>(638)</b>	<b>(638)</b>	<b>-</b>
47509900 SL COUNTY LANDFILL PROJECTS	-	15	15	-	-	15	15	-	-	-	-	-
<b>TOTAL SOLID WASTE MANAGEMNT FACILITY</b>	<b>14,542</b>	<b>13,790</b>	<b>(752)</b>	<b>50.00</b>	<b>(110)</b>	<b>(68)</b>	<b>42</b>	<b>-</b>	<b>-</b>	<b>(638)</b>	<b>(638)</b>	<b>-</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[475000_01]	REQUEST	Personnel Sector Adjustments: Reduce 601095-Budgeted Personnel Underexpend to make sure that we have enough funds to cover accounts that we don't have control over such as employee reserve and OPEB as well other benefit-related accounts. [Org/Program Impacted: CITIZEN UNLOADING FACILITY, ENVIROMENTAL, LANDFILL DISPOSAL, ORGANICS-COMPOSTING, RECYCLING EDUCATION, SOLID WASTE ADMINISTRATION, TRANSFER STATION]	Y	-	110,618	110,618
2	[475000_R01]	REQUEST (REDUCTION)	Revenue Decrease: West Valley City's contract ended on 06/30/2019. We received over \$1.4M in revenue from them in FY2018. Part of this loss has been absorbed through rate increases in soil disposal, citizen unloading, asphalt and tires. These rates were all increased during FY2019. In 2020 the Landfill Council recommended to increase the rate for refrigerators from \$12 to \$20 (revenue impact: \$24K). [Org/Program Impacted: CITIZEN UNLOADING FACILITY, ENVIROMENTAL, LANDFILL DISPOSAL, ORGANICS-COMPOSTING, RECYCLING EDUCATION, SOLID WASTE ADMINISTRATION, TRANSFER STATION]	Y	-	109,943	109,943
3	[475000_R02]	REQUEST (REDUCTION)	Expense Net Decrease: We are projecting a net decrease in our operation/expense budget. We identified some material codes in WasteWORKS (POS used at the Landfill) that included HHW and dividends; they were originally setup as type "T" (Tipping Face) but should have been "D" (Diverted). Changing this setup would also materially decrease the HHW fees. This request includes budget true-up between sub department IDs and accounts. Thus, we were able to absorb the budget increases (grounds & building maintenance, Fleet's gasoline & maintenance of equipment, road maintenance, communication equipment) by the major cuts and budget true-up from other expense line items (HHW fees, machinery maintenance, LF closure/postclosure expense, contract hauling, facilities charges, computers, legal fees). For more information please see the budget detail spreadsheet. [Org/Program Impacted: CITIZEN UNLOADING FACILITY, ENVIROMENTAL, LANDFILL DISPOSAL, ORGANICS-COMPOSTING, RECYCLING EDUCATION, SOLID WASTE ADMINISTRATION, TRANSFER STATION]	Y	-	(193,684)	(193,684)
4	[475000_R04]	STRESS TEST	Stress Test: Reduce expenses in compost operations. [Org/Program Impacted: ORGANICS-COMPOSTING]	N	-	(638,000)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	<b>26,877</b>	<b>26,877</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(638,000)	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)</b>							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	-	<b>14,795</b>	<b>14,795</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

SOLID WASTE MANAGEMENT FACILITY

Funds Selected	Organizations Selected
730 - SOLID WASTE MANAGEMENT FACILITY FUND	47500000 - SL COUNTY LANDFILL • 47509900 - SL COUNTY LANDFILL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>363</b>	<b>(68)</b>	<b>277</b>	<b>430</b>	<b>(153)</b>	<b>651</b>	<b>(288)</b>	<b>2,214</b>	<b>(1,852)</b>
<b>REVENUE</b>	<b>15,222</b>	<b>(139)</b>	<b>15,222</b>	<b>15,361</b>	<b>(139)</b>	<b>14,776</b>	<b>446</b>	<b>15,795</b>	<b>(573)</b>
<b>OPERATING REVENUE</b>	<b>14,542</b>	<b>(110)</b>	<b>14,542</b>	<b>14,652</b>	<b>(110)</b>	<b>14,183</b>	<b>359</b>	<b>15,084</b>	<b>(543)</b>
RCT4200 - CHARGES FOR SERVICES	14,342	(110)	14,342	14,452	(110)	13,956	386	15,084	(743)
421220 - METHANE GAS SALES	80	(5)	80	85	(5)	80	-	85	(5)
421270 - COMPOST SALES	152	4	152	148	4	148	4	138	14
421290 - LANDFILL CHARGE	12,523	(115)	12,523	12,638	(115)	12,406	117	13,258	(735)
421291 - RECYCLING FEES	74	(14)	74	87	(14)	87	(14)	102	(29)
421296 - METAL RECYCLING REVENUE	225	-	225	225	-	225	-	221	4
421335 - INCOMING GREEN WASTE	952	52	952	900	52	660	292	877	75
421365 - OTHER SUNDRY RECEIPT	2	(0)	2	2	(0)	-	2	2	(0)
421370 - MISCELLANEOUS REVENUE	50	(30)	50	80	(30)	-	50	100	(50)
421383 - BOX OFFICE OVER / SHORT	-	-	-	-	-	-	-	14	(14)
427055 - SOIL REGENERATION ROYALTIES	285	(2)	285	287	(2)	350	(65)	288	(3)
RCT4300 - INTER/INTRA FUND TRANSFERS	200	-	200	200	-	206	(6)	-	200
431055 - INTERFUND REVENUE-HEALTH	-	(6)	-	6	(6)	6	(6)	-	-
431065 - INTERFUND REVENUE-PHYSICALS	-	6	-	(6)	6	-	-	-	-
431080 - INTERFUND REVENUE-STAT AND GEN	200	-	200	200	-	200	-	-	200
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	21	(21)	-	-
443010 - SALE ASSETS-CLEARING ACCOUNT	-	-	-	-	-	21	(21)	-	-
<b>NON-OPERATING REVENUE</b>	<b>680</b>	<b>(29)</b>	<b>680</b>	<b>709</b>	<b>(29)</b>	<b>593</b>	<b>87</b>	<b>710</b>	<b>(30)</b>
RCT4290 - INVESTMENT EARNINGS	680	(29)	680	709	(29)	593	87	710	(30)
429005 - INTEREST - TIME DEPOSITS	450	(53)	450	503	(53)	387	63	478	(28)
429015 - INTEREST-MISCELLANEOUS	230	24	230	206	24	206	24	232	(2)
<b>EXPENSE</b>	<b>14,907</b>	<b>(175)</b>	<b>14,822</b>	<b>15,082</b>	<b>(260)</b>	<b>14,833</b>	<b>74</b>	<b>17,299</b>	<b>(2,391)</b>
<b>OPERATING EXPENSE</b>	<b>14,904</b>	<b>(178)</b>	<b>14,819</b>	<b>15,082</b>	<b>(263)</b>	<b>14,833</b>	<b>71</b>	<b>17,299</b>	<b>(2,394)</b>
000100-Salaries and Benefits	4,122	196	4,037	3,927	111	3,888	235	3,452	670
601005 - ELECTED AND EXEMPT SALARY	127	3	124	124	-	124	3	-	127
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	1	(1)
601020 - LUMP SUM VACATION PAY	18	(30)	18	47	(30)	47	(30)	14	3
601025 - LUMP SUM SICK PAY	12	(3)	12	15	(3)	15	(3)	5	7
601030 - PERMANENT AND PROVISIONAL	2,413	64	2,349	2,349	-	2,299	114	2,172	241
601045 - COMPENSATED ABSENCE	27	-	27	27	-	27	-	45	(18)
601050 - TEMPORARY SEASONAL EMERGENCY	77	(1)	77	78	(1)	68	9	77	0
601065 - OVERTIME	25	(5)	25	30	(5)	50	(25)	25	(0)
601095 - BUDGETED PERS UNDEREXPEND	(280)	100	(280)	(380)	100	(380)	100	-	(280)
603005 - SOCIAL SECURITY TAXES	200	9	194	190	4	190	10	167	32
603023 - PENSION EXPENSE ADJ GASB 68	45	45	45	-	45	-	45	(74)	119
603025 - RETIREMENT OR PENSION CONTRIB	435	12	422	422	-	416	19	378	57
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	9	0	9	9	-	12	(2)	8	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	14	(0)	14	14	-	13	0	11	3
603050 - HEALTH INSURANCE PREMIUMS	618	-	618	618	-	624	(6)	560	58
603055 - EMPLOYEE SERV RES FUND CHARGES	196	-	196	196	-	196	-	155	41
603056 - OPEB - CURRENT YR	66	-	66	66	-	66	0	50	16
603075 - OPEB - UNDERFUNDED ARC	72	-	72	72	-	72	-	(142)	214
605025 - EMPLOYEE AWARDS/SERVICE PINS	49	-	49	49	-	49	-	-	49
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	6,894	(45)	6,894	6,939	(45)	6,817	77	7,327	(433)
607005 - JANITORIAL SUPPLIES AND SERVICE	28	(1)	28	29	(1)	29	(1)	29	(1)
607010 - MAINTENANCE - GROUNDS	170	70	170	100	70	275	(105)	159	11
607015 - MAINTENANCE - BUILDINGS	116	101	116	15	101	120	(4)	36	80
607030 - MAINTENANCE - OTHER	6	-	6	6	-	6	-	6	0
607040 - FACILITIES MANAGEMENT CHARGES	50	(55)	50	105	(55)	105	(55)	16	34
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	-	1
609010 - CLOTHING PROVISIONS	18	-	18	18	-	18	-	17	0
609030 - MEDICAL SUPPLIES	4	-	4	4	-	4	-	3	1
609035 - SAFETY SUPPLIES	3	-	3	3	-	3	-	2	0
609040 - LAUNDRY SUPPLIES AND SERVICES	4	-	4	4	-	4	-	3	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	1	8	8	1	8	1	7	1
611015 - EDUCATION AND TRAINING SERV/SUPP	4	1	4	4	1	4	1	4	1
613005 - PRINTING CHARGES	4	-	4	4	-	4	-	4	0
613020 - DEVELOPMENT ADVERTISING	3	(0)	3	4	(0)	4	(0)	2	1
615005 - OFFICE SUPPLIES	11	(1)	11	12	(1)	12	(1)	11	0
615015 - COMPUTER SUPPLIES	0	-	0	0	-	0	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	0	0	0	0	0	0	0	0
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615025 - COMPUTER COMPONENTS < 3000	7	(19)	7	25	(19)	25	(19)	6	0
615030 - COMMUNICATION EQUIP-NONCAPITAL	42	40	42	2	40	2	40	2	40
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	(2)	5	6	(2)	6	(2)	5	(1)
615040 - POSTAGE	4	-	4	4	-	4	-	3	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	1	(0)
615065 - CREDIT CARD CHARGES	255	-	255	255	-	-	255	257	(2)
617005 - MAINTENANCE - OFFICE EQUIP	1	(1)	1	2	(1)	2	(1)	0	0
617010 - MAINT - MACHINERY AND EQUIP	140	(60)	140	200	(60)	200	(60)	170	(30)
617015 - MAINTENANCE - SOFTWARE	8	-	8	8	-	8	-	7	1
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	1,538	18	1,538	1,520	18	1,390	148	1,518	20
619005 - GASOLINE DIESEL OIL AND GREASE	679	59	679	620	59	668	10	615	64
619015 - MILEAGE ALLOWANCE	1	(1)	1	2	(1)	2	(1)	1	0
619025 - TRAVEL AND TRANSPORTATION	-	(3)	-	3	(3)	3	(3)	3	(3)
619030 - TRAVEL AND TRANSPORTATION CLIENTS	1	0	1	0	0	0	0	0	0
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
619045 - VEHICLE REPLACEMENT CHARGES	45	(4)	45	49	(4)	49	(4)	50	(5)
621005 - HEAT AND FUEL	6	-	6	6	-	6	-	5	1
621010 - LIGHT AND POWER	65	-	65	65	-	65	-	66	(1)
621015 - WATER AND SEWER	15	-	15	15	-	15	-	15	0
621020 - TELEPHONE	36	-	36	36	-	36	-	36	(0)
621025 - MOBILE TELEPHONE	7	-	7	7	-	7	-	7	0
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	-	-	0	(0)
629020 - MAINTENANCE - ROADS AND STREETS	100	20	100	80	20	80	20	38	62
633015 - RENT - EQUIPMENT	10	-	10	10	-	10	-	360	(350)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	-	(14)	-	14	(14)	14	(14)	-	-
639020 - LABORATORY FEES	2	(0)	2	3	(0)	3	(0)	2	0
639025 - OTHER PROFESSIONAL FEES	750	(2)	750	751	(2)	799	(49)	727	23
639045 - CONTRACTED LABOR/PROJECTS	80	(6)	80	86	(6)	86	(6)	64	16
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	5	1	5	4	1	4	1	5	(0)
641015 - REFUSE BAGS	1	1	1	-	1	-	1	1	(0)
641025 - INSECTICIDES HERBICIDES AND PESTI	7	7	7	-	7	-	7	7	0
643010 - ROAD BASE AND CHIPS	-	-	-	-	-	-	-	2	(2)
645005 - CONTRACT HAULING	1,317	(16)	1,317	1,333	(16)	1,333	(16)	1,354	(38)
645015 - RECYCLING ACTIVITIES	25	(13)	25	38	(13)	38	(13)	24	1
645020 - LANDFILL COVER MATERIAL	40	-	40	40	-	40	-	42	(2)
645025 - LANDFILL REGULATORY FEES	122	3	122	119	3	40	82	43	79
645030 - HOUSE HAZ WASTE AND CLEANUP	582	(139)	582	721	(139)	656	(74)	772	(190)
647005 - SECURITY AND LAW ENFORCEMENT SVCS	50	(0)	50	50	(0)	80	(30)	287	(237)
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	4	0
667035 - LANDFILL CLOSURE AND POSTCLOSURE	517	(29)	517	546	(29)	546	(29)	529	(12)
667055 - MISCELLANEOUS ACCRUED EXPENSES	-	-	-	-	-	-	-	0	(0)
000400-Indirect Cost	612	15	612	597	15	612	-	618	(6)
663010 - COUNCIL OVERHEAD COST	46	-	46	46	-	46	-	44	2
663015 - MAYOR OVERHEAD COST	212	13	212	199	13	212	-	193	19
663025 - AUDITOR OVERHEAD COST	31	-	31	31	-	31	-	30	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	6	-	6	6	-	6	-	30	(24)
663040 - INFO SERVICES OVERHEAD COST	129	-	129	129	-	129	-	138	(9)
663045 - PURCHASING OVERHEAD COST	27	0	27	27	0	27	-	17	10
663050 - HUMAN RESOURCES OVERHEAD COST	46	-	46	46	-	46	-	52	(6)
663055 - GOVERN IMMUNITY OVERHEAD COST	20	-	20	20	-	20	-	22	(2)
663070 - MAYOR FINANCE OVERHEAD COST	95	2	95	93	2	95	-	93	2
000500-Depreciation and Amortization	2,246	(148)	2,246	2,395	(148)	2,292	(46)	2,072	175
669010 - DEPRECIATION	2,046	(218)	2,046	2,264	(218)	2,267	(221)	1,843	203
671005 - LOSS ON SALE OF ASSET	200	69	200	131	69	25	175	228	(28)
001000-Other Financing Uses	1,029	(195)	1,029	1,224	(195)	1,224	(195)	3,830	(2,800)
781005 - DISTRIBUTION TO OWNERS	1,029	(195)	1,029	1,224	(195)	1,224	(195)	3,830	(2,800)
NON-OPERATING EXPENSE	3	3	3	-	3	-	3	-	3
001000-Other Financing Uses	3	3	3	-	3	-	3	-	3
770010 - OFU TRANSFERS OUT	3	3	3	-	3	-	3	-	3
BALANCE SHEET	7,296	7,296	7,296	-	7,296	6,232	1,064	-	7,296
BALANCE SHEET ACQUISITION	7,296	7,296	7,296	-	7,296	6,232	1,064	-	7,296
BAL_SHT - BALANCE SHEET ACQUISITION	7,296	7,296	7,296	-	7,296	6,232	1,064	-	7,296
BAL_SHT - BALANCE SHEET ACQUISITION	7,296	7,296	7,296	-	7,296	6,232	1,064	-	7,296

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

SOLID WASTE MANAGEMENT FACILITY

Funds Selected	Organizations Selected
730 - SOLID WASTE MANAGEMENT FACILITY FUND	47500000 - SL COUNTY LANDFILL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>348</b>	<b>(83)</b>	<b>263</b>	<b>430</b>	<b>(168)</b>	<b>633</b>	<b>(285)</b>	<b>2,214</b>	<b>(1,866)</b>
<b>REVENUE</b>	<b>15,222</b>	<b>(139)</b>	<b>15,222</b>	<b>15,361</b>	<b>(139)</b>	<b>14,776</b>	<b>446</b>	<b>15,795</b>	<b>(573)</b>
<b>OPERATING REVENUE</b>	<b>14,542</b>	<b>(110)</b>	<b>14,542</b>	<b>14,652</b>	<b>(110)</b>	<b>14,183</b>	<b>359</b>	<b>15,084</b>	<b>(543)</b>
<b>NON-OPERATING REVENUE</b>	<b>680</b>	<b>(29)</b>	<b>680</b>	<b>709</b>	<b>(29)</b>	<b>593</b>	<b>87</b>	<b>710</b>	<b>(30)</b>
RCT4290 - INVESTMENT EARNINGS	680	(29)	680	709	(29)	593	87	710	(30)
429005 - INTEREST - TIME DEPOSITS	450	(53)	450	503	(53)	387	63	478	(28)
429015 - INTEREST-MISCELLANEOUS	230	24	230	206	24	206	24	232	(2)
<b>EXPENSE</b>	<b>14,892</b>	<b>(189)</b>	<b>14,807</b>	<b>15,082</b>	<b>(275)</b>	<b>14,815</b>	<b>77</b>	<b>17,299</b>	<b>(2,406)</b>
<b>OPERATING EXPENSE</b>	<b>14,889</b>	<b>(192)</b>	<b>14,804</b>	<b>15,082</b>	<b>(278)</b>	<b>14,815</b>	<b>74</b>	<b>17,299</b>	<b>(2,409)</b>
000100-Salaries and Benefits	4,122	196	4,037	3,927	111	3,888	235	3,452	670
601005 - ELECTED AND EXEMPT SALARY	127	3	124	124	-	124	3	-	127
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	1	(1)
601020 - LUMP SUM VACATION PAY	18	(30)	18	47	(30)	47	(30)	14	3
601025 - LUMP SUM SICK PAY	12	(3)	12	15	(3)	15	(3)	5	7
601030 - PERMANENT AND PROVISIONAL	2,413	64	2,349	2,349	-	2,299	114	2,172	241
601045 - COMPENSATED ABSENCE	27	-	27	27	-	27	-	45	(18)
601050 - TEMPORARY SEASONAL EMERGENCY	77	(1)	77	78	(1)	68	9	77	0
601065 - OVERTIME	25	(5)	25	30	(5)	50	(25)	25	(0)
601095 - BUDGETED PERS UNDEREXPEND	(280)	100	(280)	(380)	100	(380)	100	-	(280)
603005 - SOCIAL SECURITY TAXES	200	9	194	190	4	190	10	167	32
603023 - PENSION EXPENSE ADJ GASB 68	45	45	45	-	45	-	45	(74)	119
603025 - RETIREMENT OR PENSION CONTRIB	435	12	422	422	-	416	19	378	57
603030 - RETIREMENT CONT-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603040 - LTD CONTRIBUTIONS	9	0	9	9	-	12	(2)	8	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	14	(0)	14	14	-	13	0	11	3
603050 - HEALTH INSURANCE PREMIUMS	618	-	618	618	-	624	(6)	560	58
603055 - EMPLOYEE SERV RES FUND CHARGES	196	-	196	196	-	196	-	155	41
603056 - OPEB - CURRENT YR	66	-	66	66	-	66	0	50	16
603075 - OPEB - UNDERFUNDED ARC	72	-	72	72	-	72	-	(142)	214
605025 - EMPLOYEE AWARDS/SERVICE PINS	49	-	49	49	-	49	-	-	49
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	6,894	(45)	6,894	6,939	(45)	6,817	77	7,327	(433)
607005 - JANITORIAL SUPPLIES AND SERVICE	28	(1)	28	29	(1)	29	(1)	29	(1)
607010 - MAINTENANCE - GROUNDS	170	70	170	100	70	275	(105)	159	11
607015 - MAINTENANCE - BUILDINGS	116	101	116	15	101	120	(4)	36	80
607030 - MAINTENANCE - OTHER	6	-	6	6	-	6	-	6	0
607040 - FACILITIES MANAGEMENT CHARGES	50	(55)	50	105	(55)	105	(55)	16	34
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	-	1
609010 - CLOTHING PROVISIONS	18	-	18	18	-	18	-	17	0
609030 - MEDICAL SUPPLIES	4	-	4	4	-	4	-	3	1
609035 - SAFETY SUPPLIES	3	-	3	3	-	3	-	2	0
609040 - LAUNDRY SUPPLIES AND SERVICES	4	-	4	4	-	4	-	3	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	8	1	8	8	1	8	1	7	1
611015 - EDUCATION AND TRAINING SERV/SUPP	4	1	4	4	1	4	1	4	1
613005 - PRINTING CHARGES	4	-	4	4	-	4	-	4	0
613020 - DEVELOPMENT ADVERTISING	3	(0)	3	4	(0)	4	(0)	2	1
615005 - OFFICE SUPPLIES	11	(1)	11	12	(1)	12	(1)	11	0
615015 - COMPUTER SUPPLIES	0	-	0	0	-	0	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	0	0	0	0	0	0	0	0	0
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	7	(19)	7	25	(19)	25	(19)	6	0
615030 - COMMUNICATION EQUIP-NONCAPITAL	42	40	42	2	40	2	40	2	40
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	(2)	5	6	(2)	6	(2)	5	(1)
615040 - POSTAGE	4	-	4	4	-	4	-	3	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	1	(0)
615065 - CREDIT CARD CHARGES	255	-	255	255	-	-	255	257	(2)
617005 - MAINTENANCE - OFFICE EQUIP	1	(1)	1	2	(1)	2	(1)	0	0
617010 - MAINT - MACHINERY AND EQUIP	140	(60)	140	200	(60)	200	(60)	170	(30)
617015 - MAINTENANCE - SOFTWARE	8	-	8	8	-	8	-	7	1
617025 - PARTS PURCHASES	-	-	-	-	-	-	-	0	(0)
617035 - MAINT - AUTOS AND EQUIP-FLEET	1,538	18	1,538	1,520	18	1,390	148	1,518	20
619005 - GASOLINE DIESEL OIL AND GREASE	679	59	679	620	59	668	10	615	64
619015 - MILEAGE ALLOWANCE	1	(1)	1	2	(1)	2	(1)	1	0
619025 - TRAVEL AND TRANSPORTATION	-	(3)	-	3	(3)	3	(3)	3	(3)
619030 - TRAVEL AND TRANSPORTATION CLIENTS	1	0	1	0	0	0	0	0	0
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
619045 - VEHICLE REPLACEMENT CHARGES	45	(4)	45	49	(4)	49	(4)	50	(5)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
621005 - HEAT AND FUEL	6	-	6	6	-	6	-	5	1
621010 - LIGHT AND POWER	65	-	65	65	-	65	-	66	(1)
621015 - WATER AND SEWER	15	-	15	15	-	15	-	15	0
621020 - TELEPHONE	36	-	36	36	-	36	-	36	(0)
621025 - MOBILE TELEPHONE	7	-	7	7	-	7	-	7	0
629015 - MAINT CNTYWDE DRAINAGE SYSTEMS	-	-	-	-	-	-	-	0	(0)
629020 - MAINTENANCE - ROADS AND STREETS	100	20	100	80	20	80	20	38	62
633015 - RENT - EQUIPMENT	10	-	10	10	-	10	-	360	(350)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	-	(14)	-	14	(14)	14	(14)	-	-
639020 - LABORATORY FEES	2	(0)	2	3	(0)	3	(0)	2	0
639025 - OTHER PROFESSIONAL FEES	750	(2)	750	751	(2)	799	(49)	727	23
639045 - CONTRACTED LABOR/PROJECTS	80	(6)	80	86	(6)	86	(6)	64	16
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	5	1	5	4	1	4	1	5	(0)
641015 - REFUSE BAGS	1	1	1	-	1	-	1	1	(0)
641025 - INSECTICIDES HERBICIDES AND PESTI	7	7	7	-	7	-	7	7	0
643010 - ROAD BASE AND CHIPS	-	-	-	-	-	-	-	2	(2)
645005 - CONTRACT HAULING	1,317	(16)	1,317	1,333	(16)	1,333	(16)	1,354	(38)
645015 - RECYCLING ACTIVITIES	25	(13)	25	38	(13)	38	(13)	24	1
645020 - LANDFILL COVER MATERIAL	40	-	40	40	-	40	-	42	(2)
645025 - LANDFILL REGULATORY FEES	122	3	122	119	3	40	82	43	79
645030 - HOUSE HAZ WASTE AND CLEANUP	582	(139)	582	721	(139)	656	(74)	772	(190)
647005 - SECURITY AND LAW ENFORCEMENT SVCS	50	(0)	50	50	(0)	80	(30)	287	(237)
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	4	0
667035 - LANDFILL CLOSURE AND POSTCLOSURE	517	(29)	517	546	(29)	546	(29)	529	(12)
667055 - MISCELLANEOUS ACCRUED EXPENSES	-	-	-	-	-	-	-	0	(0)
000400-Indirect Cost	597	-	597	597	-	597	-	618	(20)
663010 - COUNCIL OVERHEAD COST	46	-	46	46	-	46	-	44	2
663015 - MAYOR OVERHEAD COST	199	-	199	199	-	199	-	193	6
663025 - AUDITOR OVERHEAD COST	31	-	31	31	-	31	-	30	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	6	-	6	6	-	6	-	30	(24)
663040 - INFO SERVICES OVERHEAD COST	129	-	129	129	-	129	-	138	(9)
663045 - PURCHASING OVERHEAD COST	27	-	27	27	-	27	-	17	10
663050 - HUMAN RESOURCES OVERHEAD COST	46	-	46	46	-	46	-	52	(6)
663055 - GOVERN IMMUNITY OVERHEAD COST	20	-	20	20	-	20	-	22	(2)
663070 - MAYOR FINANCE OVERHEAD COST	93	-	93	93	-	93	-	93	0
000500-Depreciation and Amortization	2,246	(148)	2,246	2,395	(148)	2,289	(43)	2,072	175
669010 - DEPRECIATION	2,046	(218)	2,046	2,264	(218)	2,264	(218)	1,843	203
671005 - LOSS ON SALE OF ASSET	200	69	200	131	69	25	175	228	(28)
001000-Other Financing Uses	1,029	(195)	1,029	1,224	(195)	1,224	(195)	3,830	(2,800)
781005 - DISTRIBUTION TO OWNERS	1,029	(195)	1,029	1,224	(195)	1,224	(195)	3,830	(2,800)
<b>NON-OPERATING EXPENSE</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>3</b>	<b>-</b>	<b>3</b>
001000-Other Financing Uses	3	3	3	-	3	-	3	-	3
770010 - OFU TRANSFERS OUT	3	3	3	-	3	-	3	-	3
<b>BALANCE SHEET</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,251</b>	<b>(2,251)</b>	<b>-</b>	<b>-</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,251</b>	<b>(2,251)</b>	<b>-</b>	<b>-</b>
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	2,251	(2,251)	-	-
BAL_SHT - BALANCE SHEET ACQUISITION	-	-	-	-	-	2,251	(2,251)	-	-

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REVENUE AND EXPENDITURE DETAIL

SOLID WASTE MANAGEMNT FACILITY

Funds Selected	Organizations Selected
730 - SOLID WASTE MANAGEMNT FACILITY FUND	47509900 - SL COUNTY LANDFILL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	15	15	15	-	15	18	(3)	-	15
<b>EXPENSE</b>	15	15	15	-	15	18	(3)	-	15
<b>OPERATING EXPENSE</b>	15	15	15	-	15	18	(3)	-	15
000400-Indirect Cost	15	15	15	-	15	15	-	-	15
663015 - MAYOR OVERHEAD COST	13	13	13	-	13	13	-	-	13
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	-	0
663070 - MAYOR FINANCE OVERHEAD COST	2	2	2	-	2	2	-	-	2
000500-Depreciation and Amortization	-	-	-	-	-	3	(3)	-	-
669010 - DEPRECIATION	-	-	-	-	-	3	(3)	-	-
<b>BALANCE SHEET</b>	7,296	7,296	7,296	-	7,296	3,982	3,314	-	7,296
<b>BALANCE SHEET ACQUISITION</b>	7,296	7,296	7,296	-	7,296	3,982	3,314	-	7,296
BAL_SHT - BALANCE SHEET ACQUISITION	7,296	7,296	7,296	-	7,296	3,982	3,314	-	7,296
BAL_SHT - BALANCE SHEET ACQUISITION	7,296	7,296	7,296	-	7,296	3,982	3,314	-	7,296

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# UNINCOR MUN SVCS STATUTORY AND GENERAL 2020 BUDGET

## CORE MISSION

Enter your mission statement here.

## OUTCOMES AND INDICATORS (see separate O&I Summary report for additional detail)

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	6,975	3,270 46.9%	10,245	3,270 46.9%	10,245
REVENUE	957	2,926 305.8%	3,883	2,926 305.8%	3,883
COUNTY FUNDING	6,018	344 5.7%	6,363	344 5.7%	6,363
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	-	-	-	-	-



# BUDGET & FTE PRIORITIES

# UNINCOR MUN SVCS STATUTORY AND GENERAL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
502300000 UNINCORP MUN SVCS STAT AND GEN PRGM	3,883	10,245	6,363	-	2,926	3,270	344	-	-	-	-	-	
<b>TOTAL UNINCOR MUN SVCS STATUTORY AND GENERAL</b>	3,883	10,245	6,363	-	2,926	3,270	344	-	-	-	-	-	
											Stress Test not required.	-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>									
BRASS Request ID and Description						Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[502300_02]	REQUEST	SB 136 Revenue: Record the new revenue associated with SB 136 also known as the quarter of a quarter tax. [Org/Program Impacted: UNINCORP MUN SVCS STAT AND GEN PRGM]	Y	-	(650,000)	(650,000)		
2	[502300_03]	REQUEST	True Up Class B: True Up Class B Revenue based on what was actually received in 2019. [Org/Program Impacted: UNINCORP MUN SVCS STAT AND GEN PRGM]	Y	-	(2,000,000)	(2,000,000)		
3	[502300_04]	REQUEST	True Up MSD Revenue and Expenses: Record the additional revenue received from the MSD for administrative costs and true up the pass through revenues and expenses to the MSD. [Org/Program Impacted: UNINCORP MUN SVCS STAT AND GEN PRGM]	Y	-	2,994,212	2,994,212		
4	[502000_03]	REQUEST	UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: UNINCORP MUN SVCS STAT AND GEN PRGM]	0	-	0	0		
5	[502000_04]	REQUEST	UNTITLED REQUEST ITEM (RENAME): [Org/Program Impacted: UNINCORP MUN SVCS STAT AND GEN PRGM]	0	-	0	0		
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>						-	344,212	344,212	
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:						-	0	0	
TOTAL STRESS TEST REDUCTIONS:						-	0	0	

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

UNINCOR MUN SVCS STATUTORY AND

Funds Selected			Organizations Selected						
235 - UNINCORP MUNICIPAL SERVICES FUND			50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,363</b>	<b>344</b>	<b>6,363</b>	<b>6,018</b>	<b>344</b>	<b>6,018</b>	<b>344</b>	<b>-</b>	<b>6,363</b>
<b>REVENUE</b>	<b>9,735</b>	<b>2,926</b>	<b>10,535</b>	<b>6,809</b>	<b>3,726</b>	<b>6,809</b>	<b>2,926</b>	<b>-</b>	<b>9,735</b>
<b>OPERATING REVENUE</b>	<b>3,883</b>	<b>2,926</b>	<b>3,883</b>	<b>957</b>	<b>2,926</b>	<b>957</b>	<b>2,926</b>	<b>-</b>	<b>3,883</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	2,625	2,000	2,625	625	2,000	625	2,000	-	2,625
411000 - STATE GOVERNMENT GRANTS	2,625	2,000	2,625	625	2,000	625	2,000	-	2,625
RCT4200 - CHARGES FOR SERVICES	607	276	607	331	276	331	276	-	607
409025 - BLDG PLUMBING ELECT PERMITS	177	-	177	177	-	177	-	-	177
421280 - ENGINEERING FEES	17	-	17	17	-	17	-	-	17
423400 - INTERLOCAL AGREEMENTS	325	325	325	-	325	-	325	-	325
423405 - MSD CONTRACT REVENUE	-	(49)	-	49	(49)	49	(49)	-	-
425015 - J P COURT FINES	88	-	88	88	-	88	-	-	88
RCT4060 - MASS TRANSIT AND HIGHWAY TAX	650	650	650	-	650	-	650	-	650
404025 - 2219 TRANSPORTATION SALES TAX	650	650	650	-	650	-	650	-	650
<b>NON-OPERATING REVENUE</b>	<b>5,852</b>	<b>-</b>	<b>6,652</b>	<b>5,852</b>	<b>800</b>	<b>5,852</b>	<b>-</b>	<b>-</b>	<b>5,852</b>
RCT4030 - SALES TAXES	4,900	(800)	5,700	5,700	-	5,700	(800)	-	4,900
403010 - SALES TAX	4,900	(800)	5,700	5,700	-	5,700	(800)	-	4,900
RCT4050 - FRANCHISE TAXES	842	800	842	42	800	42	800	-	842
405005 - FRANCHISE TAX	842	800	842	42	800	42	800	-	842
RCT4290 - INVESTMENT EARNINGS	110	-	110	110	-	110	-	-	110
429005 - INTEREST - TIME DEPOSITS	110	-	110	110	-	110	-	-	110
<b>EXPENSE</b>	<b>10,245</b>	<b>3,270</b>	<b>10,245</b>	<b>6,975</b>	<b>3,270</b>	<b>6,975</b>	<b>3,270</b>	<b>-</b>	<b>10,245</b>
<b>OPERATING EXPENSE</b>	<b>10,245</b>	<b>3,270</b>	<b>10,245</b>	<b>6,975</b>	<b>3,270</b>	<b>6,975</b>	<b>3,270</b>	<b>-</b>	<b>10,245</b>
000200-Operations	10,242	3,270	10,242	6,972	3,270	6,972	3,270	-	10,242
629020 - MAINTENANCE - ROADS AND STREETS	-	(625)	-	625	(625)	625	(625)	-	-
639055 - INTERLOCAL AGREEMENTS	10,210	3,895	10,210	6,314	3,895	6,314	3,895	-	10,210
667005 - CONTRIBUTIONS	33	-	33	33	-	33	-	-	33
000400-Indirect Cost	3	-	3	3	-	3	-	-	3
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	-	0
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	-	0
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	-	0
663040 - INFO SERVICES OVERHEAD COST	0	-	0	0	-	0	-	-	0
663070 - MAYOR FINANCE OVERHEAD COST	3	-	3	3	-	3	-	-	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Enter your mission statement here.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County residents enjoy clean air.**

- 1) Increase the number of employee of Van Pool Participants from 67 Participants as of the end of January 2016 to 86 Participants by end of December 2017.
- 2) Increase the number of employee of Bus Pass Participants from 290 Participants as of the end of January 2016 to 324 Participants by end of December 2017.

**Salt Lake County creates economic development and low-income area revitalization**

- 3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from \$4.28M Dollars as of the end of December 2013 to \$9.28M Dollars by end of December 2017.

**Salt lake County has a vibrant economy and healthy public infrastructure**



- 4) Increase the percentage of bills in the Utah State Legislature voted up or down in sync with Salt Lake County adopted position from unknown bills as of the start of January 2017 to 90% bills by end of April 2017.

**Salt lake County supports county-wide collaboration to support healthy living**

- 5) Maintain the percentage of organizations receiving contributions that align with the collective impact goals of Salt Lake County from unknown contributions as of the start of the year 2017 to 100% contributions by end of the year 2017.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b><u>OPERATING</u></b>					
EXPENDITURES	179	0 0.0%	179	0 0.0%	179
REVENUE	0	0	0	0	0
					
COUNTY FUNDING	179	0 0.0%	179	0 0.0%	179
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>					
COUNTY FUNDING	0	0	0	0	0
<b><u>FTE</u></b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# GOV IMMUNITY UNINCORP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
502200000 GOV IMMUNITY UNINCORP PRGM	-	179	179	-	-	-	-	-	-	-	-	-
<b>TOTAL GOV IMMUNITY UNINCORP</b>	-	179	179	-	-	-	-	-	-	-	-	-

Stress Test not required. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[ ]	:		0	-	0	0
[Org/Program Impacted: ]							
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

GOV IMMUNITY UNINCORP

Funds Selected	Organizations Selected
232 - GOV IMMUNITY-UNINCORP FUND	50220000 - GOV IMMUNITY UNINCORP

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>179</b>	<b>-</b>	<b>179</b>	<b>179</b>	<b>-</b>	<b>179</b>	<b>-</b>	<b>121</b>	<b>57</b>
<b>REVENUE</b>	<b>242</b>	<b>(19)</b>	<b>242</b>	<b>261</b>	<b>(19)</b>	<b>261</b>	<b>(19)</b>	<b>253</b>	<b>(10)</b>
NON-OPERATING REVENUE	242	(19)	242	261	(19)	261	(19)	253	(10)
RCT4010 - PROPERTY TAXES	242	(19)	242	261	(19)	261	(19)	250	(8)
401005 - GENERAL PROPERTY TAX	242	(19)	242	261	(19)	261	(19)	238	4
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	8	(8)
401020 - LATE FEES PRIOR YR REDEMPTIONS	-	-	-	-	-	-	-	0	(0)
401025 - PRIOR YEAR REDEMPTIONS	-	-	-	-	-	-	-	4	(4)
RCT4013 - FEE IN LIEU OF TAXES	-	-	-	-	-	-	-	2	(2)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	-	-	-	-	-	-	-	2	(2)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	0	(0)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>179</b>	<b>-</b>	<b>179</b>	<b>179</b>	<b>-</b>	<b>179</b>	<b>-</b>	<b>121</b>	<b>57</b>
OPERATING EXPENSE	179	-	179	179	-	179	-	121	57
000200-Operations	175	-	175	175	-	175	-	86	89
657015 - SELF-INSURANCE EXPENSE	175	-	175	175	-	175	-	86	89
000400-Indirect Cost	4	-	4	4	-	4	-	36	(32)
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	8	(8)
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	5	(5)
663040 - INFO SERVICES OVERHEAD COST	0	-	0	0	-	0	-	8	(7)
663070 - MAYOR FINANCE OVERHEAD COST	2	-	2	2	-	2	-	11	(9)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Office of Regional Development works in a coordinated manner to address issues of regional significance regarding the areas of Planning and Transportation, Housing, Economic Development and Environmental Services. With these areas consolidated into a single service line, Salt Lake County is well-positioned to strategically drive regional solutions to current and future challenges in order to ensure a high quality of life for Salt Lake County residents

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Residents of Salt Lake County have housing that is healthy and safe.**

- 1) Reduce the number of pre-1978 homes with lead hazards from 50 houses as of the start of January 2020 to 150 houses by end of December 2020.
- 2) Increase The affordable housing stock funded by SLCO will increase from 3,503 to 4,018 with an addition of 515 new constructed affordable housing units thus reducing the housing costs burden of the families. from 3503 units as of the start of January 2020 to 4018 units by end of December 2020.

**Salt Lake County seniors, many with physical challenges, will be able to age in place, with independence.**

- 3) Maintain independent living by providing mobility and safety modifications to housing from people as of the start of January 2020 to 150 people by end of December 2020.

**Salt Lake County has a robust and complete low-stress active transportation network.**

- 4) Increase the miles of active transportation (walking/biking/trails/lanes) from 599 Miles as of the start of the year 2020 to 25 Miles by end of the year 2020.

**Salt Lake County has an array of regional urban and town centers.**

- 5) Measure Collaborate with jurisdictions, UTA, UDOT, and WFRC to help Salt Lake County residents access opportunities, housing, and employment within a reasonable amount of time. from as of the start of the year 2020 to by end of the year 2020.

**Salt Lake County Regional Metro expands its position in the global economy.**

- 6) Measure the business activities of existing small and medium enterprises (SMEs) in the Salt Lake County Regional Metro with one on one interviews from interviews as of the start of the year 2018 to 400 interviews by end of the year 2020.
- 7) Measure the export intensity of advanced industries in the region from 0% 2017 intensity as of the start of January 2017 to 15% 2017 intensity by end of December 2020.
- 8) Measure investments made by county into NGOs and external events from unknown dollars as of the start of January 2020 to total dollars by end of December 2020.

**The County's regional economic development financial tools are well managed.**

- 9) Measure Increase access to and opportunity for living-wage jobs in Salt Lake County from 0 engagement meetings as of the start of the year 2020 to 5 engagement meetings by end of the year 2020.
- 10) Measure Grow capacity of local small and medium businesses from 0 education events as of the start of the year 2020 to 300 education events by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	13,968	1,727 12.4%	15,695	2,128 15.2%	16,096	
REVENUE	9,084	909 10.0%	9,994	909 10.0%	9,994	
COUNTY FUNDING	4,883	818 16.7%	5,701	1,218 25.0%	6,102	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	32,406	0 0.0%	32,406	-1,826 -5.6%	30,580	
<b>FTE</b>	36.00	1.75 4.9%	37.75	3.75 10.4%	39.75	



# BUDGET & FTE PRIORITIES

# OFFICE OF REGIONAL DEVELOPMENT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
1025000101 REGIONAL DEVELOPMENT ADMIN	20	3,369	3,349	8.15	-	1,192	1,192	1.00	-	(1,202)	(1,202)	-
1025000600 HOUSING AND COMMUNITY DEVELOPMENT	9,162	10,504	1,342	18.85	629	225	(404)	-	-	(232)	(232)	-
1025000800 REGIONAL TRANSPORT AND PLANNING	408	656	248	5.00	10	10	-	-	-	-	-	-
1025000200 ECONOMIC DEVELOPMENT	194	807	613	4.75	60	60	-	0.75	-	-	-	-
1025000215 REGIONAL ADMINISTRATION	10	10	-	-	10	10	-	-	-	-	-	-
1025000900 ENVIRONMENTAL PROGRAM	-	150	150	1.00	-	30	30	-	-	-	-	-
1025000210 EPA ASSESSMENT	200	200	-	-	200	200	-	-	-	-	-	-
1025000300 CRIMINAL JUSTICE ADVISORY COUNCIL	-	-	-	-	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	9,994	15,695	5,701	37.75	909	1,727	818	1.75	-	(1,434)	(1,434)	-
10260000 HOUSING PROGRAMS	-	3,651	3,651	-	-	-	-	-	-	-	-	-
10270000 REVOLVING LOAN PROGRAMS	73	2,310	2,237	-	-	-	-	-	-	-	-	-
10280000 RDA PROPERTY TAX	-	26,578	26,578	-	-	-	-	-	-	-	-	-
10290000 EPA BROWNFIELD REVOLV LOANS	750	690	(60)	-	-	-	-	-	-	-	-	-
<b>TOTAL OFFICE OF REGIONAL DEVELOPMENT</b>	10,816	48,923	38,107	37.75	909	1,727	818	1.75	-	(1,434)	(1,434)	-

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<p>1 [102500_12] REQUEST (TECHNICAL) Transfer \$400,000 Homelessness Service System: Transfer Shelter the Homeless of \$400,000 to Sub-Dept (1020001701) Initiatives and Special Projects.</p> <p>Transfer to Mayor's Administration in 2020: The funding is to be used to support community-wide coordinated entry planning and implementation for the new homeless and housing services system in Salt Lake County. [Org/Program Impacted: HOUSING AND COMMUNITY DEVELOPMENT]</p>	Y	-	(400,000)	(400,000)
<p>2 [102500_04] REQUEST ORD-Housing Community Dev Grant True Up: These adjustments are made to match the timing of receipt of grant funds to County 2020 fiscal year. (True up Grant Revenue and Grant Expenses). CDBG: \$1,000,000 for revenue and \$1,000,000 expense, net zero effect Asthma Direct: \$(145,620) less revenue and \$(24,943) less operating expense, net \$(120,677) less revenue HOME: \$125,000 of increased revenue and zero increase in expense, net \$125,000 in County savings Federal Home Loan Bank: \$(350,000) less revenue from Federal and Private Funding and \$(350,000) decrease in expense.</p> <p>[Total: Expense: \$625,057; Operating Revenue: \$629,380] [Org/Program Impacted: HOUSING AND COMMUNITY DEVELOPMENT]</p>	N	-	(4,323)	(4,323)
<p>3 [102500_R13] REQUEST (REDUCTION) REDUCE YEARLY ALLOC FOR REDEV PROJECTS:</p> <p>[Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]</p>	N	-	0	(282,820)
<p>4 [102500_02] REQUEST Regional Development Projects: In order of priority:</p> <ol style="list-style-type: none"> <li>1. Special Projects Director \$137,180 (year 2 of a 2 yr request)</li> <li>2. Kem C. Gardner Policy Institute \$50,000</li> <li>3. Oquirrh View \$75,000</li> <li>4. Service Navigator \$200,000</li> <li>5. Census \$140,000 (Includes 1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach \$40,000. Year 2 of a 2 yr request)</li> <li>6. WFRC-TLC \$300,000</li> </ol> <p>Total Cost: \$902,180 This request is entered for \$1,185,000. There is an additional request 102500_R13 that reduces the annual amount by \$282,820. The net result in an ask of \$902,180. Mayor's Admin Dept.1020 Items:</p> <p>1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach - Revenue \$40,000</p> <p>[Total: Expense: \$902,180; Operating Revenue: \$0] [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]</p>	N	1.00	902,180	1,188,072

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
5	[102500_01]	REQUEST	Regional Development Projects Rebudget: Regional Development Projects:  In order of priority:  1. Public Asset Yield Initiative \$100,000 2. Website Redesign SLCO.ORG (Reviewed by TAB) \$190,000 ----- Total Cost: \$290,000  [Total: Expense: \$290,000; Operating Revenue: \$0] [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]	N	-	290,000	290,000
6	[102500_13]	REQUEST	Central Wasatch Commission membership: Portion of membership fee for The Central Wasatch Commission (CWC). \$100K out of a total of \$200K membership fee; remainder is covered by Regional Organizations (\$60K) and MSD (\$40K). [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]	Y	-	0	100,000
7	[102500_11]	REQUEST	Environmental Program Manager: \$30,000 is being requested for operational expenses for the new Environmental Program Manager. This new position will link current internal environmental efforts, identify gaps in existing programming and coordinate with external partners to develop initiatives designed to reduce carbon emissions and enhance sustainability efforts.  This request was funded with internal reductions. The reduction request numbers are:  102500_R02 \$3,000 102500_R03 \$6,000 102500_R05 \$14,000 102500_R07 \$7,000 [Org/Program Impacted: CRIMINAL JUSTICE ADVISORY COUNCIL, ENVIRONMENTAL PROGRAM]	Y	-	30,000	30,000
8	[102500_R07]	STRESS TEST	1025000810 Bicycle Advisory Council Stress Test: Reduce County funds allocated to Bicycle Advisory Council. [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]	N	-	(7,051)	(7,000)
9	[102500_R03]	STRESS TEST	1025000125 COG Stress Test: Reduce County funds allocated to Council of Government. [Org/Program Impacted: HOUSING AND COMMUNITY DEVELOPMENT, REGIONAL DEVELOPMENT ADMIN]	N	-	(6,705)	(6,000)
10	[102500_R02]	STRESS TEST	1025000115 Fiscal Stress Test: Reduce County funds allocated to Fiscal [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]	N	-	(3,000)	(3,000)
11	[102500_R05]	STRESS TEST	1025000610 Housing Com Dev Stress Test: Reduce County funds allocated to HCD Admin [Org/Program Impacted: HOUSING AND COMMUNITY DEVELOPMENT]	N	-	(224,948)	(14,000)
12	[102500_05]	REQUEST	Part Time Position for MSD - Offsetting Revenue: Contingent upon whether our request for \$60,000 from the MSD is granted, the Office of Economic Development would like to hire a part time, time-limited employee to serve as an economic development staff member focused on providing services and promoting economic growth and development in the Metro Townships. These funds previously went to a FTE for a similar purpose, but with the reorganization that took place in 2019, that position has now been shifted elsewhere. We would like to hire a part time, time-limited FTE who could focus more completely on the Metro Townships. This is a budget neutral request as the funds would be from a contract with the MSD.  [Total: Expense: \$60,000; Operating Revenue: \$60,000] [Org/Program Impacted: ECONOMIC DEVELOPMENT]	Y	0.75	0	1,248
13	[102500_03]	REQUEST	Regional TIF Administrative Fee: Salt Lake County collects an administrative fee from certain RDA projects that the County participates in with other municipalities. These funds will be used to pay for consulting services and economic development initiatives and to enable increased capacity for spurring economic growth and development within the project areas and the County as a whole. These funds are also a means of recapturing some of the tax increment that is otherwise foregone through participation in project areas. Currently, the potential projects with county administrative fees include RDA's in Sandy, Herriman, Riverton, and West Valley City. Since we won't know which project areas trigger until November 1, 2019, the \$10,000 represents an estimate that the Sandy City TOD CDA will be the only active project area.  [Total: Expense: \$10,000; Operating Revenue: \$10,000] [Org/Program Impacted: REGIONAL ADMINISTRATION]	Y	-	0	0
14	[102500_07]	REQUEST	Temp employees offset by Trans. Funds: Due to hiring a position for Regional Transportation, the funding allocated to cover expenses in 1025000800 Transportation will remain in Transportation and be used to offset the cost of hiring temporary employees. The proposed \$10,000 of funding will come from Fund 130 Sub-Department 1038000000 - First Choice Funds. The net result is \$0.  [Total: Expense: \$10,000; Operating Revenue: \$10,000] [Org/Program Impacted: REGIONAL TRANSPORT AND PLANNING]	Y	-	0	0
15	[102500_08]	REQUEST	EPA Grant: Under the EPA Assessment Grant that we have been awarded, we will be required to contract with a qualified environmental professional (QEP) to generate a community-wide Quality Assurance Performance Plan (QAPP), perform environmental assessments on properties of interest, and generate reports of their findings.  [Total: Expense: \$200,000; Operating Revenue: \$200,000] [Org/Program Impacted: EPA ASSESSMENT]	Y	-	0	0
16	[102500_R11]	STRESS TEST	1025000110-Reduce Regional Dev. Proj Rebudgets: For the 5% stress test we would reduce new request [1025000_01-Regional Development Projects] by \$290,000. [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]	N	-	(290,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
17	[102500_R09]	STRESS TEST	1025000110-Regional Fund Projects Stress Test: \$902,180 from project list outlined determined by Mayor.	N	-	(902,180)	0
In order of priority:  1. Special Projects Director \$137,180 2. Kem C. Gardner Policy Institute \$50,000 3. Oquirrh View \$75,000 4. Service Navigator \$200,000 5. Census \$140,000 (Includes 1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach \$40,000) 6. WFRC-TLC \$300,000  Total Cost: \$902,180  Mayor's Admin Dept.1020 Items:  1 Time Limited FTE in Dept.1020001201 assisting ORD with Census Outreach - Revenue \$40,000 [Org/Program Impacted: REGIONAL DEVELOPMENT ADMIN]							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.75</b>	<b>817,857</b>	<b>922,177</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(1,433,884)	(30,000)
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	0	(1,825,632)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

OFFICE OF REGIONAL DEVELOPMENT

Funds Selected	Organizations Selected
110 - GENERAL FUND	10250000 - RGNL TRANS HOUSING AND ECON DEV • 10260000 - HOUSING PROGRAMS • 10270000 - REVOLVING LOAN PROGRAMS • 10280000 - RDA PROPERTY TAX • 10290000 - EPA BROWNFIELD REVOLV LOANS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,102</b>	<b>1,218</b>	<b>5,701</b>	<b>4,883</b>	<b>818</b>	<b>6,572</b>	<b>(470)</b>	<b>6,779</b>	<b>(677)</b>
<b>REVENUE</b>	<b>9,994</b>	<b>909</b>	<b>9,994</b>	<b>9,084</b>	<b>909</b>	<b>9,084</b>	<b>909</b>	<b>5,467</b>	<b>4,527</b>
<b>OPERATING REVENUE</b>	<b>9,994</b>	<b>909</b>	<b>9,994</b>	<b>9,084</b>	<b>909</b>	<b>9,084</b>	<b>909</b>	<b>5,467</b>	<b>4,527</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	7,772	985	7,772	6,787	985	6,157	1,615	4,669	3,103
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	43	(43)
412000 - LOCAL GOVT PRIVATE GRANTS	610	35	610	575	35	575	35	-	610
415000 - FEDERAL GOVERNMENT GRANTS	7,162	950	7,162	6,212	950	5,582	1,580	4,626	2,536
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	265	(146)	265	411	(146)	411	(146)	198	67
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	59	(59)
423000 - LOCAL GOVERNMENT CONTRACTS	250	(146)	250	396	(146)	396	(146)	-	250
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	16	(16)
424000 - LOCAL REVENUE CONTRACTS	15	-	15	15	-	15	-	123	(108)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,957	70	1,957	1,887	70	2,517	(560)	599	1,358
431035 - INTERFUND REVENUE-COMM DEV	-	-	-	-	-	-	-	200	(200)
431160 - INTERFUND REVENUE	1,551	70	1,551	1,481	70	2,111	(560)	347	1,204
433065 - INTRAFUND REVENUE-HOUSING PRGM	398	-	398	398	-	398	-	-	398
433100 - INTRAFUND REVENUE	8	-	8	8	-	8	-	52	(44)
<b>EXPENSE</b>	<b>16,096</b>	<b>2,128</b>	<b>15,695</b>	<b>13,968</b>	<b>1,727</b>	<b>15,656</b>	<b>440</b>	<b>12,245</b>	<b>3,850</b>
<b>OPERATING EXPENSE</b>	<b>16,096</b>	<b>2,128</b>	<b>15,695</b>	<b>13,968</b>	<b>1,727</b>	<b>15,656</b>	<b>440</b>	<b>12,245</b>	<b>3,850</b>
000100-Salaries and Benefits	4,180	533	3,849	3,647	202	4,117	62	3,657	523
601005 - ELECTED AND EXEMPT SALARY	373	10	363	363	-	470	(96)	391	(18)
601030 - PERMANENT AND PROVISIONAL	1,579	200	1,379	1,379	-	1,363	216	1,306	273
601040 - TIME LIMITED EMPLOYEES	860	149	837	711	126	806	54	618	241
601050 - TEMPORARY SEASONAL EMERGENCY	50	10	50	40	10	100	(50)	58	(8)
601055 - FED AND STATE FNDED TRAINING PRO	-	-	-	-	-	165	(165)	216	(216)
601065 - OVERTIME	-	-	-	-	-	-	-	0	(0)
603005 - SOCIAL SECURITY TAXES	215	28	197	188	10	211	4	191	24
603025 - RETIREMENT OR PENSION CONTRIB	441	57	404	384	20	427	15	379	62
603040 - LTD CONTRIBUTIONS	10	1	10	9	0	12	(2)	8	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	49	2	48	46	1	29	19	30	19
603050 - HEALTH INSURANCE PREMIUMS	525	75	485	450	35	457	68	373	152
603055 - EMPLOYEE SERV RES FUND CHARGES	37	0	37	37	-	37	(0)	45	(8)
603056 - OPEB - CURRENT YR	41	(0)	41	41	-	41	0	40	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	10,747	1,595	10,677	9,152	1,525	10,370	377	7,551	3,196
607040 - FACILITIES MANAGEMENT CHARGES	8	-	8	8	-	8	-	12	(4)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	291	-	291	291	-	323	(32)	306	(15)
611015 - EDUCATION AND TRAINING SERV/SUPP	45	2	44	43	1	43	2	40	5
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	1	-	1	1	-	1	-	0	1
613005 - PRINTING CHARGES	12	-	12	12	-	12	-	10	2
613010 - PUBLIC NOTICES	5	-	5	5	-	5	-	3	2
613015 - PRINTING SUPPLIES	0	-	0	0	-	0	-	-	0
613020 - DEVELOPMENT ADVERTISING	5	-	5	5	-	27	(22)	35	(30)
615005 - OFFICE SUPPLIES	33	0	33	33	0	33	(1)	18	14
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	3	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	26	-	26	26	-	16	10	10	16
615020 - COMPUTER SOFTWARE < 3000	6	-	6	6	-	6	-	7	(2)
615025 - COMPUTER COMPONENTS < 3000	27	4	25	23	2	23	4	19	8
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	0	0
615035 - SMALL EQUIPMENT (NON-COMPUTER)	9	4	7	5	2	5	4	12	(3)
615040 - POSTAGE	4	-	4	4	-	4	-	3	1
615050 - MEALS AND REFRESHMENTS	43	1	42	42	0	35	8	72	(30)
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	11	-	11	11	-	11	-	9	2
619015 - MILEAGE ALLOWANCE	18	1	17	17	1	17	1	11	6
619025 - TRAVEL AND TRANSPORTATION	102	-	105	102	3	82	20	51	51
619035 - VEHICLE RENTAL CHARGES	4	-	4	4	-	4	-	3	0
621020 - TELEPHONE	11	-	11	11	-	11	-	18	(8)
621025 - MOBILE TELEPHONE	19	2	18	17	1	17	2	18	1
633010 - RENT - BUILDINGS	52	-	52	52	-	49	3	101	(50)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	0	(0)
633025 - MISCELLANEOUS RENTAL CHARGES	4	-	4	4	-	4	-	8	(4)
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	4	(4)
639010 - CONSULTANTS FEES	12	10	12	2	10	2	10	21	(9)
639020 - LABORATORY FEES	-	-	-	-	-	-	-	3	(3)
639025 - OTHER PROFESSIONAL FEES	1,546	1,160	1,466	386	1,080	1,449	97	840	705

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
639035 - CONTRACT MANAGEMENT FEE	100	-	100	100	-	-	100	-	100
639036 - OTHER MISC CONTRACT FEES	513	(425)	513	938	(425)	1,018	(505)	90	423
639050 - CLIENT SUPPORT SERVICES	4	-	4	4	-	4	-	8	(4)
655020 - EMP INS-PEHP SUMMIT HSA	-	-	-	-	-	-	-	3	(3)
657005 - INSURANCE	30	-	30	30	-	30	-	4	26
657010 - NOTARY SURETY AND FIDELITY BONDS	0	-	0	0	-	0	-	0	0
664005 - OTHER PASS THRU EXPENSE	-	-	-	-	-	-	-	19	(19)
665020 - SOCIAL SERVICES BLOCK GRANT (SSBG)	285	-	285	285	-	423	(137)	469	(184)
665070 - AFTER SCHOOL PROGRAM EXPENSES	202	(14)	216	216	-	316	(114)	454	(251)
665075 - HOME PASS THRU GRANT CONTRACTS	1,747	-	1,747	1,747	-	1,747	-	1,023	723
665095 - COMM DEV PASS THRU GRANT CONTR	3,436	1,000	3,436	2,436	1,000	2,436	1,000	2,150	1,286
665115 - CD PASS THRU LEAD BASED PAINT	1,015	-	1,015	1,015	-	1,018	(3)	749	266
665120 - CD PASS THRU ESG	182	-	182	182	-	182	-	138	43
665140 - EPA BROWNFIELD RLF	200	200	200	-	200	-	200	-	200
665150 - CDC LEAD PREVENTION PASS THRU	177	-	177	177	-	97	80	49	128
665155 - FHLB AGING IN PLACE	400	(350)	400	750	(350)	750	(350)	-	400
667005 - CONTRIBUTIONS	165	-	165	165	-	165	-	534	(369)
693010 - INTRAFUND CHARGES	-	-	-	-	-	-	-	172	(172)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	50	(50)
000300-Capital Purchases	190	-	190	190	-	190	-	10	180
675005 - PURCHASE OF BUILDINGS	190	-	190	190	-	190	-	-	190
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	10	(10)
000400-Indirect Cost	979	-	979	979	-	979	-	1,027	(48)
663010 - COUNCIL OVERHEAD COST	23	-	23	23	-	23	-	22	1
663015 - MAYOR OVERHEAD COST	27	-	27	27	-	27	-	42	(15)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	15	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	339	-	339	339	-	339	-	281	59
663035 - REAL ESTATE OVERHEAD COST	22	-	22	22	-	22	-	11	11
663040 - INFO SERVICES OVERHEAD COST	309	-	309	309	-	309	-	519	(210)
663045 - PURCHASING OVERHEAD COST	138	-	138	138	-	138	-	31	107
663050 - HUMAN RESOURCES OVERHEAD COST	52	-	52	52	-	52	-	62	(10)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	-	2	2	-	2	-	2	0
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	1	(1)
663070 - MAYOR FINANCE OVERHEAD COST	50	-	50	50	-	50	-	42	9

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REVENUE AND EXPENDITURE DETAIL

OFFICE OF REGIONAL DEVELOPMENT

Funds Selected	Organizations Selected
110 - GENERAL FUND	10250000 - RGNL TRANS HOUSING AND ECON DEV

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,102</b>	<b>1,218</b>	<b>5,701</b>	<b>4,883</b>	<b>818</b>	<b>6,572</b>	<b>(470)</b>	<b>6,779</b>	<b>(677)</b>
<b>REVENUE</b>	<b>9,994</b>	<b>909</b>	<b>9,994</b>	<b>9,084</b>	<b>909</b>	<b>9,084</b>	<b>909</b>	<b>5,467</b>	<b>4,527</b>
<b>OPERATING REVENUE</b>	<b>9,994</b>	<b>909</b>	<b>9,994</b>	<b>9,084</b>	<b>909</b>	<b>9,084</b>	<b>909</b>	<b>5,467</b>	<b>4,527</b>
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412000 - LOCAL GOVT PRIVATE GRANTS	610	35	610	575	35	575	35	-	610
415000 - FEDERAL GOVERNMENT GRANTS	7,162	950	7,162	6,212	950	5,582	1,580	4,626	2,536
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	265	(146)	265	411	(146)	411	(146)	198	67
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	59	(59)
423000 - LOCAL GOVERNMENT CONTRACTS	250	(146)	250	396	(146)	396	(146)	-	250
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	16	(16)
424000 - LOCAL REVENUE CONTRACTS	15	-	15	15	-	15	-	123	(108)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,957	70	1,957	1,887	70	2,517	(560)	599	1,358
431035 - INTERFUND REVENUE-COMM DEV	-	-	-	-	-	-	-	200	(200)
431160 - INTERFUND REVENUE	1,551	70	1,551	1,481	70	2,111	(560)	347	1,204
433065 - INTRAFUND REVENUE-HOUSING PRGM	398	-	398	398	-	398	-	-	398
433100 - INTRAFUND REVENUE	8	-	8	8	-	8	-	52	(44)
<b>EXPENSE</b>	<b>16,096</b>	<b>2,128</b>	<b>15,695</b>	<b>13,968</b>	<b>1,727</b>	<b>15,656</b>	<b>440</b>	<b>12,245</b>	<b>3,850</b>
<b>OPERATING EXPENSE</b>	<b>16,096</b>	<b>2,128</b>	<b>15,695</b>	<b>13,968</b>	<b>1,727</b>	<b>15,656</b>	<b>440</b>	<b>12,245</b>	<b>3,850</b>
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601030 - PERMANENT AND PROVISIONAL	1,579	200	1,379	1,379	-	1,363	216	1,306	273
601040 - TIME LIMITED EMPLOYEES	860	149	837	711	126	806	54	618	241
601050 - TEMPORARY SEASONAL EMERGENCY	50	10	50	40	10	100	(50)	58	(8)
601055 - FED AND STATE FNDED TRAINING PRO	-	-	-	-	-	165	(165)	216	(216)
601065 - OVERTIME	-	-	-	-	-	-	-	0	(0)
603005 - SOCIAL SECURITY TAXES	215	28	197	188	10	211	4	191	24
603025 - RETIREMENT OR PENSION CONTRIB	441	57	404	384	20	427	15	379	62
603040 - LTD CONTRIBUTIONS	10	1	10	9	0	12	(2)	8	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	49	2	48	46	1	29	19	30	19
603050 - HEALTH INSURANCE PREMIUMS	525	75	485	450	35	457	68	373	152
603055 - EMPLOYEE SERV RES FUND CHARGES	37	0	37	37	-	37	(0)	45	(8)
603056 - OPEB - CURRENT YR	41	(0)	41	41	-	41	0	40	1
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	10,747	1,595	10,677	9,152	1,525	10,370	377	7,551	3,196
607040 - FACILITIES MANAGEMENT CHARGES	8	-	8	8	-	8	-	12	(4)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	291	-	291	291	-	323	(32)	306	(15)
611015 - EDUCATION AND TRAINING SERV/SUPP	45	2	44	43	1	43	2	40	5
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611030 - ART AND PHOTOGRAPHIC SUPPLIES	1	-	1	1	-	1	-	0	1
613005 - PRINTING CHARGES	12	-	12	12	-	12	-	10	2
613010 - PUBLIC NOTICES	5	-	5	5	-	5	-	3	2
613015 - PRINTING SUPPLIES	0	-	0	0	-	0	-	-	0
613020 - DEVELOPMENT ADVERTISING	5	-	5	5	-	27	(22)	35	(30)
615005 - OFFICE SUPPLIES	33	0	33	33	0	33	(1)	18	14
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	3	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	26	-	26	26	-	16	10	10	16
615020 - COMPUTER SOFTWARE < 3000	6	-	6	6	-	6	-	7	(2)
615025 - COMPUTER COMPONENTS < 3000	27	4	25	23	2	23	4	19	8
615030 - COMMUNICATION EQUIP-NONCAPITAL	0	-	0	0	-	0	-	0	0
615035 - SMALL EQUIPMENT (NON-COMPUTER)	9	4	7	5	2	5	4	12	(3)
615040 - POSTAGE	4	-	4	4	-	4	-	3	1
615050 - MEALS AND REFRESHMENTS	43	1	42	42	0	35	8	72	(30)
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	11	-	11	11	-	11	-	9	2
619015 - MILEAGE ALLOWANCE	18	1	17	17	1	17	1	11	6
619025 - TRAVEL AND TRANSPORTATION	102	-	105	102	3	82	20	51	51
619035 - VEHICLE RENTAL CHARGES	4	-	4	4	-	4	-	3	0
621020 - TELEPHONE	11	-	11	11	-	11	-	18	(8)
621025 - MOBILE TELEPHONE	19	2	18	17	1	17	2	18	1
633010 - RENT - BUILDINGS	52	-	52	52	-	49	3	101	(50)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	0	(0)
633025 - MISCELLANEOUS RENTAL CHARGES	4	-	4	4	-	4	-	8	(4)
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	4	(4)
639010 - CONSULTANTS FEES	12	10	12	2	10	2	10	21	(9)
639020 - LABORATORY FEES	-	-	-	-	-	-	-	3	(3)
639025 - OTHER PROFESSIONAL FEES	1,546	1,160	1,466	386	1,080	1,449	97	840	705

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
639035 - CONTRACT MANAGEMENT FEE	100	-	100	100	-	-	100	-	100
639036 - OTHER MISC CONTRACT FEES	513	(425)	513	938	(425)	1,018	(505)	90	423
639050 - CLIENT SUPPORT SERVICES	4	-	4	4	-	4	-	8	(4)
655020 - EMP INS-PEHP SUMMIT HSA	-	-	-	-	-	-	-	3	(3)
657005 - INSURANCE	30	-	30	30	-	30	-	4	26
657010 - NOTARY SURETY AND FIDELITY BONDS	0	-	0	0	-	0	-	0	0
664005 - OTHER PASS THRU EXPENSE	-	-	-	-	-	-	-	19	(19)
665020 - SOCIAL SERVICES BLOCK GRANT (SSBG)	285	-	285	285	-	423	(137)	469	(184)
665070 - AFTER SCHOOL PROGRAM EXPENSES	202	(14)	216	216	-	316	(114)	454	(251)
665075 - HOME PASS THRU GRANT CONTRACTS	1,747	-	1,747	1,747	-	1,747	-	1,023	723
665095 - COMM DEV PASS THRU GRANT CONTR	3,436	1,000	3,436	2,436	1,000	2,436	1,000	2,150	1,286
665115 - CD PASS THRU LEAD BASED PAINT	1,015	-	1,015	1,015	-	1,018	(3)	749	266
665120 - CD PASS THRU ESG	182	-	182	182	-	182	-	138	43
665140 - EPA BROWNFIELD RLF	200	200	200	-	200	-	200	-	200
665150 - CDC LEAD PREVENTION PASS THRU	177	-	177	177	-	97	80	49	128
665155 - FHLB AGING IN PLACE	400	(350)	400	750	(350)	750	(350)	-	400
667005 - CONTRIBUTIONS	165	-	165	165	-	165	-	534	(369)
693010 - INTRAFUND CHARGES	-	-	-	-	-	-	-	172	(172)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	50	(50)
000300-Capital Purchases	190	-	190	190	-	190	-	10	180
675005 - PURCHASE OF BUILDINGS	190	-	190	190	-	190	-	-	190
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	10	(10)
000400-Indirect Cost	979	-	979	979	-	979	-	1,027	(48)
663010 - COUNCIL OVERHEAD COST	23	-	23	23	-	23	-	22	1
663015 - MAYOR OVERHEAD COST	27	-	27	27	-	27	-	42	(15)
663025 - AUDITOR OVERHEAD COST	15	-	15	15	-	15	-	15	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	339	-	339	339	-	339	-	281	59
663035 - REAL ESTATE OVERHEAD COST	22	-	22	22	-	22	-	11	11
663040 - INFO SERVICES OVERHEAD COST	309	-	309	309	-	309	-	519	(210)
663045 - PURCHASING OVERHEAD COST	138	-	138	138	-	138	-	31	107
663050 - HUMAN RESOURCES OVERHEAD COST	52	-	52	52	-	52	-	62	(10)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	-	2	2	-	2	-	2	0
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	1	(1)
663070 - MAYOR FINANCE OVERHEAD COST	50	-	50	50	-	50	-	42	9

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

OFFICE OF REGIONAL DEVELOPMENT

Funds Selected	Organizations Selected
125 - ECON DEV AND COMMUNITY RESOURCES FUND • 320 - HOUSING PROGRAMS FUND	10260000 - HOUSING PROGRAMS • 10270000 - REVOLVING LOAN PROGRAMS • 10280000 - RDA PROPERTY TAX • 10290000 - EPA BROWNFIELD REVOLV LOANS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>30,580</b>	<b>(1,826)</b>	<b>32,406</b>	<b>32,406</b>	<b>-</b>	<b>24,372</b>	<b>6,209</b>	<b>14,782</b>	<b>15,799</b>
<b>REVENUE</b>	<b>27,677</b>	<b>(5)</b>	<b>27,682</b>	<b>27,682</b>	<b>-</b>	<b>21,683</b>	<b>5,994</b>	<b>17,800</b>	<b>9,876</b>
<b>OPERATING REVENUE</b>	<b>823</b>	<b>-</b>	<b>823</b>	<b>823</b>	<b>-</b>	<b>823</b>	<b>-</b>	<b>1,800</b>	<b>(978)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	823	-	823	823	-	823	-	1,492	(669)
415000 - FEDERAL GOVERNMENT GRANTS	750	-	750	750	-	750	-	1,205	(455)
415003 - FEDERAL PROGRAM INCOME	73	-	73	73	-	73	-	287	(215)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	309	(309)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	302	(302)
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	-	-	6	(6)
<b>NON-OPERATING REVENUE</b>	<b>26,854</b>	<b>(5)</b>	<b>26,859</b>	<b>26,859</b>	<b>-</b>	<b>20,860</b>	<b>5,994</b>	<b>16,000</b>	<b>10,854</b>
RCT4010 - PROPERTY TAXES	26,572	-	26,572	26,572	-	20,578	5,994	15,646	10,926
401022 - PROPERTY TAX-RDA PASS THRU	26,572	-	26,572	26,572	-	20,578	5,994	15,646	10,926
RCT4290 - INVESTMENT EARNINGS	283	(5)	288	288	-	283	-	354	(72)
429005 - INTEREST - TIME DEPOSITS	5	(5)	10	10	-	5	-	45	(40)
429025 - INTEREST-RESTRICTED	178	-	178	178	-	178	-	222	(45)
429035 - LOAN LOSS RESERVE	100	-	100	100	-	100	-	87	13
<b>EXPENSE</b>	<b>31,403</b>	<b>(1,826)</b>	<b>33,228</b>	<b>33,228</b>	<b>-</b>	<b>25,194</b>	<b>6,209</b>	<b>16,582</b>	<b>14,821</b>
<b>OPERATING EXPENSE</b>	<b>31,403</b>	<b>(1,826)</b>	<b>33,228</b>	<b>33,228</b>	<b>-</b>	<b>25,194</b>	<b>6,209</b>	<b>16,582</b>	<b>14,821</b>
000200-Operations	31,363	(1,822)	33,185	33,185	-	25,155	6,209	16,569	14,795
613010 - PUBLIC NOTICES	1	(1)	1	1	-	1	-	-	1
615040 - POSTAGE	0	(0)	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	1	(1)	2	2	-	1	-	-	1
639005 - LEGAL AUDITING AND ACCTG FEES	-	-	-	-	-	-	-	49	(49)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	1	(1)
665095 - COMM DEV PASS THRU GRANT CONTR	-	-	-	-	-	-	-	451	(451)
665115 - CD PASS THRU LEAD BASED PAINT	-	-	-	-	-	-	-	2	(2)
665130 - HOUSING PROGRAMS PASS THRU RDA	1,820	(1,820)	3,640	3,640	-	1,820	-	-	1,820
665140 - EPA BROWNFIELD RLF	665	-	665	665	-	450	215	198	467
666300 - RDA-BLUFFDALE	1,429	-	1,429	1,429	-	680	749	1,144	286
666301 - RDA-COTTONWOOD HEIGHTS	14	-	14	14	-	4	10	12	2
666302 - RDA-DRAPER CITY	1,859	-	1,859	1,859	-	1,295	565	1,463	397
666303 - RDA-HERRIMAN	496	-	496	496	-	210	285	412	83
666304 - RDA-HOLLADAY	477	-	477	477	-	371	106	361	116
666305 - RDA-MIDVALE CITY	1,252	-	1,252	1,252	-	846	406	1,111	141
666306 - RDA-MURRAY	658	-	658	658	-	515	143	442	216
666307 - RDA-RIVERTON CITY	-	-	-	-	-	41	(41)	-	-
666308 - RDA-SALT LAKE CITY	6,465	-	6,465	6,465	-	5,289	1,176	4,437	2,027
666309 - RDA-SANDY CITY	2,253	-	2,253	2,253	-	1,658	595	1,813	441
666310 - RDA-SOUTH JORDAN CITY	2,990	-	2,990	2,990	-	2,629	361	2,066	923
666311 - RDA-SOUTH SALT LAKE	37	-	37	37	-	101	(64)	25	12
666312 - RDA-TAYLORSVILLE CITY	84	-	84	84	-	36	47	66	18
666313 - RDA-WEST JORDAN CITY	981	-	981	981	-	908	72	705	276
666314 - RDA-WEST VALLEY CITY	1,967	-	1,967	1,967	-	1,822	145	1,489	477
666315 - RDA-SL COUNTY	175	-	175	175	-	58	117	-	175
666316 - RDA-MILLCREEK	121	-	121	121	-	-	121	99	22
666399 - RDA CONTINGENCY	5,314	-	5,314	5,314	-	4,116	1,199	-	5,314
667075 - REVOLVING LOAN BAD DEBT	-	-	-	-	-	-	-	21	(21)
693020 - INTERFUND CHARGES	2,305	-	2,305	2,305	-	2,305	-	200	2,105
000400-Indirect Cost	39	(4)	43	43	-	39	-	13	26
663010 - COUNCIL OVERHEAD COST	5	-	5	5	-	5	-	2	3
663015 - MAYOR OVERHEAD COST	16	(2)	18	18	-	16	-	4	12
663025 - AUDITOR OVERHEAD COST	4	-	4	4	-	4	-	2	2
663040 - INFO SERVICES OVERHEAD COST	4	-	4	4	-	4	-	2	2
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	10	(2)	12	12	-	10	-	3	7

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Collaborate with jurisdictions, UTA, UDOT, and WFRC to help Salt Lake County residents access opportunities, housing, and employment within a reasonable amount of time.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County has a robust high comfort bicycle network**

1) Increase Amount of funding provided through a competitive selection process for projects that complete the Active Transportation Improvement Plan (ATIP). from as of the start of the year to by end of the year .

**Salt Lake County preserves future transportation corridors**

2) Increase Facilitate funding from the Salt Lake County Corridor Preservation Fund through the Council of Governments Public Works Committee for roadway and transit corridor preservation from as of the start of the year to by end of the year .

**Salt Lake County has a strong multi-modal transportation system**

3) Increase Amount of funding provided through a competitive selection process for multi-modal transportation projects from as of the start of the year to by end of the year .

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	1,400	-1,400 -100.0%	0	-1,400 -100.0%	0	
REVENUE	0	0	0	0	0	
		0		0		
COUNTY FUNDING	1,400	-1,400 -100.0%	0	-1,400 -100.0%	0	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	20,917	-12,869 -61.5%	8,048	-19,724 -94.3%	1,193	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# TRANSPORTATION PRESERVATION PROJ

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
103100000 REGIONAL TRANSPORTATION PROJ PRGM	-	-	-	-	-	(1,400)	(1,400)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	-	-	-	-	-	(1,400)	(1,400)	-	-	-	-	-
10300000 TRANSPORTATION PRESERVATION DS	4,228	2,944	(1,284)	-	(13)	2	14	-	-	-	-	-
10320000 TRANSPORTATION PASS THRU	290,998	290,998	-	-	27,178	27,178	-	-	-	-	-	-
10330000 CORRIDOR PRESERVATION	2,400	3,677	1,277	-	-	-	-	-	-	-	-	-
10340000 HB420 2015 TRANSPORTATION PRGM	-	-	-	-	-	(511)	(511)	-	-	-	-	-
10360000 STATE GO BOND PASS-THRU	-	1,200	1,200	-	-	(6,027)	(6,027)	-	-	-	-	-
10370000 SB128 PARKING STRUCTURES	2,472	2,472	-	-	30	30	-	-	-	-	-	-
10380000 REGIONAL TRANSPORTATION CHOICES	13,145	20,000	6,855	-	(25,355)	(31,700)	(6,345)	-	-	-	-	-
<b>TOTAL TRANSPORTATION PRESERVATION PROJ</b>	<b>313,242</b>	<b>321,291</b>	<b>8,048</b>	<b>-</b>	<b>1,841</b>	<b>(12,427)</b>	<b>(14,269)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Stress Test not required. - ✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[103100_01]	REQUEST	1031-Regional Transportation Proj Fund True Up: Regional Transportation Projects (Sub-Dept 1031) True Up.	Y	-	(1,400,000)	(1,400,000)
For 2020 fall budget cycle there will be no expense budgeted appropriated based upon a recommendation by County Council until a County Transportation Advisory Committee is formed. Once this committee is formed then we will adjust budget recommendations from this committee. [Org/Program Impacted: REGIONAL TRANSPORTATION PROJ PRGM]							
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>						<b>(1,400,000)</b>	<b>(1,400,000)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:						0	0
TOTAL STRESS TEST REDUCTIONS:						0	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
	Transportation Funds True-Up:						
Σ	These funds are governed from State Sentate Bills/Bonds that are awarded to Salt Lake County which Office of Regional Development Transportation Division manage. These budget adjustments correspond with Mayor Finance Long Range Plan for fund 130.					(12,868,759)	(19,723,759)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected			Organizations Selected						
130 - TRANSPORTATION PRESERVATION FUND			10300000 - TRANSPORTATION PRESERVATION DS • 10310000 - REGIONAL TRANSPORTATION PROJECT • 10320000 - TRANSPORTATION PASS THRU • 10330000 - CORRIDOR PRESERVATION • 10340000 - HB420 2015 TRANSPORTATION PRGM • 10360000 - STATE GO BOND PASS-THRU • 10370000 - SB128 PARKING STRUCTURES • 10380000 - REGIONAL TRANSPORTATION CHOICES						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>12,662</b>	<b>(9,655)</b>	<b>8,048</b>	<b>22,317</b>	<b>(14,269)</b>	<b>22,317</b>	<b>(9,655)</b>	<b>34,139</b>	<b>(21,477)</b>
<b>REVENUE</b>	<b>324,273</b>	<b>12,669</b>	<b>313,321</b>	<b>311,604</b>	<b>1,717</b>	<b>311,604</b>	<b>12,669</b>	<b>257,513</b>	<b>66,760</b>
<b>OPERATING REVENUE</b>	<b>324,194</b>	<b>12,793</b>	<b>313,242</b>	<b>311,401</b>	<b>1,841</b>	<b>311,401</b>	<b>12,793</b>	<b>232,850</b>	<b>91,345</b>
RCT4040 - TRANSPORTATION PRESERVATION FE	11,369	18	11,369	11,352	18	11,352	18	11,060	310
404005 - TRANSPORTATION PRESERVATION FEES	4,228	(13)	4,228	4,241	(13)	4,241	(13)	4,817	(589)
404010 - TRANS PRESERV FEE PASS THRU	2,270	-	2,270	2,270	-	2,270	-	2,014	255
404015 - CORRIDOR PRESERVATION FEES	2,400	-	2,400	2,400	-	2,400	-	2,928	(528)
404030 - SB128 PARKING STRUCTURES	2,472	30	2,472	2,442	30	2,442	30	1,300	1,172
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	25	25	25	-	25	-	25	1,400	(1,375)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	1,400	(1,400)
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(31)	31
415000 - FEDERAL GOVERNMENT GRANTS	25	25	25	-	25	-	25	31	(6)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	62	(62)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	62	(62)
RCT4060 - MASS TRANSIT AND HIGHWAY TAX	312,800	12,750	301,848	300,050	1,798	300,050	12,750	220,328	92,472
404025 - 2219 TRANSPORTATION SALES TAX	13,600	(24,900)	13,120	38,500	(25,380)	38,500	(24,900)	16,929	(3,329)
406005 - MASS TRANSIT TAX-PASS THRU	299,200	37,650	288,728	261,550	27,178	261,550	37,650	203,398	95,802
<b>NON-OPERATING REVENUE</b>	<b>78</b>	<b>(125)</b>	<b>78</b>	<b>203</b>	<b>(125)</b>	<b>203</b>	<b>(125)</b>	<b>1,463</b>	<b>(1,384)</b>
RCT4290 - INVESTMENT EARNINGS	78	(125)	78	203	(125)	203	(125)	1,463	(1,384)
429005 - INTEREST - TIME DEPOSITS	78	(125)	78	203	(125)	203	(125)	1,457	(1,378)
429015 - INTEREST-MISCELLANEOUS	0	-	0	0	-	0	-	6	(6)
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,200</b>	<b>(23,200)</b>
RCT7100 - OFS GO BOND PROCEEDS	-	-	-	-	-	-	-	23,200	(23,200)
710700 - OFS NOTE PROCEEDS	-	-	-	-	-	-	-	23,200	(23,200)
<b>EXPENSE</b>	<b>336,857</b>	<b>3,139</b>	<b>321,291</b>	<b>333,718</b>	<b>(12,427)</b>	<b>333,718</b>	<b>3,139</b>	<b>266,989</b>	<b>69,868</b>
<b>OPERATING EXPENSE</b>	<b>336,857</b>	<b>3,139</b>	<b>321,291</b>	<b>333,718</b>	<b>(12,427)</b>	<b>333,718</b>	<b>3,139</b>	<b>266,989</b>	<b>69,868</b>
000200-Operations	331,457	3,107	315,891	328,350	(12,459)	328,350	3,107	264,104	67,352
639025 - OTHER PROFESSIONAL FEES	15	-	15	15	-	15	-	1	14
661010 - INTEREST EXPENSE	1	0	1	1	0	1	0	-	1
665060 - ROAD BOND PROJECT PASS THRU	-	(8,627)	-	8,627	(8,627)	8,627	(8,627)	1,845	(1,845)
665135 - CORRIDOR PRESERV PROJECTS	3,677	-	3,677	3,677	-	3,652	25	2,154	1,523
665136 - HB 420 PROJECTS	-	(511)	-	511	(511)	511	(511)	19,731	(19,731)
665137 - SB277 STATE GO BOND PASS THRU	1,200	1,200	1,200	-	1,200	-	1,200	34,700	(33,500)
665139 - 2219 TRANSPORTATION PROJECTS	24,701	(26,606)	19,607	51,307	(31,700)	51,307	(26,606)	-	24,701
666010 - UTA MASS TRANSIT	89,760	2,996	95,702	86,764	8,938	86,764	2,996	76,225	13,535
666015 - UTA ADDITIONAL MASS TRANSIT	59,840	1,998	63,801	57,842	5,959	57,842	1,998	50,790	9,050
666020 - UDOT ADDITIONAL MASS TRANSIT	14,960	499	15,950	14,461	1,490	14,461	499	12,798	2,162
666025 - UTA COUNTY OPTION TRANSIT	56,100	1,873	59,814	54,227	5,586	54,227	1,873	47,689	8,411
666030 - UDOT COUNTY OPTION TRANSIT	18,700	624	19,938	18,076	1,862	18,076	624	15,896	2,804
666035 - LOCAL OPTION TRANSP - CITIES	29,920	14,944	16,519	14,977	1,543	14,977	14,944	-	29,920
666040 - LOCAL OPTION TRANSP - UTA	29,920	14,944	16,519	14,977	1,543	14,977	14,944	-	29,920
666200 - UDOT MOTOR VEHICLE FEE	-	-	-	-	-	-	-	939	(939)
666205 - UTA MOTOR VEHICLE FEE	-	-	-	-	-	-	-	1,075	(1,075)
666206 - CORRIDOR PRES - UDOT 20	2,270	(227)	2,754	2,496	257	2,496	(227)	-	2,270
693010 - INTRAFUND CHARGES	252	-	252	252	-	252	-	-	252
693020 - INTERFUND CHARGES	141	-	141	141	-	166	(25)	261	(120)
000600-Debt Service	5,400	73	5,400	5,327	73	5,327	73	2,885	2,515
000900-Other Appropriations	-	(42)	-	42	(42)	42	(42)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	(42)	-	42	(42)	42	(42)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected			Organizations Selected						
130 - TRANSPORTATION PRESERVATION FUND			10300000 - TRANSPORTATION PRESERVATION DS • 10310000 - REGIONAL TRANSPORTATION PROJECT						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(1,284)</b>	<b>(1,386)</b>	<b>(1,284)</b>	<b>102</b>	<b>(1,386)</b>	<b>102</b>	<b>(1,386)</b>	<b>(1,250)</b>	<b>(34)</b>
<b>REVENUE</b>	<b>4,236</b>	<b>(5)</b>	<b>4,236</b>	<b>4,241</b>	<b>(5)</b>	<b>4,241</b>	<b>(5)</b>	<b>6,381</b>	<b>(2,144)</b>
<b>OPERATING REVENUE</b>	<b>4,228</b>	<b>(13)</b>	<b>4,228</b>	<b>4,241</b>	<b>(13)</b>	<b>4,241</b>	<b>(13)</b>	<b>6,217</b>	<b>(1,989)</b>
RCT4040 - TRANSPORTATION PRESERVATION FE	4,228	(13)	4,228	4,241	(13)	4,241	(13)	4,817	(589)
404005 - TRANSPORTATION PRESERVATION FEES	4,228	(13)	4,228	4,241	(13)	4,241	(13)	4,817	(589)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	1,400	(1,400)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	1,400	(1,400)
<b>NON-OPERATING REVENUE</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>8</b>	<b>164</b>	<b>(155)</b>
RCT4290 - INVESTMENT EARNINGS	8	8	8	1	8	1	8	164	(155)
429005 - INTEREST - TIME DEPOSITS	8	8	8	1	8	1	8	157	(149)
429015 - INTEREST-MISCELLANEOUS	0	-	0	0	-	0	-	6	(6)
<b>EXPENSE</b>	<b>2,944</b>	<b>(1,398)</b>	<b>2,944</b>	<b>4,342</b>	<b>(1,398)</b>	<b>4,342</b>	<b>(1,398)</b>	<b>4,966</b>	<b>(2,023)</b>
<b>OPERATING EXPENSE</b>	<b>2,944</b>	<b>(1,398)</b>	<b>2,944</b>	<b>4,342</b>	<b>(1,398)</b>	<b>4,342</b>	<b>(1,398)</b>	<b>4,966</b>	<b>(2,023)</b>
000200-Operations	16	(1,400)	16	1,416	(1,400)	1,416	(1,400)	2,082	(2,066)
639025 - OTHER PROFESSIONAL FEES	15	-	15	15	-	15	-	1	14
661010 - INTEREST EXPENSE	1	0	1	1	0	1	0	-	1
665060 - ROAD BOND PROJECT PASS THRU	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	1,845	(1,845)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	236	(236)
000600-Debt Service	2,928	1	2,928	2,927	1	2,927	1	2,885	43

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REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected		Organizations Selected							
130 - TRANSPORTATION PRESERVATION FUND		10310000 - REGIONAL TRANSPORTATION PROJECT							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	681	(681)
<b>REVENUE</b>	8	8	8	-	8	-	8	1,469	(1,461)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	1,400	(1,400)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	1,400	(1,400)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	1,400	(1,400)
<b>NON-OPERATING REVENUE</b>	8	8	8	-	8	-	8	69	(61)
RCT4290 - INVESTMENT EARNINGS	8	8	8	-	8	-	8	69	(61)
429005 - INTEREST - TIME DEPOSITS	8	8	8	-	8	-	8	69	(61)
<b>EXPENSE</b>	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	2,081	(2,081)
<b>OPERATING EXPENSE</b>	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	2,081	(2,081)
000200-Operations	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	2,081	(2,081)
665060 - ROAD BOND PROJECT PASS THRU	-	(1,400)	-	1,400	(1,400)	1,400	(1,400)	1,845	(1,845)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	236	(236)

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REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected		Organizations Selected							
130 - TRANSPORTATION PRESERVATION FUND		10320000 - TRANSPORTATION PASS THRU • 10360000 - STATE GO BOND PASS-THRU							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,200</b>	<b>(6,027)</b>	<b>1,200</b>	<b>7,227</b>	<b>(6,027)</b>	<b>7,227</b>	<b>(6,027)</b>	<b>34,700</b>	<b>(33,500)</b>
<b>REVENUE</b>	<b>301,476</b>	<b>37,507</b>	<b>291,004</b>	<b>263,969</b>	<b>27,035</b>	<b>263,969</b>	<b>37,507</b>	<b>205,959</b>	<b>95,517</b>
<b>OPERATING REVENUE</b>	<b>301,470</b>	<b>37,650</b>	<b>290,998</b>	<b>263,819</b>	<b>27,178</b>	<b>263,819</b>	<b>37,650</b>	<b>205,413</b>	<b>96,057</b>
RCT4040 - TRANSPORTATION PRESERVATION FE	2,270	-	2,270	2,270	-	2,270	-	2,014	255
404010 - TRANS PRESERV FEE PASS THRU	2,270	-	2,270	2,270	-	2,270	-	2,014	255
RCT4060 - MASS TRANSIT AND HIGHWAY TAX	299,200	37,650	288,728	261,550	27,178	261,550	37,650	203,398	95,802
406005 - MASS TRANSIT TAX-PASS THRU	299,200	37,650	288,728	261,550	27,178	261,550	37,650	203,398	95,802
<b>NON-OPERATING REVENUE</b>	<b>6</b>	<b>(144)</b>	<b>6</b>	<b>150</b>	<b>(144)</b>	<b>150</b>	<b>(144)</b>	<b>547</b>	<b>(540)</b>
RCT4290 - INVESTMENT EARNINGS	6	(144)	6	150	(144)	150	(144)	547	(540)
429005 - INTEREST - TIME DEPOSITS	6	(144)	6	150	(144)	150	(144)	547	(540)
<b>EXPENSE</b>	<b>302,670</b>	<b>31,623</b>	<b>292,198</b>	<b>271,046</b>	<b>21,151</b>	<b>271,046</b>	<b>31,623</b>	<b>240,112</b>	<b>62,557</b>
<b>OPERATING EXPENSE</b>	<b>302,670</b>	<b>31,623</b>	<b>292,198</b>	<b>271,046</b>	<b>21,151</b>	<b>271,046</b>	<b>31,623</b>	<b>240,112</b>	<b>62,557</b>
000200-Operations	302,670	31,623	292,198	271,046	21,151	271,046	31,623	240,112	62,557
665060 - ROAD BOND PROJECT PASS THRU	-	(7,227)	-	7,227	(7,227)	7,227	(7,227)	-	-
665137 - SB277 STATE GO BOND PASS THRU	1,200	1,200	1,200	-	1,200	-	1,200	34,700	(33,500)
666010 - UTA MASS TRANSIT	89,760	2,996	95,702	86,764	8,938	86,764	2,996	76,225	13,535
666015 - UTA ADDITIONAL MASS TRANSIT	59,840	1,998	63,801	57,842	5,959	57,842	1,998	50,790	9,050
666020 - UDOT ADDITIONAL MASS TRANSIT	14,960	499	15,950	14,461	1,490	14,461	499	12,798	2,162
666025 - UTA COUNTY OPTION TRANSIT	56,100	1,873	59,814	54,227	5,586	54,227	1,873	47,689	8,411
666030 - UDOT COUNTY OPTION TRANSIT	18,700	624	19,938	18,076	1,862	18,076	624	15,896	2,804
666035 - LOCAL OPTION TRANSP - CITIES	29,920	14,944	16,519	14,977	1,543	14,977	14,944	-	29,920
666040 - LOCAL OPTION TRANSP - UTA	29,920	14,944	16,519	14,977	1,543	14,977	14,944	-	29,920
666200 - UDOT MOTOR VEHICLE FEE	-	-	-	-	-	-	-	939	(939)
666205 - UTA MOTOR VEHICLE FEE	-	-	-	-	-	-	-	1,075	(1,075)
666206 - CORRIDOR PRES - UDOT 20	2,270	(227)	2,754	2,496	257	2,496	(227)	-	2,270

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected		Organizations Selected							
130 - TRANSPORTATION PRESERVATION FUND		10330000 - CORRIDOR PRESERVATION							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,277</b>	<b>-</b>	<b>1,277</b>	<b>1,277</b>	<b>-</b>	<b>1,277</b>	<b>-</b>	<b>(749)</b>	<b>2,026</b>
<b>REVENUE</b>	<b>2,417</b>	<b>14</b>	<b>2,417</b>	<b>2,403</b>	<b>14</b>	<b>2,403</b>	<b>14</b>	<b>3,017</b>	<b>(600)</b>
<b>OPERATING REVENUE</b>	<b>2,400</b>	<b>-</b>	<b>2,400</b>	<b>2,400</b>	<b>-</b>	<b>2,400</b>	<b>-</b>	<b>2,928</b>	<b>(528)</b>
RCT4040 - TRANSPORTATION PRESERVATION FE	2,400	-	2,400	2,400	-	2,400	-	2,928	(528)
404015 - CORRIDOR PRESERVATION FEES	2,400	-	2,400	2,400	-	2,400	-	2,928	(528)
<b>NON-OPERATING REVENUE</b>	<b>17</b>	<b>14</b>	<b>17</b>	<b>3</b>	<b>14</b>	<b>3</b>	<b>14</b>	<b>89</b>	<b>(72)</b>
RCT4290 - INVESTMENT EARNINGS	17	14	17	3	14	3	14	89	(72)
429005 - INTEREST - TIME DEPOSITS	17	14	17	3	14	3	14	89	(72)
<b>EXPENSE</b>	<b>3,677</b>	<b>-</b>	<b>3,677</b>	<b>3,677</b>	<b>-</b>	<b>3,677</b>	<b>-</b>	<b>2,179</b>	<b>1,498</b>
<b>OPERATING EXPENSE</b>	<b>3,677</b>	<b>-</b>	<b>3,677</b>	<b>3,677</b>	<b>-</b>	<b>3,677</b>	<b>-</b>	<b>2,179</b>	<b>1,498</b>
000200-Operations	3,677	-	3,677	3,677	-	3,677	-	2,179	1,498
665135 - CORRIDOR PRESERV PROJECTS	3,677	-	3,677	3,677	-	3,652	25	2,154	1,523
693020 - INTERFUND CHARGES	-	-	-	-	-	25	(25)	25	(25)

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REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected		Organizations Selected							
130 - TRANSPORTATION PRESERVATION FUND		10340000 - HB420 2015 TRANSPORTATION PRGM							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	(511)	-	511	(511)	511	(511)	19,700	(19,700)
<b>REVENUE</b>	-	(50)	-	50	(50)	50	(50)	259	(259)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	31	(31)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	(31)	31
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(31)	31
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	62	(62)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	62	(62)
<b>NON-OPERATING REVENUE</b>	-	(50)	-	50	(50)	50	(50)	228	(228)
RCT4290 - INVESTMENT EARNINGS	-	(50)	-	50	(50)	50	(50)	228	(228)
429005 - INTEREST - TIME DEPOSITS	-	(50)	-	50	(50)	50	(50)	228	(228)
<b>EXPENSE</b>	-	(511)	-	511	(511)	511	(511)	19,731	(19,731)
<b>OPERATING EXPENSE</b>	-	(511)	-	511	(511)	511	(511)	19,731	(19,731)
000200-Operations	-	(511)	-	511	(511)	511	(511)	19,731	(19,731)
665136 - HB 420 PROJECTS	-	(511)	-	511	(511)	511	(511)	19,731	(19,731)

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REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected		Organizations Selected							
130 - TRANSPORTATION PRESERVATION FUND		10370000 - SB128 PARKING STRUCTURES							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	-	-	-	-	-	-	-	(1,300)	1,300
<b>REVENUE</b>	2,483	42	2,483	2,442	42	2,442	42	24,752	(22,269)
<b>OPERATING REVENUE</b>	2,472	30	2,472	2,442	30	2,442	30	1,300	1,172
RCT4040 - TRANSPORTATION PRESERVATION FE	2,472	30	2,472	2,442	30	2,442	30	1,300	1,172
404030 - SB128 PARKING STRUCTURES	2,472	30	2,472	2,442	30	2,442	30	1,300	1,172
<b>NON-OPERATING REVENUE</b>	11	11	11	-	11	-	11	252	(240)
RCT4290 - INVESTMENT EARNINGS	11	11	11	-	11	-	11	252	(240)
429005 - INTEREST - TIME DEPOSITS	11	11	11	-	11	-	11	252	(240)
<b>Other Financing Sources</b>	-	-	-	-	-	-	-	23,200	(23,200)
RCT7100 - OFS GO BOND PROCEEDS	-	-	-	-	-	-	-	23,200	(23,200)
710700 - OFS NOTE PROCEEDS	-	-	-	-	-	-	-	23,200	(23,200)
<b>EXPENSE</b>	2,472	30	2,472	2,442	30	2,442	30	-	2,472
<b>OPERATING EXPENSE</b>	2,472	30	2,472	2,442	30	2,442	30	-	2,472
000600-Debt Service	2,472	72	2,472	2,400	72	2,400	72	-	2,472
000900-Other Appropriations	-	(42)	-	42	(42)	42	(42)	-	-
695005 - COUNCIL DISCRETIONARY EXPEN	-	(42)	-	42	(42)	42	(42)	-	-

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REVENUE AND EXPENDITURE DETAIL

TRANSPORTATION PRESERVATION PROJ

Funds Selected	Organizations Selected
130 - TRANSPORTATION PRESERVATION FUND	10380000 - REGIONAL TRANSPORTATION CHOICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>11,469</b>	<b>(1,731)</b>	<b>6,855</b>	<b>13,200</b>	<b>(6,345)</b>	<b>13,200</b>	<b>(1,731)</b>	<b>(16,961)</b>	<b>28,430</b>
<b>REVENUE</b>	<b>13,660</b>	<b>(24,840)</b>	<b>13,180</b>	<b>38,500</b>	<b>(25,320)</b>	<b>38,500</b>	<b>(24,840)</b>	<b>17,145</b>	<b>(3,484)</b>
<b>OPERATING REVENUE</b>	<b>13,625</b>	<b>(24,875)</b>	<b>13,145</b>	<b>38,500</b>	<b>(25,355)</b>	<b>38,500</b>	<b>(24,875)</b>	<b>16,961</b>	<b>(3,336)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	25	25	25	-	25	-	25	31	(6)
415000 - FEDERAL GOVERNMENT GRANTS	25	25	25	-	25	-	25	31	(6)
RCT4060 - MASS TRANSIT AND HIGHWAY TAX	13,600	(24,900)	13,120	38,500	(25,380)	38,500	(24,900)	16,929	(3,329)
404025 - 2219 TRANSPORTATION SALES TAX	13,600	(24,900)	13,120	38,500	(25,380)	38,500	(24,900)	16,929	(3,329)
<b>NON-OPERATING REVENUE</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>-</b>	<b>35</b>	<b>-</b>	<b>35</b>	<b>184</b>	<b>(148)</b>
RCT4290 - INVESTMENT EARNINGS	35	35	35	-	35	-	35	184	(148)
429005 - INTEREST - TIME DEPOSITS	35	35	35	-	35	-	35	184	(148)
<b>EXPENSE</b>	<b>25,094</b>	<b>(26,606)</b>	<b>20,000</b>	<b>51,700</b>	<b>(31,700)</b>	<b>51,700</b>	<b>(26,606)</b>	<b>-</b>	<b>25,094</b>
<b>OPERATING EXPENSE</b>	<b>25,094</b>	<b>(26,606)</b>	<b>20,000</b>	<b>51,700</b>	<b>(31,700)</b>	<b>51,700</b>	<b>(26,606)</b>	<b>-</b>	<b>25,094</b>
000200-Operations	25,094	(26,606)	20,000	51,700	(31,700)	51,700	(26,606)	-	25,094
665139 - 2219 TRANSPORTATION PROJECTS	24,701	(26,606)	19,607	51,307	(31,700)	51,307	(26,606)	-	24,701
693010 - INTRAFUND CHARGES	252	-	252	252	-	252	-	-	252
693020 - INTERFUND CHARGES	141	-	141	141	-	141	-	-	141

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

Redevelop underutilized residential and commercial areas in the metro townships and unincorporated Salt Lake County to enhance residents' quality of life and to provide jobs and needed services that expand the tax base for county residents.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Revitalize redevelopment project areas into desirable locations to live, work, and play.**

1) Increase Increase taxable value of redevelopment project areas by 5 percent from January 1, 2020 to December 31, 2020. from base percent as of the start of the year 2020 to 5 percent by end of the year 2020.

**The County's RDA project areas increase in taxable value at rates higher than the metro township and unincorporated averages outside of project areas.**

2) Measure Measure the taxable value increase of the project areas and compare against average taxable value increases of the rest of the metro townships and unincorporated areas. The goal is for the project areas' taxable values to be at 5 percent or higher than the areas outside of project areas. from base value dollars as of the start of the year 2010 to present value dollars by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	609	468 76.9%	1,078	468 76.9%	1,078	
REVENUE	275	-275 -100.0%	0	-275 -100.0%	0	
COUNTY FUNDING	334	743 222.4%	1,078	743 222.4%	1,078	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# REDEVELOPMENT AGENCY OF SL CO

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
1016001000 SL CO RDA ADMINISTRATION	-	315	315	-	-	45	45	-	-	-	-	-
1016002000 MAGNA WEST MAIN STREET TAX INCREMENT	-	1	1	-	-	(0)	(0)	-	-	-	-	-
1016002010 MAGNA EAST MAIN ST TAX INCREMENT	-	229	229	-	-	219	219	-	-	-	-	-
1016003010 NEW ARBOR PARK TAX INCREMENT	-	532	532	-	-	479	479	-	-	-	-	-
1016006010 BROWNFIELD GRANT	-	-	-	-	(275)	(275)	-	-	-	-	-	-
<b>TOTAL REDEVELOPMENT AGENCY OF SL CO</b>	-	1,078	1,078	-	(275)	468	743	-	-	-	-	-

Stress Test not required. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<p>1 [101600_01] REQUEST Tax Increment Revenue:</p> <p>Estimated tax increment revenue to be received in 2020 (for CY2019): \$844,090 (from Magna Main Street CDA at \$538,306; Arbor Park URA at \$305,784). Estimated expenses for RDA projects as follows:</p> <p>Oquirrh Hills Developer (Magna Main Street CDA Tax Increment Reimbursement): \$508,700 (\$538,306-\$29,606 admin fee) Arbor Park Developer (Arbor Park RDA Tax Increment Reimbursement): \$219,211 (\$305,784-\$86,573 fees)</p> <p>----- Total Tax Increment Revenue: \$844,090; Total Expenses: \$727,911 (\$844,090-\$116,179)</p> <p>Notes: Magna Main Admin: \$29,606 (5% of \$538,306)</p> <p>Arbor Park Admin: \$15,289 (5% of 305,784) Arbor Park Housing: \$61,156 (20% of 305,784) Arbor Park Water: \$10,128 (annual fixed set aside) Total Arbor Park Fees: \$86,573</p> <p>Total Magna Main and Arbor Park Fees: \$116,179 [Org/Program Impacted: MAGNA EAST MAIN ST TAX INCREMENT, NEW ARBOR PARK TAX INCREMENT]</p>	Y	-	727,911	727,911
<p>2 [101600_04] REQUEST Operating Request:</p> <p>Estimated staff expense incurred from the SLCo RDA.</p> <p>Notes: \$23,000 to be applied to staff expenses \$21,895 to be held in reserve for consulting services (annual report, project creation documents and budgets, project reporting, etc.)</p> <p>*\$44,895 in allowable administrative expenses (admin fees: \$29,606+\$15,289) [Org/Program Impacted: MAGNA WEST MAIN STREET TAX INCREMENT, NEW ARBOR PARK TAX INCREMENT, SL CO RDA ADMINISTRATION]</p>	0	-	15,395	15,395
<p>3 [101600_03] REQUEST EPA Grant moved to 1025000215:</p> <p>The previously awarded EPA Assessment Grant requires the County to contract with a qualified environmental professional (QEP) to generate a community-wide Quality Assurance Performance Plan (QAPP), perform environmental assessments on properties of interest, and generate reports of their findings. This grant funding was originally placed in the SLCO RDA fund balance, and will now be moved to 1025000215 and managed by Salt Lake County Economic Development. [Org/Program Impacted: BROWNFIELD GRANT]</p>	0	-	0	0

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	<b>743,306</b>	<b>743,306</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

REDEVELOPMENT AGENCY OF SL CO

Funds Selected	Organizations Selected
350 - REDEVELOPMENT AGENCY OF SL CO FUND	10160000 - REDEVELOPMENT AGENCY OF SL CO

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,078</b>	<b>743</b>	<b>1,078</b>	<b>334</b>	<b>743</b>	<b>821</b>	<b>257</b>	<b>248</b>	<b>830</b>
<b>REVENUE</b>	<b>844</b>	<b>255</b>	<b>844</b>	<b>589</b>	<b>255</b>	<b>519</b>	<b>325</b>	<b>976</b>	<b>(132)</b>
OPERATING REVENUE	-	(275)	-	275	(275)	275	(275)	106	(106)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	(275)	-	275	(275)	275	(275)	106	(106)
415000 - FEDERAL GOVERNMENT GRANTS	-	(275)	-	275	(275)	275	(275)	106	(106)
NON-OPERATING REVENUE	844	530	844	314	530	244	600	871	(27)
RCT4015 - TAX INCREMENT	844	543	844	301	543	231	613	832	12
401035 - TAX INCREMENT REVENUE	844	543	844	301	543	231	613	832	12
RCT4290 - INVESTMENT EARNINGS	-	(13)	-	13	(13)	13	(13)	39	(39)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	39	(39)
429010 - INT-TAX POOL	-	(8)	-	8	(8)	8	(8)	-	-
429015 - INTEREST-MISCELLANEOUS	-	(5)	-	5	(5)	5	(5)	-	-
<b>EXPENSE</b>	<b>1,078</b>	<b>468</b>	<b>1,078</b>	<b>609</b>	<b>468</b>	<b>1,096</b>	<b>(18)</b>	<b>353</b>	<b>724</b>
OPERATING EXPENSE	1,078	468	1,078	609	468	1,096	(18)	353	724
000200-Operations	1,066	468	1,066	598	468	1,084	(18)	330	736
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	0	1
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
613010 - PUBLIC NOTICES	2	-	2	2	-	2	-	-	2
615005 - OFFICE SUPPLIES	-	(1)	-	1	(1)	1	(1)	-	-
619025 - TRAVEL AND TRANSPORTATION	3	-	3	3	-	3	-	-	3
639025 - OTHER PROFESSIONAL FEES	175	(230)	175	405	(230)	891	(716)	113	62
639036 - OTHER MISC CONTRACT FEES	728	728	728	-	728	-	728	-	728
657005 - INSURANCE	7	-	7	7	-	7	-	-	7
661010 - INTEREST EXPENSE	-	(29)	-	29	(29)	29	(29)	-	-
665070 - AFTER SCHOOL PROGRAM EXPENSES	-	-	-	-	-	-	-	42	(42)
665120 - CD PASS THRU ESG	-	-	-	-	-	-	-	12	(12)
665140 - EPA BROWNFIELD RLF	-	-	-	-	-	-	-	137	(137)
693020 - INTERFUND CHARGES	151	-	151	151	-	151	-	26	125
000400-Indirect Cost	11	-	11	11	-	11	-	23	(12)
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	0	0
663015 - MAYOR OVERHEAD COST	3	-	3	3	-	3	-	1	2
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	0	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	4	-	4	4	-	4	-	13	(9)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	4	(4)
663040 - INFO SERVICES OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	1	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	-	-	-	-	-	-	-	3	(3)
663070 - MAYOR FINANCE OVERHEAD COST	2	-	2	2	-	2	-	1	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

We promote the financial health of Salt Lake County Government with integrity by demonstrating fiscal leadership, effectively communicating relevant, accurate financial information, and providing exceptional customer service. We are dedicated strategic partners to all County organizations.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County is in excellent financial health**

- 1) Maintain the true interest cost of SLCO debt (measured by yield comparisons of similarly structured debt issuances on the same day) from the lowest basis points as of the start of October 2017 to the lowest basis points by end of December 2020.
- 2) Maintain the AAA Bond rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of October 2017 to AAA Bond Rating by start of January 2020.
- 3) Maintain the number of significant deficiencies, material weaknesses or material instances of noncompliance reported as a result of the audit from 0 audit findings as of the end of July 2019 to 0 audit findings by end of July 2020.

**Mayor's Financial Administration provides relevant, accurate and timely financial information**

- 4) Reduce the percentage variance of sales tax projections from +2.8 % variance as of the end of December 2018 to ± 2.5 % variance by end of December 2020.
- 5) Maintain the GFOA Certificate of Achievement for excellence in financial reporting on the CAFR from 100% achieved as of the end of March 2019 to 100% achieved by end of March 2020.

**Mayor's Financial Administration is a dedicated strategic partner**

- 6) Increase the average strategic partner rating on our customer service surveys from 8.04 out of 10 as of the end of March 2019 to 8.5 out of 10 by end of March 2020.
- 7) Increase the cumulative net equity provided by private investors through new markets tax credit transactions to the benefit of participating County funds from \$8.68M dollars as of the end of July 2019 to \$10M dollars by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	5,395	50 0.9%	5,446	159 2.9%	5,554
REVENUE	176	131 74.5%	307	131 74.5%	307
COUNTY FUNDING	5,220	-81 -1.5%	5,139	28 0.5%	5,247
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	262	262	262	262
<b>FTE</b>	35.00	-1.00 -2.9%	34.00	-1.00 -2.9%	34.00

# BUDGET & FTE PRIORITIES

# MAYOR FINANCIAL ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
1022000200 ACCOUNTING	302	1,964	1,662	14.00	131	5	(126)	-	-	(2)	(2)	-
1022000400 FINANCE AND PAYROLL	5	1,732	1,727	10.00	-	90	90	-	-	(44)	(44)	-
1022000300 BUDGET	-	1,130	1,130	7.00	-	(54)	(54)	(1.00)	-	(0)	(0)	-
1022000100 MAYOR FINANCE ADMIN	-	620	620	3.00	-	10	10	-	-	(135)	(135)	(1.00)
<b>SUBTOTAL<sup>3</sup></b>	<b>307</b>	<b>5,446</b>	<b>5,139</b>	<b>34.00</b>	<b>131</b>	<b>50</b>	<b>(81)</b>	<b>(1.00)</b>	<b>-</b>	<b>(181)</b>	<b>(181)</b>	<b>(1.00)</b>
53450000 FINANCIAL SYSTEM PROJECT	-	262	262	-	-	262	262	-	-	-	-	-
50360000	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL MAYOR FINANCIAL ADMINISTRATION</b>	<b>307</b>	<b>5,708</b>	<b>5,401</b>	<b>34.00</b>	<b>131</b>	<b>313</b>	<b>182</b>	<b>(1.00)</b>	<b>-</b>	<b>(181)</b>	<b>(181)</b>	<b>(1.00)</b>
Stress Test met.											-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[102200_01] REQUEST OPERATIONAL ENHANCEMENTS: Consists of multiple initiatives, with a combined net reduction in county funding.  (a) ONGOING -130.2k county funding. Devote resources to increasing countywide usage of the PAY card, which will increase the rebate (revenue) from the card issuing bank by \$131k. The increased revenue will be partially offset by \$800 in fees associated with processing utilities on the pay card.  (b) ONGOING +4k county funding. For CAFR software new platform price increase.  (c) ONGOING +10k county funding. For operational costs associated with Internal Communications position that was transferred to Mayor's Finance but did not have an ops budget.  (d) ONE-TIME +90k county funding. Remove the system customization for absence management that was built into the PeopleSoft HCM system at the time of implementation. During the on-going comprehensive leave balance audit it has been identified that this customization is causing ongoing vacation and/or sick leave balance errors in certain circumstances. The requested expense is for necessary consulting assistance with removing the customization and reverting to the standard process that was built into the system.  [Total Expense: \$104,800; Total Revenue: \$131,000]. [Org/Program Impacted: ACCOUNTING, FINANCE AND PAYROLL, MAYOR FINANCE ADMIN]	Y	-	(26,200)	(26,200)
2	[102200_02] REQUEST (TECHNICAL) HUMAN SVC FTE REQUEST AND FTE TRANSFER: Transfer S&B budget from MFA to HSA to fill open position. This position is to assist Human Services administration and directors to enhance our capacity to evaluate programs, service delivery and budgets. The position will be responsible for collecting, organizing and analyzing complex data from various sources; design of performance outcomes; identification of metrics/key performance indicators (KPIs); and analysis and assessment that will allow Human Services and others to determine progress towards outcomes. [Org/Program Impacted: BUDGET]	Y	(1.00)	(54,360)	(54,360)
3	[102200_R02] STRESS TEST REDUCE INTERNAL COMMUNICATION POSITION OPS BUDGET: This stress test reduction is to eliminate the incremental Internal Communication Position operations budget portion of request item 102200_01. This is not recommended as it would limit the position's effectiveness in preparing print and other communications as well as delay the standard computer replacement cycle for other areas of Mayor Finance in order to provision the required equipment and software for this position. [Org/Program Impacted: MAYOR FINANCE ADMIN]	N	-	(10,000)	0
4	[102200_R03] STRESS TEST STRESS REDUCTION IN OPS BUDGET: Reduction in Temp budget (\$20k), Consulting budget (\$20k), Facilities charges (\$10k) and Professional Fees (\$21k) - With the reduction of the temp budget Mayor's Finance would no longer be able to respond to the various special projects that come up, ranging from urgent countywide payroll issues to coverage for unplanned staff leave time. Mayor's Finance is also leading several large Finance projects in 2020 and removing this budget increases the risk of a late and/or less effective implementation. This could also impact the ability to obtain consulting for complex finance, accounting or technical issues that arise during the year such as new market tax credit unwinding, OPEB actuarial analysis or budget system support required during the transition to the new system. [Org/Program Impacted: ACCOUNTING, BUDGET, FINANCE AND PAYROLL, MAYOR FINANCE ADMIN]	N	-	(71,000)	0
5	[102200_R04] STRESS TEST ELIMINATE INTERNAL COMMUNICATION POSITION: Eliminate the internal communication / change management position. This would reduce communication effectiveness across the organization, negatively impacting customer service, coordination and employee morale. [Org/Program Impacted: MAYOR FINANCE ADMIN]	N	(1.00)	(99,564)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>			<b>(1.00)</b>	<b>(80,560)</b>	<b>(80,560)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	0	0
TOTAL STRESS TEST REDUCTIONS:			<b>(1.00)</b>	<b>(180,564)</b>	0
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)</b>					
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.	-	-	<b>262,253</b>	<b>262,253</b>

**BRASS Request ID and Description****Ongoing  
(Y/N)****FTE****\$ County  
Funding****\$ Mayor  
Proposed**

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.



REVENUE AND EXPENDITURE DETAIL

MAYOR FINANCIAL ADMINISTRATION

Funds Selected	Organizations Selected
110 - GENERAL FUND • 426 - EXCISE TAX ROAD REV BOND PROJECTS FUND • 447 - PEOPLESOFT IMPLEMENTATION FUND	10220000 - MAYOR FINANCIAL ADMINISTRATION • 10990000 - MAYOR MANAGED CAPITAL PROJECTS • 50370000 - EXCISE TAX ROAD PROJECTS UNINCORP • 53450000 - FINANCIAL SYSTEM PROJECT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>6,732</b>	<b>1,512</b>	<b>6,624</b>	<b>5,220</b>	<b>1,404</b>	<b>6,533</b>	<b>199</b>	<b>4,549</b>	<b>2,183</b>
<b>REVENUE</b>	<b>527</b>	<b>351</b>	<b>527</b>	<b>176</b>	<b>351</b>	<b>217</b>	<b>310</b>	<b>216</b>	<b>310</b>
<b>OPERATING REVENUE</b>	<b>307</b>	<b>131</b>	<b>307</b>	<b>176</b>	<b>131</b>	<b>217</b>	<b>90</b>	<b>213</b>	<b>94</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	41	(41)	-	-
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	41	(41)	-	-
RCT4200 - CHARGES FOR SERVICES	307	131	307	176	131	176	131	213	94
421015 - MAYOR FINANCE ADMIN FEES	5	-	5	5	-	5	-	4	1
439005 - REFUNDS-OTHER	302	131	302	171	131	171	131	209	93
441005 - SALE-MTRLS SUPL CNTRL ASSETS	0	-	0	0	-	0	-	0	(0)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4</b>	<b>(4)</b>
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	4	(4)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	4	(4)
<b>Other Financing Sources</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>-</b>	<b>220</b>	<b>-</b>	<b>220</b>	<b>-</b>	<b>220</b>
RCT7200 - OFS TRANSFERS	220	220	220	-	220	-	220	-	220
720005 - OFS TRANSFERS IN	220	220	220	-	220	-	220	-	220
<b>EXPENSE</b>	<b>7,039</b>	<b>1,643</b>	<b>6,931</b>	<b>5,395</b>	<b>1,535</b>	<b>6,750</b>	<b>289</b>	<b>4,864</b>	<b>2,174</b>
<b>OPERATING EXPENSE</b>	<b>7,039</b>	<b>1,643</b>	<b>6,931</b>	<b>5,395</b>	<b>1,535</b>	<b>6,750</b>	<b>289</b>	<b>4,762</b>	<b>2,277</b>
000100-Salaries and Benefits	4,759	54	4,651	4,705	(54)	4,706	53	4,084	675
601005 - ELECTED AND EXEMPT SALARY	329	9	321	321	-	381	(51)	201	129
601020 - LUMP SUM VACATION PAY	51	-	51	51	-	51	-	-	51
601025 - LUMP SUM SICK PAY	24	-	24	24	-	24	-	-	24
601030 - PERMANENT AND PROVISIONAL	2,851	39	2,774	2,812	(39)	2,748	103	2,634	217
601050 - TEMPORARY SEASONAL EMERGENCY	20	-	20	20	-	20	-	-	20
601065 - OVERTIME	20	-	20	20	-	20	-	29	(9)
603005 - SOCIAL SECURITY TAXES	242	3	235	238	(3)	238	4	204	37
603025 - RETIREMENT OR PENSION CONTRIB	549	9	533	539	(6)	527	22	487	62
603040 - LTD CONTRIBUTIONS	12	0	11	12	(0)	15	(3)	10	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	26	(0)	25	26	(0)	37	(11)	28	(2)
603050 - HEALTH INSURANCE PREMIUMS	498	(6)	498	505	(6)	509	(10)	416	83
603055 - EMPLOYEE SERV RES FUND CHARGES	32	-	32	32	-	32	-	35	(3)
603056 - OPEB - CURRENT YR	102	-	102	102	-	102	-	40	62
605025 - EMPLOYEE AWARDS/SERVICE PINS	3	-	3	3	-	3	-	-	3
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	810	120	810	690	120	746	64	592	218
607040 - FACILITIES MANAGEMENT CHARGES	11	-	11	11	-	13	(1)	1	10
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	29	-	29	29	-	28	1	19	10
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	0	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	55	6	55	49	6	55	(1)	20	35
611020 - TRAINING PROVIDED BY PERSONNEL	0	-	0	0	-	0	0	-	0
613005 - PRINTING CHARGES	22	2	22	20	2	17	5	16	6
613010 - PUBLIC NOTICES	19	-	19	19	-	19	(0)	5	14
613020 - DEVELOPMENT ADVERTISING	2	2	2	-	2	4	(2)	-	2
613025 - CONTRACTED PRINTINGS	7	3	7	4	3	3	4	3	4
615005 - OFFICE SUPPLIES	10	0	10	10	0	11	(1)	12	(2)
615015 - COMPUTER SUPPLIES	2	-	2	2	-	2	-	1	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	44	0	44	44	0	38	6	48	(4)
615020 - COMPUTER SOFTWARE < 3000	19	14	19	5	14	20	(1)	-	19
615025 - COMPUTER COMPONENTS < 3000	21	1	21	20	1	19	2	28	(7)
615030 - COMMUNICATION EQUIP-NONCAPITAL	1	-	1	1	-	1	-	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	-	5	5	-	4	1	4	1
615040 - POSTAGE	4	-	4	4	-	4	0	6	(2)
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	(0)	-	0
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	0	2	0
615065 - CREDIT CARD CHARGES	3	1	3	2	1	-	3	2	1
617005 - MAINTENANCE - OFFICE EQUIP	13	-	13	13	-	15	(2)	2	11
617015 - MAINTENANCE - SOFTWARE	10	-	10	10	-	10	(0)	47	(37)
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	0	1
619025 - TRAVEL AND TRANSPORTATION	12	1	12	11	1	12	1	4	9
619035 - VEHICLE RENTAL CHARGES	2	-	2	2	-	2	(0)	-	2
621020 - TELEPHONE	11	0	11	11	0	11	(0)	11	(0)
621025 - MOBILE TELEPHONE	0	-	0	0	-	0	-	1	(1)
633010 - RENT - BUILDINGS	152	-	152	152	-	152	-	152	0
633015 - RENT - EQUIPMENT	0	-	0	0	-	-	0	-	0
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639010 - CONSULTANTS FEES	118	-	118	118	-	118	-	97	21
639025 - OTHER PROFESSIONAL FEES	234	90	234	144	90	147	87	112	122

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
667005 - CONTRIBUTIONS	-	-	-	-	-	37	(37)	-	-
000300-Capital Purchases	1,465	1,465	1,465	-	1,465	1,293	172	74	1,391
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,465	1,465	1,465	-	1,465	1,293	172	-	1,465
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	74	(74)
000400-Indirect Cost	5	5	5	-	5	5	-	12	(7)
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	0	0
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	0	0
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	1	(0)
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	-	0
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	3	3	3	-	3	3	-	8	(5)
<b>NON-OPERATING EXPENSE</b>	-	-	-	-	-	-	-	103	(103)
001000-Other Financing Uses	-	-	-	-	-	-	-	103	(103)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	103	(103)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

MAYOR FINANCIAL ADMINISTRATION

Funds Selected	Organizations Selected
110 - GENERAL FUND	10220000 - MAYOR FINANCIAL ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>5,247</b>	<b>28</b>	<b>5,139</b>	<b>5,220</b>	<b>(81)</b>	<b>5,220</b>	<b>27</b>	<b>4,417</b>	<b>830</b>
<b>REVENUE</b>	<b>307</b>	<b>131</b>	<b>307</b>	<b>176</b>	<b>131</b>	<b>217</b>	<b>90</b>	<b>213</b>	<b>94</b>
<b>OPERATING REVENUE</b>	<b>307</b>	<b>131</b>	<b>307</b>	<b>176</b>	<b>131</b>	<b>217</b>	<b>90</b>	<b>213</b>	<b>94</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	41	(41)	-	-
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	41	(41)	-	-
RCT4200 - CHARGES FOR SERVICES	307	131	307	176	131	176	131	213	94
421015 - MAYOR FINANCE ADMIN FEES	5	-	5	5	-	5	-	4	1
439005 - REFUNDS-OTHER	302	131	302	171	131	171	131	209	93
441005 - SALE-MTRLS SUPL CNTRL ASSETS	0	-	0	0	-	0	-	0	(0)
<b>EXPENSE</b>	<b>5,554</b>	<b>159</b>	<b>5,446</b>	<b>5,395</b>	<b>50</b>	<b>5,437</b>	<b>117</b>	<b>4,629</b>	<b>925</b>
<b>OPERATING EXPENSE</b>	<b>5,554</b>	<b>159</b>	<b>5,446</b>	<b>5,395</b>	<b>50</b>	<b>5,437</b>	<b>117</b>	<b>4,629</b>	<b>925</b>
000100-Salaries and Benefits	4,759	54	4,651	4,705	(54)	4,706	53	4,084	675
601005 - ELECTED AND EXEMPT SALARY	329	9	321	321	-	381	(51)	201	129
601020 - LUMP SUM VACATION PAY	51	-	51	51	-	51	-	-	51
601025 - LUMP SUM SICK PAY	24	-	24	24	-	24	-	-	24
601030 - PERMANENT AND PROVISIONAL	2,851	39	2,774	2,812	(39)	2,748	103	2,634	217
601050 - TEMPORARY SEASONAL EMERGENCY	20	-	20	20	-	20	-	-	20
601065 - OVERTIME	20	-	20	20	-	20	-	29	(9)
603005 - SOCIAL SECURITY TAXES	242	3	235	238	(3)	238	4	204	37
603025 - RETIREMENT OR PENSION CONTRIB	549	9	533	539	(6)	527	22	487	62
603040 - LTD CONTRIBUTIONS	12	0	11	12	(0)	15	(3)	10	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	26	(0)	25	26	(0)	37	(11)	28	(2)
603050 - HEALTH INSURANCE PREMIUMS	498	(6)	498	505	(6)	509	(10)	416	83
603055 - EMPLOYEE SERV RES FUND CHARGES	32	-	32	32	-	32	-	35	(3)
603056 - OPEB - CURRENT YR	102	-	102	102	-	102	-	40	62
605025 - EMPLOYEE AWARDS/SERVICE PINS	3	-	3	3	-	3	-	-	3
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	795	105	795	690	105	731	64	545	250
607040 - FACILITIES MANAGEMENT CHARGES	11	-	11	11	-	13	(1)	1	10
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	29	-	29	29	-	28	1	19	10
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	0	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	50	1	50	49	1	50	(1)	20	30
611020 - TRAINING PROVIDED BY PERSONNEL	0	-	0	0	-	0	0	-	0
613005 - PRINTING CHARGES	22	2	22	20	2	17	5	16	6
613010 - PUBLIC NOTICES	19	-	19	19	-	19	(0)	5	14
613020 - DEVELOPMENT ADVERTISING	2	2	2	-	2	4	(2)	-	2
613025 - CONTRACTED PRINTINGS	7	3	7	4	3	3	4	3	4
615005 - OFFICE SUPPLIES	10	0	10	10	0	11	(1)	12	(2)
615015 - COMPUTER SUPPLIES	2	-	2	2	-	2	-	1	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	44	0	44	44	0	38	6	48	(4)
615020 - COMPUTER SOFTWARE < 3000	9	4	9	5	4	10	(1)	-	9
615025 - COMPUTER COMPONENTS < 3000	21	1	21	20	1	19	2	28	(7)
615030 - COMMUNICATION EQUIP-NONCAPITAL	1	-	1	1	-	1	-	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	-	5	5	-	4	1	4	1
615040 - POSTAGE	4	-	4	4	-	4	0	6	(2)
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	(0)	-	0
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	0	2	0
615065 - CREDIT CARD CHARGES	3	1	3	2	1	-	3	2	1
617005 - MAINTENANCE - OFFICE EQUIP	13	-	13	13	-	15	(2)	2	11
617015 - MAINTENANCE - SOFTWARE	10	-	10	10	-	10	(0)	-	10
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	0	1
619025 - TRAVEL AND TRANSPORTATION	12	1	12	11	1	12	1	4	9
619035 - VEHICLE RENTAL CHARGES	2	-	2	2	-	2	(0)	-	2
621020 - TELEPHONE	11	0	11	11	0	11	(0)	11	(0)
621025 - MOBILE TELEPHONE	0	-	0	0	-	0	-	1	(1)
633010 - RENT - BUILDINGS	152	-	152	152	-	152	-	152	0
633015 - RENT - EQUIPMENT	0	-	0	0	-	-	0	-	0
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639010 - CONSULTANTS FEES	118	-	118	118	-	118	-	97	21
639025 - OTHER PROFESSIONAL FEES	234	90	234	144	90	147	87	112	122
667005 - CONTRIBUTIONS	-	-	-	-	-	37	(37)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

MAYOR FINANCIAL ADMINISTRATION

Funds Selected	Organizations Selected
110 - GENERAL FUND • 426 - EXCISE TAX ROAD REV BOND PROJECTS FUND • 447 - PEOPLESOFT IMPLEMENTATION FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS • 50370000 - EXCISE TAX ROAD PROJECTS UNINCORP • 53450000 - FINANCIAL SYSTEM PROJECT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,485</b>	<b>1,485</b>	<b>1,485</b>	<b>-</b>	<b>1,485</b>	<b>1,313</b>	<b>172</b>	<b>133</b>	<b>1,352</b>
<b>REVENUE</b>	<b>220</b>	<b>220</b>	<b>220</b>	<b>-</b>	<b>220</b>	<b>-</b>	<b>220</b>	<b>4</b>	<b>216</b>
NON-OPERATING REVENUE	-	-	-	-	-	-	-	4	(4)
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	4	(4)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	4	(4)
Other Financing Sources	220	220	220	-	220	-	220	-	220
RCT7200 - OFS TRANSFERS	220	220	220	-	220	-	220	-	220
720005 - OFS TRANSFERS IN	220	220	220	-	220	-	220	-	220
<b>EXPENSE</b>	<b>1,485</b>	<b>1,485</b>	<b>1,485</b>	<b>-</b>	<b>1,485</b>	<b>1,313</b>	<b>172</b>	<b>235</b>	<b>1,250</b>
OPERATING EXPENSE	1,485	1,485	1,485	-	1,485	1,313	172	133	1,352
000200-Operations	15	15	15	-	15	15	-	47	(32)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	5	5	-	5	5	-	-	5
615020 - COMPUTER SOFTWARE < 3000	10	10	10	-	10	10	-	-	10
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	47	(47)
000300-Capital Purchases	1,465	1,465	1,465	-	1,465	1,293	172	74	1,391
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,465	1,465	1,465	-	1,465	1,293	172	-	1,465
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	74	(74)
000400-Indirect Cost	5	5	5	-	5	5	-	12	(7)
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	0	0
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	0	0
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	1	(0)
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	-	0
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	3	3	3	-	3	3	-	8	(5)
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	103	(103)
001000-Other Financing Uses	-	-	-	-	-	-	-	103	(103)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	103	(103)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Provide support for various tourism generating opportunities

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County promotes local sports-related tourism**

1) Maintain the estimated annual direct economic impact generated by sports-related hosted events from 105 million dollars as of the end of September 2019 to 105 million dollars by end of September 2020.

**Salt Lake County has well maintained convention, exhibition and tourism facilities**

2) Increase the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of 1 -5) from 4.6 rating excellent as of the end of July 2019 to 4.65 rating excellent by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	4,366	1,120 25.7%	5,487	1,155 26.5%	5,522	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	4,366	1,120 25.7%	5,487	1,155 26.5%	5,522	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	-	-	-	-	-	

# BUDGET & FTE PRIORITIES

# VISITOR PROMOTION CNTY EXP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
360100000 VISITOR PROMOTION CNTY EXP PRGM	-	5,487	5,487	-	-	1,120	1,120	-	-	(1,120)	(1,120)	-
<b>TOTAL VISITOR PROMOTION CNTY EXP</b>	-	5,487	5,487	-	-	1,120	1,120	-	-	(1,120)	(1,120)	-
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
BRASS Request ID and Description							Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[360100_01]	REQUEST	Conv Ctr Hotel Consultant Re-budget:				N	-	455,019	455,019
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
2	[360100_02]	REQUEST	Utah Sports Commission Contribution:				N	-	100,000	100,000
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
3	[360100_03]	REQUEST	Sundance Contribution:				N	-	150,000	150,000
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
4	[360100_04]	REQUEST	Tour of Utah VSL Contribution:				N	-	40,000	40,000
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
5	[360100_05]	REQUEST	Utah Restaurant Association Contribution:				N	-	25,000	25,000
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
6	[360100_06]	REQUEST	VSL/SLCC Hospitality Initiative/Scholarship:				N	-	350,000	350,000
(3rd year of 5) [Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
7	[360100_07]	REQUEST	Discover Alta Website Rebuild:				N	-	0	35,000
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
8	[360100_R01]	STRESS TEST	Remove new requests:				N	-	(1,120,019)	0
[Org/Program Impacted: VISITOR PROMOTION CNTY EXP PRGM]										
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>							-	-	1,120,019	1,155,019
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:							-	-	0	0
TOTAL STRESS TEST REDUCTIONS:							-	-	(1,120,019)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

VISITOR PROMOTION CNTY EXP

Funds Selected			Organizations Selected						
290 - VISITOR PROMOTION FUND			36010000 - VISITOR PROMOTION CNTY EXP						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>5,522</b>	<b>1,155</b>	<b>5,487</b>	<b>4,366</b>	<b>1,120</b>	<b>5,776</b>	<b>(254)</b>	<b>4,408</b>	<b>1,113</b>
<b>REVENUE</b>	<b>25,660</b>	<b>25,660</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,460</b>	<b>200</b>	<b>24,183</b>	<b>1,477</b>
NON-OPERATING REVENUE	25,660	25,660	-	-	-	25,460	200	24,183	1,477
RCT4033 - TRANSIENT ROOM TAXES	25,660	25,660	-	-	-	25,460	200	24,030	1,630
403070 - TRANSIENT ROOM TAX	21,300	21,300	-	-	-	21,100	200	20,426	874
403076 - TRANSIENT ROOM TAX-STATE PASS THRU	4,360	4,360	-	-	-	4,360	-	3,605	755
RCT4290 - INVESTMENT EARNINGS	-	-	-	-	-	-	-	153	(153)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	153	(153)
<b>EXPENSE</b>	<b>14,746</b>	<b>10,379</b>	<b>12,697</b>	<b>4,366</b>	<b>8,330</b>	<b>6,883</b>	<b>7,862</b>	<b>4,775</b>	<b>9,971</b>
OPERATING EXPENSE	5,522	1,155	5,487	4,366	1,120	5,776	(254)	4,408	1,113
000200-Operations	5,515	1,155	5,480	4,360	1,120	5,769	(254)	4,398	1,117
639010 - CONSULTANTS FEES	455	455	455	-	455	463	(8)	114	341
666005 - STATE TRT FUND DIVERSION	4,360	-	4,360	4,360	-	4,360	-	3,605	755
667005 - CONTRIBUTIONS	700	700	665	-	665	946	(246)	680	21
000400-Indirect Cost	6	-	6	6	-	6	-	10	(4)
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	2	(1)
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	1	(1)
663040 - INFO SERVICES OVERHEAD COST	0	-	0	0	-	0	-	1	(1)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	0
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	4	-	4	4	-	4	-	3	1
NON-OPERATING EXPENSE	9,224	9,224	7,210	-	7,210	1,108	8,116	367	8,858
001000-Other Financing Uses	9,224	9,224	7,210	-	7,210	1,108	8,116	367	8,858
770010 - OFU TRANSFERS OUT	9,224	9,224	7,210	-	7,210	1,108	8,116	367	8,858

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# GENERAL FUND (&GRANT)-STATUTORY & GENERAL

2020 BUDGET

## CORE MISSION

The purpose of the Statutory & General organization is to account for activities that belong in the Fund, but are necessarily segregated from other organizations in the county. There are no FTEs in this organization.

## OUTCOMES AND INDICATORS (see separate O&I Summary report for additional detail)

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	4,857	2,905 59.8%	7,762	1,293 26.6%	6,150
REVENUE	43,505	0 0.0%	43,505	2 0.0%	43,507
COUNTY FUNDING	-38,648	2,905 7.5%	-35,743	1,291 3.3%	-37,357
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	323	0 0.0%	323	0 0.0%	323
<b>FTE</b>	-	-	-	-	-

BUDGET & FTE PRIORITIES

GENERAL FUND (&GRANT)-STATUTORY & GENERAL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
5003000000 GENERAL FUND-STATUTORY AND GENL PRGM	43,392	580	(42,813)	-	-	-	-	-	-	-	-	-
5003002400 PAY FOR SUCCESS	-	400	400	-	-	-	-	-	-	-	-	-
5003001800 INTERGOVERNMENTAL CHARGES	-	4,905	4,905	-	-	2,908	2,908	-	-	(3,116)	(3,116)	-
5003001000 GENERAL FUND ADMINISTRATION	113	1,878	1,766	-	-	(3)	(3)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	43,505	7,762	(35,743)	-	-	2,905	2,905	-	-	(3,116)	(3,116)	-
50250000 GRANT FUND STATUTORY AND GENERAL	-	323	323	-	-	-	-	-	-	-	-	-
<b>TOTAL GENERAL FUND (&amp;GRANT)- STATUTORY &amp; GENERAL</b>	43,505	8,085	(35,420)	-	-	2,905	2,905	-	-	(3,116)	(3,116)	-
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>																						
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed															
1	[500300_04]	REQUEST (TECHNICAL)	Debt Service True-Up:	Y	-	(3,221)	(3,221)															
[Org/Program Impacted: GENERAL FUND ADMINISTRATION]																						
2	[410000_02]	REQUEST	5% incr to Gen Fund Personnel Costs: This is the 2019 charge plus 5% for increases to salaries and other personnel costs.	Y	-	76,810	76,810															
2019 Charge of \$1,536,199 X 5% = \$76,810 [Org/Program Impacted: INTERGOVERNMENTAL CHARGES]																						
3	[500300_05]	REQUEST	Cost Savings, Efficiencies, and Innovation Funds: This appropriation is made in the Council discretionary line item and can only be released on the vote of the County Council. The purpose of the appropriation is to encourage County organizations to prepare proposals through the Office of Data and Innovation, for presentation and application to the County Council with investments that return financial and or workload savings to the County taxpayers. Similar to investments in quick return energy efficiency measures, investments will be judged via analysis on internal rate of return (IRR), net present value (NPV), rapid payback, and/or demonstrable process efficiencies. The goal is to engage, encourage and challenge organizations to apply.	N	-	0	500,000															
[Org/Program Impacted: GENERAL FUND-STATUTORY AND GENL PRGM]																						
4	[450000_03]	REQUEST	County UPDES Program: Public Works Engineering is requesting additional support for County UPDES (Utah Pollutant Discharge Elimination System) and Stormwater Coalition. \$205,000 for UPDES will cover the Phase 1 permit activities such as ongoing inspections, record keeping, and reporting requirements as required by the Clean Water Act. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. We have been officially removed from the Consent Decree and thus need support for these Countywide activities from a different source. Flood Control has identified reductions in their operating budget to cover these costs.  \$100,000 is budgeted for administration of the Stormwater Coalition program. These costs were covered by reductions in the Flood Control budget.  Funding for UPDES activities in Fund 735--Public Works: <table border="1" style="margin-left: 20px;"> <thead> <tr> <th></th> <th>2019</th> <th>2020 REQ</th> <th>Incr/(Decr)</th> <th></th> </tr> </thead> <tbody> <tr> <td>250--Flood Control Fund</td> <td>\$100,000</td> <td>\$305,000</td> <td>\$205,000</td> <td>[Interfund Charge]</td> </tr> <tr> <td>115--Gov't Immunity Fund</td> <td>\$205,000</td> <td>\$0</td> <td>(\$205,000)</td> <td>[Fund Transfer]</td> </tr> </tbody> </table>		2019	2020 REQ	Incr/(Decr)		250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]	115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]	Y	-	305,000	0
	2019	2020 REQ	Incr/(Decr)																			
250--Flood Control Fund	\$100,000	\$305,000	\$205,000	[Interfund Charge]																		
115--Gov't Immunity Fund	\$205,000	\$0	(\$205,000)	[Fund Transfer]																		
THIS BUDGET ADJUSTMENT REQUEST HAS BEEN CHANGED IN THE MAYOR'S STAGE BY MAKING CUTS TO OTHER BUDGET ITEMS IN FUND 250 IN ORDER TO FUND THIS HIGHER PRIORITY WITHOUT A BUDGET INCREASE. THE REQUESTED \$305K INTERFUND CHARGE FROM FUND 250 TO FUND 735 REMAINS IN THE PROPOSED BUDGET AND IS OFFSET WITH OTHER REDUCTIONS. [Org/Program Impacted: INTERGOVERNMENTAL CHARGES]																						
5	[410000_01]	REQUEST	Gen Fund Countywide Vet Serv& No-Kill Sheltering: Countywide Veterinary Care & No-Kill Animal Sheltering. Treatment, life-saving veterinary care, feeding, and adoption/rescue for all pets countywide that have passed the mandatory five-day stray hold period.	Y	-	2,526,569	0															
Fund 735--PUBLIC WORKS ENTERPRISE FUND <ul style="list-style-type: none"> <li>• Interfund Revenue from General Fund \$2,526,569</li> <li>• Local Revenue Contracts (\$421,773)</li> <li>• TOTAL REVENUE \$2,104,796</li> <li>• TOTAL EXPENSE \$984,984</li> <li>• NET \$1,119,812</li> </ul> Fund 110--GENERAL FUND <ul style="list-style-type: none"> <li>• Interfund Expense \$2,526,569</li> </ul> [Org/Program Impacted: INTERGOVERNMENTAL CHARGES]																						
6	[410000_02]	STRESS TEST	5% incr to Gen Fund Personnel Costs: Eliminate 5% incr to Gen Fund Personnel Costs.	Y	-	(76,810)	0															
[Org/Program Impacted: INTERGOVERNMENTAL CHARGES]																						

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[410000_01]	STRESS TEST	Gen Fund Countywide Vet Serv& No-Kill Sheltering: Eliminate Countywide Veterinary Care & No-Kill Animal Sheltering. Treatment, life-saving veterinary care, feeding, and adoption/rescue for all pets countywide that have passed the mandatory five-day stray hold period. [Org/Program Impacted: INTERGOVENMENTAL CHARGES]	Y	-	(2,526,569)	0
8	[450000_R03]	STRESS TEST	Stress Test, County Funding, UPDES Program: This budget adjustment is for the stress test on County funding for department 4500, Public Works Engineering. By reducing the budget by \$205,000, Public Works Engineering will not have funding for the management and administration of the County UPDES (Utah Pollutant Discharge Elimination System) Phase 1 permit. The support is necessary in order to be in compliance with the Clean Water Act. Non-compliance would result in a large penalty and reinstatement of a consent decree by the EPA. Salt Lake County has funded permit compliance activities in the amount of \$205,000, using Governmental Immunity funds as Salt Lake County has been under a Consent Decree for the past three years for previous non-compliance. SL County has been officially removed from the Consent Decree and thus needs support for these activities from a different source. Accounts used for Stress Test: • 601030 (Salary Permanent): (\$175,000) • 423405 (GSLMSD Revenue): \$25,000 • 639025 (Other Professional Fees): (\$5,000) [Org/Program Impacted: INTERGOVENMENTAL CHARGES]	N	-	(305,000)	0
9	[500300_R01]	STRESS TEST	5003 2020 5% Stress Reductions: Reduce Animal Services \$159,427 Reduce PWO \$6,123 Reduce Water Quality \$21,794 Reduce Solid Waste \$21,756 [Org/Program Impacted: INTERGOVENMENTAL CHARGES]	N	-	(208,100)	0

<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	<b>2,905,158</b>	<b>573,589</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	-	(3,116,479)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

GENERAL FUND (&GRANT)-STATUTORY &  
GENERAL

Funds Selected	Organizations Selected
110 - GENERAL FUND	50030000 - GENERAL FUND-STATUTORY AND GENL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(37,357)</b>	<b>1,291</b>	<b>(35,743)</b>	<b>(38,648)</b>	<b>2,905</b>	<b>(38,389)</b>	<b>1,032</b>	<b>(41,309)</b>	<b>3,952</b>
<b>REVENUE</b>	<b>313,250</b>	<b>39,675</b>	<b>301,595</b>	<b>273,575</b>	<b>28,019</b>	<b>295,269</b>	<b>17,981</b>	<b>289,401</b>	<b>23,850</b>
OPERATING REVENUE	43,507	2	43,505	43,505	-	43,505	2	45,036	(1,529)
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	2,076	-	2,076	2,076	-	570	1,506	(545)	2,621
412000 - LOCAL GOVT PRIVATE GRANTS	1,506	-	1,506	1,506	-	-	1,506	(1,152)	2,658
415000 - FEDERAL GOVERNMENT GRANTS	-	-	-	-	-	-	-	257	(257)
415005 - PILT - BLM LAND ENTITLEMENT (HIST)	220	-	220	220	-	220	-	-	220
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	350	-	350	350	-	350	-	350	-
RCT4200 - CHARGES FOR SERVICES	1,285	-	1,285	1,285	-	2,791	(1,506)	3,785	(2,500)
421120 - CONSTABLE MONITORING FEES	-	-	-	-	-	-	-	2	(2)
421360 - RETURNED CHECK FEES	2	-	2	2	-	2	-	0	2
421370 - MISCELLANEOUS REVENUE	1	-	1	1	-	1	-	16	(15)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	763	(763)	2,304	(2,304)
423010 - RDA-OTHER REVENUE (HIST)	-	-	-	-	-	743	(743)	-	-
423400 - INTERLOCAL AGREEMENTS	56	-	56	56	-	56	-	10	47
425030 - RESTITUTION-LEGAL DEFENDERS	-	-	-	-	-	-	-	0	(0)
427010 - RENTAL INCOME	682	-	682	682	-	682	-	861	(179)
439005 - REFUNDS-OTHER	544	-	544	544	-	544	-	540	4
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	51	(51)
RCT4290 - INVESTMENT EARNINGS	713	-	713	713	-	713	-	1,915	(1,202)
429020 - DISTRIBUTIONS FROM SOLID WASTE	713	-	713	713	-	713	-	1,915	(1,202)
RCT4300 - INTER/INTRA FUND TRANSFERS	39,433	2	39,431	39,431	-	39,431	2	39,881	(448)
435005 - INDIRECT COST	39,433	2	39,431	39,431	-	39,431	2	39,881	(448)
<b>NON-OPERATING REVENUE</b>	<b>248,469</b>	<b>18,399</b>	<b>236,816</b>	<b>230,070</b>	<b>6,745</b>	<b>230,070</b>	<b>18,399</b>	<b>223,187</b>	<b>25,282</b>
RCT4010 - PROPERTY TAXES	170,471	16,053	159,513	154,418	5,095	154,418	16,053	149,802	20,669
401005 - GENERAL PROPERTY TAX	165,911	16,053	154,953	149,858	5,095	149,858	16,053	132,784	33,127
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	10,795	(10,795)
401015 - SP DIST CERT COLL 60% PEN INT	60	-	60	60	-	60	-	26	34
401020 - LATE FEES PRIOR YR REDEMPTIONS	1,862	-	1,862	1,862	-	1,862	-	1,405	456
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	2,341	(2,341)
401025 - PRIOR YEAR REDEMPTIONS	2,638	-	2,638	2,638	-	2,638	-	2,450	188
RCT4013 - FEE IN LIEU OF TAXES	7,593	(350)	7,593	7,943	(350)	7,943	(350)	7,805	(213)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	7,593	(350)	7,593	7,943	(350)	7,943	(350)	7,805	(213)
RCT4030 - SALES TAXES	69,700	2,700	69,000	67,000	2,000	67,000	2,700	64,390	5,310
403010 - SALES TAX	69,700	2,700	69,000	67,000	2,000	67,000	2,700	64,390	5,310
RCT4290 - INVESTMENT EARNINGS	706	(4)	710	710	-	710	(4)	1,190	(484)
429005 - INTEREST - TIME DEPOSITS	1	-	1	1	-	1	-	60	(60)
429010 - INT-TAX POOL	376	-	376	376	-	376	-	233	143
429015 - INTEREST-MISCELLANEOUS	222	-	222	222	-	222	-	481	(259)
429025 - INTEREST-RESTRICTED	-	-	-	-	-	-	-	287	(287)
429030 - INTEREST REBATE-BABS	107	(4)	112	112	-	112	(4)	128	(21)
<b>Other Financing Sources</b>	<b>21,274</b>	<b>21,274</b>	<b>21,274</b>	<b>-</b>	<b>21,274</b>	<b>21,694</b>	<b>(420)</b>	<b>21,178</b>	<b>96</b>
RCT7200 - OFS TRANSFERS	21,274	21,274	21,274	-	21,274	21,694	(420)	21,178	96
720005 - OFS TRANSFERS IN	21,274	21,274	21,274	-	21,274	21,694	(420)	21,178	96
<b>EXPENSE</b>	<b>39,957</b>	<b>35,100</b>	<b>43,784</b>	<b>4,857</b>	<b>38,927</b>	<b>39,860</b>	<b>97</b>	<b>38,756</b>	<b>1,201</b>
OPERATING EXPENSE	6,150	1,293	7,762	4,857	2,905	5,116	1,034	3,727	2,423
000100-Salaries and Benefits	580	-	580	580	-	580	-	-	580
601030 - PERMANENT AND PROVISIONAL	580	-	580	580	-	580	-	-	580
000200-Operations	3,289	77	6,121	3,212	2,908	3,221	68	2,531	758
633010 - RENT - BUILDINGS	75	-	75	75	-	75	-	75	0
639005 - LEGAL AUDITING AND ACCTG FEES	325	-	325	325	-	325	-	299	26
645015 - RECYCLING ACTIVITIES	113	-	113	113	-	113	-	102	10
661005 - TAX ANTICIPATION INTEREST	304	-	304	304	-	304	-	244	60
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
667009 - PAY FOR SUCCESS PAYMENTS	400	-	400	400	-	400	-	71	329
693020 - INTERFUND CHARGES	2,073	77	4,905	1,996	2,908	2,005	68	1,740	333
000400-Indirect Cost	1,085	719	366	366	-	366	719	493	592
663010 - COUNCIL OVERHEAD COST	10	-	10	10	-	10	-	28	(18)
663015 - MAYOR OVERHEAD COST	10	-	10	10	-	10	-	53	(43)
663025 - AUDITOR OVERHEAD COST	6	-	6	6	-	6	-	19	(13)
663040 - INFO SERVICES OVERHEAD COST	727	719	8	8	-	8	719	43	684
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	1	(1)
663055 - GOVERN IMMUNITY OVERHEAD COST	246	-	246	246	-	246	-	215	31
663070 - MAYOR FINANCE OVERHEAD COST	86	-	86	86	-	86	-	134	(48)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
000600-Debt Service	696	(3)	696	699	(3)	699	(3)	703	(7)
685083 - 2010D STR VARIOUS PROJECT-PRIN	368	8	368	359	8	359	8	352	15
687083 - 2010D STR VARIOUS PROJECT-INT	328	(12)	328	340	(12)	340	(12)	351	(22)
000900-Other Appropriations	500	500	-	-	-	250	250	-	500
695005 - COUNCIL DISCRETIONARY EXPEN	500	500	-	-	-	250	250	-	500
<b>NON-OPERATING EXPENSE</b>	<b>33,807</b>	<b>33,807</b>	<b>36,022</b>	<b>-</b>	<b>36,022</b>	<b>34,744</b>	<b>(937)</b>	<b>35,029</b>	<b>(1,222)</b>
001000-Other Financing Uses	33,807	33,807	36,022	-	36,022	34,744	(937)	35,029	(1,222)
770010 - OFU TRANSFERS OUT	33,807	33,807	36,022	-	36,022	34,744	(937)	35,029	(1,222)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

GENERAL FUND (&GRANT)-STATUTORY &  
GENERAL

Funds Selected	Organizations Selected
120 - GRANT PROGRAMS FUND	50250000 - GRANT FUND STATUTORY AND GENERAL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>323</b>	<b>-</b>	<b>323</b>	<b>323</b>	<b>-</b>	<b>323</b>	<b>-</b>	<b>26</b>	<b>297</b>
<b>REVENUE</b>	<b>30,715</b>	<b>30,715</b>	<b>30,116</b>	<b>0</b>	<b>30,116</b>	<b>29,612</b>	<b>1,103</b>	<b>30,250</b>	<b>465</b>
NON-OPERATING REVENUE	0	-	0	0	-	0	-	-	0
RCT4290 - INVESTMENT EARNINGS	0	-	0	0	-	0	-	-	0
429005 - INTEREST - TIME DEPOSITS	0	-	0	0	-	0	-	-	0
Other Financing Sources	30,715	30,715	30,116	-	30,116	29,612	1,103	30,250	465
RCT7200 - OFS TRANSFERS	30,715	30,715	30,116	-	30,116	29,612	1,103	30,250	465
720005 - OFS TRANSFERS IN	30,715	30,715	30,116	-	30,116	29,612	1,103	30,250	465
<b>EXPENSE</b>	<b>352</b>	<b>29</b>	<b>352</b>	<b>323</b>	<b>29</b>	<b>323</b>	<b>29</b>	<b>26</b>	<b>326</b>
OPERATING EXPENSE	323	-	323	323	-	323	-	26	297
000100-Salaries and Benefits	70	-	70	70	-	70	-	-	70
601030 - PERMANENT AND PROVISIONAL	70	-	70	70	-	70	-	-	70
000200-Operations	250	-	250	250	-	250	-	24	226
661010 - INTEREST EXPENSE	250	-	250	250	-	250	-	24	226
000400-Indirect Cost	2	-	2	2	-	2	-	1	1
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	2	-	2	2	-	2	-	0	2
NON-OPERATING EXPENSE	29	29	29	-	29	-	29	-	29
001000-Other Financing Uses	29	29	29	-	29	-	29	-	29
770010 - OFU TRANSFERS OUT	29	29	29	-	29	-	29	-	29

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Employee Service Reserve Fund and OPEB Trust Fund were established to help manage and account for certain Salt Lake County employee and retiree benefit programs. These funds provide 1) consolidation of revenues and expenses 2) liability recognition 3) accumulation of appropriate reserve levels 4) allocation of benefit costs to organizations and 5) financial control and management of benefits.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County benefit vendor costs are paid on time**

1) Increase the percentage of claims paid on time from 98% of claims as of the start of September 2018 to 98% of claims by end of December 2020.

**Salt Lake County maintains adequate reserves for employee health insurance programs**

2) Maintain the employee health insurance reserve percent as required by county wide policy 1060 from 15% in reserve as of the start of January 2019 to 15% in reserve by end of December 2020.

**Salt Lake County employees participate in the Healthy Lifestyles Wellness Program**

3) Increase the percent of benefit eligible employees participating in the Salt Lake County Healthy Lifestyles Program from 62% of employees as of the start of January 2020 to 64% of employees by end of December 2020.  
 4) Increase digitize historic biometric data for Healthy Lifestyle plan participants from 1998 to present from 95% of employees as of the start of January 2020 to 98% of employees by end of December 2020.

**Salt Lake County employees have access to a convenient and high quality exercise experience at the fitness center**

5) Increase the number of employee fitness center memberships from 767 memberships as of the start of October 2019 to 780 memberships by end of December 2020.  
 6) Increase the number of different members attending group x classes at the fitness center studio from 65 members per month as of the start of September 2019 to 75 members per month by end of December 2020.

**Salt Lake County's self-funded Worker's Compensation program promotes safety and manages costs**

7) Increase percent of injured employees seeking initial care from a worker's contracted clinic from 90% of visits as of the end of August 2019 to 95% of visits by end of December 2020.  
 8) Maintain percent of injured employees seeking treatment at in-network hospitals and medical specialists from 100% of visits as of the end of August 2019 to 100% of visits by end of December 2019.

**Salt Lake County Other Post Employment Benefit (OPEB) costs are properly accounted for in the OPEB Trust Fund**

9) Maintain the level of OPEB related revenues and expenditures recorded in OPEB Trust from 100% of dollars as of the start of January 2019 to 100% of dollars by end of December 2019.

**Salt Lake County OPEB Trust builds reserves to fund future retiree related costs**

10) Increase the amount of funding in reserve for Other Post Employment Benefit (OPEB) costs from 6,500,000 dollars as of the start of December 2018 to 9,000,000 dollars by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	61,184	-315 -0.5%	60,868	-309 -0.5%	60,874	
REVENUE	60,728	-100 -0.2%	60,628	-100 -0.2%	60,628	
COUNTY FUNDING	456	-215 -47.2%	241	-209 -45.9%	247	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	3.75	-0.25 -6.7%	3.50		3.50	

BUDGET & FTE PRIORITIES

EMPLOYEE SERVICES RESERVE—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
<b>EMP SERV RES-OTHER BENEFITS</b>												
5302000000 EMP SERV RES-OTHER BENEFITS PRGM	2,003	2,432	429	-	-	-	-	-	-	(93)	(93)	-
<b>TOTAL EMP SERV RES-OTHER BENEFITS</b>	<b>2,003</b>	<b>2,432</b>	<b>429</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(93)</b>	<b>(93)</b>	<b>-</b>
<b>EMP SERV RES-HEALTH BENEFITS</b>												
5300000000 EMP SERV RES-EMPLOYEE HEALTH	48,329	48,591	262	-	(100)	(300)	(200)	-	-	(2,456)	(2,456)	-
5300000100 EMP SERV RES-MEDICAL CLINIC	73	554	481	-	-	-	-	-	-	-	-	-
<b>TOTAL EMP SERV RES-HEALTH BENEFITS</b>	<b>48,402</b>	<b>49,145</b>	<b>743</b>	<b>-</b>	<b>(100)</b>	<b>(300)</b>	<b>(200)</b>	<b>-</b>	<b>-</b>	<b>(2,456)</b>	<b>(2,456)</b>	<b>-</b>
<b>EMP SERV RES-FITNESS CENTER</b>												
5305000000 EMP SERV RES-FITNESS CENTER PRGM	203	201	(2)	0.50	-	(15)	(15)	(0.25)	-	-	-	-
<b>TOTAL EMP SERV RES-FITNESS CENTER</b>	<b>203</b>	<b>201</b>	<b>(2)</b>	<b>0.50</b>	<b>-</b>	<b>(15)</b>	<b>(15)</b>	<b>(0.25)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EMP SERV RES-WELLNESS PROGRAM</b>												
5304000000 EMP SERV RES-WELLNESS PROGRAM PRGM	507	518	11	3.00	-	-	-	-	-	(26)	(26)	-
<b>TOTAL EMP SERV RES-WELLNESS PROGRAM</b>	<b>507</b>	<b>518</b>	<b>11</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(26)</b>	<b>(26)</b>	<b>-</b>
<b>EMP SERV RES-WORKERS COMP</b>												
5306000000 EMP SERV RES-WORKERS COMP PRGM	1,915	2,315	400	-	-	-	-	-	-	-	-	-
<b>TOTAL EMP SERV RES-WORKERS COMP</b>	<b>1,915</b>	<b>2,315</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OPEB ADMINISTRATION</b>												
5308000000 EMP OPEB ADMINISTRATION PRGM	7,598	6,258	(1,340)	-	-	-	-	-	-	-	-	-
<b>TOTAL OPEB ADMINISTRATION</b>	<b>7,598</b>	<b>6,258</b>	<b>(1,340)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EMPLOYEE SERVICES RESERVE – COUNTYWIDE ROLLUP</b>	<b>60,628</b>	<b>60,868</b>	<b>241</b>	<b>3.50</b>	<b>(100)</b>	<b>(315)</b>	<b>(215)</b>	<b>(0.25)</b>	<b>-</b>	<b>(2,575)</b>	<b>(2,575)</b>	<b>-</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	680	EMP SERV RES-HEALTH BENEFITS	[530000_01]	Request (Technical)	Health Insurance Adjustments:	N	-	(200,000)	(200,000)	
[Org/Program Impacted: EMP SERV RES-EMPLOYEE HEALTH, EMP SERV RES-MEDICAL CLINIC]										
2	995	OPEB ADMINISTRATION	[530800_01]	Request (Technical)	OPEB Health Insurance Adjustments:	N	-	0	0	
[Org/Program Impacted: EMP OPEB ADMINISTRATION PRGM]										
3	680	EMP SERV RES-FITNESS CENTER	[530500_R01]	Request (Reduction)	REDUCE FTE BY .25:	Y	(0.25)	(15,360)	(15,792)	
[Org/Program Impacted: EMP SERV RES-FITNESS CENTER PRGM]										
4	680	EMP SERV RES-OTHER BENEFITS	[530200_R01]	Stress Test	5% STRESS TEST: Reduction of 5% to the 5302 budgets would be made to Daycare Maintenance, Facility Management charges and to Employee Service Awards. Currently the budget for Daycare Maintenance is \$33,000 and a reduction of \$24,073 could probably be absorbed. There would just be less flexibility and more care taken on what to do and the timing of repairs. The facility management budget is \$10,000 and a reduction of \$6,481 could be done there if needed. If a large project in the Daycare Center was needed there could be a problem, but most years would be all right. The budget line for employee service awards is under spent and could be reduced \$62,034. However, this budget line does provide some buffer for the appropriation unit where Tuition reimbursement is accumulated and several other benefits such as training and professional fees for a daycare educator, but a reduction should have minimal impact.	N	-	(92,588)	0	
[Org/Program Impacted: EMP SERV RES-OTHER BENEFITS PRGM]										
5	680	EMP SERV RES-WELLNESS PROGRAM	[530400_R01]	Stress Test	5% STRESS TEST: Reduction of 5% to the Wellness Program would be made to the Other Professional Fees budget line. The budget for Professional Fees is \$75,000 and is generally not completely used. A reduction of \$25,923 could currently be absorbed. The only issue that might arise would be if enrollment in the Wellness Program continued to increase and more costs were incurred in this area to support the program.	N	-	(25,923)	0	
[Org/Program Impacted: EMP SERV RES-WELLNESS PROGRAM PRGM]										
6	680	EMP SERV RES-HEALTH BENEFITS	[530000_R01]	Stress Test	5% STRESS TEST: Reduction of 5% from total employee health and dental benefits. A cut of \$2,456,493 could require that these health insurance costs be shifted to employees through increases in copays, deductibles, and premiums. Other programs could be reviewed to receive some of the cuts such as H S A Wellness Incentives, Wellness Program Incentives or the HealthyMe employee clinic. There are enough moving parts in these programs and enough employees participating that a reduction would not be recommended at this time without a more extensive review of options and impacts.	N	-	(2,456,493)	0	
[Org/Program Impacted: EMP SERV RES-EMPLOYEE HEALTH]										

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>:</b>	<b>(0.25)</b>	<b>(215,360)</b>	<b>(215,792)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS <sup>1</sup> :	-	0	0
TOTAL STRESS TEST REDUCTIONS <sup>1</sup> :	-	(2,575,004)	0

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND • 995 - OPEB TRUST FUND	53000000 - EMP SERV RES-HEALTH BENEFITS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>743</b>	<b>(200)</b>	<b>743</b>	<b>943</b>	<b>(200)</b>	<b>944</b>	<b>(201)</b>	<b>(4,354)</b>	<b>5,097</b>
<b>REVENUE</b>	<b>48,952</b>	<b>-</b>	<b>48,952</b>	<b>48,952</b>	<b>-</b>	<b>48,952</b>	<b>-</b>	<b>45,265</b>	<b>3,687</b>
<b>OPERATING REVENUE</b>	<b>48,402</b>	<b>(100)</b>	<b>48,402</b>	<b>48,502</b>	<b>(100)</b>	<b>48,502</b>	<b>(100)</b>	<b>44,797</b>	<b>3,605</b>
RCT4200 - CHARGES FOR SERVICES	138	(100)	138	238	(100)	238	(100)	356	(218)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	67	(67)
421205 - MEDICAL OFFICE FEE	73	-	73	73	-	73	-	52	21
421370 - MISCELLANEOUS REVENUE	65	(100)	65	165	(100)	165	(100)	237	(172)
RCT4300 - INTER/INTRA FUND TRANSFERS	48,264	-	48,264	48,264	-	48,264	-	44,441	3,824
431160 - INTERFUND REVENUE	1,542	-	1,542	1,542	-	1,542	-	2,248	(706)
437005 - EMP INS - SELECTHLTH HDHP EMP REV	-	-	-	-	-	-	-	1	(1)
437020 - EMP INS - SELECTHLTH HDHP COB REV	50	-	50	50	-	50	-	36	14
437045 - EMP INS - SELECTHEALTH EMP REV	2,100	-	2,100	2,100	-	2,100	-	1,816	284
437050 - EMP INS - SELECTHEALTH CO REV	25,400	-	25,400	25,400	-	25,400	-	23,426	1,974
437055 - EMP INS - SELECTHEALTH COBRA REV	30	-	30	30	-	30	-	7	23
437071 - EMP INS - CIGNA DENTAL EMP	795	-	795	795	-	795	-	690	105
437072 - EMP INS - CIGNA DENTAL CO	2,850	-	2,850	2,850	-	2,850	-	2,657	193
437073 - EMP INS - CIGNA DENTAL COBRA	30	-	30	30	-	30	-	7	23
437075 - EMP INS - EMI DENTAL EMP REV	-	-	-	-	-	-	-	0	(0)
437115 - RET INS - EMP INS - PEHP SELECTHLTH REV	65	-	65	65	-	65	-	31	34
437121 - EMP INS - PEHP LTD PEHP REV	55	-	55	55	-	55	-	24	31
437125 - EMP INS - PEHP LTD CIGNA	22	-	22	22	-	22	-	8	14
437155 - EMP INS-PEHP-SUMT HDHP EMP W/H	-	-	-	-	-	-	-	1	(1)
437161 - EMP INS PEHP SUMT HDHP COB	25	-	25	25	-	25	-	16	9
437162 - EMP INS PEHP SUMT EMP	1,400	-	1,400	1,400	-	1,400	-	881	519
437163 - EMP INS PEHP SUMMIT CO	13,800	-	13,800	13,800	-	13,800	-	12,591	1,209
437164 - EMP INS PEHP SUMMIT COB	25	-	25	25	-	25	-	1	24
437180 - BENEFIT SELF PAY COLLECTION	75	-	75	75	-	75	-	-	75
<b>NON-OPERATING REVENUE</b>	<b>550</b>	<b>100</b>	<b>550</b>	<b>450</b>	<b>100</b>	<b>450</b>	<b>100</b>	<b>468</b>	<b>82</b>
RCT4290 - INVESTMENT EARNINGS	550	100	550	450	100	450	100	468	82
429005 - INTEREST - TIME DEPOSITS	550	100	550	450	100	450	100	468	82
<b>EXPENSE</b>	<b>49,152</b>	<b>(293)</b>	<b>49,152</b>	<b>49,445</b>	<b>(293)</b>	<b>49,446</b>	<b>(294)</b>	<b>40,443</b>	<b>8,709</b>
<b>OPERATING EXPENSE</b>	<b>49,145</b>	<b>(300)</b>	<b>49,145</b>	<b>49,445</b>	<b>(300)</b>	<b>49,446</b>	<b>(301)</b>	<b>40,443</b>	<b>8,702</b>
000100-Salaries and Benefits	-	-	-	-	-	1	(1)	-	-
601030 - PERMANENT AND PROVISIONAL	-	-	-	-	-	1	(1)	-	-
000200-Operations	48,404	(300)	48,404	48,704	(300)	48,704	(300)	39,445	8,959
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	1	-	-	1
609025 - MEDICATIONS	33	3	33	30	3	30	3	-	33
609030 - MEDICAL SUPPLIES	55	(2)	55	57	(2)	57	(2)	65	(10)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	0
613005 - PRINTING CHARGES	2	-	2	2	-	2	-	0	2
613020 - DEVELOPMENT ADVERTISING	5	-	5	5	-	5	-	-	5
615005 - OFFICE SUPPLIES	5	-	5	5	-	5	-	1	4
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	-	5	5	-	5	-	-	5
615040 - POSTAGE	1	-	1	1	-	1	-	1	(0)
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	0	0
621020 - TELEPHONE	1	0	1	1	0	1	0	1	0
633010 - RENT - BUILDINGS	30	-	30	30	-	30	-	30	0
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	0	(0)
645005 - CONTRACT HAULING	1	-	1	1	-	1	-	0	1
655010 - EMP INS-PEHP SUMMIT HDHP CLMS	7,800	-	7,800	7,800	-	7,800	-	6,814	986
655011 - EMP INS-PEHP SUMMIT HDHP COBR	120	(40)	120	160	(40)	160	(40)	13	107
655012 - EMP INS-PEHP SUMMIT HDHP ADM	460	-	460	460	-	460	-	400	60
655013 - EMP INS-PEHP SUMMIT HDHP REIN	330	-	330	330	-	330	-	278	52
655040 - EMP INS-PEHP SUMMIT CLMS	5,600	-	5,600	5,600	-	5,600	-	5,453	147
655041 - EMP INS-PEHP SUMMIT COBR	110	(10)	110	120	(10)	120	(10)	1	109
655042 - EMP INS-PEHP SUMMIT ADM	190	(40)	190	230	(40)	230	(40)	148	42
655043 - EMP INS-PEHP SUMMIT REIN	130	(20)	130	150	(20)	150	(20)	96	34
655055 - EMP INS-INSURANCE REFUNDS	10	(30)	10	40	(30)	40	(30)	0	10
655100 - HEALTH INCENTIVES	460	-	460	460	-	460	-	380	80
655101 - HSA - WELLNESS INCENTIVES	370	-	370	370	-	370	-	262	108
655120 - EMP INS - SELECTHLTH HDHP CLMS	13,200	-	13,200	13,200	-	13,200	-	10,501	2,699
655125 - EMP INS - SELECTHLTH HDHP COBR	175	-	175	175	-	175	-	83	92
655130 - EMP INS - SELECTHLTH HDHP ADM	1,200	-	1,200	1,200	-	1,200	-	1,003	197
655135 - EMP INS - SELECTHLTH HDHP REIN	550	-	550	550	-	550	-	497	53
655170 - EMP INS - SELECTHEALTH CLAIMS	12,500	(100)	12,500	12,600	(100)	12,600	(100)	9,512	2,988
655175 - EMP INS - SELECTHEALTH COBRA	100	-	100	100	-	100	-	47	53
655180 - EMP INS - SELECTHEALTH ADMIN	400	(50)	400	450	(50)	450	(50)	364	36

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
655185 - EMP INS - SELECT HEALTH REINSUR	250	-	250	250	-	250	-	191	59
655206 - EMP INS - CIGNA DENTAL CLAIMS	3,460	-	3,460	3,460	-	3,460	-	2,737	723
655207 - EMP INS - CIGNA DENTAL COBRA	15	(10)	15	25	(10)	25	(10)	0	15
655208 - EMP INS - CIGNA DENTAL ADMIN	115	-	115	115	-	115	-	88	27
655210 - EMP INS - EMI DENTAL CLAIMS	-	-	-	-	-	-	-	(131)	131
655215 - EMP INS - EMI DENTAL COBRA	-	-	-	-	-	-	-	0	(0)
655292 - AFFORDABLE CARE ACT	150	-	150	150	-	150	-	22	128
655294 - SAFETY SURVIVING SPOUSE TRUST	60	-	60	60	-	60	-	57	3
655306 - EMP HSA - OPTUM BANK ADMIN	60	-	60	60	-	60	-	35	25
655316 - EMP FLEX - USBA FLEX ADMIN	30	-	30	30	-	30	-	19	11
655317 - EMP COB-ASI COBRA ADMIN	20	-	20	20	-	20	-	11	9
655320 - EMP INS-REGENCE HDHP CLAIMS	-	-	-	-	-	-	-	50	(50)
655322 - EMP INS-REGENCE HDHP ADMIN	-	-	-	-	-	-	-	6	(6)
655325 - EMP INS-REGENCE CLAIMS	-	-	-	-	-	-	-	36	(36)
655327 - EMP INS-REGENCE ADMIN	-	-	-	-	-	-	-	1	(1)
667060 - MEDICAL CLINIC MANAGEMENT FEE	-	(28)	-	28	(28)	28	(28)	-	-
667065 - MEDICAL CLINIC STAFFING FEE	400	27	400	373	27	373	27	373	27
000400-Indirect Cost	726	-	726	726	-	726	-	988	(262)
000500-Depreciation and Amortization	15	-	15	15	-	15	-	10	5
669010 - DEPRECIATION	15	-	15	15	-	15	-	10	5
<b>NON-OPERATING EXPENSE</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>7</b>
001000-Other Financing Uses	7	7	7	-	7	-	7	-	7
770010 - OFU TRANSFERS OUT	7	7	7	-	7	-	7	-	7

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND	53000000 - EMP SERV RES-HEALTH BENEFITS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>743</b>	<b>(200)</b>	<b>743</b>	<b>943</b>	<b>(200)</b>	<b>944</b>	<b>(201)</b>	<b>(4,354)</b>	<b>5,097</b>
<b>REVENUE</b>	<b>48,952</b>	<b>-</b>	<b>48,952</b>	<b>48,952</b>	<b>-</b>	<b>48,952</b>	<b>-</b>	<b>45,265</b>	<b>3,687</b>
<b>OPERATING REVENUE</b>	<b>48,402</b>	<b>(100)</b>	<b>48,402</b>	<b>48,502</b>	<b>(100)</b>	<b>48,502</b>	<b>(100)</b>	<b>44,797</b>	<b>3,605</b>
RCT4200 - CHARGES FOR SERVICES	138	(100)	138	238	(100)	238	(100)	356	(218)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	67	(67)
421205 - MEDICAL OFFICE FEE	73	-	73	73	-	73	-	52	21
421370 - MISCELLANEOUS REVENUE	65	(100)	65	165	(100)	165	(100)	237	(172)
RCT4300 - INTER/INTRA FUND TRANSFERS	48,264	-	48,264	48,264	-	48,264	-	44,441	3,824
431160 - INTERFUND REVENUE	1,542	-	1,542	1,542	-	1,542	-	2,248	(706)
437005 - EMP INS - SELECTHLTH HDHP EMP REV	-	-	-	-	-	-	-	1	(1)
437020 - EMP INS - SELECTHLTH HDHP COB REV	50	-	50	50	-	50	-	36	14
437045 - EMP INS - SELECTHEALTH EMP REV	2,100	-	2,100	2,100	-	2,100	-	1,816	284
437050 - EMP INS - SELECTHEALTH CO REV	25,400	-	25,400	25,400	-	25,400	-	23,426	1,974
437055 - EMP INS - SELECTHEALTH COBRA REV	30	-	30	30	-	30	-	7	23
437071 - EMP INS - CIGNA DENTAL EMP	795	-	795	795	-	795	-	690	105
437072 - EMP INS - CIGNA DENTAL CO	2,850	-	2,850	2,850	-	2,850	-	2,657	193
437073 - EMP INS - CIGNA DENTAL COBRA	30	-	30	30	-	30	-	7	23
437075 - EMP INS - EMI DENTAL EMP REV	-	-	-	-	-	-	-	0	(0)
437115 - RET INS - EMP INS - PEHP SELECTHLTH REV	65	-	65	65	-	65	-	31	34
437121 - EMP INS - PEHP LTD PEHP REV	55	-	55	55	-	55	-	24	31
437125 - EMP INS - PEHP LTD CIGNA	22	-	22	22	-	22	-	8	14
437155 - EMP INS-PEHP-SUMT HDHP EMP W/H	-	-	-	-	-	-	-	1	(1)
437161 - EMP INS PEHP SUMT HDHP COB	25	-	25	25	-	25	-	16	9
437162 - EMP INS PEHP SUMT EMP	1,400	-	1,400	1,400	-	1,400	-	881	519
437163 - EMP INS PEHP SUMMIT CO	13,800	-	13,800	13,800	-	13,800	-	12,591	1,209
437164 - EMP INS PEHP SUMMIT COB	25	-	25	25	-	25	-	1	24
437180 - BENEFIT SELF PAY COLLECTION	75	-	75	75	-	75	-	-	75
<b>NON-OPERATING REVENUE</b>	<b>550</b>	<b>100</b>	<b>550</b>	<b>450</b>	<b>100</b>	<b>450</b>	<b>100</b>	<b>468</b>	<b>82</b>
RCT4290 - INVESTMENT EARNINGS	550	100	550	450	100	450	100	468	82
429005 - INTEREST - TIME DEPOSITS	550	100	550	450	100	450	100	468	82
<b>EXPENSE</b>	<b>49,152</b>	<b>(293)</b>	<b>49,152</b>	<b>49,445</b>	<b>(293)</b>	<b>49,446</b>	<b>(294)</b>	<b>40,443</b>	<b>8,709</b>
<b>OPERATING EXPENSE</b>	<b>49,145</b>	<b>(300)</b>	<b>49,145</b>	<b>49,445</b>	<b>(300)</b>	<b>49,446</b>	<b>(301)</b>	<b>40,443</b>	<b>8,702</b>
000100-Salaries and Benefits	-	-	-	-	-	1	(1)	-	-
601030 - PERMANENT AND PROVISIONAL	-	-	-	-	-	1	(1)	-	-
000200-Operations	48,404	(300)	48,404	48,704	(300)	48,704	(300)	39,445	8,959
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	1	-	-	1
609025 - MEDICATIONS	33	3	33	30	3	30	3	-	33
609030 - MEDICAL SUPPLIES	55	(2)	55	57	(2)	57	(2)	65	(10)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	0
613005 - PRINTING CHARGES	2	-	2	2	-	2	-	0	2
613020 - DEVELOPMENT ADVERTISING	5	-	5	5	-	5	-	-	5
615005 - OFFICE SUPPLIES	5	-	5	5	-	5	-	1	4
615035 - SMALL EQUIPMENT (NON-COMPUTER)	5	-	5	5	-	5	-	-	5
615040 - POSTAGE	1	-	1	1	-	1	-	1	(0)
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	0	0
621020 - TELEPHONE	1	0	1	1	0	1	0	1	0
633010 - RENT - BUILDINGS	30	-	30	30	-	30	-	30	0
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	0	(0)
645005 - CONTRACT HAULING	1	-	1	1	-	1	-	0	1
655010 - EMP INS-PEHP SUMMIT HDHP CLMS	7,800	-	7,800	7,800	-	7,800	-	6,814	986
655011 - EMP INS-PEHP SUMMIT HDHP COBR	120	(40)	120	160	(40)	160	(40)	13	107
655012 - EMP INS-PEHP SUMMIT HDHP ADM	460	-	460	460	-	460	-	400	60
655013 - EMP INS-PEHP SUMMIT HDHP REIN	330	-	330	330	-	330	-	278	52
655040 - EMP INS-PEHP SUMMIT CLMS	5,600	-	5,600	5,600	-	5,600	-	5,453	147
655041 - EMP INS-PEHP SUMMIT COBR	110	(10)	110	120	(10)	120	(10)	1	109
655042 - EMP INS-PEHP SUMMIT ADM	190	(40)	190	230	(40)	230	(40)	148	42
655043 - EMP INS-PEHP SUMMIT REIN	130	(20)	130	150	(20)	150	(20)	96	34
655055 - EMP INS-INSURANCE REFUNDS	10	(30)	10	40	(30)	40	(30)	0	10
655100 - HEALTH INCENTIVES	460	-	460	460	-	460	-	380	80
655101 - HSA - WELLNESS INCENTIVES	370	-	370	370	-	370	-	262	108
655120 - EMP INS - SELECTHLTH HDHP CLMS	13,200	-	13,200	13,200	-	13,200	-	10,501	2,699
655125 - EMP INS - SELECTHLTH HDHP COBR	175	-	175	175	-	175	-	83	92
655130 - EMP INS - SELECTHLTH HDHP ADM	1,200	-	1,200	1,200	-	1,200	-	1,003	197
655135 - EMP INS - SELECTHLTH HDHP REIN	550	-	550	550	-	550	-	497	53
655170 - EMP INS - SELECTHEALTH CLAIMS	12,500	(100)	12,500	12,600	(100)	12,600	(100)	9,512	2,988
655175 - EMP INS - SELECTHEALTH COBRA	100	-	100	100	-	100	-	47	53
655180 - EMP INS - SELECTHEALTH ADMIN	400	(50)	400	450	(50)	450	(50)	364	36

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
655185 - EMP INS - SELECT HEALTH REINSUR	250	-	250	250	-	250	-	191	59
655206 - EMP INS - CIGNA DENTAL CLAIMS	3,460	-	3,460	3,460	-	3,460	-	2,737	723
655207 - EMP INS - CIGNA DENTAL COBRA	15	(10)	15	25	(10)	25	(10)	0	15
655208 - EMP INS - CIGNA DENTAL ADMIN	115	-	115	115	-	115	-	88	27
655210 - EMP INS - EMI DENTAL CLAIMS	-	-	-	-	-	-	-	(131)	131
655215 - EMP INS - EMI DENTAL COBRA	-	-	-	-	-	-	-	0	(0)
655292 - AFFORDABLE CARE ACT	150	-	150	150	-	150	-	22	128
655294 - SAFETY SURVIVING SPOUSE TRUST	60	-	60	60	-	60	-	57	3
655306 - EMP HSA - OPTUM BANK ADMIN	60	-	60	60	-	60	-	35	25
655316 - EMP FLEX - USBA FLEX ADMIN	30	-	30	30	-	30	-	19	11
655317 - EMP COB-ASI COBRA ADMIN	20	-	20	20	-	20	-	11	9
655320 - EMP INS-REGENCE HDHP CLAIMS	-	-	-	-	-	-	-	50	(50)
655322 - EMP INS-REGENCE HDHP ADMIN	-	-	-	-	-	-	-	6	(6)
655325 - EMP INS-REGENCE CLAIMS	-	-	-	-	-	-	-	36	(36)
655327 - EMP INS-REGENCE ADMIN	-	-	-	-	-	-	-	1	(1)
667060 - MEDICAL CLINIC MANAGEMENT FEE	-	(28)	-	28	(28)	28	(28)	-	-
667065 - MEDICAL CLINIC STAFFING FEE	400	27	400	373	27	373	27	373	27
000400-Indirect Cost	726	-	726	726	-	726	-	988	(262)
000500-Depreciation and Amortization	15	-	15	15	-	15	-	10	5
669010 - DEPRECIATION	15	-	15	15	-	15	-	10	5
<b>NON-OPERATING EXPENSE</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>7</b>	<b>-</b>	<b>7</b>
001000-Other Financing Uses	7	7	7	-	7	-	7	-	7
770010 - OFU TRANSFERS OUT	7	7	7	-	7	-	7	-	7

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REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND	53020000 - EMP SERV RES-OTHER BENEFITS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>429</b>	<b>-</b>	<b>429</b>	<b>429</b>	<b>-</b>	<b>429</b>	<b>-</b>	<b>446</b>	<b>(17)</b>
<b>REVENUE</b>	<b>2,003</b>	<b>-</b>	<b>2,003</b>	<b>2,003</b>	<b>-</b>	<b>2,003</b>	<b>-</b>	<b>1,741</b>	<b>262</b>
<b>OPERATING REVENUE</b>	<b>2,003</b>	<b>-</b>	<b>2,003</b>	<b>2,003</b>	<b>-</b>	<b>2,003</b>	<b>-</b>	<b>1,462</b>	<b>541</b>
RCT4200 - CHARGES FOR SERVICES	130	-	130	130	-	130	-	181	(51)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	36	(36)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	130	-	130	130	-	130	-	145	(15)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,873	-	1,873	1,873	-	1,873	-	1,281	592
431160 - INTERFUND REVENUE	1,873	-	1,873	1,873	-	1,873	-	1,281	592
Other Financing Sources	-	-	-	-	-	-	-	279	(279)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	-	-	279	(279)
720005 - OFS TRANSFERS IN	-	-	-	-	-	-	-	279	(279)
<b>EXPENSE</b>	<b>2,432</b>	<b>-</b>	<b>2,432</b>	<b>2,432</b>	<b>-</b>	<b>2,432</b>	<b>-</b>	<b>1,907</b>	<b>525</b>
<b>OPERATING EXPENSE</b>	<b>2,432</b>	<b>-</b>	<b>2,432</b>	<b>2,432</b>	<b>-</b>	<b>2,432</b>	<b>-</b>	<b>1,907</b>	<b>525</b>
000100-Salaries and Benefits	925	-	925	925	-	925	-	681	244
601015 - PROF TECH MANAG-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
603020 - UNEMPLOYMENT	380	-	380	380	-	380	-	198	182
603035 - RETIREMENT CONTRIBUTION ADJ	200	-	200	200	-	200	-	344	(144)
603040 - LTD CONTRIBUTIONS	-	-	-	-	-	-	-	0	(0)
603060 - RETIRMENT SERVICE CREDIT PURCH	250	-	250	250	-	250	-	53	197
605025 - EMPLOYEE AWARDS/SERVICE PINS	95	-	95	95	-	95	-	85	10
000200-Operations	1,470	-	1,470	1,470	-	1,470	-	1,201	269
607015 - MAINTENANCE - BUILDINGS	33	-	33	33	-	33	-	-	33
607040 - FACILITIES MANAGEMENT CHARGES	10	-	10	10	-	10	-	0	10
611015 - EDUCATION AND TRAINING SERV/SUPP	490	-	490	490	-	490	-	404	86
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	2	(1)
613010 - PUBLIC NOTICES	-	-	-	-	-	0	(0)	-	-
615005 - OFFICE SUPPLIES	1	-	1	1	-	0	0	1	(1)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	240	-	240	240	-	240	-	233	7
615040 - POSTAGE	-	-	-	-	-	-	-	0	(0)
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	15	-	15	15	-	15	-	9	6
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	-	-	1	(1)
619025 - TRAVEL AND TRANSPORTATION	450	-	450	450	-	450	-	424	26
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	0	(0)	-	-
621020 - TELEPHONE	1	-	1	1	-	1	-	1	0
639025 - OTHER PROFESSIONAL FEES	160	-	160	160	-	153	7	126	33
655103 - EMPLOYEE SERVICE AWARDS	70	-	70	70	-	77	(7)	-	70
000400-Indirect Cost	36	-	36	36	-	36	-	25	11

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REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND	53040000 - EMP SERV RES-WELLNESS PROGRAM

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>16</b>	<b>5</b>	<b>11</b>	<b>11</b>	<b>-</b>	<b>50</b>	<b>(34)</b>	<b>(144)</b>	<b>159</b>
<b>REVENUE</b>	<b>507</b>	<b>-</b>	<b>507</b>	<b>507</b>	<b>-</b>	<b>507</b>	<b>-</b>	<b>566</b>	<b>(59)</b>
<b>OPERATING REVENUE</b>	<b>507</b>	<b>-</b>	<b>507</b>	<b>507</b>	<b>-</b>	<b>507</b>	<b>-</b>	<b>566</b>	<b>(59)</b>
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	15	(15)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	15	(15)
RCT4300 - INTER/INTRA FUND TRANSFERS	507	-	507	507	-	507	-	551	(44)
431160 - INTERFUND REVENUE	507	-	507	507	-	507	-	551	(44)
<b>EXPENSE</b>	<b>523</b>	<b>5</b>	<b>518</b>	<b>518</b>	<b>-</b>	<b>557</b>	<b>(34)</b>	<b>422</b>	<b>101</b>
<b>OPERATING EXPENSE</b>	<b>523</b>	<b>5</b>	<b>518</b>	<b>518</b>	<b>-</b>	<b>557</b>	<b>(34)</b>	<b>422</b>	<b>101</b>
000100-Salaries and Benefits	311	5	307	307	-	345	(34)	255	56
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	12	(12)
601030 - PERMANENT AND PROVISIONAL	137	4	133	133	-	126	11	75	62
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	(9)	9
601050 - TEMPORARY SEASONAL EMERGENCY	115	-	115	115	-	115	-	132	(17)
603005 - SOCIAL SECURITY TAXES	19	0	19	19	-	18	1	18	1
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(6)	6
603025 - RETIREMENT OR PENSION CONTRIB	17	1	16	16	-	20	(3)	10	7
603040 - LTD CONTRIBUTIONS	1	0	0	0	-	1	(0)	0	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	6	0	6	6	-	1	5	2	3
603050 - HEALTH INSURANCE PREMIUMS	12	-	12	12	-	60	(48)	21	(8)
603075 - OPEB - UNDERFUNDED ARC	4	-	4	4	-	4	-	-	4
000200-Operations	188	-	188	188	-	188	(0)	139	50
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	0	1	1
609010 - CLOTHING PROVISIONS	2	-	2	2	-	1	2	1	1
609025 - MEDICATIONS	42	-	42	42	-	40	2	36	6
609030 - MEDICAL SUPPLIES	17	-	17	17	-	20	(3)	13	4
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	3	-	3	3	-	1	1	4	(2)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	-	5	5	-	7	(2)	6	(1)
613005 - PRINTING CHARGES	9	-	9	9	-	11	(2)	9	0
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	1	(1)	-	-
613025 - CONTRACTED PRINTINGS	2	-	2	2	-	1	1	-	2
615005 - OFFICE SUPPLIES	6	-	6	6	-	8	(2)	4	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	3	-	3	3	-	-	3	2	1
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	2	(1)	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2	-	2	2	-	3	(2)	1	0
615040 - POSTAGE	0	-	0	0	-	0	(0)	-	0
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	-	1	1
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	3	(3)
617005 - MAINTENANCE - OFFICE EQUIP	1	-	1	1	-	1	-	0	0
617010 - MAINT - MACHINERY AND EQUIP	1	-	1	1	-	1	(1)	-	1
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	3	(1)	2	0
621020 - TELEPHONE	2	-	2	2	-	1	1	2	0
633010 - RENT - BUILDINGS	7	-	7	7	-	7	-	7	-
639025 - OTHER PROFESSIONAL FEES	75	-	75	75	-	75	-	41	34
645005 - CONTRACT HAULING	1	-	1	1	-	1	-	-	1
655100 - HEALTH INCENTIVES	5	-	5	5	-	4	1	6	(1)
000400-Indirect Cost	24	-	24	24	-	24	-	29	(5)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND	53050000 - EMP SERV RES-FITNESS CENTER

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(0)</b>	<b>(14)</b>	<b>(2)</b>	<b>13</b>	<b>(15)</b>	<b>2</b>	<b>(3)</b>	<b>(69)</b>	<b>69</b>
<b>REVENUE</b>	<b>203</b>	<b>-</b>	<b>203</b>	<b>203</b>	<b>-</b>	<b>203</b>	<b>-</b>	<b>204</b>	<b>(1)</b>
<b>OPERATING REVENUE</b>	<b>203</b>	<b>-</b>	<b>203</b>	<b>203</b>	<b>-</b>	<b>203</b>	<b>-</b>	<b>204</b>	<b>(1)</b>
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	3	(3)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	3	(3)
RCT4300 - INTER/INTRA FUND TRANSFERS	203	-	203	203	-	203	-	201	2
421375 - MEMBERSHIP FEES COLLECTED	88	-	88	88	-	88	-	90	(2)
431160 - INTERFUND REVENUE	114	-	114	114	-	114	-	111	3
<b>EXPENSE</b>	<b>202</b>	<b>(14)</b>	<b>201</b>	<b>216</b>	<b>(15)</b>	<b>205</b>	<b>(3)</b>	<b>134</b>	<b>68</b>
<b>OPERATING EXPENSE</b>	<b>202</b>	<b>(14)</b>	<b>201</b>	<b>216</b>	<b>(15)</b>	<b>205</b>	<b>(3)</b>	<b>134</b>	<b>68</b>
000100-Salaries and Benefits	69	(14)	68	83	(15)	72	(3)	19	50
601030 - PERMANENT AND PROVISIONAL	30	(13)	29	43	(14)	43	(13)	42	(12)
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	0	(0)
601050 - TEMPORARY SEASONAL EMERGENCY	11	-	11	11	-	11	-	7	4
603005 - SOCIAL SECURITY TAXES	3	(1)	3	4	(1)	4	(1)	3	(0)
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(3)	3
603025 - RETIREMENT OR PENSION CONTRIB	8	0	8	8	-	8	0	8	0
603040 - LTD CONTRIBUTIONS	0	0	0	0	-	0	(0)	0	0
603050 - HEALTH INSURANCE PREMIUMS	16	-	16	16	-	4	12	6	10
603075 - OPEB - UNDERFUNDED ARC	2	-	2	2	-	2	-	(45)	47
000200-Operations	114	-	114	114	-	114	-	101	13
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	1	1
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	1	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	0	-	0	0	-	0	-	-	0
615005 - OFFICE SUPPLIES	3	-	3	3	-	3	-	2	1
615025 - COMPUTER COMPONENTS < 3000	1	-	1	1	-	1	-	0	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	18	-	18	18	-	18	-	11	7
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	-	0
617010 - MAINT - MACHINERY AND EQUIP	7	-	7	7	-	7	-	5	2
619025 - TRAVEL AND TRANSPORTATION	1	-	1	1	-	1	-	-	1
621020 - TELEPHONE	1	-	1	1	-	0	0	1	0
633010 - RENT - BUILDINGS	80	-	80	80	-	80	-	80	0
639025 - OTHER PROFESSIONAL FEES	1	-	1	1	-	1	-	0	0
655100 - HEALTH INCENTIVES	1	-	1	1	-	1	-	0	0
667025 - VOIP TEL EQUIP PURCH 2010-2012	-	-	-	-	-	0	(0)	-	-
000400-Indirect Cost	8	-	8	8	-	8	-	7	1
000500-Depreciation and Amortization	11	-	11	11	-	11	-	7	4
669010 - DEPRECIATION	11	-	11	11	-	11	-	7	4
<b>BALANCE SHEET</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>10</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>10</b>
BAL_SHT - BALANCE SHEET ACQUISITION	10	-	10	10	-	10	-	-	10
BAL_SHT - BALANCE SHEET ACQUISITION	10	-	10	10	-	10	-	-	10

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REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
680 - EMPLOYEE SERVICE RESERVE FUND	53060000 - EMP SERV RES-WORKERS COMP

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>400</b>	<b>-</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>400</b>	<b>-</b>	<b>(1,580)</b>	<b>1,980</b>
<b>REVENUE</b>	<b>1,915</b>	<b>-</b>	<b>1,915</b>	<b>1,915</b>	<b>-</b>	<b>1,915</b>	<b>-</b>	<b>3,159</b>	<b>(1,244)</b>
<b>OPERATING REVENUE</b>	<b>1,915</b>	<b>-</b>	<b>1,915</b>	<b>1,915</b>	<b>-</b>	<b>1,915</b>	<b>-</b>	<b>3,159</b>	<b>(1,244)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	1,018	(1,018)
417010 - OPERATNG CONTRIBUTIONS-GENERAL	-	-	-	-	-	-	-	1,018	(1,018)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	59	(59)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	59	(59)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,915	-	1,915	1,915	-	1,915	-	2,082	(167)
431160 - INTERFUND REVENUE	1,915	-	1,915	1,915	-	1,915	-	2,082	(167)
<b>EXPENSE</b>	<b>2,315</b>	<b>-</b>	<b>2,315</b>	<b>2,315</b>	<b>-</b>	<b>2,315</b>	<b>-</b>	<b>1,578</b>	<b>737</b>
<b>OPERATING EXPENSE</b>	<b>2,315</b>	<b>-</b>	<b>2,315</b>	<b>2,315</b>	<b>-</b>	<b>2,315</b>	<b>-</b>	<b>1,578</b>	<b>737</b>
000100-Salaries and Benefits	1,985	-	1,985	1,985	-	1,985	-	912	1,073
603065 - INDUSTRIAL MEDICAL CLAIMS	1,380	-	1,380	1,380	-	1,380	-	605	775
603070 - WORKERS COMPENSATION	605	-	605	605	-	605	-	307	298
000200-Operations	48	-	48	48	-	48	-	9	39
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	-	1
613005 - PRINTING CHARGES	0	-	0	0	-	0	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	35	-	35	35	-	35	-	9	26
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	2	-	-	2
639025 - OTHER PROFESSIONAL FEES	10	-	10	10	-	10	-	-	10
000400-Indirect Cost	282	-	282	282	-	282	-	657	(375)

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REVENUE AND EXPENDITURE DETAIL

EMPLOYEE SERVICES

Funds Selected	Organizations Selected
995 - OPEB TRUST FUND	53080000 - OPEB ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(1,340)</b>	<b>-</b>	<b>(1,340)</b>	<b>(1,340)</b>	<b>-</b>	<b>(1,340)</b>	<b>-</b>	<b>(1,089)</b>	<b>(251)</b>
<b>REVENUE</b>	<b>7,723</b>	<b>-</b>	<b>7,723</b>	<b>7,723</b>	<b>-</b>	<b>7,723</b>	<b>-</b>	<b>5,705</b>	<b>2,018</b>
<b>OPERATING REVENUE</b>	<b>7,598</b>	<b>-</b>	<b>7,598</b>	<b>7,598</b>	<b>-</b>	<b>7,598</b>	<b>-</b>	<b>5,705</b>	<b>1,893</b>
RCT4200 - CHARGES FOR SERVICES	5	-	5	5	-	5	-	50	(45)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	50	(50)
421370 - MISCELLANEOUS REVENUE	5	-	5	5	-	5	-	-	5
RCT4300 - INTER/INTRA FUND TRANSFERS	7,593	-	7,593	7,593	-	7,593	-	5,655	1,938
431160 - INTERFUND REVENUE	5,343	-	5,343	5,343	-	5,343	-	4,807	536
437090 - RET INS - SELECTHEALTH REV	625	-	625	625	-	625	-	306	319
437095 - RET INS - SELECTHLTH HDHP REV	350	-	350	350	-	350	-	122	228
437110 - RET INS - EMI DENTAL RETIREE REV	-	-	-	-	-	-	-	0	(0)
437111 - RET INS - DIGNA DENTAL RETIREE	360	-	360	360	-	360	-	129	231
437180 - BENEFIT SELF PAY COLLECTION	50	-	50	50	-	50	-	-	50
437200 - RET INS MEDICARE SUP RETIREE	10	-	10	10	-	10	-	-	10
437215 - RET INS-PEHP SUMT RETIREE	505	-	505	505	-	505	-	156	349
437225 - RET INS - PEHP HDHP SUM	350	-	350	350	-	350	-	134	216
<b>NON-OPERATING REVENUE</b>	<b>125</b>	<b>-</b>	<b>125</b>	<b>125</b>	<b>-</b>	<b>125</b>	<b>-</b>	<b>-</b>	<b>125</b>
RCT4290 - INVESTMENT EARNINGS	125	-	125	125	-	125	-	-	125
429005 - INTEREST - TIME DEPOSITS	25	-	25	25	-	25	-	8	17
429015 - INTEREST-MISCELLANEOUS	100	-	100	100	-	100	-	(8)	108
<b>EXPENSE</b>	<b>6,258</b>	<b>-</b>	<b>6,258</b>	<b>6,258</b>	<b>-</b>	<b>6,258</b>	<b>-</b>	<b>4,615</b>	<b>1,642</b>
<b>OPERATING EXPENSE</b>	<b>6,258</b>	<b>-</b>	<b>6,258</b>	<b>6,258</b>	<b>-</b>	<b>6,258</b>	<b>-</b>	<b>4,615</b>	<b>1,642</b>
000200-Operations	6,174	-	6,174	6,174	-	6,174	-	4,518	1,656
613005 - PRINTING CHARGES	2	-	2	2	-	2	-	-	2
639025 - OTHER PROFESSIONAL FEES	25	-	25	25	-	25	-	-	25
655036 - RET INS-LIFE INSURANCE	60	-	60	60	-	60	-	20	40
655045 - RETIREE INS-PEHP MEDICARE SUPP	2,200	-	2,200	2,200	-	2,200	-	1,944	256
655055 - EMP INS-INSURANCE REFUNDS	20	(10)	20	30	(10)	30	(10)	3	17
655080 - RETIREE INS-PEHP SUMMIT CLMS	1,010	(75)	1,010	1,085	(75)	1,085	(75)	444	566
655081 - RET INS-PEHP SUMMIT ADM	35	-	35	35	-	35	-	20	15
655082 - RET INS-PEHP SUMMIT REIN	12	-	12	12	-	12	-	5	7
655115 - RETIREE INS-PEHP HDHP SUM	360	-	360	360	-	360	-	347	13
655116 - RET INS-PEHP SUMMIT HDHP ADM	25	-	25	25	-	25	-	19	6
655117 - RET INS-PEHP SUMMIT HDHP REIN	15	(5)	15	20	(5)	20	(5)	5	10
655225 - RET INS - SELECT HDHP CLAIMS	620	240	620	380	240	380	240	246	374
655230 - RET INS - SELECT HDHP ADMIN	50	(25)	50	75	(25)	75	(25)	30	20
655235 - RET INS - SELECT HDHP REINSUR	15	(10)	15	25	(10)	25	(10)	5	10
655255 - RET INS - SELECT CLAIMS	1,405	(85)	1,405	1,490	(85)	1,490	(85)	1,208	197
655260 - RET INS - SELECT ADMIN	50	(20)	50	70	(20)	70	(20)	42	8
655265 - RET INS - SELECT REINSURANCE	15	(10)	15	25	(10)	25	(10)	9	6
655281 - RET INS - CIGNA DENTAL CLAIMS	225	-	225	225	-	225	-	127	98
655282 - RET INS - CIGNA DENTAL ADMIN	15	-	15	15	-	15	-	8	7
655285 - RET INS - EMI DENTAL CLAIMS	-	-	-	-	-	-	-	5	(5)
655292 - AFFORDABLE CARE ACT	15	-	15	15	-	15	-	-	15
655332 - RET INS-REGENCE CLAIMS	-	-	-	-	-	-	-	(28)	28
655333 - RET INS-REGENCE ADMIN	-	-	-	-	-	-	-	0	(0)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	58	(58)
000400-Indirect Cost	84	-	84	84	-	84	-	98	(13)

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# ADMINISTRATIVE SERVICES—COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b><u>OPERATING</u></b>						
EXPENDITURES	45,468	5,678 12.5%	51,145	2,196 4.8%	47,664	
REVENUE	22,850	481 2.1%	23,330	481 2.1%	23,330	
COUNTY FUNDING	22,618	5,197 23.0%	27,815	1,716 7.6%	24,334	
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>						
COUNTY FUNDING	534	1,706 319.3%	2,240	1,706 319.3%	2,240	
<b><u>FTE</u></b>	206.75	6.00 2.9%	212.75	1.00	207.75	

# BUDGET & FTE PRIORITIES

# ADMINISTRATIVE SERVICES—COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
<b>ADDRESSING</b>												
4360000000 ADDRESSING PRGM	8	653	645	4.00	-	-	-	-	-	(32)	(32)	(0.30)
<b>TOTAL ADDRESSING</b>	<b>8</b>	<b>653</b>	<b>645</b>	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(32)</b>	<b>(32)</b>	<b>(0.30)</b>
<b>CONTRACTS AND PROCUREMENT</b>												
6100000200 PURCHASING	-	731	731	6.00	-	32	32	-	-	(24)	(24)	-
6100000300 CONTRACTS	-	173	173	2.00	-	-	-	-	-	(7)	(7)	-
6100000100 CONTRACTS AND PROCUREMENT ADMIN	300	331	31	2.00	-	-	-	-	-	(46)	(46)	(0.50)
<b>TOTAL CONTRACTS AND PROCUREMENT</b>	<b>300</b>	<b>1,235</b>	<b>935</b>	<b>10.00</b>	<b>-</b>	<b>32</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>(77)</b>	<b>(77)</b>	<b>(0.50)</b>
<b>FACILITIES MANAGEMENT</b>												
6310001000 FACILITIES MANAGEMENT PRGM	-	3,808	3,808	1.80	-	3,064	3,064	-	-	(3,101)	(3,101)	-
<b>TOTAL FACILITIES MANAGEMENT</b>	<b>-</b>	<b>3,808</b>	<b>3,808</b>	<b>1.80</b>	<b>-</b>	<b>3,064</b>	<b>3,064</b>	<b>-</b>	<b>-</b>	<b>(3,101)</b>	<b>(3,101)</b>	<b>-</b>
<b>FACILITIES SERVICES</b>												
6300001000 FACILITIES SERVICES ADMIN	241	749	508	6.20	(307)	-	307	-	-	(220)	(220)	-
6300002000 CARPENTRY	1,428	1,458	30	10.00	12	-	(12)	-	-	-	-	-
6300003000 ELECTRICAL	3,713	3,584	(129)	17.00	109	50	(59)	-	-	(50)	(50)	-
6300005000 FACILITIES SERVICES	548	828	280	9.00	(80)	-	80	-	-	-	-	-
6300006000 HVAC	3,312	2,564	(748)	17.00	708	-	(708)	-	-	-	-	-
6300007000 LOCKSMITH	358	231	(127)	1.00	90	-	(90)	-	-	-	-	-
6300008000 PLUMBING	980	945	(34)	6.00	365	162	(203)	1.00	-	(35)	(35)	-
6300009000 PROJECT MANAGEMENT	640	805	165	5.00	(45)	-	45	-	-	(123)	(123)	(1.00)
6300009500 PRINTING	422	399	(23)	1.00	-	30	30	-	-	(30)	(30)	-
6300000000 FACILITIES SERVICES PRGM	-	20	20	-	-	-	-	-	-	-	-	-
<b>TOTAL FACILITIES SERVICES</b>	<b>11,641</b>	<b>11,583</b>	<b>(58)</b>	<b>72.20</b>	<b>852</b>	<b>242</b>	<b>(611)</b>	<b>1.00</b>	<b>-</b>	<b>(458)</b>	<b>(458)</b>	<b>(1.00)</b>
<b>GOVERNMENT CENTER OPERATIONS</b>												
6900002000 GOVERNMENT CENTER OPERATIONS PRGM	4,978	3,662	(1,317)	2.00	-	4	4	-	-	(180)	(180)	-
6900001000 COURIER/MAIL ROOM	554	590	36	1.00	-	(225)	(225)	-	-	(4)	(4)	-
<b>TOTAL GOVERNMENT CENTER OPERATIONS</b>	<b>5,532</b>	<b>4,251</b>	<b>(1,281)</b>	<b>3.00</b>	<b>-</b>	<b>(221)</b>	<b>(221)</b>	<b>-</b>	<b>-</b>	<b>(184)</b>	<b>(184)</b>	<b>-</b>
<b>INFORMATION SERVICES</b>												
6050000700 SERVICE DESK	-	1,246	1,246	14.00	-	-	-	-	-	-	-	-
6050000400 SOLUTIONS	-	9,751	9,751	42.00	-	2,026	2,026	4.00	-	(2,026)	(2,026)	(4.00)
6050000800 COMMUNICATIONS	-	513	513	4.00	-	-	-	-	-	-	-	-
6050000200 ENTERPRISE SYSTEMS	50	5,792	5,742	18.00	-	153	153	-	-	(333)	(333)	(3.00)
6050000100 INFORMATION SERVICES ADMIN	1,217	2,959	1,742	8.75	-	243	243	1.00	-	(243)	(243)	(1.00)
6050000300 SECURITY SERVICES	-	1,917	1,917	8.00	-	-	-	-	-	-	-	-
6050000500 PROFESSIONAL SERVICES	-	1,970	1,970	14.00	-	-	-	-	-	-	-	-
60509900 *INFORMATION SVCS CAPITAL PROJ	60	1,078	1,018	-	-	484	484	-	-	(320)	(320)	-
10990000 *MAYOR MANAGED CAPITAL PROJECTS	-	1,223	1,223	-	-	1,223	1,223	-	-	-	-	-
<b>TOTAL INFORMATION SERVICES</b>	<b>1,327</b>	<b>26,449</b>	<b>25,122</b>	<b>108.75</b>	<b>-</b>	<b>4,128</b>	<b>4,128</b>	<b>5.00</b>	<b>-</b>	<b>(2,922)</b>	<b>(2,922)</b>	<b>(8.00)</b>
<b>REAL ESTATE</b>												
3102000000 REAL ESTATE PRGM	80	438	358	3.00	-	47	47	-	-	(63)	(63)	(0.20)
<b>TOTAL REAL ESTATE</b>	<b>80</b>	<b>438</b>	<b>358</b>	<b>3.00</b>	<b>-</b>	<b>47</b>	<b>47</b>	<b>-</b>	<b>-</b>	<b>(63)</b>	<b>(63)</b>	<b>(0.20)</b>
<b>RECORDS MANAGEMENT AND ARCHIVES</b>												
6400002000 ARCHIVES	2	174	172	2.00	-	2	2	-	-	-	-	-
6400003000 RECORDS MANAGEMENT	-	203	203	2.00	-	-	-	-	-	(11)	(11)	(0.25)
6400001000 RECORDS MGMT ADMINISTRATION	-	204	204	1.00	-	34	34	-	-	(51)	(51)	-
<b>TOTAL RECORDS MANAGEMENT AND ARCHIVES</b>	<b>2</b>	<b>581</b>	<b>579</b>	<b>5.00</b>	<b>-</b>	<b>36</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>(62)</b>	<b>(62)</b>	<b>(0.25)</b>
<b>TELECOMMUNICATIONS</b>												
6350000100 TELECOMM ADMIN	4,500	4,448	(52)	5.00	(372)	57	429	-	-	(114)	(114)	-
<b>TOTAL TELECOMMUNICATIONS</b>	<b>4,500</b>	<b>4,448</b>	<b>(52)</b>	<b>5.00</b>	<b>(372)</b>	<b>57</b>	<b>429</b>	<b>-</b>	<b>-</b>	<b>(114)</b>	<b>(114)</b>	<b>-</b>
<b>SUBTOTAL – ORGS WITH A STRESS TEST</b>	<b>23,330</b>	<b>51,145</b>	<b>27,815</b>	<b>212.75</b>	<b>481</b>	<b>5,678</b>	<b>5,197</b>	<b>6.00</b>	<b>-</b>	<b>(6,692)</b>	<b>(6,692)</b>	<b>(10.25)</b>
<b>SUBTOTAL – ORGS W/O A STRESS TEST<sup>4</sup></b>	<b>60</b>	<b>2,300</b>	<b>2,240</b>	<b>-</b>	<b>-</b>	<b>1,706</b>	<b>1,706</b>	<b>-</b>	<b>-</b>	<b>(320)</b>	<b>(320)</b>	<b>-</b>
<b>TOTAL ADMINISTRATIVE SERVICES – COUNTYWIDE ROLLUP</b>	<b>23,390</b>	<b>53,446</b>	<b>30,056</b>	<b>212.75</b>	<b>481</b>	<b>7,384</b>	<b>6,903</b>	<b>6.00</b>	<b>-</b>	<b>(7,012)</b>	<b>(7,012)</b>	<b>(10.25)</b>

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

<sup>4</sup> Organizations with an asterisk preceding the name are excluded for purposes of the stress test, such as capital project organizations.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>										
Fund #	Org Name	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	110	INFORMATION SERVICES	[605000_02]	Request	IBM Mainframe Lease Technical Adjustment: This is a technical adjustment to comply with the GASB 87 pronouncement regarding long term leases. It is intended to recognize the financing impact of the lease agreement for the IBM Mainframe computer as well as the appropriation unit shift from operating appropriations to debt service. The ongoing impact is the appropriation unit shift of \$133,000 to allow us to make future payments from debt service instead of operations. This expense is offset by non-operating revenue of \$377,160. [Org/Program Impacted: SOLUTIONS]	N	-	377,160	377,160	
2	110	RECORDS MANAGEMENT AND ARCHIVES	[640000_03]	Request	PERSONNEL BUDGET INCREASE: Records Management & Archives is requesting increase in personnel budget to cover the market adjustment recommended by Human Resources and the cost of Health Insurance and Statutory expenses. The increase is due to a change of health care plan from a single employee to a family plan. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	Y	-	16,257	16,257	
3	110	CONTRACTS AND PROCUREMENT	[610000_01]	Request	PERSONNEL BUDGET INCREASE: In Late 2018 Human Resources informed us that they found inequity in one of our Senior Buyer's salary. As a result, their salary was increased by over \$12,000. Also, in late 2018 one of our Buyer's fulfilled the requirements to be promoted to a Senior Buyer. With this grade advancement, the Buyer's salary increased by \$8,000 annually. Between these two changes, the salary impact for the division was an increase of \$20,116; health insurance increased \$6,552; Retirement increased \$3,735; Other Personnel lines increased \$1,345 for a total increase of \$31,748 within our Personnel Appropriation Unit. These were necessary adjustments to assure our office retains current talent while also maintaining equity between all of our Senior Buyers. [Org/Program Impacted: PURCHASING]	Y	-	31,748	31,748	
4	110	CONTRACTS AND PROCUREMENT	[610000_R04]	Stress Test	Overtime and Temporary Staff Budget: Staff would not be permitted to receive overtime pay and mandatory comp time would take its place. Contracts and Procurement has a very small staff of ten and every person is relied on heavily for projects to be completed. Occassionally our office has a need to hire a temporary employee to assist during a busy procurement period of time or if a staff member falls ill. Removing the possibility of hiring a temporary employee would result in procurement projects being untimely and could risk county divisions not meeting their own timelines and needs. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(3,830)	(3,830)	
5	110	INFORMATION SERVICES	[605000_03]	Request	Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IS to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year. Data Domain and DLM The Data Domain and DLM are storage components of the mainframe. The warrantee period of the DLM has expired and turns to an annual cost for maintenance. Should issues arise without having maintenance it would result in data loss to the County. ArcGIS Online licensing Increase Esri ArcGIS Online is a valuable component of the GIS environment used by Salt Lake County. It allows the County GIS professionals the ability to share maps and data with their customers. The licensing mode has changed and an additional \$75,000 is needed to maintain the current level of licensing and to support future growth. [Org/Program Impacted: ENTERPRISE SYSTEMS, SOLUTIONS]	Y	-	243,924	243,924	
6	110	INFORMATION SERVICES	[605000_05]	Request	Adobe Renewal Replacement: After three (3) years on a fixed contract, it is time to renegotiate and right size the Adobe contract. Apart from the initial justifications, which are still valid, there has been increased interest in using the Adobe Sign capability for the management of digital signature workflows over the last year. The integration between Adobe Sign and SharePoint (SLCO's chosen document management system) will further increase the optimization and productivity across multiple agency workflows as we increase the adoption of both systems. Even though Adobe is increasing the cost of the service, we still believe that the return on investment (ROI) is positive and the additional budget request is justified, though we will do due diligence with alternatives and seek guidance through the governance process. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	31,262	31,262	
7	110	REAL ESTATE	[310200_02]	Request	TEMP/INTERN BUDGET: Real Estate has greatly benefitted from having a summer intern to help with process improvement, lease backlog as well as updating the Real Estate Ordinance. There's still a huge backlog of County lease agreements that need to be digitized and require properly researched lease records, organized and scanned into a digital copy. Having the County leases digitized will help Real Estate to become more efficient and responsive to its customer's needs. Additionally, the intern can assist with our ongoing time incentive process mapping project. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	16,148	16,148	
8	110	REAL ESTATE	[310200_01]	Request	OPERATIONAL EXP INCREASE: Real Estate has a very small operational budget. However, Real Estate constantly needs new tools, software and professional services to meet the County's real estate needs. We are requesting a much needed increase in our operational budget to pay for the computer replacmeent, \$2,000, Computer Software Subscription (Smartsheet) \$1,000, and \$2,500 for Loopnet, real estate listing service. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	5,500	5,500	



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
9	110 REAL ESTATE	[310200_03] Request COUNTY PROPERTY MANAGEMENT: Salt Lake County Real Estate needs additional operating funds to meet County's property management needs. We are requesting \$25,000 to maintain hundreds of County parcels. There are parcels of land that are not associated or under the jurisdiction of County departments and become the Real Estate division's responsibility to manage. There are ongoing concerns like weeds, rodent and trash clean up that require immediate attention. County owned property must be maintained in order to keep the property decent, safe and sanitary. The risk of not maintaining these properties may result in fire hazards, vandalism or violation of jurisdictions ordinances. Additionally, other services such as appraisals may be required in order to sell the County property. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	25,000	25,000
10	110 RECORDS MANAGEMENT AND ARCHIVES	[640000_02] Request OPERATIONAL BUDGET INCREASE: RMA is requesting funds increase to meet its opeational needs. (1) \$2,000 INTERNET NETWORK - In 2019 it was discovered that RMA was not being correctly charged for internet service. The correction has been made and the Division will now have a \$2,000 increase in internet costs. This is a huge amount for the small budget that RMA has. We request an increase to the Operation budget to cover these new costs. (2) \$2,000 COMPUTER REPLACEMENT- Archives has a very old laptop that is no longer compatible with some of the processing equipment, specifically, our Book edge scanner. We would like additional funds to purchase a new laptop in addition to 2 new computers that needed to be replaced in 2019. (3) \$1,500 MAP CASES - In the past when maps have been transferred to the Records Center, the transferring agency has also sent the map cases they were kept in. RMA has been receiving an increase in volume of maps and are no longer receiving the map cases to store them in. The purchase of 3 map cases are necessary for proper storage and preservation. [Org/Program Impacted: ARCHIVES, RECORDS MGMT ADMINISTRATION]	Y	-	5,500	5,500
11	110 INFORMATION SERVICES	[605000_01] Request (Base) Maintain 2019 Personnel Base Budget: In order to overcome difficulties we are experiencing in recruiting qualified applicants, IS has worked hard to hire new employees at lower levels and give them incentives to advance and improve within the organization as they learn new skills and take on greater responsibilities. We are actively using in-grade and grade advancement plans to provide this, consistent with the County's compensation philosophy. This funding is critical to allow this effort to continue. If our 2020 personnel budget is reduced and we are not able to provide these advancement opportunities, we will continue to experience recruiting challenges and will not have retained the tool we previously used to resolve the issues. [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	197,553	197,553
12	110 INFORMATION SERVICES	[605000_04] Request Tax System Modernization: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. [Org/Program Impacted: SOLUTIONS]	Y	3.00	1,167,397	1,175,101
13	110 INFORMATION SERVICES	[605000_R02] Stress Test Stress Test Reduction: Eliminate 24 hr Coverage: This may require the purchase of scheduling software for the mainframe jobs and/or agencies to adjust to delayed batch and print jobs not being completed by early morning. The after hours service desk coverage would also not be available. If Operator coverage was not available for part of the overnight time frame, any jobs that are not scheduled or automatically submitted would need to have their processing schedule moved to the coverage window. Those jobs would need to be included in the scheduled/auto-submit functionality or would need to be submitted within a processing class/classes that had been defined to automatically release jobs single-threaded at a defined time. [Org/Program Impacted: ENTERPRISE SYSTEMS, SERVICE DESK]	N	(3.00)	(179,500)	(179,500)
14	650 GOVERNMENT CENTER OPERATIONS	[690000_02] Request REQUEST TO INCREASE PERSONNEL BUDGET: An equity review by HR resulted in increase for our Office Coordinator's compenstation. This amount is needed to cover the increase in 2020. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	Y	-	3,551	3,551
15	650 GOVERNMENT CENTER OPERATIONS	[690000_R02] Stress Test TEMP BUDGET REDUCTION: To fund the the increase in the Office Coordinator's compensation, we'd reduce our temp budfget. Temps are used to help with the snow removal or grounds maintenance at the Government Center. [Org/Program Impacted: COURIER/MAIL ROOM]	Y	-	(3,551)	(3,551)
16	650 GOVERNMENT CENTER OPERATIONS	[690000_01] Request RIGHT SIZE COST OF GOODS SOLD PASS-TRHOUGH: Since moving to State mail our cost of postage has been reduced. This request will right-size the postage pass through account. [Org/Program Impacted: COURIER/MAIL ROOM]	Y	-	(225,000)	(225,000)
17	650 FACILITIES SERVICES	[630000_02] Request TRADE RATE REVENUE: Facilities Services has been operating at a loss for the last 5 years. Our costs have continued to increase with compression adjustments, indirect cost increases, and changes to the way we calculate ESR, etc. We did market research including; obtaining 37 comparative rates across all 7 trades, some contracted as well as non-contracted rates. We also ensured we received no less then 4 comparative rates per trade. We determined the new rates we are requesting and the impact we believe it will have across the County. We then visited the agencies most impacted by a trade rate increase, and received approval from the Revenue Committee to proceed with our request for increased trade rates. This request right-sizes Facilities trades that had revenue budgets beyond their capacity and increases the other Facilities trades in line with the new rates. If this request is not approved Facilities Services will continue to operate at a loss and diminish fund balance. [Org/Program Impacted: CARPENTRY, ELECTRICAL, FACILITIES SERVICES, FACILITIES SERVICES ADMIN, HVAC, LOCKSMITH, PLUMBING, PROJECT MANAGEMENT]	Y	-	(689,084)	(689,084)



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
18	650 TELECOMMUNICATIONS	[635000_R01] Request (Reduction) Revenue Reduction: We revenue analysis shows that we need to true-up our revenue budget. This request brings revenue more in line with 2020 revenue forecast. [Org/Program Impacted: TELECOMM ADMIN]	N	-	371,806	371,806
19	650 FACILITIES SERVICES	[630000_01] Request NEW PLUMBER: Plumber shop is currently only able to preform about 55% of their preventative maintenance work. With this new hire we estimate that will go up to about 85% of the preventative work, thus reducing the amount of corrective and emergency maintenance. [Total Expense: \$126,728; Operating Revenue: \$163,290] If this request is not approved it will continue to increase the emergency maintenance on our aging buildings up to and including flooding from cracked or burst pipes; causing major water damage beyond the cost of just plumbing repairs. [Org/Program Impacted: PLUMBING]	Y	1.00	(36,562)	(34,858)
20	650 FACILITIES SERVICES	[630000_05] Request VEHICLE FOR NEW PLUMBER: Capital request for a new vehicle for new plumber (request 630000_01) so they can work independently on required projects, maintaining our high level of agility and responsiveness. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each plumber with their own vehicle we are able to be the most agile and responsive. This amount will allow us to request an allocation and purchase another vehicle. Request 630000_01 is for a new plumber and if that request is not funded we will not need this vehicle. [Org/Program Impacted: PLUMBING]	N	-	35,000	35,000
21	650 TELECOMMUNICATIONS	[635000_01] Request Desk Phone Replacement: Older technology phones were installed when the phone system was first purchased in 2007, and now many of these phones are 12 years old. We currently have 2,087 of the office desk phones at end of life. These phones have limited hardware capabilities for network connectivity, new features support, and security advancements. The limitations in the older desktop phones will prevent the County from doing software upgrades to the phone system in the near future. Cisco has announced they ended routine failure analysis for these phones January 31, 2017 and will end support of these devices January 31, 2021. We estimate the cost to replace all of the announced end-of-life phones to be \$639,360. For the past two years our strategy has been to use the fund balance to replace these phones through attrition as they fail. Our failure rate is increasing to about 20% per year. For the 2020 budget year I.S. is proposing to accept the risk and continue with this replacement strategy for the desktop phones. I.S. anticipates that 100 desktop phones will need to be replaced in 2020 due to failure. The expected failure rate of the phones will increase substantially in subsequent years. As an exception to this strategy for desktop phones IS would like to replace 27 of the 55 conference phones in the system. These 55 conference phones will be deprecated in version 14 of the phone system software and will no longer function. Version 14 will be released in 2020. I.S. has no current plans to upgrade to this version before 2021. [Org/Program Impacted: TELECOMM ADMIN]	Y	-	57,000	57,000
22	650 FACILITIES SERVICES	[630000_03] Request NEW VEHICLE: Capital request for 2 additional vehicles for our Electrician shop, they recently became fully staffed, after years of being unable to fill vacancies, and now have 2 fewer vehicles than electricians. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each electrician their own vehicle we are able to be the most agile and responsive. A few of the electrical emergencies we have had this year include, insulation rubbing through at the Salt Palace and a portion of the building lost power; at both the Jail and South Main Health building contractors drilled/sawed right through a conduit, cutting the power to each building; at the landfill they have had a few pumps go out including the sewage pump. One area where we are specifically vulnerable if each technician does not have their own vehicle is elections. We have many polling locations and if any of them have problems with fire alarms, pumps, security or power outages we will need to send one of our electrical techs. We have one open vehicle allocation with some levy balance. This amount will allow us to purchase a vehicle for the open allocation as well as request a new vehicle allocation for another van. We continually monitor the need and usage of our vehicles; a few years back we gave up some of our vehicles that were not fully utilized, and determined our managers do not need county vehicles as well as some trades being able to share vehicles among employees, but this is a trade we feel needs the agility and responsiveness of each technician having their own vehicle. If this request is not approved we will be forced to have our electricians work in teams, and meet up to coordinate vehicles, making us less agile and slow our response to emergencies and high priority corrective maintenance issues. [Org/Program Impacted: ELECTRICAL]	N	-	50,000	50,000
23	650 FACILITIES SERVICES	[630000_04] Request CUTTER FOR PRINT SHOP: Capital request for a new Cutter in the Print shop. Our current cutter is about 50 years old and does not turn on every time. Given the age of this machine and research performed, replacement parts are no longer available so repairing the machine is not an option. Printing is currently a very competitive industry, we have found that our print shop is hard to beat on jobs that require a quick turn around, and are not looking to expand. Our print shop processes approximately 1,400 jobs each year with a large majority of these being cut after they are printed. There is a time constraint for the jobs performed making it very hard or impossible to outsource them to a third party. The cutter has been malfunctioning for over a year and could permanently shut down at any moment. If a cutter is not obtained it would reduce our ability to make a profit in our print shop. [Org/Program Impacted: PRINTING]	N	-	30,000	30,000

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
24	110 FACILITIES MANAGEMENT	[631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	1,234,000	0
25	110 FACILITIES MANAGEMENT	[631000_02] Request ADDITIONAL BUILDING AUTOMATION SYSTEM CONTROLS: We would like to install missing sensor in 61 buildings that currently use Alerton. This would allow us to monitor and properly re-tune the buildings as needed; helping with preventative maintenance as well as energy savings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	1,830,000	0
26	110 INFORMATION SERVICES	[605000_06] Request Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	1.00	80,004	0
27	110 INFORMATION SERVICES	[605000_07] Request Business Technology Solutions FTE: Requests for support and integrations are increasing in number and complexity, placing more demands on existing resources, including resources located outside of the Business Technology Solutions (BTS) team (formerly known as Business Systems). For example, ongoing technical support, configuration and integration services are required to support the business once a new solution is implemented. Staffing numbers have remained constant since the team of BTS was created. Existing employees are tasked with configuring, testing and supporting business systems that are critical to Salt Lake County without having time to accommodate new requests. In addition to supporting new third-party applications, BTS is tasked with providing ongoing support and maintenance for existing business support systems (e.g. GIS or TimeForce II) as well as legacy systems (e.g. ClientComm or PIMS). To meet the increasing demand to implement and integrate new 3rd party technologies, maintain legacy systems, as well as other business support systems and meet customer expectations, an additional employee is required. Currently there are seven (7) additional resources supporting Business Systems outside of the Business Technology Solutions team that dedicate on average, 7 hours per week. With the support from the new FTE, BTS team will be able to absorb about 60-70 hours a week allowing other IS team members to resume their primary job functions. [Org/Program Impacted: SOLUTIONS]	Y	1.00	129,992	0
28	110 INFORMATION SERVICES	[605000_08] Request Azure Testing TCO: There are many benefits running applications from cloud providers such as Microsoft Azure, Amazon AWS or Google Cloud Platform. They all offer scalability, disaster recovery, security and cost saving benefits compared to on premise infrastructure. However, the real cost to run an application in the cloud is hard to realize as there are so many variables. To find out whether it will cost the County less money to run all the custom applications and websites in cloud, we will deploy a production ready but not mission critical application to Azure and measure how much it will cost the County per month over a twelve months period. [Org/Program Impacted: SOLUTIONS]	N	-	20,000	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
29	110 INFORMATION SERVICES	[605000_09] Request PeopleSoft Database Replication PII Protection: The efforts to support PeopleSoft require multiple environments for development, proof of concept work, testing, staging and production support. Each of these environments is periodically refreshed from the production data. Our non-production environments do not have the same security controls as production. This expanded level of security is sometimes necessary for thorough testing of development efforts, training sessions and to allow a single user to test multiple roles. This is a common issue with software systems. Many tools exist to help "de-identify" any PII information that may exist in a non-production environment. [Org/Program Impacted: SOLUTIONS]	Y	-	17,700	0
30	110 INFORMATION SERVICES	[605000_10] Request 2020 GIS Consulting: Salt Lake County continues to grow GIS technology. Adding a resource for consulting services will benefit the County as new needs and projects present themselves. The allocated funds will be managed by the GIS community to maximize the investment. [Org/Program Impacted: SOLUTIONS]	Y	-	20,000	0
31	110 INFORMATION SERVICES	[605000_11] Request IT Asset Insight and Risk Assessment Tool: As more technologies are introduced into the County the complexity of the information coming from several different discovery tools (e.g. BigFix) is making it extremely difficult to have insight into the actual solutions and systems and their associated end of support (lifecycle) timing which indicates the start of increased support costs and security risks. A tool can be used to efficiently summarize the raw information we collect to proactively identify serious risks, cost savings and plan budgets in a timely manner around solutions that are used in the County and the system they rely on. This tool would significantly reduce the time to produce the reports manually to near real time (minutes) instead of weeks and reduce errors in identification. Good examples are Windows 7 and Adobe where both have multiple components, versions and releases and the County has had to do many hours of work to identify the risks and produce reports, whereas a tool could have accomplished this near real time. From past examples, such as Windows 7 and Adobe, it had taken a minimum of 40 hours across both IS and customer time to generate and validate the reports. To reduce the raw data to produce consolidated reports takes roughly 80 hours based on experience a year ago, and we limit the lifecycle information as that is either impossible to get directly or takes additional work. Thus, often by the time we can compile the information it is too late and has consumed hours, if not weeks of County resources time. We can only do this reactively, but with a tool we could become proactive in identifying risks in less than the current time it takes to do one report now. (The time taken has been derived from our time tracking system and testimony.) [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	70,150	0
32	110 INFORMATION SERVICES	[605000_12] Request Boards and Commissions Management: The Mayor Administrative staff is in search of a solution that enhances transparency, encourages citizen engagement, and streamlines the processes of managing and tracking commissions and boards members. The solution should manage commissions and boards members from selection thru termination and provide reports to support more timely selecting members.  The system should enable Mayor Administration to view a dashboard of boards, active board members, active applications, new applicants, and terms expiring soon. The solution should provide views and filters for appointees of boards and commissions and perform group actions such as change appointee status. Additionally, the solution should provide customize application forms, customize internal tracking workflows, customize board details, and customize public-facing web content.  The Granicus' Minutes and Agenda County implemented solution has a boards and commissions module. Contracts and Procurement's has approved under standardization Granicus' boards and commission module. [Org/Program Impacted: SOLUTIONS]	Y	-	28,650	0
33	110 RECORDS MANAGEMENT AND ARCHIVES	[640000_01] Request GRAMA ELECTRONIC WORKFLOW: Salt Lake County currently does not have a Countywide workflow process for receiving GRAMA requests. Agencies currently receive requests by e-mail, mail, and walk-ins. There is no automated way to monitor whether each request is answered in the amount of time the State allows. There are software and cloud-hosted solutions that are designed to help manage and track public records requests and GRAMA requests. It handles all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	14,000	0
34	110 INFORMATION SERVICES	[605000_13] Request Process Documentation and Visualization Tool: Processes, requirements, solutions and technology documentation have been created in several different systems using multiple styles which make it difficult to have an accurate and holistic view of how technology is used within Salt Lake County. This inhibits the ability to optimize, mitigate duplications of efforts, and reuse solutions already available to Salt Lake County. Salt Lake County will benefit from a centralized tool that can be used to organize requirements, document processes, and generate reports and visualizations viewable by County Executives and Agencies. A business modeling tool would facilitate transparency, improve processes within specific agencies and improve the interactions between agencies. Having a holistic view of technologies and solutions across Salt Lake County would minimize the purchase of similar solutions, standardize technologies, and allow for risks and gaps to be identified and analyzed. This will facilitate data based decision making for Salt Lake County technology decisions and purchases. A Business Modeling tool would primarily be maintained by the IS division's Enterprise Architecture (EA), Business Technology Partners(BTP), Business Analysts(BA), and could be available to any County agency to view making collaborative decision making easier. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	61,464	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
35	110	INFORMATION SERVICES [605000_14] Request PeopleSoft Version Control System: PeopleSoft Development does not currently have a version control solution. Best practice for all development efforts includes version control. Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made and if necessary, roll any changes back. PeopleSoft requires a specialized version control solution that can accommodate the different components that may be included in a specific solution, report, query or interface. [Org/Program Impacted: SOLUTIONS]	Y	-	44,500	0
36	110	INFORMATION SERVICES [605000_15] Request Exchange Online: As more County employees become licensed for O365, the cost of moving to Exchange Online becomes reduced. If the County were to move the remainder of the non-Office 365 (O365) users to an Exchange Online license (O365 is not a requirement, it is independent) and decommission the on-premise Exchange environment, the County can begin to leverage some of the value Exchange Online provides once an organization has fully migrated to an Exchange Online environment. Some of these benefits included: •No longer having to maintain the hardware that runs our Exchange environment •No longer having to do Exchange patching, security fixes, and version upgrades •Begin to leverage Cloud only integrations with Microsoft applications such as Flow, Teams, Planner, and PowerApps [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	129,972	0
37	650	GOVERNMENT CENTER OPERATIONS [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	N	-	0	(88,238)
38	110	INFORMATION SERVICES [605000_07] Stress Test Business Technology Solutions FTE: Requests for support and integrations are increasing in number and complexity, placing more demands on existing resources, including resources located outside of the Business Technology Solutions (BTS) team (formerly known as Business Systems). For example, ongoing technical support, configuration and integration services are required to support the business once a new solution is implemented. Staffing numbers have remained constant since the team of BTS was created. Existing employees are tasked with configuring, testing and supporting business systems that are critical to Salt Lake County without having time to accommodate new requests. In addition to supporting new third-party applications, BTS is tasked with providing ongoing support and maintenance for existing business support systems (e.g. GIS or TimeForce II) as well as legacy systems (e.g. ClientComm or PIMS). To meet the increasing demand to implement and integrate new 3rd party technologies, maintain legacy systems, as well as other business support systems and meet customer expectations, an additional employee is required. Currently there are seven (7) additional resources supporting Business Systems outside of the Business Technology Solutions team that dedicate on average, 7 hours per week. With the support from the new FTE, BTS team will be able to absorb about 60-70 hours a week allowing other IS team members to resume their primary job functions. [Org/Program Impacted: SOLUTIONS]	Y	(1.00)	(129,992)	0
39	110	INFORMATION SERVICES [605000_14] Stress Test PeopleSoft Version Control System: PeopleSoft Development does not currently have a version control solution. Best practice for all development efforts includes version control. Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made and if necessary, roll any changes back. PeopleSoft requires a specialized version control solution that can accommodate the different components that may be included in a specific solution, report, query or interface. [Org/Program Impacted: SOLUTIONS]	Y	-	(44,500)	0

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40	110 INFORMATION SERVICES	[605000_13] Stress Test Process Documentation and Visualization Tool: Processes, requirements, solutions and technology documentation have been created in several different systems using multiple styles which make it difficult to have an accurate and holistic view of how technology is used within Salt Lake County. This inhibits the ability to optimize, mitigate duplications of efforts, and reuse solutions already available to Salt Lake County. Salt Lake County will benefit from a centralized tool that can be used to organize requirements, document processes, and generate reports and visualizations viewable by County Executives and Agencies. A business modeling tool would facilitate transparency, improve processes within specific agencies and improve the interactions between agencies. Having a holistic view of technologies and solutions across Salt Lake County would minimize the purchase of similar solutions, standardize technologies, and allow for risks and gaps to be identified and analyzed. This will facilitate data based decision making for Salt Lake County technology decisions and purchases. A Business Modeling tool would primarily be maintained by the IS division's Enterprise Architecture (EA), Business Technology Partners(BTP), Business Analysts(BA), and could be available to any County agency to view making collaborative decision making easier. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(61,464)	0
41	110 RECORDS MANAGEMENT AND ARCHIVES	[640000_01] Stress Test GRAMA ELECTRONIC WORKFLOW: Salt Lake County currently does not have a Countywide workflow process for receiving GRAMA requests. Agencies currently receive requests by e-mail, mail, and walk-ins. There is no automated way to monitor whether each request is answered in the amount of time the State allows. There are software and cloud-hosted solutions that are designed to help manage and track public records requests and GRAMA requests. It handles all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(14,000)	0
42	110 INFORMATION SERVICES	[605000_12] Stress Test Boards and Commissions Management: The Mayor Administrative staff is in search of a solution that enhances transparency, encourages citizen engagement, and streamlines the processes of managing and tracking commissions and boards members. The solution should manage commissions and boards members from selection thru termination and provide reports to support more timely selecting members.  The system should enable Mayor Administration to view a dashboard of boards, active board members, active applications, new applicants, and terms expiring soon. The solution should provide views and filters for appointees of boards and commissions and perform group actions such as change appointee status. Additionally, the solution should provide customize application forms, customize internal tracking workflows, customize board details, and customize public-facing web content.  The Granicus' Minutes and Agenda County implemented solution has a boards and commissions module. Contracts and Procurement's has approved under standardization Granicus' boards and commission module. [Org/Program Impacted: SOLUTIONS]	Y	-	(28,650)	0
43	110 INFORMATION SERVICES	[605000_11] Stress Test IT Asset Insight and Risk Assessment Tool: As more technologies are introduced into the County the complexity of the information coming from several different discovery tools (e.g. BigFix) is making it extremely difficult to have insight into the actual solutions and systems and their associated end of support (lifecycle) timing which indicates the start of increased support costs and security risks. A tool can be used to efficiently summarize the raw information we collect to proactively identify serious risks, cost savings and plan budgets in a timely manner around solutions that are used in the County and the system they rely on. This tool would significantly reduce the time to produce the reports manually to near real time (minutes) instead of weeks and reduce errors in identification. Good examples are Windows 7 and Adobe where both have multiple components, versions and releases and the County has had to do many hours of work to identify the risks and produce reports, whereas a tool could have accomplished this near real time. From past examples, such as Windows 7 and Adobe, it had taken a minimum of 40 hours across both IS and customer time to generate and validate the reports. To reduce the raw data to produce consolidated reports takes roughly 80 hours based on experience a year ago, and we limit the lifecycle information as that is either impossible to get directly or takes additional work. Thus, often by the time we can compile the information it is too late and has consumed hours, if not weeks of County resources time. We can only do this reactively, but with a tool we could become proactive in identifying risks in less than the current time it takes to do one report now. (The time taken has been derived from our time tracking system and testimony.) [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(70,150)	0
44	110 INFORMATION SERVICES	[605000_10] Stress Test 2020 GIS Consulting: Salt Lake County continues to grow GIS technology. Adding a resource for consulting services will benefit the County as new needs and projects present themselves. The allocated funds will be managed by the GIS community to maximize the investment. [Org/Program Impacted: SOLUTIONS]	Y	-	(20,000)	0
45	110 INFORMATION SERVICES	[605000_09] Stress Test PeopleSoft Database Replication PII Protection: The efforts to support PeopleSoft require multiple environments for development, proof of concept work, testing, staging and production support. Each of these environments is periodically refreshed from the production data. Our non-production environments do not have the same security controls as production. This expanded level of security is sometimes necessary for thorough testing of development efforts, training sessions and to allow a single user to test multiple roles. This is a common issue with software systems. Many tools exist to help "de-identify" any PII information that may exist in a non-production environment. [Org/Program Impacted: SOLUTIONS]	Y	-	(17,700)	0

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46	110	INFORMATION SERVICES [605000_08] Stress Test Azure Testing TCO: There are many benefits running applications from cloud providers such as Microsoft Azure, Amazon AWS or Google Cloud Platform. They all offer scalability, disaster recovery, security and cost saving benefits compared to on premise infrastructure. However, the real cost to run an application in the cloud is hard to realize as there are so many variables. To find out whether it will cost the County less money to run all the custom applications and websites in cloud, we will deploy a production ready but not mission critical application to Azure and measure how much it will cost the County per month over a twelve months period. [Org/Program Impacted: SOLUTIONS]	N	-	(20,000)	0
47	110	INFORMATION SERVICES [605000_15] Stress Test Exchange Online: As more County employees become licensed for O365, the cost of moving to Exchange Online becomes reduced. If the County were to move the remainder of the non-Office 365 (O365) users to an Exchange Online license (O365 is not a requirement, it is independent) and decommission the on-premise Exchange environment, the County can begin to leverage some of the value Exchange Online provides once an organization has fully migrated to an Exchange Online environment. Some of these benefits included: •No longer having to maintain the hardware that runs our Exchange environment •No longer having to do Exchange patching, security fixes, and version upgrades •Begin to leverage Cloud only integrations with Microsoft applications such as Flow, Teams, Planner, and PowerApps [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	(129,972)	0
48	110	INFORMATION SERVICES [605000_06] Stress Test Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	(1.00)	(80,004)	0
49	110	FACILITIES MANAGEMENT [631000_02] Stress Test ADDITIONAL BUILDING AUTOMATION SYSTEM CONTROLS: We would like to install missing sensor in 61 buildings that currently use Alerton. This would allow us to monitor and properly re-tune the buildings as needed; helping with preventative maintenance as well as energy savings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(1,830,000)	0
50	110	FACILITIES MANAGEMENT [631000_01] Stress Test ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(1,234,000)	0
51	650	FACILITIES SERVICES [630000_04] Stress Test CUTTER FOR PRINT SHOP: Capital request for a new Cutter in the Print shop. Our current cutter is about 50 years old and does not turn on every time. Given the age of this machine and research performed, replacement parts are no longer available so repairing the machine is not an option. Printing is currently a very competitive industry, we have found that our print shop is hard to beat on jobs that require a quick turn around, and are not looking to expand. Our print shop processes approximately 1,400 jobs each year with a large majority of these being cut after they are printed. There is a time constraint for the jobs performed making it very hard or impossible to outsource them to a third party. The cutter has been malfunctioning for over a year and could permanently shut down at any moment. If a cutter is not obtained it would reduce our ability to make a profit in our print shop. [Org/Program Impacted: PRINTING]	N	-	(30,000)	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
52	650 FACILITIES SERVICES	[630000_03] Stress Test NEW VEHICLE: Capital request for 2 additional vehicles for our Electrician shop, they recently became fully staffed, after years of being unable to fill vacancies, and now have 2 fewer vehicles than electricians. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each electrician their own vehicle we are able to be the most agile and responsive. A few of the electrical emergencies we have had this year include, insulation rubbing through at the Salt Palace and a portion of the building lost power; at both the Jail and South Main Health building contractors drilled/sawed right through a conduit, cutting the power to each building; at the landfill they have had a few pumps go out including the sewage pump. One area where we are specifically vulnerable if each technician does not have their own vehicle is elections. We have many polling locations and if any of them have problems with fire alarms, pumps, security or power outages we will need to send one of our electrical techs. We have one open vehicle allocation with some levy balance. This amount will allow us to purchase a vehicle for the open allocation as well as request a new vehicle allocation for another van. We continually monitor the need and usage of our vehicles; a few years back we gave up some of our vehicles that were not fully utilized, and determined our managers do not need county vehicles as well as some trades being able to share vehicles among employees, but this is a trade we feel needs the agility and responsiveness of each technician having their own vehicle. If this request is not approved we will be forced to have our electricians work in teams, and meet up to coordinate vehicles, making us less agile and slow our response to emergencies and high priority corrective maintenance issues. [Org/Program Impacted: ELECTRICAL]	N	-	(50,000)	0
53	650 TELECOMMUNICATIONS	[635000_01] Stress Test Desk Phone Replacement: Older technology phones were installed when the phone system was first purchased in 2007, and now many of these phones are 12 years old. We currently have 2,087 of the office desk phones at end of life. These phones have limited hardware capabilities for network connectivity, new features support, and security advancements. The limitations in the older desktop phones will prevent the County from doing software upgrades to the phone system in the near future. Cisco has announced they ended routine failure analysis for these phones January 31, 2017 and will end support of these devices January 31, 2021. We estimate the cost to replace all of the announced end-of-life phones to be \$639,360. For the past two years our strategy has been to use the fund balance to replace these phones through attrition as they fail. Our failure rate is increasing to about 20% per year. For the 2020 budget year I.S. is proposing to accept the risk and continue with this replacement strategy for the desktop phones. I.S. anticipates that 100 desktop phones will need to be replaced in 2020 due to failure. The expected failure rate of the phones will increase substantially in subsequent years. As an exception to this strategy for desktop phones IS would like to replace 27 of the 55 conference phones in the system. These 55 conference phones will be deprecated in version 14 of the phone system software and will no longer function. Version 14 will be released in 2020. I.S. has no current plans to upgrade to this version before 2021. [Org/Program Impacted: TELECOMM ADMIN]	Y	-	(57,000)	0
54	650 FACILITIES SERVICES	[630000_05] Stress Test VEHICLE FOR NEW PLUMBER: Capital request for a new vehicle for new plumber (request 630000_01) so they can work independently on required projects, maintaining our high level of agility and responsiveness. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each plumber with their own vehicle we are able to be the most agile and responsive. This amount will allow us to request an allocation and purchase another vehicle. Request 630000_01 is for a new plumber and if that request is not funded we will not need this vehicle. [Org/Program Impacted: PLUMBING]	N	-	(35,000)	0
55	110 INFORMATION SERVICES	[605000_04] Stress Test Tax System Modernization: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. [Org/Program Impacted: SOLUTIONS]	Y	(3.00)	(1,167,397)	0
56	110 RECORDS MANAGEMENT AND ARCHIVES	[640000_02] Stress Test OPERATIONAL BUDGET INCREASE: RMA is requesting funds increase to meet its operational needs. (1) \$2,000 INTERNET NETWORK - In 2019 it was discovered that RMA was not being correctly charged for internet service. The correction has been made and the Division will now have a \$2,000 increase in internet costs. This is a huge amount for the small budget that RMA has. We request an increase to the Operation budget to cover these new costs. (2) \$2,000 COMPUTER REPLACEMENT- Archives has a very old laptop that is no longer compatible with some of the processing equipment, specifically, our Book edge scanner. We would like additional funds to purchase a new laptop in addition to 2 new computers that needed to be replaced in 2019. (3) \$1,500 MAP CASES - In the past when maps have been transferred to the Records Center, the transferring agency has also sent the map cases they were kept in. RMA has been receiving an increase in volume of maps and are no longer receiving the map cases to store them in. The purchase of 3 map cases are necessary for proper storage and preservation. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	Y	-	(5,500)	0

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57	110 REAL ESTATE	[310200_03] Stress Test COUNTY PROPERTY MANAGEMENT: Salt Lake County Real Estate needs additional operating funds to meet County's property management needs. We are requesting \$25,000 to maintain hundreds of County parcels. There are parcels of land that are not associated or under the jurisdiction of County departments and become the Real Estate division's responsibility to manage. There are ongoing concerns like weeds, rodent and trash clean up that require immediate attention. County owned property must be maintained in order to keep the property decent, safe and sanitary. The risk of not maintaining these properties may result in fire hazards, vandalism or violation of jurisdictions ordinances. Additionally, other services such as appraisals may be required in order to sell the County property. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	(25,000)	0
58	110 REAL ESTATE	[310200_01] Stress Test OPERATIONAL EXP INCREASE: Real Estate has a very small operational budget. However, Real Estate constantly needs new tools, software and professional services to meet the County's real estate needs. We are requesting a much needed increase in our operational budget to pay for the computer replacmeent, \$2,000, Computer Software Subscription (Smartsheet) \$1,000, and \$2,500 for Loopnet, real estate listing service. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	(5,500)	0
59	110 REAL ESTATE	[310200_02] Stress Test TEMP/INTERN BUDGET: Real Estate has greatly benefitted from having a summer intern to help with process improvement, lease backlog as well as updating the Real Estate Ordinance. There's still a huge backlog of County lease agreements that need to be digitized and require properly researched lease records, organized and scanned into a digital copy. Having the County leases digitized will help Real Estate to become more efficient and responsive to its customer's needs. Additionally, the intern can assist with our ongoing time incentive process mapping project. [Org/Program Impacted: REAL ESTATE PRGM]	Y	-	(16,148)	0
60	110 INFORMATION SERVICES	[605000_05] Stress Test Adobe Renewal Replacement: After three (3) years on a fixed contract, it is time to renegotiate and right size the Adobe contract. Apart from the initial justifications, which are still valid, there has been increased interest in using the Adobe Sign capability for the management of digital signature workflows over the last year. The integration between Adobe Sign and SharePoint (SLCO's chosen document management system) will further increase the optimization and productivity across multiple agency workflows as we increase the adoption of both systems. Even though Adobe is increasing the cost of the service, we still believe that the return on investment (ROI) is positive and the additional budget request is justified, though we will do due diligence with alternatives and seek guidance through the governance process. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(31,262)	0
61	110 INFORMATION SERVICES	[605000_03] Stress Test Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IS to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year. Data Domain and DLM The Data Domain and DLM are storage components of the mainframe. The warrantee period of the DLM has expired and turns to an annual cost for maintenance. Should issues arise without having maintenance it would result in data loss to the County. ArcGIS Online licensing Increase Esri ArcGIS Online is a valuable component of the GIS environment used by Salt Lake County. It allows the County GIS professionals the ability to share maps and data with their customers. The licensing mode has changed and an additional \$75,000 is needed to maintain the current level of licensing and to support future growth. [Org/Program Impacted: ENTERPRISE SYSTEMS, SOLUTIONS]	Y	-	(243,924)	0
62	110 INFORMATION SERVICES	[605000_02] Stress Test IBM Mainframe Lease Technical Adjustment: This is a technical adjustment to comply with the GASB 87 pronouncement regarding long term leases. It is intended to recognize the financing impact of the lease agreement for the IBM Mainframe computer as well as the appropriation unit shift from operating appropriations to debt service. The ongoing impact is the appropriation unit shift of \$133,000 to allow us to make future payments from debt service instead of operations. This expense is offset by non-operating revenue of \$377,160. [Org/Program Impacted: SOLUTIONS]	N	-	(377,160)	0
63	650 TELECOMMUNICATIONS	[635000_R02] Stress Test Telecom Maintenance Reduction: Telecommunications 5% Stress Test reduction: To meet the 5% Stress Test reduction maintenance will be reduced that will increase the risk of system failures and service outages will become more prevalent, longer in duration and costs for support will continue to increase. The process of obtaining emergency funding in the event of an outage can take weeks. This could significantly impact service levels to the public. [Org/Program Impacted: TELECOMM ADMIN]	N	-	(57,000)	0
64	650 GOVERNMENT CENTER OPERATIONS	[690000_R01] Stress Test REDUCE MAINTENANCE AT GOVERNMENT CENTER: Reducing our operating budget at the government center would hinder our ability to perform needed updates to an aged building. As the building continues to become more outdated, in addition to not being able to maintain the paint and carpet, we would not be able to perform updates on things like electric vehicle charging and building security. This would also lead to an increase in our cost for maintenance and emergency work orders. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	N	-	(180,000)	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
65	110	FACILITIES MANAGEMENT [631000_R01] Stress Test FACILITIES WARRANTY WORK: Companies in service industries often offer a warranty for the services they provide. This allows the customer to have some assurance that when they have called in a service provider and paid for a repair they know they will not continue to have the issue they had repaired. As an example Stallings provides a 12 month warranty on the work they do. Within facilities we have not identified a specific period of time but when we have a customer that has already paid us to do a job and for whatever reason the problem persists, we offer a warranty on our service and will come back and perform the additional repair at no cost to the customer. If our budget was reduced we would be forced to reduce the amount we have reserved for Facilities Warranty work and we would have to pass the cost on to other agencies and as a result this would effect negatively our customer service levels we have worked so hard to improve. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(37,000)	0
66	650	FACILITIES SERVICES [630000_R06] Stress Test REDUCE OVERTIME SPEND: Our technicians are familiar and experienced with the needs of our county facilities. This is very helpful for those emergency after hours requests that arise. Having the ability to offer overtime to our technicians makes it possible for us to provide services in a more timely and accurate manner. If we are not able to offer over time to our technicians we would have to out source after hour requests to a third party, this process would present vast difficulties in obtaining a third party to respond at late hours. Also this would come with more financial requirements than allowing over time as the fees would be high to cover work after business hours. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(30,040)	0
67	650	FACILITIES SERVICES [630000_R03] Stress Test REDUCE OPERATIONS SPEND: This would reduce our operational spend to a level that is not sustainable. It includes (\$18,000) reduction for new computers, allowing only 15% of our computers to be replaced each year and a 6-7 year life for machines that are intended to operate for 3-4 years and not allow us to keep up with technology advancements. (\$9,660) reduction to training and education, providing funding only for the required license renewal and no budget for actual training or education. Keeping our staff behind current technologies. (\$12,000) reduction to rental equipment meaning the print shop would not be able to replace their out of date color copier until July at the earliest.(work with Dave to add details of how this would impact the customer) (\$5,000) reduction to our clothing allowance, we would not be able to offer all staff the same level of clothing incentive, showing preference to our trade staff. Currently this is not funded at an appropriate level, due to inflationary value on clothes. It is important to us to have clean, professional staff. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(44,660)	0
68	650	FACILITIES SERVICES [630000_R02] Stress Test REDUCE TEMPORARY HELP: Reducing this budget will reduce our ability to meet the cyclical demands of the facilities of SLCo. Our temporary staff support all of our trades with the less technical work, i.e. changing light bulbs at the Government Center; this work would then have to be done by our more technical or certified staff, resulting in slower turn around times and higher agency billings. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(120,000)	0
69	650	FACILITIES SERVICES [630000_R01] Stress Test REDUCE SPENDING ON SAFETY CONSULTING: Reduced operating budget will mean we are not able to invest as much in developing a full working safety program with required written safety procedures and training. We will continue to operate with safety secondary to cost. It will cost approx. \$50,000 to successfully create and implement 25 - 50 programs and trainings by working in partnership with 3rd party safety consultants. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(25,000)	0
70	110	CONTRACTS AND PROCUREMENT [610000_R03] Stress Test COMPUTER REPLACEMENT: Contracts & Procurement's computers are on a replacement cycle to ensure that our computers are compatible with the County standards. Also, Contracts and Procurement is a member of the emergency response group which is critical for operations at the EOC and Salt Lake County's COOP plan. Staff computers and emergency laptops scheduled for replacement in 2020 would need to be replaced the following year, increasing budgetary needs to 2021 and risking a malfunction that reduces efficient work. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(9,000)	0
71	110	ADDRESSING [436000_R02] Stress Test COMPUTER REPLACEMENT: Computer and Components Reduction: Addressing Services computers are on a replacement cycle to make sure they have adequate computing and processing powers to use state of the art ESRI Mapping Software that requires greater computing power than normal computers. Keeping these computers current is essential to maintain functional requirements of the software. A 100% reduction in computer replacement budget will impact performance of the ESRI system and may pose a security risk [Org/Program Impacted: ADDRESSING PRGM]	N	-	(2,000)	0
72	110	CONTRACTS AND PROCUREMENT [610000_R02] Stress Test EDUCATION AND TRAINING: Contracts & Procurement (C&P) staff need to stay on top of emerging trends in the public and private sector procurement to ensure the County procurements practices are fair, competitive and meet our needs. For example, C&P staff have attended the Professional Association for Commerical Card and Payment Industry annual conference that has resulted in major improvements to the County's Purchase Card program. Reducing the Education and Training opportunities for C&P staff would directly impact the continuous improvement initiatives that the division has become known for. These opportunities enable us to become more efficient and adopt new processes that impact the entire County. Procurement is constantly changing and innovative ideas are the key to resources being saved and processes streamlined. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(11,466)	0



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
73	110	CONTRACTS AND PROCUREMENT [610000_R05] Stress Test Operational Expenses Reduction: These reductions include the countywide Amazon business account fees (\$3,500), public notices (\$2,500), office supplies (\$1,000), printing charges (\$1,000), meals (\$500), small equipment purchases (\$500) and surplus related expenses (\$500). Removing the countywide Amazon Business Account would push the costs back to agencies, which in 2018 amounted to over \$12,000 in individual Prime memberships. Public notices is a legal requirement, but a total waste of money to print in newspapers when we post our bids the Utah Public Procurement Place website. Contracts and Procurement has a very small budget and reducing costs related to running the office would prevent software subscriptions from being maintained, equipment being replaced and maintained and would leave the division limping through 2020 to preserve basic office functions. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(9,402)	0
74	110	RECORDS MANAGEMENT AND ARCHIVES [640000_R01] Stress Test REDUCTION IN OPS BUDGET: EMPLOYEE TRAINING & TRAVEL budget - (\$6,000) - With the reduction of our training and travel budget, staff would no longer be able to attend local or out-of-state trainings held by professional associations. This would result in having no access to professional and industry best practices and guidelines usually available to staff at these training opportunities. This also negatively affects readiness to introduce new techniques and technologies, to develop succession leadership, and professional growth. COMPUTER REPLACEMENT (3,000) With the reduction of our computer replacement budget, it'll be challenging to keep our computers functioning. Our staff and processing workstations that are currently being accessed were purchased prior to 2013. These systems are now experiencing hardware issues. Programs installed are sometimes unresponsive and crash frequently. By eliminating these funds, we would see a huge reduction in the division's technology upgrade plan. Employee work product would decrease, and access to databases would be limited as well. Two of our computers that are used to digitize are still on Windows 10 and will not be able to be used after December. In addition, keeping the current desktops and monitors beyond their intended lifecycle may increase the number of related support calls to the help desk and may pose security risk. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(9,000)	0
75	110	CONTRACTS AND PROCUREMENT [610000_R01] Stress Test DISPOSAL/RECYCLING OF E-WASTE: Contracts and Procurement cover the costs of all electronic waste (E-Waste) in the County. These funds are used to ensure that all surplus electronic equipment is properly recycled and disposed of with sensitive information wiped from all devices. The elimination of E-Waste disposal program will require County agencies to arrange and pay for their e-waste disposal services. The decentralization of this function will result in an additional administrative cost to the agencies as well as risks improper disposal that can result in County devices not being properly wiped out that contain sensitive information, and disposal hazards to the environmental. [Org/Program Impacted: PURCHASING]	N	-	(10,500)	0
76	110	ADDRESSING [436000_R03] Stress Test OTHER OPERATING EXPENSE: Addressing Services has a small operating budget. The reduction in operating budget will impact its ability to pay for day-to-day operating expenditures such as office supplies and computer supplies. [Org/Program Impacted: ADDRESSING PRGM]	N	-	(1,300)	0
77	110	ADDRESSING [436000_R01] Stress Test EDUCATION & TRAINING: A 100% reduction in employee education, training and travel budget will impact employee's ability to stay current with mapping technology and meet Addressing needs including public safety, tax notification and address validation services. Addressing uses ESRI's GIS Mapping software application as its primary addressing system. ESRI's annual user conference provides critical learning opportunities to GIS Mapping software users to learn new skills for their professional growth and adopt them for Salt Lake County's addressing needs. [Org/Program Impacted: ADDRESSING PRGM]	N	-	(4,651)	0
78	110	RECORDS MANAGEMENT AND ARCHIVES [640000_R02] Stress Test TEMP BUGDET REDUCTION: The reduction of \$22,756 means the loss of Records Management and Archives Temporary Staff budget by 100%. All digital archival processing will be eliminated as there would be no staff time available to do the work. This will impact transparency of public historical records by eliminating uploads of records to the website. The division will be out of legal compliance to preserve historical records by not imaging or converting them to a stable format.  Archives is tasked with preserving and making Salt Lake County's documentary heritage accessible. Expectations of users and researchers increasingly expect government records to be digitized and available online, particularly those of long-term permanent value. Our challenge is to continue to digitize and apply search capabilities to historical records (tax records, photos, early court records) for improved access for users. Available to the public now are 10 collections, with 5 more collections scheduled to be available by the end of 2019. This would make available a total of 3,500 records online, with an estimated 800,000 records that yet need to be digitized. We are just starting to make strides in this area and eliminating these temp hours would halt this effort.  In addition to preservation, Archives provides access to current official records that document decision-making processes in the county. Archives has resolved many current legal issues for Salt Lake County by using records preserved and managed by the archives for Real Estate, Surveyor, and other agencies. Any reduction of funding would result in not being able to preserve current records (especially those being created digitally) that have vital administrative and fiscal uses in the future. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(22,756)	0
79	650	FACILITIES SERVICES [630000_R05] Stress Test 1 FTE PROJECT MANAGER REDUCTION: Based on the sporadic nature of Capital project funding we need the ability to hire an additional project manager when the need arises. If we lose this position we will not be able to effectively manage high dollar capital projects when the funding is available. [Org/Program Impacted: PROJECT MANAGEMENT]	Y	(1.00)	(123,300)	0

	Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
80	110	CONTRACTS AND PROCUREMENT	[610000_R06] Stress Test .5 Reduction in FTE: Contracts & Procurement has a very small Operational budget to work with, outside of rent and phones there is about \$55,000 a year in discretionary funds to run the office. Even if we exhausted all Operations budget except for rent and phones we would still fall short of the required 5% stress test. As a result, we would need to offer half (.50) of an FTE. Reduction in an FTE would severely impact the ability for Contracts and Procurement to serve County divisions with timely and efficient procurement services. [Org/Program Impacted: CONTRACTS AND PROCUREMENT ADMIN]	N	(0.50)	(33,000)	0
81	110	REAL ESTATE	[310200_R01] Stress Test 0.20 FTE REDUCTION: Real Estate has a very small operating budget. In order to meet 5% stress test requirement, we'd need to reduce one of our FTEs hours from 40 per week to 32 per week. The reduction in hours will significantly impact the Real Estate's ability to meet deadlines, perform property research and serve the public. The reduction would be detrimental to the Real Estate but given all the possible solutions it appears to be the only real course of action and/or may create further opportunities to restructure the Real Estate staffing needs. [Org/Program Impacted: REAL ESTATE PRGM]	N	(0.20)	(16,000)	0
82	110	ADDRESSING	[436000_R04] Stress Test 0.30 FTE REDUCTION: To meet stress test requirements, Addressing Services would need to reduce an FTE by 0.30. Addressing Services' operating budget is too small to absorb required stress test amount. Reduction in an FTE by 0.30 will severely impact Addressing Program's ability to provide timely vital public safety addressing data to various municipalities and first responders as well as accurate addressing information for tax collection purposes. [Org/Program Impacted: ADDRESSING PRGM]	N	(0.30)	(24,008)	0
83	110	RECORDS MANAGEMENT AND ARCHIVES	[640000_R03] Stress Test 0.25 FTE REDUCTION: To meet 5% stress test requirement, we'd need to reduce one of our FTEs by 0.25 FTE. The reduction in FTE will significantly impact our ability to provide services to the County agencies and the public. Our effort to digitalize the County record, provide online trainings and provide timely records and GRAMA requests will significantly slow-down. [Org/Program Impacted: RECORDS MANAGEMENT]	N	(0.25)	(11,109)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>:**      6.00      5,197,039      1,437,777

TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>:      -      197,553      197,553

TOTAL STRESS TEST REDUCTIONS<sup>1</sup>:      (10.25)      (6,692,396)      (186,881)

**TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS** (orgs with an asterisk in the summary table above this report)

Σ	Capital project and other organizations in the summary table noted with an asterisk because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	1,706,060	1,706,060
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<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

ADMINISTRATIVE

Funds Selected	Organizations Selected
110 - GENERAL FUND • 650 - FACILITIES SERVICES FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS • 43600000 - ADDRESSING • 60500000 - INFORMATION SVCS • 60509900 - INFORMATION SVCS CAPITAL PROJ • 61000000 - CONTRACTS AND PROCUREMENT • 63000000 - FACILITIES SERVICES • 63100000 - FACILITIES MANAGEMENT • 63500000 - TELECOMMUNICATIONS • 64000000 - RECORDS MANAGEMENT AND ARCHIVES • 69000000 - GOVERNMENT CENTER OPERATIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>26,209</b>	<b>3,367</b>	<b>29,698</b>	<b>22,841</b>	<b>6,856</b>	<b>24,298</b>	<b>1,910</b>	<b>20,850</b>	<b>5,358</b>
<b>REVENUE</b>	<b>23,696</b>	<b>858</b>	<b>23,696</b>	<b>22,839</b>	<b>858</b>	<b>22,839</b>	<b>858</b>	<b>18,748</b>	<b>4,949</b>
<b>OPERATING REVENUE</b>	<b>23,310</b>	<b>481</b>	<b>23,310</b>	<b>22,830</b>	<b>481</b>	<b>22,830</b>	<b>481</b>	<b>18,690</b>	<b>4,620</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	90	(90)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	90	(90)
RCT4200 - CHARGES FOR SERVICES	2,367	-	2,367	2,367	-	2,730	(363)	2,549	(182)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	38	(38)	0	(0)
421100 - PRINTING SERVICES	30	-	30	30	-	30	-	-	30
421105 - FACILITIES MANAGEMENT SERVICES	58	-	58	58	-	86	(28)	4	54
421370 - MISCELLANEOUS REVENUE	72	-	72	72	-	52	20	380	(308)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	1,751	(1,751)	1,662	(1,662)
423005 - MISC INTERGOVERNMENTAL REVENUE	22	-	22	22	-	22	-	-	22
423055 - FIRE AUTHORITY (HIST)	43	-	43	43	-	113	(70)	-	43
423060 - CHILD MUSEUM (HIST)	15	-	15	15	-	15	-	-	15
423065 - UNIFIED POLICE DEPARTMENT (HIST)	12	(53)	65	65	-	65	(53)	-	12
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	(7)	7	7	-	49	(49)	-	-
423220 - NONCOUNTY TELEPHONE (HIST)	-	-	-	-	-	50	(50)	-	-
423400 - INTERLOCAL AGREEMENTS	1,615	60	1,555	1,555	-	3	1,613	5	1,610
423405 - MSD CONTRACT REVENUE	46	-	46	46	-	6	40	20	26
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	9	(9)
427010 - RENTAL INCOME	123	-	123	123	-	123	-	56	67
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
427045 - CONCESSIONS	29	-	29	29	-	29	-	35	(6)
439005 - REFUNDS-OTHER	300	-	300	300	-	300	-	370	(70)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	3	-	3	3	-	-	3	8	(5)
RCT4300 - INTER/INTRA FUND TRANSFERS	20,943	481	20,943	20,462	481	20,100	843	16,051	4,892
431160 - INTERFUND REVENUE	20,342	481	20,342	19,861	481	19,650	692	14,149	6,193
433100 - INTRAFUND REVENUE	601	-	601	601	-	450	151	1,901	(1,300)
<b>NON-OPERATING REVENUE</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>58</b>	<b>(49)</b>
RCT4290 - INVESTMENT EARNINGS	9	-	9	9	-	9	-	58	(49)
429005 - INTEREST - TIME DEPOSITS	9	-	9	9	-	9	-	58	(49)
<b>Other Financing Sources</b>	<b>377</b>	<b>377</b>	<b>377</b>	<b>-</b>	<b>377</b>	<b>-</b>	<b>377</b>	<b>-</b>	<b>377</b>
RCT7100 - OFS GO BOND PROCEEDS	377	377	377	-	377	-	377	-	377
710500 - OFS CAPITAL LEASES	377	377	377	-	377	-	377	-	377
<b>EXPENSE</b>	<b>50,199</b>	<b>4,528</b>	<b>53,636</b>	<b>45,671</b>	<b>7,965</b>	<b>47,751</b>	<b>2,449</b>	<b>40,163</b>	<b>10,037</b>
<b>OPERATING EXPENSE</b>	<b>49,519</b>	<b>3,848</b>	<b>53,008</b>	<b>45,671</b>	<b>7,337</b>	<b>47,128</b>	<b>2,391</b>	<b>39,540</b>	<b>9,979</b>
000100-Salaries and Benefits	25,143	842	24,982	24,301	681	24,341	802	20,671	4,472
601005 - ELECTED AND EXEMPT SALARY	185	5	180	180	-	180	5	174	11
601020 - LUMP SUM VACATION PAY	73	-	73	73	-	73	-	53	20
601025 - LUMP SUM SICK PAY	23	-	23	23	-	23	-	21	2
601030 - PERMANENT AND PROVISIONAL	16,060	593	15,906	15,467	439	15,458	602	13,341	2,719
601040 - TIME LIMITED EMPLOYEES	287	8	280	280	-	300	(12)	227	60
601045 - COMPENSATED ABSENCE	28	-	28	28	-	28	-	50	(22)
601050 - TEMPORARY SEASONAL EMERGENCY	274	(5)	279	279	-	279	(5)	563	(289)
601065 - OVERTIME	72	(3)	75	75	-	75	(3)	24	48
601095 - BUDGETED PERS UNDEREXPEND	(18)	-	(18)	(18)	-	(18)	-	-	(18)
603005 - SOCIAL SECURITY TAXES	1,257	46	1,245	1,211	35	1,212	44	1,056	201
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(134)	134
603025 - RETIREMENT OR PENSION CONTRIB	2,683	119	2,628	2,564	64	2,640	43	2,282	400
603040 - LTD CONTRIBUTIONS	61	3	60	59	2	75	(14)	50	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	205	(2)	221	207	14	160	45	154	51
603050 - HEALTH INSURANCE PREMIUMS	2,963	78	3,012	2,885	128	2,866	97	2,337	625
603055 - EMPLOYEE SERV RES FUND CHARGES	469	-	469	469	-	470	(0)	379	90
603056 - OPEB - CURRENT YR	343	-	343	343	-	343	0	314	28
603075 - OPEB - UNDERFUNDED ARC	178	-	178	178	-	178	-	(233)	412
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	4	(4)
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	8	(8)
000200-Operations	13,470	797	16,993	12,673	4,321	12,962	508	11,376	2,094
607005 - JANITORIAL SUPPLIES AND SERVICE	500	-	500	500	-	430	70	490	10
607010 - MAINTENANCE - GROUNDS	34	-	34	34	-	34	-	48	(14)
607015 - MAINTENANCE - BUILDINGS	125	-	125	125	-	125	-	21	104
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	2,264	-	2,264	2,264	-	2,335	(71)	1,388	877
609010 - CLOTHING PROVISIONS	18	0	18	18	0	14	5	11	7
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	20	(20)	5	(5)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	0	(0)
609035 - SAFETY SUPPLIES	1	-	1	1	-	-	1	-	1
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	114	-	114	114	-	103	10	51	63
611010 - PHYSICAL MATERIALS-BOOKS	6	-	6	6	-	6	(0)	1	5
611015 - EDUCATION AND TRAINING SERV/SUPP	239	5	239	234	5	233	6	88	151
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	-	-	-	-	-	-	-	3	(3)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	38	-	38	38	-	56	(18)	24	14
613010 - PUBLIC NOTICES	3	-	3	3	-	3	-	3	(1)
613015 - PRINTING SUPPLIES	10	-	10	10	-	7	3	33	(23)
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	0	2
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
613050 - PRESERVATION	7	2	7	5	2	5	2	4	2
615005 - OFFICE SUPPLIES	50	-	50	50	-	49	1	66	(16)
615015 - COMPUTER SUPPLIES	53	-	53	53	-	61	(8)	5	48
615016 - COMPUTER SOFTWARE SUBSCRIPTION	727	31	990	696	294	335	392	267	459
615020 - COMPUTER SOFTWARE < 3000	115	10	177	105	71	231	(116)	173	(58)
615025 - COMPUTER COMPONENTS < 3000	170	19	175	152	24	187	(16)	761	(591)
615030 - COMMUNICATION EQUIP-NONCAPITAL	87	57	87	30	57	35	52	40	47
615035 - SMALL EQUIPMENT (NON-COMPUTER)	143	-	143	143	-	157	(15)	95	47
615040 - POSTAGE	13	-	13	13	-	4	9	8	4
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	0	1
615050 - MEALS AND REFRESHMENTS	5	-	5	5	-	5	(0)	3	2
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	(0)	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	6	(1)	47	(42)
617010 - MAINT - MACHINERY AND EQUIP	1,210	292	1,210	917	292	705	504	633	577
617015 - MAINTENANCE - SOFTWARE	2,763	177	2,770	2,586	184	3,032	(269)	2,751	11
617020 - MAINT - ART AND ANTIQUES	-	-	-	-	-	-	-	2	(2)
617035 - MAINT - AUTOS AND EQUIP-FLEET	80	2	80	78	2	45	35	101	(21)
619005 - GASOLINE DIESEL OIL AND GREASE	73	2	73	71	2	97	(24)	65	8
619015 - MILEAGE ALLOWANCE	14	-	14	14	-	20	(7)	8	5
619025 - TRAVEL AND TRANSPORTATION	70	-	70	70	-	47	23	42	28
619035 - VEHICLE RENTAL CHARGES	7	-	7	7	-	6	2	7	0
619040 - VEHICLE EXTERNAL LEASE CHARGES	-	-	-	-	-	3	(3)	-	-
619045 - VEHICLE REPLACEMENT CHARGES	109	-	109	109	-	96	13	93	16
621005 - HEAT AND FUEL	112	(10)	122	122	-	112	0	116	(4)
621010 - LIGHT AND POWER	516	(78)	594	594	-	594	(78)	588	(72)
621015 - WATER AND SEWER	63	-	63	63	-	63	-	83	(21)
621020 - TELEPHONE	889	-	889	889	-	891	(2)	770	119
621025 - MOBILE TELEPHONE	96	1	96	96	1	134	(38)	101	(5)
621030 - INTERNET/DATA COMMUNICATIONS	38	2	38	36	2	34	5	27	11
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	3,014	-	3,014	-	-	-	-
633010 - RENT - BUILDINGS	768	-	768	768	-	792	(23)	742	26
633015 - RENT - EQUIPMENT	207	(133)	207	340	(133)	366	(159)	244	(37)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	215	(215)	203	(203)
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	1,249	417	1,334	832	502	644	605	788	461
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	(0)	0
639045 - CONTRACTED LABOR/PROJECTS	347	-	347	347	-	519	(172)	299	48
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	35	1	35	34	1	14	21	5	30
645005 - CONTRACT HAULING	38	-	38	38	-	43	(4)	43	(4)
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
661010 - INTEREST EXPENSE	34	-	34	34	-	24	10	2	32
667005 - CONTRIBUTIONS	25	-	25	25	-	25	-	25	-
000300-Capital Purchases	3,289	2,349	3,329	940	2,389	2,332	957	634	2,655
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
679005 - OFFICE FURN EQUIP SOFTWR>5000	1,591	651	1,631	940	691	1,127	465	634	957
679015 - AUTOS AND TRUCKS	85	85	85	-	85	-	85	-	85
679020 - MACHINERY AND EQUIPMENT	30	30	30	-	30	-	30	-	30
681015 - LEASES-MACHNRY AND EQUIP	377	377	377	-	377	-	377	-	377
000400-Indirect Cost	1,059	(85)	1,146	1,144	2	1,146	(87)	1,065	(6)
000500-Depreciation and Amortization	117	-	117	117	-	117	-	60	57
669010 - DEPRECIATION	117	-	117	117	-	117	-	55	62
671005 - LOSS ON SALE OF ASSET	-	-	-	-	-	-	-	5	(5)
000600-Debt Service	399	133	399	266	133	-	399	-	399
000700-Cost of Goods Sold	6,042	(188)	6,042	6,230	(188)	6,230	(188)	5,734	308
<b>NON-OPERATING EXPENSE</b>	<b>680</b>	<b>680</b>	<b>628</b>	<b>-</b>	<b>628</b>	<b>623</b>	<b>58</b>	<b>623</b>	<b>58</b>
001000-Other Financing Uses	680	680	628	-	628	623	58	623	58
770010 - OFU TRANSFERS OUT	680	680	628	-	628	623	58	623	58
<b>BALANCE SHEET</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

ADMINISTRATIVE

Funds Selected	Organizations Selected
110 - GENERAL FUND • 650 - FACILITIES SERVICES FUND	43600000 - ADDRESSING • 60500000 - INFORMATION SVCS • 60509900 - INFORMATION SVCS CAPITAL PROJ • 61000000 - CONTRACTS AND PROCUREMENT • 63000000 - FACILITIES SERVICES • 63100000 - FACILITIES MANAGEMENT • 63500000 - TELECOMMUNICATIONS • 64000000 - RECORDS MANAGEMENT AND ARCHIVES • 69000000 - GOVERNMENT CENTER OPERATIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>24,986</b>	<b>2,145</b>	<b>28,475</b>	<b>22,841</b>	<b>5,634</b>	<b>23,076</b>	<b>1,910</b>	<b>20,796</b>	<b>4,190</b>
<b>REVENUE</b>	<b>23,696</b>	<b>858</b>	<b>23,696</b>	<b>22,839</b>	<b>858</b>	<b>22,839</b>	<b>858</b>	<b>18,748</b>	<b>4,949</b>
<b>OPERATING REVENUE</b>	<b>23,310</b>	<b>481</b>	<b>23,310</b>	<b>22,830</b>	<b>481</b>	<b>22,830</b>	<b>481</b>	<b>18,690</b>	<b>4,620</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	90	(90)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	90	(90)
RCT4200 - CHARGES FOR SERVICES	2,367	-	2,367	2,367	-	2,730	(363)	2,549	(182)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	38	(38)	0	(0)
421100 - PRINTING SERVICES	30	-	30	30	-	30	-	-	30
421105 - FACILITIES MANAGEMENT SERVICES	58	-	58	58	-	86	(28)	4	54
421370 - MISCELLANEOUS REVENUE	72	-	72	72	-	52	20	380	(308)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	1,751	(1,751)	1,662	(1,662)
423005 - MISC INTERGOVERNMENTAL REVENUE	22	-	22	22	-	22	-	-	22
423055 - FIRE AUTHORITY (HIST)	43	-	43	43	-	113	(70)	-	43
423060 - CHILD MUSEUM (HIST)	15	-	15	15	-	15	-	-	15
423065 - UNIFIED POLICE DEPARTMENT (HIST)	12	(53)	65	65	-	65	(53)	-	12
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	(7)	7	7	-	49	(49)	-	-
423220 - NONCOUNTY TELEPHONE (HIST)	-	-	-	-	-	50	(50)	-	-
423400 - INTERLOCAL AGREEMENTS	1,615	60	1,555	1,555	-	3	1,613	5	1,610
423405 - MSD CONTRACT REVENUE	46	-	46	46	-	6	40	20	26
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	9	(9)
427010 - RENTAL INCOME	123	-	123	123	-	123	-	56	67
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
427045 - CONCESSIONS	29	-	29	29	-	29	-	35	(6)
439005 - REFUNDS-OTHER	300	-	300	300	-	300	-	370	(70)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	3	-	3	3	-	-	3	8	(5)
RCT4300 - INTER/INTRA FUND TRANSFERS	20,943	481	20,943	20,462	481	20,100	843	16,051	4,892
431160 - INTERFUND REVENUE	20,342	481	20,342	19,861	481	19,650	692	14,149	6,193
433100 - INTRAFUND REVENUE	601	-	601	601	-	450	151	1,901	(1,300)
<b>NON-OPERATING REVENUE</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>58</b>	<b>(49)</b>
RCT4290 - INVESTMENT EARNINGS	9	-	9	9	-	9	-	58	(49)
429005 - INTEREST - TIME DEPOSITS	9	-	9	9	-	9	-	58	(49)
<b>Other Financing Sources</b>	<b>377</b>	<b>377</b>	<b>377</b>	<b>-</b>	<b>377</b>	<b>-</b>	<b>377</b>	<b>-</b>	<b>377</b>
RCT7100 - OFS GO BOND PROCEEDS	377	377	377	-	377	-	377	-	377
710500 - OFS CAPITAL LEASES	377	377	377	-	377	-	377	-	377
<b>EXPENSE</b>	<b>48,977</b>	<b>3,306</b>	<b>52,413</b>	<b>45,671</b>	<b>6,742</b>	<b>46,528</b>	<b>2,449</b>	<b>40,108</b>	<b>8,869</b>
<b>OPERATING EXPENSE</b>	<b>48,296</b>	<b>2,625</b>	<b>51,786</b>	<b>45,671</b>	<b>6,115</b>	<b>45,905</b>	<b>2,391</b>	<b>39,486</b>	<b>8,811</b>
000100-Salaries and Benefits	25,143	842	24,982	24,301	681	24,341	802	20,671	4,472
601005 - ELECTED AND EXEMPT SALARY	185	5	180	180	-	180	5	174	11
601020 - LUMP SUM VACATION PAY	73	-	73	73	-	73	-	53	20
601025 - LUMP SUM SICK PAY	23	-	23	23	-	23	-	21	2
601030 - PERMANENT AND PROVISIONAL	16,060	593	15,906	15,467	439	15,458	602	13,341	2,719
601040 - TIME LIMITED EMPLOYEES	287	8	280	280	-	300	(12)	227	60
601045 - COMPENSATED ABSENCE	28	-	28	28	-	28	-	50	(22)
601050 - TEMPORARY SEASONAL EMERGENCY	274	(5)	279	279	-	279	(5)	563	(289)
601065 - OVERTIME	72	(3)	75	75	-	75	(3)	24	48
601095 - BUDGETED PERS UNDEREXPEND	(18)	-	(18)	(18)	-	(18)	-	-	(18)
603005 - SOCIAL SECURITY TAXES	1,257	46	1,245	1,211	35	1,212	44	1,056	201
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(134)	134
603025 - RETIREMENT OR PENSION CONTRIB	2,683	119	2,628	2,564	64	2,640	43	2,282	400
603040 - LTD CONTRIBUTIONS	61	3	60	59	2	75	(14)	50	11
603045 - SUPPLEMENTAL RETIREMENT (401K)	205	(2)	221	207	14	160	45	154	51
603050 - HEALTH INSURANCE PREMIUMS	2,963	78	3,012	2,885	128	2,866	97	2,337	625
603055 - EMPLOYEE SERV RES FUND CHARGES	469	-	469	469	-	470	(0)	379	90
603056 - OPEB - CURRENT YR	343	-	343	343	-	343	0	314	28
603075 - OPEB - UNDERFUNDED ARC	178	-	178	178	-	178	-	(233)	412
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	4	(4)
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	8	(8)
000200-Operations	13,455	782	16,978	12,673	4,306	12,947	508	11,329	2,126
607005 - JANITORIAL SUPPLIES AND SERVICE	500	-	500	500	-	430	70	490	10
607010 - MAINTENANCE - GROUNDS	34	-	34	34	-	34	-	48	(14)
607015 - MAINTENANCE - BUILDINGS	125	-	125	125	-	125	-	21	104
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	2,264	-	2,264	2,264	-	2,335	(71)	1,388	877
609010 - CLOTHING PROVISIONS	18	0	18	18	0	14	5	11	7
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	20	(20)	5	(5)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	0	(0)
609035 - SAFETY SUPPLIES	1	-	1	1	-	-	1	-	1
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	114	-	114	114	-	103	10	51	63
611010 - PHYSICAL MATERIALS-BOOKS	6	-	6	6	-	6	(0)	1	5
611015 - EDUCATION AND TRAINING SERV/SUPP	234	0	234	234	0	228	6	88	146
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	-	-	-	-	-	-	-	3	(3)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	38	-	38	38	-	56	(18)	24	14
613010 - PUBLIC NOTICES	3	-	3	3	-	3	-	3	(1)
613015 - PRINTING SUPPLIES	10	-	10	10	-	7	3	33	(23)
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	0	2
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
613050 - PRESERVATION	7	2	7	5	2	5	2	4	2
615005 - OFFICE SUPPLIES	50	-	50	50	-	49	1	66	(16)
615015 - COMPUTER SUPPLIES	53	-	53	53	-	61	(8)	5	48
615016 - COMPUTER SOFTWARE SUBSCRIPTION	727	31	990	696	294	335	392	267	459
615020 - COMPUTER SOFTWARE < 3000	105	-	167	105	61	221	(116)	173	(68)
615025 - COMPUTER COMPONENTS < 3000	170	19	175	152	24	187	(16)	761	(591)
615030 - COMMUNICATION EQUIP-NONCAPITAL	87	57	87	30	57	35	52	40	47
615035 - SMALL EQUIPMENT (NON-COMPUTER)	143	-	143	143	-	157	(15)	95	47
615040 - POSTAGE	13	-	13	13	-	4	9	8	4
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	0	1
615050 - MEALS AND REFRESHMENTS	5	-	5	5	-	5	(0)	3	2
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	(0)	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	6	(1)	47	(42)
617010 - MAINT - MACHINERY AND EQUIP	1,210	292	1,210	917	292	705	504	633	577
617015 - MAINTENANCE - SOFTWARE	2,763	177	2,770	2,586	184	3,032	(269)	2,705	58
617020 - MAINT - ART AND ANTIQUES	-	-	-	-	-	-	-	2	(2)
617035 - MAINT - AUTOS AND EQUIP-FLEET	80	2	80	78	2	45	35	101	(21)
619005 - GASOLINE DIESEL OIL AND GREASE	73	2	73	71	2	97	(24)	65	8
619015 - MILEAGE ALLOWANCE	14	-	14	14	-	20	(7)	8	5
619025 - TRAVEL AND TRANSPORTATION	70	-	70	70	-	47	23	42	28
619035 - VEHICLE RENTAL CHARGES	7	-	7	7	-	6	2	7	0
619040 - VEHICLE EXTERNAL LEASE CHARGES	-	-	-	-	-	3	(3)	-	-
619045 - VEHICLE REPLACEMENT CHARGES	109	-	109	109	-	96	13	93	16
621005 - HEAT AND FUEL	112	(10)	122	122	-	112	0	116	(4)
621010 - LIGHT AND POWER	516	(78)	594	594	-	594	(78)	588	(72)
621015 - WATER AND SEWER	63	-	63	63	-	63	-	83	(21)
621020 - TELEPHONE	889	-	889	889	-	891	(2)	770	119
621025 - MOBILE TELEPHONE	96	1	96	96	1	134	(38)	101	(5)
621030 - INTERNET/DATA COMMUNICATIONS	38	2	38	36	2	34	5	27	11
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	3,014	-	3,014	-	-	-	-
633010 - RENT - BUILDINGS	768	-	768	768	-	792	(23)	742	26
633015 - RENT - EQUIPMENT	207	(133)	207	340	(133)	366	(159)	244	(37)
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	215	(215)	203	(203)
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	1,249	417	1,334	832	502	644	605	788	461
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	(0)	0
639045 - CONTRACTED LABOR/PROJECTS	347	-	347	347	-	519	(172)	299	48
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	35	1	35	34	1	14	21	5	30
645005 - CONTRACT HAULING	38	-	38	38	-	43	(4)	43	(4)
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
661010 - INTEREST EXPENSE	34	-	34	34	-	24	10	2	32
667005 - CONTRIBUTIONS	25	-	25	25	-	25	-	25	-
000300-Capital Purchases	2,084	1,143	2,124	940	1,183	1,127	957	634	1,449
679005 - OFFICE FURN EQUIP SOFTWR>5000	1,591	651	1,631	940	691	1,127	465	634	957
679015 - AUTOS AND TRUCKS	85	85	85	-	85	-	85	-	85
679020 - MACHINERY AND EQUIPMENT	30	30	30	-	30	-	30	-	30
681015 - LEASES-MACHNRY AND EQUIP	377	377	377	-	377	-	377	-	377
000400-Indirect Cost	1,057	(87)	1,144	1,144	-	1,144	(87)	1,057	(0)
000500-Depreciation and Amortization	117	-	117	117	-	117	-	60	57
669010 - DEPRECIATION	117	-	117	117	-	117	-	55	62
671005 - LOSS ON SALE OF ASSET	-	-	-	-	-	-	-	5	(5)
000600-Debt Service	399	133	399	266	133	-	399	-	399
000700-Cost of Goods Sold	6,042	(188)	6,042	6,230	(188)	6,230	(188)	5,734	308
<b>NON-OPERATING EXPENSE</b>	<b>680</b>	<b>680</b>	<b>628</b>	<b>-</b>	<b>628</b>	<b>623</b>	<b>58</b>	<b>623</b>	<b>58</b>
001000-Other Financing Uses	680	680	628	-	628	623	58	623	58
770010 - OFU TRANSFERS OUT	680	680	628	-	628	623	58	623	58
<b>BALANCE SHEET</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238

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REVENUE AND EXPENDITURE DETAIL

ADMINISTRATIVE

Funds Selected	Organizations Selected
110 - GENERAL FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS • 60509900 - INFORMATION SVCS CAPITAL PROJ

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>2,240</b>	<b>1,706</b>	<b>2,240</b>	<b>534</b>	<b>1,706</b>	<b>1,805</b>	<b>436</b>	<b>524</b>	<b>1,716</b>
<b>REVENUE</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>88</b>	<b>(28)</b>
<b>OPERATING REVENUE</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>88</b>	<b>(28)</b>
RCT4200 - CHARGES FOR SERVICES	60	-	60	60	-	60	-	88	(28)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	88	(88)
423065 - UNIFIED POLICE DEPARTMENT (HIST)	-	(53)	53	53	-	53	(53)	-	-
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	(7)	7	7	-	7	(7)	-	-
423400 - INTERLOCAL AGREEMENTS	60	60	-	-	-	-	60	-	60
<b>EXPENSE</b>	<b>2,300</b>	<b>1,706</b>	<b>2,300</b>	<b>594</b>	<b>1,706</b>	<b>1,865</b>	<b>436</b>	<b>611</b>	<b>1,689</b>
<b>OPERATING EXPENSE</b>	<b>2,300</b>	<b>1,706</b>	<b>2,300</b>	<b>594</b>	<b>1,706</b>	<b>1,865</b>	<b>436</b>	<b>611</b>	<b>1,689</b>
000200-Operations	145	(112)	145	257	(112)	145	-	422	(277)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	5	5	-	5	5	-	-	5
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	30	(30)	-	-
615020 - COMPUTER SOFTWARE < 3000	10	10	10	-	10	19	(9)	17	(7)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	40	(40)	207	(207)
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	12	(12)
617010 - MAINT - MACHINERY AND EQUIP	130	(127)	130	257	(127)	51	80	44	86
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	1	(1)	143	(143)
000300-Capital Purchases	2,153	1,816	2,153	337	1,816	1,718	436	181	1,972
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
679005 - OFFICE FURN EQUIP SOFTWR>5000	948	611	948	337	611	512	436	181	767
000400-Indirect Cost	2	2	2	-	2	2	-	8	(6)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Salt Lake County Addressing is dedicated to working towards enhanced public safety, increased efficiency, and more effective government services by ensuring accurate addressing in Salt Lake County.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Addressing provides timely and accurate address information for internal and external agencies to support and enhance their services, such as, property tax collection, public utility connection, and public safety.**

- 1) Increase regional address validation from 2138 addresses as of the start of August 2019 to 30,000 addresses by end of December 2022.
- 2) Reduce intersection coordinate data backlog from 29388 intersection points as of the start of August 2019 to 0 intersection points by end of December 2022.
- 3) Measure Addressing Services internal and external customer satisfaction from unknown % as of the start of January 2020 to known % by end of June 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	653	0 0.0%	653	-78 -11.9%	575	
REVENUE	8	0 0.0%	8	0 0.0%	8	
COUNTY FUNDING	645	0 0.0%	645	-78 -12.0%	567	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	4.00	- 0.0%	4.00	- 0.0%	4.00	



# BUDGET & FTE PRIORITIES

# ADDRESSING

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
436000000 ADDRESSING PRGM	8	653	645	4.00	-	-	-	-	-	(32)	(32)	(0.30)	
<b>TOTAL ADDRESSING</b>	8	653	645	4.00	-	-	-	-	-	(32)	(32)	(0.30)	
											Stress Test met.	-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>					
	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[436000_R01] STRESS TEST EDUCATION & TRAINING: A 100% reduction in employee education, training and travel budget will impact employee's ability to stay current with mapping technology and meet Addressing needs including public safety, tax notification and address validation services. Addressing uses ESRI's GIS Mapping software application as its primary addressing system. ESRI's annual user conference provides critical learning opportunities to GIS Mapping software users to learn new skills for their professional growth and adopt them for Salt Lake County's addressing needs. [Org/Program Impacted: ADDRESSING PRGM]	N	-	(4,651)	0
2	[436000_R02] STRESS TEST COMPUTER REPLACEMENT: Computer and Components Reduction: Addressing Services computers are on a replacement cycle to make sure they have adequate computing and processing powers to use state of the art ESRI Mapping Software that requires greater computing power than normal computers. Keeping these computers current is essential to maintain functional requirements of the software. A 100% reduction in computer replacement budget will impact performance of the ESRI system and may pose a security risk [Org/Program Impacted: ADDRESSING PRGM]	N	-	(2,000)	0
3	[436000_R03] STRESS TEST OTHER OPERATING EXPENSE: Addressing Services has a small operating budget. The reduction in operating budget will impact its ability to pay for day-to-day operating expenditures such as office supplies and computer supplies. [Org/Program Impacted: ADDRESSING PRGM]	N	-	(1,300)	0
4	[436000_R04] STRESS TEST 0.30 FTE REDUCTION: To meet stress test requirements, Addressing Services would need to reduce an FTE by 0.30. Addressing Services' operating budget is too small to absorb required stress test amount. Reduction in an FTE by 0.30 will severely impact Addressing Program's ability to provide timely vital public safety addressing data to various municipalities and first responders as well as accurate addressing information for tax collection purposes. [Org/Program Impacted: ADDRESSING PRGM]	N	(0.30)	(24,008)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>			-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	0	0
TOTAL STRESS TEST REDUCTIONS:			(0.30)	(31,959)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

ADDRESSING

Funds Selected	Organizations Selected
110 - GENERAL FUND	43600000 - ADDRESSING

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>567</b>	<b>(78)</b>	<b>645</b>	<b>645</b>	<b>-</b>	<b>647</b>	<b>(80)</b>	<b>501</b>	<b>66</b>
<b>REVENUE</b>	<b>8</b>	<b>-</b>	<b>8</b>	<b>8</b>	<b>-</b>	<b>8</b>	<b>-</b>	<b>28</b>	<b>(20)</b>
<b>OPERATING REVENUE</b>	<b>8</b>	<b>-</b>	<b>8</b>	<b>8</b>	<b>-</b>	<b>8</b>	<b>-</b>	<b>28</b>	<b>(20)</b>
RCT4200 - CHARGES FOR SERVICES	8	-	8	8	-	8	-	26	(18)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	-	-	0	(0)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
423400 - INTERLOCAL AGREEMENTS	3	-	3	3	-	3	-	5	(3)
423405 - MSD CONTRACT REVENUE	6	-	6	6	-	6	-	20	(14)
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	-	-	2	(2)
431160 - INTERFUND REVENUE	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>575</b>	<b>(78)</b>	<b>653</b>	<b>653</b>	<b>-</b>	<b>655</b>	<b>(80)</b>	<b>528</b>	<b>47</b>
<b>OPERATING EXPENSE</b>	<b>575</b>	<b>(78)</b>	<b>653</b>	<b>653</b>	<b>-</b>	<b>655</b>	<b>(80)</b>	<b>528</b>	<b>47</b>
000100-Salaries and Benefits	428	9	419	419	-	422	7	395	33
601030 - PERMANENT AND PROVISIONAL	279	7	271	271	-	273	6	260	19
603005 - SOCIAL SECURITY TAXES	21	1	21	21	-	21	0	19	2
603025 - RETIREMENT OR PENSION CONTRIB	51	1	50	50	-	50	1	48	3
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	1	(0)	1	0
603050 - HEALTH INSURANCE PREMIUMS	66	-	66	66	-	66	-	63	3
603055 - EMPLOYEE SERV RES FUND CHARGES	4	-	4	4	-	4	-	4	(1)
603056 - OPEB - CURRENT YR	6	-	6	6	-	6	-	-	6
000200-Operations	29	-	29	29	-	29	-	25	4
607040 - FACILITIES MANAGEMENT CHARGES	0	-	0	0	-	0	-	1	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	3	-	3	3	-	3	-	-	3
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	0	(0)
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	-	0	0
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	0	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	1	(1)
615025 - COMPUTER COMPONENTS < 3000	2	-	2	2	-	2	-	1	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	0	-	0	0	-	0	-	1	(1)
615040 - POSTAGE	1	-	1	1	-	1	-	0	0
617015 - MAINTENANCE - SOFTWARE	0	-	0	0	-	0	-	0	(0)
619025 - TRAVEL AND TRANSPORTATION	2	-	2	2	-	2	-	-	2
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	0
621020 - TELEPHONE	1	-	1	1	-	1	-	1	(0)
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	1	0
633010 - RENT - BUILDINGS	17	-	17	17	-	17	-	17	0
633025 - MISCELLANEOUS RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	0	(0)
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
000400-Indirect Cost	118	(87)	205	205	-	205	(87)	108	9
663010 - COUNCIL OVERHEAD COST	2	-	2	2	-	2	-	1	0
663015 - MAYOR OVERHEAD COST	22	-	22	22	-	22	-	9	13
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	1	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	1	-	1	1	-	1	-	-	1
663040 - INFO SERVICES OVERHEAD COST	85	(87)	172	172	-	172	(87)	92	(7)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 - HUMAN RESOURCES OVERHEAD COST	2	-	2	2	-	2	-	2	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	5	-	5	5	-	5	-	3	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of Salt Lake County Contracts and Procurement is to provide professional, efficient purchasing services and promote fair and open competition to attain the best value for the County.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**County Agencies and Suppliers are satisfied with all procurement services provided by Contracts and Procurement**

1) Maintain customer service satisfaction that County agencies and vendors receive from Contracts and Procurement from 94 % as of the end of July 2019 to 94 % by end of July 2020.

**Contracts and Procurement processes are efficient, fair, lawful and transparent.**

2) Reduce the number of procurements that need to be cancelled and re-solicited due to a protest or mistake in the procurement process from 1 re-solicitations as of the end of July 2019 to 0 re-solicitations by end of July 2020.

**The County evaluates and improves procurement processes continuously to gain efficiencies and better service.**

3) Measure Purchasing card PeopleSoft module pre and post implementation utilization and satisfaction from unknown % as of the end of September 2019 to known % by end of September 2020.

4) Measure purchase card training program satisfaction from unknown % as of the end of September 2019 to known % by end of September 2020.

5) Measure satisfaction of procurement trainings from unknown % as of the end of December 2019 to known % by end of December 2020.

6) Measure increase the percent of procurements that promote sustainable purchasing initiatives from unknown Solicitations as of the end of December 2019 to known Solicitations by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	1,204	32 2.6%	1,235	53 4.4%	1,257
REVENUE	300	0 0.0%	300	0 0.0%	300
COUNTY FUNDING	904	32 3.5%	935	53 5.9%	957
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	10.00	- 0.0%	10.00	- 0.0%	10.00

# BUDGET & FTE PRIORITIES

# CONTRACTS AND PROCUREMENT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6100000200 PURCHASING	-	731	731	6.00	-	32	32	-	-	(24)	(24)	-
6100000300 CONTRACTS	-	173	173	2.00	-	-	-	-	-	(7)	(7)	-
6100000100 CONTRACTS AND PROCUREMENT ADMIN	300	331	31	2.00	-	-	-	-	-	(46)	(46)	(0.50)
<b>TOTAL CONTRACTS AND PROCUREMENT</b>	<b>300</b>	<b>1,235</b>	<b>935</b>	<b>10.00</b>	<b>-</b>	<b>32</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>(77)</b>	<b>(77)</b>	<b>(0.50)</b>
Stress Test met.												-

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [610000_01] REQUEST PERSONNEL BUDGET INCREASE: In Late 2018 Human Resources informed us that they found inequity in one of our Senior Buyer's salary. As a result, their salary was increased by over \$12,000. Also, in late 2018 one of our Buyer's fulfilled the requirements to be promoted to a Senior Buyer. With this grade advancement, the Buyer's salary increased by \$8,000 annually. Between these two changes, the salary impact for the division was an increase of \$20,116; health insurance increased \$6,552; Retirement increased \$3,735; Other Personnel lines increased \$1,345 for a total increase of \$31,748 within our Personnel Appropriation Unit. These were necessary adjustments to assure our office retains current talent while also maintaining equity between all of our Senior Buyers. [Org/Program Impacted: PURCHASING]	Y	-	31,748	31,748
2 [610000_R04] STRESS TEST Overtime and Temporary Staff Budget: Staff would not be permitted to receive overtime pay and mandatory comp time would take its place. Contracts and Procurement has a very small staff of ten and every person is relied on heavily for projects to be completed. Occasionally our office has a need to hire a temporary employee to assist during a busy procurement period of time or if a staff member falls ill. Removing the possibility of hiring a temporary employee would result in procurement projects being untimely and could risk county divisions not meeting their own timelines and needs. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(3,830)	(3,830)
3 [610000_R01] STRESS TEST DISPOSAL/RECYCLING OF E-WASTE: Contracts and Procurement cover the costs of all electronic waste (E-Waste) in the County. These funds are used to ensure that all surplus electronic equipment is properly recycled and disposed of with sensitive information wiped from all devices. The elimination of E-Waste disposal program will require County agencies to arrange and pay for their e-waste disposal services. The decentralization of this function will result in an additional administrative cost to the agencies as well as risks improper disposal that can result in County devices not being properly wiped out that contain sensitive information, and disposal hazards to the environmental. [Org/Program Impacted: PURCHASING]	N	-	(10,500)	0
4 [610000_R05] STRESS TEST Operational Expenses Reduction: These reductions include the countywide Amazon business account fees (\$3,500), public notices (\$2,500), office supplies (\$1,000), printing charges (\$1,000), meals (\$500), small equipment purchases (\$500) and surplus related expenses (\$500). Removing the countywide Amazon Business Account would push the costs back to agencies, which in 2018 amounted to over \$12,000 in individual Prime memberships. Public notices is a legal requirement, but a total waste of money to print in newspapers when we post our bids the Utah Public Procurement Place website. Contracts and Procurement has a very small budget and reducing costs related to running the office would prevent software subscriptions from being maintained, equipment being replaced and maintained and would leave the division limping through 2020 to preserve basic office functions. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(9,402)	0
5 [610000_R03] STRESS TEST COMPUTER REPLACEMENT: Contracts & Procurement's computers are on a replacement cycle to ensure that our computers are compatible with the County standards. Also, Contracts and Procurement is a member of the emergency response group which is critical for operations at the EOC and Salt Lake County's COOP plan. Staff computers and emergency laptops scheduled for replacement in 2020 would need to be replaced the following year, increasing budgetary needs to 2021 and risking a malfunction that reduces efficient work. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(9,000)	0
6 [610000_R02] STRESS TEST EDUCATION AND TRAINING: Contracts & Procurement (C&P) staff need to stay on top of emerging trends in the public and private sector procurement to ensure the County procurements practices are fair, competitive and meet our needs. For example, C&P staff have attended the Professional Association for Commercial Card and Payment Industry annual conference that has resulted in major improvements to the County's Purchase Card program. Reducing the Education and Training opportunities for C&P staff would directly impact the continuous improvement initiatives that the division has become known for. These opportunities enable us to become more efficient and adopt new processes that impact the entire County. Procurement is constantly changing and innovative ideas are the key to resources being saved and processes streamlined. [Org/Program Impacted: CONTRACTS, CONTRACTS AND PROCUREMENT ADMIN, PURCHASING]	N	-	(11,466)	0
7 [610000_R06] STRESS TEST .5 Reduction in FTE: Contracts & Procurement has a very small Operational budget to work with, outside of rent and phones there is about \$55,000 a year in discretionary funds to run the office. Even if we exhausted all Operations budget except for rent and phones we would still fall short of the required 5% stress test. As a result, we would need to offer half (.50) of an FTE. Reduction in an FTE would severely impact the ability for Contracts and Procurement to serve County divisions with timely and efficient procurement services. [Org/Program Impacted: CONTRACTS AND PROCUREMENT ADMIN]	N	(0.50)	(33,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>		-	<b>31,748</b>	<b>31,748</b>
<b>TOTAL BASE BUDGET ADJUSTMENT REQUESTS:</b>		-	<b>0</b>	<b>0</b>
<b>TOTAL STRESS TEST REDUCTIONS:</b>		<b>(0.50)</b>	<b>(77,198)</b>	<b>(3,830)</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

CONTRACTS AND PROCUREMENT

Funds Selected	Organizations Selected
110 - GENERAL FUND	61000000 - CONTRACTS AND PROCUREMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>957</b>	<b>53</b>	<b>935</b>	<b>904</b>	<b>32</b>	<b>955</b>	<b>2</b>	<b>803</b>	<b>153</b>
<b>REVENUE</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>372</b>	<b>(72)</b>
<b>OPERATING REVENUE</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>372</b>	<b>(72)</b>
RCT4200 - CHARGES FOR SERVICES	300	-	300	300	-	300	-	372	(72)
439005 - REFUNDS-OTHER	300	-	300	300	-	300	-	370	(70)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>1,257</b>	<b>53</b>	<b>1,235</b>	<b>1,204</b>	<b>32</b>	<b>1,255</b>	<b>2</b>	<b>1,175</b>	<b>82</b>
<b>OPERATING EXPENSE</b>	<b>1,257</b>	<b>53</b>	<b>1,235</b>	<b>1,204</b>	<b>32</b>	<b>1,255</b>	<b>2</b>	<b>1,175</b>	<b>82</b>
000100-Salaries and Benefits	1,142	53	1,121	1,089	32	1,091	52	1,066	76
601020 - LUMP SUM VACATION PAY	1	-	1	1	-	1	-	-	1
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	752	40	732	712	20	713	39	695	57
601050 - TEMPORARY SEASONAL EMERGENCY	-	(1)	1	1	-	1	(1)	-	-
601065 - OVERTIME	-	(3)	3	3	-	3	(3)	-	-
603005 - SOCIAL SECURITY TAXES	57	3	56	54	1	54	3	49	8
603025 - RETIREMENT OR PENSION CONTRIB	136	7	132	129	4	129	7	125	11
603040 - LTD CONTRIBUTIONS	3	0	3	3	-	3	(1)	3	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	1	(0)	1	(0)
603050 - HEALTH INSURANCE PREMIUMS	154	7	154	147	7	147	7	141	13
603055 - EMPLOYEE SERV RES FUND CHARGES	9	-	9	9	-	9	-	11	(2)
603056 - OPEB - CURRENT YR	29	-	29	29	-	29	-	40	(11)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	114	-	114	114	-	164	(50)	109	5
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	2	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	6	-	6	6	-	3	4	2	4
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	8	-	8	8	-	8	-	6	2
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	1	(0)
613010 - PUBLIC NOTICES	3	-	3	3	-	3	-	3	(1)
615005 - OFFICE SUPPLIES	4	-	4	4	-	6	(1)	20	(16)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	51	(51)	0	(0)
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	1	1	1	1
615025 - COMPUTER COMPONENTS < 3000	9	-	9	9	-	9	-	-	9
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	1	-	1
615040 - POSTAGE	0	-	0	0	-	0	-	0	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	2	-	2	2	-	2	1	1	1
617010 - MAINT - MACHINERY AND EQUIP	-	-	-	-	-	0	(0)	-	-
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	3	(3)	3	(3)
619005 - GASOLINE DIESEL OIL AND GREASE	-	-	-	-	-	0	(0)	-	-
619015 - MILEAGE ALLOWANCE	0	-	0	0	-	0	-	0	0
619025 - TRAVEL AND TRANSPORTATION	7	-	7	7	-	7	-	5	2
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	1	(0)
621020 - TELEPHONE	4	-	4	4	-	4	-	4	(0)
621025 - MOBILE TELEPHONE	2	-	2	2	-	2	-	2	(0)
633010 - RENT - BUILDINGS	52	-	52	52	-	52	-	52	0
633015 - RENT - EQUIPMENT	-	-	-	-	-	0	(0)	-	-
639045 - CONTRACTED LABOR/PROJECTS	-	-	-	-	-	0	(0)	-	-
645005 - CONTRACT HAULING	11	-	11	11	-	11	-	6	4

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Facilities Management provides oversight and leadership to ensure that Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County facilities strive to increase energy efficiency by implementing new energy efficient projects and providing energy consumption reporting to our customers.**


- 1) Reduce the overall countywide consumption of electricity from 1,800,000 +/- kilowatt hours as of the start of August 2019 to a total of 3,000,000 +/- kilowatt hours by end of December 2020.
- 2) Reduce the overall cost of natural gas countywide from 1,900,000 dollars as of the start of September 2018 to 1,500,000 dollars by end of December 2020.
- 3) Increase energy management reporting (power and gas) from 1 customer as of the start of August 2019 to 10 customers by end of December 2020.

**Facilities Management has a clear structure for energy efficiency project funding with an ongoing pipeline of projects.**

- 4) Increase energy management related funding options from 2 funding types as of the start of January 2020 to 5 funding types by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b>OPERATING</b>							
EXPENDITURES	744	3,064	412.1%	3,808	6	0.8%	750
REVENUE	0	0		0	0		0
							
COUNTY FUNDING	744	3,064	412.1%	3,808	6	0.8%	750
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>							
COUNTY FUNDING	0	0		0	0		0
<b>FTE</b>	1.80	-	0.0%	1.80	-	0.0%	1.80



# BUDGET & FTE PRIORITIES

# FACILITIES MANAGEMENT

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6310001000 FACILITIES MANAGEMENT PRGM	-	3,808	<b>3,808</b>	1.80	-	3,064	<b>3,064</b>	-	-	(3,101)	<b>(3,101)</b>	-
<b>TOTAL FACILITIES MANAGEMENT</b>	-	3,808	<b>3,808</b>	<b>1.80</b>	-	3,064	<b>3,064</b>	-	-	(3,101)	<b>(3,101)</b>	-
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	1,234,000	0
2	[631000_02]	REQUEST	ADDITIONAL BUILDING AUTOMATION SYSTEM CONTROLS: We would like to install missing sensor in 61 buildings that currently use Alerton. This would allow us to monitor and properly re-tune the buildings as needed; helping with preventative maintenance as well as energy savings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	1,830,000	0
3	[631000_02]	STRESS TEST	ADDITIONAL BUILDING AUTOMATION SYSTEM CONTROLS: We would like to install missing sensor in 61 buildings that currently use Alerton. This would allow us to monitor and properly re-tune the buildings as needed; helping with preventative maintenance as well as energy savings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(1,830,000)	0

BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
4	[631000_01]	STRESS TEST ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(1,234,000)	0
5	[631000_R01]	STRESS TEST FACILITIES WARRANTY WORK: Companies in service industries often offer a warranty for the services they provide. This allows the customer to have some assurance that when they have called in a service provider and paid for a repair they know they will not continue to have the issue they had repaired. As an example Stallings provides a 12 month warranty on the work they do. Within facilities we have not identified a specific period of time but when we have a customer that has already paid us to do a job and for whatever reason the problem persists, we offer a warranty on our service and will come back and perform the additional repair at no cost to the customer. If our budget was reduced we would be forced to reduce the amount we have reserved for Facilities Warranty work and we would have to pass the cost on to other agencies and as a result this would effect negatively our customer service levels we have worked so hard to improve. [Org/Program Impacted: FACILITIES MANAGEMENT PRGM]	N	-	(37,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>			-	-	<b>3,064,000</b>	<b>0</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:			-	-	0	0
TOTAL STRESS TEST REDUCTIONS:			-	-	(3,101,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

FACILITIES MANAGEMENT

Funds Selected	Organizations Selected
110 - GENERAL FUND	63100000 - FACILITIES MANAGEMENT

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>750</b>	<b>6</b>	<b>3,808</b>	<b>744</b>	<b>3,064</b>	<b>743</b>	<b>6</b>	<b>668</b>	<b>82</b>
<b>EXPENSE</b>	<b>750</b>	<b>6</b>	<b>3,808</b>	<b>744</b>	<b>3,064</b>	<b>743</b>	<b>6</b>	<b>668</b>	<b>82</b>
<b>OPERATING EXPENSE</b>	<b>750</b>	<b>6</b>	<b>3,808</b>	<b>744</b>	<b>3,064</b>	<b>743</b>	<b>6</b>	<b>668</b>	<b>82</b>
000100-Salaries and Benefits	241	6	236	236	-	235	6	200	41
601030 - PERMANENT AND PROVISIONAL	95	3	93	93	-	92	3	99	(4)
601040 - TIME LIMITED EMPLOYEES	80	2	78	78	-	78	2	33	47
603005 - SOCIAL SECURITY TAXES	13	0	13	13	-	13	0	10	3
603025 - RETIREMENT OR PENSION CONTRIB	30	1	29	29	-	29	1	22	8
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	1	(0)	0	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	1	(0)	0	0
603050 - HEALTH INSURANCE PREMIUMS	19	-	19	19	-	19	-	15	5
603055 - EMPLOYEE SERV RES FUND CHARGES	2	-	2	2	-	2	-	2	0
603056 - OPEB - CURRENT YR	-	-	-	-	-	-	-	10	(10)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
605035 - MOVING ALLOWANCE	-	-	-	-	-	-	-	8	(8)
000200-Operations	158	-	3,222	158	3,064	158	-	125	32
607040 - FACILITIES MANAGEMENT CHARGES	125	-	125	125	-	125	-	87	38
611015 - EDUCATION AND TRAINING SERV/SUPP	-	-	-	-	-	-	-	1	(1)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	1	(1)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	-	-	2	(2)
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
619025 - TRAVEL AND TRANSPORTATION	-	-	-	-	-	-	-	6	(6)
621020 - TELEPHONE	-	-	-	-	-	-	-	0	(0)
621025 - MOBILE TELEPHONE	-	-	-	-	-	-	-	1	(1)
625010 - NON-CAPITAL BUILDING IMPRVMENTS	-	-	3,014	-	3,014	-	-	-	-
639025 - OTHER PROFESSIONAL FEES	8	-	58	8	50	8	-	0	7
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	-	-	-	-	-	-	-	3	(3)
667005 - CONTRIBUTIONS	25	-	25	25	-	25	-	25	-
000400-Indirect Cost	351	0	350	350	-	350	0	342	8
663010 - COUNCIL OVERHEAD COST	1	-	1	1	-	1	-	1	0
663015 - MAYOR OVERHEAD COST	7	-	7	7	-	7	-	6	1
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	1	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	311	-	311	311	-	311	-	248	63
663040 - INFO SERVICES OVERHEAD COST	22	0	22	22	-	22	0	83	(61)
663045 - PURCHASING OVERHEAD COST	1	-	1	1	-	1	-	1	0
663050 - HUMAN RESOURCES OVERHEAD COST	3	-	3	3	-	3	-	1	2
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	0
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	-	0
663070 - MAYOR FINANCE OVERHEAD COST	4	-	4	4	-	4	-	2	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Salt Lake County Facilities constructs and maintains environmentally-conscious and sustainable properties in support of County agencies and its citizens.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**In partnership with our customers', crew members, fellow-tradesmen and the community for which we work, we complete exceptional work in a timely manner. Through respectful attitudes, words and actions, we foster an environment of positivity, honesty, fairness and equality wherein each individual feels safe, valued and respected.**

- 1) Increase the number of Service Level Agreements (SLAs) in place with our County customers from 3 agreements as of the start of January 2019 to 15 agreements by end of December 2020.
- 2) Increase the percentage of agencies who receive BI generated maintenance and capital reports from 0% agencies as of the start of the year 2020 to 100% agencies by end of the year 2020.
- 3) Maintain engagement with major facilities services customers from 0 qtrly meetings as of the start of January 2019 to 4 qtrly meetings by end of December 2020.
- 5) Measure customer satisfaction for all our trades/services from UNKNOWN baseline as of the start of January 2020 to KNOWN baseline by end of June 2020.

**Salt Lake County is a safe place to work**

- 4) Increase the percentage of Facilities Services employees who have received the proper safety training and have the proper safety equipment/personal protective equipment for their duties from 0% employees as of the start of the year 2020 to 100% employees by end of December 2020.
- 6) Measure and identify safety requirements and publish safety procedures for facilities trades groups from 0 % as of the start of January 2020 to 100 % by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	11,342	242 2.1%	11,583	385 3.4%	11,727	
REVENUE	10,789	852 7.9%	11,641	852 7.9%	11,641	
COUNTY FUNDING	553	-611 -110.5%	-58	-467 -84.5%	86	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	71.20	1.00 1.4%	72.20	1.00 1.4%	72.20	

# BUDGET & FTE PRIORITIES

In thousands \$ except FTE

# FACILITIES SERVICES

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6300001000 FACILITIES SERVICES ADMIN	241	749	508	6.20	(307)	-	307	-	-	(220)	(220)	-
6300002000 CARPENTRY	1,428	1,458	30	10.00	12	-	(12)	-	-	-	-	-
6300003000 ELECTRICAL	3,713	3,584	(129)	17.00	109	50	(59)	-	-	(50)	(50)	-
6300005000 FACILITIES SERVICES	548	828	280	9.00	(80)	-	80	-	-	-	-	-
6300006000 HVAC	3,312	2,564	(748)	17.00	708	-	(708)	-	-	-	-	-
6300007000 LOCKSMITH	358	231	(127)	1.00	90	-	(90)	-	-	-	-	-
6300008000 PLUMBING	980	945	(34)	6.00	365	162	(203)	1.00	-	(35)	(35)	-
6300009000 PROJECT MANAGEMENT	640	805	165	5.00	(45)	-	45	-	-	(123)	(123)	(1.00)
6300009500 PRINTING	422	399	(23)	1.00	-	30	30	-	-	(30)	(30)	-
6300000000 FACILITIES SERVICES PRGM	-	20	20	-	-	-	-	-	-	-	-	-
<b>TOTAL FACILITIES SERVICES</b>	<b>11,641</b>	<b>11,583</b>	<b>(58)</b>	<b>72.20</b>	<b>852</b>	<b>242</b>	<b>(611)</b>	<b>1.00</b>	<b>-</b>	<b>(458)</b>	<b>(458)</b>	<b>(1.00)</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<p>1 [630000_02] REQUEST TRADE RATE REVENUE:</p> <p>Facilities Services has been operating at a loss for the last 5 years. Our costs have continued to increase with compression adjustments, indirect cost increases, and changes to the way we calculate ESR, etc. We did market research including; obtaining 37 comparative rates across all 7 trades, some contracted as well as non-contracted rates. We also ensured we received no less than 4 comparative rates per trade. We determined the new rates we are requesting and the impact we believe it will have across the County. We then visited the agencies most impacted by a trade rate increase, and received approval from the Revenue Committee to proceed with our request for increased trade rates. This request right-sizes Facilities trades that had revenue budgets beyond their capacity and increases the other Facilities trades in line with the new rates.</p> <p>If this request is not approved Facilities Services will continue to operate at a loss and diminish fund balance. [Org/Program Impacted: CARPENTRY, ELECTRICAL, FACILITIES SERVICES, FACILITIES SERVICES ADMIN, HVAC, LOCKSMITH, PLUMBING, PROJECT MANAGEMENT]</p>	Y	-	(689,084)	(689,084)
<p>2 [630000_01] REQUEST NEW PLUMBER:</p> <p>Plumber shop is currently only able to perform about 55% of their preventative maintenance work. With this new hire we estimate that will go up to about 85% of the preventative work, thus reducing the amount of corrective and emergency maintenance. [Total Expense: \$126,728; Operating Revenue: \$163,290]</p> <p>If this request is not approved it will continue to increase the emergency maintenance on our aging buildings up to and including flooding from cracked or burst pipes; causing major water damage beyond the cost of just plumbing repairs. [Org/Program Impacted: PLUMBING]</p>	Y	1.00	(36,562)	(34,858)
<p>3 [630000_03] REQUEST NEW VEHICLE:</p> <p>Capital request for 2 additional vehicles for our Electrician shop, they recently became fully staffed, after years of being unable to fill vacancies, and now have 2 fewer vehicles than electricians. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each electrician their own vehicle we are able to be the most agile and responsive. A few of the electrical emergencies we have had this year include, insulation rubbing through at the Salt Palace and a portion of the building lost power; at both the Jail and South Main Health building contractors drilled/sawed right through a conduit, cutting the power to each building; at the landfill they have had a few pumps go out including the sewage pump. One area where we are specifically vulnerable if each technician does not have their own vehicle is elections. We have many polling locations and if any of them have problems with fire alarms, pumps, security or power outages we will need to send one of our electrical techs.</p> <p>We have one open vehicle allocation with some levy balance. This amount will allow us to purchase a vehicle for the open allocation as well as request a new vehicle allocation for another van. We continually monitor the need and usage of our vehicles; a few years back we gave up some of our vehicles that were not fully utilized, and determined our managers do not need county vehicles as well as some trades being able to share vehicles among employees, but this is a trade we feel needs the agility and responsiveness of each technician having their own vehicle.</p> <p>If this request is not approved we will be forced to have our electricians work in teams, and meet up to coordinate vehicles, making us less agile and slow our response to emergencies and high priority corrective maintenance issues. [Org/Program Impacted: ELECTRICAL]</p>	N	-	50,000	50,000
<p>4 [630000_05] REQUEST VEHICLE FOR NEW PLUMBER:</p> <p>Capital request for a new vehicle for new plumber (request 630000_01) so they can work independently on required projects, maintaining our high level of agility and responsiveness. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each plumber with their own vehicle we are able to be the most agile and responsive. This amount will allow us to request an allocation and purchase another vehicle.</p> <p>Request 630000_01 is for a new plumber and if that request is not funded we will not need this vehicle. [Org/Program Impacted: PLUMBING]</p>	N	-	35,000	35,000



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
5	[630000_04]	REQUEST	CUTTER FOR PRINT SHOP: Capital request for a new Cutter in the Print shop. Our current cutter is about 50 years old and does not turn on every time. Given the age of this machine and research performed, replacement parts are no longer available so repairing the machine is not an option. Printing is currently a very competitive industry, we have found that our print shop is hard to beat on jobs that require a quick turn around, and are not looking to expand. Our print shop processes approximately 1,400 jobs each year with a large majority of these being cut after they are printed. There is a time constraint for the jobs performed making it very hard or impossible to outsource them to a third party. The cutter has been malfunctioning for over a year and could permanently shut down at any moment. If a cutter is not obtained it would reduce our ability to make a profit in our print shop. [Org/Program Impacted: PRINTING]	N	-	30,000	30,000
6	[630000_04]	STRESS TEST	CUTTER FOR PRINT SHOP: Capital request for a new Cutter in the Print shop. Our current cutter is about 50 years old and does not turn on every time. Given the age of this machine and research performed, replacement parts are no longer available so repairing the machine is not an option. Printing is currently a very competitive industry, we have found that our print shop is hard to beat on jobs that require a quick turn around, and are not looking to expand. Our print shop processes approximately 1,400 jobs each year with a large majority of these being cut after they are printed. There is a time constraint for the jobs performed making it very hard or impossible to outsource them to a third party. The cutter has been malfunctioning for over a year and could permanently shut down at any moment. If a cutter is not obtained it would reduce our ability to make a profit in our print shop. [Org/Program Impacted: PRINTING]	N	-	(30,000)	0
7	[630000_05]	STRESS TEST	VEHICLE FOR NEW PLUMBER: Capital request for a new vehicle for new plumber (request 630000_01) so they can work independently on required projects, maintaining our high level of agility and responsiveness. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each plumber with their own vehicle we are able to be the most agile and responsive. This amount will allow us to request an allocation and purchase another vehicle. Request 630000_01 is for a new plumber and if that request is not funded we will not need this vehicle. [Org/Program Impacted: PLUMBING]	N	-	(35,000)	0
8	[630000_03]	STRESS TEST	NEW VEHICLE: Capital request for 2 additional vehicles for our Electrician shop, they recently became fully staffed, after years of being unable to fill vacancies, and now have 2 fewer vehicles than electricians. They each need their own vehicle so they do not have to move their tools everyday and can be available immediately when an emergency arises. By providing each electrician their own vehicle we are able to be the most agile and responsive. A few of the electrical emergencies we have had this year include, insulation rubbing through at the Salt Palace and a portion of the building lost power; at both the Jail and South Main Health building contractors drilled/sawed right through a conduit, cutting the power to each building; at the landfill they have had a few pumps go out including the sewage pump. One area where we are specifically vulnerable if each technician does not have their own vehicle is elections. We have many polling locations and if any of them have problems with fire alarms, pumps, security or power outages we will need to send one of our electrical techs. We have one open vehicle allocation with some levy balance. This amount will allow us to purchase a vehicle for the open allocation as well as request a new vehicle allocation for another van. We continually monitor the need and usage of our vehicles; a few years back we gave up some of our vehicles that were not fully utilized, and determined our managers do not need county vehicles as well as some trades being able to share vehicles among employees, but this is a trade we feel needs the agility and responsiveness of each technician having their own vehicle. If this request is not approved we will be forced to have our electricians work in teams, and meet up to coordinate vehicles, making us less agile and slow our response to emergencies and high priority corrective maintenance issues. [Org/Program Impacted: ELECTRICAL]	N	-	(50,000)	0
9	[630000_R01]	STRESS TEST	REDUCE SPENDING ON SAFETY CONSULTING: Reduced operating budget will mean we are not able to invest as much in developing a full working safety program with required written safety procedures and training. We will continue to operate with safety secondary to cost. It will cost approx. \$50,000 to successfully create and implement 25 - 50 programs and trainings by working in partnership with 3rd party safety consultants. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(25,000)	0
10	[630000_R06]	STRESS TEST	REDUCE OVERTIME SPEND: Our technicians are familiar and experienced with the needs of our county facilities. This is very helpful for those emergency after hours requests that arise. Having the ability to offer overtime to our technicians makes it possible for us to provide services in a more timely and accurate manner. If we are not able to offer over time to our technicians we would have to out source after hour requests to a third party, this process would present vast difficulties in obtaining a third party to respond at late hours. Also this would come with more financial requirements than allowing over time as the fees would be high to cover work after business hours. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(30,040)	0
11	[630000_R03]	STRESS TEST	REDUCE OPERATIONS SPEND: This would reduce our operational spend to a level that is not sustainable. It includes (\$18,000) reduction for new computers, allowing only 15% of our computers to be replaced each year and a 6-7 year life for machines that are intended to operate for 3-4 years and not allow us to keep up with technology advancements. (\$9,660) reduction to training and education, providing funding only for the required license renewal and no budget for actual training or education. Keeping our staff behind current technologies. (\$12,000) reduction to rental equipment meaning the print shop would not be able to replace their out of date color copier until July at the earliest.(work with Dave to add details of how this would impact the customer) (\$5,000) reduction to our clothing allowance, we would not be able to offer all staff the same level of clothing incentive, showing preference to our trade staff. Currently this is not funded at an appropriate level, due to inflationary value on clothes. It is important to us to have clean, professional staff. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(44,660)	0
12	[630000_R02]	STRESS TEST	REDUCE TEMPORARY HELP: Reducing this budget will reduce our ability to meet the cyclical demands of the facilities of SLCo. Our temporary staff support all of our trades with the less technical work, i.e. changing light bulbs at the Government Center; this work would then have to be done by our more technical or certified staff, resulting in slower turn around times and higher agency billings. [Org/Program Impacted: FACILITIES SERVICES ADMIN]	Y	-	(120,000)	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
13	[630000_R05]	STRESS TEST	1 FTE PROJECT MANAGER REDUCTION: Based on the sporadic nature of Capital project funding we need the ability to hire an additional project manager when the need arises. If we lose this position we will not be able to effectively manage high dollar capital projects when the funding is available. [Org/Program Impacted: PROJECT MANAGEMENT]	Y	(1.00)	(123,300)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.00</b>	<b>(610,646)</b>	<b>(608,942)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(1.00)	(458,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

FACILITIES SERVICES

Funds Selected	Organizations Selected
650 - FACILITIES SERVICES FUND	63000000 - FACILITIES SERVICES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>86</b>	<b>(467)</b>	<b>(58)</b>	<b>553</b>	<b>(611)</b>	<b>518</b>	<b>(433)</b>	<b>1,366</b>	<b>(1,281)</b>
<b>REVENUE</b>	<b>11,650</b>	<b>852</b>	<b>11,650</b>	<b>10,798</b>	<b>852</b>	<b>10,798</b>	<b>852</b>	<b>7,686</b>	<b>3,964</b>
<b>OPERATING REVENUE</b>	<b>11,641</b>	<b>852</b>	<b>11,641</b>	<b>10,789</b>	<b>852</b>	<b>10,789</b>	<b>852</b>	<b>7,629</b>	<b>4,013</b>
RCT4200 - CHARGES FOR SERVICES	178	-	178	178	-	206	(28)	385	(207)
421100 - PRINTING SERVICES	30	-	30	30	-	30	-	-	30
421105 - FACILITIES MANAGEMENT SERVICES	8	-	8	8	-	36	(28)	-	8
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	260	(260)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	120	(120)
423005 - MISC INTERGOVERNMENTAL REVENUE	22	-	22	22	-	22	-	-	22
423055 - FIRE AUTHORITY (HIST)	43	-	43	43	-	43	-	-	43
423060 - CHILD MUSEUM (HIST)	15	-	15	15	-	15	-	-	15
423065 - UNIFIED POLICE DEPARTMENT (HIST)	12	-	12	12	-	12	-	-	12
427010 - RENTAL INCOME	48	-	48	48	-	48	-	-	48
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	4	(4)
RCT4300 - INTER/INTRA FUND TRANSFERS	11,463	852	11,463	10,611	852	10,584	880	7,243	4,220
431160 - INTERFUND REVENUE	11,463	852	11,463	10,611	852	10,584	880	5,928	5,535
433100 - INTRAFUND REVENUE	-	-	-	-	-	-	-	1,315	(1,315)
<b>NON-OPERATING REVENUE</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>9</b>	<b>-</b>	<b>9</b>	<b>-</b>	<b>58</b>	<b>(49)</b>
RCT4290 - INVESTMENT EARNINGS	9	-	9	9	-	9	-	58	(49)
429005 - INTEREST - TIME DEPOSITS	9	-	9	9	-	9	-	58	(49)
<b>EXPENSE</b>	<b>11,785</b>	<b>443</b>	<b>11,588</b>	<b>11,342</b>	<b>247</b>	<b>11,308</b>	<b>477</b>	<b>8,995</b>	<b>2,790</b>
<b>OPERATING EXPENSE</b>	<b>11,727</b>	<b>385</b>	<b>11,583</b>	<b>11,342</b>	<b>242</b>	<b>11,308</b>	<b>420</b>	<b>8,995</b>	<b>2,732</b>
000100-Salaries and Benefits	7,357	226	7,213	7,131	82	7,097	260	4,880	2,477
601020 - LUMP SUM VACATION PAY	43	-	43	43	-	43	-	23	20
601025 - LUMP SUM SICK PAY	14	-	14	14	-	14	-	14	(0)
601030 - PERMANENT AND PROVISIONAL	4,311	165	4,196	4,146	50	4,102	209	3,140	1,171
601045 - COMPENSATED ABSENCE	24	-	24	24	-	24	-	41	(17)
601050 - TEMPORARY SEASONAL EMERGENCY	178	-	178	178	-	178	-	103	75
601065 - OVERTIME	61	-	61	61	-	61	-	23	38
603005 - SOCIAL SECURITY TAXES	328	13	319	316	4	324	4	240	88
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(117)	117
603025 - RETIREMENT OR PENSION CONTRIB	671	27	652	644	8	679	(8)	521	150
603040 - LTD CONTRIBUTIONS	16	1	15	15	0	19	(4)	12	4
603045 - SUPPLEMENTAL RETIREMENT (401K)	59	1	59	59	1	42	17	30	29
603050 - HEALTH INSURANCE PREMIUMS	1,084	20	1,084	1,064	20	1,042	41	776	307
603055 - EMPLOYEE SERV RES FUND CHARGES	341	-	341	341	-	341	0	159	182
603056 - OPEB - CURRENT YR	75	-	75	75	-	75	0	105	(30)
603075 - OPEB - UNDERFUNDED ARC	153	-	153	153	-	153	-	(191)	344
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	916	8	916	908	8	908	8	1,032	(116)
607005 - JANITORIAL SUPPLIES AND SERVICE	-	-	-	-	-	-	-	2	(2)
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	-	-	4	(4)
607040 - FACILITIES MANAGEMENT CHARGES	13	-	13	13	-	-	13	148	(136)
609010 - CLOTHING PROVISIONS	18	0	18	17	0	13	4	11	7
609035 - SAFETY SUPPLIES	1	-	1	1	-	-	1	-	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	9	-	9	9	-	12	(3)	8	1
611010 - PHYSICAL MATERIALS-BOOKS	-	-	-	-	-	0	(0)	-	-
611015 - EDUCATION AND TRAINING SERV/SUPP	19	0	19	19	0	8	11	3	16
613005 - PRINTING CHARGES	1	-	1	1	-	1	(0)	5	(5)
613015 - PRINTING SUPPLIES	-	-	-	-	-	-	-	23	(23)
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	0	(0)
615005 - OFFICE SUPPLIES	14	-	14	14	-	9	5	16	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	4	(4)
615020 - COMPUTER SOFTWARE < 3000	6	-	6	6	-	14	(8)	1	5
615025 - COMPUTER COMPONENTS < 3000	38	2	38	36	2	33	4	23	14
615030 - COMMUNICATION EQUIP-NONCAPITAL	-	-	-	-	-	5	(5)	-	-
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	16	(16)	4	(4)
615040 - POSTAGE	9	-	9	9	-	2	8	8	1
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	(0)	1	1
617005 - MAINTENANCE - OFFICE EQUIP	3	-	3	3	-	3	(0)	3	0
617010 - MAINT - MACHINERY AND EQUIP	17	-	17	17	-	17	-	10	7
617015 - MAINTENANCE - SOFTWARE	44	-	44	44	-	44	-	125	(81)
617035 - MAINT - AUTOS AND EQUIP-FLEET	60	2	60	58	2	40	20	81	(21)
619005 - GASOLINE DIESEL OIL AND GREASE	66	2	66	64	2	89	(23)	62	4
619015 - MILEAGE ALLOWANCE	8	-	8	8	-	15	(7)	7	1
619025 - TRAVEL AND TRANSPORTATION	4	-	4	4	-	1	3	0	4
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	2	(2)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
619045 - VEHICLE REPLACEMENT CHARGES	101	-	101	101	-	91	10	83	18
621005 - HEAT AND FUEL	12	-	12	12	-	12	-	11	1
621010 - LIGHT AND POWER	14	-	14	14	-	14	-	17	(3)
621015 - WATER AND SEWER	3	-	3	3	-	3	-	2	1
621020 - TELEPHONE	14	-	14	14	-	9	5	14	(0)
621025 - MOBILE TELEPHONE	40	1	40	40	1	50	(10)	44	(3)
633010 - RENT - BUILDINGS	295	-	295	295	-	303	(8)	295	0
633015 - RENT - EQUIPMENT	24	-	24	24	-	4	20	-	24
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	27	(27)	15	(15)
639025 - OTHER PROFESSIONAL FEES	50	-	50	50	-	52	(2)	1	49
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	34	1	34	33	1	14	20	2	32
645005 - CONTRACT HAULING	-	-	-	-	-	1	(1)	-	-
000300-Capital Purchases	115	115	115	-	115	-	115	-	115
679015 - AUTOS AND TRUCKS	85	85	85	-	85	-	85	-	85
679020 - MACHINERY AND EQUIPMENT	30	30	30	-	30	-	30	-	30
000400-Indirect Cost	481	-	481	481	-	481	0	434	47
663010 - COUNCIL OVERHEAD COST	25	-	25	25	-	25	0	23	2
663015 - MAYOR OVERHEAD COST	77	-	77	77	-	77	(0)	141	(63)
663025 - AUDITOR OVERHEAD COST	17	-	17	17	-	17	-	16	1
663040 - INFO SERVICES OVERHEAD COST	183	-	183	183	-	183	-	126	58
663045 - PURCHASING OVERHEAD COST	55	-	55	55	-	55	-	3	52
663050 - HUMAN RESOURCES OVERHEAD COST	61	-	61	61	-	61	0	69	(8)
663055 - GOVERN IMMUNITY OVERHEAD COST	4	-	4	4	-	4	-	5	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	2	(2)
663070 - MAYOR FINANCE OVERHEAD COST	57	-	57	57	-	57	0	50	7
000500-Depreciation and Amortization	17	-	17	17	-	17	-	3	14
669010 - DEPRECIATION	17	-	17	17	-	17	-	3	14
000700-Cost of Goods Sold	2,842	37	2,842	2,805	37	2,805	37	2,646	195
501030 - PASS-THRU JANITORIAL SUPPLIES	3	-	3	3	-	25	(22)	2	1
501035 - PASS-THRU MAINT - GROUNDS	-	-	-	-	-	34	(34)	-	-
501040 - PASS-THRU MAINT - BUILDINGS	2,042	-	2,042	2,042	-	1,896	145	1,818	223
501045 - PASS-THRU CONSUMABLE PARTS	3	-	3	3	-	63	(60)	3	0
501050 - PASS-THRU MAINT PLUMB HTG AND AC	742	37	742	705	37	734	8	809	(67)
502000 - COST OF SERVICES SOLD-SUBLET	52	-	52	52	-	52	-	14	38
<b>NON-OPERATING EXPENSE</b>	<b>58</b>	<b>58</b>	<b>5</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>58</b>	<b>-</b>	<b>58</b>
001000-Other Financing Uses	58	58	5	-	5	-	58	-	58
770010 - OFU TRANSFERS OUT	58	58	5	-	5	-	58	-	58

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Salt Lake County Government Center provides centralized amenities to Salt Lake County residents that include elected mandates. The Government Center staff takes pride in providing support services to Salt Lake County citizens and the agencies that serve them.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Government Center operations provide a safe and clean government building to its tenants and the public.**

- 1) Measure available remodel design implementation for the county agencies from 0 percent as of the start of January 2020 to KNOWN percent by end of December 2020.
- 2) Measure customers' satisfaction with tenant services (janitorial, courier, grounds, parking etc.) at the government center from UNKNOWN % as of the start of January 2020 to KNOWN % by end of June 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	4,473	-221 -5.0%	4,251	-309 -6.9%	4,163	
REVENUE	5,532	0 0.0%	5,532	0 0.0%	5,532	
COUNTY FUNDING	-1,059	-221 -20.9%	-1,281	-309 -29.2%	-1,369	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	3.00	- 0.0%	3.00	- 0.0%	3.00	

# BUDGET & FTE PRIORITIES

# GOVERNMENT CENTER OPERATIONS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6900002000 GOVERNMENT CENTER OPERATIONS PRGM	4,978	3,662	(1,317)	2.00	-	4	4	-	-	(180)	(180)	-
6900001000 COURIER/MAIL ROOM	554	590	36	1.00	-	(225)	(225)	-	-	(4)	(4)	-
<b>TOTAL GOVERNMENT CENTER OPERATIONS</b>	<b>5,532</b>	<b>4,251</b>	<b>(1,281)</b>	<b>3.00</b>	<b>-</b>	<b>(221)</b>	<b>(221)</b>	<b>-</b>	<b>-</b>	<b>(184)</b>	<b>(184)</b>	<b>-</b>
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[690000_02]	REQUEST	REQUEST TO INCREASE PERSONNEL BUDGET: An equity review by HR resulted in increase for our Office Coordinator's compensation. This amount is needed to cover the increase in 2020. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	Y	-	3,551	3,551
2	[690000_R02]	STRESS TEST	TEMP BUDGET REDUCTION: To fund the the increase in the Office Coordinator's compensation, we'd reduce our temp budfget. Temps are used to help with the snow removal or grounds maintenance at the Government Center. [Org/Program Impacted: COURIER/MAIL ROOM]	Y	-	(3,551)	(3,551)
3	[690000_01]	REQUEST	RIGHT SIZE COST OF GOODS SOLD PASS-TRHOUGH: Since moving to State mail our cost of postage has been reduced. This request will right-size the postage pass through account. [Org/Program Impacted: COURIER/MAIL ROOM]	Y	-	(225,000)	(225,000)
4	[690000_R01]	STRESS TEST	REDUCE MAINTENANCE AT GOVERNMENT CENTER: Reducing our operating budget at the government center would hinder our ability to perform needed updates to an aged building. As the building continues to become more outdated, in addition to not being able to maintain the paint and carpet, we would not be able to perform updates on things like electric vehicle charging and building security. This would also lead to an increase in our cost for maintenance and emergency work orders. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	N	-	(180,000)	0
5	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: GOVERNMENT CENTER OPERATIONS PRGM]	N	-	0	(88,238)
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	<b>(221,449)</b>	<b>(309,687)</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	<b>(183,551)</b>	<b>(3,551)</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that

**BRASS Request ID and Description****Ongoing  
(Y/N)****FTE****\$ County  
Funding****\$ Mayor  
Proposed**

*position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.*



REVENUE AND EXPENDITURE DETAIL

GOVERNMENT CENTER OPERATIONS

Funds Selected	Organizations Selected
650 - FACILITIES SERVICES FUND	69000000 - GOVERNMENT CENTER OPERATIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(1,369)</b>	<b>(309)</b>	<b>(1,281)</b>	<b>(1,059)</b>	<b>(221)</b>	<b>(1,061)</b>	<b>(308)</b>	<b>(1,667)</b>	<b>299</b>
<b>REVENUE</b>	<b>5,532</b>	<b>-</b>	<b>5,532</b>	<b>5,532</b>	<b>-</b>	<b>5,532</b>	<b>-</b>	<b>4,973</b>	<b>559</b>
<b>OPERATING REVENUE</b>	<b>5,532</b>	<b>-</b>	<b>5,532</b>	<b>5,532</b>	<b>-</b>	<b>5,532</b>	<b>-</b>	<b>4,973</b>	<b>559</b>
RCT4200 - CHARGES FOR SERVICES	154	-	154	154	-	179	(25)	125	29
421105 - FACILITIES MANAGEMENT SERVICES	50	-	50	50	-	50	-	4	46
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	2	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	25	(25)	28	(28)
427010 - RENTAL INCOME	75	-	75	75	-	75	-	56	19
427040 - COMMISSIONS	-	-	-	-	-	-	-	0	(0)
427045 - CONCESSIONS	29	-	29	29	-	29	-	35	(6)
RCT4300 - INTER/INTRA FUND TRANSFERS	5,379	-	5,379	5,379	-	5,354	25	4,848	530
431160 - INTERFUND REVENUE	4,979	-	4,979	4,979	-	4,954	25	4,383	595
433100 - INTRAFUND REVENUE	400	-	400	400	-	400	-	465	(65)
<b>EXPENSE</b>	<b>4,786</b>	<b>313</b>	<b>4,874</b>	<b>4,473</b>	<b>401</b>	<b>5,094</b>	<b>(308)</b>	<b>3,928</b>	<b>858</b>
<b>OPERATING EXPENSE</b>	<b>4,163</b>	<b>(309)</b>	<b>4,251</b>	<b>4,473</b>	<b>(221)</b>	<b>4,471</b>	<b>(308)</b>	<b>3,305</b>	<b>858</b>
000100-Salaries and Benefits	175	4	174	171	4	169	5	162	12
601020 - LUMP SUM VACATION PAY	1	-	1	1	-	1	-	1	1
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	112	7	109	105	4	104	8	104	8
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	1	(1)
601050 - TEMPORARY SEASONAL EMERGENCY	0	(4)	4	4	-	4	(4)	-	0
601065 - OVERTIME	-	-	-	-	-	-	-	0	(0)
603005 - SOCIAL SECURITY TAXES	9	0	8	8	(0)	8	0	8	1
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(4)	4
603025 - RETIREMENT OR PENSION CONTRIB	19	1	19	18	0	18	1	17	2
603040 - LTD CONTRIBUTIONS	0	-	0	0	-	0	(0)	0	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	0	(0)	0	0	-	0	0	1	(1)
603050 - HEALTH INSURANCE PREMIUMS	21	(0)	21	21	(0)	21	(0)	23	(2)
603055 - EMPLOYEE SERV RES FUND CHARGES	3	-	3	3	-	3	-	4	(1)
603056 - OPEB - CURRENT YR	3	-	3	3	-	3	-	15	(12)
603075 - OPEB - UNDERFUNDED ARC	5	-	5	5	-	5	-	(7)	12
000200-Operations	3,398	(88)	3,486	3,486	-	3,486	(88)	2,516	882
607005 - JANITORIAL SUPPLIES AND SERVICE	500	-	500	500	-	430	70	489	11
607010 - MAINTENANCE - GROUNDS	30	-	30	30	-	30	-	42	(12)
607015 - MAINTENANCE - BUILDINGS	125	-	125	125	-	125	-	21	104
607040 - FACILITIES MANAGEMENT CHARGES	2,001	-	2,001	2,001	-	2,084	(83)	1,046	955
609010 - CLOTHING PROVISIONS	1	-	1	1	-	0	0	0	0
609015 - DINING AND KITCHEN SUPPLIES	-	-	-	-	-	20	(20)	5	(5)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	0	(0)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	9	-	9	9	-	-	9	8	1
611015 - EDUCATION AND TRAINING SERV/SUPP	-	-	-	-	-	-	-	0	(0)
611026 - DIGITAL MATERIALS-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	5	-	5	5	-	0	5	4	1
615005 - OFFICE SUPPLIES	2	-	2	2	-	-	2	8	(6)
615025 - COMPUTER COMPONENTS < 3000	5	-	5	5	-	-	5	8	(3)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	3	-	3	3	-	3	-	2	0
615040 - POSTAGE	2	-	2	2	-	0	1	0	2
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	(0)	0
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	2	(2)	1	(1)
617010 - MAINT - MACHINERY AND EQUIP	1	-	1	1	-	9	(8)	4	(3)
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	61	(61)
617035 - MAINT - AUTOS AND EQUIP-FLEET	16	-	16	16	-	1	15	17	(1)
619005 - GASOLINE DIESEL OIL AND GREASE	1	-	1	1	-	2	(0)	1	1
619045 - VEHICLE REPLACEMENT CHARGES	8	-	8	8	-	4	4	5	3
621005 - HEAT AND FUEL	100	(10)	110	110	-	100	0	105	(5)
621010 - LIGHT AND POWER	502	(78)	580	580	-	580	(78)	571	(69)
621015 - WATER AND SEWER	60	-	60	60	-	60	-	82	(22)
621020 - TELEPHONE	-	-	-	-	-	5	(5)	0	(0)
621025 - MOBILE TELEPHONE	1	-	1	1	-	2	(1)	1	(0)
621030 - INTERNET/DATA COMMUNICATIONS	-	-	-	-	-	-	-	1	(1)
633010 - RENT - BUILDINGS	5	-	5	5	-	5	(0)	5	0
633015 - RENT - EQUIPMENT	1	-	1	1	-	1	-	-	1
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	0	(0)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	-	-	1	(1)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	1	-	1	1	-	-	1	-	1
645005 - CONTRACT HAULING	22	-	22	22	-	25	(3)	30	(9)
000400-Indirect Cost	91	-	91	91	-	91	-	142	(51)
663010 - COUNCIL OVERHEAD COST	11	-	11	11	-	11	-	13	(2)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663015 - MAYOR OVERHEAD COST	39	-	39	39	-	39	-	80	(41)
663025 - AUDITOR OVERHEAD COST	7	-	7	7	-	7	-	9	(1)
663040 - INFO SERVICES OVERHEAD COST	9	-	9	9	-	9	-	16	(6)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	4	-	4	4	-	4	-	3	2
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	19	-	19	19	-	19	-	21	(2)
000700-Cost of Goods Sold	500	(225)	500	725	(225)	725	(225)	485	15
501055 - PASS-THRU POSTAGE	500	(225)	500	725	(225)	725	(225)	485	15
<b>NON-OPERATING EXPENSE</b>	<b>623</b>	<b>623</b>	<b>623</b>	<b>-</b>	<b>623</b>	<b>623</b>	<b>-</b>	<b>623</b>	<b>-</b>
001000-Other Financing Uses	623	623	623	-	623	623	-	623	-
770010 - OFU TRANSFERS OUT	623	623	623	-	623	623	-	623	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Our mission is to better the lives of Salt Lake County government and residents through technology.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**IT is a customer focused organization.**

- 1) Maintain number of active cases that haven't been followed up on at least every three days until resolved from 140 tickets as of the start of the year 2020 to 140 tickets by end of the year 2020.
- 2) Increase number of in-person visits with agencies including standardized reports from 1 quarterly visits as of the start of the year 2020 to 2 quarterly visits by end of the year 2020.
- 3) Maintain service desk customer satisfaction from 95 percent as of the start of the year 2020 to 95 percent by end of the year 2020.

**IT supports strategic innovation.**

- 4) Maintain alignment of closed projects that meet division goal of Collaboration, Integration and Insight strategy pillars from 95 percent as of the start of the year 2020 to 95 percent by end of the year 2020.
- 5) Increase number of projects that add new value and require less than two months to complete from 55 projects as of the end of July 2019 to 65 projects by end of the year 2020.

**IT provides services that enable organizational agility and resilience.**

- 6) Reduce unplanned downtime from to be determined baseline as of the start of the year 2020 to -10% minutes/hours by end of the year 2020.
- 7) Increase number of agile projects from to be determined baseline as of the start of the year 2020 to +10% projects by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	21,726	2,422 11.1%	24,148	1,982 9.1%	23,708	
REVENUE	1,267	0 0.0%	1,267	0 0.0%	1,267	
COUNTY FUNDING	20,460	2,422 11.8%	22,882	1,982 9.7%	22,441	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	534	1,706 319.3%	2,240	1,706 319.3%	2,240	
<b>FTE</b>	103.75	5.00 4.8%	108.75	- 0.0%	103.75	

# BUDGET & FTE PRIORITIES

# INFORMATION SVCS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
605000700 SERVICE DESK	-	1,246	1,246	14.00	-	-	-	-	-	-	-	-
605000400 SOLUTIONS	-	9,751	9,751	42.00	-	2,026	2,026	4.00	-	(2,026)	(2,026)	(4.00)
605000800 COMMUNICATIONS	-	513	513	4.00	-	-	-	-	-	-	-	-
605000200 ENTERPRISE SYSTEMS	50	5,792	5,742	18.00	-	153	153	-	-	(333)	(333)	(3.00)
605000100 INFORMATION SERVICES ADMIN	1,217	2,959	1,742	8.75	-	243	243	1.00	-	(243)	(243)	(1.00)
605000300 SECURITY SERVICES	-	1,917	1,917	8.00	-	-	-	-	-	-	-	-
605000500 PROFESSIONAL SERVICES	-	1,970	1,970	14.00	-	-	-	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	<b>1,267</b>	<b>24,148</b>	<b>22,882</b>	<b>108.75</b>	<b>-</b>	<b>2,422</b>	<b>2,422</b>	<b>5.00</b>	<b>-</b>	<b>(2,602)</b>	<b>(2,602)</b>	<b>(8.00)</b>
60509900 INFORMATION SVCS CAPITAL PROJ	60	1,078	1,018	-	-	484	484	-	-	(320)	(320)	-
10990000 MAYOR MANAGED CAPITAL PROJECTS	-	1,223	1,223	-	-	1,223	1,223	-	-	-	-	-
<b>TOTAL INFORMATION SVCS</b>	<b>1,327</b>	<b>26,449</b>	<b>25,122</b>	<b>108.75</b>	<b>-</b>	<b>4,128</b>	<b>4,128</b>	<b>5.00</b>	<b>-</b>	<b>(2,922)</b>	<b>(2,922)</b>	<b>(8.00)</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[605000_01]	REQUEST (BASE)	Maintain 2019 Personnel Base Budget: In order to overcome difficulties we are experiencing in recruiting qualified applicants, IS has worked hard to hire new employees at lower levels and give them incentives to advance and improve within the organization as they learn new skills and take on greater responsibilities. We are actively using in-grade and grade advancement plans to provide this, consistent with the County's compensation philosophy. This funding is critical to allow this effort to continue. If our 2020 personnel budget is reduced and we are not able to provide these advancement opportunities, we will continue to experience recruiting challenges and will not have retained the tool we previously used to resolve the issues. [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	197,553	197,553
2	[605000_02]	REQUEST	IBM Mainframe Lease Technical Adjustment: This is a technical adjustment to comply with the GASB 87 pronouncement regarding long term leases. It is intended to recognize the financing impact of the lease agreement for the IBM Mainframe computer as well as the appropriation unit shift from operating appropriations to debt service. The ongoing impact is the appropriation unit shift of \$133,000 to allow us to make future payments from debt service instead of operations. This expense is offset by non-operating revenue of \$377,160. [Org/Program Impacted: SOLUTIONS]	N	-	377,160	377,160
3	[605000_03]	REQUEST	Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IS to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year. Data Domain and DLM The Data Domain and DLM are storage components of the mainframe. The warrantee period of the DLM has expired and turns to an annual cost for maintenance. Should issues arise without having maintenance it would result in data loss to the County. ArcGIS Online licensing Increase Esri ArcGIS Online is a valuable component of the GIS environment used by Salt Lake County. It allows the County GIS professionals the ability to share maps and data with their customers. The licensing mode has changed and an additional \$75,000 is needed to maintain the current level of licensing and to support future growth. [Org/Program Impacted: ENTERPRISE SYSTEMS, SOLUTIONS]	Y	-	243,924	243,924
4	[605000_04]	REQUEST	Tax System Modernization: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. [Org/Program Impacted: SOLUTIONS]	Y	3.00	1,167,397	1,175,101
5	[605000_05]	REQUEST	Adobe Renewal Replacement: After three (3) years on a fixed contract, it is time to renegotiate and right size the Adobe contract. Apart from the initial justifications, which are still valid, there has been increased interest in using the Adobe Sign capability for the management of digital signature workflows over the last year. The integration between Adobe Sign and SharePoint (SLCO's chosen document management system) will further increase the optimization and productivity across multiple agency workflows as we increase the adoption of both systems. Even though Adobe is increasing the cost of the service, we still believe that the return on investment (ROI) is positive and the additional budget request is justified, though we will do due diligence with alternatives and seek guidance through the governance process. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	31,262	31,262

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
6	[605000_06]	REQUEST	Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	1.00	80,004	0
7	[605000_07]	REQUEST	Business Technology Solutions FTE: Requests for support and integrations are increasing in number and complexity, placing more demands on existing resources, including resources located outside of the Business Technology Solutions (BTS) team (formerly known as Business Systems). For example, ongoing technical support, configuration and integration services are required to support the business once a new solution is implemented. Staffing numbers have remained constant since the team of BTS was created. Existing employees are tasked with configuring, testing and supporting business systems that are critical to Salt Lake County without having time to accommodate new requests. In addition to supporting new third-party applications, BTS is tasked with providing ongoing support and maintenance for existing business support systems (e.g. GIS or TimeForce II) as well as legacy systems (e.g. ClientComm or PIMS). To meet the increasing demand to implement and integrate new 3rd party technologies, maintain legacy systems, as well as other business support systems and meet customer expectations, an additional employee is required. Currently there are seven (7) additional resources supporting Business Systems outside of the Business Technology Solutions team that dedicate on average, 7 hours per week. With the support from the new FTE, BTS team will be able to absorb about 60-70 hours a week allowing other IS team members to resume their primary job functions. [Org/Program Impacted: SOLUTIONS]	Y	1.00	129,992	0
8	[605000_08]	REQUEST	Azure Testing TCO: There are many benefits running applications from cloud providers such as Microsoft Azure, Amazon AWS or Google Cloud Platform. They all offer scalability, disaster recovery, security and cost saving benefits compared to on premise infrastructure. However, the real cost to run an application in the cloud is hard to realize as there are so many variables. To find out whether it will cost the County less money to run all the custom applications and websites in cloud, we will deploy a production ready but not mission critical application to Azure and measure how much it will cost the County per month over a twelve months period. [Org/Program Impacted: SOLUTIONS]	N	-	20,000	0
9	[605000_09]	REQUEST	PeopleSoft Database Replication PII Protection: The efforts to support PeopleSoft require multiple environments for development, proof of concept work, testing, staging and production support. Each of these environments is periodically refreshed from the production data. Our non-production environments do not have the same security controls as production. This expanded level of security is sometimes necessary for thorough testing of development efforts, training sessions and to allow a single user to test multiple roles. This is a common issue with software systems. Many tools exist to help "de-identify" any PII information that may exist in a non-production environment. [Org/Program Impacted: SOLUTIONS]	Y	-	17,700	0
10	[605000_10]	REQUEST	2020 GIS Consulting: Salt Lake County continues to grow GIS technology. Adding a resource for consulting services will benefit the County as new needs and projects present themselves. The allocated funds will be managed by the GIS community to maximize the investment. [Org/Program Impacted: SOLUTIONS]	Y	-	20,000	0
11	[605000_11]	REQUEST	IT Asset Insight and Risk Assessment Tool: As more technologies are introduced into the County the complexity of the information coming from several different discovery tools (e.g. BigFix) is making it extremely difficult to have insight into the actual solutions and systems and their associated end of support (lifecycle) timing which indicates the start of increased support costs and security risks. A tool can be used to efficiently summarize the raw information we collect to proactively identify serious risks, cost savings and plan budgets in a timely manner around solutions that are used in the County and the system they rely on. This tool would significantly reduce the time to produce the reports manually to near real time (minutes) instead of weeks and reduce errors in identification. Good examples are Windows 7 and Adobe where both have multiple components, versions and releases and the County has had to do many hours of work to identify the risks and produce reports, whereas a tool could have accomplished this near real time. From past examples, such as Windows 7 and Adobe, it had taken a minimum of 40 hours across both IS and customer time to generate and validate the reports. To reduce the raw data to produce consolidated reports takes roughly 80 hours based on experience a year ago, and we limit the lifecycle information as that is either impossible to get directly or takes additional work. Thus, often by the time we can compile the information it is too late and has consumed hours, if not weeks of County resources time. We can only do this reactively, but with a tool we could become proactive in identifying risks in less than the current time it takes to do one report now. (The time taken has been derived from our time tracking system and testimony.) [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	70,150	0
12	[605000_12]	REQUEST	Boards and Commissions Management: The Mayor Administrative staff is in search of a solution that enhances transparency, encourages citizen engagement, and streamlines the processes of managing and tracking commissions and boards members. The solution should manage commissions and boards members from selection thru termination and provide reports to support more timely selecting members. The system should enable Mayor Administration to view a dashboard of boards, active board members, active applications, new applicants, and terms expiring soon. The solution should provide views and filters for appointees of boards and commissions and perform group actions such as change appointee status. Additionally, the solution should provide customize application forms, customize internal tracking workflows, customize board details, and customize public-facing web content. The Granicus' Minutes and Agenda County implemented solution has a boards and commissions module. Contracts and Procurement's has approved under standardization Granicus' boards and commission module. [Org/Program Impacted: SOLUTIONS]	Y	-	28,650	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
13	[605000_13]	REQUEST	Process Documentation and Visualization Tool: Processes, requirements, solutions and technology documentation have been created in several different systems using multiple styles which make it difficult to have an accurate and holistic view of how technology is used within Salt Lake County. This inhibits the ability to optimize, mitigate duplications of efforts, and reuse solutions already available to Salt Lake County. Salt Lake County will benefit from a centralized tool that can be used to organize requirements, document processes, and generate reports and visualizations viewable by County Executives and Agencies. A business modeling tool would facilitate transparency, improve processes within specific agencies and improve the interactions between agencies. Having a holistic view of technologies and solutions across Salt Lake County would minimize the purchase of similar solutions, standardize technologies, and allow for risks and gaps to be identified and analyzed. This will facilitate data based decision making for Salt Lake County technology decisions and purchases. A Business Modeling tool would primarily be maintained by the IS division's Enterprise Architecture (EA), Business Technology Partners(BTP), Business Analysts(BA), and could be available to any County agency to view making collaborative decision making easier. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	61,464	0
14	[605000_14]	REQUEST	PeopleSoft Version Control System: PeopleSoft Development does not currently have a version control solution. Best practice for all development efforts includes version control. Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made and if necessary, roll any changes back. PeopleSoft requires a specialized version control solution that can accommodate the different components that may be included in a specific solution, report, query or interface. [Org/Program Impacted: SOLUTIONS]	Y	-	44,500	0
15	[605000_15]	REQUEST	Exchange Online: As more County employees become licensed for O365, the cost of moving to Exchange Online becomes reduced. If the County were to move the remainder of the non-Office 365 (O365) users to an Exchange Online license (O365 is not a requirement, it is independent) and decommission the on-premise Exchange environment, the County can begin to leverage some of the value Exchange Online provides once an organization has fully migrated to an Exchange Online environment. Some of these benefits included: •No longer having to maintain the hardware that runs our Exchange environment •No longer having to do Exchange patching, security fixes, and version upgrades •Begin to leverage Cloud only integrations with Microsoft applications such as Flow, Teams, Planner, and PowerApps [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	129,972	0
16	[605000_15]	STRESS TEST	Exchange Online: As more County employees become licensed for O365, the cost of moving to Exchange Online becomes reduced. If the County were to move the remainder of the non-Office 365 (O365) users to an Exchange Online license (O365 is not a requirement, it is independent) and decommission the on-premise Exchange environment, the County can begin to leverage some of the value Exchange Online provides once an organization has fully migrated to an Exchange Online environment. Some of these benefits included: •No longer having to maintain the hardware that runs our Exchange environment •No longer having to do Exchange patching, security fixes, and version upgrades •Begin to leverage Cloud only integrations with Microsoft applications such as Flow, Teams, Planner, and PowerApps [Org/Program Impacted: ENTERPRISE SYSTEMS]	Y	-	(129,972)	0
17	[605000_14]	STRESS TEST	PeopleSoft Version Control System: PeopleSoft Development does not currently have a version control solution. Best practice for all development efforts includes version control. Adding a version control solution to the PeopleSoft environment will allow the development teams the ability to track changes made and if necessary, roll any changes back. PeopleSoft requires a specialized version control solution that can accommodate the different components that may be included in a specific solution, report, query or interface. [Org/Program Impacted: SOLUTIONS]	Y	-	(44,500)	0
18	[605000_13]	STRESS TEST	Process Documentation and Visualization Tool: Processes, requirements, solutions and technology documentation have been created in several different systems using multiple styles which make it difficult to have an accurate and holistic view of how technology is used within Salt Lake County. This inhibits the ability to optimize, mitigate duplications of efforts, and reuse solutions already available to Salt Lake County. Salt Lake County will benefit from a centralized tool that can be used to organize requirements, document processes, and generate reports and visualizations viewable by County Executives and Agencies. A business modeling tool would facilitate transparency, improve processes within specific agencies and improve the interactions between agencies. Having a holistic view of technologies and solutions across Salt Lake County would minimize the purchase of similar solutions, standardize technologies, and allow for risks and gaps to be identified and analyzed. This will facilitate data based decision making for Salt Lake County technology decisions and purchases. A Business Modeling tool would primarily be maintained by the IS division's Enterprise Architecture (EA), Business Technology Partners(BTP), Business Analysts(BA), and could be available to any County agency to view making collaborative decision making easier. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(61,464)	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
19	[605000_12]	STRESS TEST	Boards and Commissions Management: The Mayor Administrative staff is in search of a solution that enhances transparency, encourages citizen engagement, and streamlines the processes of managing and tracking commissions and boards members. The solution should manage commissions and boards members from selection thru termination and provide reports to support more timely selecting members.  The system should enable Mayor Administration to view a dashboard of boards, active board members, active applications, new applicants, and terms expiring soon. The solution should provide views and filters for appointees of boards and commissions and perform group actions such as change appointee status. Additionally, the solution should provide customize application forms, customize internal tracking workflows, customize board details, and customize public-facing web content.  The Granicus' Minutes and Agenda County implemented solution has a boards and commissions module. Contracts and Procurement's has approved under standardization Granicus' boards and commission module. [Org/Program Impacted: SOLUTIONS]	Y	-	(28,650)	0
20	[605000_11]	STRESS TEST	IT Asset Insight and Risk Assessment Tool: As more technologies are introduced into the County the complexity of the information coming from several different discovery tools (e.g. BigFix) is making it extremely difficult to have insight into the actual solutions and systems and their associated end of support (lifecycle) timing which indicates the start of increased support costs and security risks. A tool can be used to efficiently summarize the raw information we collect to proactively identify serious risks, cost savings and plan budgets in a timely manner around solutions that are used in the County and the system they rely on. This tool would significantly reduce the time to produce the reports manually to near real time (minutes) instead of weeks and reduce errors in identification. Good examples are Windows 7 and Adobe where both have multiple components, versions and releases and the County has had to do many hours of work to identify the risks and produce reports, whereas a tool could have accomplished this near real time. From past examples, such as Windows 7 and Adobe, it had taken a minimum of 40 hours across both IS and customer time to generate and validate the reports. To reduce the raw data to produce consolidated reports takes roughly 80 hours based on experience a year ago, and we limit the lifecycle information as that is either impossible to get directly or takes additional work. Thus, often by the time we can compile the information it is too late and has consumed hours, if not weeks of County resources time. We can only do this reactively, but with a tool we could become proactive in identifying risks in less than the current time it takes to do one report now. (The time taken has been derived from our time tracking system and testimony.) [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(70,150)	0
21	[605000_10]	STRESS TEST	2020 GIS Consulting: Salt Lake County continues to grow GIS technology. Adding a resource for consulting services will benefit the County as new needs and projects present themselves. The allocated funds will be managed by the GIS community to maximize the investment. [Org/Program Impacted: SOLUTIONS]	Y	-	(20,000)	0
22	[605000_09]	STRESS TEST	PeopleSoft Database Replication PII Protection: The efforts to support PeopleSoft require multiple environments for development, proof of concept work, testing, staging and production support. Each of these environments is periodically refreshed from the production data. Our non-production environments do not have the same security controls as production. This expanded level of security is sometimes necessary for thorough testing of development efforts, training sessions and to allow a single user to test multiple roles. This is a common issue with software systems. Many tools exist to help "de-identify" any PII information that may exist in a non-production environment. [Org/Program Impacted: SOLUTIONS]	Y	-	(17,700)	0
23	[605000_08]	STRESS TEST	Azure Testing TCO: There are many benefits running applications from cloud providers such as Microsoft Azure, Amazon AWS or Google Cloud Platform. They all offer scalability, disaster recovery, security and cost saving benefits compared to on premise infrastructure. However, the real cost to run an application in the cloud is hard to realize as there are so many variables. To find out whether it will cost the County less money to run all the custom applications and websites in cloud, we will deploy a production ready but not mission critical application to Azure and measure how much it will cost the County per month over a twelve months period. [Org/Program Impacted: SOLUTIONS]	N	-	(20,000)	0
24	[605000_07]	STRESS TEST	Business Technology Solutions FTE: Requests for support and integrations are increasing in number and complexity, placing more demands on existing resources, including resources located outside of the Business Technology Solutions (BTS) team (formerly known as Business Systems). For example, ongoing technical support, configuration and integration services are required to support the business once a new solution is implemented. Staffing numbers have remained constant since the team of BTS was created. Existing employees are tasked with configuring, testing and supporting business systems that are critical to Salt Lake County without having time to accommodate new requests. In addition to supporting new third-party applications, BTS is tasked with providing ongoing support and maintenance for existing business support systems (e.g. GIS or TimeForce II) as well as legacy systems (e.g. ClientComm or PIMS). To meet the increasing demand to implement and integrate new 3rd party technologies, maintain legacy systems, as well as other business support systems and meet customer expectations, an additional employee is required. Currently there are seven (7) additional resources supporting Business Systems outside of the Business Technology Solutions team that dedicate on average, 7 hours per week. With the support from the new FTE, BTS team will be able to absorb about 60-70 hours a week allowing other IS team members to resume their primary job functions. [Org/Program Impacted: SOLUTIONS]	Y	(1.00)	(129,992)	0
25	[605000_06]	STRESS TEST	Fiscal Coordinator: Customer agencies have a need for Information Services to provide regular updates with usage metrics. This reporting is complex and requires consistent maintenance in order to be reported in a timely manner. This need has been met in recent years by using a temporary position. Due to this length of time, it has been demonstrated that the position is necessary on a continuing basis in order to meet the need of IS customers. We are requesting to recruit for a full-time, merit FTE position. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	(1.00)	(80,004)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
26	[605000_05]	STRESS TEST	Adobe Renewal Replacement: After three (3) years on a fixed contract, it is time to renegotiate and right size the Adobe contract. Apart from the initial justifications, which are still valid, there has been increased interest in using the Adobe Sign capability for the management of digital signature workflows over the last year. The integration between Adobe Sign and SharePoint (SLCO's chosen document management system) will further increase the optimization and productivity across multiple agency workflows as we increase the adoption of both systems. Even though Adobe is increasing the cost of the service, we still believe that the return on investment (ROI) is positive and the additional budget request is justified, though we will do due diligence with alternatives and seek guidance through the governance process. [Org/Program Impacted: INFORMATION SERVICES ADMIN]	Y	-	(31,262)	0
27	[605000_04]	STRESS TEST	Tax System Modernization: The current tax system is reaching end of life and needs to be replaced to meet the continued operations of Salt Lake County. SLCO Information Technology (IT) is proposing an in-house led and run project to modernize our existing tax administration systems. This is a four-year phased approach that moves the current tax system off the mainframe and onto a modern platform, easily supported in-house. An RFP is in process and will provide the needed information for SL County to adopt a replacement system allowing the Tax Office to continue meeting their statutory obligations for the taxpayers of Salt Lake County. [Org/Program Impacted: SOLUTIONS]	Y	(3.00)	(1,167,397)	0
28	[605000_03]	STRESS TEST	Hardware and Software Maintenance Increases: General Software and Hardware Maintenance and Support Increase Software maintenance and support is vital for County IS to keep applications and systems up and running. Without the support and maintenance, the County would eventually be faced with a major system failures that would impact the ability of the County to fulfill its statutory requirements. Generally, the cost of this maintenance and support increases 3%-5% per year. Data Domain and DLM The Data Domain and DLM are storage components of the mainframe. The warrantee period of the DLM has expired and turns to an annual cost for maintenance. Should issues arise without having maintenance it would result in data loss to the County. ArcGIS Online licensing Increase Esri ArcGIS Online is a valuable component of the GIS environment used by Salt Lake County. It allows the County GIS professionals the ability to share maps and data with their customers. The licensing mode has changed and an additional \$75,000 is needed to maintain the current level of licensing and to support future growth. [Org/Program Impacted: ENTERPRISE SYSTEMS, SOLUTIONS]	Y	-	(243,924)	0
29	[605000_02]	STRESS TEST	IBM Mainframe Lease Technical Adjustment: This is a technical adjustment to comply with the GASB 87 pronouncement regarding long term leases. It is intended to recognize the financing impact of the lease agreement for the IBM Mainframe computer as well as the appropriation unit shift from operating appropriations to debt service. The ongoing impact is the appropriation unit shift of \$133,000 to allow us to make future payments from debt service instead of operations. This expense is offset by non-operating revenue of \$377,160. [Org/Program Impacted: SOLUTIONS]	N	-	(377,160)	0
30	[605000_R02]	STRESS TEST	Stress Test Reduction: Eliminate 24 hr Coverage: This may require the purchase of scheduling software for the mainframe jobs and/or agencies to adjust to delayed batch and print jobs not being completed by early morning. The after hours service desk coverage would also not be available. If Operator coverage was not available for part of the overnight time frame, any jobs that are not scheduled or automatically submitted would need to have their processing schedule moved to the coverage window. Those jobs would need to be included in the scheduled/auto-submit functionality or would need to be submitted within a processing class/classes that had been defined to automatically release jobs single-threaded at a defined time. [Org/Program Impacted: ENTERPRISE SYSTEMS, SERVICE DESK]	N	(3.00)	(179,500)	(179,500)
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					5.00	2,422,175	1,827,447
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	197,553	197,553
TOTAL STRESS TEST REDUCTIONS:					(8.00)	(2,601,675)	(179,500)
<b>TOTAL NEW REQUESTS FOR CAPITAL PROJECT &amp; OTHER ORGANIZATIONS</b> (orgs listed below the subtotal in the summary table at the top of this report)							
10990000 - Mayor Managed Capital Projects \$1,222,513 - (Budget System Replacement \$1,090,000, IJIS Rebudget \$132,513)							
Σ	60509900 - Information Technology Capital Projects \$483,547 - (Network Equipment Refresh Increase \$361,420, VNX to PURE Storage \$122,127)					1,706,060	1,706,060

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

INFORMATION SVCS

Funds Selected	Organizations Selected
110 - GENERAL FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS • 60500000 - INFORMATION SVCS • 60509900 - INFORMATION SVCS CAPITAL PROJ

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>24,682</b>	<b>3,688</b>	<b>25,122</b>	<b>20,994</b>	<b>4,128</b>	<b>22,340</b>	<b>2,342</b>	<b>19,478</b>	<b>5,203</b>
<b>REVENUE</b>	<b>1,704</b>	<b>377</b>	<b>1,704</b>	<b>1,327</b>	<b>377</b>	<b>1,327</b>	<b>377</b>	<b>1,228</b>	<b>475</b>
<b>OPERATING REVENUE</b>	<b>1,327</b>	<b>-</b>	<b>1,327</b>	<b>1,327</b>	<b>-</b>	<b>1,327</b>	<b>-</b>	<b>1,228</b>	<b>98</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	90	(90)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	90	(90)
RCT4200 - CHARGES FOR SERVICES	1,277	-	1,277	1,277	-	1,277	-	1,094	183
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	1,217	(1,217)	1,094	(1,094)
423065 - UNIFIED POLICE DEPARTMENT (HIST)	-	(53)	53	53	-	53	(53)	-	-
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	(7)	7	7	-	7	(7)	-	-
423400 - INTERLOCAL AGREEMENTS	1,277	60	1,217	1,217	-	-	1,277	-	1,277
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	50	-	50	50	-	50	-	45	5
433100 - INTRAFUND REVENUE	50	-	50	50	-	50	-	45	5
Other Financing Sources	377	377	377	-	377	-	377	-	377
RCT7100 - OFS GO BOND PROCEEDS	377	377	377	-	377	-	377	-	377
710500 - OFS CAPITAL LEASES	377	377	377	-	377	-	377	-	377
<b>EXPENSE</b>	<b>26,008</b>	<b>3,688</b>	<b>26,449</b>	<b>22,321</b>	<b>4,128</b>	<b>23,667</b>	<b>2,342</b>	<b>20,707</b>	<b>5,302</b>
<b>OPERATING EXPENSE</b>	<b>26,008</b>	<b>3,688</b>	<b>26,449</b>	<b>22,321</b>	<b>4,128</b>	<b>23,667</b>	<b>2,342</b>	<b>20,707</b>	<b>5,302</b>
000100-Salaries and Benefits	14,707	504	14,750	14,203	547	14,278	428	13,210	1,497
601005 - ELECTED AND EXEMPT SALARY	185	5	180	180	-	180	5	174	11
601020 - LUMP SUM VACATION PAY	27	-	27	27	-	27	-	30	(3)
601025 - LUMP SUM SICK PAY	8	-	8	8	-	8	-	7	2
601030 - PERMANENT AND PROVISIONAL	9,805	342	9,818	9,463	355	9,500	306	8,568	1,237
601040 - TIME LIMITED EMPLOYEES	208	6	202	202	-	222	(14)	194	14
601050 - TEMPORARY SEASONAL EMERGENCY	73	-	73	73	-	73	-	413	(340)
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	772	26	773	746	27	740	32	684	88
603025 - RETIREMENT OR PENSION CONTRIB	1,654	76	1,628	1,578	50	1,619	35	1,452	202
603040 - LTD CONTRIBUTIONS	38	2	37	36	1	47	(9)	32	6
603045 - SUPPLEMENTAL RETIREMENT (401K)	136	(3)	152	139	13	108	27	114	22
603050 - HEALTH INSURANCE PREMIUMS	1,493	50	1,543	1,443	100	1,445	48	1,221	272
603055 - EMPLOYEE SERV RES FUND CHARGES	101	-	101	101	-	101	(0)	183	(82)
603056 - OPEB - CURRENT YR	207	-	207	207	-	207	(0)	135	72
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	2	(2)
000200-Operations	7,726	815	8,084	6,911	1,172	7,065	661	6,855	871
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	109	-	109	109	-	109	-	104	4
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	69	-	69	69	-	67	1	29	40
611010 - PHYSICAL MATERIALS-BOOKS	5	-	5	5	-	5	(0)	1	4
611015 - EDUCATION AND TRAINING SERV/SUPP	193	5	193	188	5	184	9	75	118
613005 - PRINTING CHARGES	30	-	30	30	-	52	(22)	13	17
613015 - PRINTING SUPPLIES	10	-	10	10	-	7	3	10	0
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	-	2
615005 - OFFICE SUPPLIES	26	-	26	26	-	31	(5)	18	8
615015 - COMPUTER SUPPLIES	39	-	39	39	-	34	5	5	34
615016 - COMPUTER SOFTWARE SUBSCRIPTION	464	31	713	433	280	270	194	252	212
615020 - COMPUTER SOFTWARE < 3000	84	10	145	74	71	192	(109)	158	(74)
615025 - COMPUTER COMPONENTS < 3000	106	15	111	91	20	134	(28)	711	(605)
615030 - COMMUNICATION EQUIP-NONCAPITAL	2	-	2	2	-	2	-	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	35	-	35	35	-	34	1	26	9
615040 - POSTAGE	2	-	2	2	-	2	0	0	2
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	-	1
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	-	1	1
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	40	(40)
617010 - MAINT - MACHINERY AND EQUIP	1,158	292	1,158	865	292	646	512	594	564
617015 - MAINTENANCE - SOFTWARE	2,625	177	2,632	2,448	184	2,623	1	2,316	308
617020 - MAINT - ART AND ANTIQUES	-	-	-	-	-	-	-	2	(2)
617035 - MAINT - AUTOS AND EQUIP-FLEET	2	-	2	2	-	2	-	2	(1)
619005 - GASOLINE DIESEL OIL AND GREASE	2	-	2	2	-	3	(1)	1	1
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	2	1	1	2
619025 - TRAVEL AND TRANSPORTATION	55	-	55	55	-	35	20	29	25
619035 - VEHICLE RENTAL CHARGES	6	-	6	6	-	3	3	6	0
619040 - VEHICLE EXTERNAL LEASE CHARGES	-	-	-	-	-	3	(3)	-	-
621020 - TELEPHONE	566	-	566	566	-	568	(2)	548	18
621025 - MOBILE TELEPHONE	48	-	48	48	-	71	(23)	51	(2)
621030 - INTERNET/DATA COMMUNICATIONS	33	-	33	33	-	34	(1)	24	9

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
633010 - RENT - BUILDINGS	337	-	337	337	-	337	-	326	11
633015 - RENT - EQUIPMENT	182	(133)	182	315	(133)	361	(179)	242	(60)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	188	(188)	188	(188)
639025 - OTHER PROFESSIONAL FEES	1,176	417	1,211	759	452	554	622	778	398
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	(0)	0
639045 - CONTRACTED LABOR/PROJECTS	331	-	331	331	-	503	(172)	299	32
661010 - INTEREST EXPENSE	26	-	26	26	-	6	20	6	20
000300-Capital Purchases	3,174	2,234	3,214	940	2,274	2,321	853	634	2,540
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
679005 - OFFICE FURN EQUIP SOFTWR>5000	1,591	651	1,631	940	691	1,116	476	634	957
681015 - LEASES-MACHNRY AND EQUIP	377	377	377	-	377	-	377	-	377
000400-Indirect Cost	2	2	2	-	2	2	-	8	(6)
663010 - COUNCIL OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	1	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	1	1	1	-	1	1	-	4	(3)
000600-Debt Service	399	133	399	266	133	-	399	-	399
684015 - PRINCIPAL PAYMENTS-EQUIP LEASE	123	123	123	-	123	-	123	-	123
685003 - PRINCIPAL ON NOTES PAYABLE	266	-	266	266	-	-	266	-	266
687002 - INTEREST EXP-LEASES (DEBT SVC)	10	10	10	-	10	-	10	-	10

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

INFORMATION SVCS

Funds Selected	Organizations Selected
110 - GENERAL FUND	60500000 - INFORMATION SVCS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>22,441</b>	<b>1,982</b>	<b>22,882</b>	<b>20,460</b>	<b>2,422</b>	<b>20,535</b>	<b>1,906</b>	<b>18,954</b>	<b>3,487</b>
<b>REVENUE</b>	<b>1,644</b>	<b>377</b>	<b>1,644</b>	<b>1,267</b>	<b>377</b>	<b>1,267</b>	<b>377</b>	<b>1,141</b>	<b>503</b>
<b>OPERATING REVENUE</b>	<b>1,267</b>	<b>-</b>	<b>1,267</b>	<b>1,267</b>	<b>-</b>	<b>1,267</b>	<b>-</b>	<b>1,141</b>	<b>126</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	90	(90)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	90	(90)
RCT4200 - CHARGES FOR SERVICES	1,217	-	1,217	1,217	-	1,217	-	1,006	210
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	1,217	(1,217)	1,006	(1,006)
423400 - INTERLOCAL AGREEMENTS	1,217	-	1,217	1,217	-	-	1,217	-	1,217
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	50	-	50	50	-	50	-	45	5
433100 - INTRAFUND REVENUE	50	-	50	50	-	50	-	45	5
Other Financing Sources	377	377	377	-	377	-	377	-	377
RCT7100 - OFS GO BOND PROCEEDS	377	377	377	-	377	-	377	-	377
710500 - OFS CAPITAL LEASES	377	377	377	-	377	-	377	-	377
<b>EXPENSE</b>	<b>23,708</b>	<b>1,982</b>	<b>24,148</b>	<b>21,726</b>	<b>2,422</b>	<b>21,802</b>	<b>1,906</b>	<b>20,095</b>	<b>3,613</b>
<b>OPERATING EXPENSE</b>	<b>23,708</b>	<b>1,982</b>	<b>24,148</b>	<b>21,726</b>	<b>2,422</b>	<b>21,802</b>	<b>1,906</b>	<b>20,095</b>	<b>3,613</b>
000100-Salaries and Benefits	14,707	504	14,750	14,203	547	14,278	428	13,210	1,497
601005 - ELECTED AND EXEMPT SALARY	185	5	180	180	-	180	5	174	11
601020 - LUMP SUM VACATION PAY	27	-	27	27	-	27	-	30	(3)
601025 - LUMP SUM SICK PAY	8	-	8	8	-	8	-	7	2
601030 - PERMANENT AND PROVISIONAL	9,805	342	9,818	9,463	355	9,500	306	8,568	1,237
601040 - TIME LIMITED EMPLOYEES	208	6	202	202	-	222	(14)	194	14
601050 - TEMPORARY SEASONAL EMERGENCY	73	-	73	73	-	73	-	413	(340)
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	772	26	773	746	27	740	32	684	88
603025 - RETIREMENT OR PENSION CONTRIB	1,654	76	1,628	1,578	50	1,619	35	1,452	202
603040 - LTD CONTRIBUTIONS	38	2	37	36	1	47	(9)	32	6
603045 - SUPPLEMENTAL RETIREMENT (401K)	136	(3)	152	139	13	108	27	114	22
603050 - HEALTH INSURANCE PREMIUMS	1,493	50	1,543	1,443	100	1,445	48	1,221	272
603055 - EMPLOYEE SERV RES FUND CHARGES	101	-	101	101	-	101	(0)	183	(82)
603056 - OPEB - CURRENT YR	207	-	207	207	-	207	(0)	135	72
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	2	(2)
000200-Operations	7,581	927	7,939	6,654	1,285	6,920	661	6,433	1,149
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	109	-	109	109	-	109	-	104	4
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	69	-	69	69	-	67	1	29	40
611010 - PHYSICAL MATERIALS-BOOKS	5	-	5	5	-	5	(0)	1	4
611015 - EDUCATION AND TRAINING SERV/SUPP	188	-	188	188	-	179	9	75	113
613005 - PRINTING CHARGES	30	-	30	30	-	52	(22)	13	17
613015 - PRINTING SUPPLIES	10	-	10	10	-	7	3	10	0
613020 - DEVELOPMENT ADVERTISING	2	-	2	2	-	2	-	-	2
615005 - OFFICE SUPPLIES	26	-	26	26	-	31	(5)	18	8
615015 - COMPUTER SUPPLIES	39	-	39	39	-	34	5	5	34
615016 - COMPUTER SOFTWARE SUBSCRIPTION	464	31	713	433	280	240	224	252	212
615020 - COMPUTER SOFTWARE < 3000	74	-	135	74	61	174	(100)	141	(68)
615025 - COMPUTER COMPONENTS < 3000	106	15	111	91	20	94	12	504	(398)
615030 - COMMUNICATION EQUIP-NONCAPITAL	2	-	2	2	-	2	-	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	35	-	35	35	-	34	1	26	9
615040 - POSTAGE	2	-	2	2	-	2	0	0	2
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	-	1
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	-	1	1
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	29	(29)
617010 - MAINT - MACHINERY AND EQUIP	1,028	420	1,028	608	420	595	433	550	478
617015 - MAINTENANCE - SOFTWARE	2,625	177	2,632	2,448	184	2,622	2	2,173	452
617020 - MAINT - ART AND ANTIQUES	-	-	-	-	-	-	-	2	(2)
617035 - MAINT - AUTOS AND EQUIP-FLEET	2	-	2	2	-	2	-	2	(1)
619005 - GASOLINE DIESEL OIL AND GREASE	2	-	2	2	-	3	(1)	1	1
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	2	1	1	2
619025 - TRAVEL AND TRANSPORTATION	55	-	55	55	-	35	20	29	25
619035 - VEHICLE RENTAL CHARGES	6	-	6	6	-	3	3	6	0
619040 - VEHICLE EXTERNAL LEASE CHARGES	-	-	-	-	-	3	(3)	-	-
621020 - TELEPHONE	566	-	566	566	-	568	(2)	548	18
621025 - MOBILE TELEPHONE	48	-	48	48	-	71	(23)	51	(2)
621030 - INTERNET/DATA COMMUNICATIONS	33	-	33	33	-	34	(1)	24	9
633010 - RENT - BUILDINGS	337	-	337	337	-	337	-	326	11
633015 - RENT - EQUIPMENT	182	(133)	182	315	(133)	361	(179)	242	(60)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	-	-	-	-	188	(188)	188	(188)
639025 - OTHER PROFESSIONAL FEES	1,176	417	1,211	759	452	554	622	778	398
639035 - CONTRACT MANAGEMENT FEE	-	-	-	-	-	-	-	(0)	0
639045 - CONTRACTED LABOR/PROJECTS	331	-	331	331	-	503	(172)	299	32
661010 - INTEREST EXPENSE	26	-	26	26	-	6	20	6	20
000300-Capital Purchases	1,021	417	1,061	603	457	603	417	453	568
679005 - OFFICE FURN EQUIP SOFTWR>5000	644	40	684	603	80	603	40	453	191
681015 - LEASES-MACHNRY AND EQUIP	377	377	377	-	377	-	377	-	377
000600-Debt Service	399	133	399	266	133	-	399	-	399

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

INFORMATION SVCS

Funds Selected		Organizations Selected							
110 - GENERAL FUND		60509900 - INFORMATION SVCS CAPITAL PROJ							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,018</b>	<b>484</b>	<b>1,018</b>	<b>534</b>	<b>484</b>	<b>582</b>	<b>436</b>	<b>469</b>	<b>548</b>
<b>REVENUE</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>88</b>	<b>(28)</b>
<b>OPERATING REVENUE</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>60</b>	<b>-</b>	<b>60</b>	<b>-</b>	<b>88</b>	<b>(28)</b>
RCT4200 - CHARGES FOR SERVICES	60	-	60	60	-	60	-	88	(28)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	88	(88)
423065 - UNIFIED POLICE DEPARTMENT (HIST)	-	(53)	53	53	-	53	(53)	-	-
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	(7)	7	7	-	7	(7)	-	-
423400 - INTERLOCAL AGREEMENTS	60	60	-	-	-	-	60	-	60
<b>EXPENSE</b>	<b>1,078</b>	<b>484</b>	<b>1,078</b>	<b>594</b>	<b>484</b>	<b>642</b>	<b>436</b>	<b>557</b>	<b>521</b>
<b>OPERATING EXPENSE</b>	<b>1,078</b>	<b>484</b>	<b>1,078</b>	<b>594</b>	<b>484</b>	<b>642</b>	<b>436</b>	<b>557</b>	<b>521</b>
000200-Operations	130	(127)	130	257	(127)	130	-	376	(246)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	30	(30)	-	-
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	9	(9)	17	(17)
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	40	(40)	207	(207)
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	12	(12)
617010 - MAINT - MACHINERY AND EQUIP	130	(127)	130	257	(127)	51	80	44	86
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	1	(1)	97	(97)
000300-Capital Purchases	948	611	948	337	611	512	436	181	767
679005 - OFFICE FURN EQUIP SOFTWR>5000	948	611	948	337	611	512	436	181	767

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REVENUE AND EXPENDITURE DETAIL

INFORMATION SVCS

Funds Selected	Organizations Selected
110 - GENERAL FUND	10990000 - MAYOR MANAGED CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
<b>EXPENSE</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
<b>OPERATING EXPENSE</b>	<b>1,223</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>1,223</b>	<b>1,223</b>	<b>-</b>	<b>54</b>	<b>1,168</b>
000200-Operations	15	15	15	-	15	15	-	47	(32)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	5	5	-	5	5	-	-	5
615020 - COMPUTER SOFTWARE < 3000	10	10	10	-	10	10	-	-	10
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	47	(47)
000300-Capital Purchases	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	1,205	1,205	1,205	-	1,205	1,205	-	-	1,205
000400-Indirect Cost	2	2	2	-	2	2	-	8	(6)
663010 - COUNCIL OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	3	(2)
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	1	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	0	0	-	0	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	1	1	1	-	1	1	-	4	(3)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Salt Lake County Real Estate Program’s mission is to ensure county’s short-term and long-term real estate needs are met through optimal use of all county properties and maximize the value of each of these public assets.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County’s Real Estate team efficiently and proactively meets customer and public real estate needs.**

- 1) Increase real estate online services from 0 % as of the start of January 2020 to 100% % by end of December 2020.
- 2) Measure Real Estate customer service satisfaction from unknown % as of the start of January 2020 to known % by end of June 2020.
- 3) Increase digital record of lease agreements from 66 lease agreements as of the start of August 2019 to 733 lease agreements by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	391	47 11.9%	438	54 13.9%	446
REVENUE	80	0 0.0%	80	0 0.0%	80
COUNTY FUNDING	311	47 15.0%	358	54 17.5%	366
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	3.00	- 0.0%	3.00	- 0.0%	3.00

# BUDGET & FTE PRIORITIES

# REAL ESTATE

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
3102000000 REAL ESTATE PRGM	80	438	358	3.00	-	47	47	-	-	(63)	(63)	(0.20)
<b>TOTAL REAL ESTATE</b>	80	438	358	3.00	-	47	47	-	-	(63)	(63)	(0.20)
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[310200_01]	REQUEST	OPERATIONAL EXP INCREASE:	Y	-	5,500	5,500
Real Estate has a very small operational budget. However, Real Estate constantly needs new tools, software and professional services to meet the County's real estate needs. We are requesting a much needed increase in our operational budget to pay for the computer replacmeent, \$2,000, Computer Software Subscription (Smartsheet) \$1,000, and \$2,500 for Loopnet, real estate listing service. [Org/Program Impacted: REAL ESTATE PRGM]							
2	[310200_02]	REQUEST	TEMP/INTERN BUDGET:	Y	-	16,148	16,148
Real Estate has greatly benefitted from having a summer intern to help with process improvement, lease backlog as well as updating the Real Estate Ordinance. There's still a huge backlog of County lease agreements that need to be digitized and require properly researched lease records, organized and scanned into a digital copy. Having the County leases digitized will help Real Estate to become more efficient and responsive to its customer's needs. Additionally, the intern can assist with our ongoing time incentive process mapping project. [Org/Program Impacted: REAL ESTATE PRGM]							
3	[310200_03]	REQUEST	COUNTY PROPERTY MANAGEMENT:	Y	-	25,000	25,000
Salt Lake County Real Estate needs additional operating funds to meet County's property management needs. We are requesting \$25,000 to maintain hundreds of County parcels. There are parcels of land that are not associated or under the jurisdiction of County departments and become the Real Estate division's responsibility to manage. There are ongoing concerns like weeds, rodent and trash clean up that require immediate attention. County owned property must be maintained in order to keep the property decent, safe and sanitary. The risk of not maintaining these properties may result in fire hazards, vandalism or violation of jurisdictions ordinances. Additionally, other services such as appraisals may be required in order to sell the County property. [Org/Program Impacted: REAL ESTATE PRGM]							
4	[310200_03]	STRESS TEST	COUNTY PROPERTY MANAGEMENT:	Y	-	(25,000)	0
Salt Lake County Real Estate needs additional operating funds to meet County's property management needs. We are requesting \$25,000 to maintain hundreds of County parcels. There are parcels of land that are not associated or under the jurisdiction of County departments and become the Real Estate division's responsibility to manage. There are ongoing concerns like weeds, rodent and trash clean up that require immediate attention. County owned property must be maintained in order to keep the property decent, safe and sanitary. The risk of not maintaining these properties may result in fire hazards, vandalism or violation of jurisdictions ordinances. Additionally, other services such as appraisals may be required in order to sell the County property. [Org/Program Impacted: REAL ESTATE PRGM]							
5	[310200_02]	STRESS TEST	TEMP/INTERN BUDGET:	Y	-	(16,148)	0
Real Estate has greatly benefitted from having a summer intern to help with process improvement, lease backlog as well as updating the Real Estate Ordinance. There's still a huge backlog of County lease agreements that need to be digitized and require properly researched lease records, organized and scanned into a digital copy. Having the County leases digitized will help Real Estate to become more efficient and responsive to its customer's needs. Additionally, the intern can assist with our ongoing time incentive process mapping project. [Org/Program Impacted: REAL ESTATE PRGM]							
6	[310200_01]	STRESS TEST	OPERATIONAL EXP INCREASE:	Y	-	(5,500)	0
Real Estate has a very small operational budget. However, Real Estate constantly needs new tools, software and professional services to meet the County's real estate needs. We are requesting a much needed increase in our operational budget to pay for the computer replacmeent, \$2,000, Computer Software Subscription (Smartsheet) \$1,000, and \$2,500 for Loopnet, real estate listing service. [Org/Program Impacted: REAL ESTATE PRGM]							
7	[310200_R01]	STRESS TEST	0.20 FTE REDUCTION:	N	(0.20)	(16,000)	0
Real Estate has a very small operating budget. In order to meet 5% stress test requirement, we'd need to reduce one of our FTEs hours from 40 per week to 32 per week. The reduction in hours will significantly impact the Real Estate's ability to meet deadlines, perform property research and serve the public. The reduction would be detrimental to the Real Estate but given all the possible solutions it appears to be the only real course of action and/or may create further opportunities to restructure the Real Estate staffing needs. [Org/Program Impacted: REAL ESTATE PRGM]							
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	46,648	46,648
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(0.20)	(62,648)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

REAL ESTATE

Funds Selected	Organizations Selected
110 - GENERAL FUND	31020000 - REAL ESTATE

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>366</b>	<b>54</b>	<b>358</b>	<b>311</b>	<b>47</b>	<b>586</b>	<b>(220)</b>	<b>5,744</b>	<b>(5,378)</b>
<b>REVENUE</b>	<b>80</b>	<b>-</b>	<b>80</b>	<b>80</b>	<b>-</b>	<b>80</b>	<b>-</b>	<b>2,293</b>	<b>(2,213)</b>
<b>OPERATING REVENUE</b>	<b>80</b>	<b>-</b>	<b>80</b>	<b>80</b>	<b>-</b>	<b>80</b>	<b>-</b>	<b>2,293</b>	<b>(2,213)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	-	-	-	-	-	-	-	2,195	(2,195)
411000 - STATE GOVERNMENT GRANTS	-	-	-	-	-	-	-	2,195	(2,195)
RCT4200 - CHARGES FOR SERVICES	80	-	80	80	-	80	-	98	(18)
421115 - REAL ESTATE SERVICES	80	-	80	80	-	80	-	94	(14)
427005 - RENT - RIGHT OF WAY USAGE	-	-	-	-	-	-	-	3	(3)
427010 - RENTAL INCOME	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>446</b>	<b>54</b>	<b>438</b>	<b>391</b>	<b>47</b>	<b>666</b>	<b>(220)</b>	<b>8,037</b>	<b>(7,591)</b>
<b>OPERATING EXPENSE</b>	<b>446</b>	<b>54</b>	<b>438</b>	<b>391</b>	<b>47</b>	<b>666</b>	<b>(220)</b>	<b>8,037</b>	<b>(7,591)</b>
000100-Salaries and Benefits	390	24	382	366	16	365	26	309	81
601020 - LUMP SUM VACATION PAY	18	-	18	18	-	18	-	-	18
601025 - LUMP SUM SICK PAY	14	-	14	14	-	14	-	-	14
601030 - PERMANENT AND PROVISIONAL	230	6	224	224	-	219	10	208	22
601050 - TEMPORARY SEASONAL EMERGENCY	16	16	16	-	16	-	16	-	16
603005 - SOCIAL SECURITY TAXES	18	0	17	17	-	17	1	15	2
603025 - RETIREMENT OR PENSION CONTRIB	38	1	37	37	-	37	2	34	4
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	1	(0)	1	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	2	(0)	5	(3)
603050 - HEALTH INSURANCE PREMIUMS	48	-	48	48	-	51	(3)	37	11
603055 - EMPLOYEE SERV RES FUND CHARGES	3	-	3	3	-	3	-	3	(0)
603056 - OPEB - CURRENT YR	4	-	4	4	-	4	-	5	(1)
000200-Operations	55	31	55	25	31	49	7	761	(706)
607010 - MAINTENANCE - GROUNDS	15	15	15	-	15	-	15	0	15
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	1	-	0	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	3	3	3	1	3	1	3	1	2
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	0	0
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	0	0
615005 - OFFICE SUPPLIES	0	-	0	0	-	0	-	0	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	2	1	2	1	1	-	2	1	1
615020 - COMPUTER SOFTWARE < 3000	-	-	-	-	-	-	-	1	(1)
615025 - COMPUTER COMPONENTS < 3000	2	2	2	-	2	-	2	2	(0)
615040 - POSTAGE	0	-	0	0	-	0	-	0	0
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	0	0
621010 - LIGHT AND POWER	-	-	-	-	-	-	-	0	(0)
621015 - WATER AND SEWER	0	-	0	0	-	0	-	1	(0)
621020 - TELEPHONE	1	-	1	1	-	1	-	1	0
621025 - MOBILE TELEPHONE	-	-	-	-	-	-	-	1	(1)
633010 - RENT - BUILDINGS	7	-	7	7	-	7	-	7	0
639025 - OTHER PROFESSIONAL FEES	16	10	16	6	10	31	(15)	39	(23)
667070 - MOVING AND RELOCATION EXPENSES	-	-	-	-	-	-	-	694	(694)
693010 - INTRAFUND CHARGES	6	-	6	6	-	6	-	-	6
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	14	(14)
000300-Capital Purchases	-	-	-	-	-	252	(252)	6,967	(6,967)
673005 - PURCHASE OF LAND	-	-	-	-	-	200	(200)	6,967	(6,967)
673025 - LAND-DEMOLITION	-	-	-	-	-	52	(52)	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of Records Management & Archives is to manage County records for current and future use.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Maximize transparency and public access to Salt Lake County Records.**

- 1) Increase the review of born digital records for accurate record classification and retention from 0 % as of the start of January 2019 to 100 % by end of December 2020.
- 2) Increase record management policy compliance by ensuring training in SABA for managers and directors from 250 employees as of the start of January 2020 to 800 employees by end of December 2020.
- 3) Increase access to County online record from 3,500 records as of the start of August 2019 to 5,000 records by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	545	36 6.6%	581	32 5.9%	577	
REVENUE	2	0 0.0%	2	0 0.0%	2	
COUNTY FUNDING	543	36 6.6%	579	32 5.9%	575	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	5.00	- 0.0%	5.00	- 0.0%	5.00	



# BUDGET & FTE PRIORITIES

# RECORDS MANAGEMENT AND ARCHIVES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6400002000 ARCHIVES	2	174	172	2.00	-	2	2	-	-	-	-	-
6400003000 RECORDS MANAGEMENT	-	203	203	2.00	-	-	-	-	-	(11)	(11)	(0.25)
6400001000 RECORDS MGMT ADMINISTRATION	-	204	204	1.00	-	34	34	-	-	(51)	(51)	-
<b>TOTAL RECORDS MANAGEMENT AND ARCHIVES</b>	<b>2</b>	<b>581</b>	<b>579</b>	<b>5.00</b>	<b>-</b>	<b>36</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>(62)</b>	<b>(62)</b>	<b>(0.25)</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[640000_03]	REQUEST	PERSONNEL BUDGET INCREASE: Records Management & Archives is requesting increase in personnel budget to cover the market adjustment recommended by Human Resources and the cost of Health Insurance and Statutory expenses. The increase is due to a change of health care plan from a single employee to a family plan. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	Y	-	16,257	16,257
2	[640000_02]	REQUEST	OPERATIONAL BUDGET INCREASE: RMA is requesting funds increase to meet its operational needs. (1) \$2,000 INTERNET NETWORK - In 2019 it was discovered that RMA was not being correctly charged for internet service. The correction has been made and the Division will now have a \$2,000 increase in internet costs. This is a huge amount for the small budget that RMA has. We request an increase to the Operation budget to cover these new costs. (2) \$2,000 COMPUTER REPLACEMENT- Archives has a very old laptop that is no longer compatible with some of the processing equipment, specifically, our Book edge scanner. We would like additional funds to purchase a new laptop in addition to 2 new computers that needed to be replaced in 2019. (3) \$1,500 MAP CASES - In the past when maps have been transferred to the Records Center, the transferring agency has also sent the map cases they were kept in. RMA has been receiving an increase in volume of maps and are no longer receiving the map cases to store them in. The purchase of 3 map cases are necessary for proper storage and preservation. [Org/Program Impacted: ARCHIVES, RECORDS MGMT ADMINISTRATION]	Y	-	5,500	5,500
3	[640000_01]	REQUEST	GRAMA ELECTRONIC WORKFLOW: Salt Lake County currently does not have a Countywide workflow process for receiving GRAMA requests. Agencies currently receive requests by e-mail, mail, and walk-ins. There is no automated way to monitor whether each request is answered in the amount of time the State allows. There are software and cloud-hosted solutions that are designed to help manage and track public records requests and GRAMA requests. It handles all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	14,000	0
4	[640000_01]	STRESS TEST	GRAMA ELECTRONIC WORKFLOW: Salt Lake County currently does not have a Countywide workflow process for receiving GRAMA requests. Agencies currently receive requests by e-mail, mail, and walk-ins. There is no automated way to monitor whether each request is answered in the amount of time the State allows. There are software and cloud-hosted solutions that are designed to help manage and track public records requests and GRAMA requests. It handles all aspects of the request process by logging, routing, managing, communicating with other departments, searching other requests, accessing previously released responsive documents, calculating associated fees, generating letters and delivering required documents. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(14,000)	0
5	[640000_02]	STRESS TEST	OPERATIONAL BUDGET INCREASE: RMA is requesting funds increase to meet its operational needs. (1) \$2,000 INTERNET NETWORK - In 2019 it was discovered that RMA was not being correctly charged for internet service. The correction has been made and the Division will now have a \$2,000 increase in internet costs. This is a huge amount for the small budget that RMA has. We request an increase to the Operation budget to cover these new costs. (2) \$2,000 COMPUTER REPLACEMENT- Archives has a very old laptop that is no longer compatible with some of the processing equipment, specifically, our Book edge scanner. We would like additional funds to purchase a new laptop in addition to 2 new computers that needed to be replaced in 2019. (3) \$1,500 MAP CASES - In the past when maps have been transferred to the Records Center, the transferring agency has also sent the map cases they were kept in. RMA has been receiving an increase in volume of maps and are no longer receiving the map cases to store them in. The purchase of 3 map cases are necessary for proper storage and preservation. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	Y	-	(5,500)	0
6	[640000_R01]	STRESS TEST	REDUCTION IN OPS BUDGET: EMPLOYEE TRAINING & TRAVEL budget - (\$6,000) - With the reduction of our training and travel budget, staff would no longer be able to attend local or out-of-state trainings held by professional associations. This would result in having no access to professional and industry best practices and guidelines usually available to staff at these training opportunities. This also negatively affects readiness to introduce new techniques and technologies, to develop succession leadership, and professional growth. COMPUTER REPLACEMENT (3,000) With the reduction of our computer replacement budget, it'll be challenging to keep our computers functioning. Our staff and processing workstations that are currently being accessed were purchased prior to 2013. These systems are now experiencing hardware issues. Programs installed are sometimes unresponsive and crash frequently. By eliminating these funds, we would see a huge reduction in the division's technology upgrade plan. Employee work product would decrease, and access to databases would be limited as well. Two of our computers that are used to digitize are still on Windows 10 and will not be able to be used after December. In addition, keeping the current desktops and monitors beyond their intended lifecycle may increase the number of related support calls to the help desk and may pose security risk. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(9,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[640000_R02]	STRESS TEST	TEMP BUDGET REDUCTION: The reduction of \$22,756 means the loss of Records Management and Archives Temporary Staff budget by 100%. All digital archival processing will be eliminated as there would be no staff time available to do the work. This will impact transparency of public historical records by eliminating uploads of records to the website. The division will be out of legal compliance to preserve historical records by not imaging or converting them to a stable format.  Archives is tasked with preserving and making Salt Lake County's documentary heritage accessible. Expectations of users and researchers increasingly expect government records to be digitized and available online, particularly those of long-term permanent value. Our challenge is to continue to digitize and apply search capabilities to historical records (tax records, photos, early court records) for improved access for users. Available to the public now are 10 collections, with 5 more collections scheduled to be available by the end of 2019. This would make available a total of 3,500 records online, with an estimated 800,000 records that yet need to be digitized. We are just starting to make strides in this area and eliminating these temp hours would halt this effort.  In addition to preservation, Archives provides access to current official records that document decision-making processes in the county. Archives has resolved many current legal issues for Salt Lake County by using records preserved and managed by the archives for Real Estate, Surveyor, and other agencies. Any reduction of funding would result in not being able to preserve current records (especially those being created digitally) that have vital administrative and fiscal uses in the future. [Org/Program Impacted: RECORDS MGMT ADMINISTRATION]	N	-	(22,756)	0
8	[640000_R03]	STRESS TEST	0.25 FTE REDUCTION: To meet 5% stress test requirement, we'd need to reduce one of our FTEs by 0.25 FTE. The reduction in FTE will significantly impact our ability to provide services to the County agencies and the public. Our effort to digitalize the County record, provide online trainings and provide timely records and GRAMA requests will significantly slow-down. [Org/Program Impacted: RECORDS MANAGEMENT]	N	(0.25)	(11,109)	0

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	<b>35,757</b>	<b>21,757</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	(0.25)	(62,365)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

RECORDS MANAGEMENT AND ARCHIVES

Funds Selected	Organizations Selected
110 - GENERAL FUND	64000000 - RECORDS MANAGEMENT AND ARCHIVES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>575</b>	<b>32</b>	<b>579</b>	<b>543</b>	<b>36</b>	<b>544</b>	<b>31</b>	<b>467</b>	<b>108</b>
<b>REVENUE</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>10</b>	<b>(8)</b>
<b>OPERATING REVENUE</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>10</b>	<b>(8)</b>
RCT4200 - CHARGES FOR SERVICES	2	-	2	2	-	2	-	10	(8)
421370 - MISCELLANEOUS REVENUE	2	-	2	2	-	2	-	-	2
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	9	(9)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>577</b>	<b>32</b>	<b>581</b>	<b>545</b>	<b>36</b>	<b>546</b>	<b>31</b>	<b>477</b>	<b>100</b>
<b>OPERATING EXPENSE</b>	<b>577</b>	<b>32</b>	<b>581</b>	<b>545</b>	<b>36</b>	<b>546</b>	<b>31</b>	<b>477</b>	<b>100</b>
000100-Salaries and Benefits	471	26	461	444	16	445	26	381	90
601030 - PERMANENT AND PROVISIONAL	303	19	295	284	11	285	18	228	74
601050 - TEMPORARY SEASONAL EMERGENCY	23	-	23	23	-	23	-	46	(23)
603005 - SOCIAL SECURITY TAXES	25	3	24	22	2	22	3	21	4
603025 - RETIREMENT OR PENSION CONTRIB	55	3	53	51	2	51	3	42	12
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	1	(0)	1	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	0	(0)	0	0	-	0	(0)	-	0
603050 - HEALTH INSURANCE PREMIUMS	52	1	52	50	1	50	1	33	18
603055 - EMPLOYEE SERV RES FUND CHARGES	5	-	5	5	-	5	-	4	0
603056 - OPEB - CURRENT YR	8	-	8	8	-	8	-	5	3
000200-Operations	106	6	120	101	20	101	6	96	10
607010 - MAINTENANCE - GROUNDS	4	-	4	4	-	4	-	3	1
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	1	-	1	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	1	0
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	3	-	3	3	-	3	-	2	1
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	-	-	-	-	-	-	-	3	(3)
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	1	(0)
613025 - CONTRACTED PRINTINGS	-	-	-	-	-	-	-	1	(1)
613050 - PRESERVATION	7	2	7	5	2	5	2	4	2
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	3	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	14	-	28	14	14	14	-	9	4
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	5	2	5	3	2	3	2	0	5
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	0	(0)
615040 - POSTAGE	0	-	0	0	-	0	-	-	0
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	0	0
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	1	(1)
617010 - MAINT - MACHINERY AND EQUIP	3	-	3	3	-	3	-	5	(2)
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	3	-	1	2
619025 - TRAVEL AND TRANSPORTATION	3	-	3	3	-	3	-	2	1
621020 - TELEPHONE	1	-	1	1	-	1	-	3	(2)
621025 - MOBILE TELEPHONE	2	-	2	2	-	2	-	0	1
621030 - INTERNET/DATA COMMUNICATIONS	2	2	2	-	2	-	2	-	2
633010 - RENT - BUILDINGS	48	-	48	48	-	48	-	48	-
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	1	(1)
645005 - CONTRACT HAULING	6	-	6	6	-	6	-	6	(0)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Our mission is to better the lives of Salt Lake County government and residents through technology.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)***IT is a customer focused organization.**

- 1) Maintain number of cases that haven't been followed up on at least every three days until resolved from 140 tickets as of the start of the year 2020 to 140 tickets by end of the year 2020.
- 2) Increase number of in-person visits with agencies from 1 quarterly visits as of the start of the year 2020 to 2 quarterly visits by end of the year 2020.
- 3) Maintain service desk customer satisfaction from 95 percent as of the start of the year 2020 to 95 percent by end of the year 2020.

**IT supports strategic innovation.**

- 4) Maintain alignment of closed projects that meet division goal of Collaboration, Integration and Insight strategy pillars from 95 percent as of the end of August 2020 to 95 percent by end of the year 2020.
- 5) Increase number of projects that add new value and require less than two months to complete from 55 projects as of the end of the year 2019 to 65 projects by end of the year 2020.

**IT provides services that enable organizational agility and resilience.**

- 6) Reduce unplanned downtime from to be determined baseline as of the start of the year 2020 to -10% minutes/hours by end of the year 2020.
- 7) Increase number of agile projects from to be determined baseline as of the start of the year 2020 to +10% projects by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	4,391	57 1.3%	4,448	71 1.6%	4,462	
REVENUE	4,872	-372 -7.6%	4,500	-372 -7.6%	4,500	
COUNTY FUNDING	-481	429 89.2%	-52	443 92.0%	-38	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	5.00	- 0.0%	5.00	- 0.0%	5.00	

# BUDGET & FTE PRIORITIES

# TELECOMMUNICATIONS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
6350000100 TELECOMM ADMIN	4,500	4,448	(52)	5.00	(372)	57	429	-	-	(114)	(114)	-
<b>TOTAL TELECOMMUNICATIONS</b>	<b>4,500</b>	<b>4,448</b>	<b>(52)</b>	<b>5.00</b>	<b>(372)</b>	<b>57</b>	<b>429</b>	<b>-</b>	<b>-</b>	<b>(114)</b>	<b>(114)</b>	<b>-</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[635000_01]	REQUEST	Desk Phone Replacement: Older technology phones were installed when the phone system was first purchased in 2007, and now many of these phones are 12 years old. We currently have 2,087 of the office desk phones at end of life. These phones have limited hardware capabilities for network connectivity, new features support, and security advancements. The limitations in the older desktop phones will prevent the County from doing software upgrades to the phone system in the near future. Cisco has announced they ended routine failure analysis for these phones January 31, 2017 and will end support of these devices January 31, 2021. We estimate the cost to replace all of the announced end-of-life phones to be \$639,360. For the past two years our strategy has been to use the fund balance to replace these phones through attrition as they fail. Our failure rate is increasing to about 20% per year. For the 2020 budget year I.S. is proposing to accept the risk and continue with this replacement strategy for the desktop phones. I.S. anticipates that 100 desktop phones will need to be replaced in 2020 due to failure. The expected failure rate of the phones will increase substantially in subsequent years. As an exception to this strategy for desktop phones IS would like to replace 27 of the 55 conference phones in the system. These 55 conference phones will be deprecated in version 14 of the phone system software and will no longer function. Version 14 will be released in 2020. I.S. has no current plans to upgrade to this version before 2021. [Org/Program Impacted: TELECOMM ADMIN]	Y	-	57,000	57,000
2	[635000_R01]	REQUEST (REDUCTION)	Revenue Reduction: We revenue analysis shows that we need to true-up our revenue budget. This request brings revenue more in line with 2020 revenue forecast. [Org/Program Impacted: TELECOMM ADMIN]	N	-	371,806	371,806
3	[635000_01]	STRESS TEST	Desk Phone Replacement: Older technology phones were installed when the phone system was first purchased in 2007, and now many of these phones are 12 years old. We currently have 2,087 of the office desk phones at end of life. These phones have limited hardware capabilities for network connectivity, new features support, and security advancements. The limitations in the older desktop phones will prevent the County from doing software upgrades to the phone system in the near future. Cisco has announced they ended routine failure analysis for these phones January 31, 2017 and will end support of these devices January 31, 2021. We estimate the cost to replace all of the announced end-of-life phones to be \$639,360. For the past two years our strategy has been to use the fund balance to replace these phones through attrition as they fail. Our failure rate is increasing to about 20% per year. For the 2020 budget year I.S. is proposing to accept the risk and continue with this replacement strategy for the desktop phones. I.S. anticipates that 100 desktop phones will need to be replaced in 2020 due to failure. The expected failure rate of the phones will increase substantially in subsequent years. As an exception to this strategy for desktop phones IS would like to replace 27 of the 55 conference phones in the system. These 55 conference phones will be deprecated in version 14 of the phone system software and will no longer function. Version 14 will be released in 2020. I.S. has no current plans to upgrade to this version before 2021. [Org/Program Impacted: TELECOMM ADMIN]	Y	-	(57,000)	0
4	[635000_R02]	STRESS TEST	Telecom Maintenance Reduction: Telecommunications 5% Stress Test reduction: To meet the 5% Stress Test reduction maintenance will be reduced that will increase the risk of system failures and service outages will become more prevalent, longer in duration and costs for support will continue to increase. The process of obtaining emergency funding in the event of an outage can take weeks. This could significantly impact service levels to the public. [Org/Program Impacted: TELECOMM ADMIN]	N	-	(57,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	<b>428,806</b>	<b>428,806</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	<b>(114,000)</b>	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

TELECOMMUNICATIONS

Funds Selected	Organizations Selected
650 - FACILITIES SERVICES FUND	63500000 - TELECOMMUNICATIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(38)</b>	<b>443</b>	<b>(52)</b>	<b>(481)</b>	<b>429</b>	<b>(389)</b>	<b>350</b>	<b>(766)</b>	<b>728</b>
<b>REVENUE</b>	<b>4,500</b>	<b>(372)</b>	<b>4,500</b>	<b>4,872</b>	<b>(372)</b>	<b>4,872</b>	<b>(372)</b>	<b>4,450</b>	<b>50</b>
<b>OPERATING REVENUE</b>	<b>4,500</b>	<b>(372)</b>	<b>4,500</b>	<b>4,872</b>	<b>(372)</b>	<b>4,872</b>	<b>(372)</b>	<b>4,450</b>	<b>50</b>
RCT4200 - CHARGES FOR SERVICES	449	-	449	449	-	759	(310)	538	(89)
421005 - DEPARTMENTAL FEES-EXTERNAL	-	-	-	-	-	38	(38)	-	-
421370 - MISCELLANEOUS REVENUE	70	-	70	70	-	50	20	117	(47)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	509	(509)	421	(421)
423055 - FIRE AUTHORITY (HIST)	-	-	-	-	-	70	(70)	-	-
423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST)	-	-	-	-	-	42	(42)	-	-
423220 - NONCOUNTY TELEPHONE (HIST)	-	-	-	-	-	50	(50)	-	-
423400 - INTERLOCAL AGREEMENTS	336	-	336	336	-	-	336	-	336
423405 - MSD CONTRACT REVENUE	40	-	40	40	-	-	40	-	40
441005 - SALE-MTRLS SUPL CNTRL ASSETS	3	-	3	3	-	-	3	0	3
RCT4300 - INTER/INTRA FUND TRANSFERS	4,051	(372)	4,051	4,423	(372)	4,113	(62)	3,912	139
431160 - INTERFUND REVENUE	3,900	(372)	3,900	4,272	(372)	4,113	(213)	3,836	64
433100 - INTRAFUND REVENUE	151	-	151	151	-	-	151	77	74
<b>EXPENSE</b>	<b>4,462</b>	<b>71</b>	<b>4,448</b>	<b>4,391</b>	<b>57</b>	<b>4,483</b>	<b>(21)</b>	<b>3,684</b>	<b>777</b>
<b>OPERATING EXPENSE</b>	<b>4,462</b>	<b>71</b>	<b>4,448</b>	<b>4,391</b>	<b>57</b>	<b>4,483</b>	<b>(21)</b>	<b>3,684</b>	<b>777</b>
000100-Salaries and Benefits	622	14	608	608	-	604	18	377	245
601020 - LUMP SUM VACATION PAY	1	-	1	1	-	1	-	-	1
601025 - LUMP SUM SICK PAY	0	-	0	0	-	0	-	-	0
601030 - PERMANENT AND PROVISIONAL	404	11	393	393	-	389	14	246	157
601045 - COMPENSATED ABSENCE	4	-	4	4	-	4	-	8	(4)
601065 - OVERTIME	12	-	12	12	-	12	-	-	12
601095 - BUDGETED PERS UNDEREXPEND	(18)	-	(18)	(18)	-	(18)	-	-	(18)
603005 - SOCIAL SECURITY TAXES	31	1	30	30	-	30	1	25	6
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(14)	14
603025 - RETIREMENT OR PENSION CONTRIB	66	2	64	64	-	64	2	55	11
603040 - LTD CONTRIBUTIONS	2	0	2	2	-	2	(0)	1	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	7	0	7	7	-	7	1	7	0
603050 - HEALTH INSURANCE PREMIUMS	74	-	74	74	-	74	-	65	9
603055 - EMPLOYEE SERV RES FUND CHARGES	5	-	5	5	-	5	-	13	(8)
603056 - OPEB - CURRENT YR	15	-	15	15	-	15	-	5	10
603075 - OPEB - UNDERFUNDED ARC	20	-	20	20	-	20	-	(35)	55
000200-Operations	1,022	57	1,022	965	57	1,050	(28)	617	405
607040 - FACILITIES MANAGEMENT CHARGES	14	-	14	14	-	14	-	-	14
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	20	-	20	20	-	20	-	3	17
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	-	1
611015 - EDUCATION AND TRAINING SERV/SUPP	13	-	13	13	-	26	(13)	0	13
613005 - PRINTING CHARGES	0	-	0	0	-	0	-	-	0
615005 - OFFICE SUPPLIES	1	-	1	1	-	1	-	0	1
615015 - COMPUTER SUPPLIES	13	-	13	13	-	26	(13)	0	13
615016 - COMPUTER SOFTWARE SUBSCRIPTION	249	-	249	249	-	-	249	1	248
615020 - COMPUTER SOFTWARE < 3000	24	-	24	24	-	24	-	13	10
615025 - COMPUTER COMPONENTS < 3000	5	-	5	5	-	5	-	16	(10)
615030 - COMMUNICATION EQUIP-NONCAPITAL	85	57	85	28	57	28	57	40	45
615035 - SMALL EQUIPMENT (NON-COMPUTER)	103	-	103	103	-	103	-	62	42
617005 - MAINTENANCE - OFFICE EQUIP	-	-	-	-	-	-	-	1	(1)
617010 - MAINT - MACHINERY AND EQUIP	30	-	30	30	-	30	-	20	10
617015 - MAINTENANCE - SOFTWARE	94	-	94	94	-	362	(268)	246	(152)
617035 - MAINT - AUTOS AND EQUIP-FLEET	2	-	2	2	-	2	-	1	1
619005 - GASOLINE DIESEL OIL AND GREASE	4	-	4	4	-	4	-	1	3
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
619045 - VEHICLE REPLACEMENT CHARGES	-	-	-	-	-	-	-	4	(4)
621020 - TELEPHONE	303	-	303	303	-	303	-	198	105
621025 - MOBILE TELEPHONE	4	-	4	4	-	7	(4)	3	0
621030 - INTERNET/DATA COMMUNICATIONS	4	-	4	4	-	-	4	2	1
633010 - RENT - BUILDINGS	15	-	15	15	-	30	(15)	-	15
639025 - OTHER PROFESSIONAL FEES	15	-	15	15	-	30	(15)	8	7
639045 - CONTRACTED LABOR/PROJECTS	16	-	16	16	-	16	-	-	16
661010 - INTEREST EXPENSE	8	-	8	8	-	18	(10)	(3)	11
000300-Capital Purchases	-	-	-	-	-	11	(11)	-	-
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	11	(11)	-	-
000400-Indirect Cost	17	-	17	17	-	17	-	30	(13)
663010 - COUNCIL OVERHEAD COST	4	-	4	4	-	4	-	5	(0)
663015 - MAYOR OVERHEAD COST	12	-	12	12	-	12	-	28	(16)
663025 - AUDITOR OVERHEAD COST	3	-	3	3	-	3	-	3	(0)
663040 - INFO SERVICES OVERHEAD COST	10	-	10	10	-	10	-	13	(3)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663045 - PURCHASING OVERHEAD COST	(34)	-	(34)	(34)	-	(34)	-	(50)	16
663050 - HUMAN RESOURCES OVERHEAD COST	2	-	2	2	-	2	-	3	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663070 - MAYOR FINANCE OVERHEAD COST	18	-	18	18	-	18	-	27	(9)
000500-Depreciation and Amortization	100	-	100	100	-	100	-	57	43
669010 - DEPRECIATION	100	-	100	100	-	100	-	52	48
671005 - LOSS ON SALE OF ASSET	-	-	-	-	-	-	-	5	(5)
000700-Cost of Goods Sold	2,701	-	2,701	2,701	-	2,701	-	2,603	97
<b>BALANCE SHEET</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
<b>BALANCE SHEET ACQUISITION</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>238</b>	<b>-</b>	<b>238</b>	<b>-</b>	<b>-</b>	<b>238</b>
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238
BAL_SHT - BALANCE SHEET ACQUISITION	238	-	238	238	-	238	-	-	238

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

Salt Lake County Human Resources partners with County agencies to recruit and retain quality employees. We provide services that are consistent, reliable, equitable and accessible.

We do this by:

- administering the hiring and promotional processes
- providing equitable and adequate compensation and benefits
- protecting the rights of employees and applicants, including the administration of the grievance process
- delivering performance management systems, technical assistance and learning opportunities to employees and management. The Employees' University programs strengthen business skills of employees, develops core competencies to enhance career growth and reinforces employee and organizational performance efforts.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Design strategies and programs to hire, develop and retain the best people in their respective fields.**

- 1) Increase business partnership opportunities by participating in division meetings and/or trainings from 26% of county agencies as of the start of January 2020 to 60% of county agencies by end of December 2020.
- 2) Increase retention of employees within their first year of employment from XX retention rate as of the start of January 2020 to 90% retention rate by end of December 2020.

**Provide comprehensive and transparent total rewards services and programs that are competitive in the market, meet the needs of employees, and are cost effective.**

- 3) Reduce salary structure gap from 5% of market as of the start of January 2020 to 2% of market by end of December 2020.
- 4) Measure benefit program inefficiencies caused by system and administrative errors with the intent of reducing them from XX errors as of the start of January 2020 to XX errors by end of December 2020.

**Provide education, coaching and mentoring in the areas of employment discrimination, HR policies, discipline, grievances, and ADA program, services and activities to prevent and resolve problems which arise out of, or affect, the work environment.**

- 5) Maintain the number of agency specific trainings facilitated from 1 training per month as of the start of January 2020 to 1 training per month by end of December 2020.
- 6) Reduce the annual substantiated claims of discrimination, retaliation, and hostile work environment from 32% claims as of the start of January 2020 to 27% claims by end of December 2020.

**Provide training and development programs to support employee retention, professional development, compliance and organizational efficiencies.**

- 7) Increase use of Saba Learning Management System by county agencies to manage their compliance training from 4 agencies as of the start of January 2020 to 8 agencies by end of December 2020.
- 8) Increase the number of customized web-based trainings produced and deployed annually by the Training and Development team from 3 trainings as of the start of January 2020 to 6 trainings by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	3,528	646 18.3%	4,174	335 9.5%	3,863	
REVENUE	0	0	0	0	0	
<hr/>						
COUNTY FUNDING	3,528	646 18.3%	4,174	335 9.5%	3,863	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	28.00	6.00 21.4%	34.00	2.00 7.1%	30.00	

# BUDGET & FTE PRIORITIES

# HUMAN RESOURCES

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
6150000100 HR ADMINISTRATION	-	614	614	3.00	-	8	8	-	-	(163)	(163)	-	
6150000800 RECRUITMENT	-	681	681	6.00	-	-	-	-	-	-	-	-	
6150000600 HR BENEFITS	-	626	626	5.00	-	-	-	-	-	(25)	(25)	-	
6150000200 CLASS AND COMP	-	525	525	4.00	-	177	177	2.00	-	(324)	(324)	(3.00)	
6150000900 HR DATA TEAM	-	599	599	6.00	-	159	159	1.00	-	-	-	-	
6150000300 EMPLOYEE RELATIONS	-	519	519	5.00	-	89	89	1.00	-	(96)	(96)	(1.00)	
6150000500 BUSINESS SOLUTIONS	-	129	129	1.00	-	-	-	-	-	-	-	-	
6150000400 EMPLOYEES UNIVERSITY	-	480	480	4.00	-	213	213	2.00	-	(213)	(213)	(2.00)	
<b>TOTAL HUMAN RESOURCES</b>	-	4,174	4,174	34.00	-	646	646	6.00	-	(822)	(822)	(6.00)	
Stress Test met.												-	✓

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
<p>1 [615000_01] REQUEST WORKFLOW MAINTENANCE: Human Resources requests an ongoing annual Workflow Maintenance cost of \$36,000 beginning in 2020. The Workflow project was approved in the 2018 Budget, implemented in 2019, and will automate the county's current paper based workflow process allowing PeopleSoft users to create, route, track and approve personnel transactions in a timely manner. The objective of electronic workflow is to increase efficiency, accuracy, traceability and communication. Maintenance will be essential in the ongoing success of the system. [Org/Program Impacted: HR DATA TEAM]</p>	Y	-	36,000	36,000
<p>2 [615000_02] REQUEST COMPENSATION AND CLASSIFICATIONS FTE'S REQUEST: HR requests 3 full time FTEs in the roles of a Compensation Analyst, Compensation Specialist, and HRIS/ERP Programmer Analyst in or to effectively administer the county's compensation program. By adding Comp expertise, the current compensation and reclassification workload will be moved from HR Consultants to Compensation Specialists. This will create capacity for talent acquisition activities among the HR Consultant staff as outlined in the newly-defined 2020 Outcomes and Indicators, priority areas for Human Resources include Talent (acquisition) Management, Total Rewards (compensation and benefits), Training &amp; Development and Employee Relations.  The compensation team needs trained resources to continually research and monitor salary and job data, both internally and in the external market, and have the resources to quickly respond to market movements. Doing so will ensure the compensation program aligns with the county's overall objectives. Managing a quality compensation program requires a skilled team to provide training on practices and principles, serve as the compensation resource for Human Resources and other county agencies, and collaborate with HR and other agencies to enhance the processes and request the necessary funding to support the compensation project. Currently, the compensation unit consists of two full time FTEs in a Sr. Compensation Analyst role and a Compensation/HRIS Manager role. The current staffing resources is insufficient to manage a successful compensation program for the county. As such, Human Resources request 2 additional full time FTEs for the compensation team in a Compensation Analyst role and a Compensation Specialist role. The two additional positions will make it possible for the compensation unit to perform the necessary tasks to deliver quality compensation services in a timely manner.  Additionally, cost efficient and optimal Compensation and Benefits business processes require on-going maintenance and updates of the HCM PeopleSoft modules. As a result, Compensation and Benefits have numerous projects that continually require technical support from the IS PeopleSoft team. Completing these projects will allow Comp and Benefits to improve their service to internal and external customers by fixing or automating processes, reducing or eliminating manual processes and increasing accuracy and timeliness. The existing IS programmer/analyst resources are required to support Finance, Contracts and Procurement, Payroll in addition to HR. As a result, most of the Comp and Benefits priorities are delayed or put on hold for months at a time. There are currently 79 (out of 236) projects on the Peoplesoft Master List with 18 of them dating back more than a year. [Org/Program Impacted: CLASS AND COMP, HR DATA TEAM]</p>	Y	3.00	300,564	229,488
<p>3 [615000_03] REQUEST EMPLOYEES' UNIVERSITY FTE'S REQUEST: The Employees' University team requests two new full-time FTEs, a Learning Management System Administrator and an Instructional Designer, in order to adequately produce the necessary training programs for the county. These two FTE requests are intended to address a chronic functional staffing deficiency. Currently, there are only two FTE's serving all of the County's Employee learning needs. To provide an enterprise wide approach to organizational development Employees' University must be adequately staffed to support workforce development including succession planning, leadership training, and performance management as well as provide customer service to all agencies in utilizing the learning management system and in developing training strategies. Currently the Training and Development Manager is tasked with all instructional design and development responsibilities for custom web-based county-wide training. The Training and Development Manager is also responsible for designing and facilitating New Employee Orientation and other classes. With the managers other responsibilities including program management, program evaluation and LMS administration little time is available to strategically partner with county leadership and individual agencies on performance management, employee engagement, succession planning and organizational development priorities. [Org/Program Impacted: EMPLOYEES UNIVERSITY]</p>	Y	2.00	213,180	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
4	[615000_04]	REQUEST	EMPLOYEE RELATIONS/EEO FTE REQUEST: In order to be a true strategic partner with other county divisions and stay compliant with ADA and FMLA regulations the Employee Relations team is requesting one FTE to fill the role of Leave Administrator. The Leave Admin role provides visibility into and oversight of the County's decentralized leave administration process. This ensures regulatory compliance, adherence to policy and equity of administration. This position will be primarily focused on the day-to-day management of leaves of absence (FMLA and non-FMLA), reasonable accommodation leaves (ADA) and short-term disability. Currently each division is responsible for reviewing and approving leave requests. This task is currently not overseen by a single individual, but given to various employees within the organization with some divisions using their own payroll coordinator while others use managers/supervisors to process requests. The inconsistencies with who is responsible and varying levels of knowledge regarding leave continues to increase the errors and potential mishaps. A Leave Administrator would centralize the task of processing leave in Human Resources with the Employee Relations team. [Org/Program Impacted: EMPLOYEE RELATIONS]	Y	1.00	88,620	0
5	[615000_05]	REQUEST	HR CONFERENCE ROOM: Human Resources currently has meeting space in the Records Room that is being underutilized due to the nature of the files being housed in that room. The conference table is in the same space as the HR personnel files, which are routinely accessed by the HR Data Services Team, thus interrupting the meeting(s) in progress. Additionally, the Employee Relations/EEO team needs a dedicated space to quickly, discretely and securely meet with employees who have concerns regarding their employment, including employees in crisis. These meetings are confidential and often very emotional and therefore it is crucial to have a space that is private, safe, and free of interruptions. Though Human Resources has two dedicated meeting spaces within the office, these are often occupied and not sufficiently private for the nature of some Employee Relations/EEO meetings. Further, the Employee Relations/EEO team often must project confidential documents and currently, only one HR meeting space is appropriate for that. However, this meeting space is highly coveted and generally occupied. Employee Relations has worked with Facilities to get two quotes to build out the records room in order to create a dedicated, private meeting space that will be available to them at all times in order to quickly and confidentially meet with employees amid a crisis. It is best practice for Employee Relations/EEO matters to be dealt with as swiftly as possible. The total amount to create this meeting space is a one time cost of \$7,800. [Org/Program Impacted: HR ADMINISTRATION]	N	-	7,800	0
6	[615000_05]	STRESS TEST	HR CONFERENCE ROOM: Human Resources currently has meeting space in the Records Room that is being underutilized due to the nature of the files being housed in that room. The conference table is in the same space as the HR personnel files, which are routinely accessed by the HR Data Services Team, thus interrupting the meeting(s) in progress. Additionally, the Employee Relations/EEO team needs a dedicated space to quickly, discretely and securely meet with employees who have concerns regarding their employment, including employees in crisis. These meetings are confidential and often very emotional and therefore it is crucial to have a space that is private, safe, and free of interruptions. Though Human Resources has two dedicated meeting spaces within the office, these are often occupied and not sufficiently private for the nature of some Employee Relations/EEO meetings. Further, the Employee Relations/EEO team often must project confidential documents and currently, only one HR meeting space is appropriate for that. However, this meeting space is highly coveted and generally occupied. Employee Relations has worked with Facilities to get two quotes to build out the records room in order to create a dedicated, private meeting space that will be available to them at all times in order to quickly and confidentially meet with employees amid a crisis. It is best practice for Employee Relations/EEO matters to be dealt with as swiftly as possible. The total amount to create this meeting space is a one time cost of \$7,800. [Org/Program Impacted: EMPLOYEE RELATIONS]	N	-	(7,800)	0
7	[615000_04]	STRESS TEST	EMPLOYEE RELATIONS/EEO FTE REQUEST: In order to be a true strategic partner with other county divisions and stay compliant with ADA and FMLA regulations the Employee Relations team is requesting one FTE to fill the role of Leave Administrator. The Leave Admin role provides visibility into and oversight of the County's decentralized leave administration process. This ensures regulatory compliance, adherence to policy and equity of administration. This position will be primarily focused on the day-to-day management of leaves of absence (FMLA and non-FMLA), reasonable accommodation leaves (ADA) and short-term disability. Currently each division is responsible for reviewing and approving leave requests. This task is currently not overseen by a single individual, but given to various employees within the organization with some divisions using their own payroll coordinator while others use managers/supervisors to process requests. The inconsistencies with who is responsible and varying levels of knowledge regarding leave continues to increase the errors and potential mishaps. A Leave Administrator would centralize the task of processing leave in Human Resources with the Employee Relations team. [Org/Program Impacted: EMPLOYEE RELATIONS]	Y	(1.00)	(88,620)	0
8	[615000_03]	STRESS TEST	EMPLOYEES' UNIVERSITY FTE'S REQUEST: The Employees' University team requests two new full-time FTEs, a Learning Management System Administrator and an Instructional Designer, in order to adequately produce the necessary training programs for the county. These two FTE requests are intended to address a chronic functional staffing deficiency. Currently, there are only two FTE's serving all of the County's Employee learning needs. To provide an enterprise wide approach to organizational development Employees' University must be adequately staffed to support workforce development including succession planning, leadership training, and performance management as well as provide customer service to all agencies in utilizing the learning management system and in developing training strategies. Currently the Training and Development Manager is tasked with all instructional design and development responsibilities for custom web-based county-wide training. The Training and Development Manager is also responsible for designing and facilitating New Employee Orientation and other classes. With the managers other responsibilities including program management, program evaluation and LMS administration little time is available to strategically partner with county leadership and individual agencies on performance management, employee engagement, succession planning and organizational development priorities. [Org/Program Impacted: EMPLOYEES UNIVERSITY]	Y	(2.00)	(213,180)	0



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
9	[615000_02]	STRESS TEST	COMPENSATION AND CLASSIFICATIONS FTE'S REQUEST: HR requests 3 full time FTEs in the roles of a Compensation Analyst, Compensation Specialist, and HRIS/ERP Programmer Analyst in or to effectively administer the county's compensation program. By adding Comp expertise, the current compensation and reclassification workload will be moved from HR Consultants to Compensation Specialists. This will create capacity for talent acquisition activities among the HR Consultant staff as outlined in the newly-defined 2020 Outcomes and Indicators, priority areas for Human Resources include Talent (acquisition) Management, Total Rewards (compensation and benefits), Training & Development and Employee Relations.  The compensation team needs trained resources to continually research and monitor salary and job data, both internally and in the external market, and have the resources to quickly respond to market movements. Doing so will ensure the compensation program aligns with the county's overall objectives. Managing a quality compensation program requires a skilled team to provide training on practices and principles, serve as the compensation resource for Human Resources and other county agencies, and collaborate with HR and other agencies to enhance the processes and request the necessary funding to support the compensation project. Currently, the compensation unit consists of two full time FTEs in a Sr. Compensation Analyst role and a Compensation/HRIS Manager role. The current staffing resources is insufficient to manage a successful compensation program for the county. As such, Human Resources request 2 additional full time FTEs for the compensation team in a Compensation Analyst role and a Compensation Specialist role. The two additional positions will make it possible for the compensation unit to perform the necessary tasks to deliver quality compensation services in a timely manner.  Additionally, cost efficient and optimal Compensation and Benefits business processes require on-going maintenance and updates of the HCM PeopleSoft modules. As a result, Compensation and Benefits have numerous projects that continually require technical support from the IS PeopleSoft team. Completing these projects will allow Comp and Benefits to improve their service to internal and external customers by fixing or automating processes, reducing or eliminating manual processes and increasing accuracy and timeliness. The existing IS programmer/analyst resources are required to support Finance, Contracts and Procurement, Payroll in addition to HR. As a result, most of the Comp and Benefits priorities are delayed or put on hold for months at a time. There are currently 79 (out of 236) projects on the Peoplesoft Master List with 18 of them dating back more than a year. [Org/Program Impacted: CLASS AND COMP]	Y	(3.00)	(300,564)	0
10	[615000_R09]	STRESS TEST	PRINTING: A reduction to the Printing budget would be made in order to meet the 5% stress test for 2020. Printing expenses are accrued throughout the year to provide a variety of information to county employees such as various Benefits correspondences, Benefit Guides during Open Enrollment, Training Materials, and required ACA documentation. Reducing this budget would make it difficult for HR to provide these materials to employees at no cost to their agencies. Important Benefit materials would need to be made only available online which is difficult for many county employees to access. [Org/Program Impacted: HR BENEFITS]	N	-	(25,000)	0
11	[615000_R03]	STRESS TEST	MEALS AND REFRESHMENTS: Human Resources would remit the entire budget allocated to Meals and Refreshments to meet the 5% stress test for 2020. During Benefits Lunch and Learns, Employee Relations Brown Bags, New Hire and Benefit Orientation, and Women's Leadership Forum meals and refreshments are offered to employees attending these crucial, often required, trainings. Many times, meetings can only be held over the lunch hour. This budget allows HR to conduct essential meetings and trainings while still giving the opportunity for our employees to enjoy a meal during the day. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(10,410)	0
12	[615000_R04]	STRESS TEST	SUBSCRIPTION AND MEMBERSHIPS: \$23,500 would be reduced from the Subscription and Membership budget in order to meet the 2020 stress test amount of 5%. The ability to purchase subscriptions to compensation surveys is crucial to the success of the compensation project at Salt Lake County. In addition to this instrumental information, HR often purchases memberships to Consultants to organizations such as SHRM in order to stay up to date on HR trends, important information and industry standards. SHRM memberships also grant access to HR Consultants to Society for Human Resources Management resources which have been utilized at Salt Lake County in the past for projects such as reclassifications. Diminishing the ability to provide these subscriptions would be detrimental to our essential function within the county. [Org/Program Impacted: CLASS AND COMP]	N	-	(23,500)	0
13	[615000_R01]	STRESS TEST	TEMPORARY EMPLOYEES: Human Resources would reduce the entire budgeted amount for temporary employees in order to meet the 5% stress test. Temporary employees play an important role for every team in HR, specifically, Benefits, Compensation and Recruitment. Each of these teams require the assistance of temporary employees during busy times like Open Enrollment and the summer hiring push, and on special projects like Compression. There would be an added burden to our HR staff if temporary employees weren't able to be utilized when needed. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(31,758)	0
14	[615000_R02]	STRESS TEST	TRAVEL AND TRANSPORTATION: A \$10,000 reduction to the Human Resources Travel and Transportation budget would be made to meet the 5% stress test for 2020. The ability to travel both locally and nationally to trainings is essential to HR employees to stay updated on industry standards and best practices in areas such as Employment Law, ADA Regulations, Compensation, and Benefits. Without the ability to travel to these necessary conferences and trainings HR wouldn't have the most up to date information to disseminate to our county partners thus making it difficult to compete with the external market. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(10,000)	0
15	[615000_R10]	STRESS TEST	COMPUTERS AND COMPONENTS: To meet the required 5% stress test for 2020 Human Resources would remit the entire budget allocated to Computers and Components. This budget is used to replace out of warranty, malfunctioning or broken equipment for our office to operate in the manner expected by our internal and external customers. Salt Lake County has seen an increase in out of warranty computers which creates larger issues in the future. Reducing this budget would add to this county wide issue and make it difficult for HR to perform at the highest level. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(10,800)	0
16	[615000_R05]	STRESS TEST	CONSULTANT FEES: Human Resources would cut \$15,000 to the Consultant Fees budget in order to meet the 5% stress test requirement. The Consultant Fees budget is used for PeopleSoft modifications when resources aren't available here at the county, and for reviews of HR jobs to formulate an unbiased decision, and for recruitment needs. This budget is also used for Benefit Consultation and ensuring that county employees are receiving the best possible benefit options for the cost. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(15,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
17	[615000_R06]	STRESS TEST	TRAINING PROVIDED BY PERSONNEL: Human Resources would reduce the Training Provided by Personnel funding by \$32,000 to meet the 5% stress test. Reducing the training budget would drastically affect Human Resources' ability to adequately train county personnel. HR would be required to increase the cost of the trainings offered to the county in order to make up for the loss in budget creating budget restraints for other agencies. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(32,000)	0
18	[615000_R07]	STRESS TEST	OFFICE SUPPLIES: Reducing the allotted budget for Office Supplies by \$9,224 would help HR meet the 5% stress test. The office supplies budget is utilized to purchase essential materials to conduct daily business. Employees' University uses most of the office supplies budget to purchase items for training purposes including certificates of completion, and various interactive learning tools. Reducing this budget would result in less materials being provided by HR for trainings. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(9,000)	0
19	[615000_R08]	STRESS TEST	OTHER PROFESSIONAL FEES: The Other Professional Fees Account could be reduced by \$8,500 to meet the stress test for 2020. This budget is often used for crucial HR needs such as Fitness for Duty evaluations, design work for Benefits information, and shredding services. [Org/Program Impacted: HR ADMINISTRATION]	N	-	(8,500)	0
20	[615000_01]	STRESS TEST	WORKFLOW MAINTENANCE: Human Resources requests an ongoing annual Workflow Maintenance cost of \$36,000 beginning in 2020. The Workflow project was approved in the 2018 Budget, implemented in 2019, and will automate the county's current paper based workflow process allowing PeopleSoft users to create, route, track and approve personnel transactions in a timely manner. The objective of electronic workflow is to increase efficiency, accuracy, traceability and communication. Maintenance will be essential in the ongoing success of the system. [Org/Program Impacted: HR ADMINISTRATION]	Y	-	(36,000)	0

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	<b>6.00</b>	<b>646,164</b>	<b>265,488</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	0	0
TOTAL STRESS TEST REDUCTIONS:	(6.00)	(822,132)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

HUMAN RESOURCES

Funds Selected	Organizations Selected
110 - GENERAL FUND	61500000 - HUMAN RESOURCES

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,863</b>	<b>335</b>	<b>4,174</b>	<b>3,528</b>	<b>646</b>	<b>3,635</b>	<b>228</b>	<b>3,061</b>	<b>801</b>
<b>REVENUE</b>	-	-	-	-	-	-	-	0	(0)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>3,863</b>	<b>335</b>	<b>4,174</b>	<b>3,528</b>	<b>646</b>	<b>3,635</b>	<b>228</b>	<b>3,062</b>	<b>801</b>
<b>OPERATING EXPENSE</b>	<b>3,863</b>	<b>335</b>	<b>4,174</b>	<b>3,528</b>	<b>646</b>	<b>3,635</b>	<b>228</b>	<b>3,062</b>	<b>801</b>
000100-Salaries and Benefits	3,314	299	3,617	3,014	602	3,121	192	2,585	729
601005 - ELECTED AND EXEMPT SALARY	146	4	142	142	-	142	4	93	53
601020 - LUMP SUM VACATION PAY	20	-	20	20	-	20	-	39	(20)
601025 - LUMP SUM SICK PAY	3	-	3	3	-	3	-	-	3
601030 - PERMANENT AND PROVISIONAL	2,089	204	2,272	1,885	387	1,896	193	1,570	519
601050 - TEMPORARY SEASONAL EMERGENCY	32	-	32	32	-	32	-	29	2
601065 - OVERTIME	7	-	7	7	-	7	-	2	4
603005 - SOCIAL SECURITY TAXES	170	16	184	155	30	154	16	125	45
603025 - RETIREMENT OR PENSION CONTRIB	368	34	394	334	61	334	33	268	100
603040 - LTD CONTRIBUTIONS	8	1	9	7	1	10	(1)	6	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	20	1	23	19	4	25	(5)	23	(4)
603050 - HEALTH INSURANCE PREMIUMS	392	40	472	352	120	440	(47)	317	75
603055 - EMPLOYEE SERV RES FUND CHARGES	28	-	28	28	-	28	(0)	37	(9)
603056 - OPEB - CURRENT YR	27	-	27	27	-	27	(0)	75	(48)
605025 - EMPLOYEE AWARDS/SERVICE PINS	4	-	4	4	-	4	-	-	4
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	549	36	549	513	36	513	36	477	73
607040 - FACILITIES MANAGEMENT CHARGES	4	-	4	4	-	4	-	4	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	33	-	33	33	-	33	-	28	5
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	9	-	9	9	-	9	-	12	(3)
611020 - TRAINING PROVIDED BY PERSONNEL	53	-	53	53	-	53	-	66	(12)
613005 - PRINTING CHARGES	29	-	29	29	-	29	-	9	19
613020 - DEVELOPMENT ADVERTISING	0	-	0	0	-	0	-	-	0
615005 - OFFICE SUPPLIES	15	-	15	15	-	15	-	8	7
615016 - COMPUTER SOFTWARE SUBSCRIPTION	27	-	27	27	-	27	-	5	22
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	0	2	3
615025 - COMPUTER COMPONENTS < 3000	12	-	12	12	-	12	-	35	(23)
615030 - COMMUNICATION EQUIP-NONCAPITAL	2	-	2	2	-	2	-	-	2
615035 - SMALL EQUIPMENT (NON-COMPUTER)	3	-	3	3	-	3	-	4	(1)
615040 - POSTAGE	10	-	10	10	-	10	-	3	7
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	1	(1)
615050 - MEALS AND REFRESHMENTS	10	-	10	10	-	10	-	5	5
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	2	(2)
617005 - MAINTENANCE - OFFICE EQUIP	10	-	10	10	-	10	-	7	3
617015 - MAINTENANCE - SOFTWARE	113	36	113	77	36	77	36	98	15
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	0	0
619025 - TRAVEL AND TRANSPORTATION	18	-	18	18	-	18	-	14	4
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
621020 - TELEPHONE	10	-	10	10	-	10	-	16	(5)
621025 - MOBILE TELEPHONE	6	-	6	6	-	6	-	3	2
633010 - RENT - BUILDINGS	117	-	117	117	-	117	-	121	(4)
639010 - CONSULTANTS FEES	37	-	37	37	-	37	-	-	37
639025 - OTHER PROFESSIONAL FEES	14	-	14	14	-	14	-	30	(16)
651010 - CAREER SERVICE COUNCIL	12	-	12	12	-	12	-	5	6
000300-Capital Purchases	-	-	8	-	8	-	-	-	-
675010 - IMPROVEMENTS OF BUILDINGS	-	-	8	-	8	-	-	-	-

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Salt Lake County Assessor's Office is to consistently provide the public with the fair market value of real and personal property in compliance with the laws and statutes of the State of Utah and standards of assessment.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Assessor's Office values all residential and commercial properties within the County annually.**

1) Maintain the percent of parcels valued each year due to new construction and land development, and update the market value of all existing parcels in a dynamic real estate market from 100% of taxable parcels as of the start of May 2018 to 100% of taxable parcels by end of May 2019.

**The Assessor's Office assesses all the taxable Personal Property within the County.**

2) Maintain the percent of current and new personal property business accounts valued each year from 100% of personal property business accounts as of the start of January 2019 to 100% of personal property business accounts by end of December 2019.

**The Assessor's Office provides support to the Board of Equalization hearings at the County and State level.**

3) Reduce the time spent in supporting the Board of Equalization, yet at the same time, include site visit to each parcel appealed. Complete the Board of Equalization by the end of the year from 20% appeals as of the start of August 2018 to 100% appeals resolved by end of April 2019.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	15,106	224 1.5%	15,331	231 1.5%	15,337
REVENUE	0	0	0	0	0
<hr style="border: 1px solid red;"/>					
COUNTY FUNDING	15,106	224 1.5%	15,331	231 1.5%	15,337
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	200	200	200	200
<b>FTE</b>	105.00	2.00 1.9%	107.00	2.00 1.9%	107.00

# BUDGET & FTE PRIORITIES

# ASSESSOR

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
7300000200 CAMA	-	7,300	7,300	77.00	-	154	154	2.00	-	(323)	(323)	(3.00)
7300000400 PERSONAL PROPERTY	-	1,557	1,557	20.00	-	-	-	-	-	(198)	(198)	(3.00)
7300000300 MOTOR VEHICLE	-	1,831	1,831	1.00	-	-	-	-	-	(333)	(333)	-
7300000100 ASSESSOR ADMIN	-	4,643	4,643	9.00	-	70	70	-	-	(125)	(125)	-
<b>SUBTOTAL<sup>3</sup></b>	-	15,331	15,331	107.00	-	224	224	2.00	-	(979)	(979)	(6.00)
73009900 TAX ADMINISTRATION CAPITAL PROJECTS	200	400	200	-	200	400	200	-	-	-	-	-
<b>TOTAL ASSESSOR</b>	200	15,731	15,531	107.00	200	624	424	2.00	-	(979)	(979)	(6.00)

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[730000_03]	REQUEST	FTE request: FTE REQUEST: During the past several years, the Salt Lake County real estate market is experiencing a record sales volume and market values are increasing dramatically. As a result, the workload for our staff is growing exponentially and we continue to struggle to meet all of our statutory obligations with the same number of FTE allocations that we have had for numerous years. In addition, our staff is responsible for defending valuations at every appeal level including the local BOE, the Utah State Commission, as well as the Third District Court. The Assessor's office would like to hire one additional FTE for commercial and residential appraisal division respectively. [Org/Program Impacted: CAMA]	Y	2.00	154,296	157,392
2	[730000_01]	REQUEST	Printing Cost for SB 13: S.B. 13 Income Tax Domicile Amendments: County Assessor's has been instructed by Utah State Legislature to notify certain owners of residential property to submit a written declaration described in Subsection (8) (b) within 30 days after the day on which the county assessor mails the notice. To fulfil the statutory obligation, the Assessor's Office will print out 100,000 letters to send to residential owners in 2020. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	17,900	17,900
3	[730000_02]	REQUEST	Mailing Cost for SB 13: S.B. 13 Income Tax Domicile Amendments: County Assessor's has been instructed by Utah State Legislature to notify certain owners of residential property to submit a written declaration described in Subsection (8) (b) within 30 days after the day on which the county assessor mails the notice. To fulfil the statutory obligation, the Assessor's Office will be mailing out 100,000 letters to residential owners in 2020. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	52,100	52,100
4	[730000_R01]	STRESS TEST	Computer & Components Account Reduction: To achieve the 5% stress cut, the Assessor's Office would reduce computer and component account because we replaced majority of our computers in 2018. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	(20,000)	0
5	[730000_R02]	STRESS TEST	Overtime Pay Compensation: Overtime Pay Compensation: To meet the 5% stress test which would require the elimination of overtime pay compensation. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	(48,200)	0
6	[730000_R03]	STRESS TEST	Temporary Account: "Temporary Employees: To achieve the 5% stress cut requirement, Assessor's Office would eliminate the temporary positions. [Org/Program Impacted: CAMA]	N	-	(65,500)	0
7	[730000_R04]	STRESS TEST	Contract Printing Account: To meet the 5% stress cut requirement, we would reduce the contract printing account. [Org/Program Impacted: MOTOR VEHICLE]	N	-	(35,000)	0
8	[730000_R05]	STRESS TEST	Postage Account: Every year, the Assessor's Office mail residential questionnaires to homeowners to verify their real property for any changes. To meet the stress cut requirement, we would eliminate residential questionnaires mailing and printing process for 2020. Also, we would reduce the postage cost for motor vehicle. [Org/Program Impacted: CAMA, MOTOR VEHICLE]	N	-	(42,000)	0
9	[730000_R06]	STRESS TEST	Maintenance Software Account: To meet the 5% stress cut, we would reduce the maintenance software account. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	(47,000)	0
10	[730000_R07]	STRESS TEST	Cost of Handling Collections Account: To achieve the 5% stress cut requirement, we would reduce the Cost of Handling Collections account. The Cost of Handling Collections account is the payment made to the State to process, print and mail motor vehicle registration packets on all types of motor vehicles. The number of transactions processed (vehicles registered) increased in 2017 and 2018 with the upswing in the economy and possibility of increase in 2020 is high. (The 5% stress cut for cost of handling collections is not RECOMMENDED). [Org/Program Impacted: MOTOR VEHICLE]	N	-	(283,000)	0
11	[730000_R08]	STRESS TEST	Travel & Transportation Account: Every year, we send a few of our employees to conferences to broaden their skills and knowledge. To achieve the 5% stress cut requirement, we would reduce the number of employees to send to conferences in 2020. [Org/Program Impacted: ASSESSOR ADMIN]	N	-	(10,000)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
12	[730000_R09]	STRESS TEST	FTE Allocation Reduction: FTE Allocation Reduction: To meet the 5% stress cut requirement, the Assessor's Office would eliminate 4 full time employees. The reduction in FTE would make it extremely difficult and challenging to meet all of our statutory requirements and deadlines. During the past several years, the Salt Lake County real estate market is experiencing a record sales volume and market values are increasing dramatically. As a result, the workload for our staff is growing exponentially and we continue to struggle to meet all of our statutory obligations with the same number of FTE allocations that we have had for numerous years. (THIS IS NOT RECOMMENDED) [Org/Program Impacted: CAMA, PERSONAL PROPERTY]	N	(6.00)	(408,523)	0
13	[730000_R10]	STRESS TEST	Residential Printing Cost for Questionnaires: Every year, the Assessor's Office mail residential questionnaires to homeowners to verify their real property for any changes. To meet the stress cut requirement, we would eliminate residential questionnaires mailing and printing process for 2020. [Org/Program Impacted: CAMA]	N	-	(20,000)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>2.00</b>	<b>224,296</b>	<b>227,392</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(6.00)	(979,223)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	200,000	200,000

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

ASSESSOR

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	73000000 - ASSESSOR • 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>15,537</b>	<b>431</b>	<b>15,531</b>	<b>15,106</b>	<b>424</b>	<b>15,304</b>	<b>233</b>	<b>13,899</b>	<b>1,638</b>
<b>REVENUE</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>595</b>	<b>(395)</b>	<b>722</b>	<b>(522)</b>
<b>OPERATING REVENUE</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>212</b>	<b>(12)</b>
RCT4200 - CHARGES FOR SERVICES	200	200	200	-	200	200	-	212	(12)
423009 - MULTICOUNTY APPRAISAL TRUST	200	200	200	-	200	200	-	200	-
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	12	(12)
<b>NON-OPERATING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>(10)</b>
RCT4010 - PROPERTY TAXES	-	-	-	-	-	-	-	10	(10)
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	10	(10)
<b>Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>395</b>	<b>(395)</b>	<b>500</b>	<b>(500)</b>
RCT7200 - OFS TRANSFERS	-	-	-	-	-	395	(395)	500	(500)
720005 - OFS TRANSFERS IN	-	-	-	-	-	395	(395)	500	(500)
<b>EXPENSE</b>	<b>15,737</b>	<b>631</b>	<b>15,731</b>	<b>15,106</b>	<b>624</b>	<b>15,504</b>	<b>233</b>	<b>14,111</b>	<b>1,626</b>
<b>OPERATING EXPENSE</b>	<b>15,737</b>	<b>631</b>	<b>15,731</b>	<b>15,106</b>	<b>624</b>	<b>15,504</b>	<b>233</b>	<b>14,111</b>	<b>1,626</b>
000100-Salaries and Benefits	10,450	383	10,221	10,067	154	10,158	292	9,618	833
601005 - ELECTED AND EXEMPT SALARY	378	10	368	368	-	368	10	355	24
601020 - LUMP SUM VACATION PAY	38	-	38	38	-	38	-	62	(24)
601025 - LUMP SUM SICK PAY	16	-	16	16	-	16	-	17	(0)
601030 - PERMANENT AND PROVISIONAL	6,442	264	6,270	6,178	92	6,249	193	5,811	631
601050 - TEMPORARY SEASONAL EMERGENCY	66	-	66	66	-	66	-	40	26
601065 - OVERTIME	48	-	48	48	-	48	-	53	(4)
603005 - SOCIAL SECURITY TAXES	519	20	506	499	7	499	20	460	59
603020 - UNEMPLOYMENT	1	-	1	1	-	1	-	-	1
603025 - RETIREMENT OR PENSION CONTRIB	1,124	46	1,092	1,078	14	1,093	31	1,046	78
603040 - LTD CONTRIBUTIONS	25	1	24	24	-	31	(7)	23	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	94	2	93	92	1	85	10	79	16
603050 - HEALTH INSURANCE PREMIUMS	1,394	40	1,394	1,354	40	1,359	35	1,251	143
603055 - EMPLOYEE SERV RES FUND CHARGES	128	-	128	128	-	128	-	112	16
603056 - OPEB - CURRENT YR	176	-	176	176	-	176	-	310	(133)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	3,191	470	3,191	2,721	470	2,796	396	2,382	809
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	12	-	12	12	-	9	4	11	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	77	-	77	77	-	77	-	55	22
611015 - EDUCATION AND TRAINING SERV/SUPP	55	-	55	55	-	55	-	46	9
613005 - PRINTING CHARGES	40	18	40	22	18	22	18	32	8
613010 - PUBLIC NOTICES	1	-	1	1	-	1	-	-	1
613025 - CONTRACTED PRINTINGS	65	-	65	65	-	65	-	30	35
615005 - OFFICE SUPPLIES	43	-	43	43	-	43	-	10	32
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	20	(20)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	4	-	4	4	-	-	4	1	4
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	-	3	2
615025 - COMPUTER COMPONENTS < 3000	27	-	27	27	-	31	(4)	31	(4)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	11	(11)
615040 - POSTAGE	354	52	354	302	52	302	52	352	2
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	5	-	4	1
617015 - MAINTENANCE - SOFTWARE	86	-	86	86	-	90	(4)	43	43
617035 - MAINT - AUTOS AND EQUIP-FLEET	23	-	23	23	-	23	-	22	1
619005 - GASOLINE DIESEL OIL AND GREASE	30	-	30	30	-	30	-	12	18
619025 - TRAVEL AND TRANSPORTATION	20	-	20	20	-	20	-	18	2
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	5	(5)	-	-
619045 - VEHICLE REPLACEMENT CHARGES	69	-	69	69	-	75	(7)	78	(9)
621020 - TELEPHONE	65	-	65	65	-	65	-	37	28
621025 - MOBILE TELEPHONE	6	-	6	6	-	6	-	6	(0)
633010 - RENT - BUILDINGS	275	-	275	275	-	275	-	275	0
639010 - CONSULTANTS FEES	-	-	-	-	-	62	(62)	75	(75)
639025 - OTHER PROFESSIONAL FEES	447	400	447	47	400	47	400	11	436
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
659005 - COSTS IN HANDLING COLLECTIONS	1,483	-	1,483	1,483	-	1,483	-	1,200	283
000300-Capital Purchases	139	-	139	139	-	229	(90)	191	(52)
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	90	(90)	8	(8)
679005 - OFFICE FURN EQUIP SOFTWR>5000	139	-	139	139	-	139	-	183	(44)
000400-Indirect Cost	1,956	(222)	2,179	2,179	-	2,320	(364)	1,920	36
663010 - COUNCIL OVERHEAD COST	52	-	52	52	-	52	(0)	51	1
663015 - MAYOR OVERHEAD COST	51	-	51	51	-	51	(0)	18	33

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663025 - AUDITOR OVERHEAD COST	34	-	34	34	-	34	(0)	35	(0)
663030 - DISTRICT ATTORNEY OVERHEAD COST	180	-	180	180	-	180	-	68	112
663040 - INFO SERVICES OVERHEAD COST	1,467	(222)	1,690	1,690	-	1,829	(362)	1,554	(86)
663045 - PURCHASING OVERHEAD COST	13	-	13	13	-	13	(0)	2	11
663050 - HUMAN RESOURCES OVERHEAD COST	71	-	71	71	-	71	-	84	(13)
663055 - GOVERN IMMUNITY OVERHEAD COST	7	-	7	7	-	7	-	8	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	6	(3)
663070 - MAYOR FINANCE OVERHEAD COST	78	-	78	78	-	80	(2)	95	(18)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

ASSESSOR

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	73000000 - ASSESSOR

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>15,337</b>	<b>231</b>	<b>15,331</b>	<b>15,106</b>	<b>224</b>	<b>15,210</b>	<b>127</b>	<b>13,506</b>	<b>1,831</b>
<b>REVENUE</b>	-	-	-	-	-	395	(395)	522	(522)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	12	(12)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	12	(12)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	12	(12)
<b>NON-OPERATING REVENUE</b>	-	-	-	-	-	-	-	10	(10)
RCT4010 - PROPERTY TAXES	-	-	-	-	-	-	-	10	(10)
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	10	(10)
<b>Other Financing Sources</b>	-	-	-	-	-	395	(395)	500	(500)
RCT7200 - OFS TRANSFERS	-	-	-	-	-	395	(395)	500	(500)
720005 - OFS TRANSFERS IN	-	-	-	-	-	395	(395)	500	(500)
<b>EXPENSE</b>	<b>15,337</b>	<b>231</b>	<b>15,331</b>	<b>15,106</b>	<b>224</b>	<b>15,210</b>	<b>127</b>	<b>13,518</b>	<b>1,820</b>
<b>OPERATING EXPENSE</b>	<b>15,337</b>	<b>231</b>	<b>15,331</b>	<b>15,106</b>	<b>224</b>	<b>15,210</b>	<b>127</b>	<b>13,518</b>	<b>1,820</b>
000100-Salaries and Benefits	10,450	383	10,221	10,067	154	10,158	292	9,618	833
601005 - ELECTED AND EXEMPT SALARY	378	10	368	368	-	368	10	355	24
601020 - LUMP SUM VACATION PAY	38	-	38	38	-	38	-	62	(24)
601025 - LUMP SUM SICK PAY	16	-	16	16	-	16	-	17	(0)
601030 - PERMANENT AND PROVISIONAL	6,442	264	6,270	6,178	92	6,249	193	5,811	631
601050 - TEMPORARY SEASONAL EMERGENCY	66	-	66	66	-	66	-	40	26
601065 - OVERTIME	48	-	48	48	-	48	-	53	(4)
603005 - SOCIAL SECURITY TAXES	519	20	506	499	7	499	20	460	59
603020 - UNEMPLOYMENT	1	-	1	1	-	1	-	-	1
603025 - RETIREMENT OR PENSION CONTRIB	1,124	46	1,092	1,078	14	1,093	31	1,046	78
603040 - LTD CONTRIBUTIONS	25	1	24	24	-	31	(7)	23	2
603045 - SUPPLEMENTAL RETIREMENT (401K)	94	2	93	92	1	85	10	79	16
603050 - HEALTH INSURANCE PREMIUMS	1,394	40	1,394	1,354	40	1,359	35	1,251	143
603055 - EMPLOYEE SERV RES FUND CHARGES	128	-	128	128	-	128	-	112	16
603056 - OPEB - CURRENT YR	176	-	176	176	-	176	-	310	(133)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	1	(1)
000200-Operations	2,791	70	2,791	2,721	70	2,734	57	2,382	409
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	12	-	12	12	-	9	4	11	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	77	-	77	77	-	77	-	55	22
611015 - EDUCATION AND TRAINING SERV/SUPP	55	-	55	55	-	55	-	46	9
613005 - PRINTING CHARGES	40	18	40	22	18	22	18	32	8
613010 - PUBLIC NOTICES	1	-	1	1	-	1	-	-	1
613025 - CONTRACTED PRINTINGS	65	-	65	65	-	65	-	30	35
615005 - OFFICE SUPPLIES	43	-	43	43	-	43	-	10	32
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	20	(20)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	4	-	4	4	-	-	4	1	4
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	-	3	2
615025 - COMPUTER COMPONENTS < 3000	27	-	27	27	-	31	(4)	31	(4)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	11	(11)
615040 - POSTAGE	354	52	354	302	52	302	52	352	2
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	5	-	4	1
617015 - MAINTENANCE - SOFTWARE	86	-	86	86	-	90	(4)	43	43
617035 - MAINT - AUTOS AND EQUIP-FLEET	23	-	23	23	-	23	-	22	1
619005 - GASOLINE DIESEL OIL AND GREASE	30	-	30	30	-	30	-	12	18
619025 - TRAVEL AND TRANSPORTATION	20	-	20	20	-	20	-	18	2
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	5	(5)	-	-
619045 - VEHICLE REPLACEMENT CHARGES	69	-	69	69	-	75	(7)	78	(9)
621020 - TELEPHONE	65	-	65	65	-	65	-	37	28
621025 - MOBILE TELEPHONE	6	-	6	6	-	6	-	6	(0)
633010 - RENT - BUILDINGS	275	-	275	275	-	275	-	275	0
639010 - CONSULTANTS FEES	-	-	-	-	-	-	-	75	(75)
639025 - OTHER PROFESSIONAL FEES	47	-	47	47	-	47	-	11	36
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
659005 - COSTS IN HANDLING COLLECTIONS	1,483	-	1,483	1,483	-	1,483	-	1,200	283
000300-Capital Purchases	139	-	139	139	-	139	-	183	(44)
679005 - OFFICE FURN EQUIP SOFTWR>5000	139	-	139	139	-	139	-	183	(44)
000400-Indirect Cost	1,956	(222)	2,179	2,179	-	2,179	(222)	1,334	622
663010 - COUNCIL OVERHEAD COST	52	-	52	52	-	52	-	46	6
663015 - MAYOR OVERHEAD COST	51	-	51	51	-	51	-	16	34
663025 - AUDITOR OVERHEAD COST	34	-	34	34	-	34	-	31	3
663030 - DISTRICT ATTORNEY OVERHEAD COST	180	-	180	180	-	180	-	68	112

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663040 - INFO SERVICES OVERHEAD COST	1,467	(222)	1,690	1,690	-	1,690	(222)	984	483
663045 - PURCHASING OVERHEAD COST	13	-	13	13	-	13	-	2	12
663050 - HUMAN RESOURCES OVERHEAD COST	71	-	71	71	-	71	-	84	(13)
663055 - GOVERN IMMUNITY OVERHEAD COST	7	-	7	7	-	7	-	8	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	6	(3)
663070 - MAYOR FINANCE OVERHEAD COST	78	-	78	78	-	78	-	88	(11)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

ASSESSOR

Funds Selected			Organizations Selected						
340 - STATE TAX ADMINISTRATION LEVY FUND			73009900 - TAX ADMINISTRATION CAPITAL PROJECTS						
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>94</b>	<b>106</b>	<b>393</b>	<b>(193)</b>
<b>REVENUE</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>200</b>	<b>-</b>
OPERATING REVENUE	200	200	200	-	200	200	-	200	-
RCT4200 - CHARGES FOR SERVICES	200	200	200	-	200	200	-	200	-
423009 - MULTICOUNTY APPRAISAL TRUST	200	200	200	-	200	200	-	200	-
<b>EXPENSE</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>-</b>	<b>400</b>	<b>294</b>	<b>106</b>	<b>593</b>	<b>(193)</b>
OPERATING EXPENSE	400	400	400	-	400	294	106	593	(193)
000200-Operations	400	400	400	-	400	62	338	-	400
639010 - CONSULTANTS FEES	-	-	-	-	-	62	(62)	-	-
639025 - OTHER PROFESSIONAL FEES	400	400	400	-	400	-	400	-	400
000300-Capital Purchases	-	-	-	-	-	90	(90)	8	(8)
677010 - DEV IN PROG-SOFTWARE AND HARDWARE	-	-	-	-	-	90	(90)	8	(8)
000400-Indirect Cost	-	-	-	-	-	142	(142)	586	(586)
663010 - COUNCIL OVERHEAD COST	-	-	-	-	-	0	(0)	5	(5)
663015 - MAYOR OVERHEAD COST	-	-	-	-	-	0	(0)	2	(2)
663025 - AUDITOR OVERHEAD COST	-	-	-	-	-	0	(0)	3	(3)
663040 - INFO SERVICES OVERHEAD COST	-	-	-	-	-	139	(139)	569	(569)
663045 - PURCHASING OVERHEAD COST	-	-	-	-	-	0	(0)	0	(0)
663055 - GOVERN IMMUNITY OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	-	-	-	-	-	2	(2)	7	(7)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Audit Services Division is to foster informed decision making, strengthen the internal control environment, and improve operational efficiency and effectiveness for Salt Lake County, through independent and objective audits, analysis, communication, and training.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Provide independent, objective audit and consulting services in a systematic, disciplined approach for Salt Lake County leaders, management, and stakeholders**

1) Measure and provide independent objective audit and consulting services in a systematic disciplined approach for Salt Lake County leaders, management, and stakeholders from 0% Audits/Projects Completed as of the start of January 2020 to 90% Audits/Projects Completed by end of December 2020.

**Produce an Annual Audit Plan**

2) Measure and produce an Annual Audit Plan from 0% Audit Plan as of the start of January 2020 to 100% Audit Plan by end of December 2020.

**Produce an Annual Report**

3) Measure and produce an Annual Report from 0% Annual Report as of the start of January 2020 to 100% Annual Report by end of December 2020.

**Assess the number of recommendations accepted and implemented by County agencies**

4) Measure the number of recommendations accepted and implemented by County agencies from 0% Number of Recommendations as of the start of January 2020 to 90% Number of Recommendations by end of December 2020.

**Provide assurance that County agencies follow Countywide policies and procedures, and that internal controls are implemented properly and functioning as intended**

5) Increase assurances that County agencies follow Countywide policies and procedures, and that internal controls are implemented properly and functioning as intended from 0% Number of Follow-up Audits as of the start of January 2020 to 90% Number of Follow-up Audits by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	2,040	26 1.3%	2,066	67 3.3%	2,108	
REVENUE	0	0	0	0	0	
<hr style="border: 1px solid red;"/>						
COUNTY FUNDING	2,040	26 1.3%	2,066	67 3.3%	2,108	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	14.00	- 0.0%	14.00	- 0.0%	14.00	

# BUDGET & FTE PRIORITIES

# AUDITOR

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
7600000100 AUDIT	-	2,066	2,066	14.00	-	26	26	-	-	(128)	(128)	-
<b>TOTAL AUDITOR</b>	-	2,066	2,066	14.00	-	26	26	-	-	(128)	(128)	-

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[760000_02]	REQUEST	Restoration of Rent (Per Facilities): The rent charges for the Auditor's office were adjusted and reallocated in 2019 on instruction from previous Facilities Services Admin & Fiscal Manager Brian Beck as part of their ongoing space allocation project AND the fact that we surrendered space on the second floor of the North building in 2018 and turned it over to the Assessor's office (i.e., 735 sq. ft. or rooms N2-930 and N2-950). However, it appears the Assessor's office never made the requisite budget adjustment to accommodate the increase in square footage they acquired from the Auditor and Facilities Services is still charging the Auditor's office for the space they occupy.  Per Jerusha Harding, the current Admin & Fiscal Manger for Facilities Services, the cleanest and simplest correction for this shortfall will be for Facilities Services to submit a 2019 budget adjustment request to the Council to restore our rent budget to previous levels and then have us submit our 2020 budget with those same funding levels with the expectation that Facilities Services will eventually (in early 2020?) submit their master rent allocation budget adjustment for the entire Government Center to the Council, at which time our rent will (or should be) adjusted to reflect the space we actually occupy. The consequence of this approach is that in restoring our rent to 2018 levels it will appear as a new request on our 2020 budget. [Org/Program Impacted: AUDIT]	Y	-	18,545	18,545
2	[760000_01]	REQUEST	Personnel Sector Adjustment-Temp Employee Salary: The Auditor's office will serve as clerk to the Debt Review Committee in 2020. This and other ongoing clerical needs within both the Audit Services Division and the office administration team necessitates the hiring of a part-time Office Coordinator. The costs associated with increasing our Temporary, Seasonal and Emergency compensation budget will be offset by reductions in the Permanent and Provisional compensation budget as well as the corollary reductions in benefit and retirement costs. [Org/Program Impacted: AUDIT]	Y	-	7,000	7,000
3	[760000_R02]	STRESS TEST	Equipment/Travel/Training & Facilities Reduction: In order to achieve the 5% Stress Test levels, the first phase would be to eliminate funding for alterations to our office space, the replacement of computer equipment (per our established replacement schedule), the termination of any ongoing or new training courses and/or seminars for employees, and any associated travel that corresponds with said training. [Org/Program Impacted: AUDIT]	N	-	(18,400)	0
4	[760000_R01]	STRESS TEST	New Request Reduction: This Stress Test reduction corresponds to request items 76000-01 and 76000-02. The first of the new requests represents additional funding for the Temporary, Seasonal, Emergency compensation line item and the second corrects a shortfall in rent funding due to a miscalculation and miscommunication on the part of Facilities Services and the Assessor's office. [Org/Program Impacted: AUDIT]	N	-	(25,545)	0
5	[760000_R03]	STRESS TEST	FTE & Temporary Employee Reduction: Phase 2 of the 5% Stress Test reduction would require us to eliminate all funding for temporary employee(s), overtime, and eliminate the funding for all or part of one (1) FTE. Our operations budget is relatively cost-effective. Even cumulatively, the various line items of our operations budget would not be reasonably capable of meeting the 5% reduction threshold without eliminating personnel costs and/or employees. [Org/Program Impacted: AUDIT]	N	-	(84,055)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	25,545	25,545
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(128,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

AUDITOR

Funds Selected	Organizations Selected
110 - GENERAL FUND	76000000 - AUDITOR

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>2,108</b>	<b>67</b>	<b>2,066</b>	<b>2,040</b>	<b>26</b>	<b>2,071</b>	<b>37</b>	<b>1,709</b>	<b>399</b>
<b>REVENUE</b>	-	-	-	-	-	-	-	0	(0)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	0	(0)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	0	(0)
441005 - SALE-MTRLS SUPL CNTRL ASSETS	-	-	-	-	-	-	-	0	(0)
<b>EXPENSE</b>	<b>2,108</b>	<b>67</b>	<b>2,066</b>	<b>2,040</b>	<b>26</b>	<b>2,071</b>	<b>37</b>	<b>1,709</b>	<b>399</b>
<b>OPERATING EXPENSE</b>	<b>2,108</b>	<b>67</b>	<b>2,066</b>	<b>2,040</b>	<b>26</b>	<b>2,071</b>	<b>37</b>	<b>1,709</b>	<b>399</b>
000100-Salaries and Benefits	1,946	49	1,904	1,897	7	1,928	19	1,533	414
601005 - ELECTED AND EXEMPT SALARY	414	11	403	403	-	403	11	271	143
601020 - LUMP SUM VACATION PAY	34	-	34	34	-	34	-	4	30
601025 - LUMP SUM SICK PAY	13	-	13	13	-	13	-	-	13
601030 - PERMANENT AND PROVISIONAL	844	23	822	822	-	837	7	747	98
601050 - TEMPORARY SEASONAL EMERGENCY	27	7	27	20	7	20	7	5	22
601065 - OVERTIME	1	-	1	1	-	1	-	-	1
603005 - SOCIAL SECURITY TAXES	94	2	92	92	-	92	1	74	20
603025 - RETIREMENT OR PENSION CONTRIB	200	6	195	195	-	191	9	154	46
603040 - LTD CONTRIBUTIONS	5	0	5	5	-	6	(1)	4	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	24	1	23	23	-	30	(6)	28	(4)
603050 - HEALTH INSURANCE PREMIUMS	240	-	240	240	-	250	(10)	166	74
603055 - EMPLOYEE SERV RES FUND CHARGES	13	-	13	13	-	13	-	15	(2)
603056 - OPEB - CURRENT YR	38	-	38	38	-	38	-	65	(27)
605015 - EMPLOYEE PARKING	-	-	-	-	-	-	-	0	(0)
000200-Operations	162	19	162	143	19	143	19	176	(15)
607040 - FACILITIES MANAGEMENT CHARGES	5	-	5	5	-	5	-	6	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	-	4	4	-	4	-	3	1
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	1	(0)	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	9	-	9	9	-	11	(2)	5	3
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	0	0
615005 - OFFICE SUPPLIES	4	-	4	4	-	4	-	2	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	25	-	25	25	-	25	-	31	(6)
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	-	2
615025 - COMPUTER COMPONENTS < 3000	5	-	5	5	-	6	(1)	14	(9)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	4	-	4	4	-	4	-	3	1
615040 - POSTAGE	1	-	1	1	-	1	-	1	(0)
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	2	(1)	0	0
617005 - MAINTENANCE - OFFICE EQUIP	3	-	3	3	-	2	1	1	2
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	2	-	1	1
619025 - TRAVEL AND TRANSPORTATION	7	-	7	7	-	8	(1)	2	4
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	0	0
621020 - TELEPHONE	9	-	9	9	-	9	-	8	1
621025 - MOBILE TELEPHONE	7	-	7	7	-	4	4	4	4
633010 - RENT - BUILDINGS	75	19	75	56	19	56	19	95	(20)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The mission of the Property Tax Division is to provide professional property tax services as required by State law on behalf of the County, all local government entities, and the public in an efficient, effective, and transparent manner.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Improve efficiency of the Board of Equalization and all related processes**

1) Maintain efficiency of BOE and related processes (i.e., time, resources, and costs involved) from 1 efficiency units (time/labor/money) as of the start of January 2020 to 0.95 efficiency units (time/labor/money) by end of December 2020.

**Increase and maintain effectiveness and accuracy of property tax calculations**

2) Measure effectiveness/accuracy of tax calculations and related processes (i.e., Do they work as intended and provide accurate results?) from 4 quality checks as of the start of September 2020 to 6 quality checks by end of December 2020.

**Promote transparency in all aspects of property tax administration**

3) Increase transparency - whether county property tax data and processes are readily available to public in a clear, understandable format from 0 reports/data available as of the start of January 2020 to 1.5 reports/data available by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	1,917	26 1.4%	1,943	39 2.0%	1,956	
REVENUE	0	0	0	0	0	
<hr style="border: 1px solid red;"/>						
COUNTY FUNDING	1,917	26 1.4%	1,943	39 2.0%	1,956	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	1,990	0 0.0%	1,990	-59 -2.9%	1,932	
<b>FTE</b>	10.00	- 0.0%	10.00	- 0.0%	10.00	

# BUDGET & FTE PRIORITIES

# AUDITOR-TAX ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
7601000200 PROPERTY TAX	-	1,943	1,943	10.00	-	26	26	-	-	(122)	(122)	-	
<b>SUBTOTAL<sup>3</sup></b>	-	1,943	1,943	10.00	-	26	26	-	-	(122)	(122)	-	
76100000 STAT AND GENL-TAX ADMINISTRATION	-	1,990	1,990	-	-	-	-	-	-	-	-	-	
<b>TOTAL AUDITOR-TAX ADMINISTRATION</b>	-	3,933	3,933	10.00	-	26	26	-	-	(122)	(122)	-	
Stress Test met.												-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[760100_02]	REQUEST	Restoration of Rent (Per Facilities): The rent charges for the Auditor's office were adjusted and reallocated in 2019 on instruction from previous Facilities Services Admin & Fiscal Manager Brian Beck as part of their ongoing space allocation project AND the fact that we surrendered space on the second floor of the North building in 2018 and turned it over to the Assessor's office (i.e., 735 sq. ft. or rooms N2-930 and N2-950). However, it appears the Assessor's office never made the requisite budget adjustment to accommodate the increase in square footage they acquired from the Auditor and Facilities Services is still charging the Auditor's office for the space they occupy.  Per Jerusha Harding, the current Admin & Fiscal Manger for Facilities Services, the cleanest and simplest correction for this shortfall will be for Facilities Services to submit a 2019 budget adjustment request to the Council to restore our rent budget to previous levels and then have us submit our 2020 budget with those same funding levels with the expectation that Facilities Services will eventually (in early 2020?) submit their master rent allocation budget adjustment for the entire Government Center to the Council, at which time our rent will (or should be) adjusted to reflect the space we actually occupy. The consequence of this approach is that in restoring our rent to 2018 levels it will appear as a new request on our 2020 budget. [Org/Program Impacted: PROPERTY TAX]	Y	-	3,350	3,350
2	[760100_01]	REQUEST	Personnel Sector Adjustment-Salary: This is a technical adjustment; employee salaries shifted slightly due to equity adjustments and FTE allocations between our two funds, i.e., the general fund budget (i.e., 7600000100) and our tax fund budget (i.e., 7601000200). This personnel increase in the tax fund budget is offset by a nearly identical reduction in personnel costs within the general fund budget. [Org/Program Impacted: PROPERTY TAX]	Y	-	23,004	23,004
3	[760100_R02]	STRESS TEST	Equipment/Travel/Training & Facilities Reduction: In order to achieve the 5% Stress Test levels, the first phase would be to eliminate funding for alterations to our office space, the replacement of computer and printing equipment (per our established replacement schedule), the termination of any ongoing or new training courses and/or seminars for employees, and any associated travel that corresponds with said training. [Org/Program Impacted: PROPERTY TAX]	N	-	(30,870)	0
4	[760100_R01]	STRESS TEST	New Request Reduction: This Stress Test reduction corresponds to request items 76010-01 and 760100-02. The first of the new requests represents additional funding for the Permanent and Provisional compensation line item and the second corrects a shortfall in rent funding due to a miscalculation and miscommunication on the part of Facilities Services and the Assessor's office. [Org/Program Impacted: PROPERTY TAX]	N	-	(26,354)	0
5	[760100_R03]	STRESS TEST	FTE & Temporary Employee Reduction: Phase 2 of the 5% Stress Test reduction would require us to eliminate all funding for temporary employee(s), overtime, and eliminate the funding for all or part of one (1) FTE. Our operations budget is relatively cost-effective. Even cumulatively, the various line items of our operations budget would not be reasonably capable of meeting the 5% reduction threshold without eliminating personnel costs and/or employees. [Org/Program Impacted: PROPERTY TAX]	N	-	(64,776)	0
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	26,354	26,354
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(122,000)	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.			-	-	0	(58,618)

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

AUDITOR-TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	76010000 - AUDITOR-TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,956</b>	<b>39</b>	<b>1,943</b>	<b>1,917</b>	<b>26</b>	<b>1,917</b>	<b>39</b>	<b>1,939</b>	<b>17</b>
<b>EXPENSE</b>	<b>1,956</b>	<b>39</b>	<b>1,943</b>	<b>1,917</b>	<b>26</b>	<b>1,917</b>	<b>39</b>	<b>1,939</b>	<b>17</b>
<b>OPERATING EXPENSE</b>	<b>1,956</b>	<b>39</b>	<b>1,943</b>	<b>1,917</b>	<b>26</b>	<b>1,917</b>	<b>39</b>	<b>1,939</b>	<b>17</b>
000100-Salaries and Benefits	1,212	49	1,187	1,163	23	1,164	49	1,199	13
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	-	-	119	(119)
601020 - LUMP SUM VACATION PAY	4	-	4	4	-	4	-	-	4
601025 - LUMP SUM SICK PAY	1	-	1	1	-	1	-	-	1
601030 - PERMANENT AND PROVISIONAL	768	21	748	748	-	724	44	687	81
601050 - TEMPORARY SEASONAL EMERGENCY	40	23	40	17	23	40	-	23	17
601065 - OVERTIME	2	-	2	2	-	2	-	0	1
603005 - SOCIAL SECURITY TAXES	59	2	57	57	-	55	3	60	(2)
603025 - RETIREMENT OR PENSION CONTRIB	130	3	127	127	-	122	8	141	(10)
603040 - LTD CONTRIBUTIONS	3	0	3	3	-	3	(1)	3	(0)
603045 - SUPPLEMENTAL RETIREMENT (401K)	5	0	5	5	-	5	(0)	3	1
603050 - HEALTH INSURANCE PREMIUMS	168	-	168	168	-	173	(6)	127	40
603055 - EMPLOYEE SERV RES FUND CHARGES	11	-	11	11	-	11	-	11	(0)
603056 - OPEB - CURRENT YR	23	-	23	23	-	23	-	25	(2)
000200-Operations	306	3	306	303	3	303	3	266	41
607040 - FACILITIES MANAGEMENT CHARGES	12	-	12	12	-	5	7	5	7
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	1	0
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	-	1
611015 - EDUCATION AND TRAINING SERV/SUPP	6	-	6	6	-	6	-	4	2
613005 - PRINTING CHARGES	3	-	3	3	-	2	1	4	(1)
613010 - PUBLIC NOTICES	3	-	3	3	-	4	(1)	2	1
613020 - DEVELOPMENT ADVERTISING	-	-	-	-	-	-	-	0	(0)
613025 - CONTRACTED PRINTINGS	30	-	30	30	-	32	(2)	27	3
615005 - OFFICE SUPPLIES	6	-	6	6	-	6	-	3	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	5	-	5	5	-	3	3	-	5
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	0	1
615025 - COMPUTER COMPONENTS < 3000	8	-	8	8	-	8	-	16	(8)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2	-	2	2	-	2	-	1	0
615040 - POSTAGE	155	-	155	155	-	160	(5)	144	11
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	-	1
617005 - MAINTENANCE - OFFICE EQUIP	3	-	3	3	-	6	(3)	9	(6)
619015 - MILEAGE ALLOWANCE	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	5	-	5	5	-	5	-	3	2
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	0	0
621020 - TELEPHONE	7	-	7	7	-	7	-	7	(0)
621025 - MOBILE TELEPHONE	2	-	2	2	-	2	-	2	(0)
633010 - RENT - BUILDINGS	58	3	58	55	3	55	3	38	20
000300-Capital Purchases	7	-	7	7	-	7	-	-	7
679005 - OFFICE FURN EQUIP SOFTWR>5000	7	-	7	7	-	7	-	-	7
000400-Indirect Cost	430	(13)	443	443	-	443	(13)	475	(45)
663010 - COUNCIL OVERHEAD COST	6	-	6	6	-	6	-	5	1
663015 - MAYOR OVERHEAD COST	6	-	6	6	-	6	-	2	4
663025 - AUDITOR OVERHEAD COST	4	-	4	4	-	4	-	4	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	35	-	35	35	-	35	-	35	1
663040 - INFO SERVICES OVERHEAD COST	350	(13)	363	363	-	363	(13)	402	(52)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	6	-	6	6	-	6	-	7	(1)
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	1	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	9	-	9	9	-	9	-	10	(1)
663070 - MAYOR FINANCE OVERHEAD COST	13	-	13	13	-	13	-	10	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

AUDITOR-TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	76100000 - STAT AND GENL-TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>743</b>	<b>(59)</b>	<b>802</b>	<b>802</b>	<b>-</b>	<b>751</b>	<b>(8)</b>	<b>244</b>	<b>499</b>
<b>REVENUE</b>	<b>28,860</b>	<b>1,655</b>	<b>28,074</b>	<b>27,205</b>	<b>869</b>	<b>27,205</b>	<b>1,655</b>	<b>26,254</b>	<b>2,606</b>
NON-OPERATING REVENUE	28,860	1,655	28,074	27,205	869	27,205	1,655	26,254	2,606
RCT4010 - PROPERTY TAXES	27,612	1,708	26,826	25,904	922	25,904	1,708	24,852	2,760
401005 - GENERAL PROPERTY TAX	25,973	1,708	25,187	24,265	922	24,265	1,708	21,907	4,066
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	1,553	(1,553)
401020 - LATE FEES PRIOR YR REDEMPTIONS	22	-	22	22	-	22	-	16	6
401021 - MULTI-COUNTY A AND C PASS THRU	1,248	-	1,248	1,248	-	1,248	-	1,002	246
401023 - PROPERTY TAX-RDA	2	-	2	2	-	2	-	-	2
401025 - PRIOR YEAR REDEMPTIONS	367	-	367	367	-	367	-	373	(6)
RCT4013 - FEE IN LIEU OF TAXES	1,209	(53)	1,209	1,262	(53)	1,262	(53)	1,333	(124)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	1,209	(53)	1,209	1,262	(53)	1,262	(53)	1,333	(124)
RCT4290 - INVESTMENT EARNINGS	39	-	39	39	-	39	-	69	(30)
429005 - INTEREST - TIME DEPOSITS	-	-	-	-	-	-	-	(11)	11
429010 - INT-TAX POOL	12	-	12	12	-	12	-	24	(12)
429015 - INTEREST-MISCELLANEOUS	27	-	27	27	-	27	-	56	(29)
<b>EXPENSE</b>	<b>1,941</b>	<b>(50)</b>	<b>1,999</b>	<b>1,990</b>	<b>9</b>	<b>1,940</b>	<b>1</b>	<b>1,246</b>	<b>695</b>
OPERATING EXPENSE	743	(59)	802	802	-	751	(8)	244	499
000100-Salaries and Benefits	152	-	152	152	-	101	51	-	152
601030 - PERMANENT AND PROVISIONAL	152	-	152	152	-	101	51	-	152
000200-Operations	397	-	397	397	-	397	-	29	368
617015 - MAINTENANCE - SOFTWARE	344	-	344	344	-	344	-	-	344
661005 - TAX ANTICIPATION INTEREST	53	-	53	53	-	53	-	29	24
000400-Indirect Cost	195	(59)	253	253	-	253	(59)	215	(20)
663010 - COUNCIL OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663015 - MAYOR OVERHEAD COST	0	-	0	0	-	0	-	0	0
663025 - AUDITOR OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	192	(59)	250	250	-	250	(59)	214	(23)
663070 - MAYOR FINANCE OVERHEAD COST	2	-	2	2	-	2	-	0	2
NON-OPERATING EXPENSE	1,198	9	1,198	1,189	9	1,189	9	1,002	196
000200-Operations	1,189	-	1,189	1,189	-	1,189	-	1,002	187
666505 - MULTI-COUNTY PASS THRU	1,189	-	1,189	1,189	-	1,189	-	1,002	187
001000-Other Financing Uses	9	9	9	-	9	-	9	-	9
770010 - OFU TRANSFERS OUT	9	9	9	-	9	-	9	-	9

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# CLERK-COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b><u>OPERATING</u></b>						
EXPENDITURES	5,399	8,240	152.6%	13,639	6,287	116.5%
REVENUE	1,435	1,016	70.8%	2,451	1,016	70.8%
COUNTY FUNDING	3,964	7,224	182.3%	11,188	5,271	133.0%
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>						
COUNTY FUNDING	0	0		0	0	
<b><u>FTE</u></b>	32.25	2.50	7.8%	34.75	2.50	

# BUDGET & FTE PRIORITIES

# CLERK-COUNTYWIDE ROLLUP

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)			
	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE	Revenue (Operating)	Expend. (Operating)	County Funding	FTE
<b>CLERK</b>												
7900000000 CLERK PRGM	-	516	516	-	-	(2)	(2)	-	-	-	-	-
7900000100 ELECTED AND EXEMPT	-	453	453	3.00	-	-	-	-	-	-	-	-
7900000500 CLERK ADMINISTRATION	1,075	181	(894)	2.00	(5)	-	5	-	-	-	-	-
7900000200 MARRIAGE	-	498	498	8.00	-	23	23	0.50	-	(68)	(68)	(1.50)
7900000300 COUNCIL CLERK	45	215	170	3.00	(5)	-	5	-	-	-	-	-
7900000400 TEMPORARY STAFF	-	15	15	-	-	-	-	-	-	-	-	-
<b>TOTAL CLERK</b>	<b>1,120</b>	<b>1,879</b>	<b>759</b>	<b>16.00</b>	<b>(10)</b>	<b>21</b>	<b>31</b>	<b>0.50</b>	<b>-</b>	<b>(68)</b>	<b>(68)</b>	<b>(1.50)</b>
										Chk Figure	54	
<b>CLERK - ELECTIONS</b>												
7901000000 ELECTION CLERK PRGM	1,331	9,586	8,255	-	1,026	7,525	6,499	-	(1,029)	(7,688)	(6,660)	-
7901000500 ELECTION CLERK ADMINISTRATION	-	712	712	6.00	-	-	-	-	-	-	-	-
7901000100 PERMANENT STAFF	-	875	875	12.75	-	129	129	2.00	-	(129)	(129)	(2.00)
7901000400 TEMPORARY STAFF	-	396	396	-	-	373	373	-	-	(383)	(383)	-
7901000300 POLL WORKERS	-	184	184	-	-	184	184	-	-	(174)	(174)	-
7901000200 ROVERS	-	8	8	-	-	8	8	-	-	(8)	(8)	-
<b>TOTAL CLERK - ELECTIONS</b>	<b>1,331</b>	<b>11,760</b>	<b>10,429</b>	<b>18.75</b>	<b>1,026</b>	<b>8,219</b>	<b>7,193</b>	<b>2.00</b>	<b>(1,029)</b>	<b>(8,383)</b>	<b>(7,354)</b>	<b>(2.00)</b>
										Chk Figure	(1,285)	
<b>TOTAL CLERK – COUNTYWIDE ROLLUP</b>	<b>2,451</b>	<b>13,639</b>	<b>11,188</b>	<b>34.75</b>	<b>1,016</b>	<b>8,240</b>	<b>7,224</b>	<b>2.50</b>	<b>(1,029)</b>	<b>(8,450)</b>	<b>(7,422)</b>	<b>(3.50)</b>
										Chk Figure	(1,231)	

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.



NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>								
Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed		
1	110	CLERK - ELECTIONS [790100_05] Request Revenue due to Candidate Filing: Revenue increase due to candidate filing in 2020 [Org/Program Impacted: ELECTION CLERK PRGM]	N	-	(22,500)	(22,500)		
2	110	CLERK - ELECTIONS [790100_R05] Request (Reduction) Stress Test - Prior Year Adjustment: These items were a prior year adjustment for one year only. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(229,009)	(229,009)		
3	110	CLERK - ELECTIONS [790100_R06] Request (Reduction) Stress Test - Ballot on Demand Lease: The lease with Runbeck for the ballot on demand system has expired and the Election Division now owns the equipment. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(12,250)	(12,250)		
4	110	CLERK - ELECTIONS [790100_01] Request Elections Costs Presidential Year: The Election Division is requesting funding to conduct a March Presidential Primary Election, June Primary Election, and a Presidential General Election in November 2020. The amounts requested are based on three parties possibly holding a presidential primary and county-wide primary elections. The 2020 Elections will be conducted mainly by mail, in conjunction with early voting, and vote centers with an expected turnout of 85% of registered voters in the Presidential General Election. [Org/Program Impacted: ELECTION CLERK PRGM, POLL WORKERS, ROVERS, TEMPORARY STAFF]	N	-	2,297,369	2,297,369		
5	110	CLERK - ELECTIONS [790100_02] Request Voting Equipment: The State of Utah put out an RFP in 2017 to replace the statewide voting equipment and other counties opted to implement a new system last year. Because Salt Lake County had installed upgraded software in 2013 and other counties had not, we were able to extend the life of our current voting system. However, we will need to replace our voting system and have it operation for the 2021 general election. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	5,000,000	2,990,975		
6	110	CLERK [790000_01] Request PT Marriage Specialist to FT: The number of marriage license applications, ceremonies performed, and marriage license copies requested has continued to increase annually. Additionally, due to the closing of the Salt Lake City United States Postal Office passport division the demand for both passport applications and photos has significantly increased. To continue to offer the exceptional customer service the Marriage & Passport Division's is known for and help relieve current demands on our existing staff, the Clerk's Office is requesting the Council approve increasing one part-time Marriage Specialist to a full-time Marriage Specialist. [Org/Program Impacted: MARRIAGE]	Y	0.50	23,400	23,916		
7	110	CLERK - ELECTIONS [790100_03] Request Permanent Staff (FTE's): The Election Division is requesting to increase the number of FTEs from 16.75 to 18.75. Projections for 2020 show an increase of more than 50,000 active registered voters. With the increase in population in Salt Lake County, there is a need to increase permanent staff positions in the Election Division to handle the volume of registration forms and upkeep of the registration database, processing petitions and administering elections. [Org/Program Impacted: PERMANENT STAFF]	Y	2.00	129,252	131,688		
8	110	CLERK - ELECTIONS [790100_04] Request Agilis: The Election Clerk Division currently has one Agilis system but needs to purchase a second one to allow for growth in Salt Lake County. The Agilis machine and software allows the Election Division Staff to process incoming ballots. It sorts, gives voting credit and signature verifies voter affidavits more efficiently than manual processes. When a ballot is received in the Election Division, the envelope is scanned and an image of the voter's signature is captured. That signature image is compared to that voter's signature in the registration database. If a signature is beyond tolerance level, it will be kicked out for staff review. If there isn't a signature match after several levels of review, a notice is mailed to the voter which allows them to resolve the issue and have their ballot counted. The Agilis system greatly reduces the number of temporary employee hours needed to process thousands of mail-in ballots. It can process up to 10,000 mail pieces per hour, sort by any supplied routing information, detect barcode duplicates and identify barcodes that cannot be read. [Org/Program Impacted: ELECTION CLERK PRGM]	N	-	0	0		
9	110	CLERK - ELECTIONS [790100_06] Request Agilis Ongoing Costs: Ongoing maintenance warranty and software licensing fees associated with the purchase of a second agilis machine. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	30,000	30,000		
10	110	CLERK [790000_02] Request Reduction in Revenue: [Org/Program Impacted: CLERK ADMINISTRATION, COUNCIL CLERK]	Y	-	10,000	10,000		
11	110	CLERK [790000_R01] Request (Reduction) Expired Lease: The lease on the Canon Copier in the Clerk Division is expired and no longer needed. [Org/Program Impacted: CLERK PRGM]	Y	-	(2,000)	(2,000)		

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
12	110	CLERK [631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: CLERK PRGM]	N	-	0	1,053
14	110	CLERK [790000_R04] Stress Test Stress Test - Back to Base Budget: Eliminate the request for a part time marriage and passport specialist to be made full time in order to get the budget back to base. [Org/Program Impacted: MARRIAGE]	Y	(0.50)	(23,400)	0
15	110	CLERK - ELECTIONS [790100_R03] Stress Test Stress Test - New FTE Request: Eliminate funding request for 2 new FTE positions in the Election Division per stress test. [Org/Program Impacted: PERMANENT STAFF]	Y	(2.00)	(129,252)	0
16	110	CLERK [790000_R03] Stress Test Stress Test - FT Employee: Eliminate one FT employee to accommodate the stress test. This is not recommended and would result in the loss of revenue in passport photos being eliminated and marriage ceremonies being cut back due to a loss in personnel. This would be a loss of \$65,000 in photos and about \$39,000 in ceremonies totalling \$104,000 annually. [Org/Program Impacted: MARRIAGE]	Y	(1.00)	(44,365)	0
17	110	CLERK - ELECTIONS [790100_R02] Stress Test Stress Test - Voting Equipment: Eliminate request to purchase new voting equipment in accordance with stress test [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(5,000,000)	0
18	110	CLERK - ELECTIONS [790100_R01] Stress Test Stress Test - Election Costs: Eliminate the request for Election Costs due to stress test which would strongly impede the ability to conduct elections in 2020. [Org/Program Impacted: ELECTION CLERK PRGM, POLL WORKERS, ROVERS, TEMPORARY STAFF]	N	-	(2,224,752)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>: 2.50 7,224,262 5,219,242**

TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>: - 0 0

TOTAL STRESS TEST REDUCTIONS<sup>1</sup>: (3.50) (7,421,769) 0

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

CLERK-COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
110 - GENERAL FUND	79000000 - CLERK • 79010000 - CLERK - ELECTIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>9,235</b>	<b>5,271</b>	<b>11,188</b>	<b>3,964</b>	<b>7,224</b>	<b>3,893</b>	<b>5,342</b>	<b>5,183</b>	<b>4,051</b>
<b>REVENUE</b>	<b>2,451</b>	<b>1,016</b>	<b>2,451</b>	<b>1,435</b>	<b>1,016</b>	<b>3,314</b>	<b>(863)</b>	<b>1,121</b>	<b>1,330</b>
<b>OPERATING REVENUE</b>	<b>2,451</b>	<b>1,016</b>	<b>2,451</b>	<b>1,435</b>	<b>1,016</b>	<b>3,314</b>	<b>(863)</b>	<b>1,121</b>	<b>1,330</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	272	(25)	272	297	(25)	297	(25)	-	272
411000 - STATE GOVERNMENT GRANTS	272	(25)	272	297	(25)	297	(25)	-	272
RCT4200 - CHARGES FOR SERVICES	2,179	1,041	2,179	1,138	1,041	3,017	(838)	1,121	1,058
409010 - MARRIAGE LICENSE	575	(5)	575	580	(5)	580	(5)	552	23
409015 - PASSPORT LICENSE	500	-	500	500	-	500	-	493	7
421050 - ELECTION SERVICES	1,059	1,051	1,059	8	1,051	1,887	(828)	35	1,024
423405 - MSD CONTRACT REVENUE	45	(5)	45	50	(5)	50	(5)	41	4
<b>EXPENSE</b>	<b>11,686</b>	<b>6,287</b>	<b>13,639</b>	<b>5,399</b>	<b>8,240</b>	<b>7,206</b>	<b>4,479</b>	<b>6,304</b>	<b>5,381</b>
<b>OPERATING EXPENSE</b>	<b>11,686</b>	<b>6,287</b>	<b>13,639</b>	<b>5,399</b>	<b>8,240</b>	<b>7,206</b>	<b>4,479</b>	<b>6,304</b>	<b>5,381</b>
000100-Salaries and Benefits	3,412	559	3,346	2,854	492	2,985	427	2,797	615
601005 - ELECTED AND EXEMPT SALARY	347	9	337	337	-	341	6	331	16
601020 - LUMP SUM VACATION PAY	15	-	15	15	-	15	-	4	11
601025 - LUMP SUM SICK PAY	5	-	5	5	-	5	-	-	5
601030 - PERMANENT AND PROVISIONAL	1,635	130	1,591	1,505	87	1,481	154	1,316	319
601050 - TEMPORARY SEASONAL EMERGENCY	301	278	301	23	278	159	142	227	74
601065 - OVERTIME	48	38	48	10	38	15	33	68	(20)
603005 - SOCIAL SECURITY TAXES	174	34	170	140	30	148	26	139	34
603025 - RETIREMENT OR PENSION CONTRIB	293	22	285	271	14	290	4	259	34
603040 - LTD CONTRIBUTIONS	7	1	7	7	0	9	(1)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	53	2	52	51	1	48	4	46	7
603050 - HEALTH INSURANCE PREMIUMS	470	45	470	426	45	410	60	327	143
603055 - EMPLOYEE SERV RES FUND CHARGES	30	-	30	30	-	30	-	38	(8)
603056 - OPEB - CURRENT YR	35	-	35	35	-	35	-	35	(0)
000200-Operations	6,509	4,907	8,116	1,602	6,513	3,279	3,231	2,756	3,754
607005 - JANITORIAL SUPPLIES AND SERVICE	-	(1)	-	1	(1)	1	(1)	-	-
607040 - FACILITIES MANAGEMENT CHARGES	30	(9)	30	39	(9)	49	(18)	50	(20)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	7	-	7	7	-	7	-	3	4
611015 - EDUCATION AND TRAINING SERV/SUPP	10	-	10	10	-	10	-	7	3
613005 - PRINTING CHARGES	39	25	39	14	25	34	5	27	12
613010 - PUBLIC NOTICES	89	59	89	30	59	77	12	46	44
613025 - CONTRACTED PRINTINGS	1,622	1,538	1,622	84	1,538	995	628	897	726
615005 - OFFICE SUPPLIES	68	5	68	63	5	78	(10)	63	5
615016 - COMPUTER SOFTWARE SUBSCRIPTION	170	30	170	140	30	84	86	61	109
615020 - COMPUTER SOFTWARE < 3000	20	-	20	20	-	20	-	5	15
615025 - COMPUTER COMPONENTS < 3000	38	(311)	38	349	(311)	349	(311)	47	(10)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2,406	2,393	4,013	13	4,000	13	2,393	15	2,391
615040 - POSTAGE	1,103	990	1,103	113	990	578	525	740	363
615045 - PETTY CASH REPLENISH	3	-	3	3	-	3	-	0	2
615050 - MEALS AND REFRESHMENTS	7	6	7	1	6	6	1	4	3
617005 - MAINTENANCE - OFFICE EQUIP	46	-	46	46	-	46	-	62	(16)
617010 - MAINT - MACHINERY AND EQUIP	15	-	15	15	-	15	-	-	15
617015 - MAINTENANCE - SOFTWARE	13	-	13	13	-	15	(2)	12	1
617025 - PARTS PURCHASES	15	-	15	15	-	15	-	0	15
617035 - MAINT - AUTOS AND EQUIP-FLEET	2	-	2	2	-	2	-	0	2
619005 - GASOLINE DIESEL OIL AND GREASE	2	1	2	1	1	1	1	0	1
619015 - MILEAGE ALLOWANCE	2	-	2	2	-	2	(0)	0	2
619025 - TRAVEL AND TRANSPORTATION	12	-	12	12	-	12	-	6	6
619035 - VEHICLE RENTAL CHARGES	11	8	11	4	8	10	1	3	9
619045 - VEHICLE REPLACEMENT CHARGES	2	-	2	2	-	2	(0)	2	(0)
621005 - HEAT AND FUEL	1	(6)	-	7	(7)	7	(6)	5	(4)
621010 - LIGHT AND POWER	-	(28)	-	28	(28)	28	(28)	9	(9)
621020 - TELEPHONE	98	12	98	86	12	96	3	56	43
621025 - MOBILE TELEPHONE	41	-	41	41	-	41	-	30	10
633010 - RENT - BUILDINGS	274	(103)	274	376	(103)	390	(116)	374	(101)
633015 - RENT - EQUIPMENT	40	40	40	-	40	-	40	25	15
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	(11)	-	11	(11)	11	(11)	11	(11)
637005 - LEASE PAYMENTS - NON-CAPITAL	-	(2)	-	2	(2)	2	(2)	2	(2)
639025 - OTHER PROFESSIONAL FEES	91	51	91	40	51	167	(75)	44	48
639045 - CONTRACTED LABOR/PROJECTS	235	225	235	10	225	111	124	148	87
645005 - CONTRACT HAULING	-	(4)	-	4	(4)	4	(4)	2	(2)
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	1	(1)
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	(2)	-	2	(2)	2	(2)	2	(2)
000300-Capital Purchases	871	833	1,272	38	1,235	38	833	-	871
679005 - OFFICE FURN EQUIP SOFTWR>5000	871	833	1,272	38	1,235	38	833	-	871
000400-Indirect Cost	893	(12)	905	905	-	905	(12)	751	142

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

We serve the public with integrity, respect and an unwavering commitment to providing exceptional customer service. We treat each marriage and passport applicant with respect and professionalism. We prepare and retain minutes, agendas, and correspondence for Salt Lake County entities with respect and professionalism.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Marriage and Passport Division to incorporate new office design and administrative methods to increase productivity and address ergonomic problems.**

- 1) Reduce strain of Marriage/Passport staff to serve the public in issuing marriage licenses and accepting passport applications by increasing the total numbers of FTE from 7.5 to 8 FTE's. from 7.5 Employees as of the start of the year 2020 to 8 Employees by end of the year 2020.
- 2) Increase Election Division staff will be able to issue marriage licenses and fill certified marriage license copy requests for customers. from 9 Employees as of the start of the year 2019 to 14 Employees by end of the year 2020.
- 3) Increase Marriage/Passport Division increase revenue brought in from performing marriage ceremonies. from 7% Ceremonies as of the start of August 2017 to 30% Ceremonies by end of the year 2021.

**Council Clerk Division utilizes new technology and methods to increase efficiency and productivity.**

- 4) Maintain Council Clerk Division is using a new system for taking and transcribing minutes at all Council Meetings. They need to be able to maintain the level of efficiency and customer service while learning the new Granicus program. from 60 man hours as of the start of October 2017 to 40 man hours by end of the year 2021.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	1,857	21 1.2%	1,879	45 2.4%	1,902	
REVENUE	1,130	-10 -0.9%	1,120	-10 -0.9%	1,120	
COUNTY FUNDING	727	31 4.3%	759	55 7.6%	782	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	15.50	0.50 3.2%	16.00	0.50 3.2%	16.00	



# BUDGET & FTE PRIORITIES

CLERK

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
7900000000 CLERK PRGM	-	516	516	-	-	(2)	(2)	-	-	-	-	-
7900000100 ELECTED AND EXEMPT	-	453	453	3.00	-	-	-	-	-	-	-	-
7900000500 CLERK ADMINISTRATION	1,075	181	(894)	2.00	(5)	-	5	-	-	-	-	-
7900000200 MARRIAGE	-	498	498	8.00	-	23	23	0.50	-	(68)	(68)	(1.50)
7900000300 COUNCIL CLERK	45	215	170	3.00	(5)	-	5	-	-	-	-	-
7900000400 TEMPORARY STAFF	-	15	15	-	-	-	-	-	-	-	-	-
<b>TOTAL CLERK</b>	<b>1,120</b>	<b>1,879</b>	<b>759</b>	<b>16.00</b>	<b>(10)</b>	<b>21</b>	<b>31</b>	<b>0.50</b>	<b>-</b>	<b>(68)</b>	<b>(68)</b>	<b>(1.50)</b>
Stress Test met.												-

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[790000_01]	REQUEST	PT Marriage Specialist to FT: The number of marriage license applications, ceremonies performed, and marriage license copies requested has continued to increase annually. Additionally, due to the closing of the Salt Lake City United States Postal Office passport division the demand for both passport applications and photos has significantly increased. To continue to offer the exceptional customer service the Marriage & Passport Division's is known for and help relieve current demands on our existing staff, the Clerk's Office is requesting the Council approve increasing one part-time Marriage Specialist to a full-time Marriage Specialist. [Org/Program Impacted: MARRIAGE]	Y	0.50	23,400	23,916
2	[790000_02]	REQUEST	Reduction in Revenue: [Org/Program Impacted: CLERK ADMINISTRATION, COUNCIL CLERK]	Y	-	10,000	10,000
3	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: CLERK PRGM]	N	-	0	1,053
4	[790000_R01]	REQUEST (REDUCTION)	Expired Lease: The lease on the Canon Copier in the Clerk Division is expired and no longer needed. [Org/Program Impacted: CLERK PRGM]	Y	-	(2,000)	(2,000)
5	[790000_R04]	STRESS TEST	Stress Test - Back to Base Budget: Eliminate the request for a part time marriage and passport specialist to be made full time in order to get the budget back to base. [Org/Program Impacted: MARRIAGE]	Y	(0.50)	(23,400)	0
6	[790000_R03]	STRESS TEST	Stress Test - FT Employee: Eliminate one FT employee to accommodate the stress test. This is not recommended and would result in the loss of revenue in passport photos being eliminated and marriage ceremonies being cut back due to a loss in personnel. This would be a loss of \$65,000 in photos and about \$39,000 in ceremonies totalling \$104,000 annually. [Org/Program Impacted: MARRIAGE]	Y	(1.00)	(44,365)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>0.50</b>	<b>31,400</b>	<b>32,969</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					<b>(1.50)</b>	<b>(67,765)</b>	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

CLERK

Funds Selected	Organizations Selected
110 - GENERAL FUND	79000000 - CLERK

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>782</b>	<b>55</b>	<b>759</b>	<b>727</b>	<b>31</b>	<b>800</b>	<b>(18)</b>	<b>663</b>	<b>120</b>
<b>REVENUE</b>	<b>1,120</b>	<b>(10)</b>	<b>1,120</b>	<b>1,130</b>	<b>(10)</b>	<b>1,130</b>	<b>(10)</b>	<b>1,086</b>	<b>34</b>
<b>OPERATING REVENUE</b>	<b>1,120</b>	<b>(10)</b>	<b>1,120</b>	<b>1,130</b>	<b>(10)</b>	<b>1,130</b>	<b>(10)</b>	<b>1,086</b>	<b>34</b>
RCT4200 - CHARGES FOR SERVICES	1,120	(10)	1,120	1,130	(10)	1,130	(10)	1,086	34
409010 - MARRIAGE LICENSE	575	(5)	575	580	(5)	580	(5)	552	23
409015 - PASSPORT LICENSE	500	-	500	500	-	500	-	493	7
423405 - MSD CONTRACT REVENUE	45	(5)	45	50	(5)	50	(5)	41	4
<b>EXPENSE</b>	<b>1,902</b>	<b>45</b>	<b>1,879</b>	<b>1,857</b>	<b>21</b>	<b>1,930</b>	<b>(28)</b>	<b>1,748</b>	<b>154</b>
<b>OPERATING EXPENSE</b>	<b>1,902</b>	<b>45</b>	<b>1,879</b>	<b>1,857</b>	<b>21</b>	<b>1,930</b>	<b>(28)</b>	<b>1,748</b>	<b>154</b>
000100-Salaries and Benefits	1,385	54	1,355	1,331	23	1,321	64	1,243	142
601005 - ELECTED AND EXEMPT SALARY	347	9	337	337	-	341	6	331	16
601020 - LUMP SUM VACATION PAY	2	-	2	2	-	2	-	-	2
601025 - LUMP SUM SICK PAY	1	-	1	1	-	1	-	-	1
601030 - PERMANENT AND PROVISIONAL	563	30	548	533	15	532	31	499	64
601050 - TEMPORARY SEASONAL EMERGENCY	15	-	15	15	-	15	-	10	5
601065 - OVERTIME	5	-	5	5	-	5	-	2	3
603005 - SOCIAL SECURITY TAXES	68	3	66	65	1	65	3	61	8
603025 - RETIREMENT OR PENSION CONTRIB	128	6	124	122	2	126	2	125	3
603040 - LTD CONTRIBUTIONS	3	0	3	3	0	4	(1)	3	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	36	1	35	35	0	33	2	32	3
603050 - HEALTH INSURANCE PREMIUMS	187	4	187	183	4	166	21	143	44
603055 - EMPLOYEE SERV RES FUND CHARGES	14	-	14	14	-	14	-	18	(4)
603056 - OPEB - CURRENT YR	17	-	17	17	-	17	-	20	(3)
000200-Operations	222	(1)	221	223	(2)	307	(85)	216	7
607040 - FACILITIES MANAGEMENT CHARGES	3	-	3	3	-	9	(6)	5	(2)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	1
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	-	1
613005 - PRINTING CHARGES	4	-	4	4	-	4	-	2	2
613025 - CONTRACTED PRINTINGS	4	-	4	4	-	4	-	4	0
615005 - OFFICE SUPPLIES	23	-	23	23	-	23	-	24	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	3	-	3	3	-	3	0	7	(4)
615020 - COMPUTER SOFTWARE < 3000	10	-	10	10	-	10	-	-	10
615025 - COMPUTER COMPONENTS < 3000	8	-	8	8	-	8	-	24	(16)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	3	-	3	3	-	3	-	4	(0)
615040 - POSTAGE	40	-	40	40	-	40	-	33	7
615045 - PETTY CASH REPLENISH	1	-	1	1	-	1	-	-	1
617005 - MAINTENANCE - OFFICE EQUIP	8	-	8	8	-	8	-	2	6
617015 - MAINTENANCE - SOFTWARE	12	-	12	12	-	12	-	12	0
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	(0)	-	1
619025 - TRAVEL AND TRANSPORTATION	3	-	3	3	-	3	-	-	3
621005 - HEAT AND FUEL	1	1	-	-	-	-	1	-	1
621020 - TELEPHONE	6	-	6	6	-	6	-	5	1
621025 - MOBILE TELEPHONE	3	-	3	3	-	3	-	3	(0)
633010 - RENT - BUILDINGS	89	-	89	89	-	89	-	89	0
637005 - LEASE PAYMENTS - NON-CAPITAL	-	(2)	-	2	(2)	2	(2)	2	(2)
639025 - OTHER PROFESSIONAL FEES	-	-	-	-	-	78	(78)	-	-
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	1	(1)
000400-Indirect Cost	295	(8)	303	303	-	303	(8)	289	5
663010 - COUNCIL OVERHEAD COST	6	-	6	6	-	6	-	5	1
663015 - MAYOR OVERHEAD COST	6	-	6	6	-	6	-	2	4
663025 - AUDITOR OVERHEAD COST	4	-	4	4	-	4	-	4	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	76	-	76	76	-	76	-	85	(9)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	166	(8)	174	174	-	174	(8)	154	12
663045 - PURCHASING OVERHEAD COST	2	-	2	2	-	2	-	9	(8)
663050 - HUMAN RESOURCES OVERHEAD COST	12	-	12	12	-	12	-	16	(4)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	5	-	5	5	-	5	-	2	4
663070 - MAYOR FINANCE OVERHEAD COST	16	-	16	16	-	16	-	11	5

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To conduct Salt Lake County Elections in a fair, transparent, accurate, and efficient manner; to educate and encourage voter participation and to maintain accurate election records.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Reduce returned undeliverable mail and provisional ballots cast at vote centers**

- 1) Reduce Request a National Change Of Address "NCOA" list on a weekly basis to update the Salt Lake County's voter registration list. This list includes the address of those voter's who have moved. This work is done to ensure the voter will receive their ballot in the mail. from 5% ballots undeliverable as of the start of August 2019 to 1% ballots undeliverable by end of the year 2023.
- 2) Reduce Reduce number of provisional ballots issued at Early Voting and Vote Centers on Election Day. from 3.86% registered voters as of the end of November 2018 to 1% registered voters by end of the year 2022.

**Improve ASR verification used in conjunction with the Agilis equipment**

- 3) Increase Number of by mail ballot signatures automatically accepted using the Agilis ASR (Automatic Signature Recognition) software. from 2% signatures as of the end of August 2019 to 40% Signatures by end of the year 2022.

**Improve 'cure letter' responses to unsigned ballot affidavits**

- 4) Increase Number of cure letters responded to by voters allowing us to process and tabulate their ballot. from 49% signatures as of the end of August 2019 to 75% signatures by end of the year 2022.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b>OPERATING</b>							
EXPENDITURES	3,541	8,219	232.1%	11,760	6,242	176.3%	9,783
REVENUE	305	1,026	336.7%	1,331	1,026	336.7%	1,331
COUNTY FUNDING	3,237	7,193	222.2%	10,429	5,216	161.2%	8,452
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>							
COUNTY FUNDING	0	0		0	0		0
<b>FTE</b>	16.75	2.00	11.9%	18.75	2.00	11.9%	18.75

# BUDGET & FTE PRIORITIES

# ELECTION CLERK

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
7901000000 ELECTION CLERK PRGM	1,331	9,586	8,255	-	1,026	7,525	6,499	-	(1,029)	(7,688)	(6,660)	-
7901000500 ELECTION CLERK ADMINISTRATION	-	712	712	6.00	-	-	-	-	-	-	-	-
7901000100 PERMANENT STAFF	-	875	875	12.75	-	129	129	2.00	-	(129)	(129)	(2.00)
7901000400 TEMPORARY STAFF	-	396	396	-	-	373	373	-	-	(383)	(383)	-
7901000300 POLL WORKERS	-	184	184	-	-	184	184	-	-	(174)	(174)	-
7901000200 ROVERS	-	8	8	-	-	8	8	-	-	(8)	(8)	-
<b>TOTAL ELECTION CLERK</b>	<b>1,331</b>	<b>11,760</b>	<b>10,429</b>	<b>18.75</b>	<b>1,026</b>	<b>8,219</b>	<b>7,193</b>	<b>2.00</b>	<b>(1,029)</b>	<b>(8,383)</b>	<b>(7,354)</b>	<b>(2.00)</b>
Stress Test met. -												

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[790100_05]	REQUEST	Revenue due to Candidate Filing: Revenue increase due to candidate filing in 2020 [Org/Program Impacted: ELECTION CLERK PRGM]	N	-	(22,500)	(22,500)
2	[790100_R05]	REQUEST (REDUCTION)	Stress Test - Prior Year Adjustment: These items were a prior year adjustment for one year only. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(229,009)	(229,009)
3	[790100_R06]	REQUEST (REDUCTION)	Stress Test - Ballot on Demand Lease: The lease with Runbeck for the ballot on demand system has expired and the Election Division now owns the equipment. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(12,250)	(12,250)
4	[790100_01]	REQUEST	Elections Costs Presidential Year: The Election Division is requesting funding to conduct a March Presidential Primary Election, June Primary Election, and a Presidential General Election in November 2020. The amounts requested are based on three parties possibly holding a presidential primary and county-wide primary elections. The 2020 Elections will be conducted mainly by mail, in conjunction with early voting, and vote centers with an expected turnout of 85% of registered voters in the Presidential General Election. [Org/Program Impacted: ELECTION CLERK PRGM, POLL WORKERS, ROVERS, TEMPORARY STAFF]	N	-	2,297,369	2,297,369
5	[790100_02]	REQUEST	Voting Equipment: The State of Utah put out an RFP in 2017 to replace the statewide voting equipment and other counties opted to implement a new system last year. Because Salt Lake County had installed upgraded software in 2013 and other counties had not, we were able to extend the life of our current voting system. However, we will need to replace our voting system and have it operation for the 2021 general election. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	5,000,000	2,990,975
6	[790100_03]	REQUEST	Permanent Staff (FTE's): The Election Division is requesting to increase the number of FTEs from 16.75 to 18.75. Projections for 2020 show an increase of more than 50,000 active registered voters. With the increase in population in Salt Lake County, there is a need to increase permanent staff positions in the Election Division to handle the volume of registration forms and upkeep of the registration database, processing petitions and administering elections. [Org/Program Impacted: PERMANENT STAFF]	Y	2.00	129,252	131,688
7	[790100_04]	REQUEST	Agilis: The Election Clerk Division currently has one Agilist system but needs to purchase a second one to allow for growth in Salt Lake County. The Agilis machine and software allows the Election Division Staff to process incoming ballots. It sorts, gives voting credit and signature verifies voter affidavits more efficiently than manual processes. When a ballot is received in the Election Division, the envelope is scanned and an image of the voter's signature is captured. That signature image is compared to that voter's signature in the registration database. If a signature is beyond tolerance level, it will be kicked out for staff review. If there isn't a signature match after several levels of review, a notice is mailed to the voter which allows them to resolve the issue and have their ballot counted. The Agilis system greatly reduces the number of temporary employee hours needed to process thousands of mail-in ballots. It can process up to 10,000 mail pieces per hour, sort by any supplied routing information, detect barcode duplicates and identify barcodes that cannot be read. [Org/Program Impacted: ELECTION CLERK PRGM]	N	-	0	0
8	[790100_06]	REQUEST	Agilis Ongoing Costs: Ongoing maintenance warranty and software licensing fees associated with the purchase of a second agilis machine. [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	30,000	30,000
9	[790100_R03]	STRESS TEST	Stress Test - New FTE Request: Eliminate funding request for 2 new FTE positions in the Election Division per stress test. [Org/Program Impacted: PERMANENT STAFF]	Y	(2.00)	(129,252)	0
10	[790100_R02]	STRESS TEST	Stress Test - Voting Equipment: Eliminate request to purchase new voting equipment in accordance with stress test [Org/Program Impacted: ELECTION CLERK PRGM]	Y	-	(5,000,000)	0
11	[790100_R01]	STRESS TEST	Stress Test - Election Costs: Eliminate the request for Election Costs due to stress test which would strongly impede the ability to conduct elections in 2020. [Org/Program Impacted: ELECTION CLERK PRGM, POLL WORKERS, ROVERS, TEMPORARY STAFF]	N	-	(2,224,752)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				<b>2.00</b>		<b>7,192,862</b>	<b>5,186,273</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-		0	0
TOTAL STRESS TEST REDUCTIONS:				(2.00)		(7,354,004)	0

**BRASS Request ID and Description****Ongoing  
(Y/N)****FTE****\$ County  
Funding****\$ Mayor  
Proposed**

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

ELECTION CLERK

Funds Selected	Organizations Selected
All Items	79010000 - CLERK - ELECTIONS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>8,452</b>	<b>5,216</b>	<b>10,429</b>	<b>3,237</b>	<b>7,193</b>	<b>3,092</b>	<b>5,360</b>	<b>4,521</b>	<b>3,931</b>
<b>REVENUE</b>	<b>1,331</b>	<b>1,026</b>	<b>1,331</b>	<b>305</b>	<b>1,026</b>	<b>2,184</b>	<b>(853)</b>	<b>35</b>	<b>1,296</b>
<b>OPERATING REVENUE</b>	<b>1,331</b>	<b>1,026</b>	<b>1,331</b>	<b>305</b>	<b>1,026</b>	<b>2,184</b>	<b>(853)</b>	<b>35</b>	<b>1,296</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	272	(25)	272	297	(25)	297	(25)	-	272
411000 - STATE GOVERNMENT GRANTS	272	(25)	272	297	(25)	297	(25)	-	272
RCT4200 - CHARGES FOR SERVICES	1,059	1,051	1,059	8	1,051	1,887	(828)	35	1,024
421050 - ELECTION SERVICES	1,059	1,051	1,059	8	1,051	1,887	(828)	35	1,024
<b>EXPENSE</b>	<b>9,783</b>	<b>6,242</b>	<b>11,760</b>	<b>3,541</b>	<b>8,219</b>	<b>5,276</b>	<b>4,507</b>	<b>4,556</b>	<b>5,228</b>
<b>OPERATING EXPENSE</b>	<b>9,783</b>	<b>6,242</b>	<b>11,760</b>	<b>3,541</b>	<b>8,219</b>	<b>5,276</b>	<b>4,507</b>	<b>4,556</b>	<b>5,228</b>
000100-Salaries and Benefits	2,027	505	1,991	1,522	469	1,664	363	1,554	473
601020 - LUMP SUM VACATION PAY	14	-	14	14	-	14	-	4	10
601025 - LUMP SUM SICK PAY	4	-	4	4	-	4	-	-	4
601030 - PERMANENT AND PROVISIONAL	1,072	100	1,043	971	71	949	123	817	255
601050 - TEMPORARY SEASONAL EMERGENCY	286	278	286	8	278	144	142	217	69
601065 - OVERTIME	43	38	43	5	38	10	33	66	(24)
603005 - SOCIAL SECURITY TAXES	106	31	104	74	29	83	23	79	27
603025 - RETIREMENT OR PENSION CONTRIB	165	16	161	150	11	164	1	134	31
603040 - LTD CONTRIBUTIONS	4	0	4	4	0	5	(1)	3	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	17	1	17	16	1	15	2	14	3
603050 - HEALTH INSURANCE PREMIUMS	283	40	283	243	40	244	39	184	99
603055 - EMPLOYEE SERV RES FUND CHARGES	16	-	16	16	-	16	-	20	(4)
603056 - OPEB - CURRENT YR	18	-	18	18	-	18	-	15	3
000200-Operations	6,287	4,908	7,894	1,379	6,515	2,972	3,315	2,540	3,747
607005 - JANITORIAL SUPPLIES AND SERVICE	-	(1)	-	1	(1)	1	(1)	-	-
607040 - FACILITIES MANAGEMENT CHARGES	27	(9)	27	36	(9)	39	(12)	45	(18)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	6	-	6	6	-	6	-	3	3
611015 - EDUCATION AND TRAINING SERV/SUPP	9	-	9	9	-	9	-	7	2
613005 - PRINTING CHARGES	35	25	35	10	25	30	5	25	10
613010 - PUBLIC NOTICES	89	59	89	30	59	77	12	46	44
613025 - CONTRACTED PRINTINGS	1,618	1,538	1,618	80	1,538	991	628	893	726
615005 - OFFICE SUPPLIES	45	5	45	40	5	55	(10)	39	6
615016 - COMPUTER SOFTWARE SUBSCRIPTION	167	30	167	137	30	81	86	54	113
615020 - COMPUTER SOFTWARE < 3000	10	-	10	10	-	10	-	5	5
615025 - COMPUTER COMPONENTS < 3000	30	(311)	30	341	(311)	341	(311)	24	6
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2,403	2,393	4,010	10	4,000	10	2,393	12	2,391
615040 - POSTAGE	1,063	990	1,063	73	990	538	525	707	356
615045 - PETTY CASH REPLENISH	2	-	2	2	-	2	-	0	2
615050 - MEALS AND REFRESHMENTS	7	6	7	1	6	6	1	4	3
617005 - MAINTENANCE - OFFICE EQUIP	38	-	38	38	-	38	-	60	(22)
617010 - MAINT - MACHINERY AND EQUIP	15	-	15	15	-	15	-	-	15
617015 - MAINTENANCE - SOFTWARE	1	-	1	1	-	3	(2)	-	1
617025 - PARTS PURCHASES	15	-	15	15	-	15	-	0	15
617035 - MAINT - AUTOS AND EQUIP-FLEET	2	-	2	2	-	2	-	0	2
619005 - GASOLINE DIESEL OIL AND GREASE	2	1	2	1	1	1	1	0	1
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	0	1
619025 - TRAVEL AND TRANSPORTATION	9	-	9	9	-	9	-	6	3
619035 - VEHICLE RENTAL CHARGES	11	8	11	4	8	10	1	3	9
619045 - VEHICLE REPLACEMENT CHARGES	2	-	2	2	-	2	(0)	2	(0)
621005 - HEAT AND FUEL	-	(7)	-	7	(7)	7	(7)	5	(5)
621010 - LIGHT AND POWER	-	(28)	-	28	(28)	28	(28)	9	(9)
621020 - TELEPHONE	92	12	92	80	12	90	3	51	42
621025 - MOBILE TELEPHONE	38	-	38	38	-	38	-	27	11
633010 - RENT - BUILDINGS	185	(103)	185	287	(103)	301	(116)	285	(101)
633015 - RENT - EQUIPMENT	40	40	40	-	40	-	40	25	15
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	(11)	-	11	(11)	11	(11)	11	(11)
639025 - OTHER PROFESSIONAL FEES	91	51	91	40	51	89	2	44	48
639045 - CONTRACTED LABOR/PROJECTS	235	225	235	10	225	111	124	148	87
645005 - CONTRACT HAULING	-	(4)	-	4	(4)	4	(4)	2	(2)
657010 - NOTARY SURETY AND FIDELITY BONDS	-	-	-	-	-	-	-	0	(0)
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	(2)	-	2	(2)	2	(2)	2	(2)
000300-Capital Purchases	871	833	1,272	38	1,235	38	833	-	871
679005 - OFFICE FURN EQUIP SOFTWR>5000	871	833	1,272	38	1,235	38	833	-	871
000400-Indirect Cost	599	(4)	603	603	-	603	(4)	462	137
663010 - COUNCIL OVERHEAD COST	17	-	17	17	-	17	-	14	4
663015 - MAYOR OVERHEAD COST	17	-	17	17	-	17	-	5	12
663025 - AUDITOR OVERHEAD COST	12	-	12	12	-	12	-	9	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	61	-	61	61	-	61	-	36	24
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	2	(2)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663040 - INFO SERVICES OVERHEAD COST	245	(4)	249	249	-	249	(4)	184	61
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(2)	2
663050 - HUMAN RESOURCES OVERHEAD COST	43	-	43	43	-	43	-	42	1
663055 - GOVERN IMMUNITY OVERHEAD COST	3	-	3	3	-	3	-	2	2
663060 - RECORDS MANAGMNT OVERHEAD COST	174	-	174	174	-	174	-	144	30
663070 - MAYOR FINANCE OVERHEAD COST	27	-	27	27	-	27	-	26	1

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

Providing effective and efficient government services for all Salt Lake County residents, with an emphasis on public safety, affordable housing, and thoughtful growth.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County is in excellent financial health**

- 1) Maintain the AAA rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of December 2019 to AAA Bond Rating by end of December 2020.
- 2) Maintain Council's adoption of a structurally balanced budget from balanced ongoing revenue and expenditures as of the end of December 2019 to balanced ongoing revenue and expenditures by end of December 2020.

**The Salt Lake County Council is a strategic partner to County organizations**

- 3) Maintain the Council's adoption and follow up of legislative intent from twice on the agenda as of the end of December 2019 to twice on the agenda by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b>OPERATING</b>							
EXPENDITURES	2,966	0	0.0%	2,966	62	2.1%	3,028
REVENUE	0	0		0	0		0
<hr style="border: 1px solid red;"/>							
COUNTY FUNDING	2,966	0	0.0%	2,966	62	2.1%	3,028
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>							
COUNTY FUNDING	0	0		0	0		0
<b>FTE</b>	26.00	-	0.0%	26.00	-	0.0%	26.00

# BUDGET & FTE PRIORITIES

# COUNCIL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
701000000 COUNCIL PRGM	-	2,966	2,966	26.00	-	-	-	-	-	(148)	(148)	(1.00)	
<b>TOTAL COUNCIL</b>	-	2,966	2,966	26.00	-	-	-	-	-	(148)	(148)	(1.00)	
											Stress Test met.	-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[701000_01]	STRESS TEST	5% Stress Test Council - Personnel:	N	(1.00)	(110,000)	0
[Org/Program Impacted: COUNCIL PRGM]							
2	[701000_02]	STRESS TEST	5% Stress Test Council - Operations:	N	-	(38,000)	0
[Org/Program Impacted: COUNCIL PRGM]							
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(1.00)	(148,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

COUNCIL

Funds Selected	Organizations Selected
110 - GENERAL FUND	70100000 - COUNCIL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,028</b>	<b>62</b>	<b>2,966</b>	<b>2,966</b>	<b>-</b>	<b>2,981</b>	<b>47</b>	<b>2,650</b>	<b>378</b>
<b>EXPENSE</b>	<b>3,028</b>	<b>62</b>	<b>2,966</b>	<b>2,966</b>	<b>-</b>	<b>2,981</b>	<b>47</b>	<b>2,650</b>	<b>378</b>
<b>OPERATING EXPENSE</b>	<b>3,028</b>	<b>62</b>	<b>2,966</b>	<b>2,966</b>	<b>-</b>	<b>2,981</b>	<b>47</b>	<b>2,650</b>	<b>378</b>
000100-Salaries and Benefits	2,703	62	2,641	2,641	-	2,656	47	2,409	295
601005 - ELECTED AND EXEMPT SALARY	1,848	49	1,798	1,798	-	1,808	39	1,696	152
601030 - PERMANENT AND PROVISIONAL	-	-	-	-	-	-	-	0	(0)
601050 - TEMPORARY SEASONAL EMERGENCY	50	-	50	50	-	50	-	5	45
603005 - SOCIAL SECURITY TAXES	141	4	138	138	-	138	3	125	17
603025 - RETIREMENT OR PENSION CONTRIB	212	6	206	206	-	226	(15)	204	8
603040 - LTD CONTRIBUTIONS	7	0	7	7	-	9	(2)	6	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	107	3	104	104	-	87	19	90	16
603050 - HEALTH INSURANCE PREMIUMS	285	-	285	285	-	283	2	254	31
603055 - EMPLOYEE SERV RES FUND CHARGES	25	-	25	25	-	25	-	29	(5)
603056 - OPEB - CURRENT YR	29	-	29	29	-	29	-	-	29
000200-Operations	286	-	286	286	-	286	-	242	45
607040 - FACILITIES MANAGEMENT CHARGES	9	-	9	9	-	4	5	10	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	2	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	5	-	5	5	-	5	-	6	(1)
613005 - PRINTING CHARGES	3	-	3	3	-	3	-	1	2
615005 - OFFICE SUPPLIES	12	-	12	12	-	13	(1)	6	6
615015 - COMPUTER SUPPLIES	-	-	-	-	-	-	-	3	(3)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	4	-	4	4	-	3	1	3	0
615020 - COMPUTER SOFTWARE < 3000	2	-	2	2	-	2	-	0	1
615025 - COMPUTER COMPONENTS < 3000	15	-	15	15	-	15	-	10	5
615040 - POSTAGE	1	-	1	1	-	1	-	0	1
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	3	-	3	3	-	3	-	2	1
619025 - TRAVEL AND TRANSPORTATION	23	-	23	23	-	23	-	14	9
621020 - TELEPHONE	11	-	11	11	-	11	-	10	1
621025 - MOBILE TELEPHONE	13	-	13	13	-	13	-	9	4
633010 - RENT - BUILDINGS	116	-	116	116	-	116	-	116	0
639025 - OTHER PROFESSIONAL FEES	50	-	50	50	-	55	(5)	31	19
667005 - CONTRIBUTIONS	18	-	18	18	-	18	-	18	(0)
000900-Other Appropriations	39	-	39	39	-	39	-	-	39
695005 - COUNCIL DISCRETIONARY EXPEN	39	-	39	39	-	39	-	-	39

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Core Mission of the Council Tax Administration Office is to provide exemplary and equitable treatment under the law to all applicants engaging in our principle services dealing with property valuation and taxes.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Produce accurate, fair, timely, and consistent recommendations for all program applications with exemplary customer service**

1) Reduce the percent of Board of Equalization appeal recommendations appealed further to the Utah State Tax Commission (USTC) from 9.37 percent as of the start of August 2019 to 5.0 percent by end of May 2020.

**Recruit for and maintain a staff of professional and competent hearing officers for the Board of Equalization who are fairly compensated**

2) Reduce the number of Board of Equalization hearing officers submitting voluntary resignations or reducing work hours to seek other employment from 2 EE as of the start of January 2019 to 1 EE by end of May 2020.

**Increase appeal resolution efficiency by reducing the number of Hearing Days in Review by Board of Equalization hearing officers**

3) Reduce the average number of days an appeal is in review by a hearing officer from 31.5 days as of the start of August 2019 to 21 days by end of May 2020.

**Prevent the sale of owner-occupied homes at the May Tax Sale**

4) Measure number of homes that are on the deferral program from 30 homes as of the start of August 2019 to 30 homes by end of August 2020.

**Improve collection of tax delinquencies in tax deferral program**

5) Measure the number of property tax deferrals that complete payment during the year from 0 Properties as of the start of August 2019 to 4 Properties by end of July 2020.

**BUDGET SUMMARY**


*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	1,507	0 0.0%	1,507	11 0.8%	1,519
REVENUE	0	0	0	0	0
<hr style="border: 1px solid red;"/>					
COUNTY FUNDING	1,507	0 0.0%	1,507	11 0.8%	1,519
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	5.50	- 0.0%	5.50	- 0.0%	5.50

# BUDGET & FTE PRIORITIES

# COUNCIL-TAX ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
701100000 COUNCIL-TAX ADMINISTRATION PRGM	-	1,507	1,507	5.50	-	-	-	-	-	(75)	(75)	-	
<b>TOTAL COUNCIL-TAX ADMINISTRATION</b>	-	1,507	1,507	5.50	-	-	-	-	-	(75)	(75)	-	
Stress Test met.												-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[701100_02]	STRESS TEST	5% STRESS TEST:	0	-	(75,000)	0
[Org/Program Impacted: COUNCIL-TAX ADMINISTRATION PRGM]							
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	(75,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

COUNCIL-TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	70110000 - COUNCIL-TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>1,519</b>	<b>11</b>	<b>1,507</b>	<b>1,507</b>	<b>-</b>	<b>1,514</b>	<b>5</b>	<b>1,414</b>	<b>105</b>
<b>EXPENSE</b>	<b>1,519</b>	<b>11</b>	<b>1,507</b>	<b>1,507</b>	<b>-</b>	<b>1,514</b>	<b>5</b>	<b>1,414</b>	<b>105</b>
<b>OPERATING EXPENSE</b>	<b>1,519</b>	<b>11</b>	<b>1,507</b>	<b>1,507</b>	<b>-</b>	<b>1,514</b>	<b>5</b>	<b>1,414</b>	<b>105</b>
000100-Salaries and Benefits	1,049	13	1,036	1,036	-	1,042	6	829	220
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	19	(19)
601025 - LUMP SUM SICK PAY	-	-	-	-	-	-	-	4	(4)
601030 - PERMANENT AND PROVISIONAL	387	10	377	377	-	377	10	365	22
601050 - TEMPORARY SEASONAL EMERGENCY	450	-	450	450	-	450	-	247	202
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	64	1	63	63	-	63	1	47	17
603025 - RETIREMENT OR PENSION CONTRIB	69	2	67	67	-	67	2	66	3
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	2	(0)	1	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	1	(0)	1	1	-	1	(0)	1	(0)
603050 - HEALTH INSURANCE PREMIUMS	59	-	59	59	-	65	(6)	60	(2)
603055 - EMPLOYEE SERV RES FUND CHARGES	6	-	6	6	-	6	-	6	(0)
603056 - OPEB - CURRENT YR	13	-	13	13	-	13	-	10	3
000200-Operations	61	-	61	61	-	61	-	57	3
607040 - FACILITIES MANAGEMENT CHARGES	1	-	1	1	-	1	-	1	(0)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	0	-	0	0	-	1	(0)	0	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	2	(1)	0	1
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	1	(0)
615005 - OFFICE SUPPLIES	5	-	5	5	-	5	-	8	(4)
615025 - COMPUTER COMPONENTS < 3000	5	-	5	5	-	3	3	-	5
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	2	(1)	1	0
615040 - POSTAGE	1	-	1	1	-	1	-	1	0
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
617005 - MAINTENANCE - OFFICE EQUIP	0	-	0	0	-	0	-	-	0
619015 - MILEAGE ALLOWANCE	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	1	-	1	1	-	2	(1)	-	1
621020 - TELEPHONE	5	-	5	5	-	5	-	5	1
633010 - RENT - BUILDINGS	40	-	40	40	-	40	-	40	(0)
000400-Indirect Cost	409	(2)	411	411	-	411	(2)	528	(119)
663010 - COUNCIL OVERHEAD COST	4	-	4	4	-	4	-	3	0
663015 - MAYOR OVERHEAD COST	4	-	4	4	-	4	-	1	2
663025 - AUDITOR OVERHEAD COST	2	-	2	2	-	2	-	2	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	223	-	223	223	-	223	-	270	(47)
663040 - INFO SERVICES OVERHEAD COST	157	(2)	158	158	-	158	(2)	235	(79)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 - HUMAN RESOURCES OVERHEAD COST	10	-	10	10	-	10	-	8	2
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	0	0
663070 - MAYOR FINANCE OVERHEAD COST	9	-	9	9	-	9	-	8	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

To serve the people of Salt Lake County by promoting justice and upholding the rule of law in a fair and equitable manner.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Investigation of all tested sexual assault kits submitted to our office through the Sexual Assault Kit Initiative (SAKI).**

1) Measure the percentage of cases our office is able to investigate from those submitted through SAKI from 100% cases received as of the start of January to 100% cases received by end of December .

**Successful implementation of new District Attorney case management system.**

2) Increase the number of cases received automatically from Law Enforcement agencies from 65% cases received as of the start of January 2019 to 100% cases received by end of December 2020.

3) Reduce the number of physical case files created for new cases logged into the system from 15095 files created as of the start of January 2019 to 0 files created by end of December 2020.

**Continue to expand opportunity for more meaningful continuing legal education (CLE) for attorneys and staff.**

4) Increase the number of training opportunities attended by attorneys and staff from 419 trainings attended as of the start of December 2018 to 419 trainings attended by end of December 2020.

**Successful implementation of Mayor's and Council's direction regarding compensation by ensuring market driven internal equities to alleviate compression within our office.**

5) Measure The percentage of employees successfully placed at the appropriate salary as determined by Mayor and Council compensation direction. from 37 % of employees properly compensated as of the start of September 2019 to 100 % of employees properly compensated by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	40,539	2,733 6.7%	43,272	2,728 6.7%	43,267
REVENUE	3,074	468 15.2%	3,543	468 15.2%	3,543
COUNTY FUNDING	37,465	2,265 6.0%	39,730	2,260 6.0%	39,725
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	274.50	16.00 5.8%	290.50	10.00 3.6%	284.50

# BUDGET & FTE PRIORITIES

# DISTRICT ATTORNEY

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
820000400 CRIMINAL JUSTICE DOWNTOWN	1,153	28,348	27,195	227.50	199	2,036	1,837	15.00	-	(1,994)	(1,994)	-
820000401 CRIMINAL JUSTICE WEST JORDAN	-	733	733	-	-	4	4	-	-	-	-	-
820000100 CIVIL LEGAL COUNSEL	683	11,993	11,310	49.00	15	335	320	-	-	-	-	-
820000200 CJC AVENUES	215	182	(34)	1.00	-	0	0	-	-	-	-	-
820000300 CJC SO VALLEY	563	1,372	809	13.00	34	121	87	1.00	-	-	-	-
820000500 SL CITY PROSECUTORS OFFICE	928	257	(671)	-	221	(4)	(225)	-	-	-	-	-
820000600 DOWNTOWN BUILDING	-	309	309	-	-	4	4	-	-	-	-	-
820000601 WEST JORDAN BUILDING	-	78	78	-	-	-	-	-	-	-	-	-
820000000 DISTRICT ATTORNEY PRGM	-	-	-	-	-	238	238	-	-	(2,179)	(2,179)	-
<b>TOTAL DISTRICT ATTORNEY</b>	<b>3,543</b>	<b>43,272</b>	<b>39,730</b>	<b>290.50</b>	<b>468</b>	<b>2,733</b>	<b>2,265</b>	<b>16.00</b>	<b>-</b>	<b>(4,173)</b>	<b>(4,173)</b>	<b>-</b>

Stress Test met. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[820000_07]	REQUEST (TECHNICAL)	Capital Lease Technical Adjustment: This request is to adjust the account numbers that the capital lease principle and interest payments are budgeted to comply with GASB 87. [Org/Program Impacted: CIVIL LEGAL COUNSEL, CJC AVENUES, CJC SO VALLEY, CRIMINAL JUSTICE DOWNTOWN, CRIMINAL JUSTICE WEST JORDAN, SL CITY PROSECUTORS OFFICE]	Y	-	0	0
2	[820000_09]	REQUEST	VOCA Grant base budget adjustment #1: This request is to add the additional salary & benefit expenses related to 2.5 FTE to the base budget from year-end adjustment 820000_YE01. This is a revenue neutral adjustment: \$126,491 in revenue and \$126,491 in operating expenses. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	-	(0)	(0)
3	[820000_12]	REQUEST (TECHNICAL)	Debt Service Adjustment: Debt Services: Debt Service adjustments per Mayors Finance [Org/Program Impacted: CIVIL LEGAL COUNSEL]	Y	-	(9,286)	(9,286)
4	[820000_13]	REQUEST	Personnel Annualization: This request is related to the Council's 2018 Legislative Intent #9 and re-appropriation of the personnel annualization to the District Attorney's Office. The DA's Office requests a total of \$237,765 to implement the personnel cost changes during 2019. This increase was caused by several factors which are described below.  First, the DA's Office makes all employment decisions based upon the need to meet its statutory obligations within the budget appropriated by the Council and in the most efficient manner possible. This may mean the reclassification of a position when it becomes vacant, the hiring of a new employee at a market driven salary which is higher than the prior incumbent, or the need to make structural changes or promotions which enhance the office's efficiency. However, the DA's Office has not, and will not, make any personnel change which would exceed the Council's personnel appropriation. For FY19, the DA's Office is projecting underspend of its personnel appropriation in the amount of \$497,500. The total amount of the requested amount resulting from promotions within the DA's Office is \$8,221.16, while changes resulting from meeting the DA's operational needs lead to a request of \$127,334.08.  Second, the DA's Office is committed to working with the Human Resources Division to ensure compliance with HR's Policies and practices. In order to maintain internal equity, HR regularly recommends salary adjustments due to new hires. HR also reviews the classification of employees and, if the market has changed or an employee's duties have changed, recommends appropriate changes to an employee's grade and compensation. The DA's Office is committed to working with HR and usually agrees with, and attempts to implement, HR's recommendations. The total amount of the DA's request based upon HR's recommendations is \$100,052.78. Please note that this amount does not include an additional increase of \$232,379, resulting from the County's efforts to reduce compression.  We believe that these adjustments and changes have made a positive impact on our employees and our ability to provide criminal justice services and legal services to the County. We respectfully request the additional funding for the personnel annualizations be approved. [Org/Program Impacted: DISTRICT ATTORNEY PRGM]	Y	-	237,765	237,765
5	[820000_01]	REQUEST	2 Prosecuting Attorneys, 1 Paralegal & 1 Investigator: Consistent with our prior notification to the Council during the 2019 Legislative Session, our office will require two additional prosecutors, one additional paralegal, and one additional legal investigator in order to staff the additional district court criminal judge allocated by the legislature. This additional criminal court judge will be assigned to the West Jordan Department of 3rd District Court beginning January 1, 2020, and must be staffed. We currently do not have sufficient staff to provide the necessary coverage of the new judge's courtroom. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	4.00	484,012	495,376
6	[820000_02]	REQUEST	7 Prosecuting Attorneys- SVU: As described in our organizational presentation, the caseloads of our Special Victims Unit are unusually high, with an average of 132 per attorney. Further research indicates that our SVU attorneys are carrying more than twice the caseload than their counterparts in neighboring jurisdictions. Utah, Weber and Summit Counties all carry an average of approximately 60 cases per prosecutor. This request would allow us to reduce the average caseload to approximately 78 cases per prosecutor. While not ideal, this would bring their caseloads to a more manageable level. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	7.00	865,928	763,568

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
7	[820000_03]	REQUEST	2 Legal Investigators: With the explosion of computer crimes and the ability to use computers forensically to solve crime, we have dedicated a great deal of investigator resources to technological solutions for fighting crime. In recent years, as we have gone through the recruitment process, we have focused on candidates who have developed this highly specialized skill set in their law enforcement careers. However, we only have one dedicated investigator for this area of investigation. All our remaining investigators are assigned to specific teams to provide badly needed investigative support for prosecution. Hiring 2 additional legal investigator would allow us to shift those with more extensive technological expertise into this area and supplement the investigative support work needed on our prosecution teams. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	2.00	299,192	0
8	[820000_04]	REQUEST	1 Social Worker: Over the last ten years, case referrals to our Victim Services Program has increased by approximately 143%. In 2008, approximately 1,333 cases were referred. In 2018, approximately 3,247 cases were referred, an average of 271 per month. To date in 2019, 2,574 cases have been referred, an average of 322 cases per month. These case referrals represent a selection of prioritized cases based on highest trauma or highest risk. Although staff caseloads have steadily increased to meet this need, over 450 cases of these cases were still declined for services due to lack of adequate staff. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	1.00	97,136	0
9	[820000_05]	REQUEST	1 Prosecuting Attorney- Adult Screening: We are on track to screen over 19,000 cases this year. One-third of those cases are in-custody cases. These cases require immediate personnel resources to screen jail cases, which means non-jail cases have to wait to prevent failure to file released. One additional prosecutor in screening would allow us to more quickly screen and file jail cases and reduce the risk of someone being released due to a failure to file within the allotted time. It would also allow us to address the large amount of non-jail cases more quickly. [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	Y	1.00	123,704	0
10	[820000_06]	REQUEST	1 Prosecuting Attorney- Gang Unit: Demographic growth and shifting patterns as well as the recent jurisdictional movement of Cottonwood Heights and Murray to West Jordan District Court have increased gang cases. Anticipated random filing of cases will result in more gang cases being assigned to West Jordan. The proximity of the prison has also increased the number of gang cases in West Jordan. [Org/Program Impacted: CJC SO VALLEY, CRIMINAL JUSTICE DOWNTOWN]	Y	1.00	123,704	0
11	[820000_08]	REQUEST	Revenue True-up: Updates for additional revenues from VOCA and decreases in various other revenues have been made to more accurately reflect the anticipated revenue for 2020 in the budget. This adjustment also includes offsetting expenses for the additional VOCA revenues. Below are details: Increase VOCA revenue \$136,136 Increase UPD revenue \$14,876 Increase Restitution \$4,000 Increase Friends of CJC \$8,453 Increase miscellaneous \$644 Reduction in Millcreek -\$24,107 Reduction in MSD -\$31,700 Reduction in witness reimbursement -\$15,000 Reduction in DA Admin fees -\$20,000 Reduction in State of Utah FIT -\$26,547 Reduction in interest rebate per Mayors Finance -\$4,813 Total Revenue increase of \$41,942  \$37,129 in new operating expenses related to VOCA. [Org/Program Impacted: CIVIL LEGAL COUNSEL, CJC SO VALLEY, CRIMINAL JUSTICE DOWNTOWN, SL CITY PROSECUTORS OFFICE]	Y	-	(304,789)	(304,789)
12	[820000_11]	REQUEST	Move 2 Tax Admin FTE to DA Budget: Transfer Tax Admin FTEs to DA Budget: In order to provide a more accurate calculation of the District Attorney cost associated with the Tax Administration budget, the District Attorney recommends that cost be measured on a time/cost expended basis. With the implementation of eProsecutor, the DA will be able to more accurately track the time DA personnel spend on Tax Administration issues. The prior method of allocating FTEs incorrectly assumed that the assigned employees devoted 100% of their time to Tax Administration duties and also incorrectly assumed that other employees in the office did not occasionally perform Tax Administration duties. This request is to move the 2 FTEs currently in the Tax Administration budget and their associated operating costs. [Org/Program Impacted: CIVIL LEGAL COUNSEL, DOWNTOWN BUILDING]	Y	-	347,557	347,557
13	[820000_R02]	STRESS TEST	Reduce Request 820000_01: Reduce Request 820000_01 [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(484,012)	0
14	[820000_R03]	STRESS TEST	Reduce Request 820000_02: Reduce Request 820000_02 [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(865,928)	0
15	[820000_R04]	STRESS TEST	Reduce request 820000_03: Reduce request 820000_03 [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(299,192)	0
16	[820000_R05]	STRESS TEST	Reduce Request 820000_04:  [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(97,136)	0
17	[820000_R06]	STRESS TEST	Reduce Request 820000_05: Reduce Request 820000_05 [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(123,704)	0
18	[820000_R07]	STRESS TEST	Reduce Request 820000_06: Reduce Request 820000_06 [Org/Program Impacted: CRIMINAL JUSTICE DOWNTOWN]	N	-	(123,704)	0

BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
19	[820000_R01]	STRESS TEST STRESS TEST DA BUDGET: The District Attorney's Office 5% Stress Test amount is \$4,184,000. In order to achieve this amount, we would remove all of our new requests: 820000_01 for 2 new Prosecuting Attorneys, 1 Paralegal and 1 Legal Investigator for \$484,012. 820000_02 for 7 new prosecuting Attorneys \$865,928. 820000_03 for 2 new Legal Investigators for \$299,192. 820000_04 for 1 new Social Worker for \$97,136. 820000_05 for 1 new Prosecuting Attorney for \$123,704 820000_06 for 1 new Prosecuting Attorney for \$123,704 820000_13 for the re-appropriation of the personnel annualization funding. The remaining stress test amount is \$2,190,324. The operating budget for 2020 is \$3,235,262. This amount would equal 68% of our 2020 operating budget. The expenses associated with the upkeep of the two new buildings and the 2 existing CJC buildings include janitorial services, grounds maintenance, building maintenance, etc. and utilities for a total budgeted amount of \$510,340. We also have cost of doing business expenses such as telephone, rent of space at the Government Center, vehicle levy and related expenses (fuel, maintenance etc.), postage, office supplies, computers, etc. for a total budgeted amount of \$1,330,360. To reduce the operating budget by \$2,190,324 would not leave enough spending authority to cover these expenses. Therefore, the resulting 5% cut to budget would come from our employees. We currently have 272 Merit FTEs and the average salary/benefits is \$105,903. With this figure we can calculate that the requested cut would equal 21 people. We should keep in mind this number would most likely be higher in reality considering the County bumping rights related to RIF actions and that the higher paid employees would not lose their jobs and lower classifications of employees would end up cut in a RIF. [Org/Program Impacted: DISTRICT ATTORNEY PRGM]	N	-	(2,179,324)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>				<b>16.00</b>	<b>2,264,923</b>	<b>1,530,191</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:				-	0	0
TOTAL STRESS TEST REDUCTIONS:				-	(4,173,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

DISTRICT ATTORNEY

Funds Selected	Organizations Selected
110 - GENERAL FUND	82000000 - DISTRICT ATTORNEY

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>39,725</b>	<b>2,260</b>	<b>39,730</b>	<b>37,465</b>	<b>2,265</b>	<b>36,937</b>	<b>2,787</b>	<b>34,849</b>	<b>4,875</b>
<b>REVENUE</b>	<b>3,663</b>	<b>464</b>	<b>3,663</b>	<b>3,199</b>	<b>464</b>	<b>3,449</b>	<b>214</b>	<b>3,002</b>	<b>661</b>
<b>OPERATING REVENUE</b>	<b>3,543</b>	<b>468</b>	<b>3,543</b>	<b>3,074</b>	<b>468</b>	<b>3,324</b>	<b>219</b>	<b>2,870</b>	<b>672</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	1,299	236	1,299	1,063	236	1,017	282	1,030	269
411000 - STATE GOVERNMENT GRANTS	622	(27)	622	648	(27)	648	(27)	742	(121)
412000 - LOCAL GOVT PRIVATE GRANTS	-	-	-	-	-	-	-	(40)	40
415000 - FEDERAL GOVERNMENT GRANTS	677	263	677	415	263	369	308	328	350
RCT4200 - CHARGES FOR SERVICES	2,244	232	2,244	2,011	232	2,307	(63)	1,589	655
421090 - ATTORNEY FEES	300	50	300	250	50	300	-	210	90
421160 - SHERIFFS FEES	163	15	163	148	15	148	15	164	(0)
421170 - VICE EVIDENCE FORFEITURES	200	-	200	200	-	200	-	137	63
421180 - DISTRICT ATTORNEY ADMIN FEES	5	(20)	5	25	(20)	25	(20)	2	3
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	26	(26)
423000 - LOCAL GOVERNMENT CONTRACTS	1,200	230	1,200	970	230	1,215	(16)	970	230
423405 - MSD CONTRACT REVENUE	325	(32)	325	357	(32)	357	(32)	-	325
424000 - LOCAL REVENUE CONTRACTS	-	-	-	-	-	-	-	30	(30)
424200 - STATE REVENUE CONTRACTS	45	(15)	45	60	(15)	60	(15)	49	(4)
425010 - RESTITUTION	5	4	5	1	4	1	4	2	3
441005 - SALE-MTRLS SUPL CNTRL ASSETS	1	1	1	0	1	0	1	0	1
RCT4300 - INTER/INTRA FUND TRANSFERS	-	-	-	-	-	-	-	251	(251)
431060 - INTERFUND REVENUE-MUN SERV	-	-	-	-	-	-	-	251	(251)
<b>NON-OPERATING REVENUE</b>	<b>120</b>	<b>(5)</b>	<b>120</b>	<b>125</b>	<b>(5)</b>	<b>125</b>	<b>(5)</b>	<b>132</b>	<b>(11)</b>
RCT4290 - INVESTMENT EARNINGS	120	(5)	120	125	(5)	125	(5)	132	(11)
429015 - INTEREST-MISCELLANEOUS	-	-	-	-	-	-	-	17	(17)
429030 - INTEREST REBATE-BABS	120	(5)	120	125	(5)	125	(5)	115	5
<b>EXPENSE</b>	<b>43,267</b>	<b>2,728</b>	<b>43,272</b>	<b>40,539</b>	<b>2,733</b>	<b>40,261</b>	<b>3,006</b>	<b>37,720</b>	<b>5,547</b>
<b>OPERATING EXPENSE</b>	<b>43,267</b>	<b>2,728</b>	<b>43,272</b>	<b>40,539</b>	<b>2,733</b>	<b>40,261</b>	<b>3,006</b>	<b>37,720</b>	<b>5,547</b>
000100-Salaries and Benefits	33,481	2,624	33,450	30,856	2,594	30,578	2,903	27,674	5,806
601005 - ELECTED AND EXEMPT SALARY	1,937	101	1,885	1,836	49	1,878	58	1,820	117
601020 - LUMP SUM VACATION PAY	62	0	62	62	0	62	0	134	(72)
601025 - LUMP SUM SICK PAY	20	(0)	20	20	(0)	20	(0)	4	16
601030 - PERMANENT AND PROVISIONAL	18,927	1,589	18,718	17,339	1,379	17,388	1,539	15,475	3,452
601035 - PERM AND PROV-PUBLIC SAFETY	1,363	127	1,508	1,236	272	1,150	213	1,168	195
601040 - TIME LIMITED EMPLOYEES	570	97	558	473	85	254	316	296	274
601050 - TEMPORARY SEASONAL EMERGENCY	192	-	192	192	-	192	-	146	46
601065 - OVERTIME	5	-	5	5	-	5	-	29	(24)
601095 - BUDGETED PERS UNDEREXPEND	(200)	-	(200)	(200)	-	(200)	-	-	(200)
603005 - SOCIAL SECURITY TAXES	1,719	124	1,713	1,594	118	1,558	160	1,382	337
603025 - RETIREMENT OR PENSION CONTRIB	3,488	277	3,446	3,211	236	3,325	163	2,930	558
603030 - RETIREMENT CONT-PUBLIC SAFETY	283	32	314	251	63	181	103	183	101
603040 - LTD CONTRIBUTIONS	84	7	84	78	6	99	(15)	69	15
603045 - SUPPLEMENTAL RETIREMENT (401K)	409	7	404	402	2	334	75	356	53
603050 - HEALTH INSURANCE PREMIUMS	3,820	257	3,940	3,563	377	3,536	283	3,009	810
603055 - EMPLOYEE SERV RES FUND CHARGES	304	2	304	302	2	302	2	354	(51)
603056 - OPEB - CURRENT YR	498	5	498	493	5	493	5	319	178
605025 - EMPLOYEE AWARDS/SERVICE PINS	-	-	-	-	-	-	-	1	(1)
000200-Operations	3,349	69	3,384	3,280	104	3,280	69	3,857	(508)
607005 - JANITORIAL SUPPLIES AND SERVICE	164	-	164	164	-	161	4	138	26
607010 - MAINTENANCE - GROUNDS	64	-	64	64	-	54	10	30	35
607015 - MAINTENANCE - BUILDINGS	10	-	10	10	-	32	(22)	2	8
607030 - MAINTENANCE - OTHER	-	-	-	-	-	-	-	0	(0)
607040 - FACILITIES MANAGEMENT CHARGES	81	-	81	81	-	83	(2)	103	(22)
609005 - FOOD PROVISIONS	1	-	1	1	-	1	-	-	1
609030 - MEDICAL SUPPLIES	10	-	10	10	-	30	(20)	8	2
609045 - PERSONAL PROVISIONS	15	5	25	10	15	10	5	5	10
609060 - IDENTIFICATION SUPPLIES	2	-	2	2	-	2	(1)	2	(1)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	210	12	215	198	17	197	13	193	17
611010 - PHYSICAL MATERIALS-BOOKS	31	0	31	31	0	27	4	22	10
611015 - EDUCATION AND TRAINING SERV/SUPP	38	1	38	37	1	36	2	31	7
611020 - TRAINING PROVIDED BY PERSONNEL	-	-	-	-	-	-	-	0	(0)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	4	-	4	4	-	4	-	2	1
613005 - PRINTING CHARGES	23	-	23	23	-	36	(13)	33	(10)
613010 - PUBLIC NOTICES	3	-	3	3	-	8	(5)	5	(2)
615005 - OFFICE SUPPLIES	130	(16)	130	146	(16)	168	(39)	143	(13)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	53	0	53	53	0	52	1	57	(4)
615020 - COMPUTER SOFTWARE < 3000	11	0	11	11	0	10	1	6	5
615025 - COMPUTER COMPONENTS < 3000	299	35	314	264	50	142	157	171	127

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615030 - COMMUNICATION EQUIP-NONCAPITAL	15	-	15	15	-	-	15	-	15
615035 - SMALL EQUIPMENT (NON-COMPUTER)	87	11	92	75	16	52	35	58	29
615040 - POSTAGE	40	1	40	40	1	37	4	45	(4)
615050 - MEALS AND REFRESHMENTS	30	-	30	30	-	30	-	56	(26)
615055 - VOLUNTEER AWARDS	-	-	-	-	-	-	-	0	(0)
615060 - PURCHASING CARD CHARGES	-	-	-	-	-	-	-	0	(0)
617005 - MAINTENANCE - OFFICE EQUIP	120	-	120	120	-	130	(10)	105	15
617015 - MAINTENANCE - SOFTWARE	65	-	65	65	-	65	-	31	34
617035 - MAINT - AUTOS AND EQUIP-FLEET	35	-	35	35	-	22	13	24	11
619005 - GASOLINE DIESEL OIL AND GREASE	31	-	31	31	-	31	(0)	31	(0)
619015 - MILEAGE ALLOWANCE	14	0	14	14	0	11	4	11	3
619025 - TRAVEL AND TRANSPORTATION	218	18	218	200	18	169	49	114	104
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	5	(4)	2	(1)
619045 - VEHICLE REPLACEMENT CHARGES	58	1	58	57	1	57	1	57	2
621005 - HEAT AND FUEL	57	1	57	56	1	99	(41)	47	10
621010 - LIGHT AND POWER	107	2	107	106	2	117	(10)	125	(18)
621015 - WATER AND SEWER	30	1	30	30	1	43	(13)	32	(1)
621020 - TELEPHONE	216	3	216	213	3	261	(44)	258	(42)
621025 - MOBILE TELEPHONE	126	8	126	118	8	125	1	129	(4)
633010 - RENT - BUILDINGS	28	3	28	25	3	27	1	1,040	(1,012)
633015 - RENT - EQUIPMENT	9	-	9	9	-	4	5	5	4
635015 - (DONT USE!) CAP LEAS PRINCIPAL-MACHNRY ANI	-	(38)	-	38	(38)	38	(38)	39	(39)
637005 - LEASE PAYMENTS - NON-CAPITAL	12	-	12	12	-	12	-	11	0
639005 - LEGAL AUDITING AND ACCTG FEES	55	-	55	55	-	77	(22)	24	31
639007 - EXPERT WITNESS	149	-	149	149	-	140	9	98	51
639025 - OTHER PROFESSIONAL FEES	171	28	171	143	28	182	(11)	119	52
639045 - CONTRACTED LABOR/PROJECTS	332	-	332	332	-	296	36	279	53
641030 - AMMUNITION EXPOLSIVES AND BOMB	20	-	20	20	-	20	-	16	4
645005 - CONTRACT HAULING	7	-	7	7	-	8	(1)	6	1
649005 - COURT REPORTER FEES	97	-	97	97	-	97	-	65	32
649010 - WITNESS - SUMMONS AND TRAVEL	71	-	71	71	-	67	4	51	20
651005 - MERIT AND CIVIL SERVICE	-	-	-	-	-	-	-	0	(0)
657010 - NOTARY SURETY AND FIDELITY BONDS	1	-	1	1	-	1	-	1	(0)
661010 - INTEREST EXPENSE	-	-	-	-	-	-	-	0	(0)
661020 - INTEREST EXPENSE-CAPITAL LEASES	-	(7)	-	7	(7)	7	(7)	6	(6)
667005 - CONTRIBUTIONS	-	-	-	-	-	-	-	16	(16)
693010 - INTRAFUND CHARGES	-	-	-	-	-	-	-	2	(2)
693020 - INTERFUND CHARGES	-	-	-	-	-	-	-	1	(1)
000300-Capital Purchases	-	-	-	-	-	-	-	109	(109)
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	101	(101)
679020 - MACHINERY AND EQUIPMENT	-	-	-	-	-	-	-	8	(8)
000400-Indirect Cost	2,251	(1)	2,252	2,252	-	2,252	(1)	2,442	(191)
663010 - COUNCIL OVERHEAD COST	121	-	121	121	-	121	-	214	(93)
663015 - MAYOR OVERHEAD COST	118	-	118	118	-	118	-	269	(151)
663025 - AUDITOR OVERHEAD COST	81	-	81	81	-	81	-	146	(65)
663035 - REAL ESTATE OVERHEAD COST	5	-	5	5	-	5	-	8	(3)
663040 - INFO SERVICES OVERHEAD COST	1,157	(1)	1,158	1,158	-	1,158	(1)	870	287
663045 - PURCHASING OVERHEAD COST	35	-	35	35	-	35	-	70	(35)
663050 - HUMAN RESOURCES OVERHEAD COST	188	-	188	188	-	188	-	212	(25)
663055 - GOVERN IMMUNITY OVERHEAD COST	15	-	15	15	-	15	-	15	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	335	-	335	335	-	335	-	284	51
663070 - MAYOR FINANCE OVERHEAD COST	197	-	197	197	-	197	-	354	(157)
000600-Debt Service	4,187	36	4,187	4,151	36	4,151	36	3,638	549
684015 - PRINCIPAL PAYMENTS-EQUIP LEASE	43	43	43	-	43	-	43	-	43
685083 - 2010D STR VARIOUS PROJECT-PRIN	412	9	412	403	9	403	9	395	17
685084 - 2014 STR VARIOUS PROJECT-PRINC	382	13	382	369	13	369	13	-	382
685139 - 2017AB STR VARIOUS PROJECT-PRI	1,498	18	1,498	1,480	18	1,480	18	1,461	37
687002 - INTEREST EXP-LEASES (DEBT SVC)	2	2	2	-	2	-	2	-	2
687083 - 2010D STR VARIOUS PROJECT-INT	368	(13)	368	381	(13)	381	(13)	393	(25)
687084 - 2014 STR VARIOUS PROJECT-INT	315	(13)	315	328	(13)	328	(13)	180	135
687139 - 2017AB STR VARIOUS PROJECT-INT	1,166	(24)	1,166	1,190	(24)	1,190	(24)	1,209	(43)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

To be fiscally responsible with the use of taxpayer funds.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**BUDGET SUMMARY**

*in thousands \$, except FTE*


	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b><u>OPERATING</u></b>						
EXPENDITURES	606	-328 -54.1%	279	-328 -54.1%	279	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	606	-328 -54.1%	279	-328 -54.1%	279	
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>						
COUNTY FUNDING	0	0	0	0	0	
<b><u>FTE</u></b>	2.00	- 0.0%	2.00	- 0.0%	2.00	

# BUDGET & FTE PRIORITIES

# DISTRICT ATTORNEY-TAX ADMIN

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
8201000000 DISTRICT ATTORNEY-TAX ADMIN PRGM	-	279	279	2.00	-	(328)	(328)	-	-	-	-	-
<b>TOTAL DISTRICT ATTORNEY-TAX ADMIN</b>	-	279	279	2.00	-	(328)	(328)	-	-	-	-	-

Stress Test not required. - 

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[820000_11]	REQUEST	Move 2 Tax Admin FTE to DA Budget: Transfer Tax Admin FTEs to DA Budget: In order to provide a more accurate calculation of the District Attorney cost associated with the Tax Administration budget, the District Attorney recommends that cost be measured on a time/cost expended basis. With the implementation of eProsecutor, the DA will be able to more accurately track the time DA personnel spend on Tax Administration issues. The prior method of allocating FTEs incorrectly assumed that the assigned employees devoted 100% of their time to Tax Administration duties and also incorrectly assumed that other employees in the office did not occasionally perform Tax Administration duties. This request is to move the 2 FTEs currently in the Tax Administration budget and their associated operating costs. [Org/Program Impacted: DISTRICT ATTORNEY-TAX ADMIN PRGM]	Y	-	(327,722)	(327,722)
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	(327,722)	(327,722)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

DISTRICT ATTORNEY-TAX ADMIN

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	82010000 - DISTRICT ATTORNEY-TAX ADMIN

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>279</b>	<b>(328)</b>	<b>279</b>	<b>606</b>	<b>(328)</b>	<b>626</b>	<b>(348)</b>	<b>590</b>	<b>(312)</b>
<b>REVENUE</b>	-	-	-	-	-	-	-	2	(2)
<b>OPERATING REVENUE</b>	-	-	-	-	-	-	-	2	(2)
RCT4200 - CHARGES FOR SERVICES	-	-	-	-	-	-	-	2	(2)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>279</b>	<b>(328)</b>	<b>279</b>	<b>606</b>	<b>(328)</b>	<b>626</b>	<b>(348)</b>	<b>592</b>	<b>(314)</b>
<b>OPERATING EXPENSE</b>	<b>279</b>	<b>(328)</b>	<b>279</b>	<b>606</b>	<b>(328)</b>	<b>626</b>	<b>(348)</b>	<b>592</b>	<b>(314)</b>
000100-Salaries and Benefits	-	(311)	-	311	(311)	331	(331)	506	(506)
601020 - LUMP SUM VACATION PAY	-	(0)	-	0	(0)	0	(0)	34	(34)
601025 - LUMP SUM SICK PAY	-	0	-	(0)	0	(0)	0	8	(8)
601030 - PERMANENT AND PROVISIONAL	-	(226)	-	226	(226)	226	(226)	328	(328)
603005 - SOCIAL SECURITY TAXES	-	(17)	-	17	(17)	17	(17)	27	(27)
603025 - RETIREMENT OR PENSION CONTRIB	-	(42)	-	42	(42)	42	(42)	58	(58)
603040 - LTD CONTRIBUTIONS	-	(1)	-	1	(1)	1	(1)	1	(1)
603045 - SUPPLEMENTAL RETIREMENT (401K)	-	-	-	-	-	-	-	2	(2)
603050 - HEALTH INSURANCE PREMIUMS	-	(18)	-	18	(18)	37	(37)	33	(33)
603055 - EMPLOYEE SERV RES FUND CHARGES	-	(2)	-	2	(2)	2	(2)	4	(4)
603056 - OPEB - CURRENT YR	-	(5)	-	5	(5)	5	(5)	10	(10)
000200-Operations	258	(17)	258	275	(17)	275	(17)	67	191
607005 - JANITORIAL SUPPLIES AND SERVICE	-	-	-	-	-	-	-	1	(1)
607010 - MAINTENANCE - GROUNDS	-	-	-	-	-	-	-	0	(0)
609030 - MEDICAL SUPPLIES	-	-	-	-	-	-	-	0	(0)
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	-	(1)	-	1	(1)	1	(1)	2	(2)
611010 - PHYSICAL MATERIALS-BOOKS	-	(0)	-	0	(0)	0	(0)	1	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	-	(1)	-	1	(1)	1	(1)	1	(1)
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	-	-	-	-	-	-	-	0	(0)
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
615005 - OFFICE SUPPLIES	-	(0)	-	0	(0)	0	(0)	2	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	(0)	-	0	(0)	0	(0)	0	(0)
615020 - COMPUTER SOFTWARE < 3000	-	(0)	-	0	(0)	0	(0)	-	-
615025 - COMPUTER COMPONENTS < 3000	-	(2)	-	2	(2)	2	(2)	0	(0)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	(0)	-	0	(0)	0	(0)	-	-
615040 - POSTAGE	-	(1)	-	1	(1)	1	(1)	1	(1)
619015 - MILEAGE ALLOWANCE	-	(0)	-	0	(0)	0	(0)	1	(1)
619025 - TRAVEL AND TRANSPORTATION	-	(2)	-	2	(2)	2	(2)	1	(1)
621005 - HEAT AND FUEL	-	(1)	-	1	(1)	1	(1)	1	(1)
621010 - LIGHT AND POWER	-	(2)	-	2	(2)	2	(2)	1	(1)
621015 - WATER AND SEWER	-	(1)	-	1	(1)	1	(1)	0	(0)
621020 - TELEPHONE	-	(1)	-	1	(1)	1	(1)	1	(1)
621025 - MOBILE TELEPHONE	-	(2)	-	2	(2)	2	(2)	3	(3)
633010 - RENT - BUILDINGS	-	(3)	-	3	(3)	3	(3)	4	(4)
633015 - RENT - EQUIPMENT	-	-	-	-	-	-	-	0	(0)
639005 - LEGAL AUDITING AND ACCTG FEES	57	-	57	57	-	57	-	-	57
639007 - EXPERT WITNESS	120	-	120	120	-	120	-	45	75
639025 - OTHER PROFESSIONAL FEES	75	-	75	75	-	75	-	0	75
645005 - CONTRACT HAULING	-	-	-	-	-	-	-	0	(0)
649005 - COURT REPORTER FEES	5	-	5	5	-	5	-	3	2
000400-Indirect Cost	20	-	20	20	-	20	-	19	1
663010 - COUNCIL OVERHEAD COST	2	-	2	2	-	2	-	3	(0)
663015 - MAYOR OVERHEAD COST	2	-	2	2	-	2	-	1	1
663025 - AUDITOR OVERHEAD COST	2	-	2	2	-	2	-	2	(0)
663040 - INFO SERVICES OVERHEAD COST	3	-	3	3	-	3	-	7	(3)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 - HUMAN RESOURCES OVERHEAD COST	4	-	4	4	-	4	-	3	2
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	6	-	6	6	-	6	-	4	2

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

To be fiscally responsible with the use of taxpayer funds.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	3,342	0 0.0%	3,342	0 0.0%	3,342
REVENUE	1,209	0 0.0%	1,209	0 0.0%	1,209
COUNTY FUNDING	2,133	0 0.0%	2,133	0 0.0%	2,133
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	-	-	-	-	-

# BUDGET & FTE PRIORITIES

# GOVERNMENTAL IMMUNITY

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
821000000 GOVERNMENTAL IMMUNITY PRGM	1,209	3,342	2,133	-	-	-	-	-	-	(107)	(107)	-	
<b>TOTAL GOVERNMENTAL IMMUNITY</b>	1,209	3,342	2,133	-	-	-	-	-	-	(107)	(107)	-	
											Stress Test met.	-	

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>									
BRASS Request ID and Description						Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[821000_R01]	STRESS TEST	STRESS TEST GOV IMM: Governmental Immunity County funding equates to \$2,133,000 of which a 5% stress test cut would be \$107,000. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The self-insurance account was chosen. However, if a cut of this size was to be implemented and the County were to have several large claims to pay out in that same year, it would be a reasonable possibility that our organization would have to come back to the County to ask for additional funds. [Org/Program Impacted: GOVERNMENTAL IMMUNITY PRGM]			N	-	(107,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>							-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:							-	0	0
TOTAL STRESS TEST REDUCTIONS:							-	(107,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

GOVERNMENTAL IMMUNITY

Funds Selected		Organizations Selected							
115 - GOVERNMENTAL IMMUNITY FUND		82100000 - GOVERNMENTAL IMMUNITY							
<i>in thousands \$</i>									
	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>2,133</b>	<b>-</b>	<b>2,133</b>	<b>2,133</b>	<b>-</b>	<b>2,133</b>	<b>-</b>	<b>247</b>	<b>1,885</b>
<b>REVENUE</b>	<b>3,102</b>	<b>54</b>	<b>3,102</b>	<b>3,048</b>	<b>54</b>	<b>3,048</b>	<b>54</b>	<b>3,013</b>	<b>89</b>
<b>OPERATING REVENUE</b>	<b>1,209</b>	<b>-</b>	<b>1,209</b>	<b>1,209</b>	<b>-</b>	<b>1,209</b>	<b>-</b>	<b>1,131</b>	<b>78</b>
RCT4200 - CHARGES FOR SERVICES	10	-	10	10	-	10	-	-	10
439010 - REFUNDS-INSURANCE	10	-	10	10	-	10	-	-	10
RCT4300 - INTER/INTRA FUND TRANSFERS	1,199	-	1,199	1,199	-	1,199	-	1,131	68
435005 - INDIRECT COST	1,199	-	1,199	1,199	-	1,199	-	1,131	68
<b>NON-OPERATING REVENUE</b>	<b>1,893</b>	<b>54</b>	<b>1,893</b>	<b>1,839</b>	<b>54</b>	<b>1,839</b>	<b>54</b>	<b>1,882</b>	<b>11</b>
RCT4010 - PROPERTY TAXES	1,795	58	1,795	1,737	58	1,737	58	1,734	61
401005 - GENERAL PROPERTY TAX	1,760	58	1,760	1,702	58	1,702	58	1,549	211
401010 - PERSONAL PROPERTY TAX	-	-	-	-	-	-	-	127	(127)
401023 - PROPERTY TAX-RDA	-	-	-	-	-	-	-	28	(28)
401025 - PRIOR YEAR REDEMPTIONS	35	-	35	35	-	35	-	29	6
RCT4013 - FEE IN LIEU OF TAXES	86	(4)	86	90	(4)	90	(4)	88	(2)
401030 - MOTOR VEH FEE IN LIEU OF TAXES	86	(4)	86	90	(4)	90	(4)	88	(2)
RCT4290 - INVESTMENT EARNINGS	12	-	12	12	-	12	-	60	(48)
429005 - INTEREST - TIME DEPOSITS	12	-	12	12	-	12	-	59	(47)
429010 - INT-TAX POOL	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>3,442</b>	<b>100</b>	<b>3,442</b>	<b>3,342</b>	<b>100</b>	<b>4,647</b>	<b>(1,205)</b>	<b>2,540</b>	<b>902</b>
<b>OPERATING EXPENSE</b>	<b>3,342</b>	<b>-</b>	<b>3,342</b>	<b>3,342</b>	<b>-</b>	<b>3,342</b>	<b>-</b>	<b>1,378</b>	<b>1,964</b>
000200-Operations	3,342	-	3,342	3,342	-	3,342	-	1,378	1,964
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	-	0	1
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	5	-	5	5	-	5	-	0	4
613005 - PRINTING CHARGES	-	-	-	-	-	-	-	0	(0)
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	-	2
615016 - COMPUTER SOFTWARE SUBSCRIPTION	95	-	95	95	-	-	95	-	95
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	2	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	-	-	1
615040 - POSTAGE	1	-	1	1	-	1	-	-	1
615050 - MEALS AND REFRESHMENTS	4	-	4	4	-	4	-	0	4
617015 - MAINTENANCE - SOFTWARE	5	-	5	5	-	90	(85)	83	(78)
619025 - TRAVEL AND TRANSPORTATION	7	-	7	7	-	7	-	6	1
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	0	0
639005 - LEGAL AUDITING AND ACCTG FEES	95	-	95	95	-	100	(5)	40	55
639007 - EXPERT WITNESS	95	-	95	95	-	100	(5)	-	95
639025 - OTHER PROFESSIONAL FEES	35	-	35	35	-	35	-	-	35
639045 - CONTRACTED LABOR/PROJECTS	-	-	-	-	-	-	-	20	(20)
649005 - COURT REPORTER FEES	3	-	3	3	-	3	-	-	3
649010 - WITNESS - SUMMONS AND TRAVEL	2	-	2	2	-	2	-	-	2
657005 - INSURANCE	1,004	-	1,004	1,004	-	1,004	-	1,048	(44)
657015 - SELF-INSURANCE EXPENSE	1,987	-	1,987	1,987	-	1,987	-	179	1,808
<b>NON-OPERATING EXPENSE</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>-</b>	<b>100</b>	<b>1,305</b>	<b>(1,205)</b>	<b>1,162</b>	<b>(1,062)</b>
001000-Other Financing Uses	100	100	100	-	100	1,305	(1,205)	1,162	(1,062)
770010 - OFU TRANSFERS OUT	100	100	100	-	100	1,305	(1,205)	1,162	(1,062)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The Salt Lake County Justice Court's mission is to provide the highest level of judicial service to the citizens of the county and the other levels of the Courts at the lowest cost and in the most efficient manner.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Maintain fiscal responsibility by either reducing or maintaining the cost per ticket**

1) Measure Justice Court will have a target cost per case of 199.00 from Cost = 268.00 case as of the end of December 2019 to Cost = 199.00 case by end of December 2020.

**Maintain fiscal responsibility by increasing the revenues under local gov't and contracts price per ticket while delivering a fair cost to the public**

2) Maintain Keeping the Revenue per case inline with the cost per case. Revenue per case = \$249.00 for 2019 Fiscal year from Rev= 234.71 case as of the end of December 2019 to Rev = 249.00 case by end of December 2020.

**Maintain cases to meet or exceed the Administrative office of the courts standards**

3) Increase Percentage of resolution on each case from 92% cases as of the end of December 2019 to 96% cases by end of December 2020.

**Ensure that collections of past due accounts are being reduce year over year**

4) Reduce The total dollar of A/R over 90 days is reduced year over year from 10% as of the end of December 2019 to 15% by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	1,672	0 0.0%	1,672	23 1.4%	1,695	
REVENUE	1,719	64 3.7%	1,783	64 3.7%	1,783	
COUNTY FUNDING	-48	-64 -134.8%	-112	-41 -86.5%	-89	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	320	320	320	320	
<b>FTE</b>	14.00	- 0.0%	14.00	- 0.0%	14.00	

# BUDGET & FTE PRIORITIES

# JUSTICE COURTS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
8500000000 JUSTICE COURTS PRGM	1,783	1,672	(112)	14.00	64	-	(64)	-	-	-	-	-
<b>SUBTOTAL<sup>3</sup></b>	1,783	1,672	(112)	14.00	64	-	(64)	-	-	-	-	-
85009900 JUSTICE COURTS CAPITAL PROJECTS	-	320	320	-	-	320	320	-	-	-	-	-
<b>TOTAL JUSTICE COURTS</b>	1,783	1,992	209	14.00	64	320	256	-	-	-	-	-

Stress Test not required. -

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[850000_01]	REQUEST	Revenue true up: Revenue True UP [Org/Program Impacted: JUSTICE COURTS PRGM]	Y	-	(64,040)	(64,040)
<b>SUBTOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	(64,040)	(64,040)
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					-	0	0
TOTAL NEW REQUESTS FOR CAPITAL PROJECT & OTHER ORGANIZATIONS (orgs listed below the subtotal in the summary table at the top of this report)							
Σ	Capital project and other organizations in the summary table that are listed below the subtotal because they go through a different budget prioritization and approval process. Add further details or other notes here as desired.				-	320,294	320,294

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

<sup>3</sup> The subtotal figure may exclude certain organizations for purposes of the stress test, such as capital projects organizations. Any excluded organizations are shown below the subtotal.

REVENUE AND EXPENDITURE DETAIL

JUSTICE COURTS

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	85000000 - JUSTICE COURTS • 85009900 - JUSTICE COURTS CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>232</b>	<b>279</b>	<b>209</b>	<b>(48)</b>	<b>256</b>	<b>343</b>	<b>(111)</b>	<b>(559)</b>	<b>791</b>
<b>REVENUE</b>	<b>1,783</b>	<b>64</b>	<b>1,783</b>	<b>1,719</b>	<b>64</b>	<b>1,719</b>	<b>64</b>	<b>2,207</b>	<b>(424)</b>
<b>OPERATING REVENUE</b>	<b>1,783</b>	<b>64</b>	<b>1,783</b>	<b>1,719</b>	<b>64</b>	<b>1,719</b>	<b>64</b>	<b>2,207</b>	<b>(424)</b>
RCT4200 - CHARGES FOR SERVICES	1,783	64	1,783	1,719	64	1,719	64	2,206	(423)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	805	(805)
423400 - INTERLOCAL AGREEMENTS	553	309	553	245	309	245	309	-	553
423405 - MSD CONTRACT REVENUE	1,100	(260)	1,100	1,360	(260)	1,360	(260)	1,329	(229)
425015 - J P COURT FINES	-	-	-	-	-	-	-	72	(72)
425027 - STATE DEBT COLLECTIONS	130	15	130	115	15	115	15	-	130
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	1	(1)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	1	(1)
<b>EXPENSE</b>	<b>2,015</b>	<b>343</b>	<b>1,992</b>	<b>1,672</b>	<b>320</b>	<b>2,062</b>	<b>(47)</b>	<b>1,648</b>	<b>367</b>
<b>OPERATING EXPENSE</b>	<b>2,015</b>	<b>343</b>	<b>1,992</b>	<b>1,672</b>	<b>320</b>	<b>2,062</b>	<b>(47)</b>	<b>1,648</b>	<b>367</b>
000100-Salaries and Benefits	1,118	23	1,095	1,095	-	1,126	(9)	988	129
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	137	(137)	128	(128)
601020 - LUMP SUM VACATION PAY	2	-	2	2	-	2	-	11	(9)
601025 - LUMP SUM SICK PAY	1	-	1	1	-	1	-	2	(1)
601030 - PERMANENT AND PROVISIONAL	682	18	664	664	-	564	118	470	212
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	1	(1)
601050 - TEMPORARY SEASONAL EMERGENCY	40	-	40	40	-	40	-	33	7
601065 - OVERTIME	-	-	-	-	-	-	-	0	(0)
603005 - SOCIAL SECURITY TAXES	52	1	51	51	-	53	(1)	47	5
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(33)	33
603025 - RETIREMENT OR PENSION CONTRIB	112	3	108	108	-	120	(8)	100	11
603040 - LTD CONTRIBUTIONS	3	0	2	2	-	3	(1)	2	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	7	(0)	7	7	-	4	3	4	3
603050 - HEALTH INSURANCE PREMIUMS	196	-	196	196	-	178	17	140	55
603055 - EMPLOYEE SERV RES FUND CHARGES	13	-	13	13	-	13	-	39	(26)
603056 - OPEB - CURRENT YR	11	-	11	11	-	11	-	75	(64)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(32)	32
000200-Operations	765	316	765	450	316	804	(38)	574	191
607015 - MAINTENANCE - BUILDINGS	316	316	316	-	316	354	(38)	59	257
607040 - FACILITIES MANAGEMENT CHARGES	5	-	5	5	-	5	-	8	(3)
609010 - CLOTHING PROVISIONS	1	-	1	1	-	1	-	0	0
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	2	0
611010 - PHYSICAL MATERIALS-BOOKS	2	-	2	2	-	2	-	3	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	2	-	2	2	-	2	-	2	0
613005 - PRINTING CHARGES	6	-	6	6	-	6	-	3	3
615005 - OFFICE SUPPLIES	7	-	7	7	-	7	-	7	0
615015 - COMPUTER SUPPLIES	3	-	3	3	-	3	-	3	-
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	0	(0)
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	1	-
615025 - COMPUTER COMPONENTS < 3000	4	-	4	4	-	4	-	9	(5)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2	-	2	2	-	2	-	86	(85)
615040 - POSTAGE	14	-	14	14	-	14	-	10	4
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	7	-	1	6
619025 - TRAVEL AND TRANSPORTATION	14	-	14	14	-	14	-	13	1
621020 - TELEPHONE	15	-	15	15	-	15	-	15	0
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	3	(1)
633010 - RENT - BUILDINGS	143	-	143	143	-	143	-	142	0
639025 - OTHER PROFESSIONAL FEES	20	-	20	20	-	20	-	18	2
649015 - JUROR AND WITNESS - COUNTY	26	-	26	26	-	26	-	17	9
667025 - VOIP TEL EQUIP PURCH 2010-2012	4	-	4	4	-	4	-	-	4
693020 - INTERFUND CHARGES	172	-	172	172	-	172	-	172	0
000300-Capital Purchases	20	-	20	20	-	20	-	-	20
679005 - OFFICE FURN EQUIP SOFTWR>5000	20	-	20	20	-	20	-	-	20
000400-Indirect Cost	105	5	105	100	5	105	(0)	80	25
663010 - COUNCIL OVERHEAD COST	7	1	7	6	1	7	-	6	1
663015 - MAYOR OVERHEAD COST	7	1	7	6	1	7	-	2	5
663025 - AUDITOR OVERHEAD COST	4	0	4	4	0	4	-	4	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	7	-	7	7	-	7	-	3	4
663040 - INFO SERVICES OVERHEAD COST	38	0	38	38	0	38	(0)	24	15
663045 - PURCHASING OVERHEAD COST	(0)	0	(0)	(0)	0	(0)	-	(0)	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	17	-	17	17	-	17	-	20	(4)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(0)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663060 - RECORDS MANAGMNT OVERHEAD COST	4	-	4	4	-	4	-	7	(4)
663070 - MAYOR FINANCE OVERHEAD COST	21	3	21	18	3	21	-	14	7
000500-Depreciation and Amortization	7	-	7	7	-	7	-	5	2
669010 - DEPRECIATION	7	-	7	7	-	7	-	4	3
671005 - LOSS ON SALE OF ASSET	-	-	-	-	-	-	-	1	(1)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

REVENUE AND EXPENDITURE DETAIL

JUSTICE COURTS

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	85000000 - JUSTICE COURTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(89)</b>	<b>(41)</b>	<b>(112)</b>	<b>(48)</b>	<b>(64)</b>	<b>(16)</b>	<b>(73)</b>	<b>(696)</b>	<b>607</b>
<b>REVENUE</b>	<b>1,783</b>	<b>64</b>	<b>1,783</b>	<b>1,719</b>	<b>64</b>	<b>1,719</b>	<b>64</b>	<b>2,207</b>	<b>(424)</b>
<b>OPERATING REVENUE</b>	<b>1,783</b>	<b>64</b>	<b>1,783</b>	<b>1,719</b>	<b>64</b>	<b>1,719</b>	<b>64</b>	<b>2,207</b>	<b>(424)</b>
RCT4200 - CHARGES FOR SERVICES	1,783	64	1,783	1,719	64	1,719	64	2,206	(423)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	-	-	805	(805)
423400 - INTERLOCAL AGREEMENTS	553	309	553	245	309	245	309	-	553
423405 - MSD CONTRACT REVENUE	1,100	(260)	1,100	1,360	(260)	1,360	(260)	1,329	(229)
425015 - J P COURT FINES	-	-	-	-	-	-	-	72	(72)
425027 - STATE DEBT COLLECTIONS	130	15	130	115	15	115	15	-	130
RCT4430 - SALE OF CAPITAL ASSETS	-	-	-	-	-	-	-	1	(1)
443015 - GAIN/LOSS SALE OF FIXED ASSETS	-	-	-	-	-	-	-	1	(1)
<b>EXPENSE</b>	<b>1,695</b>	<b>23</b>	<b>1,672</b>	<b>1,672</b>	<b>-</b>	<b>1,703</b>	<b>(9)</b>	<b>1,511</b>	<b>184</b>
<b>OPERATING EXPENSE</b>	<b>1,695</b>	<b>23</b>	<b>1,672</b>	<b>1,672</b>	<b>-</b>	<b>1,703</b>	<b>(9)</b>	<b>1,511</b>	<b>184</b>
000100-Salaries and Benefits	1,118	23	1,095	1,095	-	1,126	(9)	988	129
601005 - ELECTED AND EXEMPT SALARY	-	-	-	-	-	137	(137)	128	(128)
601020 - LUMP SUM VACATION PAY	2	-	2	2	-	2	-	11	(9)
601025 - LUMP SUM SICK PAY	1	-	1	1	-	1	-	2	(1)
601030 - PERMANENT AND PROVISIONAL	682	18	664	664	-	564	118	470	212
601045 - COMPENSATED ABSENCE	-	-	-	-	-	-	-	1	(1)
601050 - TEMPORARY SEASONAL EMERGENCY	40	-	40	40	-	40	-	33	7
601065 - OVERTIME	-	-	-	-	-	-	-	0	(0)
603005 - SOCIAL SECURITY TAXES	52	1	51	51	-	53	(1)	47	5
603023 - PENSION EXPENSE ADJ GASB 68	-	-	-	-	-	-	-	(33)	33
603025 - RETIREMENT OR PENSION CONTRIB	112	3	108	108	-	120	(8)	100	11
603040 - LTD CONTRIBUTIONS	3	0	2	2	-	3	(1)	2	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	7	(0)	7	7	-	4	3	4	3
603050 - HEALTH INSURANCE PREMIUMS	196	-	196	196	-	178	17	140	55
603055 - EMPLOYEE SERV RES FUND CHARGES	13	-	13	13	-	13	-	39	(26)
603056 - OPEB - CURRENT YR	11	-	11	11	-	11	-	75	(64)
603075 - OPEB - UNDERFUNDED ARC	-	-	-	-	-	-	-	(32)	32
000200-Operations	450	-	450	450	-	450	-	438	12
607040 - FACILITIES MANAGEMENT CHARGES	5	-	5	5	-	5	-	8	(3)
609010 - CLOTHING PROVISIONS	1	-	1	1	-	1	-	0	0
609060 - IDENTIFICATION SUPPLIES	0	-	0	0	-	0	-	-	0
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	2	0
611010 - PHYSICAL MATERIALS-BOOKS	2	-	2	2	-	2	-	3	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	2	-	2	2	-	2	-	2	0
613005 - PRINTING CHARGES	6	-	6	6	-	6	-	3	3
615005 - OFFICE SUPPLIES	7	-	7	7	-	7	-	7	0
615015 - COMPUTER SUPPLIES	3	-	3	3	-	3	-	3	-
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	0	(0)
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	1	-
615025 - COMPUTER COMPONENTS < 3000	4	-	4	4	-	4	-	3	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	2	-	2	2	-	2	-	14	(13)
615040 - POSTAGE	14	-	14	14	-	14	-	10	4
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	-	0
615050 - MEALS AND REFRESHMENTS	0	-	0	0	-	0	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	7	-	7	7	-	7	-	1	6
619025 - TRAVEL AND TRANSPORTATION	14	-	14	14	-	14	-	13	1
621020 - TELEPHONE	15	-	15	15	-	15	-	15	0
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	3	(1)
633010 - RENT - BUILDINGS	143	-	143	143	-	143	-	142	0
639025 - OTHER PROFESSIONAL FEES	20	-	20	20	-	20	-	18	2
649015 - JUROR AND WITNESS - COUNTY	26	-	26	26	-	26	-	17	9
667025 - VOIP TEL EQUIP PURCH 2010-2012	4	-	4	4	-	4	-	-	4
693020 - INTERFUND CHARGES	172	-	172	172	-	172	-	172	0
000300-Capital Purchases	20	-	20	20	-	20	-	-	20
679005 - OFFICE FURN EQUIP SOFTWR>5000	20	-	20	20	-	20	-	-	20
000400-Indirect Cost	100	(0)	100	100	-	100	(0)	80	20
663010 - COUNCIL OVERHEAD COST	6	-	6	6	-	6	-	6	1
663015 - MAYOR OVERHEAD COST	6	-	6	6	-	6	-	2	4
663025 - AUDITOR OVERHEAD COST	4	-	4	4	-	4	-	4	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	7	-	7	7	-	7	-	3	4
663040 - INFO SERVICES OVERHEAD COST	38	(0)	38	38	-	38	(0)	24	14
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	17	-	17	17	-	17	-	20	(4)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	4	-	4	4	-	4	-	7	(4)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
663070 - MAYOR FINANCE OVERHEAD COST	18	-	18	18	-	18	-	14	5
000500-Depreciation and Amortization	7	-	7	7	-	7	-	5	2
669010 - DEPRECIATION	7	-	7	7	-	7	-	4	3
671005 - LOSS ON SALE OF ASSET	-	-	-	-	-	-	-	1	(1)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



REVENUE AND EXPENDITURE DETAIL

JUSTICE COURTS

Funds Selected	Organizations Selected
735 - PUBLIC WORKS AND OTHER SERVICES FUND	85009900 - JUSTICE COURTS CAPITAL PROJECTS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>-</b>	<b>320</b>	<b>359</b>	<b>(38)</b>	<b>137</b>	<b>184</b>
<b>EXPENSE</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>-</b>	<b>320</b>	<b>359</b>	<b>(38)</b>	<b>137</b>	<b>184</b>
<b>OPERATING EXPENSE</b>	<b>320</b>	<b>320</b>	<b>320</b>	<b>-</b>	<b>320</b>	<b>359</b>	<b>(38)</b>	<b>137</b>	<b>184</b>
000200-Operations	316	316	316	-	316	354	(38)	137	179
607015 - MAINTENANCE - BUILDINGS	316	316	316	-	316	354	(38)	59	257
615025 - COMPUTER COMPONENTS < 3000	-	-	-	-	-	-	-	6	(6)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	-	-	-	-	-	-	-	72	(72)
000400-Indirect Cost	5	5	5	-	5	5	-	-	5
663010 - COUNCIL OVERHEAD COST	1	1	1	-	1	1	-	-	1
663015 - MAYOR OVERHEAD COST	1	1	1	-	1	1	-	-	1
663025 - AUDITOR OVERHEAD COST	0	0	0	-	0	0	-	-	0
663040 - INFO SERVICES OVERHEAD COST	0	0	0	-	0	0	-	-	0
663045 - PURCHASING OVERHEAD COST	0	0	0	-	0	0	-	-	0
663070 - MAYOR FINANCE OVERHEAD COST	3	3	3	-	3	3	-	-	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Salt Lake County Recorder's Office is to record and protect the public's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to all.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Recorder's Office meets the State Statutory requirements of recording and maintaining documents timely and accurately and initiates the workflow of the County tax system.**

1) Maintain consistent workflow of the number of documents recorded in the order received and processed from an average of 1,000 documents per day as of the start of January 2020 to an average of 1,000 documents per day by end of December 2020.

**Implementation of a new recording system to be completed by Second Quarter 2020.**

2) Increase performance by replacing our legacy recording system from 1 outdated recording system as of the start of March 2019 to 1 new recording system by start of July 2020.

**Increase the revenue of the Recorder's Office to 10,000,000 dollars.**

3) Increase the projected annual revenue of the Recorder's Office from 5,300,000 dollars as of the start of January 2019 to 10,000,000 dollars by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	2,677	0 0.0%	2,677	35 1.3%	2,712	
REVENUE	10,000	0 0.0%	10,000	0 0.0%	10,000	
COUNTY FUNDING	-7,323	0 0.0%	-7,323	35 0.5%	-7,289	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	19.00	- 0.0%	19.00	- 0.0%	19.00	

# BUDGET & FTE PRIORITIES

# RECORDER

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
8800000100 RECORDER OPERATIONS	9,000	2,677	(6,323)	19.00	-	-	-	-	-	(134)	(134)	(2.00)
8800000200 DATA SERVICES	1,000	-	(1,000)	-	-	-	-	-	-	-	-	-
<b>TOTAL RECORDER</b>	<b>10,000</b>	<b>2,677</b>	<b>(7,323)</b>	<b>19.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(134)</b>	<b>(134)</b>	<b>(2.00)</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[880000_R01]	STRESS TEST	Temporary Employee Pay: The 2016 audit recommended increasing the use of temporary employees to assist the Recorder's Office in current workload. Reducing our temporary budget by \$20,000 would reduce our temporary staff. Any cut to personnel, including our temporary staff, will severely affect our ability to accomplish our statutory duties. [Org/Program Impacted: RECORDER OPERATIONS]	N	-	(20,000)	0
2	[880000_R02]	STRESS TEST	2.00 FTE - Land Record Specialists: 2.00 FTE Reductions - The Land Records Division is in charge of recording documents and making them available for public use. Any cut to personnel will severely affect our ability to accomplish our statutory duties. We are currently behind in abstracting and a reduction in FTEs will create additional backlogs. Our customers will receive a lower level of service while paying more for services based on the recent legislative fee increase. [Org/Program Impacted: RECORDER OPERATIONS]	N	(2.00)	(114,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(2.00)	(134,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

RECORDER

Funds Selected	Organizations Selected
110 - GENERAL FUND	88000000 - RECORDER

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>(7,289)</b>	<b>35</b>	<b>(7,323)</b>	<b>(7,323)</b>	<b>-</b>	<b>(4,820)</b>	<b>(2,469)</b>	<b>(1,730)</b>	<b>(5,559)</b>
<b>REVENUE</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>7,500</b>	<b>2,500</b>	<b>4,936</b>	<b>5,064</b>
OPERATING REVENUE	10,000	-	10,000	10,000	-	7,500	2,500	4,936	5,064
RCT4200 - CHARGES FOR SERVICES	10,000	-	10,000	10,000	-	7,500	2,500	4,936	5,064
421010 - DATA SERVICES REV	1,000	-	1,000	1,000	-	900	100	899	101
421040 - RECORDERS FEE	9,000	-	9,000	9,000	-	6,600	2,400	4,037	4,963
<b>EXPENSE</b>	<b>2,712</b>	<b>35</b>	<b>2,677</b>	<b>2,677</b>	<b>-</b>	<b>2,680</b>	<b>31</b>	<b>3,207</b>	<b>(495)</b>
OPERATING EXPENSE	2,712	35	2,677	2,677	-	2,680	31	3,207	(495)
000100-Salaries and Benefits	1,660	35	1,625	1,625	-	1,628	31	1,512	148
601005 - ELECTED AND EXEMPT SALARY	225	6	219	219	-	219	6	213	12
601020 - LUMP SUM VACATION PAY	10	-	10	10	-	4	6	10	(0)
601025 - LUMP SUM SICK PAY	7	-	7	7	-	2	5	1	6
601030 - PERMANENT AND PROVISIONAL	813	22	791	791	-	791	22	657	155
601050 - TEMPORARY SEASONAL EMERGENCY	56	-	56	56	-	56	-	46	10
601065 - OVERTIME	5	-	5	5	-	5	-	49	(43)
601095 - BUDGETED PERS UNDEREXPEND	(46)	-	(46)	(46)	-	(46)	-	-	(46)
603005 - SOCIAL SECURITY TAXES	78	2	76	76	-	76	2	70	7
603025 - RETIREMENT OR PENSION CONTRIB	167	5	162	162	-	157	10	140	27
603040 - LTD CONTRIBUTIONS	4	0	4	4	-	5	(1)	3	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	13	-	13	13	-	20	(7)	21	(8)
603050 - HEALTH INSURANCE PREMIUMS	295	-	295	295	-	307	(12)	220	75
603055 - EMPLOYEE SERV RES FUND CHARGES	19	-	19	19	-	19	-	20	(2)
603056 - OPEB - CURRENT YR	12	-	12	12	-	12	0	60	(48)
605026 - EMPLOYEE AWARDS-GIFT CARDS	1	-	1	1	-	1	-	1	1
000200-Operations	226	-	226	226	-	226	-	199	27
607040 - FACILITIES MANAGEMENT CHARGES	10	-	10	10	-	8	2	7	2
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	1	-	1	1	-	1	(0)	1	0
611015 - EDUCATION AND TRAINING SERV/SUPP	7	-	7	7	-	4	3	3	4
613005 - PRINTING CHARGES	3	-	3	3	-	3	-	1	1
613040 - MAPS AND PLAT SUPPLIES	4	-	4	4	-	4	-	1	4
615005 - OFFICE SUPPLIES	8	-	8	8	-	8	-	7	0
615015 - COMPUTER SUPPLIES	5	-	5	5	-	5	-	4	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	16	-	16	16	-	6	10	6	10
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	4	(3)	4	(3)
615025 - COMPUTER COMPONENTS < 3000	20	-	20	20	-	19	1	21	(1)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	3	-	3	3	-	3	-	6	(3)
615040 - POSTAGE	19	-	19	19	-	23	(4)	17	2
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	0	0
617015 - MAINTENANCE - SOFTWARE	13	-	13	13	-	24	(11)	13	0
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	-	1	-	1
619025 - TRAVEL AND TRANSPORTATION	6	-	6	6	-	6	-	5	1
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	1	0
621020 - TELEPHONE	11	-	11	11	-	11	-	8	3
633010 - RENT - BUILDINGS	85	-	85	85	-	86	(1)	85	0
633025 - MISCELLANEOUS RENTAL CHARGES	12	-	12	12	-	10	2	10	2
639025 - OTHER PROFESSIONAL FEES	1	-	1	1	-	1	-	-	1
000300-Capital Purchases	200	-	200	200	-	200	-	9	191
679005 - OFFICE FURN EQUIP SOFTWR>5000	200	-	200	200	-	200	-	9	191
000400-Indirect Cost	625	0	625	625	-	625	0	1,486	(861)
663010 - COUNCIL OVERHEAD COST	7	-	7	7	-	7	-	7	1
663015 - MAYOR OVERHEAD COST	7	-	7	7	-	7	-	2	5
663025 - AUDITOR OVERHEAD COST	5	-	5	5	-	5	-	4	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	19	-	19	19	-	19	-	42	(23)
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	1	(1)
663040 - INFO SERVICES OVERHEAD COST	548	0	548	548	-	548	0	1,394	(846)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	1	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	21	-	21	21	-	21	-	19	2
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	2	(1)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	18	-	18	18	-	18	-	14	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Salt Lake County Recorder's Office is to record and protect the public's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title. We strive to provide great customer service to all.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Recorder's Office meets the State Statutory requirements of recording and maintaining documents timely and accurately and initiates the workflow of the County tax system.**

1) Maintain consistent workflow of the number of documents recorded in the order received and processed from an average of 1,000 documents per day as of the start of January 2020 to an average of 1,000 documents per day by end of December 2020.

**Implementation of a new recording system to be completed by Second Quarter 2020.**

2) Increase performance by replacing our legacy recording system from 1 outdated recording system as of the start of March 2019 to 1 new recording system by start of July 2020.

**Increase the revenue of the Recorder's Office to \$10,000,000.**

3) Increase the projected annual revenue of the Recorder's Office from 5,300,000 dollars as of the start of January 2019 to 10,000,000 dollars by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	3,302	450 13.6%	3,752	521 15.8%	3,823	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	3,302	450 13.6%	3,752	521 15.8%	3,823	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	24.75	- 0.0%	24.75	- 0.0%	24.75	

# BUDGET & FTE PRIORITIES

# RECORDER-TAX ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
8851000000 RECORDER-TAX ADMINISTRATION PRGM	-	3,752	3,752	24.75	-	450	450	-	-	(615)	(615)	(3.30)
<b>TOTAL RECORDER-TAX ADMINISTRATION</b>	-	3,752	3,752	24.75	-	450	450	-	-	(615)	(615)	(3.30)
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[885100_01]	REQUEST	Recording Software Licensing and Implementation: The Salt Lake County Recorder's Office legacy recording system (CashPro) is responsible for recording documents, imaging, eRecording, entry assignments, endorsements, workflow, payments, accounting reports, document type, abstracting and indexing. This is a critical system for the Recorder's Office. It is at its end of life and is no longer being supported. We will need to replace by mid-year 2020, in time for the next Microsoft Windows update to ensure compatibility of software. In 2019, we received \$200,000 funding to begin the replacement of CashPro. Our office has worked with County IS and Contracts & Procurement on an RFP. A vendor has been selected, and the contract is being finalized. Additional funds will be needed in our budget for 2020 and beyond as there will be an initial cost and then additional yearly maintenance costs. The Recorder's Office is in negotiations with the selected vendor for additional functionality and components which may result in modifications to this request. The existing budget of \$200,000 is being used for implementation. [Org/Program Impacted: RECORDER-TAX ADMINISTRATION PRGM]	N	-	450,000	450,000
2	[885100_R02]	STRESS TEST	Server Replacement Reduction: Server replacement reduction. If we have a catastrophic failure we wouldn't have money to rescue and repair the server that we currently maintain in our office. [Org/Program Impacted: RECORDER-TAX ADMINISTRATION PRGM]	N	-	(20,000)	0
3	[885100_R01]	STRESS TEST	Recording Software Licensing, Implementation Red: The current recording system software needs to be replaced by mid-year 2020 in time for the next Microsoft Windows update to ensure compatibility of software. Cutting a portion of our request will result in loss of the efficiency, security and economic benefit of having a fully integrated system. By taking this cut, we would continue with our legacy Recorder data base, also known as DARWIN. We are evaluating efficiencies associated with updating, re-factoring or replacing the Recorder database in conjunction with the replacement of our cashiering/recording function and would no longer be able to improve efficiency if we take this cut. [Org/Program Impacted: RECORDER-TAX ADMINISTRATION PRGM]	N	-	(300,000)	0
4	[885100_R03]	STRESS TEST	FTE Reduction: FTE Reduction. This would affect 1.00 FTE of Data Systems Analyst with Salary and Benefit costs of \$129,384. This would also affect 1.00 FTE of GIS/Cadastral Tech with Salary and Benefit costs of \$81,660. Additionally, this would affect approximately 1.30 FTE of Land Records Specialist with Salary and Benefit costs of \$83,956. Any cut to personnel will severely affect our ability to accomplish our statutory duties. We are currently behind in abstracting and a reduction in FTEs will create additional backlogs. In addition, our customers will receive a lower level of service while paying more for services based on the recent legislative fee increase. [Org/Program Impacted: RECORDER-TAX ADMINISTRATION PRGM]	N	(3.30)	(295,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	450,000	450,000
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(3.30)	(615,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

RECORDER-TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	88510000 - RECORDER-TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>3,823</b>	<b>521</b>	<b>3,752</b>	<b>3,302</b>	<b>450</b>	<b>3,291</b>	<b>533</b>	<b>2,739</b>	<b>1,084</b>
<b>EXPENSE</b>	<b>3,823</b>	<b>521</b>	<b>3,752</b>	<b>3,302</b>	<b>450</b>	<b>3,291</b>	<b>533</b>	<b>2,739</b>	<b>1,084</b>
<b>OPERATING EXPENSE</b>	<b>3,823</b>	<b>521</b>	<b>3,752</b>	<b>3,302</b>	<b>450</b>	<b>3,291</b>	<b>533</b>	<b>2,739</b>	<b>1,084</b>
000100-Salaries and Benefits	2,610	57	2,553	2,553	-	2,541	69	2,212	398
601005 - ELECTED AND EXEMPT SALARY	153	4	148	148	-	148	4	145	8
601020 - LUMP SUM VACATION PAY	19	-	19	19	-	11	8	2	17
601025 - LUMP SUM SICK PAY	8	-	8	8	-	3	5	0	8
601030 - PERMANENT AND PROVISIONAL	1,558	42	1,516	1,516	-	1,516	42	1,294	263
601050 - TEMPORARY SEASONAL EMERGENCY	-	-	-	-	-	-	-	1	(1)
601065 - OVERTIME	8	-	8	8	-	3	5	14	(6)
601095 - BUDGETED PERS UNDEREXPEND	(25)	-	(25)	(25)	-	(25)	-	-	(25)
603005 - SOCIAL SECURITY TAXES	130	3	127	127	-	126	3	105	25
603025 - RETIREMENT OR PENSION CONTRIB	279	8	271	271	-	245	34	209	70
603040 - LTD CONTRIBUTIONS	6	0	6	6	-	8	(2)	5	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	23	0	22	22	-	52	(30)	48	(25)
603050 - HEALTH INSURANCE PREMIUMS	387	-	387	387	-	387	(1)	285	102
603055 - EMPLOYEE SERV RES FUND CHARGES	23	-	23	23	-	23	-	54	(30)
603056 - OPEB - CURRENT YR	42	-	42	42	-	42	0	50	(8)
605026 - EMPLOYEE AWARDS-GIFT CARDS	1	-	1	1	-	1	-	1	1
000200-Operations	299	-	299	299	-	299	-	293	6
607015 - MAINTENANCE - BUILDINGS	-	-	-	-	-	-	-	21	(21)
607040 - FACILITIES MANAGEMENT CHARGES	3	-	3	3	-	4	(1)	0	3
611015 - EDUCATION AND TRAINING SERV/SUPP	6	-	6	6	-	2	4	0	6
613040 - MAPS AND PLAT SUPPLIES	-	-	-	-	-	-	-	6	(6)
615005 - OFFICE SUPPLIES	4	-	4	4	-	4	-	3	0
615015 - COMPUTER SUPPLIES	2	-	2	2	-	2	-	2	0
615016 - COMPUTER SOFTWARE SUBSCRIPTION	21	-	21	21	-	21	0	21	0
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	4	(3)	0	1
615025 - COMPUTER COMPONENTS < 3000	6	-	6	6	-	4	2	13	(7)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1	-	1	1	-	1	-	1	(0)
617005 - MAINTENANCE - OFFICE EQUIP	12	-	12	12	-	13	(1)	20	(8)
617015 - MAINTENANCE - SOFTWARE	77	-	77	77	-	77	-	63	15
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	-	1	-	1
619025 - TRAVEL AND TRANSPORTATION	3	-	3	3	-	7	(4)	8	(5)
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	0	(0)
621020 - TELEPHONE	11	-	11	11	-	9	2	9	2
633010 - RENT - BUILDINGS	124	-	124	124	-	125	(0)	124	0
639025 - OTHER PROFESSIONAL FEES	27	-	27	27	-	27	-	1	26
000300-Capital Purchases	470	450	470	20	450	20	450	-	470
679005 - OFFICE FURN EQUIP SOFTWR>5000	470	450	470	20	450	20	450	-	470
000400-Indirect Cost	444	14	430	430	-	430	14	234	210
663010 - COUNCIL OVERHEAD COST	11	-	11	11	-	11	-	9	1
663015 - MAYOR OVERHEAD COST	10	-	10	10	-	10	-	3	7
663025 - AUDITOR OVERHEAD COST	7	-	7	7	-	7	-	6	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	369	14	355	355	-	355	14	169	200
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 - HUMAN RESOURCES OVERHEAD COST	23	-	23	23	-	23	-	23	0
663055 - GOVERN IMMUNITY OVERHEAD COST	3	-	3	3	-	3	-	2	0
663070 - MAYOR FINANCE OVERHEAD COST	21	-	21	21	-	21	-	21	0

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

# SHERIFF-COUNTYWIDE ROLLUP

## BUDGET SUMMARY

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED			
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL		
<b><u>OPERATING</u></b>							
EXPENDITURES	136,185	5,371	3.9%	141,556	5,531	4.1%	141,717
REVENUE	19,571	-236	-1.2%	19,335	-236	-1.2%	19,335
COUNTY FUNDING	116,614	5,606	4.8%	122,220	5,767	4.9%	122,381
<b><u>CAPITAL PROJECT &amp; RELATED ORGS</u></b>							
COUNTY FUNDING	0	0		0	0		0
<b><u>FTE</u></b>	1,049.50	8.00	0.8%	1,057.50	7.00		1,056.50

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget <sup>2</sup> , H/(L)				5% Stress Test vs. Request <sup>3</sup> , H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
<b>COUNTY JAIL</b>													
912000600	JAIL PROGRAMS DIVISION	762	10,258	9,496	92.00	-	670	670	-	-	(3,800)	(3,800)	-
912000900	JAIL HEALTH SERVICES	1,163	22,533	21,370	120.50	-	568	568	4.00	-	-	-	-
9120001000	JAIL HOUSING	1,372	13,684	12,312	135.00	-	631	631	-	-	(1,608)	(1,608)	-
9120001100	JAIL SECURITY	370	15,666	15,296	156.00	2	660	658	-	-	-	-	-
9120000800	JAIL PROCESSING	-	11,617	11,617	140.00	-	371	371	-	-	-	-	-
9120001200	JAIL SUPPORT-JAIL	113	15,402	15,289	80.00	(9)	526	535	-	-	-	-	-
9120000400	SHERIFF FISCAL-JAIL	55	1,523	1,468	21.00	-	16	16	-	-	-	-	-
9120000100	HUMAN RESOURCES - JAIL	-	353	353	3.00	-	37	37	-	-	-	-	-
9120001500	JAIL ADMINISTRATION SERVICES	-	1,863	1,863	21.00	-	42	42	-	-	-	-	-
9120000700	CORRECTIONS BUREAU	7,279	2,337	(4,943)	9.00	(170)	152	322	-	-	(3,655)	(3,655)	-
9120000200	SHERIFF ADMIN AND CONTNGNCY-JAIL	-	137	137	1.00	-	2	2	-	-	-	-	-
9120000500	SHERIFFS RANGE-JAIL	-	220	220	1.00	-	5	5	-	-	-	-	-
9120000750	JAIL BED CONTRACTING	2,401	2,076	(324)	2.00	-	7	7	-	-	-	-	-
9120001050	ADC HOUSING PROGRAMS	-	12,188	12,188	126.00	-	606	606	-	-	-	-	-
<b>TOTAL COUNTY JAIL</b>		<b>13,514</b>	<b>109,856</b>	<b>96,342</b>	<b>907.50</b>	<b>(177)</b>	<b>4,293</b>	<b>4,469</b>	<b>4.00</b>	<b>-</b>	<b>(9,063)</b>	<b>(9,063)</b>	<b>-</b>
<b>SHERIFF PUBLIC SAFETY BUREAU</b>													
9125001300	PUBLIC SAFETY - COURTS	4,396	6,233	1,838	67.00	(105)	134	239	-	-	-	-	-
9125001400	PUBLIC SAFETY - FACILITY	1,089	7,172	6,082	70.00	46	818	772	3.00	-	(1,369)	(1,369)	-
9125000100	HUMAN RESOURCES - PUBLIC SAFETY	-	22	22	-	-	-	-	-	-	-	-	-
9125000500	SHERIFFS RANGE - PUBLIC SAFETY	-	172	172	1.00	-	-	-	-	-	-	-	-
9125000200	SHFS ADMIN & CONT - PUBLIC SAFETY	-	63	63	-	-	-	-	-	-	-	-	-
<b>TOTAL SHERIFF PUBLIC SAFETY BUREAU</b>		<b>5,485</b>	<b>13,661</b>	<b>8,176</b>	<b>138.00</b>	<b>(59)</b>	<b>952</b>	<b>1,011</b>	<b>3.00</b>	<b>-</b>	<b>(1,369)</b>	<b>(1,369)</b>	<b>-</b>
<b>SHERIFF COUNTYWIDE INVESTIGATION</b>													
9130000200	SHERIFF ADMIN AND CONTINGENCY-CW	316	16,546	16,230	3.00	-	50	50	-	-	(929)	(929)	-
9130000100	SHERIFF HUMAN RESOURCES-CW	-	471	471	3.00	-	-	-	-	-	-	-	-
9130000400	SHERIFF FISCAL-CW	-	779	779	5.00	-	76	76	1.00	-	(76)	(76)	-
9130000500	SHERIFF RANGE-CW	20	242	222	1.00	-	-	-	-	-	-	-	-
<b>TOTAL SHERIFF COUNTYWIDE INVESTIGATION &amp; SUPPORT SVCS</b>		<b>336</b>	<b>18,039</b>	<b>17,703</b>	<b>12.00</b>	<b>-</b>	<b>126</b>	<b>126</b>	<b>1.00</b>	<b>-</b>	<b>(1,005)</b>	<b>(1,005)</b>	<b>-</b>
<b>TOTAL SHERIFF – COUNTYWIDE ROLLUP</b>		<b>19,335</b>	<b>141,556</b>	<b>122,220</b>	<b>1,057.50</b>	<b>(236)</b>	<b>5,371</b>	<b>5,606</b>	<b>8.00</b>	<b>-</b>	<b>(11,437)</b>	<b>(11,437)</b>	<b>-</b>

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTE, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor.

<sup>2</sup> The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>3</sup> County Funding reductions to meet the stress test, which is defined as reductions to the requested budget in order to achieve an adjusted base budget less 5%. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). If there are any adjustments, they can be found on the separate adjustments page.

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>									
Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed			
1	110	COUNTY JAIL [912000_01] Request Sworn Compensation: Correction Sworn Salary Compensation -- This request includes a market increase of 2 grades (5.58%) for Corrections Line Deputies. A market increase of 1 grade (2.75%) for Corrections Rank. Also included in this request is to maintain the Sworn Salary Plan by giving a 2.75% merit increase to all CO Sworn including rank dependent upon current step placement with a 1% longevity for those at top of range. This increase will keep us competitive with other Law Enforcement agencies, with the hope of attracting a larger pool of candidates to a career in Corrections and retaining the outstanding experienced employees we have. [Org/Program Impacted: ADC HOUSING PROGRAMS, CORRECTIONS BUREAU, HUMAN RESOURCES - JAIL, JAIL ADMINISTRATION SERVICES, JAIL BED CONTRACTING, JAIL HOUSING, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF ADMIN AND CONTNGNCY-JAIL, SHERIFFS RANGE-JAIL]	Y	-	2,616,940	2,616,940			
2	110	COUNTY JAIL [912000_02] Request Civilian Hazard Pay: Civilian Hazard Pay - This request will increase the hourly salary of civilian personnel working within the secure perimeter of the jail facilities. [Org/Program Impacted: JAIL BED CONTRACTING, JAIL HEALTH SERVICES, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF FISCAL-JAIL]	Y	-	333,920	333,920			
3	110	SHERIFF PUBLIC SAFETY BUREAU [912500_01] Request Public Safety Bureau Sworn Compensation: Public Safety Bureau Sworn Salary Compensation -- This request includes a market increase of 2 grades (5.58%) for Line PSB Deputies. Also included in this request is to maintain the Sworn Salary Plan by giving a 2.75% merit increase to all PSB Sworn including rank dependent upon current step placement with a 1% longevity for those at the top of the range. This increase will keep us competitive with other Law Enforcement agencies. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	609,360	609,360			
4	110	COUNTY JAIL [SHRFFCOMPAD] Request (Base) SHERIFF 2.75% COMP ADJ: A 2.75% pay increase was added to the base budget for all permanent employees countywide in the Mayor's stage. This adjustment reverses the increase for Sheriff Sworn positions to instead propose the Sheriff's compensation request. The 2.75% that was added in the Mayor's stage does not show up in this new request list because the system adds it as a base budget adjustment. [Org/Program Impacted: ADC HOUSING PROGRAMS, CORRECTIONS BUREAU, HUMAN RESOURCES - JAIL, JAIL ADMINISTRATION SERVICES, JAIL BED CONTRACTING, JAIL HEALTH SERVICES, JAIL HOUSING, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF ADMIN AND CONTNGNCY-JAIL, SHERIFF FISCAL-JAIL, SHERIFFS RANGE-JAIL]	Y	-	0	(1,117,826)			
5	110	SHERIFF PUBLIC SAFETY BUREAU [SHRFFCOMPAD] Request (Base) SHERIFF 2.75% COMP ADJ: A 2.75% pay increase was added to the base budget for all permanent employees countywide in the Mayor's stage. This adjustment reverses the increase for Sheriff Sworn positions to instead propose the Sheriff's compensation request. The 2.75% that was added in the Mayor's stage does not show up in this new request list because the system adds it as a base budget adjustment. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY, SHERIFFS RANGE - PUBLIC SAFETY]	Y	-	0	(240,259)			
6	110	SHERIFF PUBLIC SAFETY BUREAU [912500_02] Request Convert 3 FT Deputy I to 6 PT Deputy I: In 2019, the Public Safety Bureau has experienced a significant problem with the hiring of personnel. Currently, we are down 16% or 20 FTE's and the projection is the percentage will increase due to retirements and other factors related to pay. We would like to convert 3 of our full time Deputy I FTE's to 6 part time Deputy I FTE's to encourage a different group of potential candidates to apply for these positions. These positions will be a good fit for use at the Courthouses. [Org/Program Impacted: PUBLIC SAFETY - COURTS]	Y	-	(79,404)	0			
7	110	SHERIFF PUBLIC SAFETY BUREAU [912500_03] Request Civilianize 6 Deputy I FTE for Control Rm: The Public Safety Bureau has operated 2 controls rooms located at the Matheson Courthouse and the West Jordan Courthouse for several years. Matheson Courthouse is operated 24/7 with a deputy at the panel at all times. West Jordan Courthouse is operated from 0700-1800 Monday thru Friday. Both of these positions require someone to answer phone calls, open and secure doors, monitor cameras and dispatch deputies to various calls. Transitioning these positions to civilians will save money and allow the Public Safety Bureau to diversify employment opportunities. [Org/Program Impacted: PUBLIC SAFETY - COURTS]	Y	-	(104,652)	(104,652)			
8	110	COUNTY JAIL [912000_03] Request Utilities Increase - Water: The water utility for the Adult Detention Center and Oxbow locations has increased 25% over the last year. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	130,000	130,000			
9	110	COUNTY JAIL [FACRATES] Request FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	135,100	135,100			
10	110	COUNTY JAIL [912000_04] Request Building Maintenance Increase: In a large part, due to a strong building economy, the skilled trades costs have increased throughout the county. This coupled with an aging facility will require more funding to maintain at current standards. Total asking amount reflects a 11% overall increase to the maintenance of building account. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	38,500	38,500			
11	110	COUNTY JAIL [912000_06] Request Two Mental Health Professional FTE's: Two Mental Health Professional FTE's will provide additional mental health coverage during nighttime hours. These FTE's would work on addressing crisis calls, assist with expanded assessments as needed in intake (booking) plus provide assistance and clearance for inmates in the P-cells in booking. They would also address all other mental health needs within the jail during those hours. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	2.00	167,964	171,516			



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
12	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_04] Request New Sergeant FTE: The Public Safety Bureau currently sits at a span of control of 13.7 deputies per one sergeant. That is nearly double the industry standard (7 to 1). Unified Police has a Sergeant ratio of 7.2 to 1. The Sheriff's Office Corrections Bureau has a ratio of 11.6 to 1. UTA Police have a ratio of 6.5 to 1. In the Facility Protection Division, we are in need of one patrol sergeant to provide nearly 24/7 supervision. This would allow us to have a supervisor on all shifts ensuring adequate supervision and allow Deputies to focus on their primary responsibilities. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	122,068	124,540
13	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_05] Request Vehicle for New Sergeant: This new sergeant position will require a designated vehicle as their regular duties would place them at various locations throughout the County and they would also have a 24/7 response expectation. Requesting a 2020 SUV Interceptor non-hybrid and added radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	43,500	43,500
14	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_01] Request Fiscal Coordinator FTE: The Fiscal Coordinator FTE is needed to assist the current staff in managing the wide array of fiscal and payroll functions required to maintain accurate pay data for over 1,000 employees and multi million dollar budget. The high turnover rate creates a continuous cycle of hiring and terminating employees at a higher impact level than other agencies. The complexities of managing two pay structures and related policies is cumbersome with system constraints and the short timeframe between pay cycles. Having an additional staff member to assist with the process and ensure quality control is a necessity to manage our large employee base and maintain operations. [Org/Program Impacted: SHERIFF FISCAL-CW]	Y	1.00	76,116	77,664
15	110 COUNTY JAIL	[912000_05] Request Medical Contract Annual Increase: The contract to provide medical services to the inmate population has a built in annual increase of 3.5%. Estimated increase is \$87,000. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	-	87,000	87,000
16	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_06] Request New K9 Deputy I FTE: The Public Safety Bureau provides services for 16 various government buildings/facilities. There is no explosive detection in this bureau. This K9 Unit would be available to all of our partners and assist others as needed. Matheson Court has allocated space to keep the dog while the officer is on-duty as needed. This positions would work a flexible schedule to be available for busy nights at the different art events. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	111,967	113,815
17	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_07] Request Vehicle for K9 Deputy I: The K9 position would require a designated vehicle for 24/7 response and it would be a specialized SUV to accommodate the K9 safely. Requesting a 2020 Ford Expedition outfitted for a K9 and with a radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	47,000	47,000
18	110 COUNTY JAIL	[912000_08] Request Two Registered Nurse FTE's: Two Registered Nurse FTE's plus relief factor are needed to perform an evening medication pass each night. Over the past few years, we have seen an increase in PM prescription medications, mostly for mental health reasons, that should be given at night. We are currently staffed to do two medication passes one in the early morning and one in the mid-afternoon. There is a specific reason to give PM medications i.e. they can cause drowsiness, or are to help an inmate get better sleep, which is not accomplished if given in the mid-afternoon. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	2.00	189,840	193,944
19	110 COUNTY JAIL	[912000_07] Request HR Sworn Recruitment & Hiring: Over the past few years, the Sheriff's Office has increased the number of annual Deputy recruitments from 2 to 4 and also increased the number of candidates being processed per recruitment. This has lead to an increase in LESI's (Personal History Questionnaires for background investigations) and Pre-Employment Physical Examinations. If this funding is not approved, we will need to decrease the number of recruitments done annually. Also, there has been an increase in Critical Incidents at the jail resulting in higher numbers of staff being referred for mental health assessments. [Org/Program Impacted: HUMAN RESOURCES - JAIL]	Y	-	35,000	0
20	110 COUNTY JAIL	[912000_09] Request Laundry Supply Increase: The request to increase laundry supplies is due to the increased prisoner population with the expanded operation of the Oxbow Jail, the fact that the laundry supply contractor increased materials costs by 3% in 2019 and the anticipated additional loads of laundry with the switch to blankets rather than sheets in the quarantine and Sub-Acute areas. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	53,082	0
21	110 COUNTY JAIL	[912000_10] Request Computer & Software Replacement: Due to expansions within the bureau, the computer and component costs as well as software costs have increased significantly. We are requesting an increase for the cost of subsequent replacement of computers, and additional software needs. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	67,750	0
22	110 COUNTY JAIL	[912000_11] Request Uniform Allowance Increase: This request will increase the uniform allowance for corrections sworn members by \$200 per person. [Org/Program Impacted: CORRECTIONS BUREAU]	Y	-	140,000	0
23	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_10] Request Uniform Allowance Increase: Increase Public Safety Bureau uniform allowance by \$200 per sworn employee. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	27,000	0
24	110 COUNTY JAIL	[912000_12] Request Transportation Van: We are requesting an additional transportation van for the Court Transportation Unit. If the unit were fully staffed we would be short by one vehicle. Additionally, due to maintenance, repairs, and breakdowns, an additional unit would be beneficial for the current staffing level as a backup line unit due to the special and unique equipment needs of a prisoner transportation vehicle. [Org/Program Impacted: JAIL SECURITY]	N	-	38,500	0

Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
25	110 COUNTY JAIL	[912000_13] Request Software Maintenance: The technological advancements to assist in managing HVAC, keys, prox cards, and plumbing require regular software updates and maintenance. There was nothing budgeted in this line for 2019, and we anticipate a \$6,000 annual cost to update and maintain these systems. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	6,000	0
26	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_03] Request UPD Canyon Grafitti OT: The Unified Police Department received funding in 2019 to provide grafitti enforcement in the Cottonwood Canyons with emphasis on Little to address grafitti on the canyon trails. They are requesting additional funding to continue the enhanced enforcement in this area in 2020. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	50,000	0
27	110 COUNTY JAIL	[912000_15] Request Designated Funds Request: We are phasing out the use of sheets throughout the Jail and replacing them with durable fleece blankets in general population units and safety blankets in Health Services and Quarantine Units. We will need to purchase 12,000 (\$7.75 each) fleece blankets and 1,800 safety blankets (\$35.41 each). We are requesting funds through the Prisoner Services Fund to conduct a study on suicide prevention, and eventual pilot of effective suicide barriers. We are requesting to purchase two High Tunnels to provide the horticulture program with needed growing space during the fall and winter seasons. This will replace two existing structures that have fallen into disrepair. [Org/Program Impacted: JAIL PROGRAMS DIVISION]	N	-	247,000	247,000
28	110 COUNTY JAIL	[912000_16] Request CIT Scenario Overtime: The testing portion of the Crisis Intervention Training includes a scenario element. It is necessary to use role players in scenarios to complete testing and skills assessment. The testing portion of the class requires twenty (20) role players for four hours to facilitate the training experience. [Org/Program Impacted: JAIL HOUSING]	Y	-	6,080	0
29	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_08] Request New PSB Lieutenant I FTE: The Public Safety Bureau is one of the largest law enforcement entities in the state of Utah with 135 sworn deputies. The administrative duties for this many sworn members is significant and growing. The bureau manages 17 contracts, 51 elected officials and 15 site locations. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	144,004	0
30	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_09] Request Vehicle for New Lieutenant I: This position will require a designated vehicle as their regular duties would place them at various locations throughout the County and they would also have a 24/7 response expectation. Requesting a 2020 Camry including all outfitting with a radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	31,000	0
31	110 COUNTY JAIL	[912000_17] Request Revenue True-up: Revenue true-ups - No longer receive CIT Grant revenue, decrease in COP State revenue, increase in SCAAP Grant revenue, and a reduction in Taylorsville Transportation Revenue. [Org/Program Impacted: CORRECTIONS BUREAU, JAIL SECURITY, JAIL SUPPORT-JAIL]	Y	-	176,747	176,747
32	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_12] Request Revenue True Up: Revenue true up for various PSB contracts and continued reduction in Surcharge fee revenue received from the Courts. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	58,810	58,810
33	110 COUNTY JAIL	[912000_14] Request (Base) Watch Command Position Conversion: Two Deputy II positions will be converted to a Deputy II Lieutenant position to cover the Watch Command requirements. Base Budget Movement [Org/Program Impacted: CORRECTIONS BUREAU, JAIL PROCESSING]	Y	(1.00)	(24,696)	(21,600)
34	110 COUNTY JAIL	[912000_18] Request (Base) MAT Program Annualization True Up: The Jail MAT program was funded for a portion of 2019, this adjustment will annualize the operating expense and revenue for 2020. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	-	(156,770)	(156,770)
35	110 COUNTY JAIL	[912000_19] Request (Base) Assessment Grant Loss Annualization Revenue True: The Jail Assessment team grant funding ended June 2019. The decrease in revenue annualizes the reduction of revenue offset by a reduction in expense. [Org/Program Impacted: JAIL PROGRAMS DIVISION]	Y	-	236,746	236,746
36	110 COUNTY JAIL	[912000_R01] Request (Base) Jail Bed Contract Reduction: Due to the opening of an additional jail pod at the Oxbow jail the number of inmates housed by Salt Lake County has increased. This has reduced the number of inmates being housed at other county facilities. Two FTE's associated with the jail bed contracting program will be reduced, as well as the expense for housing the inmates at other county facilities. [Org/Program Impacted: JAIL BED CONTRACTING]	Y	(2.00)	(1,109,567)	(1,109,567)
37	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_11] Request (Base) Landfill PSB Revenue Reduction Annualization: An adjustment to the base budget to account for the annualization of the interim adjustment made in 2019 for the loss of the contract with the Landfill. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	-	20,242	20,242
38	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_13] Request (Base) Contract Reduction - Holladay Justice Court: The contract for services to the Holladay Justice Court ends the first part of September 2019. This is a base request that reduces related FTE expense and revenue for 2020. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	(1.00)	(15,912)	(15,912)
39	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_02] Request (Base) UPD Contract Revenue Offset Annualization: Annualization of the revenue offset for the UPD contract adjusted in June 2019. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	Y	-	(100,000)	(100,000)



Fund #	Org Name	BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
40	110 COUNTY JAIL	[631000_01] Request ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: JAIL SUPPORT-JAIL]	N	-	0	(152,027)
41	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_R02] Stress Test 5% Stress Test Reduce - all new requests: [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	(950,000)	0
42	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_R01] Stress Test 5% Stress Test - Reduce new request 913000_01: 5% Stress test - Reduce new request 913000_01. [Org/Program Impacted: SHERIFF FISCAL-CW]	N	-	(76,116)	0
43	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_R02] Stress Test 5% Stress Test - Reduce New Request 913000_02: 5% Stress Test -- Reduce New Request 913000_02. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	(50,000)	0
44	110 COUNTY JAIL	[912000_R02] Stress Test 5% Stress Test - Reduce New Requests: [Org/Program Impacted: CORRECTIONS BUREAU]	N	-	(3,655,000)	0
45	110 SHERIFF PUBLIC SAFETY BUREAU	[912500_R01] Stress Test 5% Stress Test - Reduce Site Security Svcs: The 5% stress test would create a reduction in FTE's and security services to various county facilities. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	-	(418,810)	0
46	110 COUNTY JAIL	[912000_R03] Stress Test 5% Stress Test - Reduce Jail Beds: The 5% Stress Test forces a reduction in Jail beds through closure of units. [Org/Program Impacted: JAIL HOUSING, JAIL PROGRAMS DIVISION]	N	-	(5,408,000)	0
47	110 SHERIFF COUNTYWIDE INVESTIGATION & SUPPORT SVCS	[913000_R03] Stress Test 5% Stress Test Reduction - Reduce CW LE: This 5% Stress test reduction would force a reduction in Countywide Law Enforcement Services provided to the citizens of Salt Lake County. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	(879,000)	0

**TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS<sup>1</sup>:**    8.00    5,606,192    4,948,677  
**TOTAL BASE BUDGET ADJUSTMENT REQUESTS<sup>1</sup>:**    (4.00)    (1,149,957)    (2,504,946)  
**TOTAL STRESS TEST REDUCTIONS<sup>1</sup>:**    -    (11,436,926)    0

<sup>1</sup> The subtotal figure excludes any organizations in the Priorities For County Funding and FTE table noted with an asterisk (capital project orgs or other orgs not subject to the stress test).

<sup>2</sup> For requests involving FTE, the Mayor proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the REVENUE AND EXPENDITURE DETAIL page.

REVENUE AND EXPENDITURE DETAIL

SHERIFF-COUNTYWIDE ROLLUP

Funds Selected	Organizations Selected
110 - GENERAL FUND	91200000 - COUNTY JAIL • 91250000 - SHERIFF PUBLIC SAFETY BUREAU • 91300000 - SHERIFF CW INVEST/SUPPORT SVCS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>122,381</b>	<b>5,767</b>	<b>122,220</b>	<b>116,614</b>	<b>5,606</b>	<b>119,899</b>	<b>2,482</b>	<b>102,089</b>	<b>20,292</b>
<b>REVENUE</b>	<b>19,335</b>	<b>(236)</b>	<b>19,335</b>	<b>19,571</b>	<b>(236)</b>	<b>19,520</b>	<b>(185)</b>	<b>19,445</b>	<b>(110)</b>
<b>OPERATING REVENUE</b>	<b>19,335</b>	<b>(236)</b>	<b>19,335</b>	<b>19,571</b>	<b>(236)</b>	<b>19,520</b>	<b>(185)</b>	<b>19,445</b>	<b>(110)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	11,502	(170)	11,502	11,672	(170)	11,929	(426)	12,274	(772)
411000 - STATE GOVERNMENT GRANTS	11,160	(230)	11,160	11,390	(230)	11,390	(230)	11,468	(308)
415000 - FEDERAL GOVERNMENT GRANTS	317	60	317	257	60	514	(197)	781	(464)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	25	-	25	25	-	25	-	25	(0)
RCT4200 - CHARGES FOR SERVICES	5,599	(91)	5,599	5,690	(91)	5,667	(68)	6,045	(446)
421130 - INMATE DOCTOR CO-PAYMENTS	40	-	40	40	-	40	-	72	(32)
421135 - INMATE PHARMACEUTICAL CO-PAYME	22	-	22	22	-	22	-	23	(1)
421140 - INMATE DENTAL CO-PAYMENTS	12	-	12	12	-	12	-	12	0
421145 - INMATE OTHER MISC PAYMENTS	30	-	30	30	-	30	-	22	8
421150 - JAIL INDUSTRIES SERVICES	22	-	22	22	-	22	-	22	(0)
421185 - BAIL BOND PROCESSING FEE	30	-	30	30	-	30	-	24	6
421370 - MISCELLANEOUS REVENUE	19	-	19	19	-	19	-	21	(2)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(290)	290	-	-
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	310	(310)	287	(287)
424000 - LOCAL REVENUE CONTRACTS	708	14	708	694	14	651	57	535	174
424600 - FEDERAL REVENUE CONTRACTS	2,030	-	2,030	2,030	-	2,030	-	2,153	(123)
425010 - RESTITUTION	-	-	-	-	-	-	-	5	(5)
425025 - THIRD DISTRICT COURT FINES	1,245	(105)	1,245	1,350	(105)	1,350	(105)	1,380	(135)
427040 - COMMISSIONS	706	-	706	706	-	706	-	727	(20)
427050 - COMMISSARY	734	-	734	734	-	734	-	763	(28)
RCT4300 - INTER/INTRA FUND TRANSFERS	2,234	25	2,234	2,209	25	1,924	309	1,125	1,108
431100 - INTERFUND REVENUE-SHERIFF	642	25	642	617	25	617	25	611	32
431160 - INTERFUND REVENUE	1,354	-	1,354	1,354	-	1,070	284	272	1,082
433100 - INTRAFUND REVENUE	237	-	237	237	-	237	-	243	(5)
<b>EXPENSE</b>	<b>141,717</b>	<b>5,531</b>	<b>141,556</b>	<b>136,185</b>	<b>5,371</b>	<b>139,419</b>	<b>2,297</b>	<b>121,553</b>	<b>20,164</b>
<b>OPERATING EXPENSE</b>	<b>141,717</b>	<b>5,531</b>	<b>141,556</b>	<b>136,185</b>	<b>5,371</b>	<b>139,419</b>	<b>2,297</b>	<b>121,534</b>	<b>20,182</b>
000100-Salaries and Benefits	95,007	4,319	94,231	90,688	3,543	92,440	2,567	80,321	14,686
601005 - ELECTED AND EXEMPT SALARY	1,177	32	1,146	1,146	-	1,194	(17)	1,093	85
601015 - PROF TECH MANAG-PUBLIC SAFETY	6,265	-	6,265	6,265	-	6,425	(161)	6,430	(166)
601020 - LUMP SUM VACATION PAY	304	(0)	304	304	-	304	(0)	240	64
601025 - LUMP SUM SICK PAY	96	(0)	96	96	-	96	0	46	50
601030 - PERMANENT AND PROVISIONAL	17,462	1,283	17,004	16,179	825	16,736	726	13,952	3,509
601035 - PERM AND PROV-PUBLIC SAFETY	32,728	2,450	32,815	30,278	2,536	31,642	1,086	24,799	7,929
601040 - TIME LIMITED EMPLOYEES	488	13	475	475	-	-	488	-	488
601050 - TEMPORARY SEASONAL EMERGENCY	210	-	210	210	-	210	-	364	(154)
601065 - OVERTIME	539	-	539	539	-	539	-	3,953	(3,414)
601095 - BUDGETED PERS UNDEREXPEND	(495)	-	(495)	(495)	-	(495)	-	-	(495)
603005 - SOCIAL SECURITY TAXES	4,217	61	4,187	4,156	31	4,116	101	3,728	489
603025 - RETIREMENT OR PENSION CONTRIB	2,953	162	2,868	2,791	77	2,865	89	2,434	520
603030 - RETIREMENT CONT-PUBLIC SAFETY	10,724	205	10,481	10,519	(38)	10,653	71	9,148	1,576
603040 - LTD CONTRIBUTIONS	208	5	204	202	2	257	(50)	162	46
603045 - SUPPLEMENTAL RETIREMENT (401K)	412	(37)	454	449	5	450	(38)	423	(11)
603050 - HEALTH INSURANCE PREMIUMS	14,757	140	14,717	14,616	100	14,491	266	10,691	4,066
603055 - EMPLOYEE SERV RES FUND CHARGES	1,767	0	1,767	1,767	-	1,767	0	1,908	(141)
603056 - OPEB - CURRENT YR	1,184	0	1,184	1,184	-	1,184	0	943	240
605005 - UNIFORM ALLOWANCE	-	-	-	-	-	-	-	0	(0)
605010 - UNIFORM ALLOW-PUBLIC SAFETY	0	-	0	0	-	0	-	0	0
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
605030 - K-9 SUPPORT REIMBURSEMENT	11	5	11	5	5	5	5	5	6
000200-Operations	32,311	1,086	32,926	31,225	1,701	32,635	(324)	29,401	2,910
607005 - JANITORIAL SUPPLIES AND SERVICE	662	-	662	662	-	662	-	610	52
607010 - MAINTENANCE - GROUNDS	88	-	88	88	-	104	(16)	68	20
607015 - MAINTENANCE - BUILDINGS	434	39	434	395	39	395	39	335	99
607025 - MAINT - PLUMBING HEAT AND AC	79	-	79	79	-	79	-	42	38
607030 - MAINTENANCE - OTHER	11	-	11	11	-	11	-	5	6
607040 - FACILITIES MANAGEMENT CHARGES	1,006	135	1,006	871	135	871	135	769	237
609005 - FOOD PROVISIONS	3,086	-	3,086	3,086	-	3,086	-	2,443	642
609010 - CLOTHING PROVISIONS	144	-	144	144	-	144	-	63	81
609015 - DINING AND KITCHEN SUPPLIES	10	-	10	10	-	10	-	11	(1)
609020 - BEDDING AND LINEN	247	157	247	90	157	90	157	84	163
609040 - LAUNDRY SUPPLIES AND SERVICES	19	-	72	19	53	19	-	26	(7)
609045 - PERSONAL PROVISIONS	86	-	86	86	-	86	-	62	24
609050 - COMMISSARY PROVISIONS	-	-	-	-	-	-	-	6	(6)
609055 - RECREATIONAL SUPPLIES AND SERV	23	-	23	23	-	23	-	8	15
609060 - IDENTIFICATION SUPPLIES	24	-	24	24	-	38	(14)	4	20
609070 - UNIFORM AND EQUIPMENT CONTRACT	953	3	1,122	950	172	950	3	805	149
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	81	-	81	81	-	80	1	73	8

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Req Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Req Budget vs. 2018, H/(L)
611010 - PHYSICAL MATERIALS-BOOKS	16	-	16	16	-	16	-	6	9
611015 - EDUCATION AND TRAINING SERV/SUPP	156	-	156	156	-	149	7	50	106
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	1	-	1	1	-	1	-	-	1
613005 - PRINTING CHARGES	7	-	7	7	-	7	-	2	5
613020 - DEVELOPMENT ADVERTISING	56	-	56	56	-	56	-	36	20
615005 - OFFICE SUPPLIES	316	0	316	316	-	315	1	211	106
615016 - COMPUTER SOFTWARE SUBSCRIPTION	243	-	243	243	-	242	1	217	25
615020 - COMPUTER SOFTWARE < 3000	42	-	54	42	12	42	-	19	23
615025 - COMPUTER COMPONENTS < 3000	293	(0)	349	293	56	310	(16)	156	137
615030 - COMMUNICATION EQUIP-NONCAPITAL	400	6	409	394	15	424	(24)	339	62
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1,198	614	1,203	584	619	621	577	329	869
615040 - POSTAGE	61	-	61	61	-	61	-	44	16
615045 - PETTY CASH REPLENISH	14	-	14	14	-	18	(4)	5	9
615050 - MEALS AND REFRESHMENTS	40	-	40	40	-	39	1	24	17
617005 - MAINTENANCE - OFFICE EQUIP	57	-	57	57	-	59	(2)	21	36
617010 - MAINT - MACHINERY AND EQUIP	331	-	331	331	-	438	(107)	335	(4)
617015 - MAINTENANCE - SOFTWARE	121	-	127	121	6	-	121	4	116
617035 - MAINT - AUTOS AND EQUIP-FLEET	206	4	208	202	6	201	5	175	31
619005 - GASOLINE DIESEL OIL AND GREASE	224	6	227	218	9	226	(2)	207	17
619015 - MILEAGE ALLOWANCE	5	-	5	5	-	5	-	1	4
619025 - TRAVEL AND TRANSPORTATION	84	-	84	84	-	84	-	49	35
619035 - VEHICLE RENTAL CHARGES	3	-	3	3	-	3	-	6	(2)
619045 - VEHICLE REPLACEMENT CHARGES	407	(0)	407	407	-	406	1	422	(14)
621005 - HEAT AND FUEL	523	(67)	589	589	-	589	(67)	434	89
621010 - LIGHT AND POWER	1,392	(85)	1,477	1,477	-	1,477	(85)	1,305	87
621015 - WATER AND SEWER	496	130	496	366	130	366	130	404	92
621020 - TELEPHONE	226	-	226	226	-	226	-	197	29
621025 - MOBILE TELEPHONE	105	-	105	105	-	105	-	94	11
633005 - RENT - LAND	71	-	71	71	-	41	30	33	38
633010 - RENT - BUILDINGS	167	-	167	167	-	197	(30)	176	(9)
633015 - RENT - EQUIPMENT	208	-	208	208	-	207	1	104	103
639025 - OTHER PROFESSIONAL FEES	15,643	60	15,728	15,583	145	15,843	(200)	14,922	721
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	70	-	70	70	-	70	-	14	56
641030 - AMMUNITION EXPLOSIVES AND BOMB	129	-	129	129	-	129	-	76	53
645005 - CONTRACT HAULING	44	-	44	44	-	42	2	39	4
645010 - DUMPING FEES	-	-	-	-	-	-	-	0	(0)
657010 - NOTARY SURETY AND FIDELITY BONDS	2	-	2	2	-	1	2	2	0
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	4	0
665080 - SHERIFFS-PASS THRU GRANT CONTR	1,907	-	1,907	1,907	-	2,847	(940)	3,465	(1,558)
667030 - VEHICLE REPLACEMENT PURCHASE	91	85	155	7	148	120	(29)	61	30
000300-Capital Purchases	240	40	240	200	40	400	(160)	186	54
673020 - IMPROVMNT OTHER THAN BUILDINGS	70	40	70	30	40	30	40	-	70
679005 - OFFICE FURN EQUIP SOFTWR>5000	18	-	18	18	-	218	(200)	86	(68)
679020 - MACHINERY AND EQUIPMENT	152	-	152	152	-	152	-	100	52
000400-Indirect Cost	5,172	(1)	5,172	5,172	-	5,172	(1)	4,898	273
000800-Indigent / In-Custody	8,987	87	8,987	8,900	87	8,772	215	6,728	2,258
653010 - IN-CUSTODY AMBULANCE	379	-	379	379	-	379	-	435	(56)
653040 - IN-CUSTODY CONTRACTED HEALTH	3,489	87	3,489	3,402	87	3,330	159	2,478	1,011
653045 - IN-CUSTODY MEDICAL OUTSIDE SERV	2,270	-	2,270	2,270	-	2,270	-	2,078	192
653050 - IN-CUSTODY DENTAL	197	-	197	197	-	197	-	113	85
653055 - IN-CUSTODY PHARMACEUTICALS	2,202	-	2,202	2,202	-	2,146	56	1,478	724
653060 - IN-CUSTODY MEDICAL SUPPLIES	450	-	450	450	-	450	-	148	303
<b>NON-OPERATING EXPENSE</b>	-	-	-	-	-	-	-	19	(19)
001000-Other Financing Uses	-	-	-	-	-	-	-	19	(19)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	19	(19)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

“Serving the Community from the Inside Out”

The mission of the Salt Lake County Jail is to protect the public through the booking and detention of individuals who pose a danger to society, provide humane care to those incarcerated, and facilitate programs which will assist them in avoiding future criminal activity.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Jail provides safe living quarters for prisoners and work environment for our employees.**

1) Reduce the number of assaults against staff by prisoners from 20% incidents as of the start of the year 2020 to 10% incidents by end of the year 2020.

**Salt Lake County Jail employees receive appropriate training to effectively perform job functions and maintain professional certifications.**

2) Maintain the percentage of employees who reach the mandatory 40 hours of annual training required by POST and Sheriff's Office and Jails Policy and Procedures from 100% employees as of the start of July 2019 to 100% employees by end of June 2020.

**Salt Lake County Jail provides constitutional and humane health services to the prisoner population.**

3) Maintain best practices and fidelity to national correctional healthcare standards, case law, and Jail Health Services Policies from pass audit as of the start of the year 2020 to pass audit by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	105,563	4,293 4.1%	109,856	4,544 4.3%	110,108	
REVENUE	13,691	-177 -1.3%	13,514	-177 -1.3%	13,514	
COUNTY FUNDING	91,872	4,469 4.9%	96,342	4,721 5.1%	96,593	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	903.50	4.00 0.4%	907.50	4.00 0.4%	907.50	



# BUDGET & FTE PRIORITIES

# COUNTY JAIL

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
912000600 JAIL PROGRAMS DIVISION	762	10,258	9,496	92.00	-	670	670	-	-	(3,800)	(3,800)	-
912000900 JAIL HEALTH SERVICES	1,163	22,533	21,370	120.50	-	568	568	4.00	-	-	-	-
9120001000 JAIL HOUSING	1,372	13,684	12,312	135.00	-	631	631	-	-	(1,608)	(1,608)	-
9120001100 JAIL SECURITY	370	15,666	15,296	156.00	2	660	658	-	-	-	-	-
9120000800 JAIL PROCESSING	-	11,617	11,617	140.00	-	371	371	-	-	-	-	-
9120001200 JAIL SUPPORT-JAIL	113	15,402	15,289	80.00	(9)	526	535	-	-	-	-	-
9120000400 SHERIFF FISCAL-JAIL	55	1,523	1,468	21.00	-	16	16	-	-	-	-	-
9120000100 HUMAN RESOURCES - JAIL	-	353	353	3.00	-	37	37	-	-	-	-	-
9120001500 JAIL ADMINISTRATION SERVICES	-	1,863	1,863	21.00	-	42	42	-	-	-	-	-
9120000700 CORRECTIONS BUREAU	7,279	2,337	(4,943)	9.00	(170)	152	322	-	-	(3,655)	(3,655)	-
9120000200 SHERIFF ADMIN AND CONTNGNCY-JAIL	-	137	137	1.00	-	2	2	-	-	-	-	-
9120000500 SHERIFFS RANGE-JAIL	-	220	220	1.00	-	5	5	-	-	-	-	-
9120000750 JAIL BED CONTRACTING	2,401	2,076	(324)	2.00	-	7	7	-	-	-	-	-
9120001050 ADC HOUSING PROGRAMS	-	12,188	12,188	126.00	-	606	606	-	-	-	-	-
<b>TOTAL COUNTY JAIL</b>	<b>13,514</b>	<b>109,856</b>	<b>96,342</b>	<b>907.50</b>	<b>(177)</b>	<b>4,293</b>	<b>4,469</b>	<b>4.00</b>	<b>-</b>	<b>(9,063)</b>	<b>(9,063)</b>	<b>-</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [912000_01] REQUEST Sworn Compensation: Correction Sworn Salary Compensation -- This request includes a market increase of 2 grades (5.58%) for Corrections Line Deputies. A market increase of 1 grade (2.75%) for Corrections Rank. Also included in this request is to maintain the Sworn Salary Plan by giving a 2.75% merit increase to all CO Sworn including rank dependent upon current step placement with a 1% longevity for those at top of range. This increase will keep us competitive with other Law Enforcement agencies, with the hope of attracting a larger pool of candidates to a career in Corrections and retaining the outstanding experienced employees we have. [Org/Program Impacted: ADC HOUSING PROGRAMS, CORRECTIONS BUREAU, HUMAN RESOURCES - JAIL, JAIL ADMINISTRATION SERVICES, JAIL BED CONTRACTING, JAIL HOUSING, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF ADMIN AND CONTNGNCY-JAIL, SHERIFFS RANGE-JAIL]	Y	-	2,616,940	2,616,940
2 [SHRFCOMPAD] REQUEST (BASE) SHERIFF 2.75% COMP ADJ: A 2.75% pay increase was added to the base budget for all permanent employees countywide in the Mayor's stage. This adjustment reverses the increase for Sheriff Sworn positions to instead propose the Sheriff's compensation request. The 2.75% that was added in the Mayor's stage does not show up in this new request list because the system adds it as a base budget adjustment. [Org/Program Impacted: ADC HOUSING PROGRAMS, CORRECTIONS BUREAU, HUMAN RESOURCES - JAIL, JAIL ADMINISTRATION SERVICES, JAIL BED CONTRACTING, JAIL HEALTH SERVICES, JAIL HOUSING, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF ADMIN AND CONTNGNCY-JAIL, SHERIFF FISCAL-JAIL, SHERIFFS RANGE-JAIL]	Y	-	0	(1,117,826)
3 [912000_02] REQUEST Civilian Hazard Pay: Civilian Hazard Pay - This request will increase the hourly salary of civilian personnel working within the secure perimeter of the jail facilities. [Org/Program Impacted: JAIL BED CONTRACTING, JAIL HEALTH SERVICES, JAIL PROCESSING, JAIL PROGRAMS DIVISION, JAIL SECURITY, JAIL SUPPORT-JAIL, SHERIFF FISCAL-JAIL]	Y	-	333,920	333,920
4 [912000_03] REQUEST Utilities Increase - Water: The water utility for the Adult Detention Center and Oxbow locations has increased 25% over the last year. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	130,000	130,000
5 [912000_04] REQUEST Building Maintenance Increase: In a large part, due to a strong building economy, the skilled trades costs have increased throughout the county. This coupled with an aging facility will require more funding to maintain at current standards. Total asking amount reflects a 11% overall increase to the maintenance of building account. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	38,500	38,500
6 [FACRATES] REQUEST FACILITES RATE INCREASE: Salt Lake County Facilities Management is proposing a rate increase for 2020; this is the consolidated request item for all County agencies. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	135,100	135,100
7 [912000_05] REQUEST Medical Contract Annual Increase: The contract to provide medical services to the inmate population has a built in annual increase of 3.5%. Estimated increase is \$87,000. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	-	87,000	87,000
8 [912000_06] REQUEST Two Mental Health Professional FTE's: Two Mental Health Professional FTE's will provide additional mental health coverage during nighttime hours. These FTE's would work on addressing crisis calls, assist with expanded assessments as needed in intake (booking) plus provide assistance and clearance for inmates in the P-cells in booking. They would also address all other mental health needs within the jail during those hours. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	2.00	167,964	171,516

	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
9	[912000_07]	REQUEST	HR Sworn Recruitment & Hiring: Over the past few years, the Sheriff's Office has increased the number of annual Deputy recruitments from 2 to 4 and also increased the number of candidates being processed per recruitment. This has led to an increase in LESI's (Personal History Questionnaires for background investigations) and Pre-Employment Physical Examinations. If this funding is not approved, we will need to decrease the number of recruitments done annually. Also, there has been an increase in Critical Incidents at the jail resulting in higher numbers of staff being referred for mental health assessments. [Org/Program Impacted: HUMAN RESOURCES - JAIL]	Y	-	35,000	0
10	[912000_08]	REQUEST	Two Registered Nurse FTE's: Two Registered Nurse FTE's plus relief factor are needed to perform an evening medication pass each night. Over the past few years, we have seen an increase in PM prescription medications, mostly for mental health reasons, that should be given at night. We are currently staffed to do two medication passes one in the early morning and one in the mid-afternoon. There is a specific reason to give PM medications i.e. they can cause drowsiness, or are to help an inmate get better sleep, which is not accomplished if given in the mid-afternoon. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	2.00	189,840	193,944
11	[912000_09]	REQUEST	Laundry Supply Increase: The request to increase laundry supplies is due to the increased prisoner population with the expanded operation of the Oxbow Jail, the fact that the laundry supply contractor increased materials costs by 3% in 2019 and the anticipated additional loads of laundry with the switch to blankets rather than sheets in the quarantine and Sub-Acute areas. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	53,082	0
12	[912000_10]	REQUEST	Computer & Software Replacement: Due to expansions within the bureau, the computer and component costs as well as software costs have increased significantly. We are requesting an increase for the cost of subsequent replacement of computers, and additional software needs. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	67,750	0
13	[912000_11]	REQUEST	Uniform Allowance Increase: This request will increase the uniform allowance for corrections sworn members by \$200 per person. [Org/Program Impacted: CORRECTIONS BUREAU]	Y	-	140,000	0
14	[912000_12]	REQUEST	Transportation Van: We are requesting an additional transportation van for the Court Transportation Unit. If the unit were fully staffed we would be short by one vehicle. Additionally, due to maintenance, repairs, and breakdowns, an additional unit would be beneficial for the current staffing level as a backup line unit due to the special and unique equipment needs of a prisoner transportation vehicle. [Org/Program Impacted: JAIL SECURITY]	N	-	38,500	0
15	[912000_13]	REQUEST	Software Maintenance: The technological advancements to assist in managing HVAC, keys, prox cards, and plumbing require regular software updates and maintenance. There was nothing budgeted in this line for 2019, and we anticipate a \$6,000 annual cost to update and maintain these systems. [Org/Program Impacted: JAIL SUPPORT-JAIL]	Y	-	6,000	0
16	[912000_15]	REQUEST	Designated Funds Request: We are phasing out the use of sheets throughout the Jail and replacing them with durable fleece blankets in general population units and safety blankets in Health Services and Quarantine Units. We will need to purchase 12,000 (\$7.75 each) fleece blankets and 1,800 safety blankets (\$35.41 each). We are requesting funds through the Prisoner Services Fund to conduct a study on suicide prevention, and eventual pilot of effective suicide barriers. We are requesting to purchase two High Tunnels to provide the horticulture program with needed growing space during the fall and winter seasons. This will replace two existing structures that have fallen into disrepair. [Org/Program Impacted: JAIL PROGRAMS DIVISION]	N	-	247,000	247,000
17	[912000_16]	REQUEST	CIT Scenario Overtime: The testing portion of the Crisis Intervention Training includes a scenario element. It is necessary to use role players in scenarios to complete testing and skills assessment. The testing portion of the class requires twenty (20) role players for four hours to facilitate the training experience. [Org/Program Impacted: JAIL HOUSING]	Y	-	6,080	0
18	[912000_17]	REQUEST	Revenue True-up: Revenue true-ups - No longer receive CIT Grant revenue, decrease in COP State revenue, increase in SCAAP Grant revenue, and a reduction in Taylorsville Transportation Revenue. [Org/Program Impacted: CORRECTIONS BUREAU, JAIL SECURITY, JAIL SUPPORT-JAIL]	Y	-	176,747	176,747
19	[912000_14]	REQUEST (BASE)	Watch Command Position Conversion: Two Deputy II positions will be converted to a Deputy II Lieutenant position to cover the Watch Command requirements. Base Budget Movement [Org/Program Impacted: CORRECTIONS BUREAU, JAIL PROCESSING]	Y	(1.00)	(24,696)	(21,600)
20	[912000_18]	REQUEST (BASE)	MAT Program Annualization True Up: The Jail MAT program was funded for a portion of 2019, this adjustment will annualize the operating expense and revenue for 2020. [Org/Program Impacted: JAIL HEALTH SERVICES]	Y	-	(156,770)	(156,770)
21	[912000_R01]	REQUEST (BASE)	Jail Bed Contract Reduction: Due to the opening of an additional jail pod at the Oxbow jail the number of inmates housed by Salt Lake County has increased. This has reduced the number of inmates being housed at other county facilities. Two FTE's associated with the jail bed contracting program will be reduced, as well as the expense for housing the inmates at other county facilities. [Org/Program Impacted: JAIL BED CONTRACTING]	Y	(2.00)	(1,109,567)	(1,109,567)
22	[912000_19]	REQUEST (BASE)	Assessment Grant Loss Annualization Revenue True: The Jail Assessment team grant funding ended June 2019. The decrease in revenue annualizes the reduction of revenue offset by a reduction in expense. [Org/Program Impacted: JAIL PROGRAMS DIVISION]	Y	-	236,746	236,746



BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
23	[631000_01]	REQUEST	ENERGY MGT SAVINGS PROJECTS: By incorporating these energy advancement programs and products we would reduce county's utility expenses and usage which would help the environmental footprint of the county and gain financial savings in the long run. When compared to our baseline expenses of 2017 we have already reduced the county utility expense by \$.6M and estimate by year end the amount saved for 2019 will be \$1.1M. In addition to these savings we have qualified for \$123k in actual cash rebates and plan for an additional \$100k by the end of the year; we have also received a \$42k bill credit. We also have an estimated \$200k in projected savings this year for LED, recommissioning and locking in our Natural Gas rate. Bringing the total cash and savings for 2019 to \$ 1.6M ADVANCED ROOFTOP CONTROLS - \$284,000 Installing advanced rooftop controls in all 29 facilities that are currently using Alerton would allow us to take advantage of the current incentive which is reviewed multiple times a year and may be removed at any time. With the current incentive the payback time would be 2 yrs. SMALL BUSINESS DIRECT LED RETROFIT - \$300,000 We would like to take advantage of the 75% (up to \$3,000/meter) incentive in the areas that Rocky Mountain Power has designated. This is the only incentive available for LEDs. HVAC AND CENTRAL PLANT IMPROVEMENTS - \$150,000 This will allow us to add additional equipment to existing HVAC and central plant systems that would allow us to run the systems at appropriate capacity and not at 100% or 0% which is how they currently are. The payback for this would be between 2.5yrs and 8.5yrs. SOLAR GRANT - \$50,000 We would like to work with 3rd party expert grant writers to obtain grants for solar arrays. With these grants we would receive funds to cover 50%-100% of the installation cost for solar power. MOTION SENSORS - \$300,000 We would like to install motion sensors in our buildings so lights would be turned off when rooms are not in use. This will reduce the wasted energy currently consumed by the County. There are currently incentives available for sensor installation. INTERVAL METER UPGRADES - \$150,000 We would like to install meters to allow us to monitor our energy usage profile in 15 min increments. Currently we only have the monthly bill to monitor usage from, so we only get one data point/month. The cost is \$1,000/meter so this would allow us to install 150 meters across County buildings. [Org/Program Impacted: JAIL SUPPORT-JAIL]	N	-	0	(152,027)
24	[912000_R02]	STRESS TEST	5% Stress Test - Reduce New Requests: [Org/Program Impacted: CORRECTIONS BUREAU]	N	-	(3,655,000)	0
25	[912000_R03]	STRESS TEST	5% Stress Test - Reduce Jail Beds: The 5% Stress Test forces a reduction in Jail beds through closure of units. [Org/Program Impacted: JAIL HOUSING, JAIL PROGRAMS DIVISION]	N	-	(5,408,000)	0

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	<b>4.00</b>	<b>4,469,423</b>	<b>3,978,640</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	(3.00)	(1,054,287)	(2,169,017)
TOTAL STRESS TEST REDUCTIONS:	-	(9,063,000)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

COUNTY JAIL

Funds Selected	Organizations Selected
110 - GENERAL FUND	91200000 - COUNTY JAIL

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>96,593</b>	<b>4,721</b>	<b>96,342</b>	<b>91,872</b>	<b>4,469</b>	<b>94,607</b>	<b>1,986</b>	<b>78,362</b>	<b>18,232</b>
<b>REVENUE</b>	<b>13,514</b>	<b>(177)</b>	<b>13,514</b>	<b>13,691</b>	<b>(177)</b>	<b>13,643</b>	<b>(129)</b>	<b>13,520</b>	<b>(6)</b>
<b>OPERATING REVENUE</b>	<b>13,514</b>	<b>(177)</b>	<b>13,514</b>	<b>13,691</b>	<b>(177)</b>	<b>13,643</b>	<b>(129)</b>	<b>13,520</b>	<b>(6)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	8,309	(170)	8,309	8,479	(170)	8,716	(406)	9,200	(890)
411000 - STATE GOVERNMENT GRANTS	7,992	(230)	7,992	8,222	(230)	8,222	(230)	8,413	(421)
415000 - FEDERAL GOVERNMENT GRANTS	317	60	317	257	60	494	(177)	781	(464)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	-	-	-	-	-	-	-	6	(6)
RCT4200 - CHARGES FOR SERVICES	3,851	(7)	3,851	3,858	(7)	3,858	(7)	4,048	(198)
421130 - INMATE DOCTOR CO-PAYMENTS	40	-	40	40	-	40	-	72	(32)
421135 - INMATE PHARMACEUTICAL CO-PAYME	22	-	22	22	-	22	-	23	(1)
421140 - INMATE DENTAL CO-PAYMENTS	12	-	12	12	-	12	-	12	0
421145 - INMATE OTHER MISC PAYMENTS	30	-	30	30	-	30	-	22	8
421150 - JAIL INDUSTRIES SERVICES	22	-	22	22	-	22	-	22	(0)
421185 - BAIL BOND PROCESSING FEE	30	-	30	30	-	30	-	24	6
421370 - MISCELLANEOUS REVENUE	16	-	16	16	-	16	-	17	(1)
424000 - LOCAL REVENUE CONTRACTS	208	(7)	208	215	(7)	215	(7)	210	(3)
424600 - FEDERAL REVENUE CONTRACTS	2,030	-	2,030	2,030	-	2,030	-	2,153	(123)
425010 - RESTITUTION	-	-	-	-	-	-	-	3	(3)
427040 - COMMISSIONS	706	-	706	706	-	706	-	727	(20)
427050 - COMMISSARY	734	-	734	734	-	734	-	763	(28)
RCT4300 - INTER/INTRA FUND TRANSFERS	1,354	-	1,354	1,354	-	1,070	284	272	1,082
431160 - INTERFUND REVENUE	1,354	-	1,354	1,354	-	1,070	284	272	1,082
<b>EXPENSE</b>	<b>110,108</b>	<b>4,544</b>	<b>109,856</b>	<b>105,563</b>	<b>4,293</b>	<b>108,250</b>	<b>1,857</b>	<b>91,900</b>	<b>18,207</b>
<b>OPERATING EXPENSE</b>	<b>110,108</b>	<b>4,544</b>	<b>109,856</b>	<b>105,563</b>	<b>4,293</b>	<b>108,250</b>	<b>1,857</b>	<b>91,882</b>	<b>18,226</b>
000100-Salaries and Benefits	81,048	3,453	80,304	77,595	2,709	79,118	1,930	67,452	13,596
601005 - ELECTED AND EXEMPT SALARY	529	14	514	514	-	523	5	437	92
601015 - PROF TECH MANAG-PUBLIC SAFETY	5,465	-	5,465	5,465	-	5,610	(145)	5,698	(233)
601020 - LUMP SUM VACATION PAY	246	(0)	246	246	-	246	(0)	206	40
601025 - LUMP SUM SICK PAY	78	(0)	78	78	-	78	0	39	38
601030 - PERMANENT AND PROVISIONAL	16,710	995	16,272	15,715	557	16,291	419	13,577	3,133
601035 - PERM AND PROV-PUBLIC SAFETY	26,448	2,017	26,449	24,431	2,017	25,586	862	19,156	7,292
601040 - TIME LIMITED EMPLOYEES	488	13	475	475	-	-	488	-	488
601050 - TEMPORARY SEASONAL EMERGENCY	190	-	190	190	-	190	-	344	(154)
601065 - OVERTIME	382	-	382	382	-	382	-	3,752	(3,371)
601095 - BUDGETED PERS UNDEREXPEND	(348)	-	(348)	(348)	-	(348)	-	-	(348)
603005 - SOCIAL SECURITY TAXES	3,619	52	3,584	3,567	17	3,517	102	3,167	452
603025 - RETIREMENT OR PENSION CONTRIB	2,791	116	2,710	2,675	35	2,740	51	2,323	468
603030 - RETIREMENT CONT-PUBLIC SAFETY	8,725	199	8,527	8,527	-	8,643	83	7,297	1,428
603040 - LTD CONTRIBUTIONS	177	3	174	174	0	220	(43)	135	42
603045 - SUPPLEMENTAL RETIREMENT (401K)	346	(36)	385	383	2	359	(13)	323	23
603050 - HEALTH INSURANCE PREMIUMS	12,758	80	12,758	12,678	80	12,637	121	9,067	3,691
603055 - EMPLOYEE SERV RES FUND CHARGES	1,449	0	1,449	1,449	-	1,449	0	1,520	(71)
603056 - OPEB - CURRENT YR	989	0	989	989	-	989	0	404	585
605005 - UNIFORM ALLOWANCE	-	-	-	-	-	-	-	0	(0)
605010 - UNIFORM ALLOW-PUBLIC SAFETY	0	-	0	0	-	0	-	0	0
605030 - K-9 SUPPORT REIMBURSEMENT	5	-	5	5	-	5	-	5	0
000200-Operations	15,666	964	16,158	14,701	1,457	15,793	(127)	13,720	1,946
607005 - JANITORIAL SUPPLIES AND SERVICE	595	-	595	595	-	595	-	545	50
607010 - MAINTENANCE - GROUNDS	27	-	27	27	-	43	(16)	26	0
607015 - MAINTENANCE - BUILDINGS	418	39	418	379	39	379	39	326	91
607025 - MAINT - PLUMBING HEAT AND AC	79	-	79	79	-	79	-	42	38
607030 - MAINTENANCE - OTHER	10	-	10	10	-	10	-	5	6
607040 - FACILITIES MANAGEMENT CHARGES	842	135	842	707	135	707	135	662	180
609005 - FOOD PROVISIONS	3,086	-	3,086	3,086	-	3,086	-	2,443	642
609010 - CLOTHING PROVISIONS	144	-	144	144	-	144	-	63	81
609015 - DINING AND KITCHEN SUPPLIES	10	-	10	10	-	10	-	11	(1)
609020 - BEDDING AND LINEN	247	157	247	90	157	90	157	84	163
609040 - LAUNDRY SUPPLIES AND SERVICES	19	-	72	19	53	19	-	26	(7)
609045 - PERSONAL PROVISIONS	86	-	86	86	-	86	-	62	24
609050 - COMMISSARY PROVISIONS	-	-	-	-	-	-	-	6	(6)
609055 - RECREATIONAL SUPPLIES AND SERV	23	-	23	23	-	23	-	8	15
609060 - IDENTIFICATION SUPPLIES	24	-	24	24	-	38	(14)	4	20
609070 - UNIFORM AND EQUIPMENT CONTRACT	810	-	950	810	140	810	-	677	133
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	16	-	16	16	-	16	1	8	8
611010 - PHYSICAL MATERIALS-BOOKS	15	-	15	15	-	15	-	6	9
611015 - EDUCATION AND TRAINING SERV/SUPP	117	-	117	117	-	117	-	35	82
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
613020 - DEVELOPMENT ADVERTISING	15	-	15	15	-	15	-	5	10

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
615005 - OFFICE SUPPLIES	280	0	280	280	-	279	1	176	104
615016 - COMPUTER SOFTWARE SUBSCRIPTION	240	-	240	240	-	240	1	209	31
615020 - COMPUTER SOFTWARE < 3000	35	-	47	35	12	35	-	16	19
615025 - COMPUTER COMPONENTS < 3000	253	(0)	309	253	56	269	(16)	124	130
615030 - COMMUNICATION EQUIP-NONCAPITAL	272	-	275	272	3	299	(27)	221	51
615035 - SMALL EQUIPMENT (NON-COMPUTER)	1,064	606	1,064	458	606	468	596	216	848
615040 - POSTAGE	53	-	53	53	-	53	-	41	12
615045 - PETTY CASH REPLENISH	10	-	10	10	-	13	(3)	3	7
615050 - MEALS AND REFRESHMENTS	12	-	12	12	-	11	1	6	6
617005 - MAINTENANCE - OFFICE EQUIP	54	-	54	54	-	56	(2)	19	34
617010 - MAINT - MACHINERY AND EQUIP	307	-	307	307	-	413	(107)	324	(18)
617015 - MAINTENANCE - SOFTWARE	121	-	127	121	6	-	121	-	121
617035 - MAINT - AUTOS AND EQUIP-FLEET	153	-	153	153	-	152	1	140	13
619005 - GASOLINE DIESEL OIL AND GREASE	173	-	173	173	-	178	(4)	168	6
619015 - MILEAGE ALLOWANCE	3	-	3	3	-	3	-	1	3
619025 - TRAVEL AND TRANSPORTATION	53	-	53	53	-	53	-	35	18
619035 - VEHICLE RENTAL CHARGES	3	-	3	3	-	3	-	4	(2)
619045 - VEHICLE REPLACEMENT CHARGES	310	(0)	310	310	-	312	(2)	346	(35)
621005 - HEAT AND FUEL	520	(67)	586	586	-	586	(67)	434	86
621010 - LIGHT AND POWER	1,380	(85)	1,465	1,465	-	1,465	(85)	1,297	82
621015 - WATER AND SEWER	492	130	492	362	130	362	130	404	89
621020 - TELEPHONE	182	-	182	182	-	182	-	175	7
621025 - MOBILE TELEPHONE	66	-	66	66	-	66	-	67	(1)
633015 - RENT - EQUIPMENT	200	-	200	200	-	200	-	103	97
639025 - OTHER PROFESSIONAL FEES	752	50	787	702	85	701	51	524	228
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	63	-	63	63	-	63	-	14	50
641030 - AMMUNITION EXPLOSIVES AND BOMB	75	-	75	75	-	75	-	50	24
645005 - CONTRACT HAULING	43	-	43	43	-	41	2	38	4
645010 - DUMPING FEES	-	-	-	-	-	-	-	0	(0)
657010 - NOTARY SURETY AND FIDELITY BONDS	2	-	2	2	-	1	2	2	0
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	4	0
665080 - SHERIFFS-PASS THRU GRANT CONTR	1,907	-	1,907	1,907	-	2,847	(940)	3,465	(1,558)
667030 - VEHICLE REPLACEMENT PURCHASE	-	-	36	-	36	79	(79)	51	(51)
000300-Capital Purchases	228	40	228	188	40	388	(160)	118	110
673020 - IMPROVMNT OTHER THAN BUILDINGS	70	40	70	30	40	30	40	-	70
679005 - OFFICE FURN EQUIP SOFTWR>5000	6	-	6	6	-	206	(200)	18	(12)
679020 - MACHINERY AND EQUIPMENT	152	-	152	152	-	152	-	100	52
000400-Indirect Cost	4,179	0	4,179	4,179	-	4,179	0	3,863	317
663010 - COUNCIL OVERHEAD COST	360	-	360	360	-	360	-	303	57
663015 - MAYOR OVERHEAD COST	351	-	351	351	-	351	-	106	245
663025 - AUDITOR OVERHEAD COST	239	-	239	239	-	239	-	206	32
663030 - DISTRICT ATTORNEY OVERHEAD COST	259	-	259	259	-	259	-	459	(200)
663040 - INFO SERVICES OVERHEAD COST	1,659	0	1,659	1,659	-	1,659	0	1,363	297
663045 - PURCHASING OVERHEAD COST	15	-	15	15	-	15	-	58	(43)
663050 - HUMAN RESOURCES OVERHEAD COST	659	-	659	659	-	659	-	662	(3)
663055 - GOVERN IMMUNITY OVERHEAD COST	112	-	112	112	-	112	-	119	(7)
663060 - RECORDS MANAGMNT OVERHEAD COST	3	-	3	3	-	3	-	-	3
663070 - MAYOR FINANCE OVERHEAD COST	523	-	523	523	-	523	-	586	(64)
000800-Indigent / In-Custody	8,987	87	8,987	8,900	87	8,772	215	6,728	2,258
653010 - IN-CUSTODY AMBULANCE	379	-	379	379	-	379	-	435	(56)
653040 - IN-CUSTODY CONTRACTED HEALTH	3,489	87	3,489	3,402	87	3,330	159	2,478	1,011
653045 - IN-CUSTODY MEDICAL OUTSIDE SERV	2,270	-	2,270	2,270	-	2,270	-	2,078	192
653050 - IN-CUSTODY DENTAL	197	-	197	197	-	197	-	113	85
653055 - IN-CUSTODY PHARMACEUTICALS	2,202	-	2,202	2,202	-	2,146	56	1,478	724
653060 - IN-CUSTODY MEDICAL SUPPLIES	450	-	450	450	-	450	-	148	303
NON-OPERATING EXPENSE	-	-	-	-	-	-	-	19	(19)
001000-Other Financing Uses	-	-	-	-	-	-	-	19	(19)
770010 - OFU TRANSFERS OUT	-	-	-	-	-	-	-	19	(19)

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**CORE MISSION**

The Public Safety Bureau meets the diverse challenges of effective crime prevention. We transition between law enforcement authority, prisoner management, government security, and public service as the assignments and situations demand. We are proud to complete our duties with integrity, discipline and dedication.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County Buildings are safe and free from crime.**

1) Reduce the number of incidents by continuously assessing the County sites we provide services to for active threats, using detailed threat assessments via a secondary assignment within the Bureau from 3820 incidents as of the start of January 2019 to 1146 Incidents by end of December 2020.

**Increase Bureau's ability to meet the diverse law enforcement challenges on County campuses**

2) Maintain training and enhance it in several areas such as CIT, High Risk Traffic Stops, Explosive Detection, Emergency Building Evacuation, and Crowds/Riot Control. Through the addition of these trainings, PSB would evaluate the need for a certification change. An additional sergeant would be needed to assist with implementing these changes and span of control from 40 Hours as of the start of January 2020 to 80 Hours by end of December 2020.

**Enhance Public Safety Services to Downtown County Venues**

3) Maintain diversity in PSB services by incorporating a patrol type model to increase the efficiency of law enforcement and security services to Downtown County sites from Site Services as of the start of January 2020 to Patrol Services by end of December 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	12,709	952 7.5%	13,661	876 6.9%	13,585	
REVENUE	5,544	-59 -1.1%	5,485	-59 -1.1%	5,485	
COUNTY FUNDING	7,165	1,011 14.1%	8,176	935 13.0%	8,100	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	135.00	3.00 2.2%	138.00	2.00 1.5%	137.00	



# BUDGET & FTE PRIORITIES

# SHERIFF PUBLIC SAFETY BUREAU

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
9125001300 PUBLIC SAFETY - COURTS	4,396	6,233	1,838	67.00	(105)	134	239	-	-	-	-	-
9125001400 PUBLIC SAFETY - FACILITY	1,089	7,172	6,082	70.00	46	818	772	3.00	-	(1,369)	(1,369)	-
9125000100 HUMAN RESOURCES - PUBLIC SAFETY	-	22	22	-	-	-	-	-	-	-	-	-
9125000500 SHERIFFS RANGE - PUBLIC SAFETY	-	172	172	1.00	-	-	-	-	-	-	-	-
9125000200 SHFS ADMIN & CONT - PUBLIC SAFETY	-	63	63	-	-	-	-	-	-	-	-	-
<b>TOTAL SHERIFF PUBLIC SAFETY BUREAU</b>	<b>5,485</b>	<b>13,661</b>	<b>8,176</b>	<b>138.00</b>	<b>(59)</b>	<b>952</b>	<b>1,011</b>	<b>3.00</b>	<b>-</b>	<b>(1,369)</b>	<b>(1,369)</b>	<b>-</b>

Stress Test met. -

## NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top)<sup>2</sup>

BRASS Request ID and Description	Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1 [912500_01] REQUEST Public Safety Bureau Sworn Compensation: Public Safety Bureau Sworn Salary Compensation -- This request includes a market increase of 2 grades (5.58%) for Line PSB Deputies. Also included in this request is to maintain the Sworn Salary Plan by giving a 2.75% merit increase to all PSB Sworn including rank dependent upon current step placement with a 1% longevity for those at the top of the range. This increase will keep us competitive with other Law Enforcement agencies. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	609,360	609,360
2 [SHRFFCOMPAD] REQUEST (BASE) SHERIFF 2.75% COMP ADJ: A 2.75% pay increase was added to the base budget for all permanent employees countywide in the Mayor's stage. This adjustment reverses the increase for Sheriff Sworn positions to instead propose the Sheriff's compensation request. The 2.75% that was added in the Mayor's stage does not show up in this new request list because the system adds it as a base budget adjustment. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY, SHERIFFS RANGE - PUBLIC SAFETY]	Y	-	0	(240,259)
3 [912500_02] REQUEST Convert 3 FT Deputy I to 6 PT Deputy I: In 2019, the Public Safety Bureau has experienced a significant problem with the hiring of personnel. Currently, we are down 16% or 20 FTE's and the projection is the percentage will increase due to retirements and other factors related to pay. We would like to convert 3 of our full time Deputy I FTE's to 6 part time Deputy I FTE's to encourage a different group of potential candidates to apply for these positions. These positions will be a good fit for use at the Courthouses. [Org/Program Impacted: PUBLIC SAFETY - COURTS]	Y	-	(79,404)	0
4 [912500_03] REQUEST Civilianize 6 Deputy I FTE for Control Rm: The Public Safety Bureau has operated 2 controls rooms located at the Matheson Courthouse and the West Jordan Courthouse for several years. Matheson Courthouse is operated 24/7 with a deputy at the panel at all times. West Jordan Courthouse is operated from 0700-1800 Monday thru Friday. Both of these positions require someone to answer phone calls, open and secure doors, monitor cameras and dispatch deputies to various calls. Transitioning these positions to civilians will save money and allow the Public Safety Bureau to diversify employment opportunities. [Org/Program Impacted: PUBLIC SAFETY - COURTS]	Y	-	(104,652)	(104,652)
5 [912500_04] REQUEST New Sergeant FTE: The Public Safety Bureau currently sits at a span of control of 13.7 deputies per one sergeant. That is nearly double the industry standard (7 to 1). Unified Police has a Sergeant ratio of 7.2 to 1. The Sheriff's Office Corrections Bureau has a ratio of 11.6 to 1. UTA Police have a ratio of 6.5 to 1. In the Facility Protection Division, we are in need of one patrol sergeant to provide nearly 24/7 supervision. This would allow us to have a supervisor on all shifts ensuring adequate supervision and allow Deputies to focus on their primary responsibilities. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	122,068	124,540
6 [912500_05] REQUEST Vehicle for New Sergeant: This new sergeant position will require a designated vehicle as their regular duties would place them at various locations throughout the County and they would also have a 24/7 response expectation. Requesting a 2020 SUV Interceptor non-hybrid and added radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	43,500	43,500
7 [912500_06] REQUEST New K9 Deputy I FTE: The Public Safety Bureau provides services for 16 various government buildings/facilities. There is no explosive detection in this bureau. This K9 Unit would be available to all of our partners and assist others as needed. Matheson Court has allocated space to keep the dog while the officer is on-duty as needed. This positions would work a flexible schedule to be available for busy nights at the different art events. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	111,967	113,815
8 [912500_07] REQUEST Vehicle for K9 Deputy I: The K9 position would require a designated vehicle for 24/7 response and it would be a specialized SUV to accommodate the K9 safely. Requesting a 2020 Ford Expedition outfitted for a K9 and with a radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	47,000	47,000
9 [912500_08] REQUEST New PSB Lieutenant I FTE: The Public Safety Bureau is one of the largest law enforcement entities in the state of Utah with 135 sworn deputies. The administrative duties for this many sworn members is significant and growing. The bureau manages 17 contracts, 51 elected officials and 15 site locations. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	1.00	144,004	0
10 [912500_09] REQUEST Vehicle for New Lieutenant I: This position will require a designated vehicle as their regular duties would place them at various locations throughout the County and they would also have a 24/7 response expectation. Requesting a 2020 Camry including all outfitting with a radio. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	31,000	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
11	[912500_10]	REQUEST	Uniform Allowance Increase: Increase Public Safety Bureau uniform allowance by \$200 per sworn employee. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	27,000	0
12	[912500_12]	REQUEST	Revenue True Up: Revenue true up for various PSB contracts and continued reduction in Surcharge fee revenue received from the Courts. [Org/Program Impacted: PUBLIC SAFETY - COURTS, PUBLIC SAFETY - FACILITY]	Y	-	58,810	58,810
13	[912500_11]	REQUEST (BASE)	Landfill PSB Revenue Reduction Annualization: An adjustment to the base budget to account for the annualization of the interim adjustment made in 2019 for the loss of the contract with the Landfill. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	-	20,242	20,242
14	[912500_13]	REQUEST (BASE)	Contract Reduction - Holladay Justice Court: The contract for services to the Holladay Justice Court ends the first part of September 2019. This is a base request that reduces related FTE expense and revenue for 2020. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	(1.00)	(15,912)	(15,912)
15	[912500_R02]	STRESS TEST	5% Stress Test Reduce - all new requests: [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	N	-	(950,000)	0
16	[912500_R01]	STRESS TEST	5% Stress Test - Reduce Site Security Svcs: The 5% stress test would create a reduction in FTE's and security services to various county facilities. [Org/Program Impacted: PUBLIC SAFETY - FACILITY]	Y	-	(418,810)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>3.00</b>	<b>1,010,653</b>	<b>892,373</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					(1.00)	4,330	(235,929)
TOTAL STRESS TEST REDUCTIONS:					-	(1,368,810)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.



REVENUE AND EXPENDITURE DETAIL

SHERIFF PUBLIC SAFETY BUREAU

Funds Selected	Organizations Selected
110 - GENERAL FUND	91250000 - SHERIFF PUBLIC SAFETY BUREAU

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>8,100</b>	<b>935</b>	<b>8,176</b>	<b>7,165</b>	<b>1,011</b>	<b>7,329</b>	<b>771</b>	<b>6,529</b>	<b>1,571</b>
<b>REVENUE</b>	<b>5,485</b>	<b>(59)</b>	<b>5,485</b>	<b>5,544</b>	<b>(59)</b>	<b>5,641</b>	<b>(156)</b>	<b>5,782</b>	<b>(297)</b>
<b>OPERATING REVENUE</b>	<b>5,485</b>	<b>(59)</b>	<b>5,485</b>	<b>5,544</b>	<b>(59)</b>	<b>5,641</b>	<b>(156)</b>	<b>5,782</b>	<b>(297)</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	3,148	-	3,148	3,148	-	3,168	(20)	3,024	124
411000 - STATE GOVERNMENT GRANTS	3,148	-	3,148	3,148	-	3,148	-	3,024	124
415000 - FEDERAL GOVERNMENT GRANTS	-	-	-	-	-	20	(20)	0	(0)
RCT4200 - CHARGES FOR SERVICES	1,457	(84)	1,457	1,541	(84)	1,618	(161)	1,905	(447)
421370 - MISCELLANEOUS REVENUE	3	-	3	3	-	3	-	3	(0)
423000 - LOCAL GOVERNMENT CONTRACTS	-	-	-	-	-	(290)	290	-	-
423400 - INTERLOCAL AGREEMENTS	-	-	-	-	-	310	(310)	287	(287)
424000 - LOCAL REVENUE CONTRACTS	210	21	210	188	21	246	(36)	235	(25)
425025 - THIRD DISTRICT COURT FINES	1,245	(105)	1,245	1,350	(105)	1,350	(105)	1,380	(135)
RCT4300 - INTER/INTRA FUND TRANSFERS	879	25	879	855	25	855	25	853	26
431100 - INTERFUND REVENUE-SHERIFF	642	25	642	617	25	617	25	611	32
433100 - INTRAFUND REVENUE	237	-	237	237	-	237	-	243	(5)
<b>EXPENSE</b>	<b>13,585</b>	<b>876</b>	<b>13,661</b>	<b>12,709</b>	<b>952</b>	<b>12,970</b>	<b>615</b>	<b>12,312</b>	<b>1,273</b>
<b>OPERATING EXPENSE</b>	<b>13,585</b>	<b>876</b>	<b>13,661</b>	<b>12,709</b>	<b>952</b>	<b>12,970</b>	<b>615</b>	<b>12,312</b>	<b>1,273</b>
000100-Salaries and Benefits	12,270	756	12,272	11,514	758	11,719	551	11,216	1,054
601005 - ELECTED AND EXEMPT SALARY	127	3	124	124	-	124	3	123	4
601015 - PROF TECH MANAG-PUBLIC SAFETY	800	-	800	800	-	815	(15)	732	68
601020 - LUMP SUM VACATION PAY	43	(0)	43	43	-	43	0	34	8
601025 - LUMP SUM SICK PAY	13	(0)	13	13	-	13	(0)	7	7
601030 - PERMANENT AND PROVISIONAL	265	230	258	35	223	37	228	34	231
601035 - PERM AND PROV-PUBLIC SAFETY	6,279	433	6,365	5,846	519	6,056	224	5,644	636
601065 - OVERTIME	155	-	155	155	-	155	-	200	(45)
601095 - BUDGETED PERS UNDEREXPEND	(146)	-	(146)	(146)	-	(146)	-	-	(146)
603005 - SOCIAL SECURITY TAXES	525	4	531	521	10	529	(5)	496	29
603025 - RETIREMENT OR PENSION CONTRIB	42	36	40	6	35	10	32	8	33
603030 - RETIREMENT CONT-PUBLIC SAFETY	1,888	3	1,847	1,885	(38)	1,903	(15)	1,772	116
603040 - LTD CONTRIBUTIONS	27	2	27	25	2	33	(6)	24	3
603045 - SUPPLEMENTAL RETIREMENT (401K)	64	(1)	67	65	2	85	(22)	82	(19)
603050 - HEALTH INSURANCE PREMIUMS	1,873	40	1,833	1,833	-	1,752	121	1,540	333
603055 - EMPLOYEE SERV RES FUND CHARGES	137	-	137	137	-	137	-	258	(122)
603056 - OPEB - CURRENT YR	173	0	173	173	-	173	0	260	(86)
605010 - UNIFORM ALLOW-PUBLIC SAFETY	-	-	-	-	-	-	-	0	(0)
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
605030 - K-9 SUPPORT REIMBURSEMENT	5	5	5	-	5	-	5	-	5
000200-Operations	853	122	925	731	194	788	65	606	246
607040 - FACILITIES MANAGEMENT CHARGES	3	-	3	3	-	3	-	3	(1)
609070 - UNIFORM AND EQUIPMENT CONTRACT	136	3	164	133	32	133	3	124	11
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	0	-	0	0	-	0	-	0	0
611015 - EDUCATION AND TRAINING SERV/SUPP	15	-	15	15	-	15	-	5	10
613005 - PRINTING CHARGES	0	-	0	0	-	0	-	-	0
613020 - DEVELOPMENT ADVERTISING	13	-	13	13	-	13	-	4	8
615005 - OFFICE SUPPLIES	15	-	15	15	-	15	-	17	(2)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	3	-	3	3	-	3	-	0	2
615020 - COMPUTER SOFTWARE < 3000	3	-	3	3	-	3	-	4	(1)
615025 - COMPUTER COMPONENTS < 3000	26	-	26	26	-	26	-	24	1
615030 - COMMUNICATION EQUIP-NONCAPITAL	122	6	128	116	12	119	3	98	25
615035 - SMALL EQUIPMENT (NON-COMPUTER)	99	8	104	91	13	111	(12)	75	24
615045 - PETTY CASH REPLENISH	-	-	-	-	-	-	-	0	(0)
615050 - MEALS AND REFRESHMENTS	2	-	2	2	-	2	-	1	1
617005 - MAINTENANCE - OFFICE EQUIP	2	-	2	2	-	2	-	0	1
617010 - MAINT - MACHINERY AND EQUIP	1	-	1	1	-	1	-	-	1
617035 - MAINT - AUTOS AND EQUIP-FLEET	35	4	37	31	6	31	4	30	5
619005 - GASOLINE DIESEL OIL AND GREASE	36	6	39	30	9	33	3	32	4
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	1	0
619025 - TRAVEL AND TRANSPORTATION	11	-	11	11	-	11	-	2	9
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
619045 - VEHICLE REPLACEMENT CHARGES	73	-	73	73	-	70	3	61	12
621020 - TELEPHONE	17	-	17	17	-	17	-	13	4
621025 - MOBILE TELEPHONE	30	-	30	30	-	30	-	22	8
633005 - RENT - LAND	30	-	30	30	-	-	30	-	30
633010 - RENT - BUILDINGS	16	-	16	16	-	46	(30)	45	(29)
639025 - OTHER PROFESSIONAL FEES	21	10	21	11	10	11	10	8	13
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	4	-	4	4	-	4	-	1	3
641030 - AMMUNITION EXPLOSIVES AND BOMB	48	-	48	48	-	48	-	25	23
667030 - VEHICLE REPLACEMENT PURCHASE	91	85	119	7	113	41	51	10	81

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
000300-Capital Purchases	-	-	-	-	-	-	-	7	(7)
679005 - OFFICE FURN EQUIP SOFTWR>5000	-	-	-	-	-	-	-	7	(7)
000400-Indirect Cost	463	(1)	463	463	-	463	(1)	483	(21)
663010 - COUNCIL OVERHEAD COST	50	-	50	50	-	50	-	43	7
663015 - MAYOR OVERHEAD COST	49	-	49	49	-	49	-	15	34
663025 - AUDITOR OVERHEAD COST	33	-	33	33	-	33	-	29	4
663030 - DISTRICT ATTORNEY OVERHEAD COST	13	-	13	13	-	13	-	24	(11)
663040 - INFO SERVICES OVERHEAD COST	156	(1)	157	157	-	157	(1)	198	(43)
663045 - PURCHASING OVERHEAD COST	1	-	1	1	-	1	-	1	0
663050 - HUMAN RESOURCES OVERHEAD COST	67	-	67	67	-	67	-	79	(11)
663055 - GOVERN IMMUNITY OVERHEAD COST	7	-	7	7	-	7	-	9	(2)
663070 - MAYOR FINANCE OVERHEAD COST	86	-	86	86	-	86	-	85	1

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The Salt Lake County Sheriff's Office, in partnership with the community, proactively protects and serves the community through progressive, comprehensive, and cost-effective law enforcement, corrections initiatives and court services.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Canyons recreational areas has the essential policing resources needed to ensure a proactive approach to solving and preventing crime.**



- 1) Maintain proactive law enforcement with current staffing level from 21 FTEs as of the start of January 2020 to 21 FTEs by end of the year 2020.

**Salt Lake County has the quality Search & Rescue capabilities needed to protect the community.**

- 2) Maintain the ability for Search & Rescue to provide rescue services to those in emergency from 100% response rate as of the start of January 2020 to 100% response rate by end of the year 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED	
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL
<b>OPERATING</b>					
EXPENDITURES	17,913	126 0.7%	18,039	111 0.6%	18,024
REVENUE	336	0 0.0%	336	0 0.0%	336
					
COUNTY FUNDING	17,577	126 0.7%	17,703	111 0.6%	17,688
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>					
COUNTY FUNDING	0	0	0	0	0
<b>FTE</b>	11.00	1.00 9.1%	12.00	1.00 9.1%	12.00

# BUDGET & FTE PRIORITIES

# SHERIFF CW INVEST/SUPPORT SVCS

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
9130000200 SHERIFF ADMIN AND CONTINGENCY-CW	316	16,546	16,230	3.00	-	50	50	-	-	(929)	(929)	-
9130000100 SHERIFF HUMAN RESOURCES-CW	-	471	471	3.00	-	-	-	-	-	-	-	-
9130000400 SHERIFF FISCAL-CW	-	779	779	5.00	-	76	76	1.00	-	(76)	(76)	-
9130000500 SHERIFF RANGE-CW	20	242	222	1.00	-	-	-	-	-	-	-	-
<b>TOTAL SHERIFF CW INVEST/SUPPORT SVCS</b>	<b>336</b>	<b>18,039</b>	<b>17,703</b>	<b>12.00</b>	<b>-</b>	<b>126</b>	<b>126</b>	<b>1.00</b>	<b>-</b>	<b>(1,005)</b>	<b>(1,005)</b>	<b>-</b>
Stress Test met. -												

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[913000_01]	REQUEST	Fiscal Coordinator FTE: The Fiscal Coordinator FTE is needed to assist the current staff in managing the wide array of fiscal and payroll functions required to maintain accurate pay data for over 1,000 employees and multi million dollar budget. The high turnover rate creates a continuous cycle of hiring and terminating employees at a higher impact level than other agencies. The complexities of managing two pay structures and related policies is cumbersome with system constraints and the short timeframe between pay cycles. Having an additional staff member to assist with the process and ensure quality control is a necessity to manage our large employee base and maintain operations. [Org/Program Impacted: SHERIFF FISCAL-CW]	Y	1.00	76,116	77,664
2	[913000_03]	REQUEST	UPD Canyon Grafitti OT: The Unified Police Department received funding in 2019 to provide grafitti enforcement in the Cottonwood Canyons with emphasis on Little to address grafitti on the canyon trails. They are requesting additional funding to continue the enhanced enforcement in this area in 2020. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	50,000	0
3	[913000_02]	REQUEST (BASE)	UPD Contract Revenue Offset Annualization: Annualization of the revenue offset for the UPD contract adjusted in June 2019. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	Y	-	(100,000)	(100,000)
4	[913000_R02]	STRESS TEST	5% Stress Test - Reduce New Request 913000_02: 5% Stress Test -- Reduce New Request 913000_02. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	(50,000)	0
5	[913000_R01]	STRESS TEST	5% Stress Test - Reduce new request 913000_01: 5% Stress test - Reduce new request 913000_01. [Org/Program Impacted: SHERIFF FISCAL-CW]	N	-	(76,116)	0
6	[913000_R03]	STRESS TEST	5% Stress Test Reduction - Reduce CW LE: This 5% Stress test reduction would force a reduction in Countywide Law Enforcement Services provided to the citizens of Salt Lake County. [Org/Program Impacted: SHERIFF ADMIN AND CONTINGENCY-CW]	N	-	(879,000)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					<b>1.00</b>	<b>126,116</b>	<b>77,664</b>
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	(100,000)	(100,000)
TOTAL STRESS TEST REDUCTIONS:					-	(1,005,116)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

SHERIFF CW INVEST/SUPPORT SVCS

Funds Selected	Organizations Selected
110 - GENERAL FUND	91300000 - SHERIFF CW INVEST/SUPPORT SVCS

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>17,688</b>	<b>111</b>	<b>17,703</b>	<b>17,577</b>	<b>126</b>	<b>17,963</b>	<b>(275)</b>	<b>17,198</b>	<b>490</b>
<b>REVENUE</b>	<b>336</b>	<b>-</b>	<b>336</b>	<b>336</b>	<b>-</b>	<b>236</b>	<b>100</b>	<b>143</b>	<b>193</b>
<b>OPERATING REVENUE</b>	<b>336</b>	<b>-</b>	<b>336</b>	<b>336</b>	<b>-</b>	<b>236</b>	<b>100</b>	<b>143</b>	<b>193</b>
RCT4100 - OPERATING GRANTS AND CONTRIBUTIO	45	-	45	45	-	45	-	51	(6)
411000 - STATE GOVERNMENT GRANTS	20	-	20	20	-	20	-	31	(11)
417005 - OPRTG CONTRIBUTIONS-RESTRICTED	25	-	25	25	-	25	-	19	6
RCT4200 - CHARGES FOR SERVICES	291	-	291	291	-	191	100	92	199
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	1	(1)
424000 - LOCAL REVENUE CONTRACTS	291	-	291	291	-	191	100	90	201
425010 - RESTITUTION	-	-	-	-	-	-	-	2	(2)
<b>EXPENSE</b>	<b>18,024</b>	<b>111</b>	<b>18,039</b>	<b>17,913</b>	<b>126</b>	<b>18,199</b>	<b>(175)</b>	<b>17,341</b>	<b>683</b>
<b>OPERATING EXPENSE</b>	<b>18,024</b>	<b>111</b>	<b>18,039</b>	<b>17,913</b>	<b>126</b>	<b>18,199</b>	<b>(175)</b>	<b>17,341</b>	<b>683</b>
000100-Salaries and Benefits	1,690	111	1,655	1,579	76	1,604	86	1,653	37
601005 - ELECTED AND EXEMPT SALARY	521	14	507	507	-	547	(25)	533	(11)
601020 - LUMP SUM VACATION PAY	15	0	15	15	-	15	0	-	15
601025 - LUMP SUM SICK PAY	5	(0)	5	5	-	5	0	-	5
601030 - PERMANENT AND PROVISIONAL	487	58	474	429	45	408	79	341	146
601035 - PERM AND PROV-PUBLIC SAFETY	1	-	1	1	-	1	-	-	1
601050 - TEMPORARY SEASONAL EMERGENCY	20	-	20	20	-	20	-	20	(0)
601065 - OVERTIME	2	-	2	2	-	2	-	-	2
603005 - SOCIAL SECURITY TAXES	74	5	73	69	3	70	4	65	9
603025 - RETIREMENT OR PENSION CONTRIB	121	10	117	110	7	115	6	102	19
603030 - RETIREMENT CONT-PUBLIC SAFETY	110	3	107	107	-	107	3	79	32
603040 - LTD CONTRIBUTIONS	4	0	4	3	0	5	(1)	3	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	2	0	2	2	0	6	(4)	17	(15)
603050 - HEALTH INSURANCE PREMIUMS	125	20	125	105	20	101	24	83	42
603055 - EMPLOYEE SERV RES FUND CHARGES	181	-	181	181	-	181	-	130	51
603056 - OPEB - CURRENT YR	21	(0)	21	21	-	21	(0)	280	(258)
605005 - UNIFORM ALLOWANCE	-	-	-	-	-	-	-	0	(0)
000200-Operations	15,793	-	15,843	15,793	50	16,054	(261)	15,075	718
607005 - JANITORIAL SUPPLIES AND SERVICE	67	-	67	67	-	67	-	65	2
607010 - MAINTENANCE - GROUNDS	62	-	62	62	-	62	-	42	20
607015 - MAINTENANCE - BUILDINGS	16	-	16	16	-	16	-	9	7
607030 - MAINTENANCE - OTHER	0	-	0	0	-	0	-	0	0
607040 - FACILITIES MANAGEMENT CHARGES	161	-	161	161	-	161	-	104	57
609070 - UNIFORM AND EQUIPMENT CONTRACT	8	-	8	8	-	8	-	4	4
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	64	-	64	64	-	64	-	65	(0)
611010 - PHYSICAL MATERIALS-BOOKS	1	-	1	1	-	1	-	-	1
611015 - EDUCATION AND TRAINING SERV/SUPP	24	-	24	24	-	17	7	9	15
611025 - PHYSICAL MATERIAL-AUDIO/VISUAL	1	-	1	1	-	1	-	-	1
613005 - PRINTING CHARGES	5	-	5	5	-	5	-	2	4
613020 - DEVELOPMENT ADVERTISING	29	-	29	29	-	29	-	26	2
615005 - OFFICE SUPPLIES	21	-	21	21	-	21	0	18	3
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	8	(8)
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	-	-	5
615025 - COMPUTER COMPONENTS < 3000	15	-	15	15	-	15	-	8	6
615030 - COMMUNICATION EQUIP-NONCAPITAL	6	-	6	6	-	6	-	20	(14)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	34	-	34	34	-	41	(7)	38	(4)
615040 - POSTAGE	8	-	8	8	-	8	-	3	5
615045 - PETTY CASH REPLENISH	4	-	4	4	-	5	(1)	2	2
615050 - MEALS AND REFRESHMENTS	27	-	27	27	-	27	-	17	10
617005 - MAINTENANCE - OFFICE EQUIP	2	-	2	2	-	2	-	2	0
617010 - MAINT - MACHINERY AND EQUIP	24	-	24	24	-	24	-	11	13
617015 - MAINTENANCE - SOFTWARE	-	-	-	-	-	-	-	4	(4)
617035 - MAINT - AUTOS AND EQUIP-FLEET	18	-	18	18	-	18	-	5	12
619005 - GASOLINE DIESEL OIL AND GREASE	15	-	15	15	-	15	-	7	8
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	-	1
619025 - TRAVEL AND TRANSPORTATION	21	-	21	21	-	21	-	12	8
619035 - VEHICLE RENTAL CHARGES	-	-	-	-	-	-	-	1	(1)
619045 - VEHICLE REPLACEMENT CHARGES	24	-	24	24	-	24	-	15	9
621005 - HEAT AND FUEL	3	-	3	3	-	3	-	-	3
621010 - LIGHT AND POWER	12	-	12	12	-	12	-	7	5
621015 - WATER AND SEWER	3	-	3	3	-	3	-	-	3
621020 - TELEPHONE	27	-	27	27	-	27	-	8	19
621025 - MOBILE TELEPHONE	9	-	9	9	-	9	-	5	3
633005 - RENT - LAND	41	-	41	41	-	41	-	33	8
633010 - RENT - BUILDINGS	151	-	151	151	-	151	-	131	20
633015 - RENT - EQUIPMENT	8	-	8	8	-	7	1	2	6

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
639025 - OTHER PROFESSIONAL FEES	14,870	-	14,920	14,870	50	15,131	(261)	14,390	480
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	3	-	3	3	-	3	-	-	3
641030 - AMMUNITION EXPLOSIVES AND BOMB	6	-	6	6	-	6	-	-	6
645005 - CONTRACT HAULING	1	-	1	1	-	1	-	1	0
000300-Capital Purchases	12	-	12	12	-	12	-	61	(49)
679005 - OFFICE FURN EQUIP SOFTWR>5000	12	-	12	12	-	12	-	61	(49)
000400-Indirect Cost	529	-	529	529	-	529	-	552	(23)
663010 - COUNCIL OVERHEAD COST	71	-	71	71	-	71	-	67	4
663015 - MAYOR OVERHEAD COST	70	-	70	70	-	70	-	24	46
663025 - AUDITOR OVERHEAD COST	47	-	47	47	-	47	-	46	2
663030 - DISTRICT ATTORNEY OVERHEAD COST	141	-	141	141	-	141	-	99	43
663035 - REAL ESTATE OVERHEAD COST	-	-	-	-	-	-	-	0	(0)
663040 - INFO SERVICES OVERHEAD COST	114	-	114	114	-	114	-	199	(84)
663045 - PURCHASING OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663050 - HUMAN RESOURCES OVERHEAD COST	13	-	13	13	-	13	-	15	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	1	-	1	1	-	1	-	1	0
663060 - RECORDS MANAGMNT OVERHEAD COST	1	-	1	1	-	1	-	3	(2)
663070 - MAYOR FINANCE OVERHEAD COST	70	-	70	70	-	70	-	99	(29)

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The mission of the Salt Lake County Surveyor’s office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Surveyor's Office maintains and protects the Countywide Public Land Surveying System (PLSS).**

- 1) Measure the number of monuments added to the PLSS from 337 Monuments as of the end of August 2019 to 350 Monuments by end of December 2020.
- 2) Measure the number of monuments maintained within the existing PLSS from 635 Monuments maintained as of the end of August 2019 to 4000 Monuments maintained by end of December 2020.
- 3) Measure the number of record of survey plats filed/recorded from 543 Record of Surveys plats as of the end of August 2019 to 1000 Record of Surveys plats by end of December 2020.

**The Surveyor's Office collaborates and partners with state, local and federal agencies.**

- 4) Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 457 Work Orders completed as of the start of September 2019 to 640 Work Orders completed by end of December 2020.
- 5) Increase the number of Work Order Requests for Unmanned Aerial System (UAS) from 8 Work Order Requests as of the end of August 2019 to 25 Work Order Requests by end of December 2020.
- 6) Measure the number of work requests received from the MSD for services provided by Salt Lake County Surveyor's Office from 44 Work Requests as of the end of August 2019 to 90 Work Requests by end of December 2020.
- 7) Measure the number of direct work requests received from the individual Metro Townships for services provided by Salt Lake County Surveyor's Office from unknown Work Requests as of the end of August 2019 to known Work Requests by end of December 2020.
- 8) Increase the completion percentages of field surveying and office work for the District Attorney and Mayor's Office (Parks and Rec and Real Estate) on the South Mountain encroachments from 75 Percent as of the end of August 2019 to 100 Percent by end of October 2020.
- 9) Measure the expenditures for the development and delivery of new aerial imagery from 1317 Hours as of the end of August 2019 to 2000 Hours by start of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	2,767	14 0.5%	2,781	69 2.5%	2,836	
REVENUE	179	14 7.9%	193	14 7.9%	193	
COUNTY FUNDING	2,588	0 0.0%	2,588	55 2.1%	2,643	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	20.48	- 0.0%	20.48	- 0.0%	20.48	

# BUDGET & FTE PRIORITIES

# SURVEYOR

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
9400000100 SURVEYOR ADMINISTRATION	193	1,174	981	4.48	14	7	(8)	-	-	(128)	(128)	(0.48)
9400000200 FIELD SURVEY	-	769	769	8.00	-	-	-	-	-	-	-	-
9400000400 OFFICE SURVEY	-	548	548	5.00	-	-	-	-	-	-	-	-
9400000300 GIS	-	290	290	3.00	-	8	8	-	-	-	-	-
<b>TOTAL SURVEYOR</b>	<b>193</b>	<b>2,781</b>	<b>2,588</b>	<b>20.48</b>	<b>14</b>	<b>14</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(128)</b>	<b>(128)</b>	<b>(0.48)</b>
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[940000_01]	REQUEST (BASE)	Reverse 2019 Bud Adj for Google Aerials: In 2019, we had a bud adj for \$7K for Google Aerials. We do not need this for 2020 as we are persuing other options. Bringing budget back to base. I have attached the request form. [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(7,000)	(7,000)
2	[940000_03]	REQUEST	Increase in Revenue: External revenue increase due to individual Metro Township contracts now at a contracted rate. Also, new monument permit fees per State Legislation, SB104. Decreased interfund revenue as MSD will no longer be billed internally. [Org/Program Impacted: SURVEYOR ADMINISTRATION]	Y	-	(14,140)	(14,140)
3	[940000_02]	REQUEST	Increase hourly rate for Temp: Our current hourly rate for GIS temp is \$12. To be competitive with the market and other County agencies, we need to increase the hourly rate to \$17. Currently, IT and MSD are offering \$17 for GIS temps. In our last hiring pool, they recruited our candidates because they offered a higher salary. [Org/Program Impacted: GIS]	Y	-	7,540	7,540
4	[940000_04]	REQUEST	New Plotter for Recordation: The current plotter is 7 years old. We need to stay current with technology to help with increase workload demands from external customers and County agencies. This plotter is a key component in providing services and performing our day to day operations. [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	5,400	5,400
5	[940000_05]	REQUEST	Standing Desks for 5 Employees: Employees have requested standing desks. This will benefit their health and energy levels and promote a healthy work environment. [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	1,200	1,200
6	[940000_R14]	STRESS TEST	Elimination of Printing Charges: To reach 5% stress test, printing charges will need to be eliminated. This will prohibit us from updating and distributing materials to the public and other entities. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(800)	0
7	[940000_R05]	STRESS TEST	Eliminate Survey Monuments: An elimination of survey monuments will be counterproductive as the number of new monuments purchased is increasing each year and supplies are needed. This inhibits our ability to maintain a reasonable inventory. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(5,000)	0
8	[940000_R10]	STRESS TEST	Eliminate Professional Fees: To meet the 5% stress test, an elimination of professional fees is needed. This is counterproductive and would prohibit us from hiring outside resources to assist with projects which go beyond existing resources. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(5,000)	0
9	[940000_R08]	STRESS TEST	Reduced Travel/Transportation: Based on 5% stress tress, travel will be selective and could be counterproductive to education and training of employees. This will also inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(6,500)	0
10	[940000_R06]	STRESS TEST	Eliminate Subscriptions & Memberships: To reach 5% stress test, subscriptions and memberships will be eliminated. This will reduce collaboration with other organizations that have direct impact on our agency. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(3,500)	0
11	[940000_R01]	STRESS TEST	Eliminate Standing Desks for 5 employees: To meet 5% stress test, employee requests for standing desks will need to be eliminated for this year. Employee workstations will remain status quo. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(1,200)	0
12	[940000_R02]	STRESS TEST	Eliminate New Plotter for Recordation: To arrive at 5% stress test, this request item will be eliminated for the year. This is counterproductive and will contribute to delay in workflow due to archaic system. If the existing plotter fails, we will be unable to maintain our service levels and day to day functions. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(5,400)	0
13	[940000_R09]	STRESS TEST	Eliminated Mileage: To meet 5% stress test, reimbursement mileage would be eliminated. This would require all employees to use the County vehicles. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(1,000)	0
14	[940000_R13]	STRESS TEST	Eliminate Vehicle Rental: To arrive at 5% stress test requires elimination of Vehicle Rental. This would prohibit us from renting vehicles for specialized needs. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(500)	0

BRASS Request ID and Description				Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
15	[940000_R07]	STRESS TEST	Eliminate Education and Training: An elimination of training will be counterproductive to employee growth and development and inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(4,000)	0
16	[940000_R12]	STRESS TEST	Reduce Computer Software < \$3K: To arrive at 5% stress test requires the reduction of new software purchases. This would prohibit future opportunities to advance with upcoming technology. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(1,000)	0
17	[940000_R11]	STRESS TEST	Eliminate Rental Equipment: To meet 5% stress test, rental equipment will be eliminated. This could prohibit work on projects that require specialized equipment. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(1,000)	0
18	[940000_R15]	STRESS TEST	Elimination of Small Equipment (<\$5K): To reach 5% stress test an elimination of small equipment is needed. This is counterproductive as the ability to replace existing, worn out and/or unsupported equipment is eliminated. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(2,500)	0
19	[940000_R16]	STRESS TEST	Reduction in Gas & Oil: Based on Fleet's estimated 2020 fuel prices, there could be a small reduction. However, this number can vary based on market volatility and usage based on workload. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(3,000)	0
20	[940000_R04]	STRESS TEST	Eliminate Intergovernmental Liaison: To arrive a 5% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload and statutory demands. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	(0.48)	(42,456)	0
21	[940000_R03]	STRESS TEST	Eliminate All Temps: To arrive at 5% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload and statutory demands. (NOT RECOMMENDED) [Org/Program Impacted: SURVEYOR ADMINISTRATION]	N	-	(45,636)	0

<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>	-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:	-	(7,000)	(7,000)
TOTAL STRESS TEST REDUCTIONS:	(0.48)	(128,492)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

SURVEYOR

Funds Selected	Organizations Selected
110 - GENERAL FUND	94000000 - SURVEYOR

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>2,643</b>	<b>55</b>	<b>2,588</b>	<b>2,588</b>	<b>-</b>	<b>2,606</b>	<b>37</b>	<b>2,091</b>	<b>552</b>
<b>REVENUE</b>	<b>193</b>	<b>14</b>	<b>193</b>	<b>179</b>	<b>14</b>	<b>179</b>	<b>14</b>	<b>259</b>	<b>(65)</b>
<b>OPERATING REVENUE</b>	<b>193</b>	<b>14</b>	<b>193</b>	<b>179</b>	<b>14</b>	<b>179</b>	<b>14</b>	<b>259</b>	<b>(65)</b>
RCT4200 - CHARGES FOR SERVICES	80	17	80	63	17	63	17	137	(57)
421025 - PUB LAND CORNER PRESERVATION F	20	1	20	19	1	19	1	22	(2)
421030 - PUBLIC SURVEY MONUMENT FEES	48	8	48	40	8	40	8	88	(40)
421035 - SURVEYOR FEES	13	8	13	5	8	5	8	28	(15)
421370 - MISCELLANEOUS REVENUE	-	-	-	-	-	-	-	0	(0)
RCT4300 - INTER/INTRA FUND TRANSFERS	113	(3)	113	116	(3)	116	(3)	121	(8)
431015 - INTERFUND REVENUE - LIBRARY	6	-	6	6	-	8	(2)	9	(4)
431030 - INTERFUND REVENUE-CLASS B	7	-	7	7	-	15	(8)	-	7
431040 - INTERFUND REVENUE-FAC MGT	3	-	3	3	-	3	-	-	3
431050 - INTERFUND REVENUE-FLOOD CNTL	70	-	70	70	-	52	18	73	(3)
431055 - INTERFUND REVENUE-HEALTH	1	-	1	1	-	2	(1)	1	(0)
431080 - INTERFUND REVENUE-STAT AND GEN	2	-	2	2	-	2	-	-	2
431125 - INTERFUND REVENUE-PARKS AND REC	20	-	20	20	-	20	-	21	(1)
431160 - INTERFUND REVENUE	-	(3)	-	3	(3)	11	(11)	16	(16)
433020 - INTRAFUND REVENUE-REAL ESTATE	2	-	2	2	-	2	-	-	2
433040 - INTRAFUND REVENUE-PARKS	-	-	-	-	-	-	-	1	(1)
433063 - INTRAFUND REVENUE-CLERK	3	-	3	3	-	2	2	0	3
<b>EXPENSE</b>	<b>2,836</b>	<b>69</b>	<b>2,781</b>	<b>2,767</b>	<b>14</b>	<b>2,785</b>	<b>51</b>	<b>2,350</b>	<b>486</b>
<b>OPERATING EXPENSE</b>	<b>2,836</b>	<b>69</b>	<b>2,781</b>	<b>2,767</b>	<b>14</b>	<b>2,785</b>	<b>51</b>	<b>2,350</b>	<b>486</b>
000100-Salaries and Benefits	2,372	62	2,317	2,309	8	2,320	52	1,935	437
601005 - ELECTED AND EXEMPT SALARY	421	11	410	410	-	411	10	361	61
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	6	(6)
601025 - LUMP SUM SICK PAY	-	-	-	-	-	-	-	0	(0)
601030 - PERMANENT AND PROVISIONAL	1,220	33	1,187	1,187	-	1,190	30	962	258
601050 - TEMPORARY SEASONAL EMERGENCY	46	8	46	38	8	38	8	15	31
603005 - SOCIAL SECURITY TAXES	123	3	120	120	-	120	3	98	25
603025 - RETIREMENT OR PENSION CONTRIB	224	6	217	217	-	213	10	180	44
603040 - LTD CONTRIBUTIONS	6	0	6	6	-	8	(2)	5	1
603045 - SUPPLEMENTAL RETIREMENT (401K)	64	1	62	62	-	67	(3)	60	3
603050 - HEALTH INSURANCE PREMIUMS	215	-	215	215	-	219	(4)	171	44
603055 - EMPLOYEE SERV RES FUND CHARGES	21	-	21	21	-	21	-	22	(1)
603056 - OPEB - CURRENT YR	29	-	29	29	-	29	-	55	(26)
605025 - EMPLOYEE AWARDS/SERVICE PINS	3	-	3	3	-	3	-	-	3
000200-Operations	253	1	253	251	1	258	(6)	283	(30)
607040 - FACILITIES MANAGEMENT CHARGES	2	-	2	2	-	2	-	3	(2)
609010 - CLOTHING PROVISIONS	3	-	3	3	-	3	-	2	1
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	4	-	4	4	-	4	-	2	1
611010 - PHYSICAL MATERIALS-BOOKS	0	-	0	0	-	0	-	-	0
611015 - EDUCATION AND TRAINING SERV/SUPP	4	-	4	4	-	4	-	2	2
613005 - PRINTING CHARGES	1	-	1	1	-	1	-	-	1
613040 - MAPS AND PLAT SUPPLIES	7	-	7	7	-	5	2	6	1
615005 - OFFICE SUPPLIES	2	-	2	2	-	2	-	1	1
615015 - COMPUTER SUPPLIES	1	-	1	1	-	1	-	0	1
615016 - COMPUTER SOFTWARE SUBSCRIPTION	1	-	1	1	-	1	-	-	1
615020 - COMPUTER SOFTWARE < 3000	4	-	4	4	-	6	(2)	1	3
615025 - COMPUTER COMPONENTS < 3000	11	-	11	11	-	11	-	10	1
615030 - COMMUNICATION EQUIP-NONCAPITAL	2	-	2	2	-	2	-	1	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	4	1	4	3	1	3	1	2	2
615040 - POSTAGE	0	-	0	0	-	0	-	0	0
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	0	0
615050 - MEALS AND REFRESHMENTS	1	-	1	1	-	1	-	-	1
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	5	-	2	2
617010 - MAINT - MACHINERY AND EQUIP	3	-	3	3	-	3	-	1	1
617015 - MAINTENANCE - SOFTWARE	1	-	1	1	-	1	-	-	1
617035 - MAINT - AUTOS AND EQUIP-FLEET	10	-	10	10	-	5	5	5	5
619005 - GASOLINE DIESEL OIL AND GREASE	18	-	18	18	-	23	(5)	11	7
619015 - MILEAGE ALLOWANCE	1	-	1	1	-	1	-	-	1
619025 - TRAVEL AND TRANSPORTATION	20	-	20	20	-	20	-	16	3
619035 - VEHICLE RENTAL CHARGES	1	-	1	1	-	1	-	-	1
619045 - VEHICLE REPLACEMENT CHARGES	19	-	19	19	-	20	(1)	20	(1)
621020 - TELEPHONE	7	-	7	7	-	7	-	7	(0)
621025 - MOBILE TELEPHONE	8	-	8	8	-	8	-	6	1
633010 - RENT - BUILDINGS	94	-	94	94	-	94	(0)	94	0
633015 - RENT - EQUIPMENT	1	-	1	1	-	1	-	-	1
639025 - OTHER PROFESSIONAL FEES	5	-	5	5	-	12	(7)	7	(2)

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<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
641005 - SHOP CREW AND DEPUTY SMALL TOOLS	2	-	2	2	-	2	-	3	(1)
643040 - SURVEYORS MONUMENTS	5	-	5	5	-	5	-	54	(49)
657005 - INSURANCE	6	-	6	6	-	5	0	5	0
693020 - INTERFUND CHARGES	6	-	6	6	-	5	0	20	(14)
000300-Capital Purchases	5	5	5	-	5	-	5	-	5
679005 - OFFICE FURN EQUIP SOFTWR>5000	5	5	5	-	5	-	5	-	5
000400-Indirect Cost	206	(0)	206	206	-	206	(0)	132	74
663010 - COUNCIL OVERHEAD COST	9	-	9	9	-	9	-	9	1
663015 - MAYOR OVERHEAD COST	9	-	9	9	-	9	-	3	6
663025 - AUDITOR OVERHEAD COST	6	-	6	6	-	6	-	6	0
663030 - DISTRICT ATTORNEY OVERHEAD COST	2	-	2	2	-	2	-	8	(6)
663040 - INFO SERVICES OVERHEAD COST	135	(0)	135	135	-	135	(0)	64	70
663045 - PURCHASING OVERHEAD COST	(1)	-	(1)	(1)	-	(1)	-	(0)	(1)
663050 - HUMAN RESOURCES OVERHEAD COST	20	-	20	20	-	20	-	22	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	-	2	2	-	2	-	2	(0)
663060 - RECORDS MANAGMNT OVERHEAD COST	0	-	0	0	-	0	-	0	0
663070 - MAYOR FINANCE OVERHEAD COST	23	-	23	23	-	23	-	19	5

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



**CORE MISSION**

The mission of the Salt Lake County Surveyor’s office is to provide accurate, timely and high-quality surveying and mapping services and protect, preserve, and perpetuate property rights within the County.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**The Surveyor's Office maintains and protects the Countywide Public Land Surveying System (PLSS).**

- 1) Measure the number of monuments added to the PLSS from 337 Monuments as of the end of August 2019 to 350 Monuments by end of December 2020.
- 2) Measure the number of monuments maintained within the existing PLSS from 635 Monuments maintained as of the end of August 2019 to 4000 Monuments maintained by end of December 2020.
- 3) Measure the number of record of survey plats filed/recorded from 543 Record of Surveys plats as of the end of August 2019 to 1000 Record of Surveys plats by end of December 2020.

**The Surveyor's Office collaborates and partners with state, local and federal agencies.**

- 4) Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 457 Work Orders completed as of the start of September 2019 to 640 Work Orders completed by end of December 2020.
- 5) Increase the number of Work Order Requests for Unmanned Aerial System (UAS) from 8 Work Order Requests as of the end of August 2019 to 25 Work Order Requests by end of December 2020.
- 6) Measure the number of work requests received from the MSD for services provided by Salt Lake County Surveyor's Office from 44 Work Requests as of the end of August 2019 to 90 Work Requests by end of December 2020.
- 7) Measure the number of direct work requests received from the individual Metro Townships for services provided by Salt Lake County Surveyor's Office from unknown Work Requests as of the end of August 2019 to known Work Requests by end of December 2020.
- 8) Increase the completion percentages of field surveying and office work for the District Attorney and Mayor's Office (Parks and Rec and Real Estate) on the South Mountain encroachments from 75 Percent as of the end of August 2019 to 100 Percent by end of October 2020.
- 9) Measure the expenditures for the development and delivery of new aerial imagery from 1317 Hours as of the end of August 2019 to 2000 Hours by end of July 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	611	0 0.0%	611	13 2.1%	624	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	611	0 0.0%	611	13 2.1%	624	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	6.00	- 0.0%	6.00	- 0.0%	6.00	



# BUDGET & FTE PRIORITIES

# SURVEYOR TAX ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)				
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		
9401000200 STA-FIELD SURVEY	-	343	343	4.00	-	-	-	-	-	-	-	-	
9401000300 STA-GIS	-	134	134	1.00	-	-	-	-	-	-	-	-	
9401000100 STA-ADMINISTRATION	-	71	71	-	-	-	-	-	-	(6)	(6)	-	
9401000400 STA-OFFICE SURVEY	-	63	63	1.00	-	-	-	-	-	(25)	(25)	(0.40)	
<b>TOTAL SURVEYOR TAX ADMINISTRATION</b>	-	611	611	6.00	-	-	-	-	-	(31)	(31)	(0.40)	
Stress Test met.												-	✓

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[940100_R03]	STRESS TEST	Eliminated Survey Monuments: An elimination of survey monuments will be counterproductive as the number of new monuments purchased is increasing each year and supplies are needed. This will inhibit our ability to maintain a reasonable inventory. (NOT RECOMMENDED) [Org/Program Impacted: STA-ADMINISTRATION]	N	-	(500)	0
2	[940100_R01]	STRESS TEST	Eliminated Travel/Transportation: Based on 5% stress test, travel will be selective and could be counterproductive to professional CEUs (Continuing Education Units) and general education and training of employees. This would hinder the County Surveyor from fulfilling obligations with NACo, NACS (National Association of County Surveyors), and UAC. (NOT RECOMMENDED) [Org/Program Impacted: STA-ADMINISTRATION]	N	-	(3,000)	0
3	[940100_R02]	STRESS TEST	Eliminated Education and Training: An elimination in training will be counterproductive to employee growth and development and inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED) [Org/Program Impacted: STA-ADMINISTRATION]	N	-	(1,000)	0
4	[940100_R05]	STRESS TEST	Eliminated Computer Components: Based on a 5% stress test, computer components will need to be eliminated. This is counterproductive as components will become archaic and extends use beyond industry-standard recommended replacement cycles. (NOT RECOMMENDED) [Org/Program Impacted: STA-ADMINISTRATION]	N	-	(1,000)	0
5	[940100_R04]	STRESS TEST	Eliminate Software (<\$5K): To arrive at 5% stress test requires the elimination of new software purchases. This would prohibit future opportunities to advance with upcoming technology. (NOT RECOMMENDED) [Org/Program Impacted: STA-ADMINISTRATION]	N	-	(500)	0
6	[940100_R06]	STRESS TEST	RIF: Database QC Specialist to .60: To arrive at 5% stress test requires a fractional reduction in personnel (from 1 to .60). This reduction will be counterproductive and will inhibit our ability to provide services and fulfill our statutory duties. (NOT RECOMMENDED) [Org/Program Impacted: STA-OFFICE SURVEY]	N	(0.40)	(24,909)	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	0	0
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(0.40)	(30,909)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

SURVEYOR TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	94010000 - SURVEYOR TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>624</b>	<b>13</b>	<b>611</b>	<b>611</b>	<b>-</b>	<b>637</b>	<b>(13)</b>	<b>504</b>	<b>120</b>
<b>EXPENSE</b>	<b>624</b>	<b>13</b>	<b>611</b>	<b>611</b>	<b>-</b>	<b>637</b>	<b>(13)</b>	<b>504</b>	<b>120</b>
<b>OPERATING EXPENSE</b>	<b>624</b>	<b>13</b>	<b>611</b>	<b>611</b>	<b>-</b>	<b>637</b>	<b>(13)</b>	<b>504</b>	<b>120</b>
000100-Salaries and Benefits	565	12	552	552	-	578	(13)	461	104
601020 - LUMP SUM VACATION PAY	-	-	-	-	-	-	-	7	(7)
601025 - LUMP SUM SICK PAY	-	-	-	-	-	-	-	0	(0)
601030 - PERMANENT AND PROVISIONAL	373	10	364	364	-	383	(10)	291	83
601065 - OVERTIME	1	-	1	1	-	1	-	-	1
603005 - SOCIAL SECURITY TAXES	29	1	28	28	-	29	(1)	22	7
603025 - RETIREMENT OR PENSION CONTRIB	63	2	61	61	-	64	(2)	49	14
603040 - LTD CONTRIBUTIONS	1	0	1	1	-	2	(0)	1	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	2	(0)	2	2	-	2	(0)	2	0
603050 - HEALTH INSURANCE PREMIUMS	83	-	83	83	-	83	(0)	61	22
603055 - EMPLOYEE SERV RES FUND CHARGES	6	-	6	6	-	6	-	20	(14)
603056 - OPEB - CURRENT YR	6	-	6	6	-	6	-	10	(4)
605025 - EMPLOYEE AWARDS/SERVICE PINS	1	-	1	1	-	1	-	-	1
000200-Operations	35	-	35	35	-	35	-	21	14
607040 - FACILITIES MANAGEMENT CHARGES	-	-	-	-	-	-	-	0	(0)
611015 - EDUCATION AND TRAINING SERV/SUPP	1	-	1	1	-	1	-	0	1
615015 - COMPUTER SUPPLIES	0	-	0	0	-	0	-	-	0
615020 - COMPUTER SOFTWARE < 3000	1	-	1	1	-	1	-	-	1
615025 - COMPUTER COMPONENTS < 3000	1	-	1	1	-	1	-	-	1
615035 - SMALL EQUIPMENT (NON-COMPUTER)	0	-	0	0	-	0	-	-	0
617015 - MAINTENANCE - SOFTWARE	28	-	28	28	-	28	-	20	8
619025 - TRAVEL AND TRANSPORTATION	3	-	3	3	-	3	-	-	3
621025 - MOBILE TELEPHONE	1	-	1	1	-	1	-	1	(0)
643040 - SURVEYORS MONUMENTS	1	-	1	1	-	1	-	-	1
000400-Indirect Cost	24	0	24	24	-	24	0	22	2
663010 - COUNCIL OVERHEAD COST	2	-	2	2	-	2	-	2	0
663015 - MAYOR OVERHEAD COST	2	-	2	2	-	2	-	1	1
663025 - AUDITOR OVERHEAD COST	1	-	1	1	-	1	-	1	0
663040 - INFO SERVICES OVERHEAD COST	8	0	7	7	-	7	0	11	(3)
663045 - PURCHASING OVERHEAD COST	(0)	-	(0)	(0)	-	(0)	-	(0)	0
663050 - HUMAN RESOURCES OVERHEAD COST	5	-	5	5	-	5	-	4	1
663055 - GOVERN IMMUNITY OVERHEAD COST	0	-	0	0	-	0	-	0	(0)
663070 - MAYOR FINANCE OVERHEAD COST	6	-	6	6	-	6	-	4	3

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

**CORE MISSION**

The mission of the Salt Lake County Treasurer’s office is to efficiently and effectively fulfill the statutory duties of the office. The Tax Collection Division bills and collects the annual property tax assessment. The Accounting Division distributes collected property taxes to the various entities within the county. The Tax Relief Division administers the ten different tax relief programs. The Investment division professionally and prudently manages and invest funds waiting to be distributed to outside entities as well as those that will remain in the county funds.

**OUTCOMES AND INDICATORS** *(see separate O&I Summary report for additional detail)*

**Salt Lake County taxing entities receives the taxes that are due**

1) Maintain the total percentages of tax dollars collected during the current tax collection period from 97% Tax Dollars as of the start of February 2019 to 97 Tax Dollars by start of February 2020.

**Eligible Salt Lake County residents receive tax relief**

2) Increase the total number of tax relief applications approved from 13,894 Applications as of the end of February 2019 to 14,000 Applications by end of February 2020.

**The county's tax processes are efficient and accurate.**

3) Increase the number of emails that will receive an eBill only in leu of their tax notice by mail from 39,770 emails as of the end of October 2019 to 48,000 emails by end of October 2020.

**BUDGET SUMMARY**

*in thousands \$, except FTE*

	BASE	REQUESTED		PROPOSED		
		ADJUSTMENT	TOTAL	ADJUSTMENT	TOTAL	
<b>OPERATING</b>						
EXPENDITURES	4,878	45 0.9%	4,923	-94 -1.9%	4,784	
REVENUE	0	0	0	0	0	
COUNTY FUNDING	4,878	45 0.9%	4,923	-94 -1.9%	4,784	
<b>CAPITAL PROJECT &amp; RELATED ORGS</b>						
COUNTY FUNDING	0	0	0	0	0	
<b>FTE</b>	25.00	- 0.0%	25.00	- 0.0%	25.00	

# BUDGET & FTE PRIORITIES

# TREASURER-TAX ADMINISTRATION

In thousands \$ except FTE

ORGANIZATION/PROGRAM <sup>1</sup> (sorted by priority)	2020 Budget Request				Request vs. Adj Base Budget, H/(L)				5% Stress Test vs. Request, H/(L)			
	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE	Revenue	Expend.	County	FTE
	(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding		(Operating)	(Operating)	Funding	
9700000000 TREASURER-TAX ADMINISTRATION PRGM	-	2,414	2,414	25.00	-	45	45	-	-	(149)	(149)	(2.00)
9700000200 COLLECTION/REDEMPTION	-	960	960	-	-	-	-	-	-	(79)	(79)	-
9700000100 ACCOUNTING	-	1,092	1,092	-	-	-	-	-	-	(21)	(21)	-
9700000300 CASH MANAGEMENT AND INVESTMENT	-	21	21	-	-	-	-	-	-	-	-	-
9700000600 TAX RELIEF	-	331	331	-	-	-	-	-	-	(40)	(40)	-
9700000400 TREASURER ADMINISTRATION	-	102	102	-	-	-	-	-	-	-	-	-
9700000500 DEBT ISSUANCE AND MANAGMENT	-	4	4	-	-	-	-	-	-	-	-	-
<b>TOTAL TREASURER-TAX ADMINISTRATION</b>	-	4,923	4,923	25.00	-	45	45	-	-	(289)	(289)	(2.00)
Stress Test met.												-

NEW REQUESTS & STRESS TEST REDUCTIONS (prioritized with the most preferred at the top) <sup>2</sup>							
	BRASS Request ID and Description			Ongoing (Y/N)	FTE	\$ County Funding	\$ Mayor Proposed
1	[970000_01]	REQUEST	Office Remodel: As the most exposed frontline tax office in the County, we are vulnerable and feel the urgency to upgrade our office space to protect our employees. As we hear regularly inside the County, safety from attack must be a top priority. While the cashiering area has protective (non-bulletproof) glass, the rest of the office is very open to the public. The only hindrance to someone wanting access to the remainder of the office are easily circumvented 3 1/2 foot gates and shallow counters. Similar to the Recorder's Office and the Assessor's office, we feel the need to partition off the public area and our office area with glass. While doing this, we may also be able to configure the flow of the office to become more efficient and upgrade the color scheme to match the new look the County is trying to adopt. This project is estimated to cost \$45,000. [Org/Program Impacted: TREASURER-TAX ADMINISTRATION PRGM]	N	-	45,000	45,000
2	[970000_R01]	STRESS TEST	Security Upgrades: Assume the risk of going another year without recommended security upgrades. [Org/Program Impacted: TREASURER-TAX ADMINISTRATION PRGM]	Y	-	(45,000)	0
3	[970000_R02]	STRESS TEST	Reduce Temporary Employee Budget: Eliminating the temporary employee budget will impact the ability of the Treasurer's Office to collect taxes, research bad addresses, and provide customer service to the general public. The effect will be a declining tax collection rate translating to higher taxes for the public. [Org/Program Impacted: ACCOUNTING]	Y	-	(21,000)	0
4	[970000_R03]	STRESS TEST	Reduce Temporary Employee Budget: Eliminating the temporary employee budget will impact the ability of the Treasurer's Office to collect taxes, research bad addresses, and provide customer service to the general public. The effect will be a declining tax collection rate translating to higher taxes for the public. [Org/Program Impacted: COLLECTION/REDEMPTION]	Y	-	(79,420)	0
5	[970000_R04]	STRESS TEST	Reduce Temporary Employee Budget: Eliminating the temporary employee budget will impact the ability of the Treasurer's Office to collect taxes, research bad addresses, and provide customer service to the general public. The effect will be a declining tax collection rate translating to higher taxes for the public. [Org/Program Impacted: TAX RELIEF]	Y	-	(40,000)	0
6	[970000_R05]	STRESS TEST	Reduce 2 FTE: Reducing 2 full time employees will impact the ability of the Treasurer's Office to collect taxes, research bad addresses, and provide customer service to the general public. The effect will be a declining tax collection rate translating to higher taxes for the public. [Org/Program Impacted: TREASURER-TAX ADMINISTRATION PRGM]	Y	-	(103,608)	0
7	[970000_R06]	STRESS TEST	Reduce 2 FTE: Reducing 2 full time employees will impact the ability of the Treasurer's Office to collect taxes, research bad addresses, and provide customer service to the general public. The effect will be a declining tax collection rate translating to higher taxes for the public. [Org/Program Impacted: TREASURER-TAX ADMINISTRATION PRGM]	Y	(2.00)	0	0
<b>TOTAL REQUESTED AND MAYOR PROPOSED AMOUNTS:</b>					-	45,000	45,000
TOTAL BASE BUDGET ADJUSTMENT REQUESTS:					-	0	0
TOTAL STRESS TEST REDUCTIONS:					(2.00)	(289,028)	0

<sup>1</sup> This table provides information regarding the organization's requested budget and related County funding and FTEs, grouped by the organization's programs or sub-departments, and relative to its adjusted base budget (ABB) and its identified reduction amounts necessary to meet its 5% stress test target. Please note that it does not include any subsequent changes to the organization's budget proposed by the Mayor. In some cases the budget that is subject to the stress test is adjusted (e.g. pass-through amounts, debt service payments). The 2020 Adjusted Base Budget is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.

<sup>2</sup> The New Requests & Stress Test Reductions table provides aggregated information about the organization's new budget requests and its identified reductions to meet its 5% stress test target. The organization's new requests and stress test reductions are grouped by BRASS Budget Request ID number and show the impact of that request to this organization. For requests involving FTE, the Mayor Proposed amount may differ from the requested amount as a result of salary structure changes or other compensation changes made in the Mayor's budget stage that would potentially impact that position. Some Mayor proposed county-wide pay changes that impact pay for existing positions will not have a BRASS request ID and will not be reflected in the table above, but will be reflected in the Mayor Proposed figures on the Account Detail page.

REVENUE AND EXPENDITURE DETAIL

TREASURER-TAX ADMINISTRATION

Funds Selected	Organizations Selected
340 - STATE TAX ADMINISTRATION LEVY FUND	97000000 - TREASURER-TAX ADMINISTRATION

<i>in thousands \$</i>	2020 Proposed Budget	Variance, Prop Bud vs. AdjBaseBud, H/(L)	2020 Requested Budget	2020 Adjusted Base Budget*	Variance, Requested Bud vs. ABB, H/(L)	2019 June Adjusted Budget	Variance, Prop Budget vs. 2019 B, H/(L)	2018 Actual	Variance, Prop Budget vs. 2018, H/(L)
<b>COUNTY FUNDING (Operating Expense less Operating Revenue)</b>	<b>4,784</b>	<b>(94)</b>	<b>4,923</b>	<b>4,878</b>	<b>45</b>	<b>4,901</b>	<b>(117)</b>	<b>4,543</b>	<b>241</b>
<b>EXPENSE</b>	<b>4,784</b>	<b>(94)</b>	<b>4,923</b>	<b>4,878</b>	<b>45</b>	<b>4,901</b>	<b>(117)</b>	<b>4,543</b>	<b>241</b>
<b>OPERATING EXPENSE</b>	<b>4,784</b>	<b>(94)</b>	<b>4,923</b>	<b>4,878</b>	<b>45</b>	<b>4,901</b>	<b>(117)</b>	<b>4,543</b>	<b>241</b>
000100-Salaries and Benefits	2,647	56	2,592	2,592	-	2,615	33	2,486	161
601005 - ELECTED AND EXEMPT SALARY	377	10	367	367	-	367	10	359	18
601020 - LUMP SUM VACATION PAY	4	-	4	4	-	4	-	1	3
601025 - LUMP SUM SICK PAY	1	-	1	1	-	1	-	0	1
601030 - PERMANENT AND PROVISIONAL	1,294	35	1,259	1,259	-	1,277	17	1,242	52
601050 - TEMPORARY SEASONAL EMERGENCY	149	-	149	149	-	149	-	87	62
601065 - OVERTIME	-	-	-	-	-	-	-	1	(1)
603005 - SOCIAL SECURITY TAXES	125	3	122	122	-	123	2	122	3
603020 - UNEMPLOYMENT	2	-	2	2	-	2	-	-	2
603025 - RETIREMENT OR PENSION CONTRIB	226	6	219	219	-	225	0	219	6
603040 - LTD CONTRIBUTIONS	6	0	6	6	-	8	(2)	6	0
603045 - SUPPLEMENTAL RETIREMENT (401K)	76	2	74	74	-	72	5	70	6
603050 - HEALTH INSURANCE PREMIUMS	320	-	320	320	-	320	0	287	34
603055 - EMPLOYEE SERV RES FUND CHARGES	23	-	23	23	-	23	-	27	(4)
603056 - OPEB - CURRENT YR	42	-	42	42	-	42	-	65	(23)
603070 - WORKERS COMPENSATION	2	-	2	2	-	2	-	-	2
605026 - EMPLOYEE AWARDS-GIFT CARDS	-	-	-	-	-	-	-	0	(0)
000200-Operations	573	45	573	528	45	528	45	557	16
607040 - FACILITIES MANAGEMENT CHARGES	59	45	59	14	45	14	45	33	26
611005 - SUBSCRIPTIONS AND MEMBERSHIPS	2	-	2	2	-	2	-	3	(1)
611015 - EDUCATION AND TRAINING SERV/SUPP	3	-	3	3	-	3	-	2	1
613005 - PRINTING CHARGES	11	-	11	11	-	11	-	10	0
613025 - CONTRACTED PRINTINGS	233	-	233	233	-	233	-	269	(36)
615005 - OFFICE SUPPLIES	16	-	16	16	-	16	-	16	(0)
615016 - COMPUTER SOFTWARE SUBSCRIPTION	-	-	-	-	-	-	-	2	(2)
615020 - COMPUTER SOFTWARE < 3000	5	-	5	5	-	5	-	3	2
615025 - COMPUTER COMPONENTS < 3000	12	-	12	12	-	12	-	17	(5)
615035 - SMALL EQUIPMENT (NON-COMPUTER)	18	-	18	18	-	18	-	15	3
615040 - POSTAGE	22	-	22	22	-	22	-	13	9
615045 - PETTY CASH REPLENISH	0	-	0	0	-	0	-	0	0
617005 - MAINTENANCE - OFFICE EQUIP	5	-	5	5	-	5	-	1	4
617015 - MAINTENANCE - SOFTWARE	20	-	20	20	-	20	-	18	2
619015 - MILEAGE ALLOWANCE	0	-	0	0	-	0	-	-	0
619025 - TRAVEL AND TRANSPORTATION	10	-	10	10	-	10	-	6	4
619035 - VEHICLE RENTAL CHARGES	0	-	0	0	-	0	-	-	0
621020 - TELEPHONE	36	-	36	36	-	36	-	27	9
621025 - MOBILE TELEPHONE	3	-	3	3	-	3	-	6	(3)
633010 - RENT - BUILDINGS	113	-	113	113	-	113	-	113	(0)
659005 - COSTS IN HANDLING COLLECTIONS	4	-	4	4	-	4	-	3	1
000400-Indirect Cost	1,564	(195)	1,758	1,758	-	1,758	(195)	1,500	64
663010 - COUNCIL OVERHEAD COST	13	-	13	13	-	13	-	11	1
663015 - MAYOR OVERHEAD COST	13	-	13	13	-	13	-	4	9
663025 - AUDITOR OVERHEAD COST	9	-	9	9	-	9	-	8	1
663030 - DISTRICT ATTORNEY OVERHEAD COST	94	-	94	94	-	94	-	66	28
663040 - INFO SERVICES OVERHEAD COST	1,368	(195)	1,563	1,563	-	1,563	(195)	1,337	31
663045 - PURCHASING OVERHEAD COST	9	-	9	9	-	9	-	(1)	10
663050 - HUMAN RESOURCES OVERHEAD COST	26	-	26	26	-	26	-	28	(2)
663055 - GOVERN IMMUNITY OVERHEAD COST	2	-	2	2	-	2	-	15	(13)
663060 - RECORDS MANAGMNT OVERHEAD COST	8	-	8	8	-	8	-	9	(2)
663070 - MAYOR FINANCE OVERHEAD COST	23	-	23	23	-	23	-	22	1

\* The Adjusted Base Budget (ABB) is the 2019 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2019 one-time appropriations.



# Mayor Jenny Wilson

## 2020 Proposed Budget Salt Lake County



Presented by Darrin Casper, CFO  
October 22, 2019





# 2020 Budget Goals

- Stay fiscally conservative
  - Achieve structural balance
  - Budgeted General Fund balance at or above \$41M
- Make data-driven budget decisions
- Continued focus on capital maintenance, including information technology projects
- Fund newly-mandated programs



# 2020 Budget Direction

- Stress tests at 5% of County Funding
- New requests considered
- Correct structural imbalances



# Council, Committees and Boards

- Board of Health
- Total Rewards Advisory Committee
- TRCC Advisory Board
- Technology Advisory Board
- Capital Projects Prioritization Committee
- Revenue Committee
- And Others



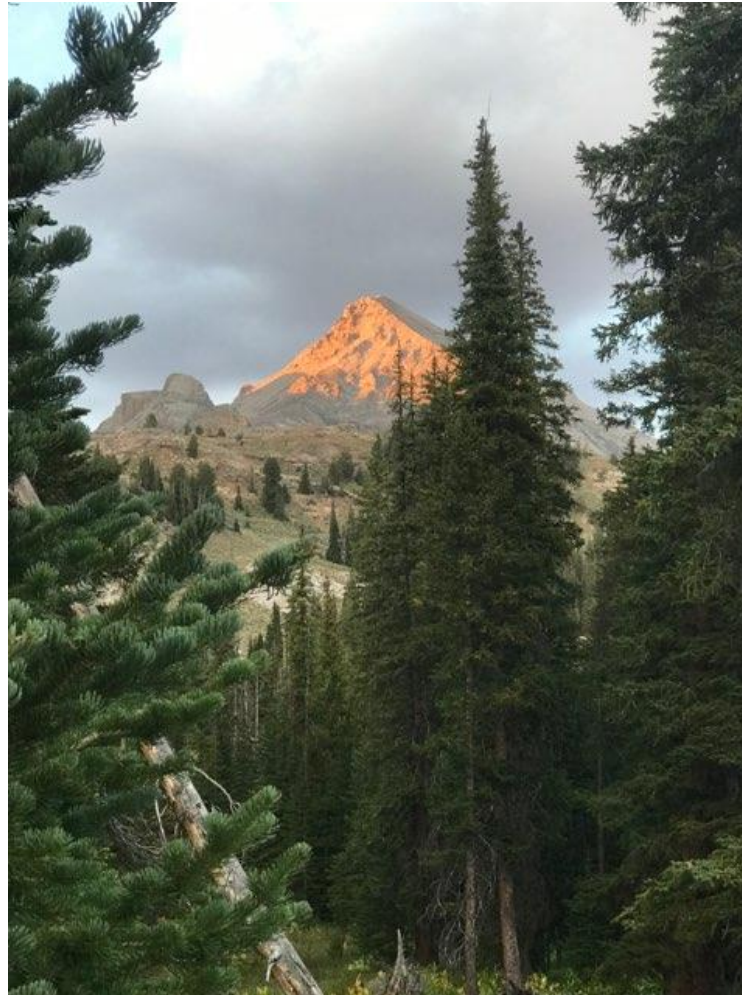
# Economic Outlook

- Continued growth through 2020
- Salt Lake County unemployment at 2.3%; national average at 3.5%<sup>(1)</sup>
- Strong job-growth and wage growth outlook is positive
- Construction remains strong but expected to level off



# 2020 Adjusted Tentative Budget

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# 2020 Adjusted Tentative Budget w/ Compensation—Key Problem Areas

*in millions \$*

Fund	Ending Fund Balance	Targeted Budget Balance	Deficiency
General Fund and Grant Fund	21.8	41.0	(19.2)
Flood Control	(0.8)	0.5	(1.3)
Health	(0.3)	2.4	(2.7)
Tax Administration	(0.2)	1.6	(1.8)

**General Fund and Related  
budget problem to solve: \$25M**





# Structural Analysis

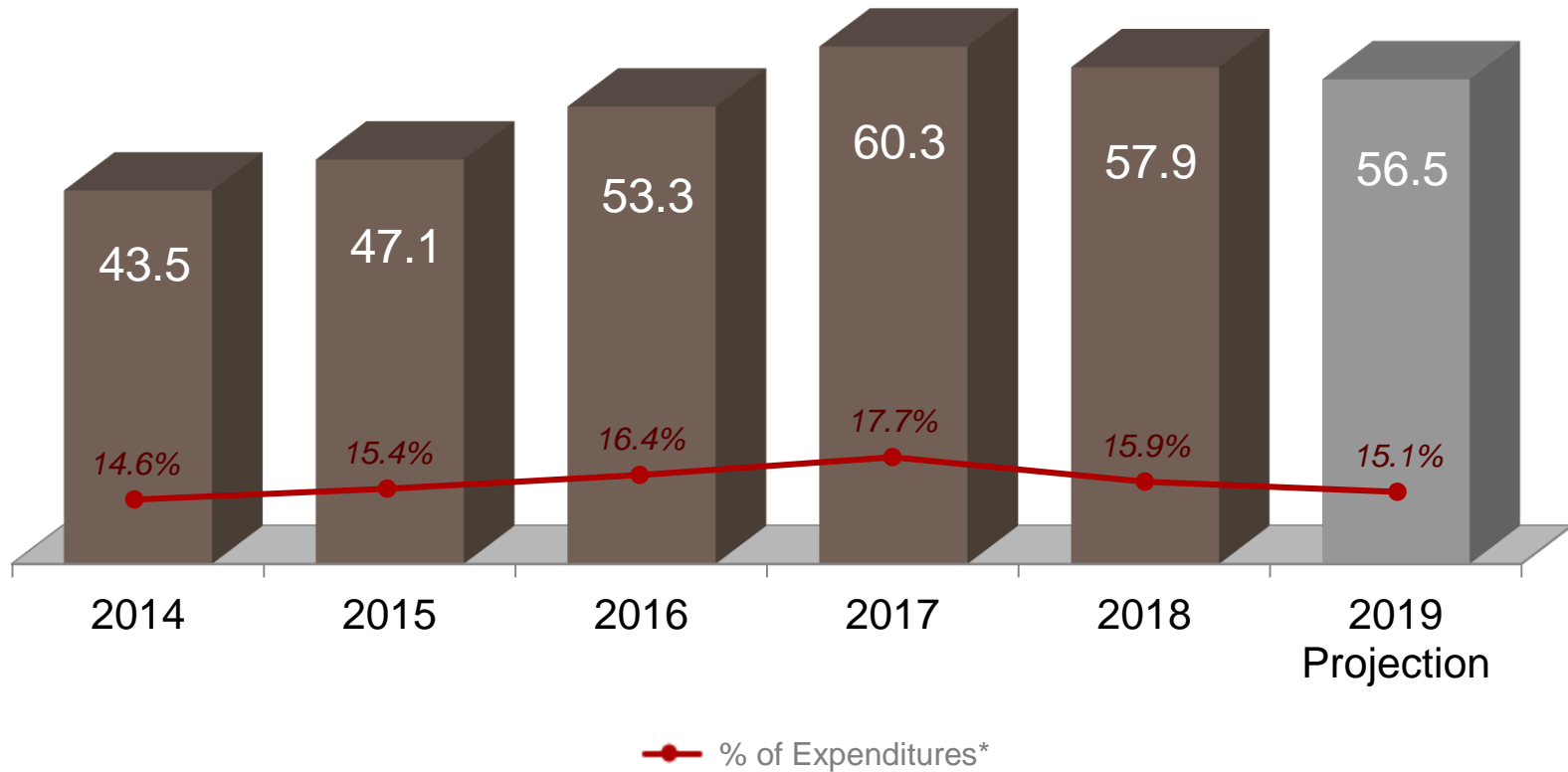
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# Unassigned Fund Balance General Fund

*in millions \$*

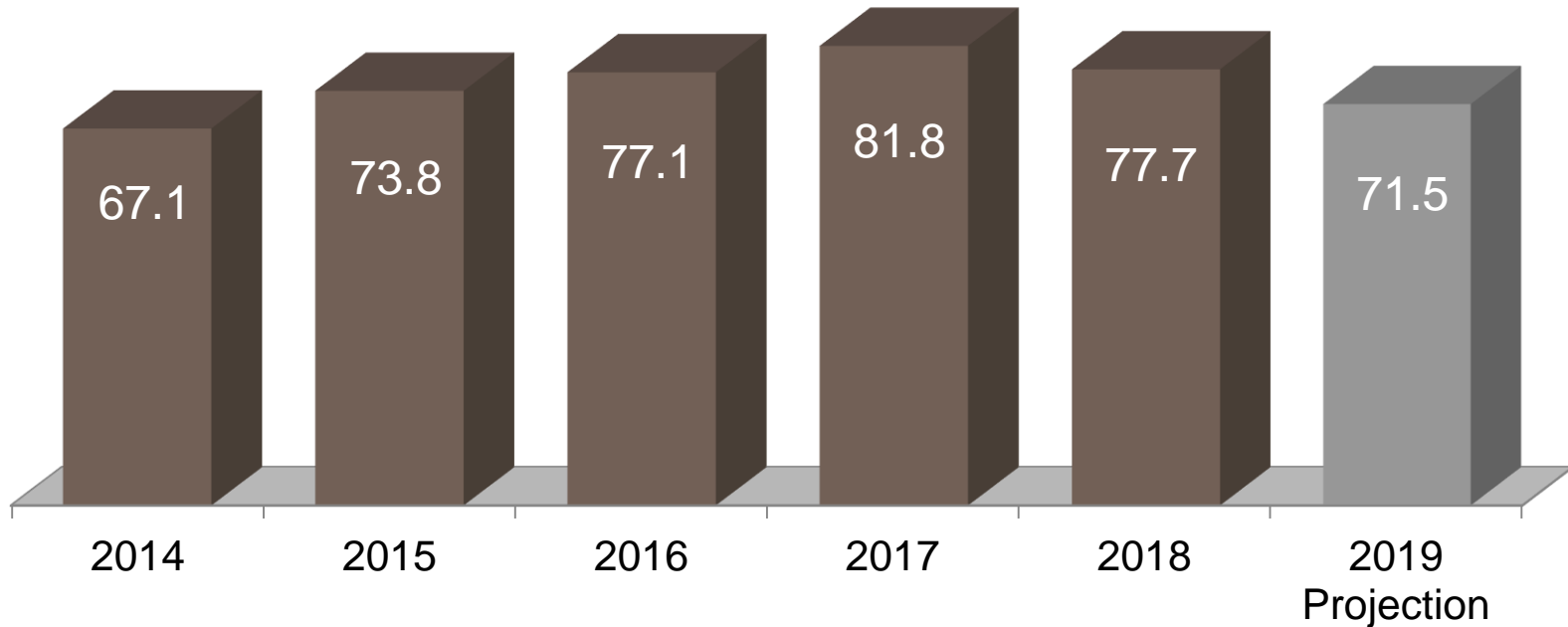


\* Fund balance as a % of total expenditures, including fund transfers out to other funds. Includes only Fund 110.



# Unassigned Fund Balance County-wide Tax Funds

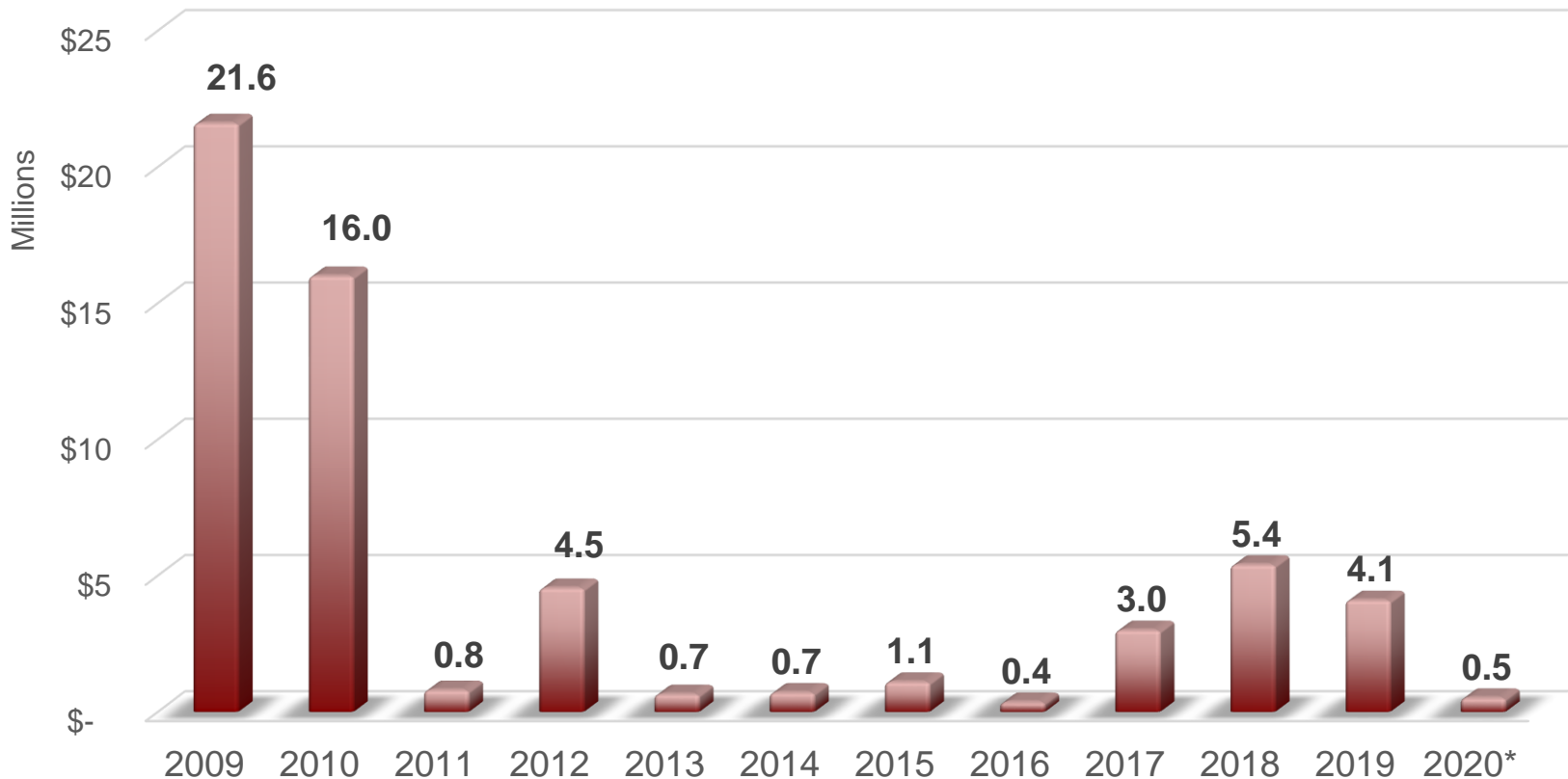
*in millions \$*





# One-Time Uses of Fund Balance

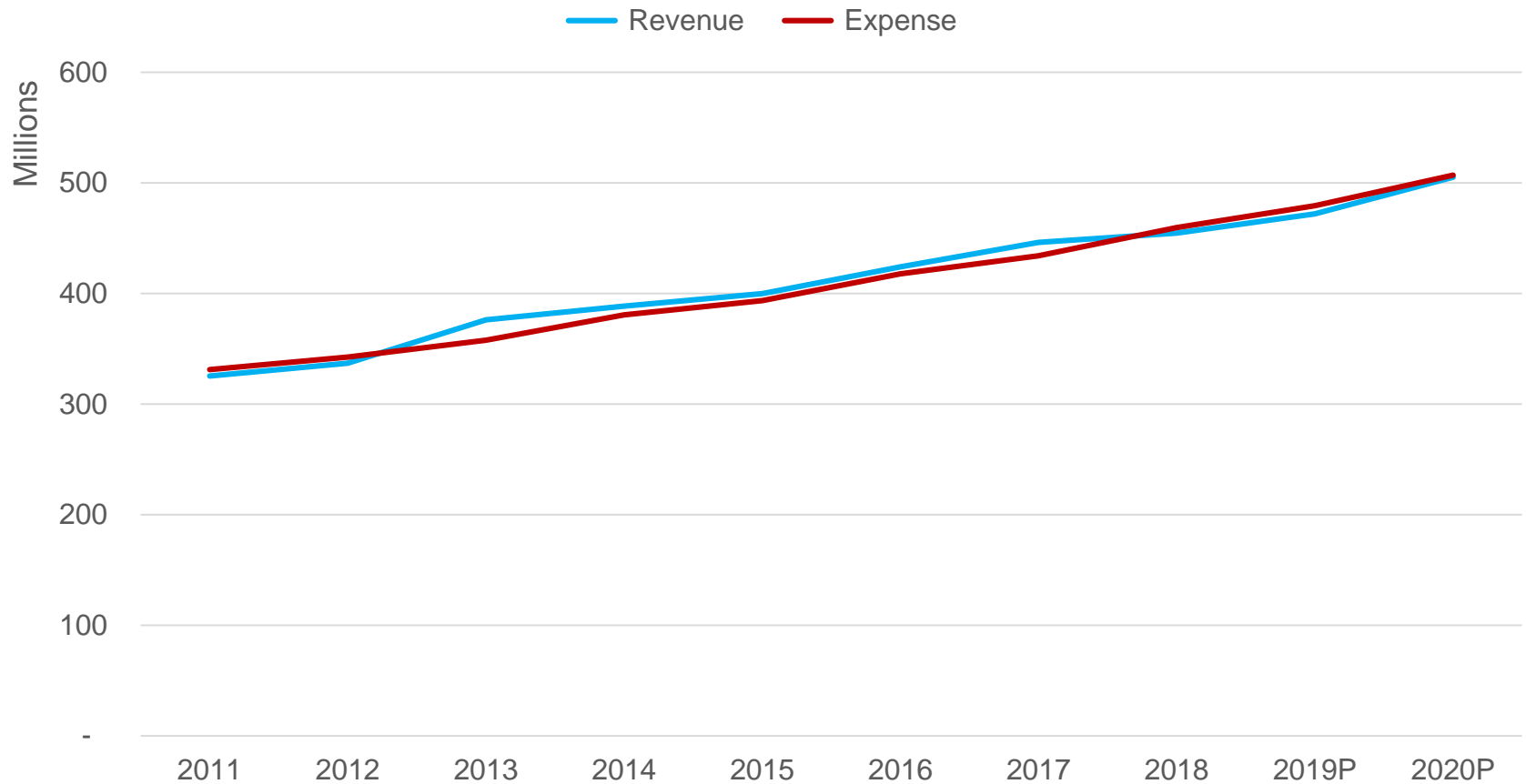
## General Fund & Related Funds



\* 2020 includes one-time coverage for the LDA lease costs of \$270K and an additional \$245K for the ongoing operations of the South Jordan Recreation Center.



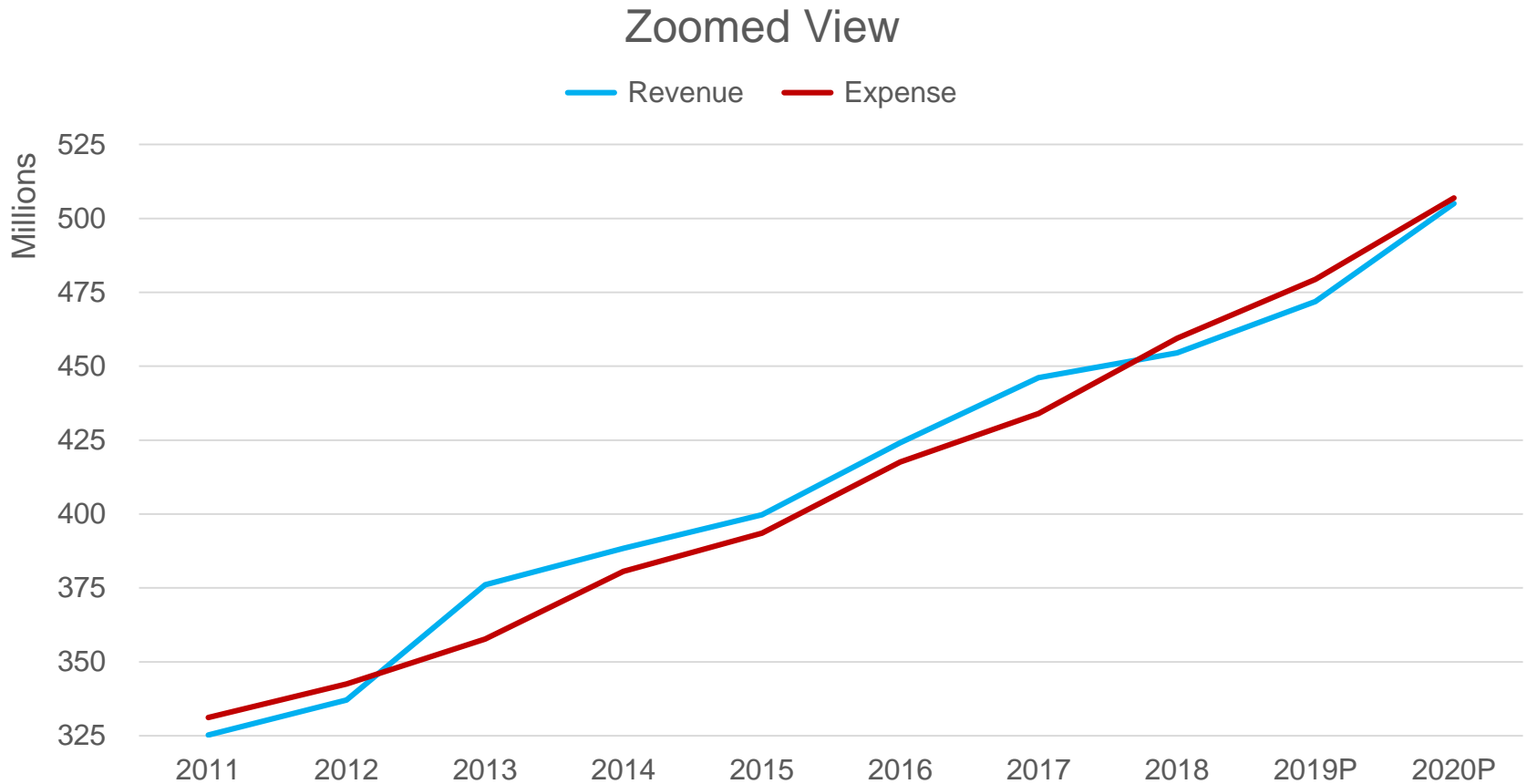
# Revenue & Expense Trend



\* 2019 and 2020 are projections based on historical variances to budget. Includes countywide tax rate funds other than the Bond Debt Service Fund.



# Revenue & Expense Trend



\* 2019 and 2020 are projections based on historical variances to budget. Includes countywide tax rate funds other than the Bond Debt Service Fund.





# Budgetary Perspective 2020

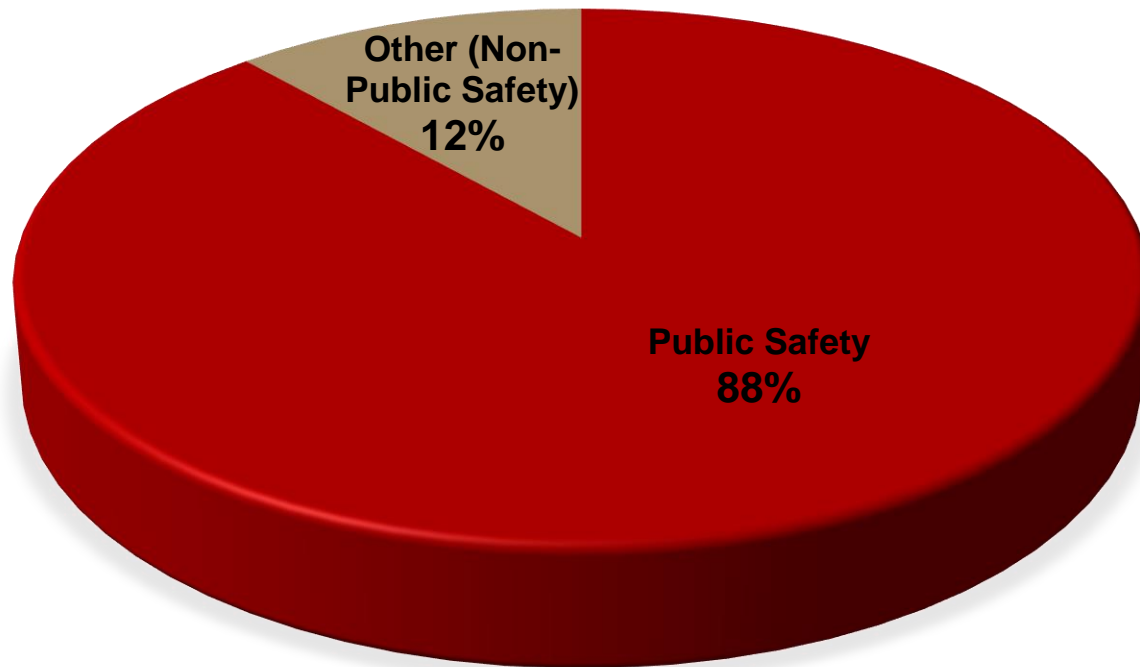
## General & Related Funds

Natural Revenue Growth	\$11.7M
– Structural Deficit	(6.2M)
– One-time uses in 2019	<u>(4.1M)</u>
	\$1.4M
Mandated Expenditures	
– SB92 3rd District New Criminal Court	(\$1.8M)
– General Election—Clerk	(2.3M)
– Contract and Other	<u>(0.9M)</u>
	(\$5.0M)
Very High Priority Expenditures	
– 2.75% Pay Increase	(\$5.1M)
– Sheriff Compensation Increases	(3.6M)
– Voting machines	(3.0M)
– Other*	<u>(3.8M)</u>
	(\$15.5M)

\* New rec center & parks opening \$673k, jail medical \$358k, DA SVU \$764k, P&R temp wages \$437k, tax sys \$1.2M, Recorder system 450k.

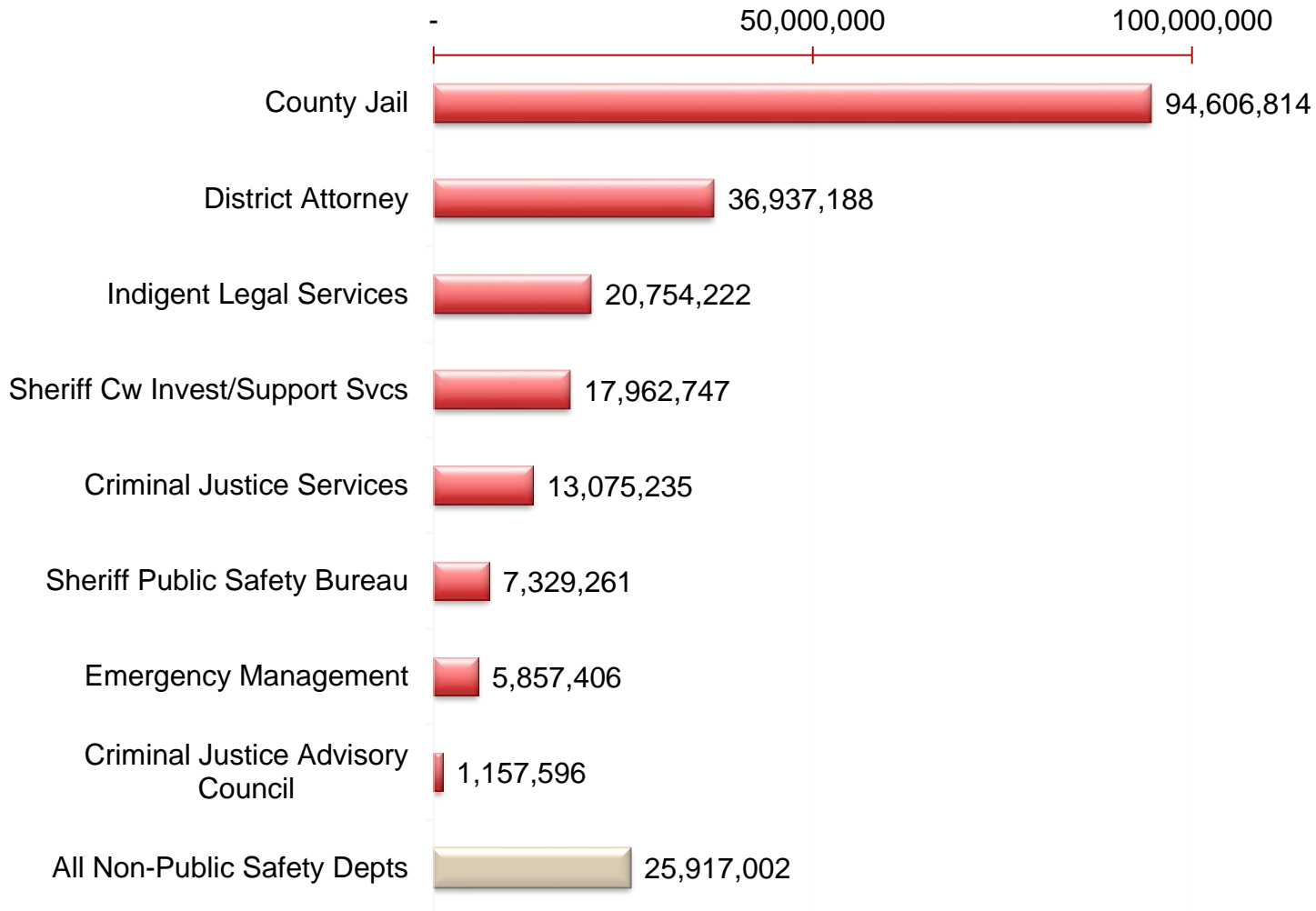


# Public Safety Share of General Fund County Funding





# Public Safety Share of General Fund County Funding\*





# 2020 Proposed Budget

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# 2020 Proposed Budget

## Correcting Structural Imbalances

- Countywide Funds
  - General Fund \$10.9M
  - Health Fund \$2.8M
  - Flood Control \$1.2M
  - Tax Administration \$0.8M
- Facilities Services \$385K
- 2019 One-time Uses
  - Government Immunity-Jail Medical \$1.0M
  - Government Immunity-UPDES \$205K
- TRCC Related
  - Arts & Culture \$227K
  - Equestrian Park \$242K



# 2020 Proposed Budget Mandates

- SB92 – New Third District Court      \$1.8M
  - Criminal Justice Services      \$0.74M
  - District Attorney      \$0.48M
  - Indigent Legal      \$0.56M
- Election Costs Presidential Year      \$2.3M
- SB13 – Assessor Mailing/Printing      \$70K





# 2020 Proposed Budget Required Funding

## Contractual Obligations/Rates

- IT software maintenance \$240K
- LDA lease costs (covered for 2020) \$270K
- Parks - water inflation \$290K
- Jail - water inflation \$130K
- Jail - medical contract \$87K
- Elections - Agilis contract \$30K
- USU Extension contract \$13K
- UFA emergency services \$65K



# 2020 Proposed Budget Annualizations

## Personnel Sector Annualization Adjustments

- District Attorney \$238K
- Library \$184K
- Contracts & Procurement \$32K
- Records Mgt & Archives \$16K



# High Priority Funding Compensation & Benefits Package

- 2.75% salary increase
  - Longevity for Red-Lined Employees – up to 1%
- No health insurance increase to employees
  - 0-4% covered by ESR excess fund balance
- Temp Wage Increase
  - Parks
  - Recreation
  - Surveyor
- Sheriff's Office Compensation
  - Jail Sworn
  - Public Safety Bureau
  - Jail – Civilian Environmental Differential Pay
- Living Wage Permanent Employees – \$12 / hr



# High Priority Funding

## Sheriff

- Jail Medical Unit
  - 2 Mental Health Professionals \$168K
  - 2 Registered Nurses \$190K
- Jail Maintenance \$39K
- Span of Control (Sergeant + Vehicle) \$166K
- K-9 Deputy and Vehicle \$159K
- Fiscal Coordinator \$76K



# High Priority Funding

## District Attorney

- Special Victims Unit, 6 FTEs      \$760K
  - Current caseload @ 132 cases/attorney
  - More attorney time per case
  - More aggressive prosecution



# High Priority Funding

## New Operations

- Parks and Recreation
  - Draper Recreation Center \$67K
  - South Jordan Facility Operation \$771K
  - Wheeler Farm Outdoor Education Center \$65K
  - Oquirrh Park \$94K
- Arts & Culture
  - Mid-Valley Performing Arts Center \$933K
- Library
  - Kearns branch reopen \$615K
  - Daybreak branch \$482K





# 2020 Proposed Budget

## High Priority Items

- Emergency Management
  - Watch Desk Technology \$216K
- Regional Development Projects \$902K  
(Further Reduced in 2020 by \$300K)
- Parks
  - Caretaking service level increase \$199K
- Human Resources 2 FTEs \$229K



# 2020 Proposed Budget

## Elected Offices' Priorities

- Assessor      2 FTEs      \$154K
- Auditor      \$30K
- Clerk      2.5 FTEs      \$152K
- Surveyor      Plotter & Standing Desks      \$7K
- Treasurer      Minor Office Remodel      \$48K



# High Priority Funding Information Technology

- Replace voting equipment \$3.0M
- Tax system replacement \$1.2M
- Recording system software \$0.45M
- PeopleSoft SMEs \$0.22M
- Technology Improvement Project  
funding decreased 25% \$0.48M



# Energy Management 2020 Savings

- Rate adjustments and/or efficiencies from 2017 baseline:
  - Electricity \$900K
  - Natural Gas \$312K
- 75% to be cut from budget
- Recommend lifting time-limited status of Energy Manager



# Energy Management 2020 Projects

- Projects:

– Advanced Rooftop Controls	\$113K
– LED Retrofit	\$301K
– Motion Sensors	\$299K
– HVAC Improvements	\$144K
– Professional Fees – Grant Writing	\$50K
– Interval Meters	\$154K

High IRR,  
Positive NPV,  
and Rocky  
Mtn. Power  
Incentives

- Enables data collection and solar
- \$513K of total to be transferred from Visitor Promotion Fund for eligible facilities



# Cost Reductions, Efficiencies and Innovation

- Appropriates \$500K in Council Discretionary
- Encourage organizations and employees to compete for innovation funds from Council
- Managed by Office of Data & Innovation, with assistance from TAB
- Award investment funds for ideas that have a positive IRR, positive NPV, payback, and/or demonstrable operational efficiencies
- Council to approve final process





# TRCC Proposal

- Mayor's Proposed Budget aligns with Advisory Board recommendations
- Recommendation includes
  - 40% of TRCC revenues to Parks and Rec ops
  - \$5.995M of county funding to capital maintenance
  - Slightly increased the equipment replacement program
  - Proposed ending fund balance \$2.5M



# TRCC Operations & New Requests

- Operations
  - Arts & Culture \$4.9M
  - Equestrian Park 1.2M
  - Parks & Rec 18.7M
  - Capital Improvement Transfers 3.1M
  - Equipment Replacement Transfers 0.9M
  - Debt Service Transfers 1.9M
- Government Contributions 4.2M
- Outside Organization Contributions 0.15M
- Cultural Facilities Support Program (CFSP) 1.6M
- Salt Lake County Capital Projects 5.995M
- Revenue Offsets
  - Miller Family 2.0M
  - Sale Of Land EP - Mink Farm 2.0M
  - Sale Of Land 45<sup>th</sup> South 1.5M



# TRCC Proposed New Requests



<b>City/Government Requests</b>	City of Bluffdale Day Ranch Trail Connection to Jr Parkway	\$100,000
	City of South Jordan Midas Creek Trail	\$155,720
	City of South Salt Lake Columbus Park and Playground	\$325,000
	City of Taylorsville Park	\$566,667
	Cottonwood Heights BCC Trail Reconstruction	\$83,682
	Cottonwood Heights BCC Trail Way Finding	\$43,695
	City of Draper All Inclusive Playground	\$550,000
	City of Herriman Juniper Canyon Recreation Area Ph 1	\$550,000
	Kearns – David Gourley Park Pavilion and Restroom	\$517,608
	City of Millcreek Canyon Rim Park Playground	\$334,764
	City of Salt Lake Smith's Ballpark	\$900,000
	City of Riverton Nature Center	\$25,000



# TRCC Proposed New Requests



<b>Outside Organization Requests</b>	Friends of Tracy Aviary – Jordan River Nature Center	\$100,000
	Salt Lake Climbers Alliance	\$50,000
<b>Cultural Facilities Support Program Requests</b>	CFSP – West Jordan Cultural Arts Facility	\$900,000
	CFSP – City of Holladay Village Plaza Public Art	\$150,000
	CFSP – Holladay Arts Council	\$12,800
	CFSP – West Valley Veterans Hall and Park	\$500,000



# TRCC Proposed New Requests

**Capital  
Maintenance  
Projects  
(\$5.995M  
county  
funding)**

Valley Regional Park – Softball Complex Ph 2	\$3.694M
Fairmont Pool – Resurface Lap Lane	\$0.240M
Gene Fullmer RC – Roof Repair	\$0.270M
JL Sorenson RC – Pool Repair	\$0.085M
JRT – Trail Stabilization & Repair	\$0.200M
Magna Pool – Renovate Locker Rooms	\$0.200M
Northwest Rec Center – Replace Boiler	\$0.305M
ADA Transition Plan – Phase 3 Tranche 1	\$0.133M
Sugar House Park – Slurry Seal	\$0.175M
Wheeler Farm – Pathway Surface	\$0.050M
Equestrian Park – Various Projects	\$0.289M
UMOCA – Ceiling Tile & Lighting Replacement	\$0.021M
Indirect Costs	\$0.138M
Additional 3% Funding Increase – Various Projects	\$0.195M



# Budget Reductions

## Operational Efficiencies & Request Reductions General Fund & Related Funds

- Energy line item reductions \$900K
  - Stress tests taken/operating cuts \$490K
  - Budget request eliminations \$8.1M
  - Budget request reductions \$3.2M
- \$12.7M





# Proposed Tax Increase

## Tax Rate Increase Over Certified Tax Rate

- Approximate 8.74% Countywide Revenue Increase \$17.7M
- Impact on average home \$33.60/year
- Impact on average business \$61.09/year
- Purpose of the proposed increase is to provide funding for services newly mandated by the State of Utah, to provide for the operations of new or expanded voter-approved facilities in Salt Lake County government and other essential government purposes.



# Tax Increase Distribution by Fund

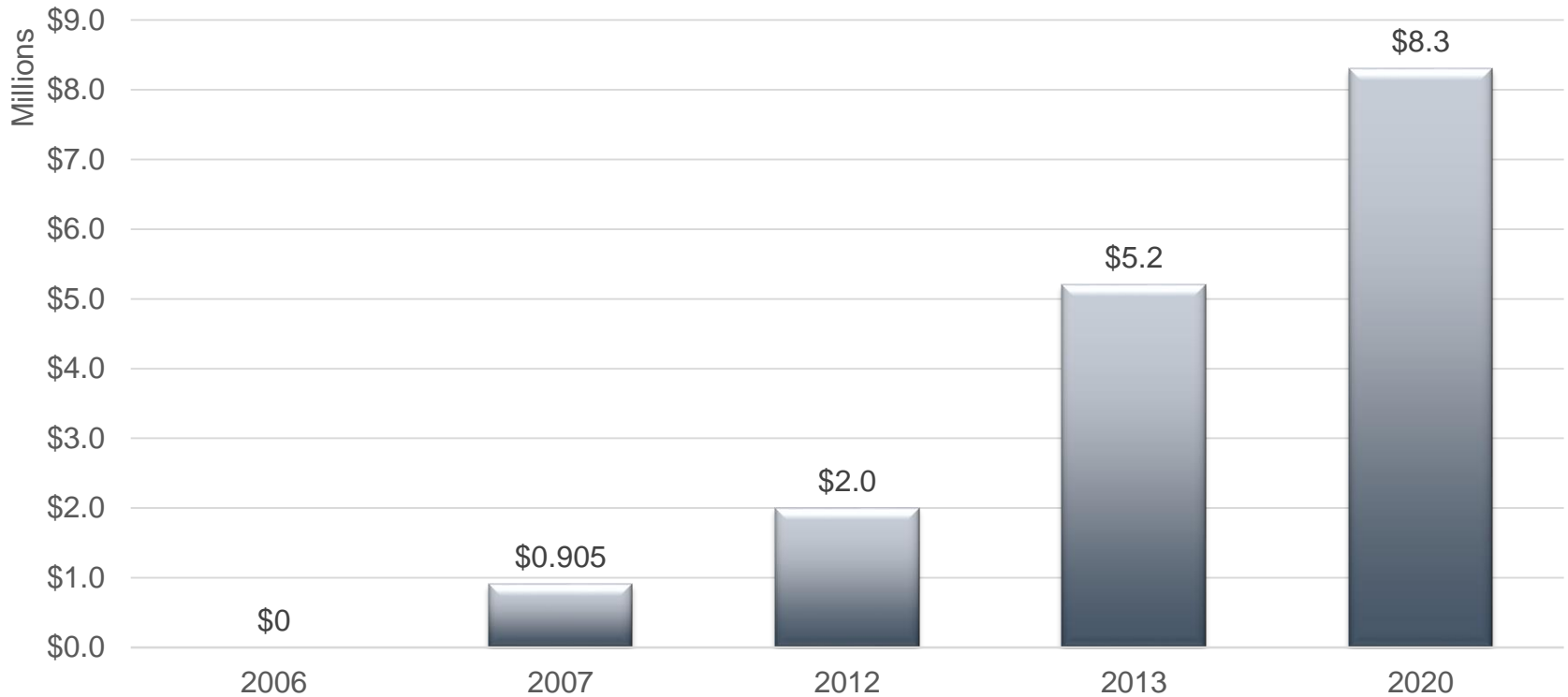
*in millions \$*

<b>Fund</b>	<b>Additional Tax Revenue</b>
<b>General Fund</b>	10.9
<b>Health Fund</b>	2.8
<b>Capital Improvements Fund</b>	2.0
<b>Flood Control Fund</b>	1.2
<b>Tax Administration Fund</b>	0.8
<b>Total</b>	<b>17.7</b>



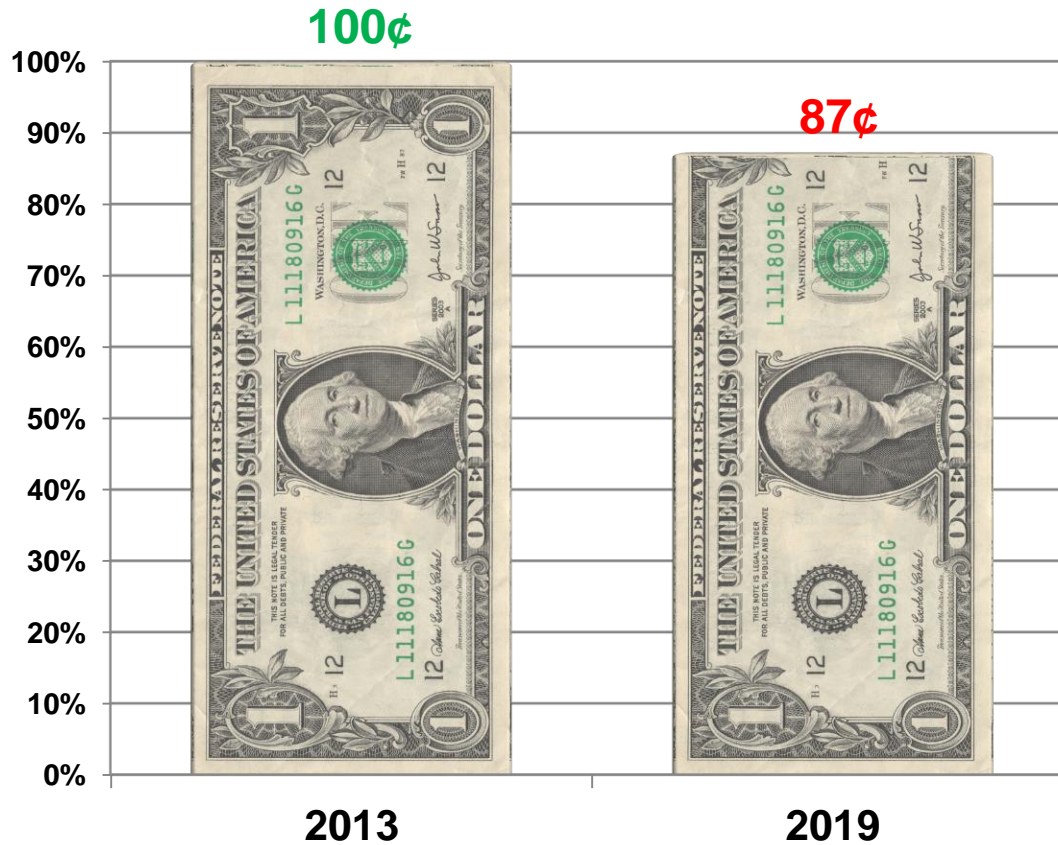
# Capital Improvement Funding History

## Tax Revenues



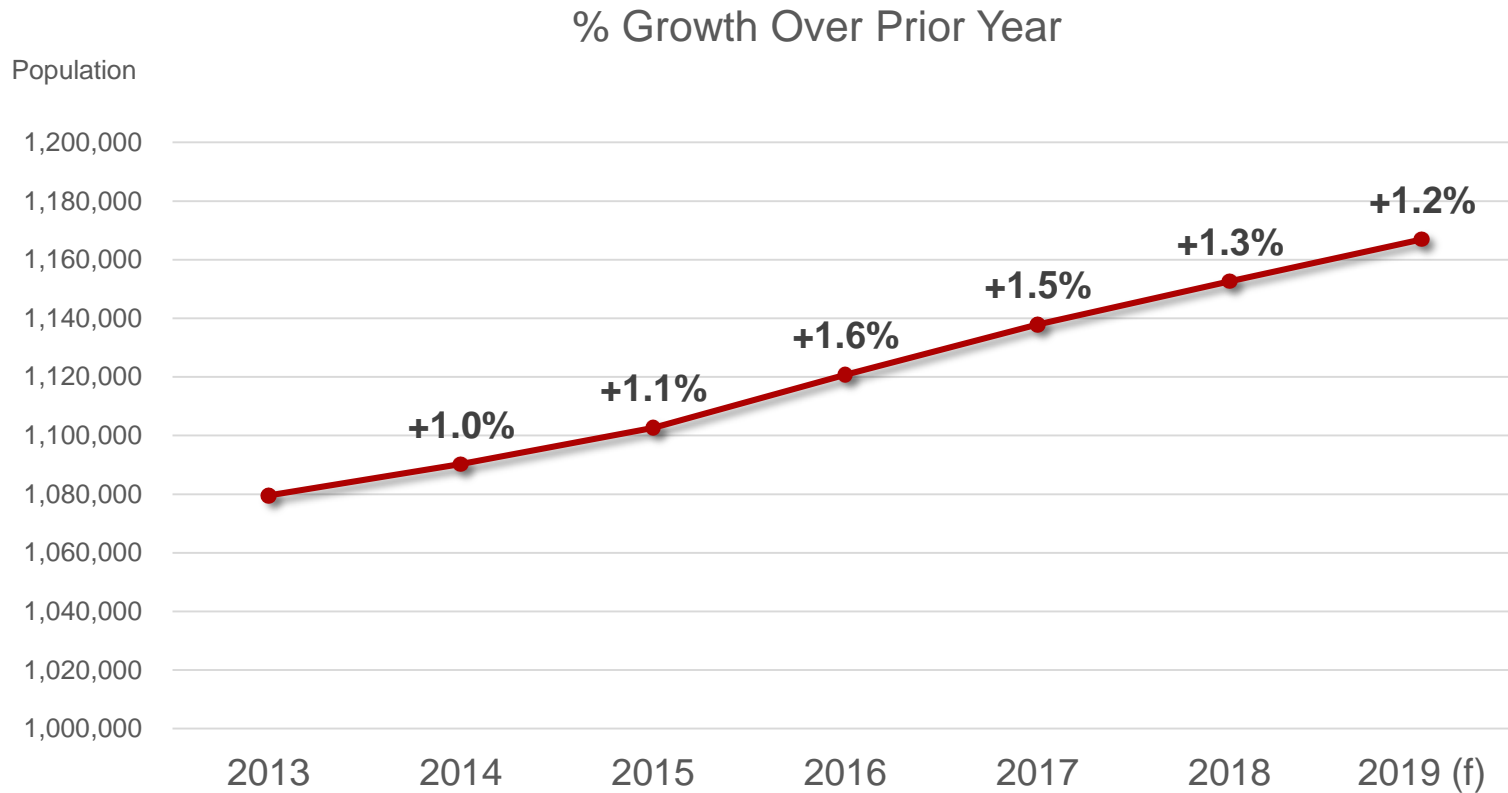


# Purchasing Power Erosion Due to Inflation





# County Population Growth Trend



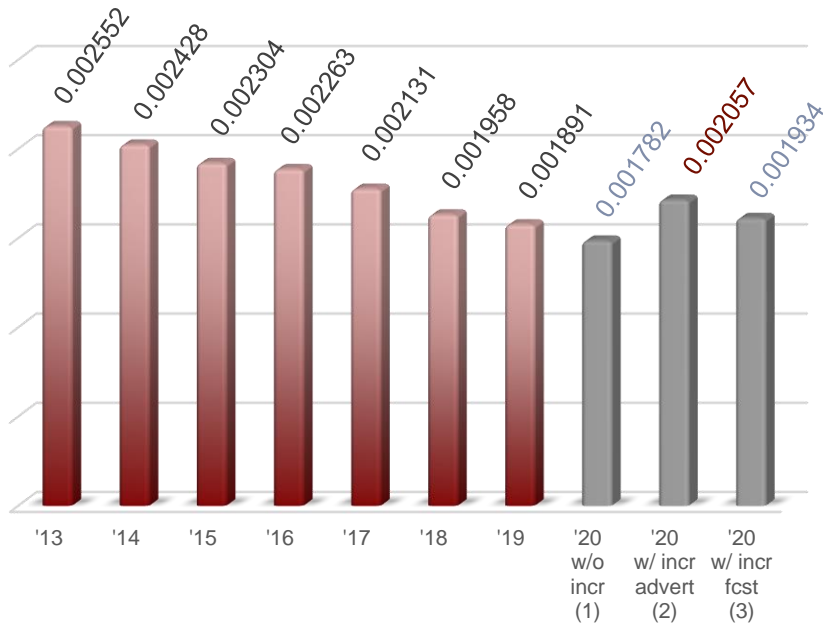
8.1% Cumulative Population Growth from 2013 to 2019



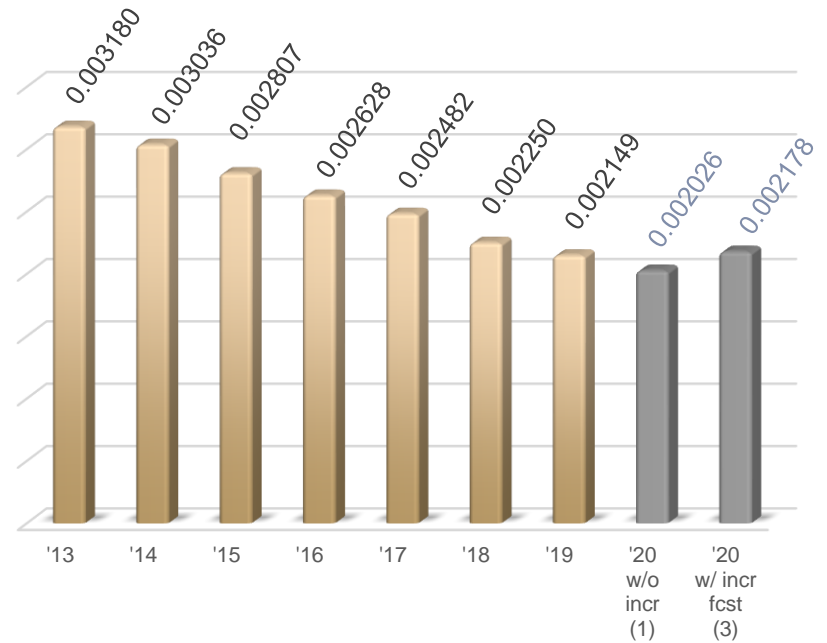
# Declining Trend in Property Tax Rates

## Countywide and Assessing & Collecting

**Excluding Bond Debt Service and Judgment Levies**



**Including Bond Debt Service and Judgment Levies**



The 2020 tax rates are estimates. The actual 2020 Certified Tax rates will likely differ from these rates once taxable values have been finalized.

(1) [20 w/o incr] is an estimate of what the tax rate would be without a tax increase. The assumption is that the 2019 certified rate would decline due to inflation in property values.

(2) [20 w/incr advert] The rate that was advertised in the property tax notice, and by statute was required to be calculated using the 2019 Certified Rate and value, plus the proposed tax rate increase of 8.78%.

(3) [20 w/incr fcst] is based on the rate that was advertised but reduced for an estimated growth in property values due to inflation.





# Analytics

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# Parks and Recreation

## Appropriations vs. General Fund County Funding

*in millions \$*

	<b>2020 Budget</b>	<b>2019 Budget</b>	<b>2018 Budget</b>	<b>2017 Budget</b>
Expenses Less Operating Revenue	31.7	29.5	27.8	25.6
TRCC Transfer to the General Fund <sup>(1)</sup>	(18.3)	(17.7)	(16.4)	(15.5)
TRCC Transfer to the General Fund for Open Space Maintenance	(0.4)	(0.39)	(0.38)	(0.36)
Visitor Promotion transfer to General Fund <sup>(2)</sup>	(2.0)	(2.0)	(2.0)	(2.6)
Parks & Recreation Restricted General Fund Sales Taxes	(8.0)	(7.8)	(7.4)	(6.9)
<b>Reliance on General Fund</b>	<b>3.00</b>	<b>1.65</b>	<b>1.61</b>	<b>.21</b>

(1) TRCC fund transfers to Parks & Recreation operations, currently at the maximum recommended by the TRCC Advisory Board.

(2) Visitor Promotion fund transfer to the General Fund for Recreation operations subsidy.



# 2020 Selected New Capital Maintenance or Construction Projects

*in millions \$*

Calvin Rampton Salt Palace Convention Center	\$3.6
TRCC - Capital Projects	\$11.0
Capital Improvements Fund	\$9.0
Mountain America Expo Center	\$0.5
Flood Control	\$2.6
Clark Planetarium	\$0.2



# 2020 FTE Changes

	New County Funding	Fully or Partially Funded by New Revenue	Transfer	Time Limited	Other
Sheriff	3.00				(1.00)
County Jail	4.00				(3.00)
CJAC			1.00	1.00	(2.00)
District Attorney	10.00				
Criminal Justice	9.00				
DRD	1.00			0.75	
Mayor Admin			+1-2	(1.00)	
Mayor Finance			(1.00)		
Assessor	2.00				
Clerk	0.50				
Election Clerk	2.00				
Youth Services		1.00			
Health		2.00			
Behavioral Health		1.00			

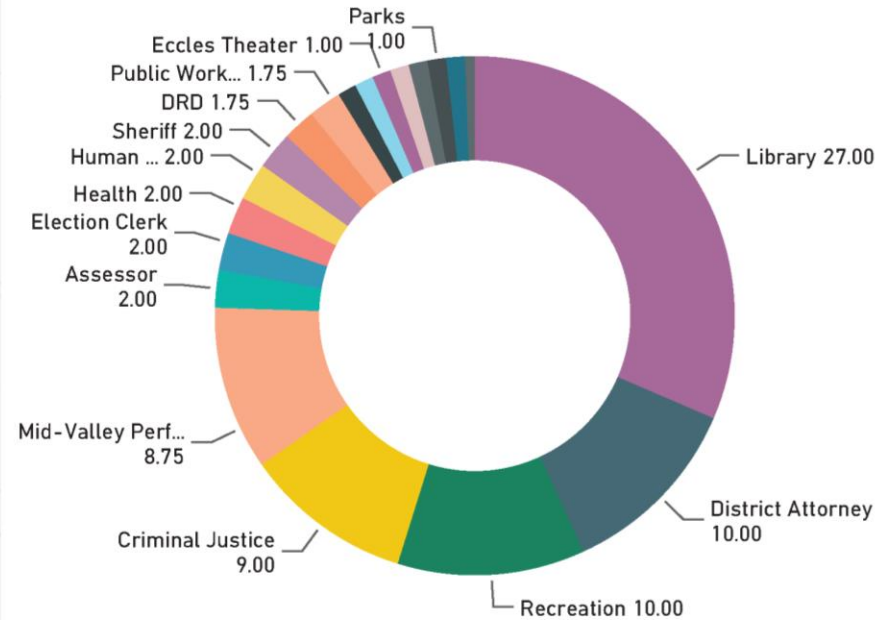
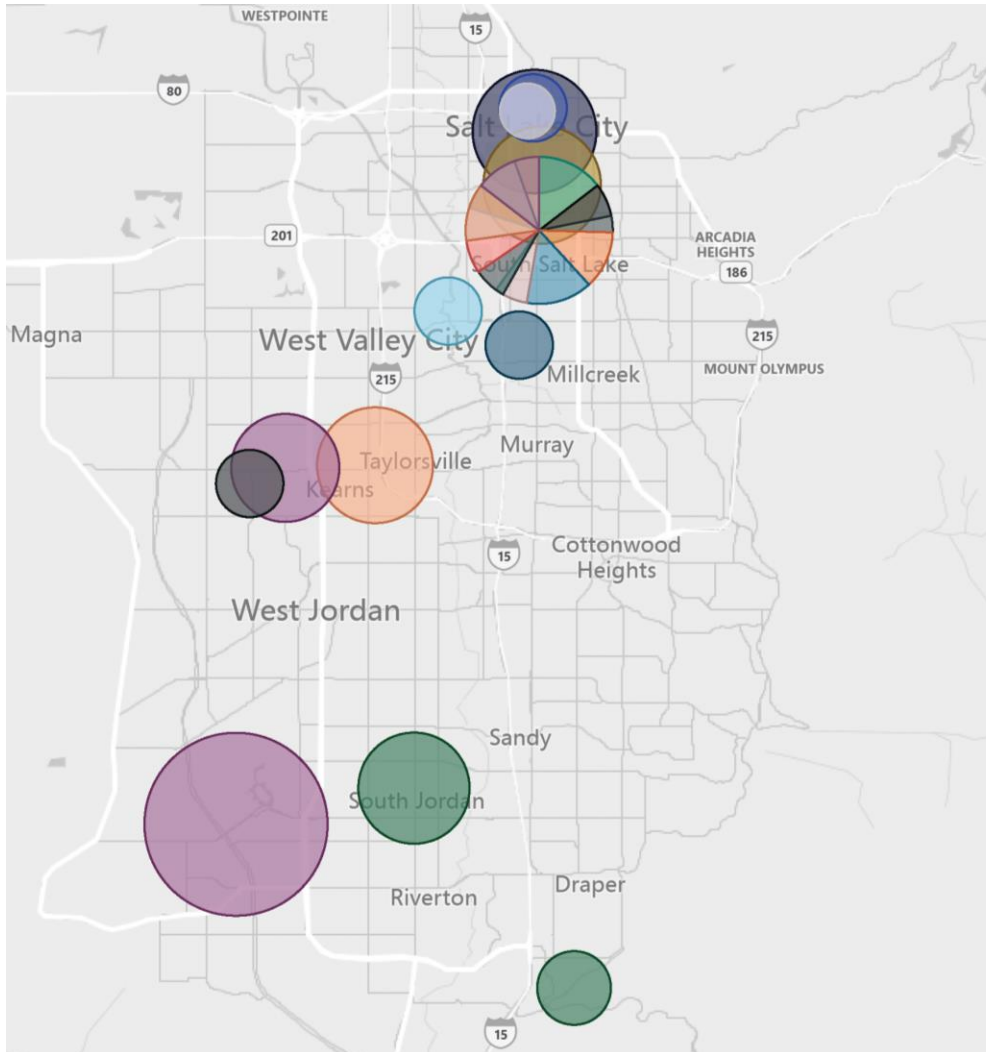


# 2020 FTE Changes [cont.]

	New County Funding	Fully or Partially Funded by New Revenue	Transfer	Time Limited	Other
Library	27.00				
Eccles Theater		1.00			
SLCo Arts and Culture	(1.00)	8.75			
Parks	1.00				
Recreation		10.00			
Human Resources	2.00				
Information Services	3.00				(3.00)
Planning & Development	(36.00)				
Facility Services		1.00			
Emergency Management			1.00		
Public Works Operations		1.75			
Employee Services Reserve	(0.25)				
<b>Totals</b>	<b>27.25</b>	<b>26.50</b>	<b>0</b>	<b>0.75</b>	<b>(9.00)</b>



# FTE Changes by Location







# Fund Summary

## General Fund & Related

*in millions \$*

Budget Year 2020	Projected Beginning Balance	Budgeted Ending Balance	Projected Ending Balance
General Fund	57.1	41.2	59.2
Flood Control	2.3	0.6	2.7
Health	5.2	2.5	3.8
Planetarium	1.5	1.0	1.3
Grant	2.4	0	0.8
Tax Admin	3.2	1.6	3.3



# General Fund Structural Analysis

*in millions \$*

Budget Year	Budget Ending Balance		Actual Ending Balance	Variance to Adopted Budget
	Adopted	June		
<b>2015</b>	34.4	35.2	47.1	12.7
<b>2016</b>	32.4	36.4	53.3	20.8
<b>2017</b>	33.2	43.1	60.3	27.1
<b>2018</b>	39.7	46.8	57.9	18.1
<b>2019</b>	37.8	39.1	56.5*	18.7*
<b>2020</b>	41.2*	n/a	59.2*	18.0*

\* Projected. The 2019 Ending Unassigned Fund Balance does not equal the 2020 Beginning Unassigned Fund Balance because the 2020 beginning unassigned balance was increased for 2020 budgeted expenditures of \$647K that use restricted and assigned fund balances.



# 2020 Financing Plans

- Tranche 2 of authorized Parks & Recreation GO Bonds – *possible December 2019 issuance*
- Sales Tax Revenue Bonds (Shelter The Homeless projects) – *possible December 2019 issuance*
- TRANS – June/July timeframe



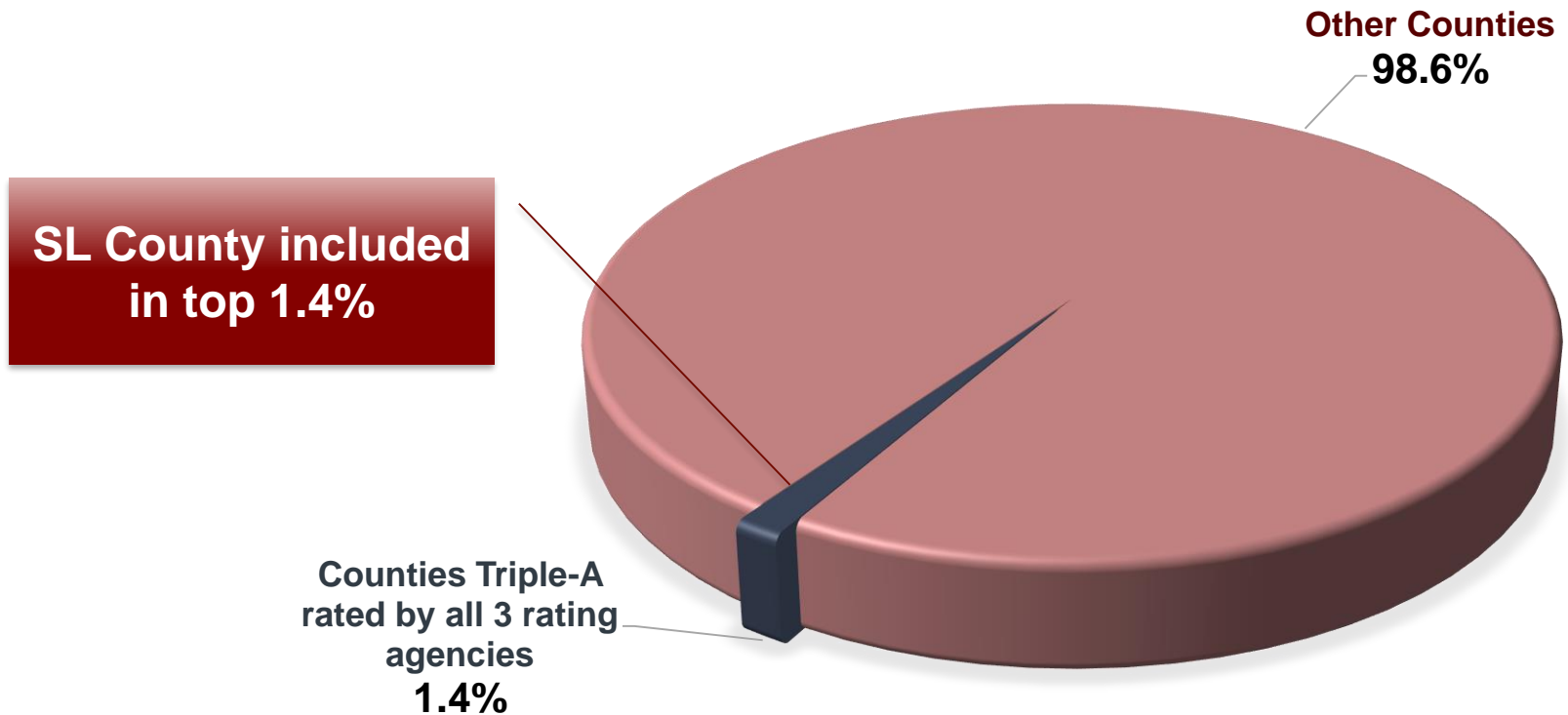
# GASB 87 Impacts

- The County will implement GASB 87 in 2020, resulting in:
  - \$5.7M in Expense
  - \$5.7M in Revenue (other financing source)
- To record 4 leases countywide



# Salt Lake County – Triple-A Rated

## Staying Among Financially “Elite”!





# 2020 Budget Recap

## All Funds

- All funds are balanced
- Countywide tax increase of 8.7%
- Opens new facilities for Library, Parks & Recreation, and Arts & Culture
- Places a strong emphasis on addressing domestic/sexual violence and public safety
- Net appropriations at \$1.4 B







Mayor's Proposed Budget Book, including this presentation, is available online:

*<http://slco.org/mayor-finance/budget/2020-budget-information/>*

